CHIEF FINANCIAL OFFICER

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(5/1/1 - 2020/21)

14166 2020/21 - SPECIAL ADJUSTMENTS BUDGET

This report served before the Financial Services Portfolio Committee on 29 September 2020. The recommendations were supported.

PURPOSE

To submit the Special Adjustment Medium Term Revenue and Expenditure Framework (MTREF) for the 2020/21 financial year, as required in terms of Section 28(2)(b) of the Municipal Finance Management Act, 2003 (MFMA) and Section 23(3) of the Municipal Budget and Reporting Requirements (MBRR).

IDP STRATEGY AND OBJECTIVES

| NATIONAL KPA 5 : MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | |
|---|---|--|--|--|
| GOALS | OBJECTIVES | STRATEGIES | | |
| 5.1 Sound Financial And | 5.1.1 Compliance with financial | 5.1.1.1 GRAP compliance | | |
| Supply Chain Management | legislation and policies | 5.1.1.2 mSCOA compliant | | |
| | | 5.1.1.3 Review of all financial related policies | | |
| | | 5.1.1.4 Compliance with all MFMA and related local government financial legislation | | |
| | 5.2.1 Sustainable Financial and supply chain Management | 5.2.1.1 Provide continuous Internal Communication on Budget and Financial Management matters | | |
| | | 5.2.1.2 Asset Accounting Management | | |
| | | 5.2.1.3 Accurate and timeous billing and receipting of revenue | | |
| | | 5.2.1.4 Apply Adequate Internal controls | | |
| | | 5.2.1.5 Demand and acquisition management | | |
| | | 5.2.1.6 Contracts and Logistics management | | |
| | | 5.2.1.7 Apply adequate financial management methodologies | | |

BACKGROUND

The President of South Africa declared a nationwide lockdown, where all citizens, except those that form part of essential services, were ordered to stay home for a period of 21 days. Those working in essential services, as defined in the latter announcement, were exempted from the nationwide lockdown declaration. The nationwide lockdown commenced at midnight on Thursday, 26 March 2020.

The 2020 National Supplementary Budget was delivered by the Minister of Finance in Parliament on the 24 June 2020. The 2020 Supplementary Budget responds to the COVID-19 pandemic and its impact on the economy.

This includes the R20 billion allocation for local government announced by the President to assist in funding COVID-19 expenditure. This allocation consists of R11 billion added to the local government equitable share and just over R9 billion that was repurposed for the provision of water and sanitation and for sanitising public transport facilities within existing grant allocations to local government.

In terms of Section 28(2)(b) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) and Section 23(3) of the Municipal Budget and Reporting Requirements (MBRR), municipalities must adjust their 2020/21 MTREF budgets to account for the revised funding allocations that were made available.

In addition, municipalities should use this adjustments budget to reprioritise the 2020/21 budget to respond to the impact of the COVID-19 pandemic on the budget. Given that it has been 5 months since the lockdown, better quality information should be available to inform the budget assumptions.

The 2020/21 adjustments budget must be adopted by Council by no later than 30 September 2020.

Furthermore, funding and expenditure that pertain to COVID-19 must be recorded and ring fenced through the Municipal Standard Chart of Accounts (mSCOA) as per the guidance provided in mSCOA Circular No. 9 that was issued on 9 June 2020.

DISCUSSION

In light of the above, the Acting Municipal Manager together with the Chief Financial Officer prepared a special adjustment budget report to comply with requirements of Section 28(2)(b) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) and Section 23(3) of the Municipal Budget and Reporting Requirements (MBRR).

National Treasury advised that municipalities must adjust their 2020/21 MTREF budgets to account for the revised funding allocations that were made available. and to ensure that Covid-19 expenditure is budgeted for.

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PART 1 - ADJUSTMENTS BUDGET

1. MAYOR'S REPORT

The Mayor's report will be presented at the Executive Committee meeting.

2. **RESOLUTIONS**

Refer to recommendations of this report.

3. EXECUTIVE SUMMARY

3.1 <u>The following table represents an Executive Summary for the 2019/20 Adjustment Budget:</u>

| | ADOPTED BUDGET 2020/21 | PROPOSED SPECIAL ADJUSTMENT BUDGET 2020/21 | INCREASE/ (DECREASE) | |
|------------------------------------|------------------------|--|-------------------------|--|
| | R | R | R | |
| Revenue (Excluding Capital Grants) | 3 430 793 600 | 3 496 411 600 | 65 618 000 | |
| Expenditure | 3 485 273 600 | 3 594 077 400 | 108 803 800 | |
| Surplus/(Deficit) | (54 480 000) | (97 665 800) | (43 185 800) | |
| Capital | 671 834 100 | 911 512 100 | 239 678 000 | |

The deficit has increased from R54,5 million to R97,7 million. This is as a result of a substantial increase in expenditure by R108,8 million.

The increased deficit is mainly created by the global pandemic COVID-19 which was declared by the World Health Organisation earlier this year.

These expenditures have been spread across in different expenditure line items e.g. consumables, provision of PPE and decontamination of various municipal facilities.

This pandemic has also had a significant impact on Council's ability to collect debt and therefore it has been necessary to increase the debt impairment budget.

Furthermore, delays due to various processes has resulted in additional budget required for Project Management for the SAP project.

It should be noted that the R20 billion allocation for local government announced by the President to resource COVID-19 priorities are also included in the 2020 National Supplementary Budget dated 24 June 2020. These monies consist of R11 billion added to the local government equitable share and just over R9 billion that was repurposed for the provision of water and sanitation and for sanitising public transport facilities within existing grant allocations to local government.

3.1.1 Reasons for increased budget deficit is as follows:

Contracted Services

- **Sewerage Services:** additional R14,6 million has been allocated for the monthly removal of effluent. The user department omitted to budget for this expense in the 2020/21 Adopted.
- Project Management: An additional amount of R15,6 million has been allocated for project management fees for the payment of the SAP consultants in order for Council to successfully complete the project.

Other Expenditure

- **Depreciation:** An amount of R5,7 million has been provided for additional depreciation as a result of the take-on of the Asset Register onto to SAP.
- COVID-19 related expenditure: R1 million has been provided to cater for COVID-19 related expenditure which includes procurement of sanitizers, PPE (face masks), decontamination of municipal buildings and public ranks. These expenditures are vital for the safety of employees and community accessing municipal buildings.

- Employee Related Costs: Cell phone and Data allowance: R0,9 million has been provided for the payment of a temporary cell phone and data allowance to employees who did not previously receive any form of cell phone allowance. This is to encourage officials to continue working from home. Furthermore, employees already receiving a data allowance in terms of the Approved Policy shall receive a temporary additional allowance of R200 per month for data with effect from 1 July 2020.
- **Debt Impairment:** An additional amount of R55 million has been provided to increase the Debt impairment provision. Council's ability to collect debt has been significantly impacted as consumers are not settling their accounts timeously and in some cases not at all.

3.2 The table below depicts further decreases and increases in revenue and expenditure:

| Increases/Decreases In Revenue and Expenditure | | | | | |
|--|-------------------|---------------|--|--|--|
| | Revenue Expenditu | | | | |
| | R | R | | | |
| Adopted 2020/2021 Budget (Excluding Capital Grants) | 3 430 793 600 | 3 485 273 600 | | | |
| Transfers Recognised - Operational | 65 617 000 | | | | |
| Other Revenue | 1 000 | | | | |
| Employee Related Costs | | 903 200 | | | |
| Bulk Purchases - Electricity | | (900 000) | | | |
| Grants In Aid | | 600 000 | | | |
| Debt Impairment | | 55 060 600 | | | |
| Depreciation | | 5 679 800 | | | |
| Disconnections/ Reconnections - Electricity | | 1 300 000 | | | |
| Disconnections/ Reconnections - Water | | 2 100 000 | | | |
| Meter Management | | 4 500 000 | | | |
| Bank Charges | | 1 050 000 | | | |
| Municipal Services - Electricity and Water | | 7 500 000 | | | |
| Contracted Services:Outsourced Services:Sewerage Services | | 14 600 000 | | | |
| Contracted Services:Consultants and Professional Services:Business and Advisory:Project Management - SAP | | 15 576 000 | | | |
| Other Net Effect of Increases and (Decreases) | | 834 200 | | | |
| Proposed 2020/21 Special Adjustment Budget | 3 496 411 600 | 3 594 077 400 | | | |

3.3 The 2020/21 Proposed Special Adjustment Operational Budget:

| EXPENDITURE BY TYPE | ADOPTED BUDGET 2020/21 | PROPOSED SPECIAL ADJUSTMENT BUDGET 2020/21 | INCREASE/ (DECREASE) | |
|-----------------------------------|------------------------|--|-------------------------|--|
| | R | R | R | |
| Employee related costs | 986 781 100 | 987 684 300 | 903 200 | |
| Remuneration of Councillors | 34 025 600 | 34 025 600 | - | |
| Debt Impairment | 35 000 000 | 90 060 600 | 55 060 600 | |
| Depreciation and asset impairment | 474 572 500 | 480 252 300 | 5 679 800 | |
| Finance Charges | 79 943 200 | 79 943 200 | - | |
| Bulk Purchases - Electricity | 1 028 596 400 | 1 027 696 400 | (900 000) | |
| Bulk Purchases - Water | 110 419 500 | 110 419 500 | - | |
| Other Materials | 143 839 600 | 144 085 500 | 245 900 | |
| Contracted Services | 289 826 700 | 327 958 900 | 38 132 200 | |
| Transfers and grants | 13 778 000 | 14 378 000 | 600 000 | |
| Other Expenditure | 288 491 000 | 297 573 100 | 9 082 100 | |
| TOTAL | 3 485 273 600 | 3 594 077 400 | 108 803 800 | |

3.4 The source of funding the above is made up of the following revenue categories:

| REVENUE BY SOURCE | ADOPTED BUDGET 2020/21 | PROPOSED SPECIAL ADJUSTMENT BUDGET 2020/21 | INCREASE/ (DECREASE) | |
|--|------------------------|--|-------------------------|--|
| | R | R | R | |
| Rates | 540 840 000 | 540 840 000 | - | |
| Service Charges – Electricity revenue | 1 666 176 600 | 1 666 176 600 | - | |
| Service Charges – Water revenue | 411 574 300 | 411 574 300 | - | |
| Service Charges – Sanitation revenue | 111 886 000 | 111 886 000 | - | |
| Service Charges – Refuse revenue | 117 414 400 | 117 414 400 | - | |
| Rental of facilities and equipment | 11 163 700 | 11 163 700 | - | |
| Interest earned – external investments | 63 000 000 | 63 000 000 | - | |
| Interest earned – outstanding debtors | 114 000 | 114 000 | - | |
| Fines | 10 596 900 | 10 596 900 | - | |
| Licences and permits | 3 406 700 | 3 406 700 | - | |
| Agency services | 5 970 400 | 5 970 400 | - | |
| Operating Grants and Subsidies | 424 642 800 | 490 259 800 | 65 617 000 | |
| Other Revenue | 64 007 800 | 64 008 800 | 1 000 | |
| TOTAL (Excluding Capital Grants) | 3 430 793 600 | 3 496 411 600 | 65 618 000 | |

3.5 Special Adjusted Grants 2020/2021

| DESCRIPTION OF GRANT | ADOPTED BUDGET 2020/21 | SPECIAL ADJUSTED BUDGET 2019/20 | INCREASE OR (DECREASE) |
|--|------------------------------|--|---------------------------|
| NATIONAL TREASURY | R | R | R |
| Equitable Share | 396 870 000 | 462 487 000 | 65 617 000 |
| Intergrated Urban Development Grant (IUDG) Capital | 153 857 200 | 153 857 200 | - |
| Intergrated Urban Development Grant (IUDG) Operating | 8 097 800 | 8 097 800 | - |
| Financial Management Grant | 2 600 000 | 2 600 000 | - |
| Water services Infrastructure grant (WSIG) | 25 000 000 | 25 000 000 | - |
| Energy Efficiency and Demand Management | 5 000 000 | 4 500 000 | (500 000) |
| Extended Public Works Pogramme | 4 278 000 | 4 278 000 | - |
| TOTAL NATIONAL TREASURY GRANTS | 595 703 000 | 660 820 000 | 65 117 000 |
| PROVINCIAL TREASURY | | | |
| Provincialisation of Libraries | 8 932 000 | 8 932 000 | - |
| Community Library Services Grant (Cyber cadets) | 2 445 000 | 2 445 000 | - |
| Housing Operating Account | 1 206 000 | 1 206 000 | - |
| Museum Subsidy | 214 000 | 214 000 | - |
| TOTAL PROVINCIAL TREASURY GRANTS | 12 797 000 | 12 797 000 | - |
| TOTAL GRANTS AND SUBSIDIES | 608 500 000 | 673 617 000 | 65 117 000 |

- Equitable Share: Additional R65,6 million has been allocated to Council in terms of National Treasury's supplementary budget dated 24 June 2020.
- Energy Efficiency and Demand Management: A reduction of R 500 000 by National Treasury.

3.6 Adjusted Capital 2020/21

The table below indicates the 2020/21 Proposed Special Adjustment Capital Budget by Function:

| FUNCTION | ADOPTED BUDGET 2020/21 | 2019/20 ROLL- OVERS | ADDITIONAL/ (REDUCTION)/ VIREMENTS | SPECIAL ADJUSTED BUDGET 2019/20 | INCREASE / (DECREASE) |
|-------------------------------|------------------------------|------------------------|--|--|--------------------------|
| | R | R | R | R | R |
| Finance and Administration | 33 878 900 | 15 613 000 | 54 139 100 | 103 631 000 | 69 752 100 |
| Community and Social Services | 26 328 000 | 22 756 600 | - | 49 084 600 | 22 756 600 |
| Energy Sources | 85 239 200 | 11 905 700 | (500 000) | 96 644 900 | 11 405 700 |
| Executive and Council | 51 000 | - | - | 51 000 | - |
| Environmental Protection | 1 600 000 | 1 234 900 | - | 2 834 900 | 1 234 900 |
| Housing | - | 6 339 900 | - | 6 339 900 | 6 339 900 |
| Planning and Development | 4 604 600 | 6 248 200 | - | 10 852 800 | 6 248 200 |
| Public Safety | 1 158 000 | 69 400 | (24 300) | 1 203 100 | 45 100 |
| Road Transport | 165 325 600 | 48 202 000 | (22 800) | 213 504 800 | 48 179 200 |
| Sport and Recreation | 27 847 000 | 22 140 900 | - | 49 987 900 | 22 140 900 |
| Waste Management | 3 604 000 | 1 778 500 | - | 5 382 500 | 1 778 500 |
| Waste Water Management | 48 604 900 | 5 641 400 | | 54 246 300 | 5 641 400 |
| Water | 273 592 900 | 44 255 500 | (100 000) | 317 748 400 | 44 155 500 |
| | 671 834 100 | 186 186 000 | 53 492 000 | 911 512 100 | 239 678 000 |

Significant Changes:

- 1 Roll Overs: Due to Covid-19 and logistical delays in implementing the 2019/20 Capital Budget, the administration has had no option but to roll over a significant portion of the 2019/20 unspent capital budget to the tune of R186 million.
 - Given that, this roll over will no doubt have an impact on the implementation of the 2020/21 Capital Projects, the exact effect thereof cannot be accurately determined right now, therefore it is expected for the mid-year Adjusted Budget, a far more precise and accurate picture will be painted.
- 2 SAP ERP Project: An additional R54m will be required on the capital budget to finish this project after the previous Service Providers withdrew from their contractual obligations. This matter is very complex and a far more detailed report dealing with the matter will serve before Executive Committee shortly.

The table below indicates the sources of funding for the 2020/21 Proposed Special Adjustment Capital Budget:

| SOURCE OF FUNDING | ADOPTED BUDGET 2020/21 | 2019/20 ROLL- OVERS | ADDITIONAL/ (REDUCTION) / VIREMENTS | SPECIAL ADJUSTED BUDGET 2019/20 | INCREASE / (DECREASE) |
|------------------------------------|---------------------------|------------------------|---|---------------------------------------|--------------------------|
| | R | R | R | R | R |
| Borrowing | 157 000 000 | 17 011 300 | - | 174 011 300 | 17 011 300 |
| Capital Replacement Reserve | 330 976 900 | 169 174 700 | 53 992 000 | 554 143 600 | 223 166 700 |
| Integrated Urban Development Grant | 153 857 200 | - | - | 153 857 200 | - |
| Government Grants - National | 30 000 000 | - | (500 000) | 29 500 000 | (500 000) |
| Government Grants - Provincial | - | - | - | - | - |
| TOTAL | 671 834 100 | 186 186 000 | 53 492 000 | 911 512 100 | 239 678 000 |

4. <u>ADJUSTMENTS BUDGET STATEMENT TABLES</u>

The following monthly budget statement tables (DMS 1418599) respectively have been prepared in accordance with the Municipal Budgeting and Reporting Regulations:

| TABLE NUMBER | DESCRIPTION | ANNEXURE |
|-----------------|---|----------|
| Table B1 | Adjustments Budget Summary | А |
| Table B2 | Adjustments Budget Financial Performance (Standard Classification) | В |
| Table B2B | Adjustments Budget Financial Performance (Detail) (Standard Classification) | С |
| Table B3 | Adjustments Budget Financial Performance (Revenue and Expenditure by Municipal Vote) | D |
| Table B3B | Adjustments Budget Financial Performance (Detail) (Revenue and Expenditure by Municipal Vote) | E |
| Table B4 | Adjustments Budget Financial Performance (Revenue by source and Expenditure by Item) | F |
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| Table B8 | Cash Backed Reserves/Accumulated Surplus | К |
| Table B9 | Asset Management | L |
| Table B10 | Basic service delivery measurement | М |
| Table SB1 | Supporting detail to Budgeted Financial performance | N |

| TABLE NUMBER | DESCRIPTION | ANNEXURE |
|-----------------|---|----------|
| Table SB2 | Supporting detail to Financial Position Budget | 0 |
| Table SB3 | Adjustments to the SDBIP Performance Objective | Р |
| Table SB4 | Adjustments to budgeted performance indicators and benchmarks | Q |
| Table SB5 | Social, Economic and Demographic statistics and assumptions | R |
| Table SB6 | Funding Measurement | S |
| Table SB7 | Transfers and Grants receipts | Т |
| Table SB8 | Expenditure on transfers and grant programmes | U |
| Table SB9 | Reconciliation of transfers, grants and unspent funds | V |
| Table SB10 | Transfers and grants made by the Municipality | W |
| Table SB11 | Councillor and Staff Benefits | Х |
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| Table SB13 | Monthly revenue and expenditure (Standard Classification) | Z |
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| Table SB16 | Monthly capital expenditure (Municipal vote) | AC |
| Table SB17 | Monthly capital expenditure (Standard classification) | AD |
| Table SB18a | Capital expenditure on new assets by asset class | AE |
| Table SB18b | Capital expenditure on renewal of existing assets by asset class | AF |
| Table SB18c | Expenditure on repairs and maintenance by asset class | AG |
| Table SB18d | Depreciation by asset class | AH |
| Table SB18e | Capital expenditure on upgrading of existing assets by asset class | Al |
| Table SB19 | List of capital programmes and projects affected by adjustments budget | AJ |

PART 2 - SUPPORTING DOCUMENTATION

5. <u>ADJUSTMENTS TO EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES</u>

Refer to Annexure T - V (Table SB 7 - SB 9).

- 6. ADJUSTMENTS TO ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

 Refer to Annexure W (Table SB 10).
- 7. ADJUSTMENTS TO COUNCILLORS ALLOWANCES AND EMPLOYEE BENEFITS

 Refer to Annexure X (Table SB 11).

8. <u>ADJUSTMENTS TO SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN</u> (SDBIP)

The SDBIP (DMS 1419763) has been broken down into five components. These are:

- Component 1: Monthly projections of revenue (including capital grants) to be collected for each source (Annexure AL).
- Component 2: Monthly projections of expenditure (operating and capital) and revenue for each vote (Annexure AM).

- Component 3: Quarterly projections of service delivery targets and performance indicators for each vote (Annexures AN AV):
- Component 4: Ward information for expenditure and service delivery (Annexures AW – AX).
- Component 5: Detailed capital works plan broken down into wards over three years (Annexure AY).

9. <u>ADJUSTMENTS TO CAPITAL EXPENDITURE</u>

The detail of the revised Adjustments 2020/21 Capital Budget (DMS 1419763 Annexure AK).

10. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

Refer to Annexure AZ (DMS 1421291).

ENVIRONMENTAL IMPLICATIONS

None

FINANCIAL IMPLICATIONS

This is dealt with in detail throughout the report.

LEGAL IMPLICATIONS

This is dealt with throughout the report with references to various Acts and Regulations.

COMMENTS OF THE CHIEF FINANCIAL OFFICER

The recommendations are supported.

RECOMMENDED THAT:

- 1. the 2020/2021 Special Adjustment Medium Term Revenue and Expenditure Framework (MTREF) be approved as set out in Budget **Tables B1 B10 (DMS 1418599)**;
- 2. the report on the 2020/21Special Adjustment Budget be submitted to both the National Treasury and Provincial Treasury;
- 3. it be noted that any adjustments made to the 2020/21 Operating Budget do not result in any changes to the municipal taxes and tariffs;
- 4. any savings arising post the Special Adjustment Budget approval be utilised only to contribute to the Capital Replacement Reserve for future years' capital projects;
- 5. the revised capital projects as per Component 5 of the SDBIP (DMS 1419763) be approved; and
- 6. Departments to re-prioritise their operational activities to identify savings to fund the deficit.