

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	52 141	56 876	58 993	58 881	59 138	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	150 591	211 161	210 224	216 218	118 481	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	36 583	39 774	51 255	50 091	60 029	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	10 140	11 041	11 539	13 203	11 136	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	3 710	4 153	11 053	10 464	10 783	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	793	478	2 203	1 923	1 963	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	1 372	1 400	3 750	3 750	3 750	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	91	140	-	-	-	-	-	27	27	15	16
Fines	182	113	146	160	263	344	142	142	125	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-		-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 077	1 487	(599)	1 193	1 245	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	1 203	185 921	154	695	158 023	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	91 220	(14 423)	2 216	1 326	1 363	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-	18 000	47 449	568	-	70 177	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 184	545 801	351 498	357 886	496 213	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

Component 2 - Revised Monthly Projections of Expenditure (Operating and Capital) and Revenue for Each Vote																							
			Jul-24			Jul-24			Aug-24			Aug-24			Sep-24			Sep-24			Oct-24		
			Projected			Actual			Projected			Actual			Projected			Actual			Actual		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Deputy Municipal Manager - City Development																							
FX003001003	AR	Pollution Control	578	-	5	403	-	5	576		5	430		5	578		5	534		5	517		5
FX005001010	BN	Property Services	32	-	38	55	-	36	32		38	55		36	32		39	63		36	55		38
FX005001014	BR	Valuation Service	105	-	2	229	-	2	105		2	326		2	354		2	425		2	333		2
FX007001001	BT	Housing	2 171	-	190	2 474	-	1 837	2 202		190	14 807		12 693	18 287		16 263	2 609		17	2 896		704
FX009001004	BW	Licensing and Regulation	64	-	11	111	-	10	64		14	106		10	64		19	110		10	111		21
FX009002006	BX	Tourism	225	-	3	336	-	3	302		3	281		3	249		3	265		3	293		3
FX010001001	BY	Billboards	199	-	1	205	-	1	147		1	272		1	147		1	163		1	181		1
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 706	-	13	1 655	-	13	1 744		13	1 766		13	1 636		13	1 576		13	1 908		13
FX010001004	CA	Development Facilitation	409	-	121	486	-	99	368		151	794		221	368		129	431		5 493	951		5 951
FX010001005	CC	Economic Development/Planning	1 521	167	1 161	2 229	-	20	1 355		21	2 318	861	20	1 354		21	2 267	2 561	2 696	2 381	4	295
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 184	-	179	2 323	-	226	2 086		85	2 214		329	2 105		91	2 275		173	2 476		141
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	397	-	-	-	-	6	196		695	-		(6)	174		-	275		275	157		157
FX012001003001	DX	Public Transport Facilities and Operations Coordination ( Road Transport)	374	-	-	420	-		374		-	387		-	395		-	467		-	437		
Deputy Municipal Manager - City Development Total			9 965	167	1 724	10 926	-	2 258	9 551	-	1 218	23 756	861	13 327	25 743	-	16 586	11 460	2 561	8 724	12 696	4	7 331
Deputy Municipal Manager - Community Services																							
Community Services, Health and Public Safety																							
FX001002008	AH	Disaster Management	131	28	1	229	-	1	180		1	269		1	179		1	244		1	248	10	1
FX011001005	CK	Fire Fighting and Protection	8 927	-	175	8 591	-	224	9 520	230	136	8 378		202	8 858	-	130	9 073		190	10 105		195
FX012001005	CP	Taxi Ranks	374	-	5 703	337	-	3	365		3	318	2 416	2 782	380		3	352	1 779	2 049	369	2 948	3 393
FX014001003	DC	Solid Waste Removal	12 978	750	55 570	11 786	-	54 614	12 376	50	9 797	12 289		10 726	12 054	500	10 078	14 337		10 036	13 561		11 218
FX014001004	DE	Street Cleansing	3 356	-	97	3 394	-	97	3 359	30	97	3 374		97	3 356		97	3 507		97	3 445		97
FX015001001	DF	Public Toilets	218	-	2	279	-	2	188		2	255		2	188		2	284		2	262		2
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	448	-	-	660	-		448		-	663		-	525		-	595		-	605		-
Community Services, Health and Public Safety Total			26 432	778	61 548	25 276	-	54 941	26 436	310	10 036	25 546	2 416	13 810	25 540	500	10 311	28 392	1 779	12 375	28 595	2 958	14 906
Protection services																							
FX005001012	BP	Security Services	1 820		36	3 508	-	36	1 694		36	2 475		36	1 825	19	36	2 957		36	11 607		36
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	5 227	45	771	5 579	-	123	5 227		772	5 417		592	5 227		771	7 050		308	5 563		407
FX012002001	CR	Road and Traffic Regulation	1 736	13	929	1 577	-	899	1 781		1 265	1 644		1 211	1 691		951	1 565		348	1 710		1 225
FX011001006	CU	Public Safety Licensing and Control of Animals	86		-	78	-		86		-	78		-	86		-	78		-	14		

Protection services Total			8 869	58	1 736	10 742	-	1 058	8 788	-	2 073	9 614	-	1 839	8 829	19	1 758	11 650	-	692	18 894	-	1 668
Recreation and Environmental services																							
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 029		83	1 629		59	1 230		49
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	3 111	162	100	4 457		103	3 160		149
FX001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 328	-	92	3 274		119	3 669		10 175
FX001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	183		-	234		139	480		285
FX001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	347		4	385		4	357		4
FX013001001	CS	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 408		21	1 663		20	2 751		20
FX013001002	CT	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	3 944	43	821	7 621		198	8 927		1 734
FX001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	294		1	811		1	374		1
FX013002003001	CW	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-			50	-			-		-
FX013002003002	CX	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	375		8	821		8	866		8
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	1 403		39	3 639		39	3 391		266
FX013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 381		163	2 650		26	2 863		290
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	1 020	6 000	-	897		18 094	991		681
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	18 823	6 205	1 382	28 081	-	18 810	29 059	-	13 662
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			53 702	6 620	64 442	60 452	-	58 077	53 720	914	13 471	60 533	14 203	18 408	53 192	6 724	13 451	68 123	1 779	31 877	76 548	2 958	30 236
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																							
Administration																							
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	(1 209)	100	60	2 188		1 713	1 516		136
FX005001001	BB	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	16	17	44	(14)		44	215		44
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	2 178		1 259	3 874		7	1 783	5 216	500
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	985	117	1 363	6 048	-	1 764	3 514	5 216	680
Legal Services																							
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(586)		8	(674)		8	105		8
Legal Services Total			(586)	-	8	(15)	-	8	(586)	-	8	959	-	8	(586)	-	8	(674)	-	8	105	-	8
Information Technology																							
FX005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	3 193	200	22	13 717		22	6 169	4 097	22
Information Technology Total			3 177	-	22	773	-	22	3 293	-	22	13 579	-	22	3 193	200	22	13 717	-	22	6 169	4 097	22

Human Resources																							
FX005001006001	BG	Human Resources	(25)	-	17	(123)	-	17	(25)		17	(94)		17	(25)		17	(48)		17	5		17
FX005001006002	BH	Management Services	141	-	2	267	-	2	141		2	248		2	141		2	284		2	280		2
FX005001006003	BI	Occupational Clinic	(98)	-	12	(32)	-	12	(83)	50	10	177		12	(6)	50	10	154		12	217		12
FX005001006004	BJ	Training and Industrial Relations	(672)	-	18	44	-	18	(668)		18	(43)		759	(673)		18	195		18	159		18
Human Resources Total			(654)	-	49	156	-	49	(635)	50	47	288	-	790	(563)	50	47	585	-	49	661	-	49
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			2 354	3 300	1 083	2 240	147	275	3 067	50	940	20 869	95	1 401	3 029	367	1 440	19 676	-	1 843	10 449	9 313	759
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																							
FX005001013	BQ	Supply Chain Management	(511)	-	66	(604)	-	108	(476)		71	(695)		56	(618)		120	(697)		44	(253)		2 103
FX005002001	BS	Asset Management	123	-	6	161	-	6	116		6	164		6	120		6	180		6	198		6
FX005001004001	DR	Financial Management Grant Interns		-	-	56	-	59			2 500	114		32			-	115		193	88		88
FX005001004002	DS	Revenue and Expenditure	(11 204)	-	200 142	(12 723)	-	202 647	(11 503)		65 819	(7 285)		78 502	(11 322)		64 091	(8 693)		60 715	(4 088)		61 680
FX005001004003	DT	Finance	754	-	-	631	-		666		-	765		-	610		-	630		-	775		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			(10 838)	-	200 214	(12 479)	-	202 820	(11 197)	-	68 396	(6 937)	-	78 596	(11 210)	-	64 217	(8 465)	-	60 958	(3 280)	-	63 877
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																							
Electrical Supply Service																							
FX002001001001	AI	Marketing and Customer relations	2 112	-	24	1 991	-	24	2 406		24	2 078		24	2 112		24	1 984		24	2 117		24
FX002001001002	AJ	Administration	196 973	-	3	236 248	-	3	199 406		3	199 531		3	131 037		3	119 429		3	137 211		3
FX002001001004	AL	Electricity Distribution	32 210	555	259 047	18 199	-	206 190	32 023	7 383	234 752	43 641	1 524	246 026	31 123	5 217	223 626	35 959	686	237 954	34 852		167 361
FX002001001005	AN	Electricity Planning	872	-	15	1 359	-	15	909		15	1 396		15	872		15	1 372		15	1 620		15
FX002001002001	AP	Street Lighting	940	-	33	1 896	-	33	1 144	150	2 114	2 154		33	1 162		33	2 694		33	2 284		33
FX002001002002	AQ	Process Control Systems	3 002	-	7	4 051	-	7	3 002		7	5 333		7	3 002		7	1 710		7	1 231		7
FX005001005	BF	Fleet Management	(2 891)	-	33	8 537	-	33	(2 834)		33	10 899		33	(2 891)		33	361		33	10 511		33
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			233 218	555	259 162	272 281	-	206 305	236 056	7 533	236 948	265 032	1 524	246 141	166 417	5 217	223 741	163 509	686	238 069	189 826	-	167 476

DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																							
Civil Engineering Services																							
FX012001004001	CM	Roads - Railway Sidings	10	-	225	10		-	10		1	10		-	161		-	9		-	10		-
FX012001004002	CN	Roads - Urban Roads	8 615	1 000	3 830	12 101	13 555	7 978	9 816	10 550	119	12 333	11 703	9 505	18 199	11 000	119	16 248	1 420	243	14 666		119
FX012001004003	CO	Roads - Rural Roads	6 507	-	6 773	5 369		121	6 171	-	121	12 096		121	6 287	5 500	121	9 207		121	8 689		121
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	9	-	159	96		176	9		-	90		176	9		115	88		176	100		176
FX015001002002	DH	Sewerage - Pumpstations	5 567	-	39	5 359	15 326	39	3 769	500	39	5 442		39	3 448	-	39	5 495		39	4 727		39
FX015001002003	DI	Sewerage - Sewerage Network	10 411	-	71 995	10 633	1 900	59 623	10 012	25	10 691	12 924		11 263	10 350	-	11 375	11 152		11 816	11 163		11 870
FX015001003	DJ	Storm Water Management	2 743	2 500	40	2 669		40	2 732	2 700	40	3 910	11 780	40	2 685	1 245	40	4 160	6 820	2 771	5 203		353
FX015001004	DK	Treatment	8 261	-	31	10 472		31	7 781	-	31	7 991		31	6 803	1 000	31	10 173		31	10 190		31
FX016001002001	DM	Water Distribution - Rural Water	5 387	-	15 038	7 483	6 191	7 179	5 947	6 500	59	12 997		59	5 091	6 500	59	5 299	5 202	5 703	4 585	979	274
FX016001002002	DN	Water Distribution - Urban Water	23 578	2 500	104 470	18 960	19 464	70 302	22 225	24 050	60 773	35 355	14 752	61 762	20 326	7 750	60 120	22 868	6 557	51 951	23 409	33 335	52 276
FX016001002004	DP	Water Treatment - Clarified Water	2 089	-	3 516	2 403		2 115	2 900		3 191	3 031		2 263	3 061		3 818	3 130		3 830	2 495		2 449
FX016001002005	DQ	Water Treatment - Purification works	75 297	-	52 912	77 739		44 686	80 264	4 000	56 172	90 242		62 943	70 420	-	47 879	86 958		50 551	76 735		46 062
FX003001002	DU	Coastal Protection	-	-	-	-			1		-	-		-	-		-	-		-	-		
Civil Engineering Services Total			148 474	6 000	259 028	153 294	56 436	192 290	151 637	48 325	131 237	196 421	38 235	148 202	146 840	32 995	123 716	174 787	19 999	127 232	161 972	34 314	113 770
Engineering Services																							
FX010001007001	CE	Project Management Unit - Administration	648	-	8	764	-	8	717		8	804		8	696	8	8	892		8	838		8
FX010001007005	CI	Project Management Unit - PMU	(650)	-	2 884	(93)	-	6	(577)		6	(57)		6	(633)		6	(38)		6	2		6
Engineering Services Total			(2)	-	2 892	671	-	14	140	-	14	747	-	14	63	8	14	854	-	14	840	-	14
Infrastructure and Facilities Management							-																
FX001001005001	AB	Buildings Maintenance	1 433	-	24	1 477	-	24	1 431		24	1 262		24	1 431		24	1 238		24	1 257		24
FX010001007002	CF	Project Management Unit - Asset Management	(355)	-	19	(375)	-	18	(402)		19	383		16	25		18	(522)		16	(424)		18
Infrastructure and Facilities Management Total			1 078	-	43	1 102	-	42	1 029	-	43	1 645	-	40	1 456	-	42	716	-	40	833	-	42
Infrastructure Support Services																							
FX016001001003	DL	Water Treatment - Scientific Services	(1 029)	-	262	(824)		55	(870)	-	262	(856)		55	(642)		262	(966)		55	(395)		61
FX016001002003	DO	Water Distribution - Water Demand Management	1 198	-	61	1 658	538	61	1 191	11 000	61	1 624		61	1 186	4 000	62	2 221		61	2 190		55
Infrastructure Support Services Total			169	-	323	834	538	116	321	11 000	323	768	-	116	544	4 000	324	1 255	-	116	1 795	-	116
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			149 719	6 000	262 286	155 901	56 974	192 462	153 127	59 325	131 617	199 581	38 235	148 372	148 903	37 003	124 096	177 612	19 999	127 402	165 440	34 314	113 942

OFFICE OF THE MUNICIPAL MANAGER																							
FX004001001001	AS	Mayor and Council	(2 180)	-	42	9 860	-	42	(2 120)		41	(2 237)		41	(1 273)	10	41	(1 766)		41	(715)	10	41
FX004001002001	AU	DMM - Corporate Services	227	-	2	294	-	2	227		2	391		2	227		2	297		2	294		2
FX004001002002	AV	DMM - ITS	428	-	5	824	-	5	430		5	718		5	428		5	725		5	785		5
FX004001002003	AW	DMM - City Development	348	-	2	451	-	2	348		2	323		2	348		2	325		2	330		2
FX004001002004	AX	DMM - Community Services	587	-	5	523	-	5	587		5	554		5	587		5	526		5	555		5
FX004001002005	AY	Municipal Manager	(100)	-	2	(27)	-	2	(100)		2	(63)		2	(100)		2	(59)		2	(53)		2
FX004001002007	BA	Performance Management	286	-	2	403	-	2	286		2	343		2	290		2	603		2	399		2
FX004001002008	BC	DMM - Chief Operations Officer	584	-	5	569	-	5	584		5	629		5	584		5	589		5	615		5
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	727	-	146	515	-	218	527		189	1 008		206	727		189	817		11	461		811
FX005001011	BO	Risk Management	345	-	2	331	-	2	345		2	306		2	575		2	308		2	318		2
FX008001001	BU	Governance Function	(678)	-	2	(632)	-	2	(677)		2	(50)		2	(566)		2	(574)		2	(534)		2
FX004001002009	DV	Research, Knowledge Management and Innovation	218	-	-	155	-		218			61		-	219		-	62		-	74		-
FX004001002010	DW	Mayoral Support Services	256	-	-	268	-		258		-	230		-	226		-	231		-	315		-
OFFICE OF THE MUNICIPAL MANAGER Total			1 048	-	215	13 534	-	287	913	-	257	2 213	-	274	2 272	10	257	2 084	-	79	2 844	10	879
TOTAL			439 168	16 642	789 126	502 855	57 121	662 484	445 237	67 822	452 847	565 047	54 918	506 519	388 346	49 321	443 788	433 999	25 025	468 952	454 523	46 599	384 500
																		-	-	-			

Nov-24			Dec-24		
Actual			Actual		
Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000
458		181	478		5
55		37	55		33
1 307		2	356		2
2 344		(155)	2 553		847
109		45	100		67
292		3	276		3
196		1	174		1
1 752		13	1 973		13
559		(180)	559		175
2 297	3 086	666	2 289	167	(3 257)
2 268		140	2 416		107
196		195	193		193
447			408		
12 280	3 086	948	11 830	167	(1 811)
312		1	289		1
9 738		187	10 105		187
319	876	365	303	353	3
12 674		10 647	12 329		45 859
3 355		97	4 152		97
263		2	301		2
659		-	550		-
27 320	876	11 299	28 029	353	46 149
2 734		36	4 558	39	36
5 444		380	5 210		343
1 734		2 332	1 649		242
14		-	14		-

9 926	-	2 748	11 431	39	621
1 407		60	1 578		54
3 712		120	3 811		72
3 479		105	3 686		219
264		158	257		153
397		3	392		4
2 086		20	1 449		20
10 755		(1 573)	9 479		331
300		1	283		1
		-	-		-
812		8	871		8
3 182		39	3 308	857	166
2 549		(237)	2 655		26
968			990		-
29 911	-	(1 296)	28 759	857	1 054
67 157	876	12 751	68 219	1 249	47 824
936		(111)	1 137		13
69	8	44	101		44
2 460		224	1 767		483
3 465	8	157	3 005	-	540
(368)		8	123		8
(368)	-	8	123	-	8
6 594	96	22	38 408		22
6 594	96	22	38 408	-	22



79		17	(17)		17
259		2	255		2
114		12	214		18
99		18	159		17
551	-	49	611	-	54
10 242	104	236	42 147	-	624
(618)		1 072	(412)		603
167		6	198		6
89		89	44		44
(6 857)	12	61 930	(8 552)		135 552
648		-	689		-
(6 571)	12	63 097	(8 033)	-	136 205
3 964	9	24	2 073		24
141 072		3	126 510		3
36 953	105	181 246	33 949	4	209 705
1 441		15	1 420		15
2 033		33	1 839		33
4 953		7	1 606		7
9 528	695	33	10 810	161	33
199 944	809	181 361	178 207	165	209 820

10		-	10		-
13 736	19 828	119	13 727	11 435	7 320
10 195		121	12 118		121
97		176	95		176
8 947	19 158	39	5 074	87	39
11 431		11 354	11 483		50 055
2 511	3 935	40	3 798		40
9 274		31	6 527		31
4 659	300	1 530	4 601	1 789	3 637
23 760	122	50 430	22 434	28 994	77 834
2 920		2 247	2 939		3 148
82 447		49 563	74 041		43 798
-		-	912		
169 987	43 343	115 650	157 759	42 305	186 199
1 340		8	997		8
(115)		6	(106)		6
1 225	-	14	891	-	14
1 246		24	1 272		24
1 381		16	(344)		16
2 627	-	40	928	-	40
(947)		55	(893)		55
1 996	4 275	61	1 948	(74)	61
1 049	4 275	116	1 055	(74)	116
174 888	47 618	115 820	160 633	42 231	186 369

863		931	(292)		41
295		2	474		2
794		5	815		5
324		2	321		2
447		5	468		5
(55)		2	2 267		2
360		2	374		2
602		5	688		5
437		(149)	521		432
311		2	302		2
(320)		2	(170)		2
64		-	64		
238		-	285		
4 360	-	809	6 117	-	500
462 300	52 505	375 022	459 120	43 812	579 531

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29		
Projected			Projected			Projected			Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		-
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
			-	-										
			-	-										
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670
22 145	25	12 384	23 222	28	12 584	24 085	23	12 794	25 183	25	13 015	26 326	25	13 247
1 037		-	1 084		-	1 134		-	1 187		-	1 243		-

161 604	89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437
16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 218		2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
4 512		318	4 701		343	4 867		338	5 090		340	5 324		343
24 481	200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374
110 016	1 257	9 540	115 217	1 601	10 017	120 514	1 333	10 517	125 576	1 432	11 042	131 561	1 412	11 842
7 453		10	7 802		11	8 169		11	8 560		12	8 971		12
		250			263			276			289			313
11 973	1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116
34 469	3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321
30 032	2 000	1 931	31 475	2 357	2 027	32 803	-	2 128	34 248	2 269	2 234	35 687	2 238	2 401
12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-
336 717	23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 526	54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
	-													
12 807	4 600	1 476	12 051	11 921	1 539	12 492	9 863	1 606	13 061	10 746	1 675	13 665	10 609	1 787
1 397	17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647
28 295	12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 499	17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
-		96	-		101	-		106	-		111	-		117
-	-	96	-	-	101	-	-	106	-	-	111	-	-	117
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869

2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249
3 337		27	3 495	-	29	3 625	-	30	3 789	-	32	3 963		33
2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
12 177	153	1 587	12 608	171	1 617	13 101	142	1 648	13 702	153	1 681	14 343	151	1 715
108 673	51 894	14 122	119 504	55 660	16 816	135 430	46 847	17 525	141 144	47 529	15 417	144 962	46 886	16 406
(3 322)		2 319	1 913		2 345	1 984		2 373	2 074		2 402	2 169		2 432
3 181		69	3 344		72	3 449		75	3 606		79	3 769		83
2 500		2 500	2 500		2 500	2 600		2 600	2 600		2 600	2 600		2 600
7 944	109	1 055 120	8 216	-	1 111 189	8 446	-	1 168 664	8 763	-	1 216 630	9 099	-	1 266 744
10 413			10 923			11 358			11 885			12 442		
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50
426 791	70 035	2 620 251	456 484	60 082	2 840 297	491 088	41 402	3 091 024	518 731	15 179	3 302 012	546 135	58 889	3 495 521
17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
32 012	5 823	5 126	33 801	1 221	416	35 300	5 317	4 736	37 041	5 392	4 758	38 873	5 377	4 781
38 950	814	104	40 991	909	108	42 605	757	112	44 682	813	117	46 859	802	122
28 054	23 712	3 215	22 340	32 171	3 235	36 605	26 796	3 256	37 775	28 772	3 277	38 330	28 377	3 300
2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

1 497		453	1 562		475	1 625		499	1 692		524	1 767		566
149 545	44 739	11 324	153 636	43 085	16 630	147 055	40 934	17 348	150 217	40 003	17 427	154 750	39 850	17 509
106 705	9 259	18 959	112 379	8 933	10 169	117 601	10 241	11 602	123 437	10 259	11 683	129 698	10 255	11 767
1 070		1 275	1 185		1 338	1 271		1 405	1 360		1 475	1 428		1 549
67 539	40 000	519	73 060	12 000	542	76 803	15 000	567	80 755	15 000	593	85 509	14 000	620
141 075	4 100	290 146	149 306	47 293	301 374	158 685	60 961	328 167	167 261	60 961	335 565	174 654	63 961	343 333
38 351	13 715	485	40 375	7 533	509	48 904	6 274	534	50 495	6 737	561	52 461	6 645	589
96 186	7 000	371	100 945	22 500	390	105 038	9 700	409	110 206	19 407	429	115 390	6 950	451
83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
282 183	142 379	726 088	313 906	166 641	770 991	341 673	155 355	817 167	361 954	159 000	852 395	380 247	172 637	889 459
30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
5	-	-	6	97	-	7	81	-	8	87	-	9	86	-
1 865 629	345 821	1 706 719	1 998 499	364 859	1 810 435	2 114 618	368 185	1 936 381	2 219 234	388 343	2 014 218	2 324 505	364 956	2 096 133
9 849	8	96	10 311	10	100	10 667	7	105	11 137	8	111	11 641	8	116
65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
19 896	2	512	20 774	2	536	21 614	2	561	22 534	2	589	23 572	2	617
(4 873)	-	3 160	158	10 000	3 317	5 188	10 000	3 482	172	10 000	3 655	181	10 000	3 837
20 863	19 300	735	21 725	25 000	771	22 141	21 388	809	22 748	20 000	850	23 234	20 000	893
15 990	19 300	3 895	21 883	35 000	4 088	27 329	31 388	4 291	22 920	30 000	4 505	23 415	30 000	4 730
1 911 429	365 131	1 718 876	2 051 535	399 871	1 821 809	2 174 299	399 582	1 948 547	2 275 900	418 353	2 026 636	2 383 211	394 966	2 108 813

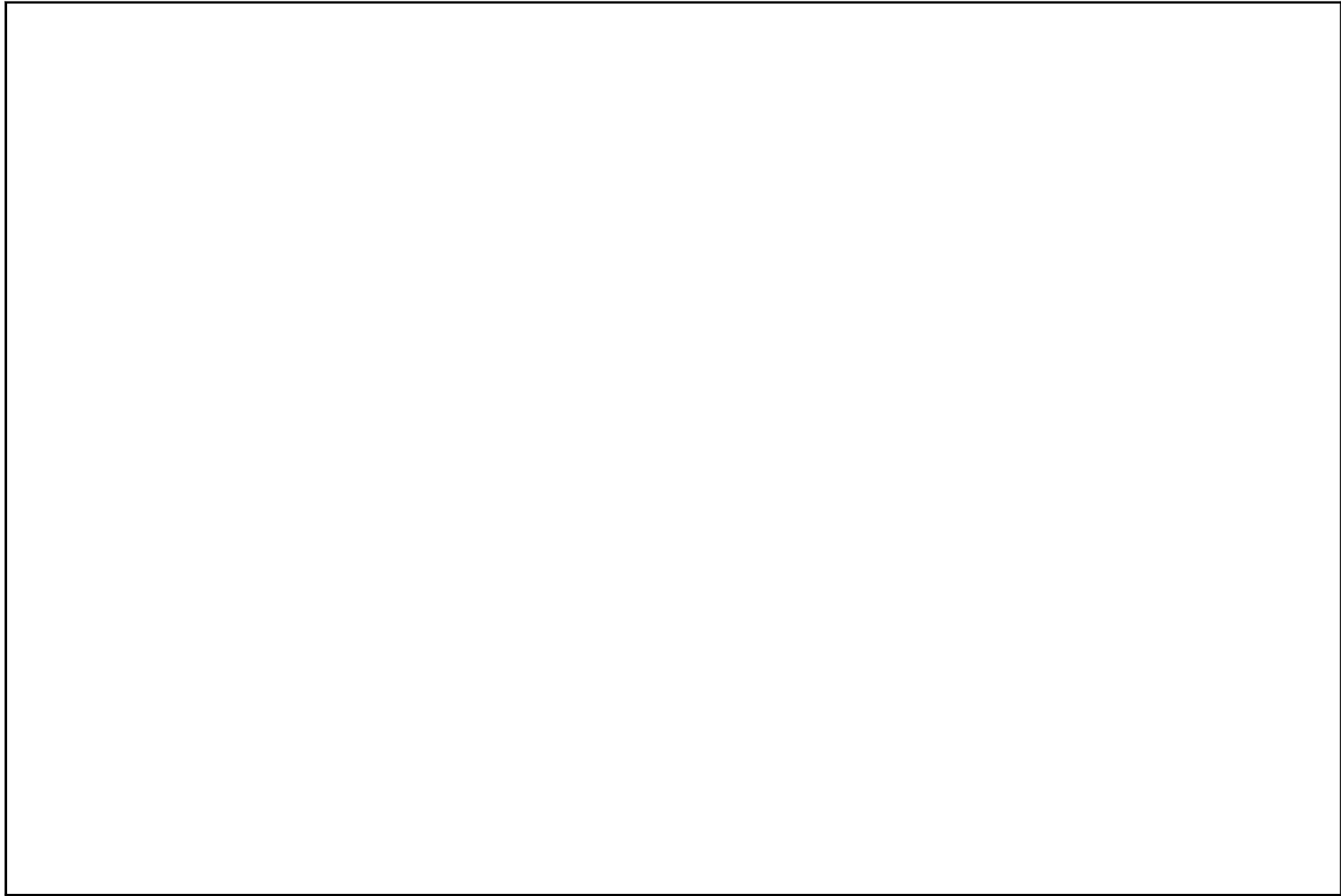
1 530	25	532	1 082	28	554	1 130	23	577	1 182	25	601	1 238	25	626
4 582		27	4 795		29	4 983		30	5 210		32	5 453		33
10 395		55	10 872		57	11 315		60	11 824		63	12 377		66
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33
8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
27	11	27	29	12	29	30	10	30	31	11	32	33	11	33
4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
3 350		-	3 518		-	3 692		-	3 877		-	4 070		-
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721



UMHLATHUZE ORGANISATIONAL SCORECARD																	
Indicator Number	IDP Ref	Outcome 9	B2B Pillar	National Key Performance Area	Objective	Strategies	Performance Indicator	PREVIOUS YEAR		Backlog	Budget	Annual Target 2024/2025	2024/2025				
								Mid-Year Target 2023/2024	2023/2024 Baseline				QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
													Target	Target	Target	Target Quarter 4	
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	Putting People first	KPA1: Good Governance and Public Participation	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation	8	9	N/A	N/A	6	1	2	1	2	
T1.2							Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	100%	N/A	N/A	100%	100%	100%	100%	100%	
T1.3							Number of Councillor Convened Public Meetings	136	105	N/A	N/A	136	34	34	34	34	
T1.4	1.1.4.2						Development of an Integrated Development Plan within prescribed legislative guidelines	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May	23-May-24	N/A	N/A	31-May-25	N/A	N/A	N/A	31-May-25
T2.1	2.1.1.1	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	98,74%	99%	1%	R7 300 000,00	99%	99%	99%	99%	99%	
T2.2							Total volume of water delivered by water trucks	37799	133452	N/A		105450	9518	30802	28082	37048	
T2.3	2.1.2.2					Provision of environmental safe effluent that meets the requirements of standards and prescripts	Percentage of total water losses	26%	29%	N/A	N/A	29%	31%	30%	30%	29%	
T2.4							Percentage of drinking water samples complying to SANS 241 minimum standard of 95%	≥95%	98%	N/A	N/A	≥95%	≥95%	≥95%	≥95%	≥95%	
T2.5							Percentage of wastewater samples compliant to water use licence conditions	≥90%	55%	N/A	N/A	≥90%	≥90%	≥90%	≥90%	≥90%	
T2.6	2.1.1.2		Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	80,94%	81%	19%	N/A	81%	81%	81%	81%	81%				
T2.7	2.1.1.8	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	Number of Pumps replaced in Water and Sanitation Services	44	28	N/A	R 8 646 800 (opex) R39 000 000 (capex)	21	5	5	5	6	
T2.8	2.1.1.3						Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of new households provided with connections to the main electricity supply by the Municipality	88	93	N/A	N/A	80	10	15	25	30
T2.9						Electricity losses kept within 8%	≤8%	7%	N/A	N/A	≤8%	≤8%	≤8%	≤8%	≤8%		
T2.10						Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	80%	81%	2%	N/A	80%	80%	80%	80%	80%		
T2.11						Percentage of planned maintenance performed	90%	100%	N/A	N/A	80%	80%	80%	80%	80%		
T2.12	2.1.1.4					To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate refuse removal backlogs through provision of basic waste management services	Percentage Households with access to waste disposal	74%	74%	26%	N/A	74%	74%	74%	74%	
T2.13								Collection of waste against the approved schedule (At least one refuse removal service per week, as per National Norms and Standards)	100%	100%	N/A	N/A	100%	100%	100%	100%	100%
T2.14								Average % of total collected waste recycled against the waste collected by the City of uMhlathuze	24,00%	25%	N/A	N/A	24%	24%	24%	24%	24%
T2.15	3.2.2.1				Provision of Fire and Rescue Services	Develop and implement a fire prevention strategy	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	100%	100%	N/A	N/A	100%	100%	100%	100%		
T2.16	2.1.1.5				To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision and maintenance of access roads	Kilometres of gravel roads maintained (Both regravelling and grading)	473	563,04	N/A	R33 472 800,00	400km	100km	100km	100km	100km	
T2.17							Kilometres of gravel roads upgraded to surfaced road (New tarred roads)	2,50	1,9	0,6	R18 746 000,00	1,43km	0	780m	0	650m	
T2.18	2.1.1.6						Provision of public transport infrastructure facilities	Kilometres of paved municipal road resurfaced and resealed	1,5	1,8	N/A	R13 953 000,00	3km	0	2km	0	1km
T2.19	2.1.1.6	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision of public transport infrastructure facilities	Percentage of reported potholes fixed within standard Municipal response time	80%	89%	N/A	R8 674 000,00	90%	90%	90%	90%	90%	
T2.20	2.1.1.7					Provision and Maintenance of stormwater and coastal engineering infrastructure	Kilometres of stormwater side drains and verges open drains maintained	74	394,68	N/A	R6 965 500,00	400km	150km	150km	50km	50km	
T2.21							Number of stormwater manholes maintained (Incl kerb inlets)	647	1072	N/A	R1 691 700,00	600	150	150	150	150	
T2.22	2.1.1.8					Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	Number of projects completed as per approved project plan	13	9	N/A	R1 700 000,00	16	3	4	5	4	
T2.23	2.1.3.1				To promote the achievement of a non-racial, integrated society through the development of sustainable human settlement and quality housing	Improve community standard of living through accelerated development of Integrated Human settlement	Number of subsidised housing units completed	75	10			72	10	20	20	22	
T2.24							Number of housing units transferred for Dumisani Makhaye Village and Empangeni Mega Housing			N/A	R13 076 736,00	69	0	0	0	69	
T2.25							Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries	30-Jun-24	Not signed	N/A	N/A	31-Mar-25	-	-	31-Mar-25	-	
T3.1	3.1.5.1	Actions supportive of the human settlement outcome	Service Delivery	KPA 3: Local Economic Development	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	Number of unemployed community members re-skilled	136	237	N/A	R200 000,00	80	20	20	20	20	
T3.2	3.1.5.2					Promote economic growth by successful implementation of EPWP and CWP community based projects	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	725	803	N/A	R2 674 000 00	689	150	350	550	689	

T4.1	4.1.1.2	Differentiated Approach to Municipal Financing, Planning and Support		KPA 4: Municipal Transformation and Institutional Development	To create an appropriate organisational climate that will attract and ensure retention of staff	Review and implement Employment Equity Policy	Disability related programmes (workshops/awareness campaigns)	6	6	N/A	N/A	4	1	1	1	1
T4.2	4.1.1.1					Review and implement the attraction, recruitment and retention strategies.	Percentage of working days that section 54A/56 positions are filled by permanent staff	90%	100%	N/A	N/A	90%	90%	90%	90%	90%
T4.3	4.1.1.4					Develop an effective training and development strategy and programs	Number of training programmes provided as implementation of the Workplace Skills Plan	50	78	N/A	N/A	20	5	5	5	5
T5.1	5.2.1.6	Implement differentiated approach to municipal financing, planning and support	Sound Financial Management	KPA 5: Financial Viability and Financial Management	Sustainable Financial management (Expenditure and Revenue)	Apply adequate financial management methodologies	Percentage Budget Spent on Workplace Skills Plan (cumulative)	95%	100%	N/A	R1 812 900,00	95%	5%	25%	30%	35%
T5.2							Percentage Operating Budget spent on implementing Workplace Skills Plan	1%	1%	N/A	R10 014 500,00	1%	1%	1%	1%	1%
T5.3	5.1.1.4				Compliance with financial legislation and policies	Compliance with all MFMA and related local government financial legislation	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	<45%	37%	N/A	N/A	<45%	<45%	<45%	<45%	<45%
T5.4	5.1.1.4					Compliance with all MFMA and related local government financial legislation	Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants) <i>(DMS 1513248 for Formula: T5.2)</i>	1 - 3	1	N/A	N/A	1-3	1-3	1-3	1-3	1-3
T5.5	5.2.1.3				Sustainable Financial management (Expenditure and Revenue)	Accurate and timeous billing and receipting of revenue	Revenue collected as a percentage of billed amount. (Collection Rate) <i>(DMS 1513248 for Formula: T5.3)</i>	90%	107%	N/A	N/A	90%	90%	90%	90%	90%
T5.6	5.2.1.6					Apply adequate financial management methodologies	Percentage Capital Budget spent on Capital projects I.t.o. IDP <i>(DMS 1513248 for Formula: T5.4)</i>	100%	96%	N/A	R610 994 000,00	90%	20%	58%	85%	90%
T5.7							Percentage of the municipality's operating budget spent on indigent relief for free basic services	New Indicator			R559 945 1800 R332 248 800	11%	11%	11%	11%	11%

T5.8	5.2.1.2					Asset Accounting Management	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40% <i>(DMS 1513248 for Formula: T5,9)</i>	25% - 40%	22%	N/A	N/A	25% - 40%	25% - 40%	25% - 40%	25% - 40%	25% - 40%
T6.1	6.1.2.3	Improved Municipal Financial and Administrative Capability	Sound Financial Management	KPA 6 Cross Cutting	To ensure effective Environmental Management in compliance with legislation	Air quality monitoring and implementation of the Air Quality Management Plan	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	New indicator	N/A	80%	80%	80%	80%	80%		
T6.2	6.1.1.1				To plan and manage existing and future development in a sustainable manner	Implement (and Review) Spatial Development Framework	Date of submission of final SDF to IDP Unit	New Indicator	N/A	31-May-25	N/A	N/A	N/A	31-May-25		



CITY MANAGER 2024/2025										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (16 KPIs = 40%)										
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	CM 1	Date of submission and adoption of the reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 3 )	3	31-May-25	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review	IDP Process Plan adopted	N/A	2025/26 Draft IDP Submitted to Council	Final IDP approved by Council
		CM 2	Number of Public Participation programmes on IDP and Budget Ref. (COO 21)	2	2	a) Attendance register for all IDP roadshows b) Report	N/A	IDP Consultative Meetings conducted	N/A	BUDGET Consultative Meetings conducted
1.1.2 To maintain an organizational performance management system as a tool to monitor progress of service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	CM 3	Date of signing Performance Agreements, submitting to COGTA and posting on website Ref. (COO 4)	3	31-Jul-24	a) Signed Performance Agreements b) Proof of submission to CoGTA MEC c) Proof of publishing on Councils Website	Performance Agreements for all filled positions signed by 31 July, submitted to CoGTA MEC and posted on website by 14 August 2024	N/A	Reviewed Performance Agreements signed	2025/26 Draft Performance Agreements prepared
		CM 4	Date of approval of the 2025/26 SDBIP Ref. (FS 12)	3	30-Jun-25	a) Report to Council b) Council Resolution for Final SDBIP	N/A	N/A	2025/26 SDBIP submitted to Council as an annexure to IDP	2025/26 SDBIP approved by Mayor
		CM 5	Quarterly SDBIP reports (financial) submitted to the EXCO within 30 days after the end of each quarter. Ref. (FS 13)	2	4 SDBIP Reports	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report
		CM 6	Number of Performance Reports (Non-financial) submitte to Council Ref. (COO 8)	2	4 Performance Reorts	a) Copy of item to Council b) Council Resolution noting the report	1 Performance Report	1 Performance Report	1 Performance Report	1 Performance Report
		CM 7	Number of Performance Assessments conducted Ref. (COO 7)	2	2 Performance Assessments	a) Attendance Register b) Assessment Report	N/A	2023/24 Annual Performance Assessments conducted	2024/25 Mid-year performance reviews conducted	N/A
1.1.7 Ensure reliability and maintain independence of internal audit activity	1.1.7.2 Effective and value adding internal audit activity	CM 8	% Resolution of 2023/24 AG findings contained in the AG Management Letter Ref. (COO 24)	3	100%	a) AG Action Plan with findings b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
		CM 9	% of internal audit reviews executed against the approved Internal Audit plan Ref. (COO 25)	3	100%	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CM 10	% completion of of Action Plans for each quarter as documented in the strategic risk register Ref. (COO 12)	3	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by MM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
		CM 11	% completion of investigation on Whistle-blower reports for each quarter Ref. (COO 14)	3	80%	a) Quarterly reports submitted to MPAC	80% investigations completed	80% investigations completed	80% investigations completed	80% investigations completed
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	CM 12	% implementation of prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 16)	2	100%	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0% (Communications Strategy and Plan for 2024/25 FY adopted)	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan

	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	CM 13	% of ward committees with 6 or more ward committee members (excluding the ward councillor) Ref. (COO 20)	2	100%	a) Attendance Registers in monthly meetings as evidence each member availability b) Copies of agendas and minutes	100%	100%	100%	100%
	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CM 14	% Availability of ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref. (DCM CS 13)	2	90% (Average)	a) Monthly report on system availability b) Quarterly report to Council	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CM 15	Implementation of consequence management for all irregularities	3	100%	a) Reported Cases register b) Report on DC outcome	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management
		CM 16	Review of Municipal Delegation Framework and Policies Ref. (DCM CS 7)	2	30-Jun-25	a) Report to Council b) Council Resolution	N/A	N/A	N/A	Municipal Delegation Framework and Policies reviewed
BASIC SERVICES AND INFRASTRUCTURE PROVISION (6 KPI's = 15%)										
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.1 Eradicate water services backlogs through provision of basic water services	CM 17	Percentage Households with access to basic water	3	99%	a) Quarterly report b) IR Forms	99%	99%	99%	99%
		CM 18	Percentage of total water losses Ref (T 2. 6, DCM IS 16)	2	29%	a) Quarterly report	31%	30%	30%	29%
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	CM 19	Percentage Households with access to sanitation	2	81%	a) Quarterly report b) Verified Spreadsheet from consultants	81%	81%	81%	81%
	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	CM 20	Number of new households provided with new Electricity connections (Municipal supply) Ref. (T2.15, DCM EES 10)	2	80	a) Quarterly report on new households connected	10 new connections	15 new connections	25 new connections	30 new connections

	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services	CM 21	Percentage Households with access to waste disposal	3	74%	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	74%	74%	74%	74%
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CM 22	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village and Empangeni Mega Housing  Ref. (T2.33, DCM CD 19)	3	69 Transfers 72 Housing Units	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report	10 Housing Units completed	20 Housing Units completed	20 Housing Units completed	22 housing units completed  69 Title deed transfers
KPA: LOCAL ECONOMIC DEVELOPMENT (4 KPIs = 12%)										
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CM 23	Number of advertorials on national platforms intended for the marketing of uMhlathuze as destination of choice Ref. (DCM CD 24)	2	2	a) Shopping Cart & PO b) Copy of advert	N/A	1 advertorials on marketing platforms	N/A	1 advertorials on marketing platforms
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CM 24	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues Ref. (DCM CD 22)	3	12	a) Agricultural Support Plan b) Training Attendance reports	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CM 25	Number of unemployed community members re-skilled Ref. (T3.3, DCM CD 25)	3	80	a) Advert for training b) Close out report c) Attendance register	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CM 26	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture; Social and Non State Sectors) Ref. (T3.4, DCM CD 26)	2	689 (Cumulative)	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	350 job opportunities created	550 job opportunities created	689 job opportunities created
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)										
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CM 27	Percentage of working days that section 54/56 positions are filled by permanent staff Ref. (T 4.4, DCM CS 22)	2	90% (Average)	a) HR Report with supporting calculations	90%	90%	90%	90%
	4.1.1.4 Develop an effective training and development strategy and programs	CM 28	Workplace Skills training programmes/courses provided to staff and councillors as implementation of the Workplace Skills Plan Ref (DCM CS 27)	3	20	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CM 29	Annual review of the organisation structure by 30 June 2025 Ref. (DCM CS 30)	3	30-Jun-24	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	Signed Job descriptions for all posts in the organogram structure	Change Management training to Managers  Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (7 KPIs = 18%)										
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	CM 30	Date of approval of 2025/2026 budget which is credible, transparent and accurate in accordance with the Sec 24 (1) of the Municipal Finance Management Act Ref. (FS 7)	3	30-Jun-25	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	N/A	Draft budget to Council for approval by 22 March 2025	Final budget to Council for approval by 30 May 2025
		CM 31	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA. Ref. (FS 9)	2	12	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted.	3 S71 Reports	3 S71 Reports	3 S71 Reports	3 S71 Reports
		CM 32	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy. Ref. (FS 22)	2	4	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	1 SCM Report	1 SCM Report	1 SCM Report

		CM 33	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref. (CFO 3,20)	3	12	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
		CM 34	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA Ref. (DCM IS 29)	3	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	30% expenditure	60% expenditure	100% expenditure
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CM 35	% Capital expenditure of approved Capital projects in line with 2024/2025 Budget Ref. (FS 30)	3	90% (Cumulative)	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20% capital budget spent	58% capital budget spent	85% capital budget spent	90% capital budget spent
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	CM 36	Date of finalizing 2025/26 Organizational Procurement Plan	2	30-Jun-25	a) Copy of 2025/26 Procurement Plan	N/A	N/A	N/A	Procurement Plans for 2024/2025 reviewed (received) by SCM
KPA: CROSS CUTTING INTERVENTIONS (2 KPIs = 05%)										
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CM 37	Date of finalizing SDF to include as an annexure to IDP Ref. (DCM CD 10)	3	31-May-25	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	N/A	Draft SDF for 2025/2026 submitted to IDP Unit	Final SDF for 2025/2026 submitted to IDP Unit
	6.1.1.6 Efficient processing of development application and building plans	CM 38	% processing of Planning Applications submitted in terms of Section 27 of the SPLUMA Bylaw Ref. (DCM CD 9)	2	100%	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed
Signed by the CITY MANAGER:.....Date:.....						Signed by the MAYOR:.....Date:.....				



OFFICE OF THE CHIEF OPERATIONS OFFICER 2024/2025													
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1			Q2	Q3		Q4
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (20 KPIs = 70%)													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COO 1	% Implementation of OHS Recommendations from inspections and investigations for the Office of the City Manager	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met 100% of OHS Recommendations due for Q1 were implemented, OCM OHS report DMS 1703283	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
Integrated Development Planning													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	COO 2	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May-25	6	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/Instruction list and attendance register of all Steering committee meetings d) Public Notice	IDP Process Plan adopted	Target Met IDP Process Plan for 2025/2025 DMS 1678677 Council Minutes RPT 179129, CR17445 Public Notice DMS1693647; DMS 1699869	N/A	N/A	N/A	Draft IDP submitted to Council	Final IDP approved by Council
Organizational Performance Management													
1.1.2 To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	COO 3	Number of Performance Agreements signed, submitted to COGTA and posted on website	7	4	a) Signed Performance agreements by 31 July b) Proof of submission to CoGTA MEC c) Proof of Plans published on Councils Website	Performance Agreements signed by 31 July, submitted and posted on website by 14 August	Target Met Performance Agreements were signed, submitted to COGTA and posted on website on 14 August 2024 POE: DMS 1693673	N/A	N/A	N/A	N/A	N/A
		COO 4	Date of approval of the 2025/26 Top Layer SDBIP	30-Jun-25	3	a) 2025/26 Top Layer SDBIP b) Proof of submission	N/A	N/A	N/A	N/A	N/A	2025/26 Draft Top Layer SDBIP submitted to Council as an annexure to IDP	2025/26 Top Layer SDBIP approved
		COO 5	Number of PAC Meetings held	4	3	a) Report b) Attendance Register	1 PAC Meeting (Q4 SDBIP Component 3 submitted)	Target Met 2 PAC Meetings were held as follows: Special PAC Meeting was held on 29 August 2024 Agenda: DMS 1691982 and DMS 1692338	Special PAC Meeting was convened to deal with 2023/24 APR	N/A	1 PAC Meeting (Q1 SDBIP Component 3 submitted)	1 PAC Meeting (Q2 SDBIP Component 3 submitted)	1 PAC Meeting (Q3 SDBIP Component 3 submitted)
		COO 6	Number of Performance Assessments for Senior Managers conducted	2	4	a) Assessment Report for Senior Managers b) Attendance Register	N/A	N/A	N/A	N/A	2023/24 Annual Performance Assessments for Senior Managers conducted	2024/25 Mid-Year Performance Assessments of Senior Managers	N/A
		COO 7	Number of quarterly Organisational Performance reports tabled to Council and submitted to COGTA	8	3	a) Quarterly Reports to Council b) Proof of submission to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met Draft APR was submitted to Council for noting RPT 178735, Res No. 17419 Council Agenda: DMS 1697687 Council Minutes: RPT 179129	N/A	N/A	1 Performance Report to Council 1 Circular 88 Report to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA
		COO 8	Date of submission of 2023/24 Annual Performance Report and Draft Annual Report to Auditor General	31-Aug-24	3	a) Proof of Annual Performance Report and Draft Annual Report submission to AG by 31 Aug 2023	2023/24 Annual Performance Report and Draft Annual Report submitted	Target Met Draft APR and the Draft AR were submitted to AG on 30 August 2024 Proof of submission: DMS 1693657	N/A	N/A	N/A	N/A	N/A
		COO 9	Date of adoption of 2023/24 Annual Report by Council	31-Mar-25	4	a) Council Agenda b) Council minutes	Draft 2023/24 Annual Report tabled to AC and Council	Target Met Draft AR was tabled in the Special AC meeting on 29 August 2024 Agenda: DMS 1692652, RPT 178736 Draft AR was submitted to Council for noting Council Agenda: DMS 1697687 Council Minutes: RPT 179129	N/A	N/A	Annual Report consolidated with Audited AFS, APR and Audit Report	2023/24 Annual Report and Oversight Report adopted by Council	N/A
Enterprise Risk Management													
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COO 10	% completion of Action Plans for each quarter as documented in the strategic risk register for OMM (Excluding those outside own control)	100%	4	a.) Updated risk register b) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met. 100% Completion of Action Plans due for Quarter 1 of 2024/2025 as per DMS 1690135	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
		COO 11	Number of Whistle-blower facility reports to Council structures in terms of the reporting procedure.	4	4	a) Quarterly reports submitted to ERM and Council Committees	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Met Quarterly (Q4 of 2023/2024) consolidated Whistle-blower facility report tabled to ERM and Council Committees on 16 September 2024. RPT 176957	N/A	N/A	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval
Communications													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	COO 12	% Implementation of Communication and Marketing Plan emanating from the Integrated Marketing and Communication Strategy adopted by Council	100%	2	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0%	Target Met Annual Marketing and Communication plan found on DMS 1695281	N/A	N/A	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	COO 13	Number of Batho Pele Activities	4	3	a) Activity Report	1	Target Met. Batho Pele DMS 1701349	N/A	N/A	1	1	1
		COO 14	Number of DDM Economic Sectors and Infrastructure Development Cluster meetings coordinated	4	3	a) Agenda b) Minutes c) Attendance Register	1 DDM Meeting Coordinated	Target Met DDM ESID Cluster Meeting 01 August 2024 DMS 1690625, Virtual Attendance Summary 1 August 2024 DMS 1690620 Notice DMS 1690621 AGENDA DMS 1690622 AGENDA - DDM SECRETARIAT MEETING - 09 JULY 2024. DMS 1697459 REGULATIONS FRAMING INSTITUTIONALISATION OF DDM	N/A	N/A	1 DDM Meeting Coordinated	1 DDM Meeting Coordinated	1 DDM Meeting Coordinated
Public Participation													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	COO 15	Number of Councilor Convened Public Meetings	136	3	a) Attendance registers b) Minutes	34 Councilor Convened Public Meetings	Target Not Met 31 out of 34 Wards Convened Public Meetings POE Spreadsheet DMS 1702722	None submission of minutes by councilors	1. A notice that reminds councilors a submission date and for them to meet the standards of submission by COGTA. 2. There will be a meeting with Chief Whip, party representatives and their secretaries in their clusters.	34 Councilor Convened Public Meetings	34 Councilor Convened Public Meetings	34 Councilor Convened Public Meetings
		COO 16	% of ward committees with 6 or more ward committee members (excluding the ward councilor)	100%	3	a) Updated Ward Committee Registers	100%	Target Met 100% of ward committees with 6 or more ward committee members convened in Q1. POE Spreadsheet DMS 1702722	N/A	N/A	100%	100%	100%

			COO 17	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation	6	3	a) Attendance registers b) Report for IDP Consultative Sessions/Roadshows c) Minutes for Stakeholder Engagements	1 Stakeholder Engagement conducted	Target Met 1. Amakhosi Session on the Draft IDP Review 2025/2026 held on 4 September 2024 at Empangeni Civic Hall Attendance Register: DMS1694370 2. City of uMhlatuze meeting with Transnet held on 27 August 2024 at EXCO Room uMhlatuze Civic Centre. Minutes of the	Overachievement was due to the need to engage further with stakeholders on different matters within the quarter.	N/A	IDP Consultative Sessions conducted 1 Stakeholder Engagement conducted	1 Stakeholder Engagement conducted	Budget Roadshow conducted 1 Stakeholder Engagement conducted
Internal Audit														
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity		COO 18	% implementation of previously raised Internal Audit recommendations within the Office of the City Manager, excluding findings that require funding (Excluding those outside own control)	100%	4	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target Not Met Resolved: 50% In Progress: 50% Not resolved: 0% Not Implemented: 0% DMS 1686182	Inadequacies relating to the fraud related policies.	The Fraud risk assessment has been completed and is in the process of adoption by the EXCO.  The rolling out of these policies and procedures will be done through road shows conducted to be conducted by 31 March 2025. Attendance registers will be kept as evidence of acceptance.	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
			COO 19	% Resolution of 2023/24 AG findings contained in the AG Management Letter	100%	4	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
			COO 20	% of internal audit reviews executed against the approved Internal Audit plan	100%	4	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	Target Met Achieved-21% Calculation- 6 projects implemented/ 29 projects Planned IA Plan Reconciliation-DMS 1683053  Notification Letters 1. ICT Follow Up on previous audits Q3 and Q4 for 2023/2024-DMS 1678090 2. Review of Airport Internal Control Processes-DMS 1682116 3. Follow up on Q4 previous audits-DMS 1682118 4. Human Resources Management(Leave Cycle processes)-DMS 1683794 5. GRAP Review of annual financial Statements FY 2023/2024-DMS 1687955 6. Review of Annual APR 2023/2024 and Q4 Predetermined objectives-DMS 1683565	N/A	N/A	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION (1 KPIs = 3%)														
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets		COO 21	% implementation of Area Based Management(ABM) interventions to improve integrated service delivery	100%	3	a) Report on ABM integrated service delivery special operations implemented	100% implementation of ABM initiatives as per implementation plan for the quarter	Target Met. ABM Implementation conducted on 27 August 2024 in WARD 23 WARD 23 Agenda: DMS 1698619 Attendance Register: DMS 1698623 Minutes- DMS 1699054 Images- DMS 1699063	N/A	N/A	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter
KPA 3 : LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (3 KPIs = 10%)														
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services		COO 22	Number of international exchange engagements initiated	3	3	a) Supporting documents for international, programmes initiated	N/A	N/A	N/A	N/A	N/A	One (1) international programme initiated	One (2) international programme initiated
			COO 23	Number of Strategic Partnerships with external partners in support of Municipal Service Delivery	4	4	a) Signed partnerships MOU concluded	N/A	N/A	N/A	N/A	N/A	Conclude two (2) strategic partnership to socio-economic development	Conclude two (2) strategic partnership to socio-economic development

3.4.1 To promote social cohesion	3.4.1.5 Establish and implement special programmes	COO 24	Number of Youth Programmes	5	3	a) Quarterly Report	Youth Business Support Programme conducted	Target Met Programme was the High Tea programme in partnership with KCDM hosted in uMlalazi Municipality for a women's month which included Young women. Invitation: DMS 1688899	N/A	N/A	N/A	2 Programmes (Higher Education Assistance Grants and Mayoral Academic Excellence Awards)	N/A
KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COO 25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within the Office of the City Manager	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target Met Employees from level 11 to 22 have signed performance agreements for the 2024/25 financial year. POE: DMS 1699701	N/A	N/A	N/A	N/A	N/A
		COO 26	Number of Performance Assessments for employees below section 56 Managers conducted within within the Office of the City Manager	2	4	a) Assessment Report for employees below Senior Managers b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met, The Office of the City Manager Annual Performance Assessments were held as per DMS 1701343	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
		COO 27	Number of strategic programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	4	3	a) Report on a number of strategic knowledge management projects implemented in 2023/20214	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Met Benchmarking between City of uMhlathuze and Ntlangano Town Council from Swaziland held from 12 September to 13 September 2024 at uMhlathuze Civic Centre. Order of Proceedings DMS 1695901 Attendance Register DMS 1701340.	N/A	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (2 KPIs = 7%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	COO 28	% Capital expenditure of approved Capital projects in line with 2022/2023 Budget within the Office of the CM	95%	4	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	N/A	N/A	N/A	N/A	95% CAPEX spent	N/A	N/A
	5.3.1.2 Accurate contracts and logistics management	EES 29	Number of contract monitoring reports submitted	4 Reports	3	a) Quarterly contract management report signed by DCM	1 Report	Target Met RPT 179269 of FIRST QUARTERLY CONTRACT MONITORING REPORT FOR THE OFFICE OF THE CITY MANAGER _INTERNAL AUDIT, AND RISK MANAGEMENT FOR THE PERIOD 01 JUL Y - 30 SEPTEMBER 2024.	N/A	N/A	1 Report	1 Report	1 Report
Signed COO:.....Date:.....						Signed CITY MANAGER:.....Date:.....							

PERFORMANCE SCORECARD: DEPUTY MANAGER CITY DEVELOPMENT 2024/2025													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1: 01 JUL - 30 SEPT		REASON(S) FOR VARIATION	CORRECTIVE ACTION	Q2: 01 OCT - 31 DEC	Q3: 01 JAN - 31 MAR	Q4: 01 APR - 30 JUN
							01 JUL - 30 SEPT	ACTUAL OUTPUT			Planned target	Planned target	Planned target
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 19%)													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CD 1	Number of Departmental policies developed/ reviewed and adopted by Council	3	4	a) Policy Register b) Report to Committee Section c) Council Resolution	No target for this quarter.	No target for this quarter.	N/A	N/A	a) Land Acquisition and disposal policy reviewed b) Township and Rural revitalization strategy developed	No target for this quarter.	Land Use Scheme reviewed
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational	CD 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met: 100% Implementation of OHS Recommendations due for the Q1. DMS1703783.	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CD 3	Number of Batho Pele activities implemented in the City Development Department	4 information sharing sessions/social media post	3	a) Attendance register for information sharing sessions b) Pamphlets for information sharing sessions	1 Information sharing session	Target Met: Information sharing sessions on the General Valuation Roll for 2025 were held as follows: 1. 2 July 2024 @DMV 2. 3 July 2024 @eNeseleni 3. 4 July 2024 @Richards Bay 4. 8 July 2024 @Empangeni 5. 12 July 2024 @Eskhewini H 6. 16 July 2024 @eNeseleni Attendance registers are on DMS1683685 Pamphlets are on DMS1678886	N/A	N/A	1 Information sharing session	1 Information sharing session	1 Information sharing session
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CD 4	% completion of Action Plans for each quarter as documented in the strategic risk register for City Development Department (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met: 100% completion of Action Plans due for the quarter. Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at 30 September 2024 is available as per DMS1696535. City Development achieved 100% completion of FAP's due as at 30 June	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CD 5	% implementation of previously raised Internal Audit recommendations within City Development Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Progress on implementation is as follows: Resolved: 57% In progress: 33% and Not Implemented: 10% DMS1696182	The nine (9) findings are not yet tested.	A total of 9 of 21 cases are to be tested in the following quarter.	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3
		CD 6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	No target for this quarter.	N/A	N/A	N/A	50% of AG findings resolved	50% of AG findings resolved
KPA: CROSS CUTTING INTERVENTIONS (8 KPIs = 25%)													
Land Use Planning and Management													
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.6 Efficient processing of development application and building plans	CD 7	% building plans received each quarter, processed and scrutinized within the prescribed timeframe in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings)	100%	3	a) Updated register on applications received b) Quarterly Report to City Development Portfolio	100% building plans processed	Target Met: 100% building plan applications processed: 57 building plans received (82 residential and 15 commercial/ industrial). (i) There are forty three(43) building plans that have been submitted and approved in this quarter and all of them are residential (44%). (ii) 34 plans were referred back/denied (27 residential and 07 commercial/ industrial) (35%). (iii)20 in circulation (12 residential and 8 commercial/industrial) (21%). 0 backlog Summary of Building Plans Register for this quarter: DMS1696436	N/A	N/A	100% building plans processed	100% building plans processed	100% building plans processed
		CD 8	% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100%	3	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Target Met - Land Use Management: 100% of all received applications processed. Total 50 applications received. (i) 45 Building Line Relaxation applications received: 19 finalised and 26 in process (in circulation for comments, lapsed or referred back to Applicants). All 45 Building Line Relaxation applications processed (90%) (Register as per DMS1701762). (ii) 4 Consent applications received. All 4 applications processed (lapsed and/or referred back to Applicants or in circulation). All 4 Consent applications processed (8%) (Register as per DMS1701763). (iii) 1 Parking Bays Relaxation Application: Application in process. The application processed (2%). Register as per DMS1701765). Quarterly Report as per RPT1717179. Target Met: Development Administration: 100% of SPLUM Bylaw Land Development applications processed: 100% applications processed - 4 Pre-Applications (17%) received (1 Subdivision and 3 Combined); 2 Formal Applications (9%) received (both Combined) and 17 applications (74%) received during previous quarters were processed further (2 Rezoning and 15	N/A	N/A	100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed
Spatial and Environmental Planning													
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Implement (and Review) Spatial Development Framework	CD 9	Date of submission of final SDF to IDP Unit	31-May-25	3	a) Proof of submission to IDP Unit b) Draft SDF	N/A	No target for this quarter.			N/A	Draft SDF for 2025/2026 submitted by 30th June	Final SDF for 2025/2026 submitted by 30th June
		CD 10	Number of Climate Change meetings/engagements convened within the organization by 30 June 2025	6	3	a) Quarterly Progress Reports b) Attendance Registers and Minutes c) Presentation material; agenda of virtual engagements	1 Green Team Meeting	Target Met: (i) Green Team meeting held on 16 September 2024. Agenda as per DMS1696436 and meeting notes as per DMS1700387. (ii) Quarterly progress report as per RPT1718224. In addition: As part of the Cities Adapt project, the competition was launched between schools in Eskhewini to identify a location for the practical demonstration project. Site visits were conducted on 15 July 2024 and preparatory work for the competition was undertaken with the scholars on 16 July 2024. Attendance register as per DMS1683580 and photographs as per DMS 1683536.	N/A	N/A	1 Green Team Meeting 1 Stakeholder Engagement on Climate Change	1 Green Team Meeting	1 Green Team Meeting 1 Stakeholder Engagement on Climate Change
		CD 11	Airport relocation and redevelopment	Completed procurement documentation	3	a) Progress reports to Council b) Submission to National Treasury for TVR11A c) Final RQP documentation	Follow-up on Treasury Views and Recommendations	Target Met: (i) Treasury Views and Recommendations were received on 16 September 2024 as per DMS1699857 and DMS1699858. (ii) Quarterly progress report as per RPT1718224.	N/A	N/A	Submission of TVR1 (Treasury Views and Recommendations 1) from National Treasury to Council	Draft Procurement Documentation (RFP - Request for Proposal) documentation	Submission to National Treasury request for TVR11A (Treasury Views and Recommendations 11A)
	6.1.2.4 Efficient processing of environmental applications	CD 12	% of environmental authorisation applications processed within the legislated time frame	100%	3	a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed	Target Met: (i) Twelve (12) response letters submitted to environmental applications as per DMS1679523, DMS1681600, DMS1681596, DMS1683432, DMS 1685457, DMS1685452, DMS1697531, DMS1693182, DMS1693759, DMS1695637, DMS1695645, DMS1698222 and DMS1698558. (ii) Register of environmental applications responded to as per DMS 1698315.	N/A	N/A	100% of environmental authorisation applications processed	100% of environmental authorisation applications processed	100% of environmental authorisation applications processed

Property Administration													
6.2.1 To ensure fair valuation of properties	6.2.1.1 Development and maintenance of Valuation Roll in line with Municipal Property Rates Act.	CD 13	Publishing Supplementary Valuation Roll	Publication of supplementary valuation roll	3	a) Maintain a list of all objections reviews received and finalized	N/A	No target for this quarter.			N/A	Supplementary Valuation Roll published	
		CD 14	Relesse and make available 10 land parcels.	10	4	Quarterly report	N/A	No target for this quarter.			5 land parcels released.	5 land parcels released.	
Human Settlements													
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CD 15	Number of Housing Consumer Education Awareness conducted	16	3	a) Invitations for the meetings b) Attendance Register c) Post on Social media d) Quarterly Reports to Council	3 Housing Consumer Education awareness	Target Met: 03 Housing Consumer Education Awareness held this quarter. (i) Notices for all 3 Awareness Meetings held on 21/09/2024, 22/09/2024, 27/09/2024 are available on DMS1699526, DMS1699528 & DMS1690557. (ii) Attendance Registers for all Awareness Meetings are available on DMS 1699465, DMS 1699466 & DMS 1699490. (iii) Housing Consumer Education Quarterly Report is available on RPT 179232.	N/A	N/A	3 Housing Consumer Education Awareness Programme	3 Housing Consumer Education Awareness Programmes	3 Housing Consumer Education Awareness Programmes
							1 Consumer Awareness Post/Social media	Target Met: Social Media post is available on DMS1699492.	N/A	N/A	1 Consumer Awareness Post/Social media	1 Consumer Awareness Post/Social media	1 Consumer Awareness Post/Social media
		CD 16	Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries Ref. (T2.34)	31-Mar-25	3	a) Signed Donation Agreement with the Department of Public Works	Engagement with Office of the Premier	Target Met: The Hon. Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreement (DMS1702416)  A follow up letter was also submitted to the Provincial Department of Public Works - in August 2024 (DMS1702417).  Furthermore, Hon. MEC for Public Works had	N/A	N/A	N/A	Donation Agreement signed	N/A
		CD 17	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (T2.33)	22 Transfers 36 Housing Units	4	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report	a) 10 Housing Units completed b) Beneficiary replacement Report to Council.	a) Target Not Met: The 10 houses have been completed but the certificate was only signed on 7th of October 2024. b) Target Not Met: Report could not be submitted to Council.	a) The houses were completed but there were a few snags that needed to be attended to. The D6 forms therefore could be signed. b) The Municipality is finalizing the Madala Flats allocations, since some of the residents that will be displaced from Madala Flat will be accommodated at Dumisani Makhaye Phase 8, thereafter the beneficiary replacement report to Council will be finalised.	a) The D6 forms will be signed and submitted as evidence in Q2. DMS1702969. b) The report to Council for approval of beneficiary replacements to Dumisani Makhaye Village Phase 8 will be submitted in the 2nd Quarter, since the final meeting with Madala Flats residents to announce the final draft allocation list is scheduled for 10 October 2024. Invitation is on DMS1703656.	a) 10 Housing Units completed b) Beneficiary administration	a) 10 Housing Units completed b) Follow-up on approval of beneficiaries	a) 6 Housing Units completed b) 22 Title deed transfers

			CD 18	Number of transfers/ housing units completed on implementation of Phase 1 Empangeni Mega Housing project	47 Transfers 36 Housing Units	4	a) Title deeds register b) D6 forms for completed housing units c) Beneficiary replacement Report to Council.	a) Beneficiary replacement Report to Council.	Target Not Met: Report could not be submitted to Council.	There are delays in submission of details for beneficiary replacements from the affected Wards and War rooms to enable the City Development Department-Human Settlements Unit to finalise the beneficiary replacement report to Council for approval. .	Report to be submitted and presented to the Allocation Committee for verification and endorsement using the available profiling forms. The allocations committee meeting is scheduled for 28 October 2024, thereafter, the report will be submitted to Council for approval during the 2nd Quarter.	a) 10 Housing Units completed  b) Beneficiary administration	a) 10 Housing Units completed  b) Beneficiary administration	a) 16 Housing Units completed  b) 47 Title deed transfers
			CD 19	Beneficiary approval and funding for Aquadene Housing Project Stage 3	Stage 3 application approval	3	a) Council resolution on housing beneficiaries. b) Stage 3 Application Pack	N/A	No target for this quarter.			Advert for beneficiary list	Submission of Stage 3 Application Pack to KZN Department of Human Settlements	Follow-up on approvals from KZN Department of Human Settlements on Stage 3 Funding Application
KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (8 KPIs = 25%)														
Business Support, Markets & Tourism														
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CD 20	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues	6	4	Attendance Registers	1 agricultural development support programme executed	Target Met: 3 agricultural development support programmes executed. 1. Cooperative governance training took place on the 22nd and 23rd July 2024 at eSikhaleini. The	The overachievement by 2 was due to partnerships that were requested from the Agriculture stakeholders for interventions as identified in the strategies, and implementation	N/A	2 agricultural development support programme executed	1 agricultural development support programme executed	2 agricultural development support programme executed	
3.1.3 To create an enabling environment for the informal economy	3.1.3.1 Review and implement Informal Economy Bylaw and Policy	CD 21	Number of awareness campaigns conducted on Informal trading Bylaw	10	3	a) Attendance register b) Quarterly report	1 awareness campaigns on Informal trading Bylaw conducted	Target Met: 1 Informal trading Bylaw awareness campaign was conducted on the 15th of August 2024 and Attendance Register is on DMS1698758 and the Photographic evidence is on DMS1699153.	N/A	N/A	6 awareness campaigns on Informal trading Bylaw conducted	2 awareness campaigns on Informal trading Bylaw conducted	1 awareness campaign on Informal trading Bylaw conducted	
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CD 22	Number of advertorials on marketing platforms intended for the marketing of uMhlatuze as destination of choice	2	3	a) Shopping Cart & PO b) Copy of advert	No target	No target for this quarter.	N/A	N/A	1 advertorial on marketing platforms	No target	1 advertorial on marketing platforms	
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CD 23	Number of unemployed community members re-skilled Ref. (T3.3)	80	3	a) Attendance register b) Close-out Report	20 unemployed community members trained	Target Not Met: No community members were trained during the reporting quarter. However, there was an approved Concept Plan for upskilling of unemployed graduates with drivers licences on DMS 1689030.	The quotations received were found to be above the allocated budget.	A new purchase order has been approved for reduced numbers of trainees according to the budget as per shopping cart on DMS 1703897.	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CD 24	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors)	689 (Cumulative)	4	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	Target Not Met: 123 job opportunities were created. A list of beneficiaries is found on DMS 1701413. Out of 123, 48 job opportunities were created through Capital Projects, Contracts	The Municipality is currently unable to implement the various municipal projects planned for the financial year. Communication received reflects that all projects to be funded	The Municipality is collaborating with Full Circle	350 job opportunities created	550 job opportunities created	689 job opportunities created	
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance, markets, trading facilities and infrastructure with linked services	CD 25	Number of information sharing sessions/training facilitated to support SMME Development	6	4	a) Training material b) Attendance registers for trainings	2 Information sharing/Training of SMMEs	Target Met: 7 sessions held. 1 Council partnered with KCDM (Environmental Health) and EDTEA to conduct inspections and educate businesses regarding the importance	The overachievement by 5 was due to partnerships that were requested from the Economic Development stakeholders for interventions as identified in the strategies, and	N/A	1 Information sharing/Training of SMMEs	1 Information sharing/Training of SMMEs	2 Training of SMMEs1 Information sharing/Training of SMMEs	
Air Quality Management														
6.1.2 To ensure effective Environmental Management in compliance with legislation	6.1.2.3 Air quality monitoring and implementation of the Air Quality Management Plan	CD 26	Number of awareness campaigns / environmental forum meetings to ensure Air Quality Compliance with AQA.	40 Industrial inspections 8 awareness campaigns 16 Environmental Forum meetings	2	a) Industrial Inspection report b) Agenda & attendance registers for environmental forum meetings c) Proof of awareness campaigns conducted as follows: 40 Industrial inspections 8 awareness campaigns	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) Target Met: 10 Industrial inspections- DMS1699826 b) Target Met: 2 awareness campaigns- DMS1699822 c) Target Met: 6 environmental forum meetings- DMS1699840	There are 10 Industries in total that have environmental forums with the City of uMhlatuze. In this reporting quarter more than 4 industries were engaged due to their availability and the nature of their daily activities, which requires more consultation, hence the overachievement.	N/A	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	
		CD 27	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	80% (Average)	2	a) Station report.	80% Air Quality data validated	Target Met: 95.83%, Air Quality Validated Data Capture. The station Report is on DMS1701012.	N/A	N/A	80% Air Quality data validated	80% Air Quality data validated	80% Air Quality data validated	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)														
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CD 28	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within City Development Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met: (a) Performance plans for employees below Section 56 Managers signed and submitted to PMS Unit as captured on DMS1686171. Please see the following: DMS1686171	N/A	N/A	N/A	N/A	N/A	
		CD 29	Number of Performance Assessments for employees below section 56 Managers conducted within City Development Department	2	3	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met: Annual Performance assessments held on 13 August 2024. Attendance register is on DMS1689225 and assessment report is on DMS1703240 and DMS1703973.	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A	
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 09%)														
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CD 30	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	90%	3	a) Spending report per quarter	0.4% spending Evidence of expenditure Project status reports	Target Met: 6% Expenditure. See DMS1699976 & DMS1702462.	N/A	N/A	70% spending Evidence of expenditure Project status reports	90% spending Evidence of expenditure Project status reports	90% spending Evidence of expenditure Project status reports	

DEPUTY CITY MANAGER CORPORATE SERVICES 2024/2025													
Strategic Objective	IDP Strategy	KPI No.	Key Performance Indicator	Annual Target	Weight	Audit Evidence Requirement	Quarterly Targets						
							Q1: 01 Jul - 30 Sept				Q2	Q3	Q4
							01 Jul - 30 Sept	Actual Output	Reason(s) for Variation	Corrective Action	01 Oct - 31 Dec	01 Jan - 31 Mar	01 Apr - 30 Jun
KPA: Good Governance and Public Participation (19 KPIs = 51%)													
Administration													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.1 Provide administrative support for all Council Committees	CS 1	Number of Council and Exco Meetings held	16	3	a) Signed notice of meetings b) Agenda and minutes	4	Target Met 3 Council and 3 Exco Meetings held Exco Agendas DMS 1696166 DMS 1680341 DMS 1688185 Exco Minutes RPT 178596	Target over Achieved due to Special Council Meeting	N/A	4	4	4
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CS 2	% of complaints received and processed through municipal complaint management system	100%	3	a) Quarterly report on complaints management	100%	Target Met 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178129	N/A	N/A	100%	100%	100%
		CS 3	Number of Batho Pele activities implemented in the Corporate Services Department	4	2	a) Proof of activities implemented	1 Batho Pele activity	Target Met 1 Batho Pele activity was conducted in the quarter Dress Code - Agenda DMS 1688419 Attendance Register - DMS 1690662 - Minutes DMS 1693612	N/A	N/A	1 Batho Pele activity	1 Batho Pele activity	1 Batho Pele activity
1.1.5 To promote access to information and accountability	1.1.5.1 Ensure access information in line with relevant legal prescripts	CS 4	Date of submitting Section 32 Report to Information Regulatory outlining requests for Municipal information	30 June 2025	3	a) Report b) Proof of submission	N/A	N/A	N/A	N/A	N/A	No Target set for the quarter	Section 32 Report submitted
		CS 5	Number of inspections conducted to ensure effective and efficient records management	4	3	a) Inspection Report to CS Portfolio Committee	1 Inspection Report	Target Met 1 Inspection Report submitted to CS Portfolio Committee RPT 178799	N/A	N/A	1 Inspection Report	1 Inspection Report	1 Inspection Report
		CS 6	% Compliance with Records Management legislative prescripts	100%	3	a) Updated compliance checklist	100% Compliance	Target Met 100% Compliance with Records Management legal compliance Checklist DMS 1624096	N/A	N/A	100% Compliance	100% Compliance	100% Compliance
		CS 7	Number of Airport Management reports submitted to Council	4	2	Quarterly report	1 Airport Quarterly Report	Target Met 1 Airport Quarterly Report submitted to Council RPT178821	N/A	N/A	1 Airport Quarterly Report	1 Airport Quarterly Report	1 Airport Quarterly Report
		CS 8	Number of Facilities Management reports submitted to Council	4	2	Quarterly report	1 Facilities Management Quarterly Report	Target Met 1 Facilities Management report submitted to Council RPT 178905	N/A	N/A	1 Facilities Management Quarterly Report	1 Facilities Management Quarterly Report	1 Facilities Management Quarterly Report
Legal Services													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CS 9	% of policies reviewed by Corporate Services and adopted by Council in the 2024/25 financial year	100%	3	a) CS -Policy Register b) Quarterly Report to CS Portfolio c) Council Resolution for the fourth quarter for all policies	0%	N/A	N/A	N/A	0%	0%	100%
		CS 10	% of SLA (with complete information submitted), finalised within 7 days	100%	3	a) Updated Register of SLA's with dates	100%	Target Met 100% a. DMS 1700353 SLA Register	N/A	N/A	100%	100%	100%
		CS 11	Number of reports on litigations and all legal related matters of the Municipality submitted to Council	4	3	a) Updated litigations Register b) Quarterly Report on Litigation	1 Legal Services Report	Target Met Litigation Register and Report a. DMS 1683689 Litigation Register b.DMS 178194 Litigation Quarterly Report	N/A	N/A	1 Legal Services Report	1 Legal Services Report	1 Legal Services Report
Human Resources Management													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CS 12	Number of OHS Awareness Campaigns/ Briefings conducted	4	2	a) Attendance register b) Flyer / Poster/ Email	1 Safety Awareness Campaign/ Briefing Session conducted	Target Met 4 Safety Awareness Sessions conducted DMS 1700200 -OHS Workshop for	Closing Aviation Safety compliance findings at the Airport and Mpox awareness	N/A	1 Safety Awareness Campaign/ Briefing Session conducted	1 Safety Awareness Campaign/ Briefing Session conducted	1 Safety Awareness Campaign/ Briefing Session conducted
		CS 13	% Implementation of OHS Recommended Administrative Controls	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Unit	100% of OHS Recommendations due for the quarter implemented	Target not achieved 94% implementation of OHS recommendations, POE ( DMS 1700626),	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
		CS 14	Number of reports submitted by Occupational Health Clinic to Council	4	2	a) Quarterly reports with statistical analysis of occupational health services rendered	1 Occupational Health Clinic Report	Target Met RPT 178154 - Q1 Occupational Clinic Report	N/A	N/A	1 Occupational Health Clinic Report	1 Occupational Health Clinic Report	1 Occupational Health Clinic Report
Information and Communication Technology													

1.1.4 To promote municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Adequate implementation of ICT Systems enabling Informed decision making and communication	CS 15	% Availability of ICT Systems	90% (Average)	3	a) Monthly report to Council on system availability	90% availability	Target Met 100% Availability Report: RPT 177540 - 30 July 2024 Council Minutes: RPT 179129 Report: RPT 178802 - 27 August 2024	N/A	N/A	90% availability	90% availability	90% availability
		CS 16	Number of ICT Steering Committee Meetings held	10	2	a) Agenda b) Steering Committee Minutes	3 ICT Steering Committee meetings:	Target Met 3 Meetings held DMS 1685443 - 30 July 2024 DMS 1691576 - 27 August 2024 DMS 1698004 - 26 September 2024 ICTSC Minutes:	N/A	N/A	2 ICT Steering Committee meetings	2 ICT Steering Committee meetings	3 ICT Steering Committee meetings
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CS 17	% completion of Action Plans for each quarter as documented in the strategic risk register for Corporate Services (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DCM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 95% Action Plans completed for Q1 • The Network Refresh Project Phase 1 (Tender No. 8/2/1/UMH1291-23/24) has been completed successfully. DMS 1699981 for invoice and delivery note) • Payroll Authorization UAT DMS1700123 and DMS1700263 • ICT Security Scans have been	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CS 18	% implementation of previously raised Internal Audit recommendations within Corporate Services Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target Met 100% ICT Internal Audit recommendations implemented. DMS 1700094- For Corporate Services its Target Achieved 100% Internal Audit recommendations implemented evidence is available on DMS 1701502	N/A	N/A	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
		CS 19	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (13 KPIs = 35%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CS 20	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Corporate Services Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target Met Signed performance plans : Admin Dms 1703560 .DMS 1703184 - ICT-  DMS 1703233- Legal Services DMS 1703219 - HR -DMS 1702849- DMS 1703697.	N/A	N/A	N/A	No Target set for the quarter	No Target set for the quarter
		CS 21	Number of Performance Assessments for employees below section 56 Managers conducted within Corporate Services Department	2	2	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met The Corporate Services Assessments reports and attendance registers are available as follows: Admin DMS 1700757 - ICT - DMS 1703905 Legal DMS 1703911 -HR Assessment report- DMS 1703780 Attendance Register DMS 1703586	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	No Target set for the quarter
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CS 22	Percentage filling of funded vacant positions (subject to cost containment measures permitting)	100% (Cumulative)	3	a) Approved organogram b) Letters of appointments	5% of funded vacancies	Target Met 95% Achieved Retention Quarterly report 179243 .	5% of level 15 were terminated in quarter 1. The calculations are detailed out on section 2 of the report	N/A	20% of funded vacancies	32.7% of funded vacancies	No Target set for the quarter
		CS 23	% retention of staff from level 15 upwards	90% (Average)	2	a) HR Report with supporting calculations	90%	Target Met 95.8% of working days that section 54/56 positions are filled by permanent staff was achieved. Quarterly report: 179243, the current CFO's contract came to an end 31.08.2024, therefore there is one (1) Section 54/56 (CFO) position that was vacant for one month September 2024.	The CFO position was vacant for one month	N/A	90%	75%	75%
		CS 24	% of working days that section 54/56 positions are filled by permanent staff	90% (Average)	3	a) HR Report with supporting calculations	90%	Target Met 1 Disability Programmes conducted - Ergominc Chair Handover DMS: 1700033 - Agenda and Register available on DMS 1703728- Programme material is available on DMS 1334266-Due to the sensitivity of content the egonomics report is restricted.	N/A	N/A	90%	90%	90%
	4.1.1.2 Review and implement Employment Equity Policy	CS 25	Disability related programmes (workshops/awareness campaigns)	4	2	a) Agenda b) Attendance register c) Programme Material	1	Target Met 2 EAP Programmes conducted: Alcohol and Drug Awareness sessions- Attendance Register (DMS:1686701 ) Programme Material ( DMS 1703788) b) Pre-retirement Plenary Workshops Attendance Register (DMS: 1688268) Programme Material- ( DMS 1703785) The quarterly reporting is available on RPT 179235	The Alcohol and Drug abuse sessions overlapped from the previous quarter hence two sessions were conducted. The Pre-retirement workshop was requested by staff memnbers especially over 50 years aswel as the Two-pot system coming into effect.	N/A	1	1	1
		4.1.1.3 Review and Implement EAP Policy and plans	CS 26	Number of Employee Assistance Programmes (EAP) implemented	2	3	a) Attendance Register b) Programme Material	N/A	N/A	N/A	N/A	N/A	1 EAP Programme implemented
	4.1.1.4 Develop an effective training and development strategy and programs	CS 27	Date of submission of Workplace Skills Plan (WSP)	30-Jun-25	2	a) Proof of submission/ Letter of acknowledgment from LGSETA	N/A	N/A	N/A	N/A	N/A	No Target set for the quarter	WSP Submitted to LGSETA by 30 April
		CS 28	Number of training programmes provided as implementation of the Workplace Skills Plan	20	3	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	Target Met: 17 Training Programmes provided. Training & Development Quarterly Report is contained in RPT 178999. (a) DMS numbers for attendance registers for training provided is contained in RPT 178999. (b) Report on the programmes held contained in DMS 1703254.	There was an increase in the number of training sessions conducted in collaboration with SALGA and CoGTA	N/A	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided



	4.1.1.5 Create and maintain sound labour relations between employer and employees	CS 29	Number of Local Labour Forums (LLF) Meetings held	8	3	a) Approved calendar of meetings b) Signed notice of meetings	2 LLF meetings	Target Met 2 LLF Meetings held this quarter 1. RPT 178781 Agenda, RPT 178783 Minutes 1 August 2024	N/A	N/A	2 LLF meetings	2 LLF meetings	2 LLF meetings
		CS 30	% of cases whose disciplinary procedure commenced within a month of registration	100%	3	a) Updated Case register with dates	100%	Target Met 100% Case Register for Labour Cases found on DMS 1623750 Bargaining	N/A	N/A	100%	100%	100%
		CS 31	Number of labour relations training sessions	3	3	a) Attendance register b) Copy of training material	N/A	Two trainings were conducted the attendance register is availbel on DMS 1697477. The new conditions of service workshoped are available on DMS 1696563 - Code of conduct training- Presentation DMS 1629060, Code of conduct policy DMS 1628774 and Attendance Register DMS 1703107	N/A	N/A	1 training	1 Training	1 Training
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CS 32	Annual review of the municipal organogram/structure by 30 June 2025	30-Jun-25	3	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	N/A	N/A	N/A		Change Management training to Managers	a) Submit annual review of organogram/structure to Council for Adoption b) Signed Job descriptions for all newly appointed employees in the financial year
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 14%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CS 33	% Capital expenditure of approved projects co-ordinated and facilitated by the CS Department	90%	3	a) Expenditure report	7,6% expenditure:	Target Not Achieved: 0%	Capital projects for Corporate Services Department are funded through the bank loan (borrowing). Memo DMS 1683724 states that no capital projects funded through borrowing may be undertaken until the bank loan has been received by the municipality.	Capital projects will only be spent once the bank loan has been implemented. In order to catch up scheduled projects will be revised	73,5% expenditure	90% expenditure	90% expenditure
		CS 34	% Budget Spent on Workplace Skills Plan (cumulative)	95%	3	a) Copy of report b) Invoices for training sessions	5% Expenditure	Target Met: 13.57% Achieved  (a) Training & Development Quarterly Report is contained in RPT 178999 (including expenditure details), (b) Copies of Shopping Carts / Quotations / Invoices contained in DMS 1700467.	13.57% of R1861400.00 DMS 1700467 - First Aid Leve1 Level 3 and Aviation Training for Richards Bay Airport Personnel to close compliance training gaps Occupational Health & Safety and SACAA findings for employees working at the Airport	N/A	25% Spend against annual budget	30% Spend against annual budget	35% Spend against annual budget
		CS 35	% Operating Budget spent on implementing Workplace Skills Plan	1%	3	a) Copy of report b) SARS EMP 201 forms	1% of Quarterly Payroll budget spent	Target Met: 1% Achieved  (a) Training & Development Quarterly Report is contained in RPT 178999 (including calculations - DMS 1387858) (b) SARS EMP201 forms - DMS 1700399.	N/A	N/A	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	CS 36	Number of contract monitoring registers signed by DCM	4 Signed Contract Monitoring Registers	2	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM	Target Met Corporate Services Contract Monitoring template is available on DMS 1701271	N/A	N/A	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM
	5.3.1.1 Demand and acquisition management	CS 37	Date of submitting Procurement Plan	30-Jun-25	2	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	Procurement Plan for 2025/2026 submitted to SCM

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DEPARTMENT OF THE CHIEF FINANCIAL OFFICER 2024/2025																			
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS											
								Q1: 01 Jul - 30 Sept				Q2 Targets				Q3 Targets		Q4 Targets	
								01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 Oct - 31 Dec	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 Jan - 31 Mar	01 Apr - 30 Jun		
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (5 KPIs = 16%)																			
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	FS 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	N/A	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target met a) DMS 1702413 b) DMS 1704336	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Target met a) DMS 1717776 b) DMS			100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented		
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	FS 2	Number of Batho Pele activities implemented in the Financial Services Department	4	N/A	3	a) Proof of activities implemented	1 Batho Pele Activity	Target met: Revenue Section developed the uMhlathuze kuBantu Year-plan and conducted various activities as per the plan.  DMS 1692907 Batho Pele Program of the Year  DMS 1703193 CRM 2024/25 Q1 Report	N/A	N/A	1 Batho Pele Activity	Target met. Community meetings were honoured as per invitation by ward councillors through the public participation office to educate communities on various matters relating to debtor accounts. Community Meeting – Ward 09 held 24 November 2024 – Agenda DMS 1711503 Attendance Register DMS 1711502 Community meeting – Ward 26 IDP meeting held 27 August 2024 - Attendance register DMS 1693277	N/A	N/A	1 Batho Pele Activity	1 Batho Pele Activity		
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	FS 3	% completion of Action Plans for each quarter as documented in the strategic risk register for Financial Services Department	100%	N/A	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met. a)Updated Strategic Risk Register DMS 1365772 b)100% completion of Action Plans due for Q1 DMS 1701294 c) DMS 1690135	N/A	N/A	100% completion of Action Plans due for the quarter	a) Updated Strategic Risk Register DMS 1365772 b) 100% completion of Action Plans due for Q1 DMS 1717779 c) CRO doc DMS 1716029			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter		
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	FS 4	% implementation of previously raised Internal Audit recommendations within Financial Services Department	100%	N/A	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up	100% implementation of IA recommendations due within Q4	Target not met. 73% resolved in Q4 DMS 1696182	There are IA exceptions that are old and affect the scorecard. Management is working on resolving those	The CFO has had a meeting with the CAE and another is scheduled for the 25th October to discuss and resolve some of the outstanding IA	100% implementation of IA recommendations due within Q1	Target not met. 44% findings resolved in Q1. DMS 1719872	IA findings are always responded to, however the number of audits accumulatively might make the performance as not good enough.	IA findings recommendations will be implemented.	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3		
		FS 5	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	N/A	4	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved		
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (25 KPIs = 78%)																			
Expenditure: Budgeting and Reporting																			
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 6	Date of approval of the 2025/2026 budget by Council in terms of Sec.24 (1) of the MFMA	31-May-25	N/A	8	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	Target met CR 17323 RPT 178842 Exco 15/08/2024 Council 15/08/2024	N/A	N/A	N/A	N/A	N/A	N/A	Draft budget to Council for approval by 31 March 2025	Final budget to Council for approval by 30 May 2025		
		FS 7	Date of conducting Mid-Year Financial Review of the 2024/2025 budget in terms of S.72 of the MFMA	25-Jan-25	N/A	4	a) Copy of 2024/2025 mid-year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council resolution approving the financial review and/or the adjustments budget	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Mid-Year Financial Review by 25 January 2025	N/A		

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5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 14	Number of reports on cash coverage submitted to Finance Portfolio, EXCO and Council.	12	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions noting the report	3 Monthly Reports	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR	N/A	N/A	3 Monthly Reports	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Oct 2024 RPT 179487 (DMS 1708533 & DMS 1708534) Item 524 Fin 20/11/2024 Exco 23/01/2025 Council	N/A	N/A	3 Monthly Reports	3 Monthly Reports
			Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1 - 3	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions	1 - 3	Target Met. 1 month as at 30 September 2024 DMS 1695873	N/A	N/A	1 - 3	Target Met. 1 month as at 31 December 2024 DMS 1695873	N/A	N/A	1 - 3	1 - 3
		FS 15	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	45% Gearing Ratio	N/A	3	a) Copy of item to Portfolio or Exco and Council b) Copy of resolution	45% gearing ratio	Target Met. 34% as at 30 September 2024 DMS 1695873	N/A	N/A	45% gearing ratio	Target met. 34% as at 31 December 2024 DMS 1695873	N/A	N/A	45% gearing ratio	45% gearing ratio
		FS 16	% verification of assets 75% verification will represent 100% for puposes of reporting.	100%	N/A	3	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	N/A	N/A	N/A	N/A	N/A	N/A	N/A	75% assets verified	100% assets verified	
		FS 17	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40% Remuneration Norm	N/A	3	a) Copy of calculation of the % of remuneration of OPEX	25% - 40%	Target met Actual as at 30 September = 19% R 271 785 192 + R 7 847 204 / R 1 501 903 661 DMS 1695873	N/A	N/A	25% -40%	Target met Actual as at 31 December 2024 = 20% R 570 855 438 + R 17 016 912 / R 2 877 850 678 DMS 1695873	N/A	N/A	25% - 40%	25% - 40%
Revenue																	

5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 18	Date of review of revenue policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval	30-Jun-25	N/A	3	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Draft 2025/2026 Budget reflecting changed/amended Policies.	Submit Policies for approval to Council
	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 19	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	12	N/A	3	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A	3 monthly outstanding debtors' report	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Oct 2024 RPT 179487 (DMS 1708533 & DMS 1708534) Item 524 Fin 20/11/2024 Exco 23/01/2025 Council 30/01/2025. Report should have served on the 10/12/2024, but due to an oversight by Committee Section is incorrectly omitted. Nov 2024 RPT 179642 (DMS 1714238 & DMS 1713679) - Council in recess from 11/12/2024 to 20/01/2025. Dec 2024 RPT 179654 (DMS 1718228 & 1704139 - In progress) - to be finalised in the next quarter Proof of submission DMS 1719153	N/A	N/A	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.3 Accurate and timeous billing and receipting of revenue	FS 20	Revenue collected as a percentage of billed amount. (Collection Rate)	90% (Average)	N/A	3	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA	90% collection rate	Target met 96% as at 30 September 2024 DMS 1695873	N/A	N/A	90% collection rate	Target met. 100% collection rate as at 31 December 2024 DMS 1695873	N/A	N/A	90% collection rate	90% collection rate
Supply Chain Management																	
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.5 Accurate and timeous payments of creditors	FS 21	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy.	4	N/A	3	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS	N/A	N/A	1 SCM Report	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Dec 2024 RPT 179654 (DMS 1718228 & 1704139 - In progress) - to be finalised in the next quarter Proof of submission DMS 1719153	N/A	N/A	1 SCM Report	1 SCM Report
		FS 22	Number of stock count reports submitted to Council	4	N/A	3	a) Copy of annual stock count report of 2023/2024 b) Copy of items to Council c) Copy of Council resolutions	Annual stock count report for 2023/2024 by 30 August 2024	Target met. RPT 178986 CR 17418 EXCO 18/09/2024 Council 26/09/2024	N/A	N/A	Quarter 1 report on stock count for 2024/2025	Target met. DMS 1720670	N/A	N/A	Quarter 2 report on stock count for 2024/2025	Quarter 3 report on stock count for 2024/2025
		FS 23	Improved average turnaround of tender procurement processes in accordance with the procurement plan by 30 June 2025	16 weeks (Average turnover)	N/A	2	a) Tenders approved by the Bid Adjudication Committee.	16 weeks average	Target not met. Average of 26.3 weeks DMS 1702415	SCM is not entirely in charge of Bids. Sometimes Bid meetings don't sit due non availability of members and that on its own delays bids.	A review of the Bid process will be undertaken to ensure whether this target is realistic.	16 weeks	Target not met. 24 weeks - DMS 1719547	Target not met due to meetings that are scheduled with no quorum.	The ACM will be engaged in that when he appoints new members they need to understand that their attendance of meetings is paramount.	16 weeks	16 weeks
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	FS 24	Number of Contract Monitoring reports submitted	4 Reports	N/A	2	a) Quarterly contract management report signed by DCM	1 Report	Target met. RPT 178599	N/A	N/A	1 Report	Target met. RPT 179191	N/A	N/A	1 Report	1 Report
Financial Management																	
5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 25	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	30-Jun-25	N/A	3	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council resolution	Report on the policies reviewed in June 2021.	Target met. Review of policies included in 2024/25 Adopted Budget approved in terms of CR 17095 dated 23/05/2024. (Special EXCO and Council). RPT 178201 Annexure A - DMS 1666573, Rates Policy (DMS 1668889), Tariff Policy (DMS 1668895) and Fixed Asset Management Policy (DMS 1600420)	N/A	N/A	Report progress on number of policies reviewed	Target Met. Review of Policies included in the 2024/25 Adopted Budget approved in terms of CR 17046 dated 29.03.2024 (RPT 177758 ) included in Annexure A (DMS 1655201 )	N/A	N/A	Report progress on number of policies reviewed	Review policies in June for the next financial year



	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 26	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	12	N/A	2	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A	3 monthly Grant reports included in Section 71 report	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Oct 2024 RPT 179487 (DMS 1708533 & DMS 1708534) Item 524 Fin 20/11/2024 Exco 23/01/2025 Council 30/01/2025. Report should have served on the 10/12/2024, but due to an oversight by Committee Section is incorrectly omitted. Nov 2024 RPT 179642 (DMS 1714238 & DMS 1713679) - Council in recess from 11/12/2024 to 20/01/2025. Dec 2024 RPT 179654 (DMS 1718228 & 1704139 - In progress) - to be finalised in the next quarter Proof of submission DMS 1719153	N/A	N/A	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
		FS 27	Report on the investment register with details of investment, period, interest rate and term within 30 days after month via the Finance Portfolio Committee	4	N/A	2	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the Council	Quarterly report on the investment register with details of investment	Target met Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A	Quarterly report on the investment register with details of investment	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Dec 2024 RPT 179654 (DMS 1718228 & 1704139 - In progress) - to be finalised in the next quarter Proof of submission DMS 1719153	N/A	N/A	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment
		FS 28	Report all loans within 30 days after month via the Finance Portfolio Committee as part of the quarterly financial reports.	4	N/A	3	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council	Quarterly report of details of all loans	Target met Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A	Quarterly report of details of all loans	Target met. Sep 2024 RPT 179215 (DMS 1701764 & 1679906) CR 17506 Fin 22/10/2024 Exco 12/11/2024 Council 21/11/2024 Dec 2024 RPT 179654 (DMS 1718228 & 1704139 - In progress) - to be finalised in the next quarter Proof of submission DMS 1719153	N/A	N/A	Quarterly report of details of all loans	Quarterly report of details of all loans
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 29	Date of submitting Asset Register figures to AG as part of the 2023/24 Annual Financial Statements	31-Aug-24	N/A	2	a) Copy of asset register b) Copy of AFS c) Copy of submission to the Auditor General	Asset Register figures to AG	Target met. a) Asset Register DMS 1693135 b) AFS DMS 1693176 c) Letter of submission to AG DMS 1693175 Acknowledgment letter from AG	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	5.2.1.6 Apply adequate financial management methodologies	FS 30	Percentage Capital Budget spent on Capital project i.t.o. IDP	90% (Cumulative)	14 609 000	2	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20,2% capital budget spent	Target not met Actual = 1% as per SDBIP comp 5 (DMS 1679906) (POE Ref: Annexure G1, G2, G3, G4, G5, G18, G26 and G25)	Administrative delays in finalising tender for SCM Security Fencing and Shelter.	Installation of Water Meters: July 2024 invoice paid, August & September 2024 invoices awaiting payment. Current completion rate of the project as at 01 October 2024 is 86,4%. This includes the project.	44% capital budget spent	Target not met Actual = 8% as per SDBIP comp 5 (DMS 1704139)	The expenditure will pick up because the award of tender has taken place and the installation of meters is ongoing.	None at this stage	70% capital budget spent	90% capital budget spent
		FS 31	Percentage of the municipality's operating budget spent on indigent relief for free basic services	11%			a) Section 71 Report	11%	Target not met 9,26% as at 30 September 2024 DMS 1703109	The calculation will be corrected to include other services that are funded from EQS, through tariff modeling.	The department will have a review of the calculations to ensure that the target talks to the tariff setting of this municipality.	11%	Target not met. 9,66% as at 31 December 2024 DMS 1703109			11%	11%
Sign off by Manager/Head of Section:						14											
Date:																	
Total KPA Weighting																	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)																	
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	FS 32	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Financial Services Department	31-Jul-24	N/A	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers cascaded down to level 11 signed and submitted to PMS Unit	Target met. a) DMS 1704790 b) DMS 1697418	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		FS 33	Number of Performance Assessments for employees below section 56 Managers conducted within Financial Services Department	2	N/A	3	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target met. Assessments held on 13 August 2024 and 21 August 2024. a) DMS 1702650 b) Attendance Registers DMS 1689612 and 1695056	N/A	N/A	N/A	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A



Sign off by CFO:.....Date:.....						Signed by the CITY MANAGER:.....											

DEPUTY CITY MANAGER ELECTRICITY AND ENERGY SERVICES 2024/2025													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1: 01 JUL - 30 SEPT				Q2	Q3	Q4
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 24%)													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	EES 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	4	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Not Met 94% Achieved  DMS 1704286	One incident not investigated within 7 days, Supervisor was on leave	Supervisors to delegate important functions to acting supervisors when on leave and proper hand over of important issues to the team	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
		EES 2	Number of Job Safety Observations conducted to ensure improvement of Safety in Municipality Work Environment	80	4	a) Copies of Signed Inspection Reports	20 Job Safety Inspections conducted	Target met X37 Job Safety Observation (Operations) 1 X DMS 1701726 6X DMS 11700226 X4 DMS 1701730 (Streetlighting) X6 DMS 1702040. and (Customer Services) X 20 DMS 168683	High number of inspections is a deliberate move by department to drive safety awareness in all our taks	N/A	20 Job Safety Inspections conducted	20 Job Safety Inspections conducted	20 Job Safety Inspections conducted
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	EES 3	Number of Batho Pele activities implemented in the Electrical and Energy Services Department	4	2	a) Proof of Batho Pele activity implemented	1	Target met Electricity awareness and energy saving campaign,  Booklets DMS 1702011 Leaflets - DMS 1702010	N/A	N/A	1	1	1
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	EES 4	% completion of Action Plans for each quarter as documented in the strategic risk register for Electrical and Energy Services Department (Excluding those outside own control)	100%	5	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 100% of Risk Action Plans were implemented in this quarter  POE: DMS 1690135	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	EES 5	% implementation of previously raised Internal Audit recommendations within Electrical and Energy Services Department (Excluding those outside own control)	100%	5	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	No recommendations were due for the quarter  RPT 177311 Turnaround Strategy on Fleet Management review	N/A	N/A	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3
		EES 6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	4	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (14 KPIs = 56%)													
Electrical Infrastructure Services													
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 7	Percentage of planned maintenance performed	80% (Average)	6	a) Approved Maintenance Plan b) Quarter report on maintenance	80% planned maintenance performed	Target met 91% achieved  DMS 1701817	Over achieved, there was a reduction on unplanned/ major outages, and hence more focus on maintainance	N/A	80% planned maintenance performed	80% planned maintenance performed	80% planned maintenance performed
		EES 8	Number of new households provided with connections to the main electricity supply by the Municipality Ref. T2.15	80	4	a) Quarterly report on new households connected	10 new connections	Target met X42 Total 1.July - DMS 1702140 X 10 2. Aug - DMS 1702138 X 20 3. Sept - DMS 1702014 X12	Block of flats in Birdwood contributed to a high number of connections	N/A	15 new connections	25 new connections	30 new connections
		EES 9	% of complete new dwellings applications connected within 30 days	85%	5	Application Meter connection	85% of complete applications due for Q1 connected	Target not met 14% achieved 21 received, 3 complete  POE: DMS1703760	Non availability of materials such as circuit breakers, pole boxes cables from stores. Most of these items should be stock items however, there is always no stock available	Engagement with SCM twill be made in quarter 2 to ensure that adeqaute stock is always available when needed	85% of complete applications due for Q2 connected	85% of complete applications due for Q3 connected	85% of complete applications due for Q4 connected
		EES 10	Electricity losses kept within 8%.	≤8% (Average)	5	a) Quarterly statistics report on technical electricity losses	≤8% per quarter	7.84%	N/A	N/A	≤8% per quarter	≤8% per quarter	≤8% per quarter
		EES 11	Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	80% (Average)	4	a) Quarterly statistics report on restoration of street light	80% restored within 72 hours	70%  RPT 1702789	The information captured is part of both the GMS and SAP systems. The department had been using GMS, but it was discontinued on July 19, 2024, with SAP going live on July 22, 2024. This transition caused a	SAP consultants are currently working on reengineering SAP to improve data consolidation and report generation. Once this process is completed, it is expected that all necessary information will be	80% restored within72 hours	80% restored within72 hours	80% restored within 72 hours
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 12	Percentage of unplanned outages that are restored to supply within industry standard timeframe 24hrs	100%	5	a) Quarterly statistics report on number of unplanned outages	100% unplanned outages restored	Target met 100% Achieved DMS 1701886	N/A	N/A	100% unplanned outages restored	90% unplanned outages restored	90% unplanned outages restored
		EES 13	Number of Public Awareness of Electrical Safety	4	2	a) Attendance register b) Pictures c) Flyers distributed	1	Target Not Met	Time constraints affected the scheduled Public Awareness Campaign	Two Public Awareness Campaigns will be conducuted in quarter 2	1	1	1
		EES 14	Number of High Mass Lighting Installed	2	4	Completion Certificate	N/A	N/A	N/A	N/A	N/A	1	1
		EES 15	KM's of 132kV overhead line refurbished from Impala to Scorpio, Neptune and Carina	1.4Km	4	Completion certificates	N/A	N/A	N/A	N/A	N/A	1,835km	3,085km
		EES 16	Refurbishment of 132/11KV Scorpio substation	30-Mar-25	4	Completion Certificate	N/A	N/A	N/A	N/A	N/A	30-Mar-25	N/A

		EES 17	Date of submitting the annual Risk Report to Council on the implementation of the Electrical Master Plan	30-Jun-25	4	a) Risk Report b) Council Resolution noting the Ris Report	N/A	N/A	N/A	N/A	N/A	N/A	Risk Report submitted to Council
Fleet Management													
2.1.4 Ensure effective Fleet Management	2.1.4.1. Review and Implement Fleet management Plan	EES 18	Percentage replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2024/25	100% (Cummulative)	4	a) Quarterly report on vehicles/plant delivered b) Quarterly Report to Portfolio Committee	0% of budgeted vehicles delivered	N/A	N/A	N/A	0% of budgeted vehicles delivered	0% of budgeted vehicles delivered	100% of budgeted vehicles delivered
		EES 19	% fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	85% fleet availability	3	a. Quarterly report on fleet availability b. Item submitted to portfolio committee	85% fleet availability	Target not met 83% achieved  DMS 1701826	Budget Office has split the budget per Department, this has created challenges related to work orders (Vehicles where not aligned to the correct department and costing to the correct GL of which has been correct however delayed issuing of Requisitions and Purchase Orders) affecting the statistics for the 1st quarter	EES and Finance are working with SAP specialists, weekly engagement to correct budget splitting into departments, which should enable creating of work orders and close out on time in the 2nd quarter and beyond.	85% fleet availability	85% fleet availability	85% fleet availability
		EES 20	Number of quarterly reports submitted to Council on Fleet Management	4	2	a) Quarterly report on fleet management submitted to Council b) Council Minutes	1 Quarterly Report	Target met  RPT 178590 (S80) PORTFOLIO- ELECTRICAL AND ENERGY SERVICES (285) : 27.08.2024 E C : 05.09.2024 - Item 17364 U M C : 24.10.2024 Item 17364	N/A	N/A	1 Quarterly Report	1 Quarterly Report	1 Quarterly Report
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 08%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	EES 21	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Electrical and Energy Services Department	31-Jul-24	4	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met Performance Plans signed  DMS 1702019	N/A	N/A	N/A	N/A	N/A
		EES 22	Number of Performance Assessments for employees below section 56 Managers conducted within Electrical and Energy Services Department	2	4	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target met  DMS 1702238 and DMS 1702241 Attendance Register DMS 1703304	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 12%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	EES 23	Execution and implementation of Capital projects (90% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	90%	6	a) Spending report per quarter	13%	Target not met  2% Achieved DMS 171705	Appointment of service providers could not be done due to budget being on hold for capital projects and fleet since funded under borrowing. The expenditure on Scorpio project is being affected by scope variation that is in the process of being presented to BAC .INEP projects has been delayed due to scope change control that was submitted to DMRE and the user department had to also wait for Network Planning Report (NPR) from Eskom	Capex projects and fleet, SCM process will start immediately when the budget is released.Scorpio project, BAC report will serve during the month of October 2024  INEP projects, appointment of service providers will done during October 2024 and construction planned to start during the month of November 2024	39%	90%	90%
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	EES 24	Number of contract monitoring reports submitted	4 Reports	3	a) Quarterly contract management report signed by DCM	1 Report	Target met RPT 178634 PORTFOLIO: ELECTRICAL AND ENERGY SERVICES (279) : 30.07.2024(NQ) 07.08.2024 E C : 05.09.2024 (NQ) 18.09.2024 - Item 17355 U M C :24.10.2024 Item 17355	N/A	N/A	1 Report	1 Report	1 Report
	5.3.1.1 Demand and acquisition management	EES 25	Date of submitting Procurement Plan	30-Jun-25	3	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	Procurement Plan for 2025/2026 submitted to SCM

DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2024/2025												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
						Q1: 01 JUL - 30 SEPT				Q2: 01 OCT - 31 DEC	Q3: 01 JAN - 31 MAR	Q4: 01 APR - 30 JUN
						01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION			
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION ( 7 KPIs = 22%)												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	IS 1	Number of Departmental policies developed/ reviewed for adoption by Council	3	a) Policy Register b) Report to Committee Section c) Council Resolution	N/A	N/A	N/A	N/A	Engineering Services Contribution Policy Review	Water Services Bylaw Review To be Gazetted	Water and Sanitation Policy Review
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	IS 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target not met 83% (DMS 1684288)	Incident Report Management: not in compliance with regulations	DMS 1703789 (Gwala incident) DMS 1703791(Mafuleka incident) Memo's reason for non-compliance	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity	IS 3	% implementation of previously raised Internal Audit recommendations within the Infrastructure Services Department	100%	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target not met Q4 = DMS 1696182 Total nr of findings = 10 Resolved = 60%	Summary of findings in progress/unresolved 1. Unused assets: the SOP is in draft 2. S78 / Use and distribution of Consultants - DMS 1342024 - Memo from the CFO dated April 2019 on Management of Framework/Panel Assessments	1. SOP to be completed and implemented by 31 Dec 24 2. Memo from DCM IS on DMS 1692533 instruction of implementation on DMS 1342024 - can be tested 31 Dec 2024. Distribution of works done by SCM	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
		IS 4	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	IS 5	% completion of Action Plans for each quarter as documented in the strategic risk register for Infrastructure Services	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	80% completion of Action Plans due for the quarter	Target not achieved 50% (DMS 1690135)	1. Intervention projects being funded by borrowings projects could not be completed as planned 2. Package plant - variation awaiting approval by BAC 3. Mkhwanazi Area Ward 18 and 22 variations on scope to be implemented 4. Coastal Erosion measures 5. Alkanstrand Deck/Staircase - final design budget required 6. Climate change action plan in progress -	1. Target to be met by Dec 2024 2. Project to be completed by Dec 24 3. To be completed by June 2025 4. Additional funding approved to be completed by March 2025 5. Budget to be sourced and be completed by Dec 2026 6. Funding to be sourced and completed by Dec 2025	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	IS 6	Number of Batho Pele Awareness Campaigns	12	a) Awareness Material (E.g. Flyer)	3 Batho Pele Awareness Campaigns conducted	Target Met  1. DMS 1698406 (Sanitation Awareness on COU Website) DMS 1698407 (Sanitation Awareness) 2. DMS 1698422 (Storm Water Awareness) DMS 1699026 3. Water Quality Awareness DMS 1678698 DMS 16990284 4. Operation Mbo 24/25 DMS1695567	N/A	N/A	3 Batho Pele Awareness Campaigns conducted	3 Batho Pele Awareness Campaigns conducted	3 Batho Pele Awareness Campaigns conducted
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (18 KPIs = 96%)												
WATER AND SANITATION SERVICES												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.1 Eradicate water services backlogs through provision of basic water services	IS 7	Percentage Households with access to basic water <i>(New water connections + total number of households with access/Total number of households)</i>	99%	a) Quarterly report b) IR Forms	99%  Target met. 35 new water meters connected (PMU Projects)  See DMS 1337901 for details. RPT 179145 ( Draft Report )  IR Forms are as follows: DMS 1689037, DMS 1699166 and DMS 1689044	N/A	N/A	99%	99%	99%	
		IS 8	Total volume of water delivered by water trucks	105450	a) Excel register b) Signed site water collection register	9 518  Wards 31, 32 and 33	Target met 56 881 DMS 1688229 (Water tankering filling)  Water Tanker Collection Form Q1 Western Depot September 2024- DMS 1700100 August 2024 - DMS 1700101	N/A	N/A	30 802  Wards 31, 32 and 34	28 082  Wards 31, 32 and 35	37 048  Wards 31, 32 and 36
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	IS 9	Percentage Households with access to sanitation <i>(New sewer connections + total number of households with access/Total number of households)</i>	81%	a) Quarterly report	81%  Target Met 81% RPT 179145	N/A	N/A	81%	81%	81%	
	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 10	% restoration of water supply for both Planned and Unplanned reticulation within 24hrs	100%	a) Planned maintenance Plan b) Signed off job cards c) Quarterly reports	100%  Target Met. 100% restoration within 8Hrs Average 5,31hrs  Refer to RPT 179142 ( Draft report ) Northern depot - 4,37 hours. Southern Depot - 6,4 hours Western Depot - 5,16 Hours.	N/A	N/A	100%	100%	100%	
		IS 11	Number of Pumps replaced/maintained in Water and Sanitation Services	21	a) Close out report and invoice	5 Felixton 2 Pump Station: 1 x Pump Ngwelezane WWTW (Chlorination): 2 x Pumps Crocodile Dam Borehole No2: 1 x Pump Ubizo Borehole: 1 x Pump	Target Met. Report on DMS 1698788  2 Replaced 3 Maintained  Felixton 2 Pump Station: 1 x Pump ( W/O 8009445 )  Ngwelezane WWTW (Chlorination): 2 x Pumps ( W/O 8009522. )  Crocodile Dam Borehole - DMS 1702507	N/A	N/A	5 Mquzankunzi Borehole: 1 x Pump Birdswood Pump Station: 1 x Pump Ezikoshini Borehole: 1 x Pump Mthombothini Borehole: 1 x Pump B&C Pumps (Vulindlela): 2 x Pumps	5 Felixton 1: 1 x Pump Birdswood Pump Station: 1 x Pump IOF1 Pump Station: 1 x Pump Aquadene 2 Pump station: 2 Pumps	6 IOF2 Pump station: 1 x Pump Alton 3 Pump Station: 1 x Pump Alton 7 Pump Station: 1 x Pump LCH 2 Pump Station: 2 x Pumps (Rotating Assemblies) LCH 3 Pump Station: 1 x Pumps (Rotating Assemblies)
SCIENTIFIC SERVICES												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 12	Percentage of drinking water samples complying to SANS 241 minimum standard of 95% Ref. (T 2.7)	≥95%	a) Water quality monitoring programme b) Quarterly Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥95%	Target met. 97% recorded.  Excel Working Document - 989652 Quarterly report - RPT 179147 ( Draft Report ) IRIS Report - DMS 1700943	N/A	N/A	≥95%	≥95%	≥95%

2.1.2 To maintain quality of services as per standard and legal prescrip	2.1.2.2 Provision of environmental safe effluent that meets the requirements of standards and prescripts	IS 13	Percentage of wastewater samples compliant to water use licence conditions Ref. (T 2.12)	≥90%	a) Waste Water quality monitoring programme b) Quarterly Waste Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥90%	Target not met. 52% recorded.  Excel Working Document - 992519 Quarterly report - RPT 179148 ( Draft Report ) IRIS Report - DMS 1700880	Waste water treatment works require repairs and refurbishment to ensure that all the equipment and processes are operational.	Repairs and refurbishment of critical equipment is progressing well as it can be noted on the improvement of wastewater quality compliance from the previous quarter. Empangeni and Esikhaleni WWTW still require attention and more effort in terms of repairs and refurbishment.  Process audit has been conducted in all 5 WWTW.DMS numbers are as follows:	≥90%	≥90%	≥90%
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.1 Eradicate water services backlogs through provision of basic water services	IS 14	Percentage of total water losses Ref. (T 2. 6)	29%	a) Quarterly report	31%	30%	N/A	N/A	30%	30%	29%
TRANSPORT ROADS AND STORMWATER												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.6 Provision of public transport infrastructure facilities	IS 15	Kilometres of paved municipal road resurfaced and resesled Ref. (T2.27)	3 km	a) Urban Roads Quarterly Reports b) Record of Road Rehabilitation as follows: 2km: Mondl Road (Alton, Ward 2) 1km: Dune Route (Meerensee, Ward 2)	0 km Rehabilitated	Project Progress  Mondl Road: Progress on site is at 75% complete.	No target was set	N/A	2km: Mondl Road (Alton, Ward 2)		1km: Dune Route (Meerensee, Ward 2)

		IS 16	Percentage of reported potholes fixed within standard Municipal response time Ref. (T2.28)	90% (Average)	a) Register of reported potholes b) Closed works order c) Quarterly report	90% of repaired paved municipal roads	Target Met  100% Repaired and paved Municipal Roads DMS 1685885 Southern Depot DMS 1689206 Northern Depot DMS 1623236 Western Depot	N/A	N/A	90% of repaired paved municipal roads	90% of repaired paved municipal roads	90% of repaired paved municipal roads
	2.1.1.5 Provision and maintenance of access roads	IS 17	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) Ref. (T2.26)	1.43km	a) Transportation Planning Quarterly Reports b) Record of Road Rehabilitation as follows: 680m: Ngamla Road (eNiwe Area, Ward 30) 650m: Mandlanzini Phase 1B (Ward 4) 100m: Aquadene Access roads ( Ward 26)	0 km roads upgraded	Project Progress  Aquadene Access Road: Project 100% Completed. Project on 12 months Retention period.	No target was set	N/A	680m: Ngamla Road (eNiwe Area, Ward 30)  100m: Aquadene Access roads ( Ward 26)	N/A	650m: Mandlanzini Phase 1B (Ward 4)
		IS 18	Kilometres of gravel roads maintained (Both regravelling and grading) Ref. (T2.25)	400 km	a) Rural Roads Quarterly Reports b) Rural Roads Depot Quarterly Reports	100 kms of gravel roads maintained	Target Not Met  Total of 83.41 km Grading 50,10 km Gravel 33,31 km DMS 778909	Shortage of Heavy Plant Operators	Request for temporal Heavy Plant Operators in progress( Personal Requisition done).	100 kms of gravel roads maintained	100 kms of gravel roads maintained	100 kms of gravel roads maintained
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 19	Kilometres of Stormwater side drains and verges open drains maintained Ref. (T2. 30)	400 km	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	150km Stormwater side drains and verges maintained	Target Met  234.97 km of Stormwater side drains and verges maintained DMS 1685885 Southern Depot DMS 1689206 Northern Depot	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months	N/A	150km Stormwater side drains and verges maintained	50km Stormwater side drains and verges maintained	50km Stormwater side drains and verges maintained
	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 20	Number of stormwater manholes maintained (Ind kerb inlets) Ref. (T2. 31)	600	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	150 stormwater manholes (incl. kerb inlets)	Target Met  341 Manhole Maintained DMS 1685885 Southern Depot DMS 1689206 Northern Depot DMS 1623236 Western Depot	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months	N/A	150 stormwater manholes (incl. kerb inlets)	150 stormwater manholes (incl. kerb inlets)	150 stormwater manholes (incl. kerb inlets)
ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 21	% Verification of immovable assets and assesemnt of assets condition as the Policy	100%	a.) Assets verification and condition assessment results	10% of Assets verified and condition assessed	Target met 10 % of assets verified DMS 1699256 Water and Sanitation infrastructure assets assessments results for Q1, DMS 1699257 Roads and Stormwater assets	N/A	N/A	20% of Assets verified and condition assessed	50% of Assets verified and condition assessed	100% of Assets verified and condition assessed
		IS 22	Number of projects completed as per approved project plan	16	a) Practical completion certificate	3 projects Mkhwanazi South Area E1, Renovations (finance) 1st Floor Civic Centre Esikhaleni and Rbay Cemeties	Target not met  2. project completed. DMS 1703076 (Mkhwanazi South E1) DMS 1702878 (1st Floor Civic Centre)	Esikhaleni & Richards cemetery projects, funded from borrowings, incomplete due to insufficient funds. Reference can be made to DMS 1703784	Project will proceed as soon as CFO issues communication confirming the availability of funds. Virement will also be done to proceed..	4 projects Package Plant Nseleli Transfer station Airport ground lighting Mkhwanazi South Area D	5 projects R/Bay Taxi Rank Supply & Installation of Concrete Tables at Esikhaleni(Ward 20) Hlanganani Hall Renovations Empangeni Civic Renovations Richards Bay Stadium	4 projects Revitlatiation Phase 1 Aquadene swimming pool Khayalathu Sports Facilities (Esikhaleni) Alton North and South Pipe Replacemen
		IS 23	Number of projects progress report submitted to Council	4	a) Report to Council	1 Quarterly report	Target Met Q4, RPT 178627 completed. Q1, RPT 179152 in progress	N/A	N/A	1 Quarterly report	1 Quarterly report	1 Quarterly report
Building and Structures												
Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 24	Number of planned maintenance implemented on Building Infrastructure as per maintenance plan and Budget allocation	20	a) Closed Work orders b)Quarterly report	5 prioritised maintenance implemented	Target not met 4 projects completed, DMS 1698928	Alkantstrand Carport - waiting for material to replace the roof sheeting.	Project to be completed in Q2	5 prioritised maintenance implemented	5 prioritised maintenance implemented	5 prioritised maintenance implemented
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)												
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	IS 25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Infrastructure Services Department	31-Jul-24	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met  DMS 1699701	Outstanding: MS Ngema, S Zulu	Zulu - moving rom lab t oquality - JD being reviewed and could not do agreement at the time  Ngema moved from PMU to W&S - JD to be reviewed thereafter agreement will be concluded	N/A	N/A	N/A
		IS 26	Number of Performance Assessments for employees below section 56 Managers conducted within Infrastructure Services Department	2	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met  Attendance Register - DMS 1693617 (S56)  Assessment Report DMS 1702844	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 16%)												
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	IS 27	% Execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	90%	a) Component 5 of SDBIP	26% expenditure Evidence of expenditure Project status reports	Target met  34% expenditure SDBIP Component 5 - DMS 1679906	Reason for over achievement: This includes Grant Funding Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	60% expenditure Evidence of expenditure Project status reports	84% expenditure Evidence of expenditure Project status reports	90% expenditure Evidence of expenditure Project status reports

		IS 28	% Spending on IUDG funding to ensure effective implementation as per allocated budget	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target Met.  July Actual 9.82% - DMS 1693854 August Actual 18.45% - DMS 1695223	Reason for over achievement: Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	25% expenditure	74% expenditure	100% expenditure
		IS 29	% Spending on WISG to ensure effective implementation and spending on WISG projects as per approved business plan by CoGTA	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target Met.  WSIG expenditure is at 46%. Allocation - R60 000 000 Actual - R27 452 463	Reason for over achievement: Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	30% expenditure	60% expenditure	100% expenditure
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	IS 30	Number of contract monitoring reports submitted	4 Reports	a) Quarterly contract management report submitted to Council	1 Report	Target Met. Q4, RPT 178627 completed. Q1, RPT 179152 in progress	N/A	N/A	1 Report	1 Report	1 Report
	5.3.1.1 Demand and acquisition management	IS 31	Date of approval of project procurement plans for 2025/2026	30-Jun-25	a) Email on submission of procurement plans	N/A	N/A	N/A	N/A	N/A	N/A	2025/26 Projects Procurement Plan submitted to SCM
Signed off by the DCM CS:												
Date:												
Signed by the CITY MANAGER:												
Date:												

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL															
mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29	
DU	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	1	1	-	-	97 000	81 000	87 000	86 000	
DK	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	I/DKAMA1.005	BORROWING	MGABI M	MKHIZE S	2	2	-	-	500 000	500 000	500 000	500 000	
DN	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2	30 000 000	60 000 000	-	-	-	-	
DK	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	I/DKAMA1.006	BORROWING	MGABI M	MKHIZE S	3	3	-	-	500 000	500 000	500 000	750 000	
AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	-	-	-	2 150 000	2 500 000	2 150 000	
AP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 730 000	2 730 000	-	-	-	-	
AP	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 000 000	2 000 000	-	-	-	-	
DH	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	I/DHAM02.001	BORROWING	MGABI M	MKHIZE S	4	4	-	-	-	-	-	-	
DN	BIRDSWOOD PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO04.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	4	4	10 000 000	-	20 000 000	20 000 000	20 000 000	20 000 000	
DO	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAM13.250	BORROWING	ZUNGU S	ZUNGU S	13	13	10 000 000	9 000 000	15 000 000	11 388 000	10 000 000	10 000 000	
CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	NGIDI D	MBAMBO SN	20	20	2 000 000	2 000 000	-	-	-	-	
AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	24	24	-	-	-	2 150 000	2 500 000	2 150 000	
DN	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO26.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	26	26	10 000 000	-	20 000 000	20 000 000	20 000 000	20 000 000	
DH	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	N/DHAMA1.003	BORROWING	MGABI M	MKHIZE S	27	27	-	-	1 000 000	1 000 000	1 000 000	-	
DK	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.008	BORROWING	MGABI M	MKHIZE S	27	27	-	-	500 000	500 000	500 000	500 000	
DK	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	I/DKAMA1.011	BORROWING	MGABI M	DLAMINI T	27	27	-	-	500 000	500 000	500 000	500 000	



mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
DN	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNAM02.002	BORROWING	MGABI M	MKHIZE S	27	27	-	-	2 000 000	2 000 000	2 000 000	1 000 000
DM	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	I/DMAMA1.006	BORROWING	MTHALANE B	MTHALANE B	27	27	5 000 000	5 000 000	-	-	-	-
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	NGIDI D	MBAMBO SN	30	30	-	-	250 000	150 000	100 000	500 000
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	30	30	-	-	200 000	450 000	450 000	450 000
CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	NGIDI D	MBAMBO SN	32	32	-	-	2 357 000	-	-	-
DN	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNAMA1.027	BORROWING	DLAMINI T	HLATSHWAYO T	1, 2, 3	1, 2, 4	1 000 000	1 000 000	1 000 000	-	2 000 000	2 000 000
DN	VULINDLELA: UPGRADE WATERWORKS IN ELECTRICITY INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	DLAMINI T	HLATSHWAYO T	1, 2, 3	1, 2, 4	-	-	2 000 000	2 000 000	2 000 000	2 000 000
DH	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	N/DHAMA1.001	BORROWING	MGABI M	MKHIZE S	1	1, 2, 3, 4	1 000 000	1 000 000	3 000 000	3 000 000	3 000 000	3 000 000
DH	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	N/DHAMA1.002	BORROWING	MGABI M	MKHIZE S	13	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-	1 000 000	1 000 000	1 000 000	1 000 000
DK	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.007	BORROWING	MGABI M	MKHIZE S	18	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-	1 000 000	1 000 000	1 000 000	1 000 000
DN	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNAMA1.227	BORROWING	MGABI M	MLAMBO K	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	500 000	500 000	4 000 000	-	-	-
DM	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	1001030700	I/DMAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	MGABI M	NYANDANA N	18, 22	18, 22	-	4 374 500				
DN	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	-	-	10 129 000	20 000 000	20 000 000	20 000 000
DN	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.002	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	10 000 000	-	20 000 000	20 000 000	20 000 000	20 000 000
DK	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	I/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	23	23, 24, 25	-	-	3 000 000	3 000 000	3 000 000	2 000 000
DN	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	MGABI M	MKHIZE S	23, 24, 25	23, 24, 25	-	-	1 000 000	-	-	-
CN	TRAFFIC CALMING	1001020200	I/CNAMA1.005	BORROWING	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	-	-	500 000	2 000 000	500 000	500 000
DM	NTAMBANANA BOREHOLES	1001030200	I/DMAMA1.003	BORROWING	MAHARAJ N	MHLONGO S	31,32,33	31,32,33	4 000 000	-	5 000 000	3 000 000	3 000 000	3 000 000
CN	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNAMA1.009	BORROWING	SCHUTTE J	MCHUNU S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	-	-	500 000	3 000 000	500 000	500 000
DI	UPGRADE - NSELENI SEWER	1001050400	I/DIAM06.001	BORROWING	MGABI M	ZUNGU S	6	6, 7, 8	2 000 000	1 900 100	10 000 000	10 000 000	10 000 000	10 000 000
DK	UPGRADE OF WASTE WATER PUMP AT NSELEN WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.009	BORROWING	MGABI M	MKHIZE S	7	6,7, 8	-	-	700 000	700 000	700 000	700 000
DH	REPLACEMENT OF PUMPS - ESIKHALENI AND EMPANGENI	1001030400	I/DHAM02.205	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	39 000 000	35 000 000	7 000 000	10 000 000	10 000 000	10 000 000
DI	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIAMA1.002	BORROWING	MGABI M	MDLETSHÉ K	ALL WARDS	ALL WARDS	100 000	-	100 000	100 000	100 000	100 000
DI	SEWER MASTER PLAN	1001050200	N/DIAMA1.001	BORROWING	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	2 000 000	2 000 000	1 000 000	1 000 000	1 000 000	4 000 000
DK	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	N/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	4 000 000	-	8 000 000	-	7 707 000	-

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DK	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	I/DKAMA1.012	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	3 000 000	3 000 000	3 000 000	1 000 000	1 000 000	1 000 000
DN	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNAMA1.001	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	2 329 000	2 329 000	1 000 000	1 000 000	1 000 000	1 000 000
DK	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	I/DKAMA1.010	BORROWING	MGABI M	DLAMINI T	ALL WARDS	ALL WARDS	-	-	4 800 000	2 000 000	4 000 000	-
DL	WATER QUALITY EQUIPMENT	1003050100	N/DLAMA1.002	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-	5 000 000	5 000 000	5 000 000	5 000 000
DL	LABORATORY EQUIPMENT	1003050100	N/DLAMA1.001	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-	5 000 000	5 000 000	5 000 000	5 000 000
DN	DATA LOGGERS	1003050100	N/DNAMA1.002	BORROWING	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	750 000	-	500 000	500 000	500 000	500 000
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-	-	4 000 000	1 000 000	1 000 000	1 000 000
DN	200 STATIC TANKS	1001030700	I/DNAM02.004		MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	200 000	200 000	1 000 000	1 000 000	2 000 000	1 000 000
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNAMA1.024	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	5 000 000	5 000 000	7 000 000	8 000 000	8 000 000	10 000 000
DN	TOOLS FOR WATER AND SANITATION	1003050100	N/DNAMA1.003	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	500 000	500 000	500 000	500 000	500 000	500 000
DO	NEW WATER METERS	1001030800	I/DOAM02.253	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	7 300 000	7 300 000	5 000 000	5 000 000	5 000 000	5 000 000
DO	REPLACEMENT BULK WATER METERS	1001030800	I/DOAMA1.001	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000	2 000 000	5 000 000	5 000 000	5 000 000	5 000 000
DQ	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	N/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	3 000 000	-	5 000 000	-	-	-
DQ	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	I/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-	-	5 000 000	10 000 000	4 000 000	4 000 000
DQ	WATER TREATMENT PLANTS AUTOMATION	1001030500	N/DQAMA1.002	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	1 000 000	1 000 000	5 000 000	5 000 000	5 000 000	3 683 000
DN	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	I/DNAMA1.025	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	50 000 000	41 364 500	35 000 000	40 000 000	50 000 000	60 000 000
AR	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	78 000	78 000	87 000	72 000	78 000	76 000
CC	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	667 000	667 000	745 000	620 000	666 000	657 000
CC	PURCHASE OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 500 000	19 500 000	-	-	-	-

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CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000 000	12 000 000	-	-	-	-
CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		13 900 000				
CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	STRACHAN B	STRACHAN B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000	-	-	-	-
BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 206 500	-	-	-	-
BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	157 400	-	-	-	-
BK	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	132 500				
BT	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 198 000	3 198 000	3 571 000	2 975 000	3 194 000	3 150 000
AH	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000	15 000	13 000	14 000	14 000
AH	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000	16 000	13 000	14 000	13 000
CK	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000	287 000	239 000	257 000	253 000
CK	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	130 000	130 000	287 000	239 000	257 000	253 000
CK	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	400 000	287 000	239 000	256 000	254 000
DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 700 000	1 700 000	2 000 000	2 000 000	2 000 000	2 000 000
DC	REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000	-	-	-	-
DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	30 000	33 000	28 000	30 000	29 000
DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	NZUZA M	NZUZA M	2	WHOLE OF MUNICIPALITY	2 800 000	2 800 000	2 000 000	3 000 000	1 000 000	3 000 000
BP	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 000	40 000	21 000	18 000	19 000	19 000
CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	42 000	-	45 000
CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	51 000	-	-	-

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CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000	45 000	-	-	45 000	-
CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	-	14 000	11 500	12 000	12 500
CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	12 500	14 000	11 500	12 500	12 500
AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	-	-	-	-
AA	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	204 000	200 000	200 000	150 000
AA	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	150 000	95 000	117 000	162 000
AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	1 028 000
AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 165 000	-	-	-
AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	971 000	-	-
AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	-	-	-	-
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	1 042 000	-
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 201 000	3 201 000	-	-	-	-
AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	18 000	18 000	-	-	-	-
AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	508 000	423 000	454 000	448 000
AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000	164 000	220 000	315 000	206 000
CS	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	50 000	240 000	250 000	150 000	300 000
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 000	19 500	340 000	150 000	200 000	150 000
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	22 000	312 000	-	-	-	-
CT	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	26	WHOLE OF MUNICIPALITY	200 000	200 000	200 000	1 000 000	-	400 000
CT	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	1 000 000	-	1 000 000	1 012 000

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CT	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	57 000	22 200	101 000	-	32 000	-
CT	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	300 000	333 000	400 000	-
CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000	1 000	1 000	1 000	1 000	1 000
CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	350 000	60 000	300 000	250 000	500 000	450 000
CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	1 000 000	350 000	250 000	150 000
CY	POOLS: MACHINERY AND EQUIPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	75 000	750 000	200 000	85 000	250 000
CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	250 000	85 000	150 000	75 000	450 000
CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	750 000	100 000	150 000	300 000
CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000	50 000	450 000	150 000	150 000
CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	150 000	400 000	350 000	550 000
CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	350 000	150 000	300 000	250 000
CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	500 000	550 000	450 000	400 000
CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	700 000	700 000	514 000	455 000	1 105 000	468 000
CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	2 238 000
CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	2 269 000	-
CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	2 113 000	-	-
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 628 000	12 628 000				
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		11 800 000	27 500 000	22 905 000	24 594 000	24 256 000
BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	LOMBAARD AL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 000	13 500	18 000	15 000	17 000	16 000

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AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	11 121 000	9 263 000	9 946 000	9 809 000
AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 700 300				
AD	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	101 600				
AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	184 800				
BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	1 936 000	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 499 000	3 499 000	-	-	-	-
BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	1 803 000	-	1 909 000
BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 165 000	-	-	-
BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 400 000	8 400 000	-	-	-	-
BV	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000	2 612 000	2 729 000	-	-
BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	PANDAY N	PANDAY N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000	3 000	2 000	2 000	2 000	2 000
BI	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 700	83 000	70 000	75 000	74 000
BI	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 500	84 000	69 000	75 000	74 000
BJ	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 000	1 000	1 000	1 000
BK	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	5 000	71 000	72 500	73 000	74 500
BK	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	1 500 000	1 000 000	2 500 000	1 000 000

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BK	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 563 800	7 563 800	-	16 951 300	4 000 000	4 000 000
BK	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	19 228 100	-		-
BK	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 956 000	13 956 000	-	6 456 000	3 812 000	7 788 900
BK	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	8 240 700	-		-
BK	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	265 200	265 200	265 200	273 200	281 400	300 900
BK	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	190 000	190 000	-	-	300 000	340 000
BK	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	680 000	680 000	-	-	-	900 000
BK	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	-	-	1 000 000	500 000
BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	5 519 200	-		2 010 500
BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 620 000	1 480 800	5 000 000	17 710 100	11 786 200
BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	280 100				



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BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 380 000	2 468 000	2 542 000	5 000 000	5 500 000
DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	109 000	58 000	-	-	-	-
DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	31 000				
DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	20 000				
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	11 749 500	25 000 000	-
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	10 000 000	8 279 000	9 354 500	-	3 637 000
AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	400 000	-	-	-	-
AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 000 000				
AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	-	-	-	-
AL	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 605 000	-	9 195 000	9 972 000	9 972 000	9 972 000
AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALAMA1.013	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	3 500 000				
AL	ANDROS 11KV SWITCHING STATION	1001010700	I/ALAMA1.015	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	4 200 000	4 500 000	-	-
AL	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	I/ALAMA1.017	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 967 000	1 967 000	1 000 000	-	-	-
AL	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	I/ALAMA1.018	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 500 000	2 500 000	-	-
AL	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	I/ALAMA1.019	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	9 587 000	-	-	28 710 000
AL	FORMALHAULT CABLE UPGRADE	1001010700	I/ALAMA1.020	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	7 500 000	-	-	-
AL	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.022	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	7 331 000	-	-
AL	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	I/ALAMA1.033	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	2 500 000	-	-	-	-
AL	LOKOZA SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.034	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	-	-	-	-



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AL	CASTOR SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.035	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	-	-	-	-
AL	LOKOZA - MHLATHUZE MV OVERHEAD INSTALL	1001010700	I/ALAMA1.036	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000	-	-	-	-	-
AL	SUBSTATIONS PROTECTION RELAY REPLACEMENT	1001010700	I/ALAMA1.037	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	2 000 000	-	-	-	2 500 000
AL	SUBSTATIONS DC SYSTEM REPLACEMENT	1001010700	I/ALAMA1.038	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	-	-	-	5 000 000
AL	WEST SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.039	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 500 000	10 500 000	4 500 000	-	-	-
AL	ORION SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.040	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	-	-	-	-
AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 000 000	-	-	-
AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAMA1.151	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 300 000	10 090 000	8 100 000	4 392 000	-	7 500 000
AL	MV CABLE FAULT LOCATOR EQUIPMENT	1003050100	N/ALAMA1.001	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	3 000 000				
AL	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	1001010700	I/ALAMA1.154	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 210 000				
AP	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.129	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 093 000	1 093 000	1 221 000	1 017 000	1 092 000	1 077 000
AL	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000	6 500 000	7 500 000	-	-
AI	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	MHLONGO ZP	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000	15 000	13 000	14 000	13 000
AJ	REPLACEMENT OF FURNITURE	1003030100	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000	4 000	5 000	4 000	4 000	4 000
AQ	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQAMA1.131	BORROWING	SIMAMANE T	SIMAMANE T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	814 000	814 000	909 000	757 000	813 000	802 000
AL	132/11kV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	I/ALALA1.002	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	5 000 000	5 207 000	5 207 000	5 207 000
AL	WARD 22 & WARD 30 ELECTRIFICATION	1001010700	I/ALALA1.006	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 850 000	-	-	-	-	-
AL	MAHUNU WARD 18 ELECTRIFICATION	1001010700	I/ALALA1.008	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 050 000				

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AL	MANDLANKALA WARD 12 ELECTRIFICATION	1001010700	I/ALALA1.009	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 100 000				
AL	DUMISANE MAKHAYE VILLAGE PHASE 8 WARD 24 ELECTRIFICATION	1001010700	I/ALALA1.008	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	3 700 000				
BF	REFURBISHMENT OF REFUSE COMPACTORS	1003050100	N/BFBDA1.036	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 000 000				
BF	REPLACEMENT OF MAYORAL BACKUP VEHICLE	1003060100	N/BFBHA1.910	SELF INSURANCE RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	736 400				
BF	REPLACEMENT OF SKIP LOADER	1003060100	N/BFBHA1.911	SELF INSURANCE RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 828 900				
BF	REPLACEMENT OF V2032 (INSURANCE)	1003060100	N/BFBDA1.919	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	890 200				
BF	TOOLS FOR FLEET SERVICES	1003050100	N/BFAMA1.015	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 600 000	4 600 000	1 500 000	500 000	972 000	1 077 000
BF	REPLACEMENT DOUBLE CABS 4X4	1003060100	N/BFAMA1.003	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000	3 500 000	7 200 000	6 000 000	6 500 000	7 000 000
BF	REPLACEMENT MINIBUS	1003060100	N/BFAMA1.004	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	1 200 000	1 000 000	3 000 000	2 500 000
BF	REPLACEMENT PERSONNEL CARRIERS	1003060100	N/BFAMA1.005	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 800 000	2 800 000	300 000	2 000 000	1 800 000	2 200 000
BF	REPLACEMENT SEDANS	1003060100	N/BFAMA1.006	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	4 196 000	3 000 000	3 200 000	3 200 000
BF	REPLACEMENT SINGLE CABS 4X2	1003060100	N/BFAMA1.007	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 200 000	3 200 000	4 304 000	3 000 000	4 500 000	4 000 000
BF	REPLACEMENT TRACTORS	1003050100	N/BFAMA1.017	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	900 000	900 000	-	-	-	-
BF	REPLACEMENT 3 TON TRUCKS	1003050100	N/BFAMA1.018	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 812 000	3 812 000	7 871 000	6 500 000	4 000 000	4 000 000
BF	REPLACEMENT CHERRY PICKER	1003050100	N/BFAMA1.020	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	1 600 000	2 596 000	2 300 000	2 400 000
BF	REPLACEMENT PANEL VANS	1003060100	N/BFAMA1.021	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	2 000 000	1 000 000	1 000 000	1 000 000
BF	REPLACEMENT 7 SEATERS	1003060100	N/BFAMA1.022	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 400 000	1 400 000	2 000 000	1 200 000	1 500 000	1 000 000
AB	BUILDING MAINTENANCE EQUIPMENT	1003050100	N/ABBDA1.003	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000	2 000	2 000	2 000	2 000	2 000
CN	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J/ M NKUMANE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000 000	15 000 000	-			
DJ	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 270 000	7 270 000	-			
CN	NORTH CENTRAL ARTERIAL DOUBLING	1001020100	I/CNAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	15 000 000	15 643 000	15 643 000	15 643 000

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
CO	MANDLAZINI - PHASE 1B	1001020100	I/COAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
CO	NGAMLA ROAD - ENIWE	1001020100	I/COAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	5 000 000				
CO	NSELENI - PHASE 1	1001020100	I/COAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	8 643 000	10 000 000	10 000 000	10 000 000
CP	EMPANGENI "A" TAXI RANK	1002012100	N/CPAJA05.001	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	3 000 000	-	-	-
CP	EMPANGENI B TAXI RANK - PHASE 1	1002012100	N/CPAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	M NGONGOMA	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000 000	5 200 000	6 780 000	-	-	-
CP	RICHARDS BAY TAXI RANK PHASE 2	1002012100	N/CPAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	M NGONGOMA	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	10 500 000				
DC	UPGRADE ALTON TRANSFER STATION (PHASE 1 & 2)	1001060200	I/DCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	M NGONGOMA	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 386 000	4 686 000	-	5 472 000	5 472 000	5 472 000
DC	ESTABLISHMENT OF ESIKHALENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 719 000	-	2 000 000	2 000 000	2 000 000	2 000 000
DC	UPGRADE ENSELENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	2 500 000	1 874 000	2 500 000	2 500 000	2 500 000
DC	UPGRADE MEERENSEE BUY BACK CENTRE	1001060200	I/DCAJA1.008	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	5 321 000	-	-	-
DI	RURAL SANITATION - VIP	1001050200	I/DIAJA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	NYANDANA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	36 193 000	49 861 000	49 861 000	49 861 000
DM	NTAMBANANA BULK WATER SUPPLY	1001030600	I/DMAJA1.013	INTEGRATED URBAN DEVELOPMENT GRANT	NDWANDWA N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 419 000	9 419 000	5 614 300	5 970 800	-	-
DM	MKHWANAZI NORTH - ZONE J	1001030700	I/DMAJA1.018	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
DM	MKHWANAZI NORTH - ZONE Z	1001030700	I/DMAJA1.019	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	10 000 000	10 000 000	10 000 000	10 000 000
DM	MKHWANAZI NORTH - ZONE R	1001030700	I/DMAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 719 000				
DM	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAJA1.020	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	21 163 100	23 918 200	29 889 000	29 889 000
DN	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	62 210 700	33 076 200	-	-		-
CE	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	1003030100	N/CEBDA1.001	CAPITAL REPLACEMENT RESERVES	MTHALANE B	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000	8 000	10 000	7 000	8 000	8 000
AD	RURAL ROADS OFFICES	1003010100	N/ADAMA1.007	BORROWING	NGWANE N	NGWANE N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	200 000	-	200 000	200 000
AD	UPGRADE AND RENOVATE ABLUTION FACILITIES AT DEPOTS	1003010100	N/ADAMA1.029	BORROWING	KHUZWAYO S	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000	500 000	600 000	500 000	500 000
AD	REPLACEMENT OF AIRCONDIONERS - ESIKHALENI ROADS AND STORMWATER DEPOT	1003010100	N/ADAMA1.030	BORROWING	KHUZWAYO S	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	100 000	-	100 000	100 000
CN	REHABILITATION OF ALUMINA ALLEY AND BULLION BOULEVARD	1001020100	I/CNAYA1.001	GOVERNMENT - NATIONAL	SCHUTTE J	MCHUNU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	6 932 600	-	-	-	-
CN	ROADS RESEALING (DUNE ROUTE - MEERENSEE)	1001020100	I/CNAM01.002	BORROWING	KHUZWAYO S	KHUZWAYO S	1	WHOLE OF MUNICIPALITY	5 000 000	5 000 000	8 000 000	5 000 000	7 000 000	7 000 000
CN	ROADS RESEALING (MONDI ROAD - ALTON)	1001020100	I/CNAM02.004	BORROWING	KHUZWAYO S	KHUZWAYO S	2	WHOLE OF MUNICIPALITY	8 953 000	22 201 200	8 953 000	6 000 000	8 081 000	8 081 000
CN	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAMA1.007	BORROWING	MTHALANE B	SCHUTTE J/ M NKUMANE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		1 889 900	-			
CO	MANDLAZINI - PHASE 1B	1001020100	I/COAMA1.005	BORROWING	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 000 000	9 000 000	-	-	-	-
CN	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	SCHUTTE J	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	4 228 000	-	4 228 000	4 228 000
CN	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNAMA1.008	BORROWING	SCHUTTE J	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 000 000	-	-	-
CN	COASTAL EROSION PROTECTION	1001080100	I/CNAMA1.010	BORROWING	ZAIRE A	ZAIRE A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	200 000	1 000 000	200 000	200 000
CN	PEDESTRIAN BRIDGES	1001020200	I/CNAMA1.004	BORROWING	ZAIRE A	MCHUNU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	1 000 000	5 000 000	1 000 000	1 000 000

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
CN	WALKWAYS	1001020200	I/CNAMA1.006	BORROWING	SCHUTTE J	MCHUNU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	500 000	-	500 000	500 000
CN	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNAMA1.002	BORROWING	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 000 000	1 500 000	1 000 000	1 000 000
CN	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNAMA1.011	BORROWING	SCHUTTE J	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 000 000	1 500 000	1 000 000	1 000 000
CN	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNAMA1.184	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 300 000	11 937 200	-	-	-	-
CN	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNBDA1.007	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	187 000	187 000	-	-	-	-
CO	SUSTAINABLE RURAL ROADS (NGAMLA ROAD eNIWE)	1001020100	I/COAM30.001	BORROWING	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	259 000	259 000	290 000	241 000	259 000	255 000
DJ	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAMA1.001	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 245 000	14 055 100	7 033 000	5 274 000	6 737 000	6 145 000
DJ	AQUADENE HOUSING SEWER PUMP STATION	1001030400	I/DJAMA1.002	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		4 000 000				
DJ	DURNFORD CULVERT REHABILITATION	1001040100	I/DJAMA1.003	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	500 000	1 000 000	-	500 000
CN	MACHINERY AND EQUIPMENT - ROADS	1003050100	N/CNAMA1.001	BORROWING	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	50 000	50 000	246 000	200 000	50 000
CN	FURNITURE - ROADS DEPOTS	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	49 000	49 000	154 000	45 000	151 000	148 000
DH	ESIKHALENI TRANSFER PUMPSTATION	1001050100	I/DHAMA1.003	BORROWING	MAHARAJ N	MAHARAJ N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-	-
DN	NTAMBANANA: WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	NDWANDWA N	M NKUMANE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 100 000	8 100 000	29 233 000	10 000 000	10 000 000	10 000 000
AY	NEW RECORDER FOR MEETINGS	1003050100	N/AYBDA1.002	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 000	-	12 000	10 000	11 000	11 000
BO	NEW REFRIGERATOR FOR OFFICE USE	1003030100	N/BOBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000	-	4 000	3 000	4 000	3 000
AS	OFFICE FURNITURE FOR WARD COUNCILLORS	1003030100	N/ASBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000	52 000	28 000	23 000	25 000	25 000

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BM	NEW CAMERA FOR COUNCIL ACTIVITIES	1003050100	N/BMBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000	-	14 000	11 000	12 000	12 000
AL	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT					2 950 000	-	-			
AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT					1 587 800	16 255 800	-			
AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT					1 113 000	-	-			
AL	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	I/ALAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT					162 500	162 500	-			
DN	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT	1001030700	I/DNBD02.001	CAPITAL REPLACEMENT RESERVES					-	-				

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING													
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	ACTUAL YTD AS AT 31/12/2024	BUDGET 2024/2025	BUDGET 2025/2026	BUDGET 2026/2027	BUDGET 2027/2028	BUDGET 2028/2029	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.055	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	329 728	1 220 200	1 277 500	1 337 500	1 400 400	1 466 200	All Wards	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 000	5 200	5 400	5 700	6 000	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		300	12 900	13 500	14 100	14 800	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		254 900	497 200	520 600	545 100	570 700	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		345 600	204 800	214 400	224 500	235 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		35 100	36 700	38 400	40 200	42 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	157 653	200 800	210 200	220 100	230 400	241 200	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 400	7 700	8 100	8 500	8 900	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	200	27 300	28 600	29 900	31 300	32 800	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		142 900	149 600	156 600	164 000	171 700	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 341 360	2 996 300	3 137 100	3 284 500	3 438 900	3 600 500	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 006 920	1 443 800	1 511 700	1 582 700	1 657 100	1 735 000	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 834	17 000	17 800	18 600	19 500	20 400	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	302 281	714 100	747 700	782 800	819 600	858 100	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	13 850	34 300	35 900	37 600	39 400	41 300	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		23 300	24 400	25 500	26 700	28 000	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.162	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.163	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 700	1 800	1 900	2 000	2 100	All Wards	MHLONGO PN
AI	Electricity	M_AI3BA1.143	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		10 500	11 000	11 500	12 000	12 600	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 762 300	1 845 100	1 931 800	2 022 600	2 117 700	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 200	4 400	4 600	4 800	5 000	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		441 000	461 700	483 400	506 100	529 900	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		20 000	20 900	21 900	22 900	24 000	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	265 466	1 095 000	1 146 500	1 200 400	1 256 800	1 315 900	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		460 400	482 000	504 700	528 400	553 200	All Wards	MARAIS RM



AL	Electricity	M_AL3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		77 500	81 100	84 900	88 900	93 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 115 381	4 104 300	4 297 200	4 499 200	4 710 700	4 932 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	225 687	760 800	796 600	834 000	873 200	914 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	505 533	3 984 400	4 171 700	4 367 800	4 573 100	4 788 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 180 482	6 696 000	7 010 700	7 340 200	7 685 200	8 046 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		42 700	44 700	46 800	49 000	51 300	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 626 896	1 078 800	1 129 500	1 182 600	1 238 200	1 296 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	712 741	2 478 800	2 595 300	2 717 300	2 845 000	2 978 700	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 600	2 700	2 800	2 900	3 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 913	5 100	5 300	5 500	5 800	6 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 000 821	1 001 800	1 048 900	1 098 200	1 149 800	1 203 800	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 462 279	9 895 500	10 360 600	10 847 500	11 357 300	11 891 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		199 900	209 300	219 100	229 400	240 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	314 419	317 200	332 100	347 700	364 000	381 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.155	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Network Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	382 785	399 100	417 900	437 500	458 100	479 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		893 400	935 400	979 400	1 025 400	1 073 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		138 300	144 800	151 600	158 700	166 200	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		129 300	135 400	141 800	148 500	155 500	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		754 900	790 400	827 500	866 400	907 100	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		702 600	735 600	770 200	806 400	844 300	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 700	166 200	174 000	182 200	190 800	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		92 900	97 300	101 900	106 700	111 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		484 800	507 600	531 500	556 500	582 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.020	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 403 063	1 472 300	1 541 500	1 614 000	1 689 900	1 769 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 500	40 300	42 200	44 200	46 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 707 077	14 616 100	15 303 100	16 022 300	16 775 300	17 563 700	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	311 995	367 200	384 500	402 600	421 500	441 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	477 400	2 691 200	2 817 700	2 950 100	3 088 800	3 234 000	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	19 911	230 900	241 800	253 200	265 100	277 600	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	369 317	1 920 900	2 011 200	2 105 700	2 204 700	2 308 300	All Wards	MARAIS RM
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 100	2 200	2 300	2 400	2 500	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.104	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Open Space:Land	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		-	-	-	-	-	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 400	68 500	71 700	75 100	78 600	All Wards	NDONGA N



AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		29 900	31 300	32 800	34 300	35 900	All Wards	NDONGA N
AS	Mayor and Council	M_AS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		2 400	2 500	2 600	2 700	2 800	All Wards	KHUMALO T
AS	Mayor and Council	M_AS7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		36 300	38 000	39 800	41 700	43 700	All Wards	KHUMALO T
BF	Fleet Management	M_BF7BA1.141	Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		67 700	70 900	74 200	77 700	81 400	All Wards	MARAIS RM
BF	Fleet Management	M_BF7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	15 196	6 600	6 900	7 200	7 500	7 900	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BI	Human Resources	M_BI7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 900	12 500	13 100	13 700	14 300	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		21 000	22 000	23 000	24 100	25 200	All Wards	KAYWOOD L
BJ	Human Resources	M_BJ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		19 700	20 600	21 600	22 600	23 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		376 800	394 500	413 000	432 400	452 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		106 700	111 700	116 900	122 400	128 200	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		284 900	298 300	312 300	327 000	342 400	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		36 200	37 900	39 700	41 600	43 600	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 196 156	3 598 200	3 767 300	3 944 400	4 129 800	4 323 900	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 518 712	4 038 000	4 227 800	4 426 500	4 634 500	4 852 300	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		31 300	32 800	34 300	35 900	37 600	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		40 000	41 900	43 900	46 000	48 200	All Wards	KAYWOOD L
BV	Air Transport	M_BV7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	364 200	414 500	434 000	454 400	475 800	498 200	All Wards	KAYWOOD L
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	69 930	109 900	115 100	120 500	126 200	132 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		44 400	46 500	48 700	51 000	53 400	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		3 300	3 500	3 700	3 900	4 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.058	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 918 300	2 008 500	2 102 900	2 201 700	2 305 200	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 500	5 800	6 100	6 400	6 700	All Wards	MHLONGO PN
CM	Roads	M_CM7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 354 900	1 418 600	1 485 300	1 555 100	1 628 200	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		167 100	175 000	183 200	191 800	200 800	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		66 900	70 000	73 300	76 700	80 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	136 958	557 200	583 400	610 800	639 500	669 600	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	272 494	348 900	365 300	382 500	400 500	419 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		120 400	126 100	132 000	138 200	144 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.195	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	235 234	396 800	415 400	434 900	455 300	476 700		
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	176 400	210 000	219 900	230 200	241 000	252 300		
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		524 500	549 200	575 000	602 000	630 300	All Wards	NGCOBO ES

CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 820 512	8 674 000	9 081 700	9 508 500	9 955 400	10 423 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		268 000	280 600	293 800	307 600	322 100	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		132 100	138 300	144 800	151 600	158 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		755 600	791 100	828 300	867 200	908 000	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.191	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		750 000	785 300	822 200	860 800	901 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.192	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	207 250	496 800	520 100	544 500	570 100	596 900	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		209 800	219 700	230 000	240 800	252 100	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 000	7 300	7 600	8 000	8 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		600	600	600	600	600	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	86 240	1 790 500	1 874 700	1 962 800	2 055 100	2 151 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	254 815	677 700	709 600	743 000	777 900	814 500	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		135 300	141 700	148 400	155 400	162 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	24 800	428 000	448 100	469 200	491 300	514 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	24 253 546	31 682 300	33 171 400	34 730 500	36 362 800	38 071 900	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		75 200	78 700	82 400	86 300	90 400	All Wards	NGCOBO ES
CQ	Police Forces, Traffic and Street Parking Control	M_CQ7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 000	2 100	2 200	2 300	2 400	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		105 300	110 200	115 400	120 800	126 500	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 000	11 500	12 000	12 600	13 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		29 600	31 000	32 500	34 000	35 600	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		119 100	124 700	130 600	136 700	143 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 121 976	5 000 000	6 282 000	6 577 300	6 886 400	7 210 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.207	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	923 487	524 500	549 200	575 000	602 000	630 300		
CT	Community Parks (including Nurseries)	M_CT7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	773 882	1 453 900	1 522 200	1 593 700	1 668 600	1 747 000	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	36 098	100 000	104 700	109 600	114 800	120 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 600	1 700	1 800	1 900	2 000	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	31 576	31 800	33 300	34 900	36 500	38 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 000	39 800	41 700	43 700	45 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		18 100	19 000	19 900	20 800	21 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		42 000	44 000	46 100	48 300	50 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	29 400	42 200	44 200	46 300	48 500	50 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	270 290	399 100	417 900	437 500	458 100	479 600	All Wards	MHLONGO PN

CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		116 800	122 300	128 000	134 000	140 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 229	244 500	256 000	268 000	280 600	293 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		243 300	254 700	266 700	279 200	292 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 600	166 100	173 900	182 100	190 700	All Wards	MHLONGO PN
DB	Sports Grounds and Stadiums	M_DB7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		25 600	26 800	28 100	29 400	30 800	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	27 200	76 700	80 300	84 100	88 100	92 200	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		11 700	12 200	12 800	13 400	14 000	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.158	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		6 900	7 200	7 500	7 900	8 300	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.159	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		13 200	13 800	14 400	15 100	15 800	All Wards	MHLONGO PN
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	772 971	1 586 100	1 707 600	1 834 900	2 968 100	3 107 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		356 000	372 700	390 200	408 500	427 700	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 601 382	6 443 400	6 699 200	6 967 100	6 247 600	6 541 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 403 235	2 203 400	2 330 500	2 463 500	3 102 800	3 248 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 380	10 000	10 500	11 000	11 500	12 000	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	90 851	190 000	198 900	208 200	218 000	228 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	99 880	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008050	Expenditure:Operational Cost:Hire Charges		58 500	61 200	64 100	67 100	70 300	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 700	68 800	72 000	75 400	78 900	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	655 720	891 700	933 600	977 500	1 023 400	1 071 500	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 019 911	2 175 200	2 277 400	2 384 400	2 496 500	2 613 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	10 798	380 100	398 000	416 700	436 300	456 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 149 220	2 253 000	2 358 900	2 469 800	2 585 900	2 707 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 117 032	5 764 200	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.028	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.115	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Coastal Infrastructure:Revetments:Earthworks	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		800 700	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		342 900	2 453 000	2 568 300	2 689 000	2 815 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	380 600	398 500	417 200	436 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		131 600	137 800	144 300	151 100	158 200	All Wards	NGCOBO ES

DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		416 500	1 064 300	1 114 300	1 166 700	1 221 500	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008000	Expenditure:Operational Cost:Hire Charges	307 350	601 300	1 400	1 500	1 600	1 700	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008040	Expenditure:Operational Cost:Hire Charges	282 580	400 000						
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008050	Expenditure:Operational Cost:Hire Charges	1 946 340	200 000						
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	115 090	360 300	377 200	394 900	413 500	432 900	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	800 614	894 100	936 100	980 100	1 026 200	1 074 400	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 480 516	4 319 500	4 522 500	4 735 100	4 957 600	5 190 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.177	Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 009 430	6 636 600	6 948 500	7 275 100	7 617 000	7 975 000	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.179	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400007300	Expenditure:Contracted Services:Outsourced Services:Sewerage Services		1 633 200	1 710 000	1 790 400	1 874 500	1 962 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	92 270	1 024 900	1 073 100	1 123 500	1 176 300	1 231 600	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 560	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	82 800	319 100	334 100	349 800	366 200	383 400	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		8 600	9 000	9 400	9 800	10 300	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		27 900	29 200	30 600	32 000	33 500	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.151	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Boreholes:Mechanical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		376 500	394 200	412 700	432 100	452 400	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		382 700	400 700	419 500	439 200	459 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	120 000	254 300	266 300	278 800	291 900	305 600	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 122 931	5 128 500	5 369 500	5 621 900	5 886 100	6 162 700	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	97 575	472 300	494 500	517 700	542 000	567 500	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	109 474	643 200	673 400	705 000	738 100	772 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	248 406	259 000	271 200	283 900	297 200	311 200	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	249 410	574 000	601 000	629 200	658 800	689 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 700	8 100	8 500	8 900	9 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	771 035	1 000 000	1 128 200	1 262 400	3 129 700	3 276 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	10 738 007	10 806 800	11 176 500	11 563 600	9 028 200	9 452 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	242 741	584 200	611 700	640 400	670 500	702 000	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	866 897	904 200	946 700	991 200	1 037 800	1 086 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	536 766	1 000 000	1 075 500	1 154 500	1 842 800	1 929 400	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	712 757	1 000 000	1 075 600	1 154 700	1 845 900	1 932 700	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	68 000	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		93 700	98 100	102 700	107 500	112 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	44 000	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES

DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	50 000	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		600 300	628 500	658 000	688 900	721 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	419 232	449 100	470 200	492 300	515 400	539 600	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 782 302	3 810 400	3 989 500	4 177 000	4 373 300	4 578 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	444 360	1 070 200	1 120 500	1 173 200	1 228 300	1 286 000	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DY	Health services	M_DY7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		430 500	450 700	471 900	494 100	517 300	All Wards	MHLONGO PN
						124 773 393	209 283 900	220 276 800	230 652 600	242 016 600	253 391 300		

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NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	ADJUSTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 31/12/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)	QUARTER 2 PROJECT PROGRESS/STATUS
PROJECTS UNDER THE RESPONSIBILITY OF THE CHIEF FINANCIAL OFFICER											-					
98	Vote 8	DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	109 000	58 000			58 000	12 730	-		45 270	Order placed for the replacement of office chairs. Awaiting delivery
99	Vote 8	DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	-	31 000			31 000	29 799	-		1 201	Order placed for the replacement of cashier safe. Awaiting delivery
100	Vote 8	DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	-	20 000			20 000		12 100	61%	7 900	Complete. Balance savings to be redirected to replacement of office chairs.
101	Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	-	-			-		-		-	No comments required
102	Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	10 000 000	10 000 000			10 000 000	7 887 357	1 112 643	11%	1 000 000	Project was extended for a further 6 months to 31 May 2025 & the number of meters to be installed was increased by another 500 meters. Completion rate is 79%. Global supply issue relating to the delivery of components was resolved & new stock received at the end of October 2024. The late receipt of this as well as the public holidays in December had a negative impact on the completion rate. 100% completion to be acheived by 30 June 2025.
103	Vote 8	AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	500 000	400 000			400 000		-		400 000	Tender 8/2/1/UMH655-20/21-Pr 21 - Construction of Fence and Structural Shelter at Supply Chain Management Depot has been awarded. PMU advised the Project should commerce before the end of the third quarter.
104	Vote 8	AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	-	4 000 000			4 000 000		-		4 000 000	
105	Vote 8	AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	4 000 000	-			-		- 0	#DIV/0!	0	No comments required
TOTAL CHIEF FINANCIAL OFFICER							14 609 000	14 509 000	-	-	14 509 000	7 929 886	1 124 743	8%	5 454 372	

	OUTSTANDING DEBT - COUNCILLORS - DECEMBER 2024									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	406,62	196,63	218,58	11 573,58	12 395,41	No	Notice issued, SMS notification & prepayment water sales still blocked
	71264	Water Rural	1761400	42,00	42,00	42,00	8 575,27	8 701,27	No	Notice issued, SMS notification & prepayment water sales still blocked
	71269	Rates and Services	2419125	1 656,46	1 656,66	1 685,54	4 664,93	9 663,59	No	Prepayment electricity/water sales still blocked - notice via email sent
	71265	Water Rural	1950358	-	-	-	965,54	965,54	No	SMS; Notice emailed & prepayment water sales still blocked
				2 105,08	1 895,29	1 946,12	25 779,32	31 725,81		

	OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2024								
	Debt. no	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type	Other
	30000946	-	-	2 574,29	19 202,04	21 776,33	YES	RATES & SERVICES	ARRANGEMENT
	2522161	2 425,43	2 372,49	1 720,78	17 405,39	23 924,09	YES	RATES & SERVICES	ARRANGEMENT
	2540812	-	-	1 871,02	15 891,64	17 762,66	YES	RATES & SERVICES	ARRANGEMENT
	2538161	-	-	-	13 633,16	13 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000
	1829055	1 686,12	1 125,23	3 261,98	9 108,69	15 182,02	YES	RATES & SERVICES	ARRANGEMENT
	1843042	332,93	226,50	392,93	7 022,60	7 974,96	YES	WATER RURAL	SALARY DEDUCTION R1532
	1763598	-	-	-	6 746,11	6 746,11	YES	WATER RURAL	SALARY DEDUCTION R270
	2496225	-	-	-	5 698,49	5 698,49	YES	WATER RURAL	SALARY DEDUCTION FOR R500
	2174740	-	-	-	3 387,20	3 387,20	YES	WATER RURAL	ARRANGEMENT
	2335059	-	-	-	2 596,46	2 596,46	YES	RATES & SERVICES	ARRANGEMENT
	2462280	-	-	-	2 362,80	2 362,80	YES	WATER RURAL	SALARY DEDUCTION R100
	557673	2 063,34	2 028,69	2 079,09	2 131,14	8 302,26	YES	RATES & SERVICES	
	2293465	-	-	118,13	1 999,25	2 117,38	YES	RATES & SERVICES	ARRANGEMENT
	2212699	180,50	327,00	376,35	1 087,12	1 970,97	YES	RATES & SERVICES	SALARY DEDUCTION R500
	2283555	1 181,79	1 981,12	1 386,30	926,04	5 475,25	YES	RATES & SERVICES	ARRANGEMENT
	546167	955,00	878,64	878,03	899,19	3 610,86	NO	RATES & SERVICES	Prepayment Blocked
	2226959	-	-	-	882,84	882,84	YES	RATES & SERVICES	ARRANGEMENT
	438891	1 165,24	-	-	786,62	1 951,86	YES	RATES & SERVICES	SALARY DEDUCTION R1500
	2039719	7,35	7,35	7,35	204,51	226,56	YES	RATES & SERVICES	SALARY DEDUCTION R500
	2401576	296,00	-	-	69,00	194,00	NO	CASHIER SHORTAGE	

	2538757	-	89,25	724,68	-	813,93	YES	RATES & SERVICES	ARRANGEMENT
	2456952	307,71	348,50	260,80	-	917,01	NO	WATER RURAL	
	2413324	202,16	189,68	162,25	-	554,09	NO	WATER RURAL	NOTICE ISSUED
	1939820	7,35	7,35	160,44	-	175,14	NO	WATER RURAL	
	2058398	2 705,20	3 130,47	-	-	5 835,67	YES	RATES & SERVICES	
	235891	88,40	1 211,60	-	-	1 300,00	NO	RATES & SERVICES	
	1564296	1 894,18	531,52	-	-	2 425,70	YES	RATES & SERVICES	ARRANGEMENT
	1590948	1 364,11	463,82	-	-	1 827,93	YES	WATER	
	983978	1 128,90	349,19	-	-	1 478,09	NO	RATES & SERVICES	Prepayment Blocked
	2260460	248,88	239,88	-	-	488,76	YES	WATER RURAL	SALARY DEDUCTION R1000
	1896132	28,88	170,20	-	-	199,08	NO	WATER RURAL	
	2271849	92,97	92,97	-	-	185,94			
	193120	1 220,84	39,44	-	-	1 260,28			
	1180684	3 421,71	15,15	-	-	3 436,86			
	1954289	2 731,85	-	-	-	2 731,85			
	598158	1 090,34	-	-	-	1 090,34			
	2521295	895,34	-	-	-	895,34			
	2490135	618,54	-	-	-	618,54			
	2212579	572,08	-	-	-	572,08			
	2544768	149,79	-	-	-	149,79			
	1801003	141,58	-	-	-	141,58			



	1752821	130,75	-	-	-	130,75			
	1745310	119,80	-	-	-	119,80			
		29 455,06	15 826,04	15 905,42	112 165,29	173 351,81			

## ORDERS IN EXCESS OF R 100 000

October 2024				
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510019032	2024/10/04	400793 A and A pty ltd	Polaris SS AC and DC Installation	242 094,20
4510019149	2024/10/04	2300003494 Isolelethu Projects and Services	Garbage Bag (Specify)	120 000,00
4510019256	2024/10/02	400857 Petrokem (Pty) Ltd	Bitumen Stable 60	177 456,00
4510019285	2024/10/04	2300002403 Okhoza Trading Pty Ltd	Structural maintenance Ngwelezane WWTP	172 750,00
4510019290	2024/10/04	2300003608 Lajoe Project pty ltd	Structural maintenance Ngwelezane WWTW	155 150,00
4510019307	2024/10/08	2300002665 CDN ENGINEERING & HYDRAULICS	V1458 - SUPPLY AND FIT 3 INCH BARE SHAFT	208 500,00
4510019317	2024/10/09	2300001671 Ms Naidoo	V1456 - CARRY OUT COF REPAIRS	164 380,00
4510019341	2024/10/01	400823 Synchronized Power	Service provider repair HT cable Neptune	249 900,00
4510019369	2024/10/01	300126 Universal Water Solutions Cc	Bioactivator film empangeni WWTW fascilt	260 868,69
4510019385	2024/10/02	2300002403 Okhoza Trading Pty Ltd	Blinds various Offices	129 150,00
4510019386	2024/10/02	2300000916 Amayeza Holdings Pty Ltd	Structural maintenance at WWTP	189 000,00
4510019419	2024/10/07	2300001671 Ms Naidoo	V0304 - ATTEND TO MECHANICAL REPAIRS	257 955,16
4510019424	2024/10/04	2300004198 Zingiswa Group (Pty) Ltd	Maintenance of High Mast	285 000,00
4510019425	2024/10/09	2300001671 Ms Naidoo	V1348 - OVERHAUL ENGINE AND COMMISSION	125 160,72
4510019426	2024/10/09	2300003494 Isolelethu Projects and Services	FIXING OF ABLUTIONS CIVC RBAY	152 460,00
4510019428	2024/10/07	2300002093 Big P Security And Supply Services	Ward 24 Dondolo Bridge Maintenance	254 815,00
4510019441	2024/10/04	400858 Excellent Minds institute	Internal Audit_Risk Based	120 000,00
4510019443	2024/10/29	2300004197 Sisaphiwe Projects (Pty) Ltd	Request Data Logger battery dms 1393463	210 201,00
4510019450	2024/10/09	301605 Iziphozothando Projects pty ltd	Ngwelezane cable replacement and relocat	146 934,00
4510019453	2024/10/02	2300000458 Eoh Mthombo Pty Ltd	2025.14 CISCO SFP DMS1696037	151 915,96
4510019456	2024/10/07	2300003220 VSB Cleaning Services and	V2017 - CARRY OUT COF REPAIRS	119 253,00
4510019459	2024/10/03	2300002665 CDN ENGINEERING & HYDRAULICS	V0421 - CARRY OUT COF REPAIRS	142 250,00
4510019462	2024/10/09	2300003304 Major Tech Engineering pty ltd	Replacement of Extraction System C Wing	251 900,00
4510019470	2024/10/10	2300003507 Manemzulu Enterprises	Maintenance of Ablution Facilities north	137 590,00
4510019474	2024/10/02	400711 Radio Telecommunication Services	Scorpio/Hercules 2 OHL drone insp	115 974,08
4510019475	2024/10/03	301640 Ikasisolutions pty ltd	Software Licence (Specify)	257 506,50
4510019476	2024/10/25	2300000412 Khethankomo Trading In All Aspect C	Ezikhonkwaneni pumpline	125 301,00
4510019477	2024/10/03	300922 Nsele Engineering Pty Ltd	Location of 20 Lv cable faults	118 000,00
4510019529	2024/10/09	2300003234 JJR Marketing and Supplies	V0342 - CARRY OUT COF REPAIRS	144 147,00
4510019540	2024/10/17	2300003736 Myikwe Construction Pty Ltd	Frosting of Windows-Third Floor	119 000,00
4510019545	2024/10/09	2300003141 Senzokazulu Trading Enterprise	FLOOD LIGHTS REQUIRED AT EMPANGENI WWTW	197 494,00
4510019552	2024/10/09	300126 Universal Water Solutions Cc	REAGENTS FOR WATER SAMPLING	234 414,72
4510019560	2024/10/10	2300003429 Silwane KZN Enterprise pty ltd	Tiling and Painting ICT	115 500,00
4510019597	2024/10/21	2300002302 Sphantile Trading Enterprises Pty L	Infra red scanning HV system	133 900,00
4510019633	2024/10/16	2300003507 Manemzulu Enterprises	Maintenance at R/Bay cemeteries	102 872,00
4510019635	2024/10/29	2300003494 Isolelethu Projects and Services	Revamp of yard at Taurus Sub-station	155 850,00
4510019664	2024/10/18	2300003248 KZN Valucorp Trading and Suppliers	V1578 - ATTEND TO VEHICLE REPAIRS	165 000,00
4510019683	2024/10/31	301263 Darman Technologies pty ltd	RFQ for Traffic Pole Replacement	225 750,00

4510019741	2024/10/25	301651 Laduma Sports	Tracksuit Sport	214 000,00
4510019744	2024/10/25	301651 Laduma Sports	Tracksuit Sport	140 000,00
4530002206	2024/10/02	2300000692 Shoreline Industrial Services Pty L	Post Lamp 10m Steel Galv.	116 200,00
4530002208	2024/10/01	2300003494 Isolelethu Projects and Services	Bag 760x91 40micron Refuse (Clear)	150 000,00
4530002216	2024/10/11	2300002140 Ryro Holdings Pty Ltd	Meter 80A 230V Pre_Pay S_PH	141 430,00
4530002222	2024/10/18	2300002140 Ryro Holdings Pty Ltd	Contacto Allen Bradley 100_C37kf10c 65	132 870,00
4530002224	2024/10/18	300750 Tri-Star Technology Cc	Transformer 100kVA 11kV_400V 3PH	157 860,00
4530002226	2024/10/18	2300000692 Shoreline Industrial Services Pty L	Tape HT Splice Scotch 23_Prattley	134 080,00
4530002244	2024/10/29	400702 Obhejane Trading Pty Ltd	Mount Pole Box Meter 6 Way 3 CR 12 DMS 6	227 600,00
4530002249	2024/10/29	301579 ZAKHWAYI PTY LTD	Paper 80gsm A4 500 ream (White)	120 000,00
4540015301	2024/10/01	300558 Ekene Investments Cc	hire a TLB for 250 hrs	154 500,00
4540015312	2024/10/02	400526 BDO Advisory Services pty ltd	Internal Audit_Risk Based	138 960,00
4540015313	2024/10/02	400526 BDO Advisory Services pty ltd	Internal Audit_Risk Based	138 960,00
4540015314	2024/10/02	301131 KPMG Services pty ltd	Internal Audit_Risk Based	374 034,00
4540015315	2024/10/02	301131 KPMG Services pty ltd	Internal Audit_ ICT	421 512,00
4540015316	2024/10/02	301131 KPMG Services pty ltd	Internal Audit_Risk Based	385 614,00
4540015319	2024/10/03	2300002821 King Cetshwayo District	Dumping Fees	1 083 864,39
4540015328	2024/10/02	2300002902 Jotham Plumbing and Plant Hire	Request for Honey sucker at Southern dep	156 000,00
4540015341	2024/10/03	2300000748 Justngwane Trading	Request for Jetting Machine	120 000,00
4540015342	2024/10/03	2300000748 Justngwane Trading	Request for TLB	144 000,00
4540015360	2024/10/04	2300002598 Ngwenya and Zwane Incorporated	Legal Cost_Consult_Settl Negotiation	114 571,84
4540015361	2024/10/04	2300002598 Ngwenya and Zwane Incorporated	Legal Cost_Consult_Settl Negotiation	292 436,35
4540015455	2024/10/17	2300001258 First Work 119 Pty Ltd	First Works invoice INF11354	9 252 707,00
4540015457	2024/10/17	2300001258 First Work 119 Pty Ltd	First Works invoice INF11379	6 988 143,00
4540015458	2024/10/17	2300001258 First Work 119 Pty Ltd	First Works invoice INF11377	8 706 111,00
4540015463	2024/10/24	2300002821 King Cetshwayo District	Dumping Fees	992 463,02
8/2/1/UMH1273-23/24	2024/10/01	Melaokuhle Trading Enterprise CC	SUPPLY AND INSTALLATION OF SECURITY FENCE AT UMHLATHUZE RIVER WATER TREATMENT PLANT FOR THE CITY OF UMHLATHUZE	1 801 693,96
8/2/1/UMH1159-23/24	2024/10/01	K2011121625 (PTY) LTD T/A HYDRO FORCE INTERNATIONAL	MANUFACTURE, SUPPLY, DELIVERY AND OFFLOADING OF REFUSE SKIPS TO CITY OF UMHLATHUZE WASTE MANAGEMENT NORTHERN SERVICES CENTRE (ALTON) AS AND WHEN REQUIRED FOR A PERIOD OF THREE (3) YEARS	8 899 525,21
8/2/1/UMH1382-23/24	2024/10/01	Idexx Laboratories	PANEL TENDER FOR APPOINTMENT OF SERVICE PROVIDER/S TO SUPPLY AND DELIVER LABORATORY CHEMICALS AND CONSUMABLES FOR THE PERIOD OF 36 MOTNHS	1 736 249,74
8/2/1/UMH1382-23/24	2024/10/01	Anatech Instruments	PANEL TENDER FOR APPOINTMENT OF SERVICE PROVIDER/S TO SUPPLY AND DELIVER LABORATORY CHEMICALS AND CONSUMABLES FOR THE PERIOD OF 36 MOTNHS	1108679,74

8/2/1/UMH1446-23/24	2024/10/01	Magnum Megawatts	SUPPLY, INSTALLATION, SUPPORT, MAINTENANCE, REPLACEMENTS AND REPAIRS OF UNINTERRUPTED POWER SUPPLY (UPS) WITHIN uMHLATHUZE MUNICIPALITY FOR A PERIOD OF 36 MONTHS (3 YEARS)	24 263 037,11
8/2/1/UMH655-20/21	2024/10/04	Sphantile Theshani RDV - Square Etilweni Trading	PR 21 - CONSTRUCTION OF FENCE AND STRUCTURAL SHELTER AT SUPPLY CHAIN MANAGEMENT DEPOT	5 006 462,67
8/2/1/UMH1449-23/24	2024/10/04	SPECCOM (PTY) LTD	INSTALLATION AND COMMISSIONING OF CISCO NETWORK INFRASTRUCTURE DEVICES PHASE 2	8 349 253,02
8/2/1/UMH1475-24/25	2024/10/04	Robfair Investments no224 cc t/a Tiger Wheel & Tyre	APPOINTMENT OF A SERVICE PROVIDER FOR TYRE REPAIRS, MAINTENANCE AND BREAKDOWN SERVICES AND PROVISION OF ALL TYRE REPAIR RELATED COMPONENTS TO COUNCIL FOR A PERIOD OF 36 MONTHS	6 542 582,74
8/2/1/UMH1454-23/24	2024/10/04	Vodacom (Pty) Ltd	REMOTE COMMUNICATION SYSTEM AND METERING THROUGH THE NATIONAL TREASURY RT29 TRANSVERSAL CONTRACT	3 903 261,00
8/2/1/UMH1447-23/24	2024/10/15	Tmansworld cc t/a TTech	APPOINTMENT OF SERVICE PROVIDER FOR WEBSITE HOSTING, MAINTENANCE, UPDATING AND CONTENT MANAGEMENT ON THE EXISTING UMHLATHUZE MUNICIPALITY AND RICHARDS BAY AIRPORT WEBSITES FOR THE PERIOD OF 36 MONTHS	1 716 664,29
8/2/1/UMH1296-23/24	2024/10/15	Redefine IT Solution (Pty) Ltd	SUPPLY, DELIVER AND OFFLOAD OF BUSINESS DESKTOPS, NOTEBOOKS WITH DOCKING STATIONS, MONITORS AND PERIPHERALS FOR A PERIOD OF THIRTY SIX (36) MONTHS	6 454 900,34
8/2/1/UMH-1488-24/25	2024/10/15	SACAA	PROVISION OF NAVIGATIONAL SERVICES AT RICHARDS BAY AIRPORT	17 621 727,30
				125 037 346,75

November 2024				
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510019464	2024/11/07	300922 Nsele Engineering Pty Ltd	Scorpio TX 3 MV oil leak repair	190 000,00
4510019695	2024/11/11	300922 Nsele Engineering Pty Ltd	Phoenix 2 B/B isolator replace	129 000,00
4510019726	2024/11/22	2300003220 VSB Cleaning Services and	V1601- ATTEND TO MECHANICAL REPAIRS	101 822,30
4510019758	2024/11/19	301530 Opearl Group pty ltd	Recommisioning Pressure Management	257 500,00
4510019788	2024/11/06	2300003384 Mboweze Trading Pty Ltd	132 KV isolator fixed contact	195 000,00
4510019795	2024/11/29	2300003826 Snazo Group pty ltd	Mzingazi Vegetation Clearance dms 168139	195 800,00
4510019841	2024/11/18	400741 PHD Powerhouse Distributions	Charger Battery (Specify)	173 500,00
4510019842	2024/11/05	2300000341 Ikhwezi Bus Service Pty Ltd	Hire Transport_Bus	123 500,00
4510019852	2024/11/06	2300002883 Gadleni Trading Enterprise cc	CUTTING OF TREES AND HERBICIDE CONTROL	127 499,00
4510019862	2024/11/22	2300002883 Gadleni Trading Enterprise cc	CUTTING OF TREES AND HERBICIDE CONTROL	175 250,00
4510019867	2024/11/06	2300004061 Esethu Trading and Projects pty ltd	order 4510019254	261 305,00

4510019870	2024/11/06	2300003220 VSB Cleaning Services and	V0430 - REPAIR VEHICLE AS PER SCOPE OF W	171 220,00
4510019872	2024/11/21	2300002883 Gadleni Trading Enterprise cc	CUTTING OF TREES AND HERBICIDE CONTROL	156 500,00
4510019881	2024/11/26	301657 AMJ Electrical Services (Pty) Ltd	Relay Vamp 40 Arc Interface 4arc Sensors	136 608,50
4510019887	2024/11/08	400793 A and A pty ltd	Central Panels Wiring	206 619,98
4510019889	2024/11/07	400662 Thesma SA Pty Ltd	2025.19 ENVIRO SYST EMP DMS1700883	297 940,00
4510019891	2024/11/07	400350 Payday Software Systems Pty)Ltd	Software Licence (Specify)	210 957,00
4510019892	2024/11/14	2300000653 Dum-Vee Cc	Training Operating Grant (Specify)	169 630,47
4510019903	2024/11/14	2300001127 Londisazi Pty Ltd	10 x WENDY HOUSE OPERATIONS FASCILITIES	284 600,00
4510019906	2024/11/14	2300004176 Sne Ngubane Services (Pty) Ltd	Vegetation Control around WC/WDM	235 087,50
4510019913	2024/11/08	2300003248 KZN Valucorp Trading and Suppliers	V1469-CARRY OUT COF REPAIRS	177 135,00
4510019915	2024/11/25	2300001508 Thethu Fire Services Pty Ltd	Extinguishers Fire	110 335,05
4510019919	2024/11/08	2300003248 KZN Valucorp Trading and Suppliers	V0473 - CARRY OUT COF REPAIRS	109 295,00
4510019944	2024/11/22	2300003745 Mpangele Auto Engineering pty ltd	V0436 - OVERHAUL ENGINE AND COMMISSION	260 759,89
4510019946	2024/11/15	2300003745 Mpangele Auto Engineering pty ltd	V0445 - OVERHAUL ENGINE AND COMMISSION	259 998,81
4510019965	2024/11/13	400550 Rosenbauer South Africa	Romeo1- Fixing	106 189,40
4510019970	2024/11/25	300922 Nsele Engineering Pty Ltd	Service provider to repair SF6 leaks and	160 000,00
4510019973	2024/11/14	2300003248 KZN Valucorp Trading and Suppliers	V0415 - REPAIR VEHICLE AS PER SCOPE OF W	117 590,00
4510019976	2024/11/14	2300001671 Ms Naidoo	V0436 - ASSESS AND REPAIR TRANSMISSION	251 846,66
4510019987	2024/11/15	2300000807 Magnum Mega Watts Cc	REPAIR, CALIBRATION AND INSTALLATION	169 600,00
4510019991	2024/11/22	300922 Nsele Engineering Pty Ltd	CIRCUIT BREAKERS MAINTENANCE FOR VARIOUS	140 000,00
4510019992	2024/11/18	2300001497 Masina Engineering Pty Ltd	MV & LV Breakdowns.	146 500,00
4510019999	2024/11/21	2300001871 Ncukumane Trading Pty Ltd	Ward 29 Mhlanga Three culvert	187 900,00
4510020006	2024/11/25	2300003853 MLU MLM Trading pty ltd	Structural maintenance for Vulindlela	110 800,00
4510020029	2024/11/25	2300003304 Major Tech Engineering pty ltd	Carry out electrical repairs and issue c	250 782,00
4510020053	2024/11/29	400793 A and A pty ltd	Ubhejane substation panel wiring	258 220,00
4510020060	2024/11/27	2300001497 Masina Engineering Pty Ltd	Emergecy work as and when required	168 000,00
4510020063	2024/11/25	2300001909 Mthandethule Trading Pty Ltd	Fabrication of a 9m , 600mm dia HDPE pip	148 000,00
4510020075	2024/11/27	2300002302 Sphantile Trading Enterprises Pty L	Cygnus SS Control System Repairs	225 000,00
4510020076	2024/11/29	2300003853 MLU MLM Trading pty ltd	Structural maintenance of ablution	245 430,00
4510020099	2024/11/29	300922 Nsele Engineering Pty Ltd	132KV Disconnecter Blade Assembly(Specif	138 000,00
4510020100	2024/11/29	2300002302 Sphantile Trading Enterprises Pty L	Oil Transformer Analyser (Specify)	141 666,50
4510020101	2024/11/27	300922 Nsele Engineering Pty Ltd	5333/15825 Alton-Temp-1 year 60A ø Conv	230 000,00
4510020125	2024/11/29	301263 Darman Technologies pty ltd	RFQ Control Cable Repl. - Bullion BLVD	245 955,00
4520000651	2024/11/07	301607 Emmanuel Trading Enterprise pty ltd	Direct Fixed Asset (Specify Asset)	154 488,45
4530002258	2024/11/05	2300002140 Ryro Holdings Pty Ltd	MCB 63A Mini Rail Hy_Mag SP 6Ka	100 380,00
4530002271	2024/11/19	2300003429 Silwane KZN Enterprise pty ltd	Bag 760x910 40micron Refuse (Yellow)	150 000,00
4530002283	2024/11/18	200410 Currentkate (Pty) Ltd	Calcium 25kg Hypochlorite Drums	139 100,00
4530002290	2024/11/22	2300003157 Kuhlanu Trading pty ltd	Bag 760x91 40micron Refuse (Clear)	210 000,00
4530002291	2024/11/22	300750 Tri-Star Technology Cc	Meter Pre_Pay S_PH Split Wireless Keypad	105 000,00
4530002300	2024/11/28	400702 Obhejane Trading Pty Ltd	C_B T_P 350A Hymag	109 332,00
4540015540	2024/11/11	2300000291 Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	231 600,00
4540015541	2024/11/11	2300000291 Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	347 400,00

4540015542	2024/11/11	301131 KPMG Services Pty Ltd	Internal Audit_Risk Based	261 708,00
4540015636	2024/11/12	301022 Pather and Pather Attorneys	Service	187 583,23
4540015662	2024/11/15	2300001258 First Work 119 Pty Ltd	HIRING OF YELLOW PLANT MACHINE	1 296 346,00
4540015663	2024/11/14	301000 BPG MASS APPRAISALSPROPRIETARY)LIMI	Service	879 171,00
4540015677	2024/11/20	2300002821 King Cetshwayo District	Dumping Fees	1 661 908,45
4540015732	2024/11/27	400209 Zana Manzi Services Pty Ltd	Zana manzi Cert 22 Invoice IN001213	620 432,00
4540015747	2024/11/28	2300000748 Justngwane Trading	Hire TLB 4x4 Roadworthy 300HRS-Vul<(>&<)	165 000,00
4540015748	2024/11/28	2300000748 Justngwane Trading	Hire Mini Excavator 4.5Ton/ 3505--Esk	156 000,00
8/2/1/UMH952-21/22	2024/11/01	NRB Piping Systems (Pty) Ltd	PANEL OF SERVICE PROVIDER FOR THE SUPPLY, DELIVERY, OFF LOADING AND STOCKING PLUMBING MATERIAL AS CONSIGNMENT STOCK FOR A PERIOD OF 36 MONTHS	38 503 779,83
8/1/UMH1272-23/24	2024/11/01	Mela Okuhle Trading Enterprise	: SUPPLY AND INSTALLATION OF SECURITY FENCE AT EMPANGENI WASTE WATER TREATMENT PLANT FOR THE CITY OF UMLATHUZE	6 154 524,81
8/2/UMH1438-23/24	2024/11/01	Kuntwela Ezansi Ventures (Pty) Ltd T/A KEV Accurate Meas	PROVISION OF METER READING SERVICES WITHIN THE CITY OF UMLATHUZE FOR THE PERIOD OF THIRTY-SIX (36 MONTHS)	17 317 028,81
8/2/1/UMH1443-23/24	2024/11/29	Wi-Fi Towers Trading	SUPPLY, INSTALLATION, SUPPORT, MAINTENANCE, REPLACEMENTS AND REPAIRS OF WIRELESS RADIO NETWORK CONNECTING ALL COUNCIL SITES FOR A PERIOD OF THREE (3) YEARS	12 854 585,00
				<b>89 763 710,64</b>

## December 2024

Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510019989	2024/12/13	301605 Iziphozothando Projects Pty Ltd	Emergency work,OHL as and when required	172 000,00
4510020012	2024/12/09	2300003853 MLU MLM Trading Pty Ltd	Structural maintenance for Empangeni	163 313,00
4510020135	2024/12/05	2300003141 Senzokazulu Trading Enterprise	LIGHTS REQUIRED FOR NSELENI TPS	245 520,00
4510020143	2024/12/03	400801 Lead HV Pty Ltd	Cable faults pin-pointing system	146 345,00
4510020154	2024/12/11	301263 Darman Technologies Pty Ltd	Control Cable Replacement - Robots	219 795,00
4510020179	2024/12/05	2300001671 Ms Naidoo	V0403 - REPAIR ALLISON 2500 SERIES TRANS	238 620,00
4510020180	2024/12/05	2300003220 VSB Cleaning Services and	V0483 - ATTEND TO HYDRAULIC AND MECHANIC	128 360,10
4510020181	2024/12/06	2300002665 CDN ENGINEERING & HYDRAULICS	V1419 - ATTEND TO MECHANICAL REPAIRS	211 500,00
4510020187	2024/12/05	301611 Siming Group Pty Ltd	Surge generator repair	165 000,00
4510020191	2024/12/05	2300002718 Intellisec Access Control Pty Ltd	2025.23 CCTV& Access Rep DMS1709552	199 244,79
4510020210	2024/12/09	2300003384 Mbowezee Trading Pty Ltd	SUPPLY T4 GORMAN RUPP ROTATING ASSEMBLY<	170 000,00
4510020211	2024/12/18	300922 Nsele Engineering Pty Ltd	Location of 25 Mv cable faults	147 500,00
4510020214	2024/12/06	400630 Siraha Group Pty Ltd	Software Licence (Specify)	140 146,00
4510020218	2024/12/18	2300000722 Luzamo Projects Pty) Ltd	2025.15 CAT6 points x 100	134 065,00

4510020224	2024/12/19	400823 Synchronized Power	Joint Kit Single Core 800mm XLPE 132 KV	123 500,00
4510020224	2024/12/19	400823 Synchronized Power	Single Core Terminate Kit XLPE 800mm 132	123 500,00
4510020229	2024/12/12	301664 Ncukumane Solutions	ward 29 pipe culvert	187 900,00
4510020231	2024/12/19	2300003248 KZN Valucorp Trading and Suppliers	V0447 - SUPPLY AND FIT OIL COOLER	131 350,00
4510020234	2024/12/13	2300003736 Myikwe Construction Pty Ltd	Tree Indigenous	210 000,00
4510020239	2024/12/12	2300003384 Mbowezee Trading Pty Ltd	SUPPLY T6 GORMAN RUPP ROTATING ASSEMBLY<	200 000,00
4510020242	2024/12/13	301611 Siming Group pty ltd	Repair 2 Digi-phones (Megger)	147 000,00
4510020267	2024/12/13	400550 Rosenbauer South Africa	Radiator Repairs	126 260,00
4510020268	2024/12/18	2300003494 Isolethu Projects and Services	Bhejane Hall Order	106 700,00
4510020280	2024/12/12	2300003220 VSB Cleaning Services and	V0471- CARRY OUT COF REPAIRS	115 357,42
4510020283	2024/12/18	2300001127 Londisazi Pty Ltd	Carina-Neptune T Off grass cutting	124 000,00
4510020291	2024/12/18	2300000805 Yayoh Trading Pty Ltd	Layout Design and Printing Annual Report	164 955,00
4510020297	2024/12/18	2300002895 Stormpower Events Ptyt Ltd	Valve Flanged	110 000,00
4510020311	2024/12/18	400434 Memotek Trading cc	SUPPLY AND DELIVER 40KVA GENERATOR AT SO	120 000,50
4510020313	2024/12/18	2300003736 Myikwe Construction Pty Ltd	CUT AND CLEAR GREENBELT - MKHOBOSA	120 000,00
4510020314	2024/12/13	2300003248 KZN Valucorp Trading and Suppliers	V1421 - ATTEND TO HYDRAULIC FAULTS	238 540,00
4510020326	2024/12/31	400314 Verotest Holdings pty ltd	Supply and delivery of Spiking gun.	114 464,34
4510020357	2024/12/19	2300002747 SMG North Coast pty ltd	V2030- EXTENSION OF MAINTENANCE PLAN	184 153,72
4510020361	2024/12/23	300922 Nsele Engineering Pty Ltd	11KV bushing for Hercules Trfr 3	204 000,00
4510020366	2024/12/23	2300003220 VSB Cleaning Services and	V0483 - CARRY OUT C.O.F AND OBTAIN CERTI	248 794,08
4510020367	2024/12/24	2300003220 VSB Cleaning Services and	V0483 - CARRY OUT C.O.F AND OBTAIN CERTI	248 794,08
4510020370	2024/12/24	400800 Kenings Car Van and Truck Hire	Ops And Maint Leased Vehicles	198 180,00
4510020378	2024/12/24	2300003248 KZN Valucorp Trading and Suppliers	V1397 -CARRY OUT COF REPAIRS	160 895,00
4510020384	2024/12/27	2300003424 N B B Ngema Construction and	SECURITY FENCE	247 500,00
4520000659	2024/12/18	2300002140 Ryro Holdings Pty Ltd	Direct Fixed Asset (Specify Asset)	176 197,50
4530002301	2024/12/03	2300003660 Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	118 200,00
4530002303	2024/12/03	2300003660 Nkosi Carriers pty ltd	Switch Mosdorfer 160A_500V Siba Fuse 120	112 545,00
4530002310	2024/12/06	400434 Memotek Trading cc	Mount Pole Box Meter 6 Way 3 CR 12 DMS 6	238 556,00
4530002312	2024/12/13	2300000692 Shoreline Industrial Services Pty L	Meter 80A 230V Pre_Pay S_PH	149 200,00
4540015800	2024/12/09	2300004152 Amanqamngeshe Trading pty ltd	Emergency Lift Repairs	1 183 572,00
4540015833	2024/12/12	301022 Pather and Pather Attorneys	Service	245 831,81
4540015834	2024/12/13	301022 Pather and Pather Attorneys	Service	162 049,27
4540015837	2024/12/12	2300001115 Polyarcs Pty Ltd	UMH982 - Polyarcs invoice 102	809 800,00
4540015874	2024/12/13	2300000748 Justngwane Trading	Hiring of Jetting machine x 160hrs emp	152 000,00
4540015879	2024/12/18	2300002902 Jotham Plumbing and Plant Hire	Hiring of Supersucker x 160hrs Alton	182 000,00
8/2/1/UMH564-19/20	2024/12/06	AFRILECTRICAL CONSULTING ENGINEERS	PR06 - ELECTRIFICATION OF MAHUNU WARD 18	4 441 417,90
8/2/1/UMH564-19/20	2024/12/06	AFRILECTRICAL CONSULTING ENGINEERS	PR07 - ELECTRIFICATION OF MANDLANKALA WARD 12	2 187 147,37
8/2/1/UMH564-19/20	2024/12/06	AFRILECTRICAL CONSULTING ENGINEERS	PR08 - ELECTRIFICATION FOR DUMISANE MAKHAYE VILLAGE PHASE 8 - WARD 24	3 400 375,00

8/2/1/UMH1514-24/25	2024/12/06	TOYOTA south Africa (PTY) LTD	SUPPLY AND DELIVERY OF A POOL VEHICLE FOR COMMUNITY SERVICES - PROTECTION SERVICES THROUGH NATIONAL TREASURY RT57-22 TRANSVERSAL CONTRACTS	770 250,12
				20 766 395,00



SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

DEVIATION NO	DEPT	DATE	DEVIATION AMOUNT	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	BAC REPORT	PROJECT NAME	REASON	APPROVED BY CM
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QUARTER ENDED 31 DECEMBER 2024

DEV22/23-012	COMS	11/10/2024	R 36 503,55	36(1)(a)(ii)	Oscar Makgaka	Zululand Fire Protection Association	N/A	Payment of Fire & Rescue's Zululand Fire Protection Association (ZFPA) annual fees	As per Chapter 2 Section 4 Point 7 of the National Veld and Forest Fires Act all fire and rescue services in South Africa must be a part of a fire protection association. The only fire protection association in the City of uMhlathuze's jurisdiction is the Zululand Fire Protection Association (ZFPA) which the City of uMhlathuze is a member.	Yes
DEV24/25-004	EES	25/11/2024	R 33 365,00	36(1)(a)(i)	Zamani Mhlongo	Mnagwe Bros Enterprises (Pty) Ltd	N/A	Location of 3 medium voltage cable faults in Richards Bay CBD	On 12 August 2024 parts of the Richards Bay CBD experienced a power failiure due to cable faults in the 11kv network. Upon testing, three (3) 11kv cables tested faulty. For power to be restored these 3 cable faults had to be located and repaired. During cable fault location, COU's testing equipment failed, this then necessitated for an urgent appointment of a service provider to do a cable fault location as a matter of urgency in order to be able to restore power to the customers.	Yes
	TOTAL		R 69 868,55							

**Bank Account Withdrawals not in Terms of an Approved Budget**  
**Municipal Finance Management Act, section 11(4)**  
**Consolidated Quarterly Report for period 01/10/2024 to 31/12/2024**



City of uMhlathuze

Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
5. Section 11(f) - Refund money incorrectly paid into a bank account;				
17/10/2024	Macu Sithembiso Percy	8 503,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2024 (RPT 179654)
07/11/2024	Khumalo Angeline N	350,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2024 (RPT 179654)
		<b>8 853,00</b>		

6. Section 11(f) - Refund guarantees, sureties and security deposits;

10/2024 to 12/2024	Various	<b>1 210 458,33</b>	Refund of guarantees sureties and security deposits (Section 11 (1) (j))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2024 (RPT 179654)

<b>DISTRIBUTION</b>	
1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;	YES
2. Date the consolidated report was tabled; and	DATE : 25/01/2025
3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General	YES

CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

**Instructions for completing this report:**

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

**Withdrawals that must be reported each quarter:**

**Distribution:**

- Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General



**NATIONAL TREASURY**  
**MFMA Circular No 71**  
**Municipal Finance Management Act No. 56 of**

**Template for Calculation of Uniform Financial Ratios and Norms**

**Annexure 2**

**Interpretation of results**

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
<b>1. FINANCIAL POSITION</b>							
<b>A. Asset Management/Utilisation</b>							
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	5% 2 877 850 - 279 982	Please refer to page 2 of MFMA Circular No. 71
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment / (Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	Statement of Financial Position, Notes to the AFS and AR	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% - 7 705 762 87 515 140 908	Please refer to page 3 of MFMA Circular No. 71
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure / Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	7% 550 222 7 705 762 87 515	Please refer to page 4 of MFMA Circular No. 71
<b>B. Debtors Management</b>							
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR	95%	Gross Debtors closing balance Gross Debtors opening balance Bad debts written Off Billed Revenue	100% 899 127 894 885 5 381 3 326 176	Please refer to page 5 of MFMA Circular No. 71
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off / Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2% 5 381 279 938	Please refer to page 5 of MFMA Circular No. 71
3	Net Debtors Days	((Gross Debtors - Bad debt Provision) / Actual Billed Revenue) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days	Gross debtors Bad debts Provision Billed Revenue	55 days 899 127 279 938 3 326 176	Please refer to page 6 of MFMA Circular No. 71
<b>C. Liquidity Management</b>							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In Year Reports and AR	1 - 3 Months	Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	1 Month 337 415 53 105 - - 4 650 370	Please refer to page 7 of MFMA Circular No. 71
2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1	Current Assets Current Liabilities	1.41 1 191 631 847 711	Please refer to page 7 of MFMA Circular No. 71
<b>D. Liability Management</b>							
1	Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	7% 94 957 104 597 2 877 850 -	Please refer to page 8 of MFMA Circular No. 71
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%	Total Debt Total Operating Revenue Operational Conditional Grants	34% 1 766 296 5 640 723 433 695	Please refer to page 9 of MFMA Circular No. 71
<b>E. Sustainability</b>							
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	Cash and cash Equivalents Bank Overdraft Short Term Investment Long Term Investment Unspent Grants Net Assets Share Premium Share Capital Revaluation Reserve Fair Value Adjustment Reserve Accumulated Surplus	1414% 337 415 - - - 53 105 6 425 505 - - - - 6 405 394	Please refer to page 9 of MFMA Circular No. 71
<b>2. FINANCIAL PERFORMANCE</b>							
<b>A. Efficiency</b>							
1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure) / Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Total Operating Revenue Total Operating Expenditure Taxation Expense	-1% 2 840 997 2 877 850 -	Please refer to page 10 of MFMA Circular No. 71

2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%	Total Electricity Revenue Total Electricity Expenditure	2% 1 248 973 1 218 154	Please refer to page 10 of MFMA Circular No. 71	
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Water Revenue Total Water Expenditure	0% 697 288 698 246	Please refer to page 11 of MFMA Circular No. 71	
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Refuse Revenue Total Refuse Expenditure	32% 143 683 98 200	Please refer to page 12 of MFMA Circular No. 71	
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Sanitation and Waste Water Revenue Total Sanitation and Waste Water Expenditure	<14% 160 758 182 917	Please refer to page 12 of MFMA Circular No. 71	

#### B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%	Number of units purchased and/or generated Number of units sold	8% 927 720 857 873	Please refer to page 13 of MFMA Circular No. 71	
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	Number of kilolitres purchased and/or purified Number of kilolitres sold	55% 60 112 27 286	Please refer to page 13 of MFMA Circular No. 71	

#### C. Revenue Management

1	Growth in Number of Active Consumer Accounts	(Period under review/s number of Active Debtor Accounts - previous period's number of Active Debtor Accounts)/ previous number of Active Debtor Accounts x 100	Debtors System	None	Number of Active Debtors Accounts (Previous) Number of Active Debtors Accounts (Current)	20% 50 000 60 000	Please refer to page 14 of MFMA Circular No. 71	
2	Revenue Growth (%)	(Period under review/s Total Revenue - previous period's Total Revenue) / previous period's Total Revenue ) x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI	CPI Total Revenue (Previous) Total Revenue (Current)	#DIV/0! 5% 	Please refer to page 15 of MFMA Circular No. 71	
3	Revenue Growth (%) - Excluding capital grants	(Period under review/s Total Revenue Excluding capital grants - previous period's Total Revenue excluding capital grants)/ previous period's Total Revenue excluding capital grants ) x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= CPI	CPI Total Revenue Excl.Capital (Previous) Total Revenue Excl.Capital (Current)	#DIV/0! 5% 	Please refer to page 15 of MFMA Circular No. 71	

#### D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	30 days	Trade Creditors Contracted Services Repairs and Maintenance General expenses Bulk Purchases Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property/Plant and Equipment)	28 days 302 348 507 538 550 222 382 204 1 851 050 585 479	Please refer to page 16 of MFMA Circular No. 71	
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councilors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%	Employee/personnel related cost Councilors Remuneration Total Operating Expenditure Taxation Expense	20% 570 855 17 016 2 877 850 -	Please refer to page 17 of MFMA Circular No. 71	
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%	Contracted Services Total Operating Expenditure Taxation Expense	9% 269 640 2 877 850 -	Please refer to page 17 of MFMA Circular No. 71	

#### E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None	Internally generated funds Borrowings Total Capital Expenditure	54% 1 523 148 557 279 982	Please refer to page 18 of MFMA Circular No. 71	
2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None	Internally generated funds Total Capital Expenditure	1% 1 523 279 982	Please refer to page 18 of MFMA Circular No. 71	
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None	Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants	89% 2 840 997 433 695 - 136 015	Please refer to page 18 of MFMA Circular No. 71	

#### 3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%	Actual Capital Expenditure Budget Capital Expenditure	78% 279 982 357 381	Please refer to page 19 of MFMA Circular No. 71	
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Expenditure Budget Operating Expenditure	115% 2 877 850 2 498 949	Please refer to page 20 of MFMA Circular No. 71	
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Revenue Budget Operating Revenue	95% 2 840 997 2 998 620	Please refer to page 20 of MFMA Circular No. 71	

4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		93%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	2 015 172		
					Budget Service Charges and Property Rates Revenue	2 156 464		