

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE														
	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	May-20	Jun-20	Adjusted Budget 2019/20
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	63 172	48 252	39 919	39 835	39 637	37 443	40 106	39 620	39 716	39 742	38 912		25 197	489 818
Electricity revenue from tariff billings	118 972	130 002	137 022	107 112	113 236	105 187	111 976	111 010	97 977	81 641	122 129		174 153	1 509 047
Water revenue from tariff billings	75 747	32 225	33 896	33 174	33 912	38 945	40 723	47 983	41 212	41 130	25 801		(27 753)	372 767
Sanitation revenue from tariff billings	8 274	8 255	7 674	8 324	7 855	8 193	7 765	8 998	8 347	8 149	8 842		10 639	101 345
Refuse revenue from tariff billings	7 755	7 529	7 302	7 288	7 639	7 449	755	7 630	7 129	7 727	7 613		20 629	106 338
Rent of Facilities and Equipment	1 612	1 641	1 831	1 349	1 090	1 126	1 289	1 541	1 563	1 532	818		(2 534)	10 642
Interest and Investments income	2 608	1 442	1 280	1 201	68	5 685	1 917	4 419	4 483	10 816	5 308		18 672	58 000
Interest earned - Outstanding Debtors	263	293	281	266	277	290	264	276	2 170	1 458	528		517	3 660
Fines	747	1155	903	973	764	701	402	1 495	232	874	370		(2 852)	3 929
Licenses and Permits	194	-	529	440	90	-	-	862	241	-	464		751	3 407
Income For Agency Services	342	264	910	817	242	2 657	108	876	558	-	100		231	5 970
Grants and Subsidies Operating	151 235	3 773	-	-	-	132 587	-	1 347	90 742	-	-		-	390 019
Other Revenue	-	7 307	35 013	37 953	7 530	45 038	17 911	-	17 077	9 326	4 068		(130 973)	35 700
Grants and Subsidies Capital	33 662	5 000	-	-	-	-	55 121	-	59 646	-	-		-	-
BALANCED TO THE CASH REVENUE BUDGET	464 583	247 138	266 560	238 732	212 340	385 301	278 337	226 057	371 093	202 395	214 953		86 677	3 090 642

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												</
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OFFICE OF THE MUNICIPAL MANAGER														
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE														
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH		QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	ACTUAL
1	1	Good Governance and Public Participation												
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 1.1)	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2020/2021) by 30 Jun 2020	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	IDP Proces Plan (DMS 1358638) first draft adopted by Council on 28 August 2019 CR 13485 [RPT1167536] IDP Process Plan advertised for public comments (DMS1365353)		Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	A total of seven public participation sessions were , the attendance registers are found on the following DMS numbers: Ward Committees - DMS 1371938 Richards Bay Cluster - DMS 1374442 Esikhaleni cluster - DMS 1374426 Empangeni Cluster - DMS 1371959 Stakeholders - DMS 1371549 Amakhosi - DMS 1367230 Programme DMS 1369823 & Presentation DMS 1369824 IDP Roadshows schedule/Public Notice: DMS 1365353 Community Issues Captured DMS 1371876	N/A	Submit Draft IDP review (2020/2021) to Council and KZN CoGTA by March 2020 in terms of COGTA management framework	Draft IDP Review 2020/2021 submitted and adopted by Council on 27 March 2020, RPT 168778, CR 13878 An electronic copy of the Draft IDP Review 2020/2021 submitted to COGTA via dropbox on 4 April 2020. Confirmation of receipt by COGTA DMS 1402894	N/A	Submit Final IDP review (2020/2021) for approval by Council Credible IDP assessment by KZN CoGTA
1.2	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act Ref. (COO 2.1)	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2020	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) Adoption of 2019/2020 Top Layer SDBIP per RPT167436 (a) served at Exco and Council on 28 Aug 2019 and PAC on 29 Aug 2019. Scorecard on DMS 1064996 (2019/2020 tab) (b) Top Layer SDBIP 2019/2020 updated in the 2019/2020 IDP Document on DMS 1365389 (c) and published on Council's website on 5 September per confirmation on DMS 1365616. (d) 2) a) Signed Performance Agreements approved per CR13403, item RPT 166980 (a) on 31 July 2019. Index reference on DMS1338045. (b) b) Amendment of Component 3 of the SDBIP to align with Departmental Performance Scorecards approved per CR13404 , item RPT 166981 on 31 July 2019. 3) Memo to MEC/CoGTA delivered on 13 August 2019 and acknowledgement on DMS1361101. 4) Published on Council's website on 12 August 2019, refer to e-mail confirmation on DMS1360750. 5) Submission of APR (DMS1356836) (a) to AG on 30 Aug 2019 as per cover memo on DMS1364411. (b) 6a) Quarter four of 2018/2019 reported as part of APR in (DMS1356836) per RPT 167436 served at Exco and Council on 28 Aug 2019 and PAC on 30 Aug 2019. Scorecard on DMS1064996 (2018/2019 tab) 6b) Quarter four of 2018/2019 SDBIP (Component 3 and summary of Component 5) were reported to Performance Audit Committee on 30 Aug 2019 per RPT167441, Component 3 annexure on DMS1339630 (a) and summary of component 5 annexure on DMS1358327. (b) 7) Performance Audit Committee meeting held on 29 August 2019. Agenda Volume 1 on DMS1363300 (a), Volume 2 on DMS1364054 (b) and the Minutes on RPT167621 (c). Attendance register on DMS1363862 (d)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 6a) Quarter one report on 2019/2020 Top Layer SDBIP per RPT168171 (a) served at Exco and Council on 04 December 2019 and Performance Audit Committee on 9 December 2019. Scorecard on DMS 1064996 (2019/2020 tab) (b) 6b) Quarter one of 2018/2019 SDBIP (Component 3 and summary of Component 5) were reported to Exco and Council on 04 December 2019 and Performance Audit Committee on 9 December 2019. Component 3 annexure on DMS1339630 (c) and summary of component 5 annexure on DMS1358327. (d) 7) Performance Audit Committee meeting held on 29 August 2019. Agenda on DMS 1381378 (e), and the Minutes on RPT168263 (f). Attendance register on DMS1382500(g)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 6a) Quarter two report on 2019/2020 Top Layer SDBIP per RPT 168509 CR 13803 (a) served at Exco and Council on 26 February 2020 and Performance Audit Committee on 19 March 2020. Scorecard on DMS 1064996 (2019/2020 tab) (b) 6b) Quarter two of 2019/2020 SDBIP (Component 3 and summary of Component 5) were reported to Exco and Council on 22 January 2020 RPT 168341, CR 13720 and Performance Audit Committee on 19 March 2020. Component 3 annexure on DMS1372336 (c) and summary of component 5 annexure on DMS1388891. (d) 7) Performance Audit Committee meeting held on 19 March 2020. Agenda on DMS 1399653 (e), and the Minutes on RPT 168815 (f). Attendance register on DMS1400550 (g)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.3.1	1.1.7	Coordinate resolutions of Auditor General (AG) findings for 2019/2020 financial year to assist management in obtaining an unqualified audit report Ref. (COO 6.2)	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the MM by 30 Jun 2020		AG Audit requests on Performance Information: AG Request for info 25 on DMS1364939 responded to within 1 day request 3 Sept, resonse 4 Sept 2019. POE on DMS 1365816 AG Request for info 28 on DMS 1365637 responded within 1 day, request 4 Sept, response 5 Sept 2019. POE on DMS 1365812 Additional PMS compliance info on DMS 1365006 (e) submitted on 3 Sept 2019		Develop and communicate the AG Action plan to all Departments	Not Achieved. AG Management letter not finalised yet.	Await AG management letter	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)		90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	
1.3.2	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan Ref. (COO 6.3)	Report on the status of % implementation	80% execution of Internal Audit plan by 30 Jun 2020	20 % of internal audits performed against the approved Internal Audit plan	Internal Audit Plan - DMS 1367316 Minutes Audit Comm RPT 166888 Minutes Audit Comm RPT 167255 REPORTS PERFORMANCE - DMS 1363330 FOLLOW-UP - DMS 1367316 Umsap - DMS 1371153 PLANNED AUDITS TOTAL 48 EXECUTED AUDITS AT THIS POINT 3 % EXECUTED AUDITS 6,25 %	Audits scheduled for the first quarter are in progress and will be completed during the second quarter of the financial year.	50 % of internal audits performed against the approved Internal Audit plan	Internal Audit Plan - DMS 1367316 Minutes Audit Comm RPT 166888 Minutes Audit Comm RPT 167255 REPORTS PERFORMANCE - DMS 1363330 FOLLOW-UP Q1 - DMS 1367316 Umsap - DMS 1371153 AFS - DMS 1374925 umSAP (Expenditure Modules) - DMS 1375836 Ingonyama Trust - DMS 1380063 EAP - DMS 1379623 Overtime follow-up review - 1384971 Leaking of Confidential Information - DMS 1384198 Movable Assets - DMS 1357462 FOLLOW-UP Q2 - DMS 1379001 TOTAL 48 EXECUTED AUDITS AT THIS POINT 10 % EXECUTED AUDITS 21 % PLANNED AUDITS TOTAL 48 EXECUTED AUDITS AT THIS POINT 3 % EXECUTED AUDITS 6,25 %	Audits scheduled for the first quarter are in progress and will be completed during the second quarter of the financial year.	70 % of internal audits performed against the approved Internal Audit plan	Internal audit plan- DMS 1402935 Reports: Review of Infrastructure breakdown - DMS: 1399465 Review of Public safety and Security Controls - DMS :1399499 IT follow ups - DMS: 1399504 Compilation of IT Audit Universe : DMS: 1394059 Q2 PMS Review : DMS 1399597 Review of Services Provided by Consultants - DMS: 1402957 Combined assurance presentation and attendance register DMS :1402954 Training / workshop: DMS 1397247, 1396894 Marketing and Bulletin : DMS: 1402955	11 projects will be rolled over due to lockdown 18 projects will be executed in May and June 2020 In the past few months Internal audit did not have resources to execute projects due to delays in awarding the tender however the tender is 90% complete and is due for finalisation third week of May 2020.	80 % of internal audits performed against the approved Internal Audit plan
1.4	1.1.6.1	Compliance with Enterprise Risk Management (ERM) in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF). Ref. (COO 3.1)	Sign-off document as proof of endorsement by COO and DMM's for all Departmental Strategic Risk Registers Minutes of ERM Quarterly meetings	Full compliance with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020 In terms of PSRMF Chapter 5 Section 15(b)	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	* ERMCM Meeting held on 26 Sept 2019 - Minutes (RPT 165509) * Quarterly updated and approved municipal strategic risk registers on DMS 1371058		Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	ERMCM meeting not held this quarter.	ERMCM to be held in January 2020	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	* ERMCM meeting held on 10 February 2020, Agenda RPT 168641 , Minutes RPT 168650 * ERMCM meeting held on 23 March 2020, Agenda RPT 168845 , Minutes RPT 168846	N/A	Quarterly updated and approved municipal strategic risk registers by the ERMCM in line with the ERM Policy

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1.5	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 4.1)	Communication and Marketing Activity Plan for 2019/2020 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlatuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2020	Annual Communication and Marketing Plan aproved by the MM 80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Communication and Marketing Plan approved by the Municipal Manager - DMS 1371062 75% Implementation of the Communication and Marketing Plan for 2019/2020 found on DMS 1368247	Content for uMhlatuze wami for Q1 has been prepared on DMS 1371104, it will printed and issued in quarter 2	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 4 deliverables	
2		Basic Service Delivery													
2.1	2.1.1.1	Eradication of backlog on the provision of Domestic Water Supply services to the community; Ref. (DMM IS 1.4.1)	Quarterly report on OPMS scorecard with item to PAC and Council	1000 additional households served with domestic water connections by 30 Jun 2020	200 water meters	Target not met. 58 Water Meters installed. Refer to RPT 167831 and DMS 1337901 for details. IR Forms are as follows: July (22) DMS 1360928 August (4) DMS 1366601 September (32) DMS 1370614		300 water meters	Target not met. 67 Water Meters installed. Refer to RPT 168425 and DMS 1337901 for details. IR Forms are as follows: Oct (45) DMS 1377708 November (19) DMS 1385228 December (3) DMS 1388168	Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	200 water meters	53 Water Meters installed. Refer to RPT 168884 and DMS 1337901 for details. IR Forms are as follows: Jan (21) DMS 1402819 Feb (16) DMS 1402825 Mar (16) DMS 1402826	Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	300 water meters	
	2.1.1.2	Eradication of backlog on the provision of Domestic Sanitation services to the community Ref. (DMM IS 1.4.2) Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref. T2.10 (DMM IS 1.3.2)	Quarterly report on OPMS scorecard with item to PAC and Council	2500 additional households served with sanitation services by 30 Jun 2020 200 VIP's constructed by 30 Jun 2020	650 VIP's constructed	0% Achieved. No Contractors on site.	Appointment of Contractors to assist on the construction of VIP toilets is in Progress.	300 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is in Progress.	660 VIP's constructed 0 VIP's constructed	Zero target for this Quarter.	N/A	4660 VIP's constructed 200 VIP's constructed	
	2.1.1.4	Eradication of backlog on the provision of Domestic Solid Waste removal services to the community Ref. (DMM COMS 5.1.4)	Quarterly report on OPMS scorecard with item to PAC and Council	2000 additional households served with domestic solid waste services by 30 Jun 2020	200 additional households	Target partially met as 198 additional households were serviced. Skips were distributed in rural communities DMS1370589 Calculation of households DMS1370431.		800 additional households	Target met 1452 additional households were serviced. Skips were distributed in rural communities DMS1386799 Calculation of households DMS1386810	N/A	800 additional households	Target met as 382 additional households were serviced. EPWP were deployed to educate rural communities on proper waste management practices and cleaning the areas. Calculation of households DMS 1402459	Annual target met as 2 032 additional households have been serviced overall.	200 additional households	
	2.1.1.3	Eradication of backlog on the provision of Domestic Electricity Supply services to the community in the uMhlatuze electrical supply licenced area Ref. (DMM EES 1.1.2) Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15 (DMM EES 1.1.2)	Quarterly report on OPMS scorecard with item to PAC and Council	80 additional households provided with electrical supply services by 30 Jun 2020 102 additional households provided with electrical supply services by 30 Jun 2020	20 new connections	Target not met 15 new households were connected DMS 1371964		20 new connections	Target met and exceeded 87 household connected IR forms on DMS 1387397	N/A	20 new connections 0 new connections	Target met 12 new connections DMS 1403135	N/A	20 new connections 0 new connections	
2.2	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector Ref. (DMM IS 3.1)	a) Report by Sector Infrastructure Calculation	50% Health index	35% Health index	The Overall Health Grade of the Infrastructure Asset portfolio is 53%. The detail per service is contained in DMS 1371210		35% Health index	Project 95% completed. Final invoice held back and will be paid on Project delivery end of January 2020. Awaiting Final Asset Management Plans and system integration completion. Draft Asset Management Plans are contained in DMS 1382386 for Water & Sanitation, DMS 1382387 for Electricity Services, DMS 1382389 for Buildings and Facilities, DMS 1382390 Roads and Stormwater.	N/A	40% Health index	Project 95% completed. Final invoice held back and will be paid on Project delivery end of January 2020. Awaiting Final Asset Management Plans and system integration completion. Draft Asset Management Plans are contained in DMS 1382386 for Water & Sanitation, DMS 1382387 for Electricity Services, DMS 1382389 for Buildings and Facilities, DMS 1382390 Roads and Stormwater.	N/a	Report Q 3 on assets management projects in terms of Component 5 of the SDBIP	
3		Social and Economic Development													
3.1	6.1.1.1	Implementation of 2020 SDF and annual SDF review 2020 together with IDP for 2020/2020 Ref. (DMM CD: 2.1.2)	Signed register for consultation Finalised SDF document Council resolution for adoption of SDF	Implementation of 2020 SDF Review and perform annual SDF review together with IDP for 2020/2021 by 30 Jun 2020	SDF gap analysis	Target met. Gap analysis as per DMS 1369281.		Report on progress with implementation plan	Target met as per progress report on DMS 1388199.	N/A	Report on consultation process Report on progress with implementation plan	Target met as per progress report on DMS 1388199.	N/A	Review 2020/2021 SDF together with the IDP	
3.2	3.1.4.1	Marketing of uMhlatuze as destination on National and International ATL platforms Ref. (DMM CD 4.1)	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlatuze as destination on National and International ATL platforms through: • 3 Advertorials • 2 Trade Exhibitions • Hosting of 1 Tourism Events	Conceptualisation and logistic arrangement for the event	Draft Concept Plan has been developed. Available on DMS 1368573 Letters for sponsorship sent out (DMS 1368576, 1368577, 1368579, 1368583, 1368584, 1368590) Memo to motivate for extra funding submitted to DMM for consideration. Available on DMS 1369660		Hosting of 1 tourism event. 1 advertorial on tourism magazine	Target met. PO was awarded for the Tourism Advert. PO 4510001078 is available on DMS 1385176. Advertorial published on the website: http://www.africansafarisint.co.za/luxury/magnificent-umhlatuze-consider-the-city-of-umhlatuze-as-your-playground-for-your-event/ Sizzle City Media Tour (13- 31 December 2019) SLA is available on DMS 1373927. Report available on DMS 1385186 Beach Festival was held on the 16th December 2019. Line Up is available on DMS 1385301. Photographic evidence is available on DMS 1385006	N/A	1 Exhibition at Tourism Trade Show	Target met. PO was awarded for the Tourism Advert. PO 4510001078 is available on DMS 1385176. Advertorial published on the website: http://www.africansafarisint.co.za/luxury/magnificent-umhlatuze-consider-the-city-of-umhlatuze-as-your-playground-for-your-event/ Sizzle City Media Tour (13- 31 December 2019) SLA is available on DMS 1373927. Report available on DMS 1385186 Beach Festival was held on the 16th December 2019. Line Up is available on DMS 1385301. Photographic evidence is available on DMS 1385006	N/A	1 Exhibitions at Tourism Trade shows 1 advertorial on tourism magazine	
3.3	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues Ref. (DMM CD 4.2)	a) Agricultural Development Plan b) Training Attendance reports	Support existing Co-operatives through training and marketing Support 10 new Co-operatives trained by 30 Jun 2020 Ref. (DMM CD 4.2)	Training of Co-operatives	Co-operatives were trained on 10- 12 July 2019 and on 15- 17 July 2019 in Co-operative Governance. The total number of beneficiaries is 41 and attendance registers are available on DMS 1368930 and DMS 1368931. Photographic evidence available on DMS 1369437		Marketing of Co-operatives	Target met. The Bay Farmers Market was held on the 1 st December 2019. The SLA is available on DMS 1385133, attendance register is available on DMS 1384393 and photographic evidence is available on DMS 1384391	N/A	Registration of 10 Agricultural Co-operatives	Target met. The Bay Farmers Market was held on the 1 st December 2019. The SLA is available on DMS 1385133, attendance register is available on DMS 1384393 and photographic evidence is available on DMS 1384391	N/A	Training of 10 new Co-operatives	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3.4	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors) Ref. (DMM CD 4.6)	Proof of registration	Creation of 705 job opportunities by 30 Jun 2020 (cumulative quarterly target)	100 job opportunities created	A total number of 96 job opportunities created by Department of Human Settlement : DMS 1358992,DMS 1367147,DMS 1367450,DMS 1367086,DMS 1367088,DMS 1358306 and DMS 1363939. A total number of 92 job Opportunities created by Private Development : DMS 1367399.A total number of 92 job opportunities created through EPWP Capital Projects:DMS 1367435,DMS 1367439,DMS 1366756,DMS 1367397,DMS 1367402,DMS 1363387 & DMS 1366691. A total number of 159 job opportunities created through EPWP IG Grant funded by Department of Public Works: DMS 1367641. Q1 Statistics on DMS 1349393		200 job opportunities created	Target met. Q2 Statistics Report on DMS 1387823 A total number of 75 Job opportunities created through EPWP Capital Projects : DMS 1377401,DMS 1382183,DMS 1384646,DMS 1377986 & DMS 1377474 A total number of 185 work opportunities created through IG Grant Funding by Department of Public Works: DMS 1381881 & DMS 1381882 A total number of 92 work opportunities created by Department of Human Settlement : DMS 1382285,DMS 1383862 & DMS 1382307 Q2 : A total number of 352 job opportunities were created for the quarter.	N/A	550 job opportunities created	Target met. Q2 Statistics Report on DMS 1387823 A total number of 75 Job opportunities created through EPWP Capital Projects : DMS 1377401,DMS 1382183,DMS 1384646,DMS 1377986 & DMS 1377474 A total number of 185 work opportunities created through IG Grant Funding by Department of Public Works: DMS 1381881 & DMS 1381882 A total number of 92 work opportunities created by Department of Human Settlement : DMS 1382285,DMS 1383862 & DMS 1382307 Q2 : A total number of 352 job opportunities were created for the quarter.	N/A	705 job opportunities created	
4		Institutional Development and Transformation													
4.1	4.1.1.2	Number of people from employment equity target groups employed in the 3 highest levels of management in compliance with approved equity plan Ref. (CS: 3.1.2) Number of women employed by the municipality (Number of new appointments) Ref. T 4.1 (CS: 3.1.2)	a) Copy of Employment Equity Plan b) Letter of appointments	6 people employed in the highest levels as per Employment Equity Plan (Level 19-23) up to 30 Jun 2019. 20 women employed up to 30 June 2020	1 person appointed	Target met: Chief Financial Officer was appointed. DMS 1370528		1 person appointed	Target not met – shortlisting for positions at level 19 have been concluded, it is envisaged that these Managers will start on 1 March 2020. Advert (DMS No.)		1 person appointed	Target met: 22 women employed-DMS-1370532	No corrective measure	2 persons appointed 1 person appointed	
4.2	4.1.1.2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2 (CS: 3.1.3) New Indicator	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2020	10	Target met: 24 Youth employed in the quarter		10	Target met: 7 Youth employed in the quarter		4	Target Exceeded: 35 Youth Employed DMS 1402828	No corrective measure	5	
4.3	4.1.1.2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3 (CS 3.1.4) New Indicator	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes for people with disability conducted by 30 Jun 2020	No target	No target		1 awareness programme	Only training was conducted for employees with disabilities and a handover of certificates ceremony was held in August 2019 – DMS 1363450		1 awareness programme	Target not met, RFQ was completed but not finalised due to the lockdown	The corrective measure provided was, It will be facilitated after the National lockdown.	1 awareness programme	
4.4	4.4.2.2	Development of Council's Human Resources Ref. (CS: 3.3.1)	a) Attendance register for training provided b) Programme and report on the programme held c) Acknowledgement letter from LGSETA	Execution of Council's Human Resources development in terms of the: 1 Skills development Plan 2 Conditions of service up to 30 Jun 2020	Rolling out of training according to budget allocations. Ensure submission of quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 167592. All training interventions for Councillors and officials are contained in this Report		Rolling out of training according to budget allocations. Ensure submission of quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 168301. All training interventions for Councillors and officials are contained in this Report.	N/A	Rolling out of training according to budget allocations. Ensure submission of quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 168907. All training interventions for Councillors and officials are contained in this Report.	N/A	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. Ensure submission of quarterly report	
5		Sound financial Viability and Management													
5.1	5.1.1	Approval of 2020/2021 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act Ref (CFO 1.1.1)	Copy of 2020/2021 final budget with item to Council in terms of the MFMA Copy of Council resolution approving the final budget	Preparation and approval of 2020/2021 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2020	Submit key deadlines schedule to EXCO before 31 August 2018	Key deadlines report submitted per CR 13483, Served 28 August 2019 RPT 167477	N/A	No Target	No Target this quarter	N/A	Submit Draft Budget to Council for approval by 31 March 2020	CR 13877 Finance Portfolio cancelled Special Exco 26/03/2020 Special Council 26/03/2020 RPT 168831 DMS 1399738 (Annexure A), DMS 1395609 (Annexure B - Tables) & DMS 1397212 (Draft Tabled SDBIP)	Monthly Council meeting planned for 31/03/2020 as per Annual meeting dates but moved forward due to National Lockdown being implemented from 27/03/2020.	Submit Final Budget to Council for approval by 31 May 2020	
5.2	5.1.1.1	Effective implementation of the 2019/2020 Capital budget as approved by Council Ref (CFO 1.4.1. and 1.3.2)	Copy of item together with monthly financial report to Council Copy of Promis accounting system figures to support quarterly SDBIP figures Quarterly SDBIP reports within 30 days after quarter end	Effective implementation of the 2019/2020 Budget (95% Capital budget spent) by 30 June 2020) as approved by Council and a.) Report monthly expenditure to Council b.) Report quarterly progress on SDBIP up to 30 Jun 2020.	Submit monthly Budget report to council Submit 2018/2019 SDBIP quarter 4 report and Submit 2019/2020 amended SDBIP component 3 for approval to Council	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul. 2019 RPT 167478 (DMS 1367092 & DMS 1347659)Has not served yet. Aug. 2019 RPT 167744 (DMS 1371566 & 1371546)Has not served yet.	Sep. 2019 RPT ... In progress - to be finalised next quarter	Submit monthly Budget report to Council Submit 2019/2020 quarter 1 SDBIP report to Council	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progres - to serve in the next quarter	N/A	Submit monthly Budget report to council Submit mid-year budget review report to Council for approval by 31 Jan 2020 Submit 2019/2020 quarter 2 SDBIP report to Council	Await reporting by the CFO	Submit monthly Budget report to council Submit 2020/2021 SDBIP to Council for approval Submit 2019/2020 quarter 3 SDBIP report to Council		
5.3	5.1.1.1	Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy. Ref (CFO 3.1 and 3.2)	Copy of the annual review report on SCM Copy of item to Council with recommendations Evidence that SCM policy is adhered to Copy of item together with quarterly financial report to Exco	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2020	Finalisation and submission of SCM policy to council Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT ... Annual stock take report 2018/19 RPT 167382 DMS 1354871 CR 13495 Exco & Council 28/08/2019 In progress - to be finalised next quarter		Ensure that approved SCM is communicated to all relevant stakeholders Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progres - to serve in the next quarter	N/A	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed		
5.4	5.1.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA Ref (CFO KPI 4.3)	Copies of quarterly report	95% spending on MIG funding as per approved business plan by CoGTA by the 30 Jun 2020 and report quarterly progress to Council up to 30 Jun 2020	Ensure expenditure between 22.5% – 25%	20% of total MIG budget spent.		Ensure expenditure between 45% - 50%	Mid-yeer target achieved 43.23% MIG budget spend Budgeted amount of R 139988 000,00 and R 60 520296,70 spend at 31 December 2019 RPT 168341		Ensure expenditure between 67.5% - 75%	Quarter 3 target not achieved 54% MIG budget spend Budgeted amount of R 139988 000,00 and R 75 808 588,40 spend at 31 March 2020 RPT xxxxx (CFO in progress)	Ensure expenditure between 90% - 95%		

OFFICE OF THE CHIEF OPERATIONS OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2019			QUARTER ENDING 31 DEC 2019			QUARTER ENDING 31 MARCH 2020			QUARTER ENDING 30 JUNE 2020	
1	1	Integrated Development Planning			TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/Instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2020/2021) by 30 Jun 2020	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	IDP Process Plan (DMS 1358638) first draft adopted by Council on 28 August 2019 CR 13485 (RPT167536) IDP Process Plan advertised for public comments (DMS1365353)		Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	A total of seven public participation sessions were , the attendance registers are found on the following DMS numbers: Ward Committees - DMS 1371938 Richards Bay Cluster - DMS 1374442 EsiKhaleni cluster - DMS 1374426 Empangeni Cluster - DMS 1371959 Stakeholders - DMS 1371549 Amakhosi - DMS 1367230 Programme DMS 1369823 & Presentation DMS 1369824 IDP Roadshows schedule/Public Notice: DMS 1365353 Community Issues Captured DMS 1371876	N/A	Submit Draft IDP review (2020/2021) to Council and KZN CoGTA by March 2020 in terms of COGTA management framework	Draft IDP Review 2020/2021 submitted and adopted by Council on 27 March 2020, RPT 168778 , CR 13878 An electronic copy of the Draft IDP Review 2020/2021 submitted to COGTA via dropbox on 4 April 2020. Confirmation of receipt by COGTA DMS 1402894	N/A	Submit Final IDP review (2020/2021) for approval by Council Credible IDP assessment by KZN CoGTA	
Sign off by Manager/Head of Section:															
Date:															
2		Performance Management System													
2.1	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2020	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) Adoption of 2019/2020 Top Layer SDBIP per RPT167436 (a) served at Exco and Council on 28 Aug 2019 and PAC on 29 Aug 2019. Scorecard on DMS 1064996 (2019/2020 tab) (b) Top Layer SDBIP 2019/2020 updated in the 2019/2020 IDP Document on DMS 1365389 (c) and published on Council's website on 5 September per confirmation on DMS 1365616. (d) 2) a) Signed Performance Agreements approved per CR13403, item RPT 166980 (a) on 31 July 2019. Index reference on DMS138045. (b) b) Amendment of Component 3 of the SDBIP to align with Departmental Performance Scorecards approved per CR13404 , item RPT 166981 on 31 July 2019. 3) Memo to MEC/CoGTA delivered on 13 August 2019 and acknowledgement on DMS1361101. 4) Published on Council's website on 12 August 2019, refer to e-mail confirmation on DMS1360750. 5) Submission of APR (DMS1356836) (a) to AG on 30 Aug 2019 as per cover memo on DMS1364411. (b) 6a) Quarter four of 2018/2019 reported as part of APR in (DMS1356836) per RPT167436 served at Exco and Council on 28 Aug 2019 and PAC on 30 Aug 2019. Scorecard on DMS1064996 (2018/2019 tab). 6b) Quarter four of 2018/2019 SDBIP (Component 3 and summary of Component 5) were reported to Performance Audit Committee on 30 Aug 2019 per RPT167441, Component 3 annexure on DMS1339630 (a) and summary of component 5 annexure on DMS1358327. (b) 7) Performance Audit Committee meeting held on 29 August 2019. Agenda Volume 1 on DMS1363300 (a), Volume 2 on DMS1364054 (b) and the Minutes on RPT167621 (c). Attendance register on DMS1363862 (d)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 6a) Quarter one report on 2019/2020 Top Layer SDBIP per RPT168171 (a) served at Exco and Council on 04 December 2019 and Performance Audit Committee on 9 December 2019. Scorecard on DMS 1064996 (2019/2020 tab) (b) 6b) Quarter one of 2018/2019 SDBIP (Component 3 and summary of Component 5) were reported to Exco and Council on 04 December 2019 and Performance Audit Committee on 9 December 2019, Component 3 annexure on DMS1339630 (c) and summary of component 5 annexure on DMS1358327. (d) 7) Performance Audit Committee meeting held on 29 August 2019. Agenda on DMS 1381378 (e), and the Minutes on RPT168263 (f). Attendance register on DMS1382500(g)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 6a) Quarter two report on 2019/2020 Top Layer SDBIP per RPT 168509 CR 13803 (a) served at Exco and Council on 26 February 2020 and Performance Audit Committee on 19 March 2020. Scorecard on DMS 1064996 (2019/2020 tab) (b) 6b) Quarter two of 2019/2020 SDBIP (Component 3 and summary of Component 5) were reported to Exco and Council on 22 January 2020 RPT 168341 , CR 13720 and Performance Audit Committee on 19 March 2020, Component 3 annexure on DMS1372336 (c) and summary of component 5 annexure on DMS 1388891 . (d) 7) Performance Audit Committee meeting held on 19 March 2020. Agenda on DMS 1399653 (e), and the Minutes on RPT 168815 (f). Attendance register on DMS1400550 (g)	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	
2.2	1.1.2	Monitor and facilitate % achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard in terms of top layer of SDBIP	Organisational scorecard Quarterly statutory report and improvement plans	80% achievement of organisational targets on the organisational scorecard by 30 Jun 2020	50% achievement of organisational targets	Target Achieved Quarter four of 2018/2019 Top Layer SDBIP achievement of 84.48% reported per CR 13490, RPT167436 and served at Exco and Council on 28 Aug 2019 and PAC on 30 Aug 2019. Scorecard on DMS1064996 (2018/2019 tab). The KZN CoGTA MPIMRE Assessment of uMhlatuze 2018/2019 Draft Annual Performance Report was received on 27 Aug 2019 is available on DMS 1363818 (a) Reporting on Quarter 1 of 2019/2020 achievements will only be possible to report by 1 October 2019 in terms of the SOP.	Report on Q1 achievements in quarter 1	60% achievement of organisational targets	Target Achieved Quarter one of 2019/2020 Top Layer SDBIP achievement of 77.55% reported per CR 13706, RPT168171 and served at Exco and Council on 04 December 2019 and PAC on 09 December 2019. Scorecard on DMS1064996 (2019/2020 tab).	N/A	75% achievement of organisational targets	Target Achieved Quarter two of 2019/2020 Top Layer SDBIP achievement of 72.34% per RPT 168509 CR 13803 (a) served at Exco and Council on 26 February 2020 and Performance Audit Committee on 19 March 2020. Scorecard on DMS 1064996 (2019/2020 tab) (b)	Departmental Management to ensure that service delivery targets for each quarter are met	80% achievement of organisational targets	
2.3	1.1.2	Maintain the functionality category of the Municipality as per COGTA B2B assessment tool	Quarterly Functionality assessment results from CoGTA	Achieve and maintain +70% functionality level on B2B for all 4 Quarters of 2019/2020 financial year	Achieve and maintain +70% functionality as per COGTA assessment tool	Target Achieved 89% B2B Score from KZN CoGTA on Quarter 4 of 2018/2019 achieved as per DMS1353753. B2B - Q4 of 2018/2019 quarterly assessments conducted by KwaZulu-Natal Cooperative Governance and Traditional Affairs (KZN CoGTA) were reported to EXCO and Council on 28 August 2019 and the Performance Audit Committee on 29 August 2019. Item on RPT167559	Report on Q1 achievements in quarter 2	Achieve and maintain +70% functionality as per COGTA assessment tool	Target Achieved 89% B2B Score from KZN CoGTA on Quarter 1 of 2019/2020 achieved as per DMS1369597. B2B - Q1 of 2019/2020 quarterly assessments conducted by KwaZulu-Natal Cooperative Governance and Traditional Affairs (KZN CoGTA) were reported to EXCO and Council on 04 December 2019 and the Performance Audit Committee on 9 December 2019. Item on RPT168172.	N/A	Achieve and maintain +70% functionality as per COGTA assessment tool	Target Achieved 88% B2B Score from KZN CoGTA on Quarter 2 of 2019/2020 achieved as per DMS1387146 . B2B - Q2 of 2019/2020 quarterly assessments conducted by KwaZulu-Natal Cooperative Governance and Traditional Affairs (KZN CoGTA) were reported to via the Performance Audit Committee on 19 March 2020, Item on RPT 168508 to EXCO and Council.	N/A	Achieve and maintain +70% functionality as per COGTA assessment tool	
2.4	1.1.2	Manage implementation of monitoring and evaluation focusing on targeted test case as per approved M&E Framework Removed	Quarterly status report on test case implementation	Progress report on the implementation of the project	Consultation with Road section to develop a Monitoring and Evaluation plan	First consultation meeting held with Road section on the 22 August to discuss the Drafting of Plan. A draft Plan is on DMS 1374076; a meeting is scheduled for the 26 September 2019		Progress report on the implementation	Target not achieved Through consultations with the section, it is evident that there is a need for further workshops to institutionalize the culture of Project Monitoring and Evaluation within the institution. DMS 1374076 was created to be used as the bases for Project monitoring but there is no progress reported.	Workshops to be conducted to institutionalise the culture of Project Monitoring and Evaluation.	Progress report on the implementation as in mid-year	Removed - Mid-Year		Progress report on the implementation as at third quarter	
2.5	1.1.2	Undertake Customer Satisfaction Survey	Customer Satisfaction Survey report Response/action plan responding to Survey results	Completed Customer Satisfaction Survey and development of a response/action plan responding to customer satisfaction survey results by 30 June 2020	Drafting of Customer Satisfaction Survey Questionnaire Initiate the SCM process by drafting the specifications	Target achieved 1) Draft Customer Satisfaction Survey Questions 2019 prepared on DMS1283517. (a) 2) Draft tender specification prepared as per DMS1334299. (b)	Provision to be made on the Adjustments budget to commence with the Survey	Finalise SCM process and appointment of a service provider	Target partially achieved 1) Draft Customer Satisfaction Survey Questions 2019 on DMS1283517 circulated to EMCO for input and finalisation. 2) Draft tender specification prepared as per DMS1334299 finalised with SCM and item to serve at BSC in January 2020.	Challenge is that no funds are available in the budget and trust that funds will become available in the adjustments budget at mid-year.	Commencement of Survey and monitor progress by the service provider	Target not met Tender specification (DMS 1367619) and advertisement (DMS 1387736) approved and published in the Zululand Observer, National Treasury e-Tender Portal Website, Council's Website and Notice Boards. Tender submission date 27 March 2020 moved forward to 26 March 2020. Tender opening on 26 March 2020. Due to Lockdown, Bid Evaluation process and adjudication process to commence and prioritised in May 2020. Since the project timeframe is three months, completion by 30 June 2020 not possible. Provision to be made to defer the budgeted funds to the 2020/2021 financial year.	SCM process for the BEC and BAC to be prioritised and fast tracked	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval	
Sign off by Manager/Head of Section:															
Date:															
3		Enterprise Risk Management													

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2019			QUARTER ENDING 31 DEC 2019			QUARTER ENDING 31 MARCH 2020			QUARTER ENDING 30 JUNE 2020	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3.1	1.1.6.1	Manage Enterprise Risk Management (ERM) in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	Minutes- ERM Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	Full compliance with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	* ERM Meeting held on 26 Sept 2019 - Minutes (RPT 165509) * Quarterly updated and approved municipal strategic risk registers on DMS 1371058		Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	ERM meeting not held this quarter.	ERM to be held in January 2020	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	* ERM meeting held on 10 February 2020, Agenda RPT 168641, Minutes RPT 168650 * ERM meeting held on 23 March 2020, Agenda RPT 168645, Minutes RPT 168646		Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	
3.2	1.1.6.1	Manage the operational risks of the Office of the Municipal Manager.	Sign off document with updated unit operational risk registers.	Quarterly report on operational risks in the Office of the Municipal Manager up to 30 Jun 2020	Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Quarterly updated and signed off OMM unit operational risk registers on DMS 1371047		Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Quarterly updated and signed off OMM unit operational risk registers on DMS 1376027		Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Signed off - OMM Risk register on DMS 1376037		Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	
3.3	1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	Updated BCM Programme Maintenance document Proof of activities as per Maintenance Activity Output	80% Implementation of Annual BCM Programme by 30 Jun 2020	Finalize Annual BCM Programme for 2019/2020.	Annual BCM Programme for 2019/2020 available on DMS 1371074		Management of BCM refresher training 2018/2019 (40% Implementation of Annual BCM Programme against set targets)	Implementation of Annual BCM Programme against set targets. DMS 1376045		Conduct BCM Maturity assessment (2018/2019 60% Implementation of Annual BCM Programme against set targets)	71.4% Implementation of Annual BCM Programme against set targets. DMS 1376045		Develop BCM Maturity Roadmap (2018/2019 80% Implementation of Annual BCM Programme against set targets)	
3.4	1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reports submitted to ERM and Council Committees	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2020	Quarterly consolidated Whistle-blower cases for investigation.	Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 165453.		Quarterly consolidated Whistle-blower cases for investigation.	Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 168119.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Whistle blower report for Quarter 3 on RPT 168120.		Quarterly consolidated Whistle-blower cases for investigation.	
Sign off by Manager/Head of Section:															
Date:															
4		Public Communication													
4.1	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	Communication and Marketing Activity Plan for 2019/2020 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2020	Annual Communication and Marketing Plan approved by the MM	Communication and Marketing Plan approved by the Municipal Manager - DMS 1371062 75% Implementation of the Communication and Marketing Plan for 2019/2020 found on DMS 1368247	Content for uMhlathuze wami for Q1 has been prepared on DMS 1371104, it will printed and issued in quarter 2	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247		80% Implementation of Communication and Marketing Plan quarter 4 deliverables	
4.2	1.1.4.4	Manage Internal communication using internal communication platforms and channels	1. Approved annual internal communication plan 2. Proof of internal publications using available platforms	80% implementation of Internal Communication activities	Signed Internal Communication activity Plan 80% implementation of Internal Communication activities	Signed Internal Communication Activity Plan on DMS 1371063 50% Implementation of Internal Communication Activities - DMS 1371180		80% implementation of Internal Communication activities	100% Vibe awareness messages sent via All Users Platform: DMS 1384040 Populated Vibe news content per Quarter DMS 1383995	N/A	80% implementation of Internal Communication activities	80% Vibe awareness messages sent via All Users Platform: DMS 1402924 Populated Vibe news content per Quarter DMS 1402926		80% implementation of Internal Communication activities	
4.3	1.1.4.4	Drafting, adoption and publication of 2017/2018 Annual Report (AR) as required in terms of MFMA and MSA	2018/2019 Annual Report Council resolution for adopting 2018/2019 AR Proof of submission of 2018/2019 AR to COGTA, AG and Treasury	Adoption and publication of the 2018/2019 Annual Report by 30 March 2020	Compile and circulate 2018/2019 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63 Submission of draft 2018/2019 AR to the Audit Committee and Council for approval and submission to AG	Target achieved 2018/2019 Annual report prototype found on DMS 1345388 RPT 167474 submission of draft 2018/2019 Annual report to Audit Committee, Council and Exco. Submission of Draft AR to Auditor General DMS 1364538	Consolidate the Annual Report with Audited AFS, APR and Audit Report	2018/2019 Annual report prototype found on DMS 1345388 RPT 167474 submission of draft 2018/2019 Annual report to Audit Committee, Council and Exco. Submission of Draft AR to Auditor General DMS 1364538. Inclusion of AFS into Draft Annual Report.	N/A	Submission and adoption of 2018/2019 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	2018/2019 Annual report prototype found on DMS 1345388. Final Annual Report found on DMS 1359442 RPT 168502 submission of Final 2018/2019 Annual report to Council. Council Minutes RPT 168715 Public Notice published in the Zululand Observer Newspaper DMS 1402944 Oversight Report DMS 1400910 RPT 168864 to be submitted to MPAC in May 2020	Oversight Report DMS 1400910 RPT 168864 to be submitted to MPAC in May 2020	Preparation of 2018/2019 AR prototype		
Sign off by Manager/Head of Section:															
Date:															
5		Outdoor Advertising													
5.1	5.2.1.6	Sustain and establish alternative revenue streams emanating from diverse outdoor advertising	Monthly Revenue printout of outdoor advertising vote	70% Revenue collected from outdoor advertising contracts up to 30 Jun 2020	70% Revenue collected from outdoor advertising contracts	Target achieved 80% revenue collected from outdoor advertising contracts. DMS 1307811 breakdown of income received against what was invoiced for three month period. DMS 1191483 updated spread sheet of current status of all service providers holding accounts with council. This is income projected over three months July 2019 to September 2019.		70% Revenue collected from outdoor advertising contracts	DMS 1191483 will be completed in January after payments are confirmed together with percentage of income sheet		70% Revenue collected from outdoor advertising contracts	DMS 1307811 A table with the income received from contracts from January 2020 to March 2020, DMS 1191483 has a table with the income generated over the three months January to March 2020, A separate report will serve where the service providers are asking for relaxation on monthly payments due to the lockdown which started on the 21 March 2020 and the effect on the economy they have had to cancel numerous clients who advertise on these structures. DMS 1402920/1402921/1402918 were relieved accordingly.		70% Revenue collected from outdoor advertising contracts	
5.2	5.2.1.6	Manage Outdoor Advertising contracts	Outdoor Advertising Contract Management and credit control outcomes reported to Council	4 Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council by 30 June 2020	Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Target achieved Quarter 4 report (RPT 167793) on existing contracts management will serve on the next Portfolio Committee meeting in October 2019.		Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Quarter 4 Report (RPT 168323) on existing contracts management will serve on the next Portfolio Committee meeting in January 2020.		Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Quarter 3 report (RPT 168924) on existing contracts management will serve on the next Portfolio Committee meeting in April 2020		Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	
Sign off by Manager/Head of Section:															
Date:															
6		Internal Audit													

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2019			QUARTER ENDING 31 DEC 2019			QUARTER ENDING 31 MARCH 2020			QUARTER ENDING 30 JUNE 2020	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
6.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to contribute towards achieving an unqualified audit report (excluding activities requiring budget)	Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	Evidence of actions taken in informing management thereby attempting to realise the achievement of 80% Resolution of Internal Audit findings due within the financial year up to 30 Jun 2020	80% resolution of Internal Audit findings within implementation dates	Internal Audit Findings: Resolved 20% Risk Accepted 03% In-progress 45% Not Implemented 32% DMS 1367316	The resolution of previously issued audit findings will be tracked, reported and monitored as a periodic standing EMCO and OPSCO Agenda item. This will ensure that Departments take responsibility for findings reported in their area and ensure the establishment of a consistent platform where Departments account for non-implementation of Audit findings.	80% resolution of Internal Audit findings within implementation dates	Internal Audit Findings: Resolved 20% Risk Accepted 02% In-progress 31% Not Implemented 47% DMS 1379001	The resolution of previously issued audit findings will be tracked, reported and monitored as a periodic standing EMCO and OPSCO Agenda item. This will ensure that Departments take responsibility for findings reported in their area and ensure the establishment of a consistent platform where Departments account for non-implementation of Audit findings. Chief Internal Auditor: Performance and compliance has been hired in the department and part of her responsibility will be the periodic follow-u on previously issued Audit findings. IT Audit related findings will continue being in the custodianship of the Chief IT Auditor, ensuring the status updates of previously issued findings.	80% resolution of Internal Audit findings within implementation dates	FOLLOW UPS ON PREVIOUS REPORTS : DMS 1379901 Internal Audit Findings: Resolved 20% Risk Accepted 02% In-progress 31% Not Implemented 47% IT AUDIT FOLLOW UPS - DMS:1399504 Internal Audit Findings: Resolved 32% Risk Accepted 01% In-progress 47% Not Implemented 15%	The resolution of previously issued audit findings will be tracked, reported and monitored as a periodic standing EMCO and OPSCO Agenda item. This will ensure that Departments take responsibility for findings reported in their area and ensure the establishment of a consistent platform where Departments account for non-implementation of Audit findings. Chief Internal Auditor: Performance and compliance has been hired in the department and part of her responsibility will be the periodic follow-u on previously issued Audit findings. IT Audit related findings will continue being in the custodianship of the Chief IT Auditor, ensuring the status updates of previously issued findings.	80% resolution of Internal Audit findings within implementation dates	
6.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings for 2019/2020 financial year to assist management in obtaining an unqualified audit report	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the OMM by 30 Jun 2020		AG Audit requests on Performance Information: AG Request for info 25 on DMS1364939 responded to within 1 day request 3 Sept, response 4 Sept 2019, POE on DMS 1365816 AG Request for info 28 on DMS 1365837 responded within 1 day, request 4 Sept, response 5 Sept 2019, POE on DMS 1365812 Additional PMS compliance info on DMS 1365006 (e) submitted on 3 Sept 2019	N/A	Develop and communicate the AG Action plan to all Departments	Not Achieved. AG Management letter not finalised yet.	N/A	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	Not achieved. The action plan is available on DMS1399132 and DMS 1402936. Its both finance and Internal audit version. AG Management letter was approved by Council in February 2020 and since internal audit currently do not have a tender to provide internal audit services, an RFQ was advertised in order to test and confirm what is compiled, in progress and not implemented.	RFQ responses were received and award has been made. The appointed bidder have started planning and the audit is scheduled for approximately 3 weeks due to lock down.	90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	
6.3	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	Report on the status of % implementation	80% execution of Internal Audit plan by 30 Jun 2020	20 % of internal audits performed against the approved Internal Audit plan	Internal Audit Plan - DMS 1367316 Minutes Audit Comm RPT 166888 Minutes Audit Comm RPT 167255 REPORTS PERFORMANCE - DMS 1363330 FOLLOW-UP - DMS 1367316 Umsap - DMS 1371153 PLANNED AUDITS TOTAL 48 EXECUTED AUDITS AT THIS POINT 3 % EXECUTED AUDITS 6.25 %	Audits scheduled for the first quarter are in progress and will be completed during the second quarter of the financial year.	50 % of internal audits performed against the approved Internal Audit plan	Internal Audit Plan - DMS 1367316 Minutes Audit Comm RPT 166888 Minutes Audit Comm RPT 167255 REPORTS PERFORMANCE - DMS 1363330 FOLLOW-UP Q1 - DMS 1367316 Umsap - DMS 1371153 AFS - DMS 1374925 umSAP (Expenditure Modules) - DMS 1375836 Ingonyama Trust - DMS 1380063 EAP - DMS 1379623 Overtime follow-up review - 1384971 Leaking of Confidential Information - DMS 1384198 Movable Assets - DMS 1357462 FOLLOW-UP Q2 - DMS 1379001 TOTAL 48 EXECUTED AUDITS AT THIS POINT 10 % EXECUTED AUDITS 21 % PLANNED AUDITS TOTAL 48 EXECUTED AUDITS AT THIS POINT 3 % EXECUTED AUDITS 6.25 %	Audits scheduled for the first quarter are in progress and will be completed during the second quarter of the financial year.	70 % of internal audits performed against the approved Internal Audit plan	Internal audit plan-DMS 1402935 Reports: Review of Infrastructure breakdown - DMS: 1399465 Review of Public safety and Security Controls - DMS :1399499 IT follow ups - DMS: 1399504 Compilation of IT Audit Universe : DMS: 1394059 Q2 PMS Review -DMS 1399597 Review of Services Provided by Consultants - DMS: 1402957 Combined assurance presentation and attendance register DMS :1402954 Training / workshop: DMS 1397247, 1396894 Marketing and Bulletin : DMS: 1402955	11 projects will be rolled over due to lockdown 18 projects will be executed in May and June 2020 In the past few months Internal audit did not have resources to execute projects due to delays in awarding the tender however the tender is 90% complete and is due for finalisation third week of May 2020.	80 % of internal audits performed against the approved Internal Audit plan	
Sign off by COO: Date:															
7		Transversal business operations and strategies													
7.1.1	3.1.1	Coordinate, facilitate, implement and monitor international partnerships, programmes and projects in line with International Relations Framework (IRF) for the City of uMhlatuze as approved by Council	Supporting documents for international partnerships, programmes and projects concluded and undertaken	Four (4) international partnerships, programmes and projects concluded and undertaken by 31 Dec 2019	Identify priority projects	International Relations Priority Projects - DMS 1370075 Two have been concluded: * CoU participated in the connective cities event on climate proofing urban development in Dortmund, Germany from 3 to 5 september 2019. Report (RPT 167284) approved by Council on 28 August 2019. Invitations: DMS 1370795, DMS 1370798, DMS 1370799. * CoU participated in the SALGA Leadership Development Programme held in Berkeley, California in the USA from 9 to 20 September 2019. Report (RPT 167433) approved by Council on 31 July 2019. Invitation - DMS 1358417.		One (1) international partnerships, programmes and projects concluded and undertaken	* CoU participated in the UCLG Congress World Summit of Local and Regional Leaders held in Durban ICC from 11 to 15 November 2019. DMS 1384610 & DMS 1384609 * Payment of AIVP 2019 Membership Fees. DMS 1382521. AIVP 2019/2020 Directory update - DMS 1384584. AIVP Agenda 2030 - Ratification - DMS 1384557	N/A	One (1) international partnerships, programmes and projects concluded and undertaken	* CoU participated in the Climate Change and Asset Management Summit hosted by Building Inclusive Green Municipalities (BIGM), SALGA and Federation of Canadian Municipalities (FCM). Letter - DMS 1401203	N/A	Two (2) international partnerships, programmes and projects concluded and undertaken	
7.1.2	3.1.1	Mobilise Strategic Partnerships with external partners in support of Municipal Operations	Supporting documents on concluded partnerships and official commitments by partners.	Conclude eight (8) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2020	Conclude two (2) strategic partnership to enhance Municipal Operations	* Partnership with Flowtite Company - 25 computers for Macekane Library. DMS 1371148, DMS 1371157 * Partnership with Umlando Consortium for the Umlando Mkhwanazi Industrial Zone establishment. DMS 1371133, DMS 1371140, DMS 1371139		Conclude two (2) strategic partnership to enhance Municipal Operations	* Partnership with GIZ on safer cities programme Email: DMS 1374308 Presentation: DMS 1374584 * Partnership with Gauteng Office of the Premier on youth economic development initiatives. Request Letter: DMS 1386005 Response: DMS 1386013 Memo to MM DMS 1373858 Agendas 23 to 25 October (DMS 1375140 , DMS 1375141, DMS 1375142) Attendance Register 1375143	N/A	Conclude two (2) strategic partnership to enhance Municipal Operations	COU municipality participation - phase 2 Building Green Municipalities (BIGM) DMS 1401203	N/A	Conclude two (2) strategic partnership to enhance Municipal Operations	
7.3.1	5.2.1	% Capital expenditure of approved Capital projects in line with 2019/2020 Budget	Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	95% Capital expenditure by 30 Jun 2020 on approved projects	15% spending	No Capital Expenditure for the OMM, 10% Organisational Capital Expenditure as at 30 September 2019. Component 5 - DMS 1351405		40% spending	No Capital Expenditure for the OMM, 15% Organisational Capital Expenditure as at 31 December 2019. Component 5 - DMS 137336	N/A	75% spending	43% Organisational Capital Expenditure as at 31 March 2020. Component 5 - DMS 1372336		90% spending	
7.3.2	3.1.1	Develop Smart City High-Level-Strategy-in-line-with-the-fourth-Industrial-revolution- Develop an Internal Smart City Framework in line with the fourth Industrial revolution approved by the Accounting Officer	Completed Smart City High Level Strategy approved by the Accounting Officer	Smart City High-Level-Strategy-by-30-June-2020 Completed Internal Smart City Framework approved by 30 June 2020	Finalise terms of reference	Terms of reference available on DMS 1370075		Appoint service provider to assist with the formulation of the strategy	Due to insufficient funds, the decision was taken to develop an internal smart city framework	Target to be adjusted at mid-year focussing on the development of an internal Smart City Framework	Produce-draft-strategy Produce draft internal Smart City Framework	Draft Smart City High Level Strategy - DMS 1403028	N/A	Final-Smart-City-High-Level-Strategy Final internal Smart City Framework approved	

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2019			QUARTER ENDING 31 DEC 2019			QUARTER ENDING 31 MARCH 2020			QUARTER ENDING 30 JUNE 2020	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
7.3.3	3.1.1	Manage and implement strategic programmes emanating from the City of uMhlatshuze Knowledge Management and Innovation Concept	Number of strategic knowledge management projects implemented in 2019/2020 to develop a culture of knowledge exchange, innovation and learning organization	Five (5) programmes emanating from the City of uMhlatshuze Knowledge Management and Innovation Concept	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	* Action Plan: Implementation of the Knowledge Management and Innovation Centre: DMS 1371181 * Programme - Knowledge Management Focus Group: DMS 1371182 * Attendance Register Institutionalisation of Knowledge Management and Innovation Practices in the City of uMhlatshuze DMS 1371209 * Provincial Climate Change Summit Programme revised 30 July 2019: DMS 1371401 * SDG Symposium Learning Note: DMS 1371399 * SDG Booklet digital: DMS 1371400		One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Workshop : Institutionalising Sustainable Development Goals (5-6 December 2019) *Concept DMS 1381121 *Programme DMS 1385975 *Attendance Register DMS 136919 *Attendance Presentations DMS 1382322 , *SDG Booklet DMS 1385976 * Agenda: DMS 1384534	N/A	Two (2) programmes to develop a culture of knowledge exchange, innovation and learning organization	* MATHEMATICS IN INDUSTRY STUDY GROUP 2020 AGENDA DMS 1397814 *MATHEMATICS IN INDUSTRY STUDY GROUP Green Roof Presentation.pdf *Presentations for the Second Annual Local Government Performance Management Seminar Date 11 to 12 February 2019: DMS 1403147 *Programme for the Second Annual Local Government Performance Management Seminar Date 11 to 12 February 2019 :DMS 1403148 *Climate change & asset management summit FCM Climate Adaptation Maturity Scale DMS: 1400647 *IUDF -ICM Learning Network Meeting II DMS 1403150 *Microsost Presentation uMhlatshuzeMun. Youth DigiTech Empowerment Program_Presentation. 14 March 2020 DMS 1403159	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	
7.3.4	3.1.1	Manage implementation of Area Based Management(ABM) interventions to improve integrated service delivery	Number of ABM integrated service delivery special operations implemented	Ten (10) ABM integrated service delivery special operations	Two (2) ABM integrated service delivery special operations	* ABM Minutes for Planning Meeting Ngwelezana Block 2: DMS 1371215 * ABM Block 2 Inspection and Operation Check List Ngwelezana DMS 1371216 * Agenda ABM Briefing Meeting For Block 2 Ngwelezana 02 August 2019 DMS 1371217 * Attendance Register ABM Inspection Block 2 Ngwelezana Q1. 05 August 2019 DMS 1371218 *Attendance Register ABM Planning Meeting Block 2 Ngwelezana Q1 02 August 2019. DMS 1371219 * ABM Inspection And Operation Check List Ngwelezana Q1 2019. DMS 1371220 * Integrated lawbylaw enforcement operation in Richards Bay. DMS 1371397		Two (2) ABM integrated service delivery special operations	Integrated Service Delivery Special operations 1.Empangeni Rail and RichardsBay *ACTION ITEMS ABM EMPANGENI RAIL. PLANNING MEETING 08 OCTOBER 2019 DMS 1386080 *ABM EMPANGENI RAIL ATT. REGISTER DMS 1386047 *November operation for October Inspection DMS13860 *EMPANGENI RAIL PHOTOS DMS 1386083 *ABM November Inspection RichardsBay DMS 1386061 *Attendance Register ABM Nov Operation Richardsbay DMS 1386059	N/A	Three (3) ABM integrated service delivery special operations	Integrated Service Delivery Special operations 1. RICHARDSBAY CBD PHASE 1 *ABM PLANNING MEETING AGENDA DMS 1403171 *INSPECTION AND OPERATION PLAN WASTE & PARKS DMS 1403173 *INSPECTION AND OPERATION PLAN Roads DMS 1403167 *INSPECTION AND OPERATION PLAN Sports DMS 1403166 *INSPECTION AND OPERATION DMS 1393074 *CITY TACKLES FILTH IN RICHARDS BAY TOWN Through ABM. DMS 1403169 2. RICHARDSBAY CBD PHASE 2 *ABM LAW ENFORCEMENT DMS 1403165 *ABM PLANNING MEETING AGENDA DMS 1397779 *INSPECTION AND OPERATION PLAN Law enforcement DMS 1397776	N/A	Three (3) ABM integrated service delivery special operations	
Sign off by COO:															
Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.															
Signed by the COO:															
Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1		Land Use Planning and Management													
1.1	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	Updated building plans register Quarterly Report	95% processing of building plan applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2020	95% building plans processed	Target met 100% building plan applications processed - 89 building plans received (78 residential and 11 commercial/ industrial) 67 plans finalised (56 residential and 11 commercial/ industrial) 48 plans referred back/declined (33 residential and 15 commercial/ industrial) 38 in circulation (25 residential and 13 commercial) 0 backlog NB: 39 building plans approved during this quarter were submitted in previous quarters, while 28 building plans were submitted and approved within this quarter. Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1370228 and DMS1160867 and DMS1160986 Quarterly Report: RPT167776		95% building plans processed	Target met 100% building plan applications processed - 94 building plans received (79 residential and 15 commercial/ industrial) 92 plans finalised (62 residential and 30 commercial/ industrial) 55 plans referred back/declined (41 residential and 14 commercial/ industrial) 50 in circulation (39 residential and 11 commercial) 0 backlog NB: 43 building plans approved during this quarter were submitted in previous quarters, while 49 building plans were submitted and approved within this quarter. Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers is available on DMS1388300 Quarterly Report: RPT168380		95% building plans processed	100% building plan applications processed - 78 building plans received (64 residential and 14 commercial/ industrial) 46 plans finalised (36 residential and 10 commercial/ industrial) 3 plans referred back/declined (All residential) 69 in circulation (57 residential and 12 commercial) 0 backlog NB: 37 building plans approved during this quarter were submitted in previous quarters, while 9 building plans were submitted and approved within this quarter. Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers is available on DMS1402861 Quarterly Report: RPT168850		95% building plans processed	
1.2	6.1.1.6	95% processing of Planning Applications submitted in terms of Section 27 (1) (b) of the SPLUMA Bylaw (Consent, Formal Authority and Relaxation of Building Lines Applications)	Updated applications register Quarterly Report	95% processing of Planning Applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2020	95% of SPLUMA applications processed	Target met 55 applications received 45 building line relaxations: 4 finalised and 41 in process 5 Consent application: All in process 5 Formal Authority Applications: All in process Quarterly Report: RPT 167861 Consent Register: DMS1370178 Formal Authority :DMS1370179 Building Line Relaxation: DMS1370180		95% of SPLUMA applications processed	Target met 55 applications received 45 building line relaxations: 18 finalised and 27 in process 10 Consent application: 3 finalised and 7 in process Quarterly Report: RPT 168392 Consent Register: DMS1386394 Building Line Relaxation: DMS1388249		95% of SPLUMA applications processed	Target met 37 applications received 32 building line relaxations: 16 finalised and 16 in process 5 Consent application: 1 finalised and 4 in process Quarterly Report: RPT 168862 Consent Register: DMS1402865 Building Line Relaxation: DMS1402866		95% of SPLUMA applications processed	
1.3	6.1.1.6	% of planning applications submitted in terms of Section 27(1)(a), (c) to (o) processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw	Updated register Signed off finalised applications/ Letter communicating the approval of Application. Quarterly Report	95% applications processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2020	95% of planning applications processed	Target met: - Quarterly Report for the King Cetshwayo JMPT (RPT167625) - Quarterly Report for the Development Administration Section (RPT167626) - Extract from the applications register (DMS698880)		95% of planning applications processed	Target met: - Quarterly Report for the King Cetshwayo JMPT (RPT168285) - Quarterly Report for the Development Administration Section (RPT168287) - Extract from the applications register (DMS698880)		95% of planning applications processed	Target met: - Quarterly Report for the King Cetshwayo JMPT (RPT168772) - Quarterly Report for the Development Administration Section (RPT168773) - Extract from the applications register (DMS698880)		95% of planning applications processed	
1.4	6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	a) Scheme Reviewed b) Council resolution for adoption of Scheme	Review of the Land Use Scheme by 30 Sept 2019 (Single Land Use Scheme)	Adoption of the Single Land Use Scheme by Council	Target met. The Single Land Use Scheme was adopted by Council on 25 September 2019. The Scheme Regulations is available on DMS1634186		No Target policy finalised			No Target policy finalised			No Target policy finalised	
Sign off by Manager/Head of															
2		Spatial and Environmental Planning													
2.1.1	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	Updated register on applications received Signed off comments submitted	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2020	100% of environmental authorisation applications processed within legislated time frames	Target met. 4 Applications were received and processed with the legislated time frame during the reporting quarter. Register as per DMS 1370471 and scanned signed response letters as per DMS 1370466, 1370468, 1370469, 1370470. Also reported in Quarterly Report as per RPT 167851.		100% of environmental authorisation applications processed within legislated time frames	Target met as per register on DMS 1387444. One application was received and finalized within the stipulated timeframe (Scanned Letter on DMS 1388216) Quarterly Progress Report on RPT 168418.		100% of environmental authorisation applications processed within legislated time frames	100% target met as per register on DMS 1402451. One application was received and finalized within the stipulated timeframe (Scanned letter on DMS 1402450). Spatial Env Planning Quarterly progress RPT 168904)		100% of environmental authorisation applications processed within legislated time frames	
2.1.2	6.1.1.1	Annual SDF review for 2020 together with IDP	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2020 approved together with IDP for 2020/2021 by 30 June 2020	SDF gap analysis	Target met. Gap analysis as per DMS 1369281.		Report on progress with implementation plan	Target met as per progress report on DMS 1388199.		Report on consultation process Report on progress with implementation plan	Target met. The Third Review (draft) of the uMhlathuze SDF for 2017/2018 to 2021/2022 was noted by Council on 26 March 2020 as per RPT 168778. The draft report is as per DMS 1399629.		Review 2020/2021 SDF together with the IDP	
2.1.3	6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2020	a) EXCO Minutes b) Signed ToR for Green Team by Accounting Officer. c) Climate Change Action Plan (Q1) d) Quarterly Progress reports on Climate Change Action Plan for Q2,Q3,Q4. e) Attendance Registers and Minutes of Green Team meetings. f) Green Building Guidelines (Q4)	1. Coordinating of Climate Change Actions in accordance with an adopted reporting framework 2. Eight Green Team meetings 3. Implement four stakeholder engagements on Climate Action 4. Submit Green House Gas Inventory to Global Reporting Platform 5. Quarterly reporting to Council.	1. Review of Climate Action Plan with an adopted Green Team reporting framework 2. Convene two Green Team Meetings 3. Business Engagement on Climate Action 4. Quarterly Report to Council	Target met. Quarterly Report on Climate Change Action Plan as per RPT 167852. Green team meeting held on 6 August 2019 with notes as per DMS 1363955 and attendance register as per 1360249. Green team meeting held on 28 August 2019 with notes as per DMS 1370036 and attendance register as per 1369815. Green team meeting held on 29 August 2019 with notes as per DMS 1370038 and attendance register as per 1369816. Green City Symposium held on 26 September 2019 and attendance register as per DMS 1370895.		1. Report on the co-ordination Green Team reporting framework 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Quarterly Report to Council	1. Climate change Action Plan Quarterly Progress Report on RPT 168440. 2. Two Meetings were held on the following dates, with attendance and minutes recorded as follows: - 23rd October 2019. Register DMS 1387165. Minutes on DMS 1387445 - 11 December 2019. Register DMS 1387180. Minutes on DMS 1387446 3. The localization of the Sustainable Development Goals under the auspices of the Urban LEDS 11 Project was held on the 5 and 6 December 2019. Concept Note: DMS 1381121 Program: DMS 1388245 SDGs Localization Presentation: DMS 1382322 Attendance Registers: DMS 1388243		1. Report on the co-ordination Green Team reporting framework 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Quarterly Report to Council	Target met. 1. Climate Change Action Quarterly Progress Report on RPT 168903. 2. Green Team Meetings were held on the following dates with attendance registers and minutes recorded as follows: 3 March 2020 with Agenda on DMS 1397307, Minutes on DMS 1401446; Register on DMS 1397730; 09 March 2020 on the Green Building Guideline as per Register on DMS 1400304 and draft report presented as per DMS 1398207. 3. Workshop on the GreenHouse Gas Inventory as per Attendance Register DMS 1391988; Presentations on DMS 1397002; 1397066; 1397070; 1397072; 1397073. A further engagement took place on the 10th March 2020 for the launch of the uThingo Organic Farming Initiative at Dumisane Makhaye Village. The project responds to climate change as per DMS 1402455.		1. Report on the co-ordination Green Team reporting framework . 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Report Greenhouse Gas Emissions to Carbon Disclosure Project by 30 June 2020. 5. Quarterly Report to Council	

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	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
4.4	3.1.1.3	Facilitate Informal traders Support programmes	Attendance register	Informal traders support programmes facilitated by 30 Jun 2020	Gazetting of Informal Trading Bylaw Informal Trading Policy Workshop	Target Not Met: The Informal Trading By-Law served before EXCO on 31/07/19 then after served before Council on 28/08/19 RPT 165979, RPT 167582 where it was referred back in order for Councillors to be workshopped during the Councillors workshop planned for 19/09/19 DMS 1367107. Informal Trading By-Law will serve again before EXCO in October 2019. Five consultative meetings were held regarding the Informal Trading Policy and total number of 265 traders attended. Attendance register is on DMS 1367896, Photographic Evidence is on DMS 1366694. Presentations conducted during Consultative Session are as follows: 1.Draft Informal Trading Policy: DMS1334527 2.Draft Rental Policy: DMS 1365768 DMS1365768 3.Draft Flea Markets Policy: DMS 1365771 4.Draft Beach Trading Policy: DMS1365769	The target was not met because when the Bylaw served at EXCO Councillors requested that they be re-workshopped and the earliest date for the workshop was 19/09/19. The Bylaw will be taken back to EXCO on 30/10/19, Council and thereafter be gazetted.	Financial Literacy Workshop Awareness Campaign on Informal Trading Bylaw	Target met. A total of Forty Four (44) Informal beach traders attended a Financial Literacy workshop held on 18 November 2019 at Empangeni Town Hall. Attendance register is on DMS 1383518 A total number of Two hundred and Fifty Four (254) Informal beach traders attended presentations on the Informal Trading By-Law which were held in various venues on the following dates 20, 21, 25 and 27 November 2019. The campaign was combined with the Environmental Health education workshops. Attendance registers are on DMS1381968	N/A	Awareness Campaign on Informal Trading Bylaw	Target met. The By-Law workshop was held on 11 March 2020. The attendance Register is on DMS 1399212. Photographic Evidence is on DMS 1399703		Financial Literacy Workshop Awareness Campaign on Informal Trading Bylaw	
4.5	3.1.5.3	Unemployed Youth reskilled	Advert for training Letter of acceptance Attendance register	80 identified unemployed Youth reskilled by 30 Jun 2020	20 unemployed Youth trained	A total number of 2 learners were trained on Welding Skill NQF Level 2. Certification on DMS 1367979 and Attendance Register on DMS 1368058. A total number of 5 unemployed graduates were equipped with Driver's license. Copies of Valid Driver's license are on DMS 1367664 and Attendance register on DMS 1366754. A total number of 73 unemployed community members receive training in partnership with Zikulise Community Upliftment Project on various skills such as Business Management Skill, Baking Skill and Sewing Skill. Attendance register on DMS 1365556.		20 unemployed Youth trained	Target met. A total number of 2 unemployed graduates were equipped with Driving skill, they passed and obtained code 10 Driver's license. Attendance register is on DMS 1382616 and Copies of Driver's License are on DMS 1384512 A total number of 98 unemployed matriculates received training on Plumbing Skill NQF Level 4. Attendance Registers, Report and Photographic Evidence are on DMS 1383535, DMS 1383538, DMS 1383544, DMS 1383545, DMS 1384293, DMS 1384238, DMS 1384567 & DMS 1384673 A total number of 51 unemployed youth received training in partnership with Zikulise Community Upliftment Project npc. Training was on Business Management & Baking Skill. Attendance Register is on DMS 1382188 Q2 : A total number of 151 Community Members were reskilled	N/A	20 unemployed Youth trained	target met. A total number of 99 unemployed Matriculates received training on Painting Skill NQF Level 3. Attendance Registers are on DMS 1395893, DMS 1395897, DMS 1395938 & DMS 1395929. Photographic Evidence is on DMS 1400417 A total number of 96 unemployed Matriculates received training on Waste Management Skill NQF Level 5. Attendance Registers are on DMS 1395908, DMS 1395910, DMS 1395916 & DMS 1395920. Photographic Evidence is on DMS 1400417 A total number of 79 unemployed Matriculates received training on Tiling Skill NQF Level 3. Attendance Registers are on DMS 1399122, DMS 1399272, DMS 1399278 & DMS 1399278. Photographic Evidence is on DMS 1400417 A total number of 19 unemployed Community Members received training in partnership with Zikulise Community Upliftment, training on Baking Skill & Embroidery Skill. Attendance Register is on DMS 1399311.		20 unemployed Youth trained	
4.6	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	Proof of registration	Creation of 705 job opportunities by 30 Jun 2020 (cumulative quarterly target)	100 job opportunities created	A total number of 96 job opportunities created by Department of Human Settlement : DMS 1358992, DMS 1367147, DMS 1367450, DMS 1367086, DMS 1367088, DMS 1358306 and DMS 1363939. A total number of 92 job Opportunities created by Private Development : DMS 1367399. A total number of 92 job opportunities created through EPWP Capital Projects: DMS 1367435, DMS 1367439, DMS 1366756, DMS 1367397, DMS 1367402, DMS 1363387 & DMS 1366691. A total number of 159 job opportunities created through EPWP IG Grant funded by Department of Public Works: DMS 1367641. Q1 Statistics on DMS 1349393		200 job opportunities created	Target met. Q2 Statistics Report on DMS 1387823 A total number of 75 Job opportunities created through EPWP Capital Projects : DMS 1377401, DMS 1382183, DMS 1384646, DMS 1377986 & DMS 1377474 A total number of 185 work opportunities created through IG Grant Funding by Department of Public Works: DMS 1381881 & DMS 1381882 A total number of 92 work opportunities created by Department of Human Settlement : DMS 1382285, DMS 1383862 & DMS 1382307 Q2 : A total number of 352 job opportunities were created for the quarter.	N/A	550 job opportunities created	A total number of 35 Job Opportunities created through EPWP Capital Projects : DMS 1398773, DMS 1398749, DMS 1398745, DMS 1398508, DMS 1394400, DMS 1397101 & DMS 1399903. A total number of 180 Work Opportunities created through IG Grant Funding by Department of Public Works: DMS 1397127 & DMS 1397829. A total number of 69 Work Opportunities created by Department of Human Settlement: DMS 1397100, DMS 1392648 & DMS 1392656. A total number of 131 Work Opportunities created by the Industrial Development Zone : DMS 1398993 & DMS 1398995		705 job opportunities created	
Sign off by Manager/Head of															
5		Property Administration													
5.1	6.2.1.1	Preparation of a Supplementary Valuation Roll	Maintain a list of all objections reviews received and finalized Publishing of supplementary valuation	Preparation of a Supplementary Valuation Roll	95% processing of all received reviews	Only 73% of cases finalized (37 completed cases of 51 cases) DMS 1371116		95% processing of all received reviews	No reviews and objections received. Only 4 queries received, DMS 1373106; DMS 1382770; DMS 1386685 and DMS 1386694. All queries will be attended to in January 2020 as per the attached activity plan DMS 138843.	N/A	95% processing of all received reviews	100% reviews processed to be published in SV 10. DMS 1335794		95% processing of all received reviews Publish Supplementary Valuation Roll	
5.2	6.2.1.1	Release and make available 3 land parcels through the lease process	Quarterly report on Number of lease agreements	3 leasing agreements signed Ensure to release and make available three land parcels through the lease process by 30 June 2020	Initiate the SCM tender process for advertising of land	Release of the following land through Council Resolution: - Renewal of the Lease Agreement for the National Sea Rescue Institute for Portion of Erf 16232 Richards Bay, Meerensee; (RPT 166581) - Requested for Renewal of a Lease period: MTN Mast (T2477): Erf A1751, Ngwelezane; (RPT 167304) - Application to Lease a Portion of Road Reserve Adjacent to Portion 7 of Erf 2296, Alumina Allee in Alton by KZN Oils; (RPT 166844) - Application for Permission to Lease Portion of Erf Rem/2627 in Meerensee by Jack's Corner Ocean View Restaurant; (RPT 166786) - Request for Long-Term Lease and Development Proposals for Erf J1083 Nyezeane Street, eSikheleni (RPT 164169) Release of the following land through open bid - ERF 8897 Alton, Richards Bay (DMS 1343356) - ERF 14976 Sand Olives, Arboretum (DMS 1349240)		Awarding of one (1) property for leasing purpose	Signing of the following Lease Agreements: Bencon Projects DMS 1341126, Leomat DMS 1318887. The following tenders were cancelled: ICC Ptn 83 of Rem/5333 Rpt 167748, Warehouse and Industrial Workshops Erf 8897 Rpt 167965, Sand Olives Erf 14976 Rpt 167964	N/A	Initiate the SCM tender process for advertising of land	The following tender specification are completed for readvertisement: ERF 8897 Alton, Richards Bay (DMS 1402520) - ERF 14976 Sand Olives, Arboretum (DMS 1402522)		Awarding of two properties for leasing purpose	

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					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
Sign off by Manag er/Head															
6		Strategically Manage the City Development Department													
6.1	1.1.7	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	Quarterly Internal Audit reports a) Auditor General (AG) findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the CD department by 30 Jun 2020	Finalise 2016/2017 carried over Auditor General (AG) matters contained on the AG action plan	There were no audit findings during this quarter. Audit matters that were carried over from the previous financial year were attended to. A meeting with the Auditors took place and the following matters that were raised were attended to accordingly: 1. Blank fields in the actual achievements fields in Component 3 of SDBIP - Q2 & Q3 2. Insufficient evidence provided for building plans register - Q2 & Q3. 3. Q3 - Marketing of uMkhathuze as a Tourist destination. The finding was that certain unit of measures and targets are not good performance indicators. 4. Q3 No corrective action taken for the transfer of 60 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 June 2019.		40% resolution of Auditor General (AG) findings contained on the AG action plan	There were no Audit findings in this Quarter.	N/A	80% resolution of Auditor General (AG) findings contained on the AG action plan	There are no specific findings relation to the department in the Action Plan for the audit report and management report for the year ended 30 June 2019. However, all internal audit matters are attended to as and when they arise.		100% resolution of Auditor General (AG) findings contained on the AG action plan	
6.2	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	Spending report per quarter	95% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee by 30 June 2020	15% spending	9% Expenditure, please see DMS1370773		40% spending	2% Expenditure as per Component 5 of the SDBIP, please see DMS1388511		75% spending	26% Expenditure as per Component 5 of the SDBIP, please see DMS1402639		95% spending	
6.3	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 June 2020	100% processing of issues	The report RPT 167803 on the intervention to OSS cases		100% processing of issues	Target met. 49 Units were completed and handed over to the beneficiaries during this quarter. Please refer to RPT168337 and DMS1386992.	N/A	100% processing of issues	The report RPT 168867 on the intervention to OSS cases		100% processing of issues	
6.4	1.1.1	Managing the operational risks of the City Development up to 30 June 2020	Updated and signed off CD department operational risk registers	Quarterly updated and signed off CD department operational risk registers	Quarterly updated and signed off CD department operational risk registers for review by CRO.	Strategic Risk Document for Q1 2019/2020 is available on DMS 1368308.		Quarterly updated and signed off CD department operational risk registers for review by CRO.	Strategic Risk Document for Q2 2019/2020 is available on DMS991738.	N/A	Quarterly updated and signed off CD department operational risk registers for review by CRO.	Strategic Risk Document for Q3 2019/2020 is available on DMS.....		Quarterly updated and signed off CD department operational risk registers for review by CRO.	
6.5	1.1.3	Implementation of Batho Pele Programme of action for the City Development Department(CD) 2019/2020	% Implementation of Batho Pele programme of action plan	80% Implementation of Batho Pele programme of action for CD by 30 Jun 2020	Finalize Batho Pele programme of action rollout plan for CD.	The action plan continues to inform the department's interactions with both internal and external stakeholders (Agenda on DMS 1367762and Minutes on DMS 1370768). The reviewed land use scheme will be published on both the Municipality's Facebook page and website. Th public will be specifically sensitised on the process to amend the GVR for safety and security reasons with officials visiting their homes. The department participates in the IDP roadshows publicising the Human Settlements Plan and Spatial Development Framework.		40% Implementation	The Batho Pele action plan continues to inform the department's interaction with its clients (both internal and external stakeholders). There are talks with departmental staff during the monthly departmental meetings (Agenda on DMS1376395 and Minutes DMS1382739). Furthermore, Batho Pele Principles were circulated and posted in accessible places within the department to ensure that the public is fully aware of the manner of conduct to be expected from municipal officials (DMS1371054).	N/A	60% Implementation	Batho Pele Principles were circulated and posted in accessible places within the department to ensure that the public is fully aware of the manner of conduct to be expected from municipal officials.		80% Implementation	
Sign off by DMM:															
Date:															
I certify that															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES															
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1		Secretariat Services													
1.1.1	1.1.1.1	Provision of administrative support for all Council Committees Schedule monthly Exco and Council meetings, Monthly Portfolio committee meetings and committees of Council, prepare agendas and minutes up to 30 Jun 2020 Improving the quality of reports by training of 25 employees per quarter	Maintain a list of all meetings held for financial year as per approved list by, EXCO File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 20 EXCO meetings	Scheduling of 6 EXCO meetings	Target Met X 31/07 - RPT 167386 / 167388 (Conf) 14/08 - RPT 167500 / 167520 (Conf) 28/08 - RPT 167580 / 167613 (Conf) 11/09 - RPT 167683 / 167711 (Conf) 25/09 - RPT 167751 Target exceeded		Scheduling of 4 EXCO meetings	Target not met 31 October 2019 - Minutes RPT 167995 20 November 2019 - Minutes RPT 168175 4 December 2019 - Minutes RPT 168272		Scheduling of 4 EXCO meetings	Target Achieved and exceeded: 22 January – RPT 168525/168526 29 January – RPT 168894/168896 (C) 26 February – RPT 168712/168711 (C) 11 March – RPT 168780/168765 ©	N/A	Scheduling of 6 EXCO meetings	
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list by Council File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 12 Council meetings	Scheduling of 3 Council meeting	Target Met X 31/07 - RPT 167390 / 167392 (Conf) / 167415 (Conf) 28/08 - RPT 167582 / 167617 (Conf) 25/09 - RPT 167753 / 167755 (Conf) 10/07 - RPT 167289 Target exceeded		Scheduling of 3 Council meeting	Target Met 31 October 2019- Minutes RPT167996 20 November 2019 - Minutes RPT 168177 4 December 2019 - Minutes RPT 168274 One special Council meeting held		Scheduling of 3 Council meeting	Target Achieved and exceeded: 29 January – RPT 168579/168570(C) 26 February – RPT 168714/168730 (C) S/C 22 January – RPT 168/528168530 (C) S/C 26 March – RPT 168894/168896 (C) Target exceeded	N/A	Scheduling of 3 Council meeting	
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for MPAC File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 12 MPAC meetings	Scheduling of 3 MPAC meetings	Target Not met X 20/08 - RPT 167562		Scheduling of 3 MPAC meetings	Target not met 1 Meeting 16 October 2019 - Agenda on RPT 167961		Scheduling of 3 MPAC meetings	Target not met: RPT NUMBER 27 February – RPT 168654	MPAC chairperson to be notified that monthly meetings must be convened	Scheduling of 3 MPAC meetings	
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for Portfolio Committees File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 50 Portfolio meetings	Scheduling of 15 Portfolio meetings	Target Met X : Financial Services RPT 167409 , RPT 167743: Corporate Services 167356/167376 167455/167457 167650 Community Services 167635 Infrastructure 167486, 167675 Electrical & Energy Services 167374, 167738 City Development 167673		Scheduling of 10 Portfolio meetings	Target Met 11 Section 80 Committee meetings held 19 Section 79 & other Committees held Refer to report on RPT 167918 for detail		Scheduling of 10 Portfolio meetings	Target Exceeded : (RPT Numbers for POE) Financial Services 22/1-168523 25/2-168575 Corporate Services 27/2-168718/168720 Community Services 27/2-168683 Infrastructure Services 18/2-168648 17/3 - 168784 Electrical & Energy Services 11/2-168639 4/3-168759 City Development 18/2-168681 18/3-168818	N/A	Scheduling of 15 Portfolio meetings	
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for Bid Committees File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 48 Bid Committee meetings	Scheduling of 12 Bid Committee meetings	Target Met X : 47 Bid Committee meetings held Target exceeded: Bid Spec 167253 167359 167540 167769 : Bid Eval 167201 167346 167370 167396 167411 167440 167469 167533 167546 167552 167598 167736 167747 167775 167789 : Bid Adj 167213 167307 167349 167381 167406 167420 167450 167482 167531 167550 167584 167622		Scheduling of 12 Bid Committee meetings	Target Met and exceeded 49 Bid Committee meetings held Refer to report on RPT 167918 for detail		Scheduling of 12 Bid Committee meetings	Target Exceeded 48 Bid Committee meetings held Target exceeded. Bid Spec RPT NUMBERS 168543, 168602, 168628, 168663, 168709 168725, 168788, 168836, 168892 Bid Eval - RPT NUMBERS 168460, 168478, 168540, 168589 168633, 168670, 168686, 168689 168749, 168762, 168794, 168796 168832, 168842, 168872, 168899 Bid Adj - RPT NUMBERS 168456, 168473, 168549, 168591 168631, 168652, 168666, 168693 168745, 168747, 168786, 168796 168832, 168842, 168872, 168899 Bid Deviations/ RPT NUMBERS 168456, 168457, 168557, 168593 168677, 168642, 168695,	N/A	Scheduling of 12 Bid Committee meetings	
1.1.2	1.2.1	Strengthen Council Oversight through training on Legislation and Policies	List of policies reviewed Quarterly report	20 Council Policies are reviewed by 30 June 2020	Ensure that 5 Council Policies are reviewed	Target Not met X Trolley Bin replacement RPT 165592 Job Evaluation Policy - RPT 166829 Geographic Naming and Street Naming Policy - RPT 164884		Ensure that 5 Council Policies are reviewed	Still awaiting info from section		Ensure that 5 Council Policies are reviewed	Target Not met 0 RPT		Ensure that 5 Council Policies are reviewed	
Sign off by Manager/Head of Section:															
Date:															

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					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1.2	1.1.1.4	To provide a wide spectrum of advice, services and assistance on legal matters affecting the operation and activities of the Municipality	Quarterly new contracts report, copies agendas and minutes Quarterly new contracts report, copies agendas and minutes	90% of Council contracts not litigated up to 30 June 2020	90% of Council contracts not litigated	Target met: RPT 167686 Quarterly Report for Contracts No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 167685 emanate from other sources therefore the target has been met.		90% of Council contracts not litigated	Target met: Quarterly Reports 168421 Contracts, conveyancing and Business Licenses. Quarterly Report 168420 Litigation, no litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 168420 emanate from other sources therefore the target has been met.		90% of Council contracts not litigated	Target Met: DMS 1402818 Quarterly Report for Contracts, No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on Dms 1402817 emanate from other sources therefore the target has been met	No corrective measure	90% of Council contracts not litigated	
<div>Sign off by Manager/Head of Section:</div> <div>Date:</div>															
1.3.1	1.1.1.4	90% functionality of Ward Committees [6 or more Ward Committee members (excluding Ward Councillor)]	A list of all meetings held File copies of agendas and minutes Attendance registers	90% of Ward committees have 6 or more Ward Committee members by 30 June 2020	90% of Ward committees have 6 or more Ward Committee	Target met: Details contained in RPT 167402		90% of Ward committees have 6 or more Ward Committee	Target met: Kindly refer to quarterly report RPT 168290		90% of Ward committees have 6 or more Ward Committee	Target Met: The total number of Ward Committee Meetings is 103, comprising of 3 Ward Committee Meetings per quarter which makes 102 meetings, plus one Ward Committee Meeting for Ward 22 with the Manager : Public Participation and Councillor Support , that makes a total of 103 Ward Committee Meeting. Details of meeting dates are available on DMS 168611	No corrective measure	90% of Ward committees have 6 or more Ward Committee	
1.3.2	1.1.1.4	Develop and finalise Policy on Women empowerment and gender equality with terms of reference for both Men and Women forums	Attendance register of workshop meetings held Copy of Gender Equality Policy Council resolution	Develop and finalise the Policy on Women empowerment and gender equality by 30 Jun 2020	No target	No target, therefore there is no reporting		Conduct workshop on Women Empowerment and Gender Equality Draft Policy with stakeholders	Still awaiting info from section		Consultation with stakeholders on Women Empowerment and Gender Equality Draft Policy	No info provided by manager		Finalise Women Empowerment and Gender Equality Policy for adoption by Council	
<div>Sign off by Manager/Head of Section:</div> <div>Date:</div>															
1.4	1.1.4.5	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	Monthly report on system availability Quarterly report to Council	Effective and efficient ICT Systems continuously up to 30 Jun 2020	100% availability	Target Achieved SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contain among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 1 of the financial year 2019/2020. Quarter 1 ends on 30 September 2019. 1. 11 July 2019: Agenda is contained in DMS 1354528 and Minutes in RPT 167301. The reports have also served at Corporate Services Portfolio through to Council. 2. 15 August 2019: Agenda is contained in DMS 1361407 and Minutes in RPT 167538. The reports have also served at Corporate Services Portfolio through to Council. 3. 12 September 2019: Agenda is contained in DMS 1366699 and Minutes in RPT 167730. The reports will also serve at Corporate Services Portfolio through to Council.		100% availability	Target Achieved SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 2 of the financial year 2019/2020. Quarter 2 ended on 31 December 2019. As per the reports listed below, the availability of systems was maintained 100%. 1. 24 October 2019: Agenda is contained in DMS 1374323 and Minutes in RPT 168023. The reports have also been noted by Council. 2. 21 November 2019: Agenda is contained in DMS 1379859 and Minutes in RPT 168238. The reports have also been noted by Council. 3. December 2019: There are no ICT Steering Committee meetings held in the month of December as per the approved ICT Steering Committee Terms of Reference contained in DMS 749507.		100% availability	Target Achieved SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 3 of the financial year 2019/2020. Quarter 3 ended on 31 March 2020. As per the reports listed below, the availability of systems was maintained 100%. 1. 30 January 2020: Meeting postponed due to a clash with other special meetings scheduled for consideration of Adjustment Budget. The agenda items for January 2020 meeting were added on the agenda pack DMS 1393315 for the February 2020 meeting that was held on 17 February 2020. For the month of January 2020, systems availability was maintained at 100%. 2. 17 February 2020: Agenda is contained in DMS 1393315 and Minutes in RPT 168646. The reports will serve at Council for noting once the Council meetings resume after the national lockdown. For the month of February 2020, the systems availability was maintained at 100%. 3. 23 March 2020: Agenda is contained in DMS 1400469 and Minutes in RPT 168856 . The reports will serve at Council for noting once the Council meetings resume after the national lockdown. For the month of March 2020, the systems availability was maintained at 100%.	No corrective measure	100% availability	

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					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
	1.1.4.5		Capital spending evidence	100% completed projects	5% spending on all Capital projects	Partially Achieved 1. 4.2% spending achieved. Payment of R 363 976.38 was made in respect of Internal CCTV Camera Tender 8/2/1/UMH368-18/19. The 4.2% is calculated at R 9 051 000.00 available ICT capital budget. The R 9 051 000 excludes the SAP ERP System Retention funds that will only be released once the uMSAP project is successfully completed. The SAP available funds withheld as retention this financial year 2019/2020 is R 13 964 000. 2. Tenders 8/2/1/UMH550-19/20 for Supply and delivery of Cisco devices is at evaluation stage. 3. Tender 8/2/1/UMH551-19/20 Fibre Optic Cable Connectivity to the TVET College in Esikhaleni is at pre evaluation phase.		35% spending on all Capital projects	Partially Achieved The following amounts were committed through the issuing of official purchase orders to the service providers: 1. R 1 265 358.00 for the Emergency Services System Implementation. Purchase order PO4593000038 was issued to the vendor ESRI South Africa. The project is underway, expected to be completed on 02 June 2020 as per the project plan contained in DMS 1387980. 2. R 433 881.00 for the Disaster Management Wireless Connectivity. Purchase order PO 4593000080 was issued to the vendor Wifi Tower Trading. 3. Tender 8/2/1/UMH550-19/20 for Supply and delivery of Cisco devices was approved by the Bid Evaluation Committee and is at Bid Adjudication Committee stage. 4. Tender 8/2/1/UMH551-19/20 Fibre Optic Cable Connectivity to the TVET College in Esikhaleni was approved by the Bid Evaluation Committee and is at Bid Adjudication Committee stage. 5. Tender 8/2/1/UMH554-19/20: Public Wifi Phase 3 is at evaluation stage. Further payments and spending will reflect on the report for the 3rd quarter.		75% spending on all Capital projects			100% spending on all Capital projects	
	1.1.4.5		Governance audit issues resolved	Governance audit issues resolved	3 ICT committee meetings	Target Achieved 3 X MONTHLY ICT STEERING COMMITTEE The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a body entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following reports served at the ICT Steering Committee during the 1st quarter of the financial year 2019/2020. The 1st Quarter ended on 30 September 2019: 1. 11 July 2019: Agenda is contained in DMS 1354528 and Minutes in RPT 167301. The reports have also served at Corporate Services Portfolio through to Council. 2. 15 August 2019: Agenda is contained in DMS 1361407 and Minutes in RPT 167538. The reports have also served at Corporate Services Portfolio through to Council. 3. 12 September 2019: Agenda is contained in DMS 1366500 and Minutes in RPT 167720. The reports will		3 ICT committee meetings	Target Achieved 3 X MONTHLY ICT STEERING COMMITTEE The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a body entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following reports served at the ICT Steering Committee during the 2nd quarter of the financial year 2019/2020. The 2nd Quarter ended on 31 December 2019: 1. 24 October 2019: Agenda is contained in DMS 1374323 and Minutes in RPT 168023. The reports have also been noted by Council. 2. 21 November 2019: Agenda is contained in DMS 1379859 and Minutes in RPT 168238. The reports have also been noted by Council. 3. December 2019: There are no ICT Steering Committee meetings held in the month of December as per the approved ICT Steering Committee Terms of Reference contained in DMS 749507.		3 ICT committee meetings	Partially Achieved (44% spending) The following amounts were committed through the issuing of official purchase orders to the service providers after the tenders were awarded, however further processes such as deliveries of equipment were halted due to the national lockdown. The spending therefore is standing at 44%: 1. R 1 265 358.00 for the Emergency Services System Implementation. Purchase order PO4593000038 was issued to the vendor ESRI South Africa. The project is underway, expected to be completed on 02 June 2020 as per the project plan contained in DMS 1387980. 3. Tender 8/2/1/UMH550-19/20 for Supply and delivery of Cisco devices. Intention to award the contract amounting to R 1 031 048 was issued to Datacentrix Pty Ltd, however the 14 day objection period falls within the lockdown period. Once the lockdown is lifted, further processes will resume. 4. Tender 8/2/1/UMH551-19/20 Fibre Optic Cable Connectivity to the TVET College in Esikhaleni. The letter of intention to award was sent to Kuyenzeka Solutions however the 14 day objection period falls within the lockdown period. Once the lockdown is lifted, further processes will resume. 5. Tender 8/2/1/UMH554-19/20: Public Wifi Phase 3. The intention to award letter for R 2 027 726 was sent to Datacentrix Pty Ltd however an objection has been received during the lockdown period and is receiving attention by the Legal Section working together with the Supply Chain Management and ICT Section. Further payments and spending will reflect on the report for the 4th quarter.	No corrective measure	3 ICT committee meetings	
Sign off by Manager/Head of Section: Date:															
1.6	1.1.5.1	Ensure adherence to the requirements of the National Archives and Records Service of South Africa Act (Act 43 of 1996) as amended as well as KwaZulu-Natal Archives and Records Service Act No 8 of 2011, Promotion of Access to information Act 2 of 2000	DMM memorandum of approval ERDMS documentation ie scope of work, alignment and signing off of pilot system Updated Manual, Section 15 and Section 32 Report	Implementation of a pilot electronic records documents management system by 30 Jun 2020	DMM approval of Vibe System ie ERDMS	Target achievedCouncil on 5 December 2018 approved the implementation of the Electronic Document Records Management System (ERDMS) module using the Micro Focus Vibe Platform. Procedures are in place to finalise the scope of work. Cognisance needs to be taken into account that ERDMS system can only be implemented after finalisation and successful implementation of SAP		Revisit and finalize scope of work of ERDMS- (dependent on approval in target 1)	Target Met: Numerous meetings taken place with service provider and procedure on handling incoming mail and registry procedure manual updated accordingly-file plan loaded and Vibe test platform created		Realignment of SAP with VIBE ie ERDMS(dependent on approval in target 1) Updating of Information Manual and publication of Section 15 Report	Target achieved: The Promotion of Access to Information Manual was duly completed and is contained under DMS 1391688. The Section 15 Report was submitted for publication in Government Gazette on 27 February 2020- DMS numbers 1395003 /1395003 and purchase order 450002580 refer. The lockdown and quarantine procedures have delayed the implementation of the test environment for ERDMS.	No corrective measure	Establishment of pilot system(dependent on approval in target 1) Compilation of Section 32 Report and submission to Human Rights Commission	
Sign off by Manager/Head of Section: Date:															
2		Risk Governance													

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2.1	1.1.1.4	Ensure facilitation of review of Municipal by-laws annually	Agenda of meeting Minutes of the meeting Signed attendance register	100% facilitation of review of Municipal by-laws annually by 30 Jun 2020	1 By-laws committee meeting	A councillor workshop was held on 19 September 2019 at which time the following bylaws were workshopped before being referred to the bylaws committee; namely: The Water Services Bylaw, the Informal Trading Bylaw & the Standing Orders Bylaw		1 By-laws committee meeting	Target met: 1 By-Laws meeting was held on 15 October 2019		1 By-laws committee meeting	Target not met: none - target not met. Section 4 meetings - 1 held on 12 March 2020	No corrective measure provided by Manager	1 By-laws committee meeting	
Sign off by Manager/Head of Section:			Date:												
2.2.1	1.1.1.5	Ensure compliance with Occupational Health and Safety Act (OHS) and Compensation for Occupational Injuries and Diseases Act (COIDA)	a) Quarterly report b) Incident register c) Attendance register and Agenda	60% compliance with OHS Act by 30 June 2020 in terms of report, record, investigate and close-up	60% compliance with OHS Act	Target partially met: Refresher training on updating incidents on Hsec and recording of incident of management on SAP-EHS (new system).		60% compliance with OHS Act	Still awaiting info from section		60% compliance with OHS Act	No info provided for this target by manager		60% compliance with OHS Act	
2.2.2	1.1.1.5	Contractor Management in terms of Construction regulations under OHS Act	a) Agenda and Signed attendance register	2 contractor management briefing/workshop sessions on OHS requirements up to 30 Jun 2020	No target	No target, therefore there is no reporting		1 contractor management briefing/workshop	Target Met: 1 Contractor Management Briefing/ Workshop was conducted on 18 November 2019. Attendance register is available on DMS 1386298		No target	N/A		1 contractor management briefing/workshop	
Sign off by Manager/Head of Section:			Date:												
2.3	4.1.1.3	Implementation of EAP programs that promote and support health and well-being of employees up to 30 Jun 2020	Report to portfolio committee Resolution of item noted by Council	Implementation of EAP programs that promote and support health and well-being of employees up to 30 Jun 2020	2 EAP programme (Cancer Awareness, Financial Wellness programme)	Target met: Men's Health and Wellness (Imbizo) was held on the 30 July 2019. DMS 1371039 Cancer Awareness Campaign was held on the 12 September 2019. DMS 1371029 Continuous Trauma Management Training RPT 167883		1 EAP Wellness day (2 clusters) 1 EAP programme (Continuous Trauma Management) Review of the EAP Policy	Target met: The EAP Wellness day was held on 17 & 18 October 2019 Attendance Register is contained in DMS XXX Continuous Trauma Programme was held on 21 November 2019 Attendance Register is contained in DMS 1387976		1 EAP Needs survey 1 programme (TB Awareness)	Target Met: In this quarter, Jan-March 2020, two (2) EAP programmes were successfully conducted (Healthy Lifestyle and Cancer Awareness and Continuous Trauma Management training for traffic Officers and Firefighters). The Healthy Lifestyle and Cancer Awareness programme was conducted at all Council depots from 10-27 February 2020 and the number of attendees was 326. The training of Traffic Officers and Firefighters was conducted at the Premier Hotel on 05 March 2020 and the number of attendees was 26. Please refer to the following DMS numbers for attendance registers for quarter three (3) programmes. 1. Continuous Trauma Management training - 1402815 2. Healthy Lifestyle and Cancer Awareness - 1402816	No corrective measure	1 EAP programme (Drugs and Awareness Program)	
Sign off by Manager/Head of Section:			Date:												
3		Institutional Development (Human resources)										Target met: 26.24% DMS 1370532	No corrective measure		
3.1.1	4.1.1.2	Reduction of Vacancy rate	Copy of Employment Equity Plan Letter of appointments	Filling 80% of funded critical vacancies by 30 Jun 2020.	5% of funded critical vacancies	Target met: 29.22% achieved. DMS 1370532		20% of funded critical vacancies	Target remained unchanged – 29.22% achieved (DMS 1370532) Whilst there were positions filled, equally there was a high number of people exiting the organisation due to retirement.		25% of funded critical vacancies	Target met: 26.24% DMS 1370532	No corrective measure	30% of funded critical vacancies	
3.1.2	4.1.1.2	Number of people from employment equity target groups employed in the 3 highest levels of management in compliance with approved equity plan Number of women employed by the municipality (Number of new appointments) Ref. T 4.1	a) Copy of Employment Equity Plan b) Letter of appointments	5 people employed in the highest levels as per Employment Equity Plan (Level 19-23) up to 30 Jun 2019. 20 women employed up to 30 June 2020	4 person appointed 5 person appointed	Target met: Chief Financial Officer was appointed- DMS 1370528 Target met 13 women were appointed during the quarter		4 person appointed 5 person appointed	Target not met – shortlisting for positions at level 19 have been concluded, it is envisaged that these Managers will start on 1- March 2020. Advert (DMS No.) Target met 5 women were appointed during the quarter		1 person appointed	Target met: 22 women employed-DMS-1370532	No corrective measure	2 persons appointed 1 person appointed	
3.1.3	4.1.2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2020	10 youth appointed	24 Youth appointed in the quarter		10 youth appointed	7 Youth appointed during the quarter	Although the target is not met, but quarter on was over achieved and the annual target will be achieved	4 youth appointed	Target Exceeded: 35 Youth Employed DMS 1402828	No corrective measure	5 youth appointed	
3.1.4	4.1.1.2	Creation of an enabling environment for people with disability. Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes for people with disability conducted by 30 Jun 2020	No target	No target		1 awareness programme	Target Met – Training was conducted for employees with disabilities and a handover of certificates ceremony was held in August 2019 – DMS 1363450		No target 1 awareness programme	Target not met, RFQ was completed but not finalised due to the lockdown	The corrective measure provided was. It will be facilitated after the National lockdown.	1 awareness programme	

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3.2.1	4.1.1.5	Maintain good working relationships among workers, organised labour and managers up to 30 Jun 2020.	Copy of monthly agenda and minutes of the LLF meetings Attendance register for training provided Programme and report on the programme held	10 LLF meetings	3 LLF meetings	Target not met: July, August and September months, the meetings were scheduled but could not proceed due to quorum caused by non attendance of stakeholders. There is only one Agenda DMS 1365936, that was supposed to be discussed in July and it was then rolled over to the months thereafter.		2 LLF meetings	Target partially met:Two meetings were scheduled but only one LLF meeting held in this quarter due to quorum caused by non attendance of stakeholders. The meeting was held on 1. 27 November 2019: Agenda RPT: 168264 and Minutes: RPT: 168446.		2 LLF meetings	Target was partially met: only one meeting was held on 27 February 2020. Agenda DMS Minutes DMS.....Second meeting was scheduled for March however could not proceed due to the outbreak of the Corona Virus all meetings were suspended	No corrective measure was given by Management	3 LLF meetings	
3.2.2	4.1.1.5		Attendance register Copy of training material	4 Labour Relations Training sessions	LLF members training, 1 Relationship building session	Target met: 1 relationship building session for Fleet management was held on the 16 July 2019. DMS 1371109.		1 Supervisory training	Target met: One (1) Training was held on 04 December 2019: Shop Stewards and Management Training (DMS 1386289)		1 Shop steward training		No corrective measure was given by Management	1 Conflict Management training	
3.3.1	4.1.1	Provision of opportunities for employees to enhance their capacity through training and development interventions up to 30 Jun 2020.	Attendance register for training provided Programme and report on the programme held Acknowledgement letter from LGSETA	Rolling out of training according to the Workplace Skills Plan and budget allocations up to 30 Jun 2020	Rolling out of training according to budget allocations. Submit quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 167592. All training interventions for Councillors and officials are contained in this Report		Rolling out of training according to budget allocations. Submit quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 166301. All training interventions for Councillors and officials are contained in this Report.		Rolling out of training according to budget allocations. Submit quarterly report	Target Met: The Training and Development Quarterly Report is contained in RPT 168907. All training interventions for Councillors and officials are contained in this Report.	N/A	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. Ensure submission of quarterly report	
3.3.2	5.2.1.7	% of Budget Spent on Workplace Skills Plan up to 30 Jun 2020	Copy of report Invoices for training sessions	95% Annual Budget Spent on Workplace Skills Plan by 30 Jun 2020.	25% Spend against annual budget	Target Met: 38.47% Spent against annual budget		50% Spend against annual budget	Target Met: 65.98% Spent against annual budget		75% Spend against annual budget	Target partially Met: 55% Spent against annual budget	Delay in spending due to the National Lock down as well as having to advertise for Councillors Training - to be completed in the following quarter. Request for quotations for training had to also be put on hold.	95% Spend against annual budget	
3.3.3	5.2.1.7	% Operating Budget spent on implementing Workplace Skills Plan	Copy of report SARS EMP 201 forms	Ensure 0.8% of the Municipal Operating Budget	0.8% of Quarterly Payroll budget spent	Target Met: 1% of Quarterly Payroll budget spent		0.8% of Quarterly Payroll budget spent	Target Met: 1% of Quarterly Payroll budget spe		0.8% of Quarterly Payroll budget spent	Target Met: 1% of Quarterly Payroll budget spent	N/A	0.8% of Quarterly Payroll budget spent	
3.4	1.1.2.1	Oversee the development and phased implementation of an Individual Performance Appraisal System to enhance employee productivity	a) Signed copies of performance scorecards b) Minutes of assessments c) Minutes of assessments	17 Signed performance scorecards by 31 Aug 2019 and quarterly review for managers in the Corporate Services Department.	17 Signed performance scorecards for level 22, 19 all Managers reporting direct to HOS	Target met: Waiting for the SAP implementations to have online targets. DMS 1346885.		First quarter review	Target not met – Meetings are scheduled for 20 January to 30 January 2020.		Second quarter review	Target partially met and meetings were distructed due to National Lockdown	Meetings will be done after the lockdown.	Third quarter review	
3.5	4.1.1.6	Ensure Annual review of the organisation structure by 30 June 2020	Proof of amendment/ implementation of Council resolutions Quarterly report	Ensure Annual review of the organisation structure by 30 June 2020	Signed Job descriptions for all posts in the organisational structure	Target met: Waiting for the SAP implementations to have online targets. DMS 1346885.		Change Management training to Managers	Target not met: Quarterly report RPT 168468.Due to organisational review (RPT 165156), no change management training was done. It will be re-scheduled for the next quarter		Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Target met: Quarterly report will be drafted and submitted to the next CS Portfolio Committee meeting. Job descriptions completed, evaluated by JEU and submitted to PAC. DMS 1402705 and DMS 1402706. Provisional Outcomes Report received from Provincial Audit Committee. Report back on municipal grading DMS 1402707 and DMS 1402708.	No corrective measure	Submit annual review of Organisational structure to Council for Adoption	
Sign off by Manager/Head of Section: Date:															
4		Strategic Departmental Management													
4.1	1.1.3	Implementation of Batho Pele Programme of action for the Corporates Services Department(CS) 2019/2020	Copy of finalized Batho Pele programme of action rollout plan for CS Quarterly progress on 2019/2020 implementation	80% Implementation of Batho Pele programme of action for CS by 30 Jun 2020	Finalize Batho Pele programme of action rollout plan for CS			40% Implementation	Target met: Seven (7) new staff members were trained on Batho Pele Principles in October 2019. Eleven(11) new staff members were trained on Batho Pele Principles in November 2019, Six (6) new staff members were trained on Batho Pele Principles in December 2019. A visit from the Office of the Premier took place on 19 December 2019 for a one on one Municipality		60% Implementation	Target met: 15 Newly employeeed officials were trained	No corrective measure	80% Implementation	
4.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the CS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register			Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Target met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Target met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738	No corrective measure	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	
4.3	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget) by 30 June 2020	Quarterly Internal Audit reports a) Auditor General (AG) findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings relating to the CD Department up to 30 Jun 2020	Finalise 2017/2018 carried over Auditor General (AG) matters contained on the AG action plan			40% resolution of Auditor General (AG) findings contained on the AG action plan	Still awiating info from section		80% resolution of Auditor General (AG) findings contained on the AG action plan	Target partially met: For the Corporate Services Department, there are matters in the AG Action Plan that are still in progress and pending to be completed		100% resolution of Auditor General (AG) findings contained on the AG action plan	
4.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department by 30 June 2020	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Corporate Services Department up to 30 June 2020	100% processing of issues			100% processing of issues	Target met: All cases/Applicants were processed. There are 26 applications that have been approved on the Housing Subsidy System (HSS) by the Department of Human Settlement and 15 are outstanding due to outstanding documents from the applicants.		100% processing of issues	Target met: All cases/Applicants were processed. There are 238 houses that are in a planning stage that have been approved on the Housing Subsidy System (HSS) by the Department of Human Settlement and 13 are under construction.	No corrective measure	100% processing of issues	
Sign off by DMM: Date:															

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE		TARGET	ACTUAL
<div>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</div> <div>Signed by the DMM:</div> <div>Date:</div>																

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1		Traffic and Licensing													
1.1.1	3.2.1	To promote a safe road environment and law enforcement by undertaking multi-disciplinary operations	a) Schedule of hours spent on speed enforcement b) Schedule of hours spent on Patrols c) Vehicle and driver fitness exercises d) Road Safety Educational exercises e) warrant of arrest and summons service operations	95% of multi-disciplinary operations executed up to 30 Jun 2020	95% of multi-disciplinary operations executed	Target achieved. Schedule of hours spent on speed enforcement: = 460 Hours spend on hand manual / 4824 speed camera machine Schedule hours spent on patrols: = 2580 Vehicle and driver fitness exercises: = 66 exercises Road Safety Education Exercise : =30 Schools with 11 877 learners Warrants of Arrests and summons services operations: = 24	N/A	95% of multi-disciplinary operations executed	Schedule of hours spent on speed enforcement: = 12 Hours spend on hand manual / 3496 speed camera machine Schedule hours spent on patrols: = 34740 Vehicle and driver fitness exercises: = 77 exercises Road Safety Education Exercise : =0 Schools with 0 learners Warrants of Arrests = 11 and summons services operations: = 47	N/A	95% of multi-disciplinary operations executed	Schedule of hours spent on speed enforcement: = 340 Hours spend on hand manual = 2 640 speed camera machine = 35100 Schedule hours spent on patrols: = 51 Vehicle and driver fitness exercises: Road Safety Education Exercise : =17 Schools with 11 203 learners 8 Warrants of Arrests 75 summons services operations		95% of multi-disciplinary operations executed	
1.1.2	3.2.1	To facilitate Motor Vehicle and Driver Licencing and Registration	a) Summary report from e-natis system b) logged register of each customer and service provided	100% Licencing services up to 30 Jun 2020	100% Licencing services	100% of all applications received for Motor Vehicle and Driver Licencing and Registration were processed during the first Quarter.		100% Licencing services	100% of all applications received for Motor Vehicle and Driver Licencing and Registration were processed during the second Quarter.		100% Licencing services	100% of all Motor Vehicle Applications and Driver Licencing Testing and Registration received prior to the implementation of Covid-19 Safety Measures and National Lockdown.		100% Licencing services	
Sign off by Manager/Head of Section: Date:															
2		Emergency Services													
2.1.1	3.2.2	Implementation of integrated disaster management services for the City of uMhlatuze in terms of the Disaster Management Act 57 of 2003	a) Copy of draft Disaster management plan b) Copy of Risk assessment, Risk Analysis c) Copy of report with supporting documentation to Council	Development of a disaster management plan by 31 March 2020	Inception report and information of the task team	Inception and information of the task team: An inception in the form of a presentation was done in a Disaster Management Advisory Workshop on 30 August 2019 and again on the consultation meeting user section on 13 September 2019. The presentation is on DMS 1370914 a. Copy of Risk Assessment, Risk Analyses The copy will be tabled and circulated by the 31 October 2019 b. Copy of draft Disaster Management Plan The copy will be available by 31 December 2019 c. Copy of report with supporting documentation to Council The report and a copy will be tabled to Council by 31 January 2019		Risk assessment, Risk Analysis Risk Reduction Projects/ programs	Information of the task Team: Risk Assessment Presentation was done in a Disaster Management Advisory meeting on the 06 December 2019, and again the consultant met with the user section on the 25 November 2019. The minutes of the meeting are on DMS 1380618		Presentation of disaster management plan to Disaster Management Advisory Forum, Report submitted to the portfolio and the Council for approval and adoption	A draft plan was presented and circulated to the members of the advisory forum. Submission to the portfolio and the council is not yet done because while the document was in circulation comments and inputs were made for inclusion in the plan, while in that process lockdown was announced		No Target	
2.1.2	3.2.2	To conduct inspections at potentially hazardous business premises	Register of business inspected Completed and signed inspection reports by officers confirming inspections Register of Fire and Rescue services provided	95% Fire and Rescue services up to 30 Jun 2020	95% of Fire Rescue services	Target achieved and exceeded. 522 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1359400, DMS 1364937, DMS 1369721, DMS 1368003, DMS 1368004, DMS 1368005. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 167863.		95% of Fire Rescue services	Target not achieved. 430 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1377909, DMS 1380262, DMS 1385436, DMS 1385437, DMS 1385438, DMS 1386361. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station.	Target was not achieved due to one of the Fire Prevention Officer's being on leave in the month of December 2019 due to excessive leave. It also be noted that one of the Fire Prevention Officer's will be retiring at the end of January 2020 and therefore the employment of a permanent Fire Prevention Officer is of utmost importance and urgency. The shortfall on the Fire Inspections can be recovered by appointing additional Fire Prevention staff to assist the two Fire Prevention Officers. It also be noted that when one of the Fire Prevention Officer's is either on annual leave, sick leave or family responsibility leave, the target will not be met due to only one Fire Prevention Officer being able to conduct inspections.	95% of Fire Rescue services	Target not achieved. 391 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1391450, DMS 1397207, DMS 1397008, DMS 1397009, DMS 1397010, DMS 1386361, DMS 1399678 and DMS 1399681. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station		95% of Fire Rescue services	
2.1.3	3.2.2	Rendering of Fire and Rescue services	a) Register of business inspected b) Completed and signed inspection reports by officers confirming inspections c) Register of Fire and Rescue services provided	100% response to reported Fire and Rescue incidents within the municipal service standards up to 30 Jun 2020	100% of Fire Rescue services	100% response to all Fire and Rescue incidents reported 541 Fire, Rescue and Special Services calls received and attended to during the quarter. Records available on ESS System. Quarterly Report available on RPT 167865.		100% of Fire Rescue services	259 Fire, Rescue and Special Services calls received and attended to during the quarter. Records available on ESS System. Quarterly Report available on RPT		100% of Fire Rescue services			100% of Fire Rescue services	
Sign off by Manager/Head of Section: Date:															
3		Occupational Clinic Services													

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE		TARGET	ACTUAL
3.1.1	4.1.1	Deliver an occupational health care service to employees of the municipality.	Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution	100% of Occupational Health Care Services provided to employees up to 30 Jun 2020 100% attendance to all employees visiting the clinic up to 30 June 2020	100% Occupational Health services provided	100% Occupational Health Services provided to employees during the 1st Quarter of the current financial year. (2412 employees attended to) RPT 167431		100% Occupational Health services provided	100%Health care was provided to employees visiting the clinic during the 2nd quarter RPT 167974		100% Occupational Health services 100% attendance to all visits to the clinic. provided	100% Health care was provided to employees visiting the clinic during the 3rd quarter RPT 168546		100% Occupational Health services 100% attendance to all visits to the clinic. provided		
Sign off by Manager/Head of Section: Date:																
4		Public Health and Pollution Control														
4.1	3.3.2	Environmental awareness, Inspections and compliance to ambient air quality standards	Records of awareness campaigns, Inspection and Ambient Air quality results	Environmental awareness, Inspections and compliance to ambient air quality standards by 30 Jun 2020 10 awareness campaigns, 80 industrial inspections	3 awareness campaigns 25 industrial inspections	3- awareness campaigns at Aquadene Secondary, Vondlo Primary and Nguluzana Primary School. DMS No. 1369711 25 industrial inspections conducted. DMS No. 1369708		3 awareness campaigns 15 industrial inspections	Target met 3- awareness campaigns at Madlankala Primary School, Gobandlovu Hall,Dube village. DMS No. 1387525 28 industrial inspections conducted. DMS No. 1387532		3 awareness campaigns 15 industrial inspections	3 awareness campaigns at Isigisi Primary School at Matshana Reserve, Mkhontokayise and Mpembeni clinics. 26 industrial inspections conducted.		3 awareness campaigns 25 industrial inspections		
4.2	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 June 2020	90% Air Quality validated data	96% Air Quality validated data. (Monitoring - Site visits: DMS 1369713)		90% Air Quality validated data	Target met 94% Air Quality validated data.		90% Air Quality validated data	95,8% Air Quality validated data.		90% Air Quality validated data		
Sign off by Manager/Head of Section: Date:																
5		Waste Management and Cleansing														
5.1.1	3.3.1	Promote waste minimisation, reuse, recycling and recovery of waste by maintaining recycling of 30% of total waste	Evidence of waste collected for 2018/2020 financial year with calculations to support re-cycling figures Basis of calculation with evidence of recycling	30% recycling of total waste collected quarterly up to 30 Jun 2020.	30% recycling of total waste collected in 1st quarter	Target not achieved. 28% was achieved in the quarter. Refer to report RPT167891 Recycling Quantities and Calculations on DMS1370428 .		30% recycling of total waste collected in 2nd quarter	Target not achieved. 25.6% was achieved in the quarter. Refer to report RPT168436 Recycling Quantities and Calculations on DMS1387328	Target to be revised down on recyclables during mid year review to 25% due to challenges experienced with a buyback centre that previously contributed largely to the recycling rate	30% recycling of total waste collected in 3rd quarter	Target not achieved. 23.53% was achieved in the quarter. Recycling Quantities and Calculations on DMS1402646		30% recycling of total waste collected in 4th quarter		
5.1.2	3.3.1	Delivering of an effective and efficient delivery of waste services, 7 days a week to serviced areas.	a) List of all serviced areas b) Provide evidence of refuse removal conducted in all serviced communities	100% effective and efficient delivery of waste services, 7 days a week to serviced areas up to 30 Jun 2020	100% of areas serviced	Target met 100% of Weekly Refuse Removal Routes Completed. July 2019 DMS1370411 August 2019 DMS1370414 September 2019 DMS1370416 (RPT167890)		100% of areas serviced	Target met 100% of Weekly Refuse Removal Routes Completed. October 2019 DMS 1386848 November 2019 DMS1386851 December 2019 DMS1386852 (RPT168437)		100% of areas serviced	Target met 100% of Weekly Refuse Removal Routes Completed. January 2020 DMS 1402260 February 2020 DMS 1402262 March 2020 DMS 1402264		100% of areas serviced		
5.1.3	3.3.1	Education and awareness on the impact of waste by conducting 20 educational awareness campaign	List of campaign areas/institutions to be targeted Copies of communication to targeted areas Records of awareness campaigns	20 education and awareness, campaigns by 30 Jun 2020	5 education and awareness, campaigns	Target met and exceeded as 07 clean ups and awareness campaigns were completed as follows: 1. University of Zululand Mandela Day Clean Up Campaign DMS1370592 2. uMhlathuze Water Clean Up Campaign DMS1370594 3. Tertiary Institutions Recycling Launch DMS1370600 4. Nguluzane Primary School DMS1370603 5. Vondlo Primary School DMS1370608 6.City of uMhlathuze Coastal Clean Up Campaign DMS1370613 7. Green City Symposium DMS1370623 Records of awareness campaigns DMS1370430		5 education and awareness, campaigns	Target met and exceeded 07 clean ups and awareness campaigns were completed as follows: 1. Marine Week School Awareness DMS1386899 2. Richards Bay Garden Club Awareness DMS1387427 3. Mandlazini Coca Cola Clean Up Campaign DMS1386901 4. Taxi City Rank Awareness and Clean Up Campaign DMS1386914 5. Nseleni CWP Clean Up Campaign DMS1386902 6.Qedusizi Youth Camp Awareness DMS1386903 7. Town pool Anti-littering Campaign DMS1386904 Records of Awareness Campaigns DMS1387439	N/A	5 education and awareness, campaigns	Target met and 05 awareness campaigns were completed as follows: 1. Sigiisi Primary School DMS1402364 2. Musi Primary School DMS1402362 3. ABM Civil Education Awareness Campaign DMS1402358 4. Mkhobosa Primary School DMS1402361 5. Esikheleni Consumer Awareness Campaign DMS1402359 Records of Awareness Campaigns DMS1402628		5 education and awareness, campaigns		
5.1.4	3.3.1	Eradication of backlog of refuse removal in communities through increase access by 2000 additional households	Evidence of delivery of skips/placement of skips Evidence of calculations of households	Increase access to refuse removal services by 2000 additional households by 30 Jun 2020	200 additional households	Target partially met as 198 additional households were serviced. Skips were distributed in rural communities DMS1370589 Calculation of households DMS1370431.		800 additional households	Target met 1452 additional households were serviced. Skips were distributed in rural communities DMS1386799 Calculation of households DMS1386810	N/A	800 additional households	Target met as 382 additional households were serviced. EPWP were deployed to educate rural communities on proper waste management practices and cleaning the areas. Calculation of households DMS 1402459	Annual target met as 2 032 additional households have been serviced overall.	200 additional households		
Sign off by Manager/Head of Section: Date:																
6		Sport, Recreation and Arts and Culture														
6.1.1	3.4.1.1	Implementation of mass participation recreational programmes	a) List of recreational programmes per target spread over financial year b) Copy of quarterly progress reports to Council	Implementation of 4 (four) mass participation recreational programmes by 30 Jun 2020	1 programmes	Seven programmes were presented:DMS: 1355701, Cluster 4 Golden Games, DMS: 1356051, Cluster 7 Golden Games, DMS: 1356827,Indigenous Games, DMS: 1355696: Cluster 2 Golden Games, DMS:1360118: uMhlathuze Golden Games, DMS:1367704:uMhlathuze Disability Games,DMS:13690351: KCDM Disability Games		1 programme	DMS: 1387519, KZN- DSR SALGA Games.		1 programme	The programme was supposed to be presented on 28 March 2020 but due to the National Lockdown, it could no longer be presented.		1 programme		

PERFORMANCE INDICATOR			UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE		TARGET	ACTUAL
6.1.2	3.4.1.1	Presenting of sport development programmes to the community	List of sport development programmes per target spread over financial year Copy of quarterly progress reports to Council	Present 4 (four) sport development Programmes by 30 June 2020	1 Programme	Thirteen programmes were presented: DMS: 1360883, Cluster 1 Games.DMS:1360881; Cluster 3 Games.DMS:1364690,Cluster 4 Games.DMS: 1362102,Cluster 7 Games.DMS:1360737,Cluster 5 Games.DMS:1364540,Cluster 6 Games.DMS:1361763,Cluster 2 Games.DMS:1362105,Rugby Tournament.DMS:1367164,Mayoral Sport Day.DMS1360768,KCDCM Games.DMS:1360768,Karate Tournament,DMS1363336 Dance Competition,DMS: 1365847, Chess Competition.		1 Programme	DMS: 1385309, uMhlatuze Beach Games.		1 Programme	Ward 13 Elimination Games was presented during the 3rd Quarter. (DMS: 14003541)			1 Programme	
6.1.3	3.4.1.1	Construction, upgrade and/or rehabilitation of sports facilities as per budget allocation Number of sport field (facilities) upgraded/constructed T 3.1	a.) SCM tender reports b.) Copy of quarterly progress report to Council c.) Signed off completion Certificate	Upgrade and rehabilitation of 4 (four) sports facilities, improvements or renovations to 4 (four) swimming pools and Construction of 3 (three) Sport facilities as per budget allocation by 30 June 2020 Upgrade and rehabilitation of 2 (two) sports facilities, as per budget allocation by 30 June 2020	Initiate SCM process	Tender documents are currently being prepared i.r.o Sport Facilities. TENDER 8/21/UMH587-19/20: CONSTRUCTION OF A PUBLIC SWIMMING POOL FACILITY AT VULINDLELA (RPT 167641): TO SERVE AT BSC ON 10 October 2019 IMPROVEMENTS/ RENOVATIONS TO MEERENSEE, BRACKENHAM, ESIKHALENI AND EMPANGENI POOLS: Scope of work completed and handed to PMU for execution. Requisitions Generated		Appointment of Service providers for all 11 Sport facility projects	Target not met Service providers have not yet been appointed. Tender documents still serving at Bid Committees.		Upgrade and rehabilitation of 3 sports facilities i.e. kids park, Madlebe sport field, resurface 4 volleyball courts at central sports complex; Mzuwukile Nseleni; renovations to pools in Esikhaleni, Empangeni, Brackenhams and Meerensee Appointment of Service providers	Funds for Mzuwukile were not allocated. A report for Madlebe Sport Field is at BEC stage. A report for resurfacing of combo courts is at the BEC stage. A requisition for playground material for kids park has been processed.		Construction of Phased-Esikhaleni fitness centre, Phase construction of Kwadiangezwa swimming pool, Phased upgrade of uMhlatuze stadium and Construction of 2 kick-abouts Signed completion of the Madlebe sport facility and Ndabayakhe kick-about.		
6.1.4	3.4.1.1	Number of recreational facilities upgrade/constructed T 3.2 <i>New Indicator</i>	a.) SCM tender reports b.) Copy of quarterly progress report to Council	Construction of Phased KwaDlangezwa swimming pool. 14% spending as per Budget allocation Signed completion of Esikhaleni, Empangeni, Brackenhams and Meerensee Pools							Appointment of Service providers			Construction of Phased KwaDlangezwa swimming pool. 14% spending as per Budget allocation Signed completion of Esikhaleni, Empangeni, Brackenhams and Meerensee Pools		
Sign off by Manager/Head of Section: Date:																
7		Horticultural Services (Parks and Cemeteries)														
7.1.1	3.4.1.2	Beautification of the City of uMhlatuze through the planting of indigenous trees to enhance natural environment/ vegetation	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	Planting of 400 indigenous trees to enhance natural environment/ vegetation and beautification by 30 Jun 2020.	100 trees	Target exceeded : 241 Trees planted during the 1st Quarter (DMS 1371245)		200 trees	Target not met, however quarter one target was exceeded, ahead of schedule. The mid-year target was exceeded. 110 trees has been planted during the 2nd quarter 1 October 2019-31 December 2019 target exceeded, please view DMS 1387280		100 trees	An order was issued by SCMU for the supply and delivery of trees. Delivery was not finalised by the end of the Quarter and no trees were planted.		No Target		
7.1.2	3.4.1.2	New cemetery development and/or extension of cemeteries as per budget allocation	a) Copy of compaction test results b) SCM Reports c) Completion documentation	Phased extension of cemeteries at Richards bay and Esikhaleni by 30 June 2020	Trial Test for Compaction Test	Target Not met. Geo Technical Studies completed for both Richards Bay and Empangeni. (See RPT 166147 and 166148) Prior to implementation additional funding has to be sourced as cost estimates received exceed the R1 144 600 that was made available on the 2019/2010 Capital budget. The current cost estimate stands as received from PMU stands at R2 900 000.	Currently trying to source additional funding to supplement shortage that exist on Capital Budget	-Finalisation of compaction testing -Initiate the SCM process	Target not met Additional funding has been sourced for this project. The service provider is still on site finalizing the trial test. The final report is expected at the end of the month as per the information provided by PMU and the contractor.		Project Specification/Tender Document/Advert for Compaction	Trial test was completed and a Final report on results were due to be submitted at the end of April Due to national lockdown this could not be completed and will be finalised as soon as lockdown is lifted.		Evaluation/Adjudication		
Sign off by Manager/Head of Section: Date:																
		Arts and Culture														

		PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
7.2.1	3.4.1.3	Arts and Culture programmes	a.) List of programmes per target spread over financial year b.) Quarterly reports to Council	Presenting /Coordinating of Nine (9) Arts and Culture programmes by 30 Jun 2020	3 Programmes	Target not met: 2 programmes 1. OPERATION SIYAYA EMHLANGENI CEREMONY •uMhlathuze Municipality Arts and Culture hosted the Operation Siyaya Emhlangeni Ceremony on 17 May 2019 at Kwa-Dlangezwa Sport Grounds. Only 18 buses were procured to transport maidens to the event. About 2000 maidens who were catered for and about 100 matrons. Other Local Municipalities under the umbrella of King Cetshwayo District Municipality attended the event for support. 2. REED DANCE CEREMONY • uMhlathuze Municipality Arts and Culture in partnership with Provincial Arts and Culture, King Cetshwayo District Municipality and Local Municipalities under KCDM participated in Reed Dance Ceremony which was on 6 -8 September 2019 at KwaNongoma Enyokeni Palace. Three buses were procured to transport maidens to the ceremony.		2 Programmes	Target met and exceeded. 4 programmed achieved 1. SPRING TOUR MUSIC FESTIVAL •uMhlathuze Municipality Arts and Culture in partnership with Deep Touch Communication and Events hosted the Spring Tour Music Festival on 04 October 2019 at uMhlathuze Sport Complex. The purpose of this event is to give a platform to local Artists around City of uMhlathuze to showcase their talents and to gather the citizens to socialise and be entertained as well. 2. NEW YEARS EVE FESTIVAL • uMhlathuze Municipality Arts and Culture in partnership with uMhlathuze 035 Experience hosted the New Year's Eve Festival on the 31st of December 2019 at uMhlathuze sport complex. People from City of uMhlathuze and surrounding areas came in numbers to support and celebrate the count down ceremony. See DMS 1388079 for pictures. 3. NATIONAL STUDENT FINANCIAL AID SCHEME ASSISTANT PROGRAMME •Due to the high volume of walk ins requiring assistance for NSFAS Applications at the Port Dunford TSC , a need was identified once again to have an awareness for NSFAS Applications and assist those needy students who wish to study in the coming year. The programme targeted matriculants, out of school and those currently studying. The programme started with school visits explaining to the students and teachers the need to do such application and the documentation required in preparation for such application. The event was held on 02 & 03 October 2019 at the Port Dunford and uMsasandla Thusong Service Centres. The attendance Register is available on dms number 1386276. 4. AWARENESS ON 16 DAYS OF ACTIVISM • On 11 December 2019, the Port dunford TSC hosted the 16 days of Activism Awareness with the aim of educating communities on the need to be safe and secure. Community	N/A	2 Programmes			2 Programmes	
7.2.2	3.4.1.3	Upgrading of existing arts, culture and library facilities	a) SCM tender reports b) Copy of quarterly progress report to Council c) Designs completed	Finalisation of designs for the construction of 1 (one) hall and upgrading of 3 (three) existing community facilities as per approved budget by 30 Jun 2020	Initiate SCM process / Implementation of the maintenance plans			Appointment of service providers for all 4 projects	Target achieved and exceeded 1. PROJECT FOR (LIBRARIES) •Upgrade and renovation of Richards Bay Library - the project is on 40% completion 2.CAPITAL/MINI PROJECTS (HALLS) •Nseleni Hall - Project is at 100% completion , see dms ... for completion certificate. •Brackenham Community Hall - Tender has been awarded, a contractor will commence on site by the end of January. . •Dumisani Makhaye Village - The contractor is still busy with the drawing of concept plan. •Hlanganani Community Hall - Thazo Projects Consultant was appointed , a concept plan was presented . •Construction of Ubizo Multipurpose Centre in Ward 32 - the contractor was appointed for refurbishment of Ubizo, see dms 1388074 for appointment letter. The contractor was introduced to Council and traditional authorities , see dms 1388076 for list of items discussed. The project is at 10% completion.	N/A	Progress report			Completion of designs for construction of DMV Hall, Refurbishment of Hlanganani hall, extension of Enseleni library and upgrading of Richards Bay library projects.	
Sign off by Manager/Head of Section: Date:															
8		Strategically Manage the Community Services Department													
8.1	1.1.3	Implementation of Batho Pele Programme of action for the Community Services Department (ComS)	Copy of finalized Batho Pele programme of action rollout plan for ComS Quarterly progress on 2019/2020 implementation	80% Implementation of Batho Pele programme of action for ComS department by 30 Jun 2020	Finalize Batho Pele programme of action rollout plan for ComS.			40% Implementation	Batho Pele related training is currently being provided to employees from the Waste Management Services Section and will be extended to other sections within Community Services.		60% Implementation			80% Implementation	
8.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the ComS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updates sent through to Chief Risk Officer for recording in the Master Risk Plan Document for uMhlathuze Municipality. See DMS 1370841		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Workshop held with Chief Risk Officer. See DMS 1333152 presented. CRO invited to Departmental Meetings to keep abreast of latest changes to the Strategic Risk Register.	N/A	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register			Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	
8.3	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	a) Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings relating to the ComS Department by 30 Jun 2020	Finalise 2016/2017 carried over Auditor General (AG) matters contained on the AG action plan	All matters finalised - No new matters during 1st Quarter of 2019/2020 financial year.		40% resolution of Auditor General (AG) findings contained on the AG action plan	No new matters for finalisation during the 2nd Quarter	N/A	80% resolution of Auditor General (AG) findings contained on the AG action plan			100% resolution of Auditor General (AG) findings contained on the AG action plan	
8.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department by 30 June 2020	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting theCommunity Services Department up to 30 June 2020	100% processing of issues	No issue emanated from Operation Sukuma Sakhe for processing by the Department Community Services		100% processing of issues	No issue emanated from Operation Sukuma Sakhe for processing by the Department Community Services	N/A	100% processing of issues			100% processing of issues	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
8.5	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by by the ComS Department	Spending report per quarter	95% Capital expenditure by 30 Jun 2020 on approved projects co-ordinated and facilitated by the ComS Department	15% capital expenditure	No actual capital expenditure recorded during the first quarter of the financial year due to the delay experienced in linking Contractors to the newly implemented SAP System. Invoices were however received for work completed on projects during the first quarter and will be processed for payment during the 1st half of the 2nd quarter. (DMS 1351405: Financial reporting- Compiled by Budget Office)	All outstanding invoices for the 1st quarter will be processed at the beginning of the 2nd Quarter	40% capital expenditure	Target not met. R4 512 388 of the total Departmental Allocation of R52 998 100 was spent which constitutes a 9% expenditure.	Several challenges are being experienced with the payment of invoices and creation of shopping carts. Challenges are being discussed with SCMU.	70% capital expenditure			95% capital expenditure	
Sign off by DMM: Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic,															

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1		Expenditure: Budgeting and Reporting													
1.1.1	5.1	Approval of the 2020/2021 budget by Council in terms of Sec.24 (1) of the MFMA	Copy of item to EXCO Copy of EXCO resolution noting or adopting budget time schedule	Prepare and submit final 2020/2021 budget to Council for approval by 31 May 2020 in terms of Sec.24 (1) of the MFMA	Key deadlines schedule to EXCO before 31 August 2019	CR 13483, Served 28 August 2019 RPT 167477		No target	No target	N/A	Draft budget to Council for approval by 22 March 2020	CR 13877 Finance Portfolio cancelled Special Exco 26/03/2020 Special Council 26/03/2020 RPT 168831 DMS 1399738 (Annexure A), DMS 1395609 (Annexure B - Tables) & DMS 1397212 (Draft Tabled SDBIP)	Monthly Council meeting planned for 31/03/2020 as per Annual meeting dates but moved forward due to National Lockdown being implemented from 27/03/2020.	Final budget to Council for approval by 30 May 2020	
1.1.2	5.1	Mid-Year Financial Review or the 2019/2020 budget in terms of S.72 of the MFMA	Copy of 2019/2020 mid-year financial review or adjustments budget & item to Council in terms of the MFMA Copy of Council resolution approving the financial review and/or the adjustments budget	Prepare and submit the Mid-Year Financial Review or the 2018/2019 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2020	No target			No target	No target	N/A	Mid-Year Financial Review by 25 January 2020	CR 13720 Fin Portfolio 22/01/2020 Exco 22/01/2020 Council 22/01/2020 RPT 168341 (DMS 1372336 & DMS 1388467 (Tables))	Target Achieved		
1.2.1	5.1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA Copy of the resolutions taken by EXCO in respect of the reports submitted.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	Copy of 3 monthly reports to Council	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	Copy of 3 monthly reports to Council	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Jan 2020 RPT 168638 (DMS 1394190 & 1394188) CR 13808 Fin 25/02/2020 Exco 26/02/2020 Council 26/02/2020 Feb 2020 RPT 168830 (DMS 1400468 & 1399786) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended	Target not achieved due to National Lockdown being implemented from 27/03/2020.	Copy of 3 monthly reports to Council	
1.2.2	5.1	Submission of 2018/2019 financial statements to Auditor General by 31 August 2019 and submission of the Audit Report on 2018/2019 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Copy of item together with financial statements to Council/Audit committee Copy of C/Res in respect of the financial statements Evidence of submission of AFS to the AG. Copy of item together with financial audit report on 2017/2018 financial year to Council Copy of Council Res	Submit completed 2018/2019 financial statements to Auditor General by 31 August 2019 in line with legislation and submit the Audit Report on 2018/2019 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	2018/2019 (AFS) Financial statements	RPT 167727 CR 13549 Exco 25/09/2019 Council 30/10/2019 AFS to AG 1364697		2018/2019 AG Audit report submitted within 30 days of receipt from AG	AG report has not been issued by the AG.						
1.2.3	5.1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Copy of AFS Copy of the financial component included in the Annual report	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2019	Submit AFS to the AG by 30 Aug 2019	RPT 167727 CR 13549 Exco 25/09/2019 Council 30/10/2019 AFS to AG 1364697 AFS submission letter DMS 1364636									
1.3.1	5.1	Submission of the draft SDBIP for 2020/2021 to the Mayor in terms of Section 69 (3) of the MFMA	Copy of item together with SDBIP to Council and resolution Copy of C/Res adopting the Budget Copy of receipt of draft SDBIP by the Mayor.	Prepare and submit the draft SDBIP for 2020/2021 to the Mayor within 14 days after approval of budget by Council.							Ensure draft SDBIP prepared together with the draft 2020/2021 budget and submitted to Exco by 30 April 2020	CR 13877 Finance Portfolio cancelled Special Exco 26/03/2020 Special Council 26/03/2020 RPT 168831 DMS 1399738 (Annexure A), DMS 1395609 (Annexure B - Tables) & DMS 1397212 (Draft Tabled SDBIP)		Ensure submission of final SDBIP 2020/2021 to Exco by 30 June 2020 and submission to National Treasury and Provincial treasury as legislated	
1.3.2	5.1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Copy of item together with quarterly financial report to Exco/Council Copy of Promis accounting system figures to support quarterly SDBIP figures	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	Quarterly report	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Quarterly report	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	Quarterly report			Quarterly report	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1.4.1	5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Copy of monthly cash flow statement Copy of creditors age analysis Item to Finance Portfolio committee Copy of Item to EXCO/Council Copy of Council resolution	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end			3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	
1.4.2	5.1.1.4	Ensure cash coverage of two times normal creditors in terms of the policy of the municipality	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2020	Quarterly report	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Quarterly report	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	Quarterly report	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		Quarterly report	
1.5.1	1.1.7.2	Audit Implementation Plan and resolution of audit management issues relating to Budget and treasury office that transpired from the 2018/19 audit exceptions by the AG	Copy of item to the Audit committee, EXCO and Council	Develop Audit Implementation Plan and resolve 100% of audit management issues relating to Budget and treasury office for 2018/19 from audit exceptions from the AG by 30 Jun 2020	Submission of Annual Financial Statements for 2018/2019	RPT 167727 CR 13549 Exco 25/09/2019 Council 30/10/2019 AFS to AG 1364697 AFS submission letter DMS 1364636		Clean Audit for 2018/2019	AG report has not been issued by the AG.	This target is beyond the CFO control.	Develop Audit Implementation Plan resolve at least 60% of audit management issues relating to Budget and treasury office for 2018/19 from audit exceptions from the AG.	Audit Action plan on DMS 1397079		(1) Clean audit for 2018/2019 (2) Resolve 40% of audit management issues relating to Budget and treasury office for 2018/19 from audit exceptions from the AG.	
1.5.2	5.2.1.2	Asset Management from Financial component	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2020	Review of Asset Policy by the AFS Section	The policy was reviewed (DMS 1346535) and approved by Council on 29 May 2019.		Finalisation of Asset Verification timetable by Corporate Finance	The Asset Verification Timetable for 2019/2020 will be finalized by 28/02/2020.		75% assets verified			100% assets verified	
Sign off by Manager/Head of Section:															
Date:															
2		Revenue													
2.1	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2020	Copy of the revised tariff and rates policies Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2020							Draft Budget reflecting Tariffs changes	CR 13877 Finance Portfolio cancelled Special Exco 26/03/2020 Special Council 26/03/2020 RPT 168831 DMS 1399738 (Annexure A), DMS 1395609 (Annexure B - Tables) & DMS 1397212 (Draft Tabled SDBIP), Tariff of Charges (DMS 1396548)		Submit Policies for approval to Council	
2.2	5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Copy of debtors' age analysis reflecting outstanding debtors by category and by area. Item with supporting docs to the Council Copy of resolution	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2020	3 monthly outstanding debtors' report	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	3 monthly outstanding debtors' report	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Jan 2020 RPT 168638 (DMS 1394190 & 1394188) CR 13808 Fin 25/02/2020 Exco 26/02/2020 Council 26/02/2020 Feb 2020 RPT 168830 (DMS 1400468 & 1399786) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		3 monthly outstanding debtors' report	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.3	5.1.1.4	Maintain the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council.	Copy of cash collection report reflecting cash collected for each month against the total revenue raised for each month on an incremental basis Item with supporting docs to the Council Copy of resolution	Maintaining the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council 30 Jun 2020	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Jan 2020 RPT 168638 (DMS 1394190 & 1394188) CR 13808 Fin 25/02/2020 Exco 26/02/2020 Council 26/02/2020 Feb 2020 RPT 168830 (DMS 1400468 & 1399786) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	
2.4	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA	95% Revenue collection rate as a percentage of billed amount up to 30 Jun 2020	95% collection rate	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		95% collection rate	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	95% collection rate			95% collection rate	
Sign off by Manager/Head of Section:															
Date:															
3		Supply Chain Management													
3.1	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Copy of the quarterly SCM report Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy Copy of Council resolution	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2019	Quarterly SCM reports	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Quarterly SCM reports	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	Quarterly SCM reports	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		Quarterly SCM reports	
3.2	5.2.1.5	Annual stock count for 2018/2019 financial year by 30 August 2019, and quarterly report on stock counts for the 2019	Copy of annual stock count report of 2018/2019 Copy of items to Council Copy of Council resolutions	Annual stock count for 2018/2019 financial year by 30 August 2019, and submit quarterly report on stock counts for the 2018/2019 to Council up to 30 Jun 2020	Annual stock count report for 2018/2019 by 30 August 2019	Annual stock take report 2018/19 RPT 167382 DMS 1354871 CR 13495 Exco & Council 28/08/2019		Quarter 1 report on stock count for 2019/2020			Quarter 2 report on stock count for 2019/2020			Quarter 3 report on stock count for 2019/2020	
3.3	5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Tenders approved by the Bid Adjudication Committee.	Ensure Improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2020	16 weeks average	For Quarter 1: 14 tenders were advertised and 09 were awarded. The turnaround time was 18 weeks.		16 weeks	For Quarter 2 : 13 tenders were advertised and 10 were awarded. The turnaround time was 14 weeks		16 weeks			16 weeks	
Sign off by Manager/Head of Section:															
Date:															
4		Financial Management													
4.1	5.1.1.3	Revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually for approval by Council	Copy of the revised Investment and Cash policy Copy of item with revised policy Copy of Council resolution	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2020	Report on the policies reviewed in June 2019.	Review of financial management and budget related policies completed for 2019/20 - RPT 166766 2019/20 MTREF adoption - CR 13202 dated 29/05/2019		Report progress on number of policies reviewed	Review of financial management and budget related policies completed for 2019/20 - RPT 166766 2019/20 MTREF adoption - CR 13202 dated 29/05/2019		Report progress on number of policies reviewed	Review of financial management and budget related policies completed for 2019/20 - RPT 166766 2019/20 MTREF adoption - CR 13202 dated 29/05/2019		Review policies in June for the next financial year	
4.2	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements of the 2018/2019 financial year for submission to Council and the Auditor General	Copy of asset register Copy of AFS Copy of item to Council Copy of resolution Copy of submission to the Auditor General Reconciliation of GL to FAR as at 30 June 2019	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2018/2019 financial year) and submit to Council and the Auditor General by 30 Jun 2020	Asset register figures to AG Signed Asset register to Portfolio Committee	Asset register was submitted to AG (DMS 1366268 & DMS 1364692) and also the financial statement submitted with asset register information was submitted to FS Portfolio (RPT 167727)		Signed Asset register to Portfolio Committee	Signed Annual Financial Statements 2018/2019 were submitted to Portfolio Committee which are inclusive of the Asset Register figures.		Signed Asset register to Portfolio Committee Asset register figures in Interim AFS to Audit Committee			Reconciled Asset register figures to Audit Committee	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC		CORRECTIVE MEASURE	QUARTER ENDING 31 MARCH		CORRECTIVE MEASURE	QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL		TARGET	ACTUAL		TARGET	ACTUAL		TARGET	ACTUAL
4.3	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Copy of monthly grant reports on all DORA reportable grants	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2020	3 monthly Grant reports included in Section 71 report	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Jul 2019 RPT 167478 (DMS 1367092 & DMS 1347659) CR 13650 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Aug 2019 RPT 167744 (DMS 1371566 & 1371546) CR 13651 Fin 29/10/2019 Exco 20/11/2019 Council 04/12/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Oct 2019 RPT 168168 (DMS 1379384 & 1377789) CR 13711 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Nov 2019 RPT 168340 (DMS 1387826 & 1386600) - in progress - Council in recess item to serve in Jan 2020 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter	N/A	3 monthly Grant reports included in Section 71 report	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Jan 2020 RPT 168638 (DMS 1394190 & 1394188) CR 13808 Fin 25/02/2020 Exco 26/02/2020 Council 26/02/2020 Feb 2020 RPT 168830 (DMS 1400468 & 1399786) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		3 monthly Grant reports included in Section 71 report	
4.4	5.1.1.1	Quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end.	Copy of register and investments in quarterly financial report to Finance Portfolio Com Copy of Promis accounting system figures to support quarterly investment figures Copy of item to the Council	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2020	Quarterly report on the investment register with details of investment	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter		Quarterly report on the investment register with details of investment	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		Quarterly report on the investment register with details of investment	
4.5	5.1.1.1	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end	Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com Copy of Promis figures aligned to the loans register to support loan figures in the report Copy of item to the Council	Submit quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2020	Quarterly report of details of all loans	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter		Quarterly report of details of all loans	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter		Quarterly report of details of all loans	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended		Quarterly report of details of all loans	
4.6	5.2.1.6	Percentage of Capital Budget on Finance departments' projects.	Copy of SDBIP report with details of all Finance projects as submitted to Exco	Ensure 95% expenditure of Capital Budget on Finance departments' projects by 30 Jun 2020	15% capital budget spend	June 2019 (Interim) - RPT 162248 (DMS 1352333 & DMS 1339630) CR 13435 Exco 14/08/2019 Council 28/08/2019 Sep. 2019 RPT 167934 (DMS 1376515 & 1351405) In progress - to be finalised next quarter Capital spend as at 30/09/2019 = 26%	15%	40% capital budget spend	Sep 2019 RPT 167934 (DMS 1376515 & 1351405) CR 13710 Fin 26/11/2019 Exco 04/12/2019 Council 04/12/2019 Dec 2019 RPT 168341 (DMS 1388467 & 13872336) - in progress - to serve in the next quarter Capital spend as at 31/12/2019 = 26%	15%	70% capital budget spend	Dec 2019 RPT 168341 (DMS 1388467 & 1372336) CR 13720 Fin 22/01/2020 Exco 22/01/2020 Council 22/01/2020 Mar 2020 RPT xxxxx (DMS 1388928 & xxxxx) - in progress - Council in lockdown due to Covid-19 item to serve once lockdown has ended Capital spend as at 31/03/2020 = 79%	15%	95% capital budget spend	
Sign off by CFO:															
Date:															
5		Departmental Management													
5.1	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	a) Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the Chief Financial Officer by 30 Jun 2020	Finalise 2017/2018 carried over Auditor General (AG) matters contained on the AG action plan	Action plan developed on DMS 1323362		Quarterly report 40% resolution of Auditor General (AG) findings contained on the AG action plan	Action plan developed on DMS 1323362		80% resolution of Auditor General (AG) findings contained on the AG action plan	Action plan developed on DMS 1323362		100% resolution of Auditor General (AG) findings contained on the AG action plan	
5.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the CFO (FS) department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly risk assessment register is updated on DMS 991738		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly risk assessment register is updated on DMS 991738		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly risk assessment register is updated on DMS 991738		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	
5.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	List of all issues raised CFO responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial services Department up to 30 Jun 2020	100% issues processed	No items on OSS for Financial Services		100% issues processed	No items on OSS for Financial Services		100% issues processed	No items on OSS for Financial Services		100% issues processed	
5.4	1.1.3	Implementation of Batho Pele Programme of action for the Financial Service Department	Copy of finalized Batho Pele programme of action rollout plan for FS Quarterly progress on 2019/2020 implementation	80% Implementation of Batho Pele programme of action for FS 2019/2020 by 30 Jun 2020.	Finalize Batho Pele programme of action rollout plan for FS.	Siyasizane progress being monitored.		40% Implementation	Siyasizane progress being monitored.		60% Implementation	Siyasizane progress being monitored.		80% Implementation	
Sign off by CFO:															
Date:															

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
<div>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</div> <div>Signed by the CFO:</div> <div>Date:</div>															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1		Good Governance and Public Participation													
1.1	1.1.2	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	Copies of 5 performance plans Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 Jul 2019, and 3 Quarterly reviews of Managers performance up to 30 Jun 2020	Performance Plans of Managers in place by 31 July 2019	Target met 4 Performance appraisal done one level 22 is vacant DMS 1372155		First quarter performance review of Managers by 31 December 2019	Target met 5 performances reviewed of Managers	N/A	Second quarter performance review of Managers by 31 March 2020	Target met 5 performance plans reviewed of Managers	N/A	Third quarter performance review of Managers by 30 June 2020	
1.2	1.1	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the DMM: EES by 30 Jun 2020	Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings by 30 Jun 2020	No target	There were no findings for the quarter but only information requests refer to DMS 1371175 and have been updated within the time frame		5% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	Target met 5 findings were found and resolved see DMS 137388, 137387, 137581, 137903, 137581	N/A	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	Nil for the quarter	N/A	80% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	
1.3	1.1.3	Implementation of Batho Pele Programme of action for the Electrical and Energy Services Department (EES)	Copy of finalized Batho Pele programme of action rollout plan for EES Quarterly progress on 2019/2020 implementation	80% Implementation of Batho Pele programme of action for EES department by 30 Jun 2020	Finalize Batho Pele programme of action rollout plan for EES.	Plan submitted for implementation awaiting for DMS 1371881		40% Implementation	Target met 40% reached, 3x visits to Ward 8 Ezikhaleni and Enseleni Library (15 October 2019) Ward 30 Vulindlela, Ward 27 - Phesheya school	N/A	60% Implementation	Nil for the quarter	N/A	95% expenditure Evidence of expenditure Project status reports	
1.4	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the EES department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	On DMS 991738 there are items that are due in the financial year 2019/2020 and have been updated .		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Target met DMS 991738 there are items that are due in the financial year 2019/2020 and have been updated .	N/A	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Target met DMS 991738/1126293 there are items that are due in the financial year 2019/2020 and have been updated .	N/A	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	
1.5	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department by 30 June 2019	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department up to 30 June 2019	100% processing of issues	No issues relating to Sukuma Sakhe that were submitted		100% processing of issues	No issues relating to Sukuma Sakhe that were submitted	N/A	100% processing of issues	No issues relating to Sukuma Sakhe that were submitted	N/A	100% processing of issues	
1.6	1.1.1.5	Conduction of Job safety inspections as per planned inspection schedule	Record of Monthly Job Safety Inspection Reports Monthly Job Safety Inspection Reports	60 Job safety inspections conducted as per planned inspection schedule by 30 June 2020	15 Inspections	DMS 1371101 - Risk Assessments (EES - O & M) = 45 and Task Observations (EES - O & M) = 17		15 Inspections	Target met DMS 1298207,1352747 and RPT 168413 - Risk Assessments and Task Observations (EES -) = 30	N/A	15 Inspections	Target met DMS 1371101 - Risk Assessments and Task Observations (EES -) = 62	N/A	15 Inspections	
Sign off by Manager/Head of Section: Date:															
2		Electrical Infrastructure Services													
2.1.1	2.1.1.2	% execution maintenance of electrical distribution network as per approved budget	Quarter report on maintenance and electrical distribution within 30 days after each quarter ends	85% of maintenance plan per approved budget by 30 Jun 2020	85% Execution of maintenance as per maintenance plan	Target met - 100% - RPT 167809 Planned =1296 and Actual =1296 which totals to 100%		85% Execution of maintenance as per maintenance plan	Target met 91.10% achieved Refer to RPT 168413 Planned = 506 and Actual = 461 totals to 91.10%	N/A	85% Execution of maintenance as per maintenance plan	Target met 91.10% achieved Refer to DMS 1403105 Planned = 1296 and Actual = 1296 totals to 100%	N/A	85% Execution of maintenance as per maintenance plan	
2.1.2	2.1.1.2	Improvement in the quality of life through household electricity connection per approved budget Number of new households provided with new Electricity connections (Municipal supply) Ref T.2.15	a. Quarterly report on new households connected within 30 days after each quarter ends	80 new household connections connected to electricity network by 30 Jun 2020 102 additional households provided with electrical supply services by 30 Jun 2020	20 new household connections	15 new households were connected DMS 1371964	Delay on connections due to unavailability of materials from Stores during the implementation of SAP programme 71 applications and 15 household connected	20 new household connections	Target met and exceeded 87 household connected IR forms on DMS 1387397	N/A	20 new household connections 0 new connections	Target met 12 new connections DMS 1403135	N/A	20 new household connections 0 new connections	
2.2.1	2.1.1.2	Non-technical electricity losses are kept within 8%.	Quarterly statistics report on technical electricity losses on monthly statistics report received in the quarter	Non-technical electricity losses are kept within 8% quarterly up to 30 Jun 2020	<8% per quarter	Target met 5% achieved for non technical losses RPT 167821 This figure is a draft report as it reflect July and August figures only. The submitted report number was not populated with September figure at the time of submission	For 2 months July and August, September awaiting for Billing section the third month losses will reflect after a month from October 2019 and will be added	<8% per quarter	Target met 3% achieved for non technical losses DMS 1388255. This figure is a draft report as it reflect October and November figures only. The submitted report number was not populated with December figure at the time of submission	This is for the sales October / November 2019. The December consumption figures bill run will take place next week then I can complete the full quarter.	<8% per quarter	Target met 8% achieved for non technical losses RPT 168909. This figure is a draft report as it reflect January to March 2020 figures only.	N/A	<8% per quarter	
2.2.2	2.1.1.2	Conducting of quarterly Electrical Education campaigns	Quarterly report on education campaigns within 30 days after each quarter ends	Conduct four (4) Electrical Education campaigns 30 Jun 2020	1 educational campaign	No campaign conducted	The section is busy with the RFQ purchasing of stock and will be finalised in November 2019	1 educational campaign	Target met 1 educational campagne at AMEU		1 educational campaign	Nil for the quarter		1 educational campaign	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.3	2.1.1.2	Restoration of general street lighting faults within 72 hours (excludes lighting installations that have cable faults or stolen equipment).	Quarterly statistics report on restoration of street light within 30 days after each quarter ends	90% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2020	90% restored within 72 hours	Target not met 86% resored within 72 hours RPT 167898.	A contractor to be appointed to attend to backlog and maintenance of Streetlights in November 2019 as the requisition is already done	90% restored within 72 hours	Target not met 76% restored within 72 hours Refer to RPT 168396	Target not achieved due to unavailability of materials and constant breakdown off fleet. A contractor is to be appointed via SCM once material is received.	90% restored within 72 hours	Target not met 77% restored within 72 hours Refer to dms 1402982	Target not achieved due to unavailability of materials and constant breakdown of fleet. Awaiting contractor to proceed once lockdown is uplifted.	90% restored within 72 hours	
2.4	5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Project plans in place Quarterly updated progress on project plans Quarterly contract monitoring reports	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2020	Implementation as per project plans Technical contract monitoring	Target met 100% contract monitoring reports submitted Refer to DMS 1307350		Implementation as per project plans Technical contract monitoring	Target met 100% contract monitoring reports submitted Refer to DMS 1307350		Implementation as per project plans Technical contract monitoring	Target met 100% contract monitoring reports submitted Refer to DMS 1307350	N/A	Implementation as per project plans Technical contract monitoring	
		Fleet Management													
2.5.1	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2018/2019	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2020	0% of budgeted vehicles delivered	No target set for the quarter		10% of budgeted vehicles delivered	Target not met 2% achieved	Tender for procurement of vehicles on National Treasury RT 57 Transversal Contract will serve at BEC in February 2020	60% of budgeted vehicles delivered	Target not met 2% achieved DMS 1403088	The letters of award should be treated as official orders in order that the manufacturing process can start and Chassis Cabs reserved.The Covid 19 impact will however delay manufacturing quite substantially .	100% of budgeted vehicles delivered	
2.5.2	2.1.3.1	Ensure fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	85% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	85% fleet availability	Target no met 84% view DMS 1370922	The challenges experienced with SAP implementation, resulted in a severe backlog in ordering of spares and appointing service providers to perform repairs on vehicles and plant. Although the problem is not fully resolved, an interim measure has been put in place whereby orders can now be placed. The volumes of requisitions from Fleet is very high and the Supply Chain Management Unit does not have the capacity to execute all the Requisitions. Emergency meeting was held with the Supply Chain Management Unit, and measures discussed on how the challenges relating to SCM procedures can be mitigated., SCMU has indicated their willingness to assist in clearing the back log.	85% fleet availability	Target met 96% availability achieved Refer to DMS 1387825	N/A	85% fleet availability	Still await for SAP to finalize the works orders it will be available by 6 May 2020 .		85% fleet availability	
Sign off by Manager/Head of Section: Date:															
3		Municipal Financial Viability													
3.1	5.1.1.4	Ensure execution of all capital projects provided for on the Capital Budget under the direct control of the department by 30 June 2020	Spending report per quarter	Execution of all capital projects (95% expenditure) relating to electricity infrastructure provided for on the Capital Budget (component 5) by 30 Jun 2020	5% expenditure Evidence of expenditure Project status reports	Target met 7% as per invoices submitted to Finance and paid as confirmed. DMS 137956		30% expenditure Evidence of expenditure Project status reports	Target not met 18% achieved.	Ensure that all invoices under committed expenditure are paid in time. 22% of commitments	60% expenditure Evidence of expenditure Project status reports	Target not met 48% achieved.	Payment of ordered material for projects to be done and there are invoices that still to be paid for currently running projects and ordered vehicles	95% expenditure Evidence of expenditure Project status reports	
Sign off by DMM: Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors. Signed by the DMM: Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	ACTUAL	ACTUAL
1		WATER AND SANITATION SERVICES													
1.2	2.1.1.1	% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	Planned maintenance Plan Signed off job cards Quarterly reports	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2020	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 4,4 hrs Refer to RPT 167826 Northern depot - Target met with an average of 5,27 hours. Southern Depot - Target met with an average of 4 Hours Western Depot - Target met with an average of 4 Hours.		100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 4,9 hrs Refer to RPT 168423. Northern depot - Target met with an average of 5,13 hours. Southern Depot - Target met with an average of 3,8 Hours Western Depot - Target met with an average of	N/A	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 8 hrs Refer to RPT 168879. Northern depot - 5,51 hours. Southern Depot - 18 hours Western Depot - 3,22 Hours.	Target Met	100% restoration within 8Hrs	
		Planning and Strategy													
1.3.1	2.1	Provision of water to additional households meeting minimum standard. Number of new water connections meeting minimum standard Ref T 2. 3	Quarterly report Works orders issued and signed off	1-000 additional households water connection and report quarterly progress up to 30 Jun 2020 400 additional households with water connection by 30 June 2020	200 water meters	Target not met. 58 Water Meters installed. Refer to RPT 167831 and DMS 1337901 for details. IR Forms are as follows: July (22) DMS 1360928 August (4) DMS 1366601 September (32) DMS 1370614	Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	250 water meters	Target not met. 67 Water Meters installed. Refer to RPT 168425 and DMS 1337901 for details. IR Forms are as follows: Oct (45) DMS 1377708 November (19) DMS 1385228 December (3) DMS 1388168	Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	250 water meters 100 water meters	53 Water Meters installed. Refer to RPT 168884 and DMS 1337901 for details. IR Forms are as follows: Jan (21) DMS 1402819 Feb (16) DMS 1402825 Mar (16) DMS 1402826	Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	360 water meters 167 water meters	
1.3.2	2.1	Eradication of sanitation backlog by the provision of 1-800 additional households served with sanitation services by 30 June 2020 Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2. 10	Quarterly report Verified Spreadsheet from consultants	Eradication of sanitation backlog by the provision of 1-800 additional households with sanitation services and report quarterly progress up to 30 Jun 2020 200 VIP's constructed by 30 June 2020	60 VIP's constructed	0% Achieved. No Contractors on site.	Appointment of Contractors to assist on the construction of VIP toilets is in Progress.	200 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is in Progress.	650 VIP's constructed 0 VIP's constructed	Zero target for this Quarter.	N/A	1000 VIP's constructed 200 VIP's constructed	
1.4	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on WISG funding by the 30 Jun 2020	5% expenditure	For Water & Sanitation		30% expenditure	For Water & Sanitation		60% expenditure			100% expenditure	
1.5	2.1.4.1	Reduction of water losses to 24% by 30 June 2020 Maintain water losses at 25% up to 30 June 2020 Ref T 2. 6	Quarterly Report to Council.	Reduction of water losses to 24% by 30 Jun 2020 and report quarterly progress up to 30 Jun 2020 Maintain water losses at 25% up to 30 Jun 2020 and report quarterly progress up to 30 Jun 2020	≤23% losses reported	Target met. 23% water losses recorded Refer to DMS 1370837. (Jun, Jul & Aug)		≤23% losses reported	The source of data is only received on the 20th of the month thus reporting can only be done after. See attached memo on DMS 1234513		≤22% losses reported Maintain water losses at 25%	Target met. 20% water losses recorded Refer to DMS 1370837. (Dec, Jan & Feb)		≤24% losses reported Maintain water losses at 25%	
		Scientific Services													
1.6,1	2.1.3	Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241	Water quality monitoring programme Quarterly Water Quality Reports Integrated Regulatory Information System (IRIS) on a monthly basis.	Quality of drinking water comply with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2019 Reporting reflecting the results received within the reporting period	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Target met. 99,6 % compliance. See DMS 989652 for details. (Jun, Jul & Aug)		Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Target met. 99,7 % compliance. See DMS 989652 for details. (Sep, Oct & Nov)	N/A	Between 95% and 99% Blue Drop Compliance (Dec, Jan & Feb)	Target met. 99,85% compliance. See DMS 1402581 for details. (Dec, Jan & Feb)	Target Met	Between 95% and 99% Blue Drop Compliance (Mar, Apr & May)	
1.6,2	2.1.3	Ensure that the Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard	Water quality monitoring programme Quarterly Wastewater Quality Reports Green drop system	Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard and report quarterly to 30 Jun 2020	≥90% compliance (Jun, Jul & Aug)	Target not met. 75,33% compliance. See DMS 992519 for details. (Jun, Jul & Aug)	2019/2020 Capital Budget has been provided to address plants which has highest Non - Conformances.	≥90% compliance (Sep, Oct & Nov)	Target not met. 75,4% compliance. See DMS 992519 for details. (Sep, Oct & Nov)	Funds has been made available to address plants which has highest Non - Conformances and the project is in progress.	≥90% compliance (Dec, Jan & Feb)	Target not met. 84,30% compliance. See DMS 1402592 for details. (Dec, Jan & Feb)	Tender has been prepared and is currently on BAC for approval to address plants which has highest Non - Conformances	≥90% compliance (Mar, Apr & May)	
Sign off by Manager/Head of Section: Date:															
2		TRANSPORT ROADS AND STORMWATER													
2.1.1	2.1.1.5	Rehabilitation of tarred roads as per approved budget	Urban Roads Quarterly Reports Record of Road Rehabilitation	Ensure rehabilitation of 6.2 km of tarred roads by 30 Jun 2020 and report quarterly progress up to 30 Jun 2020	0 km Rehabilitated	0km Rehabilitated RPT 167724 DMS 1172952		3 km Rehabilitated	0km Rehabilitated RPT 168373 DMS 1172952	Appointment of panel of contractors in progress.	3.2 km Rehabilitated	0km Rehabilitated RPT 168737 DMS 1172952	COVID-19 lockdown delays Contractor is appointed for surface Seals planned to commenced after the lock down.	0km Rehabilitated	
2.1.2	2.1.1.5	Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads)	Closed works order Quarterly report	80% of repaid paved municipal roads	80% of repaid paved municipal roads	85% DMS 1198289 RPT 167724		80% of repaid paved municipal roads	89, 83% RPT 168373 DMS 1376779 DMS 1370697 DMS 1386042		80% of repaid paved municipal roads	98,10 % RPT 168737 DMS 1376779 DMS 1370697 DMS 1386042	Target was met.	80% of repaid paved municipal roads	
2.1.3	2.1.1.5	Upgrade of Rural gravel road to surfaced road. (1,322km MIG and 2.4km Sustainable Rural road)	Transportation Planning Quarterly Reports Record of Road Rehabilitation	Upgrade of 3,722 km rural gravel road to surfaced road as approved per projects plans by 30 Jun 2020	0.5 km roads upgraded	2,471km RPT 167818 DMS 1172952		2,222 km roads upgraded	3,708kms DMS 1378539		0 km roads upgraded	951 m - DMV Phase 8 DMS 1378539 DMS 1172952	No targets was set for this quarter.	1.0 km roads upgraded	

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	ACTUAL	ACTUAL
2.2	2.1.1.5	600 km of rural gravel roads maintenance (grading/ blading) as approved per projects plans	Rural Roads Quarterly Reports Rural Roads Depot Quarterly Reports	600 km of rural gravel roads be maintained (grading/ blading)	150 kms rural gravel roads maintained	GRADING: Target achieved and exceeded 185.58km of gravel roads maintained. DMS 778909 RPT 167874 GRAVELLING: 4.63km		150 kms rural gravel roads maintained	56.576kms RPT 168485 DMS 778909 GRAVELLING: 17.565km RPT 168485 DMS 778909		150 kms rural gravel roads maintained	115.321 Km DMS 778909	Continuous breaking down of yellow plants. In future, Budget for plant hiring should considered in order to achieve monthly set targets	150 kms rural gravel roads maintained	
2.3.1	2.1.1.5	Planned maintenance on Storm-water-Drains and manhole covers (incl. kerb inlets) maintained per approved project plans Kilometres of Stormwater open drains maintained Ref T 2. 30	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure 100% of planned maintenance on Stormwater-Drains executed by the 30-June-2020 Ensure planned maintenance of 46 km storm water open drains by 30 Jun 2020	16 km Stormwater open drains maintained	Target not achieved 144m of open drains maintained. RPT 167905 DMS 1370697 DMS 1360362 DMS 1336857	Stormwater maintenance contract has expired. Implementation of new contract underway.	5 km Stormwater open drains maintained	3547m RPT 168488 DMS 1376697 DMS 1376779 DMS 1386042	Awaiting implementation of new s/w contract for planned maintenance.	5 km Stormwater open drains maintained	287m RPT 168914 DMS 1376779 DMS 1370697 DMS 1386042	Awaiting commencement of quotations for the stormwater planned maintenance	20-km Stormwater open-drains maintained 37.286 km Stormwater open drains maintained	
2.3.2	2.1.1.5	Number of manholes maintained (Incl kerb inlets) Ref T 2. 31	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure maintenance of 1638 manhole covers (incl. kerb inlets) by 30 Jun 2020 Ensure maintenance of 1020 manhole covers (incl. kerb inlets) by 30 Jun 2020	450 manhole covers maintained	Target not achieved 130 manholes maintained. RPT 167905 DMS 1370697 DMS 1360362 DMS 1336857	Stormwater maintenance contract has expired. Implementation of new contract underway.	319 manhole covers maintained	390 manholes maintained RPT DMS 1376697 DMS 1376779 DMS 1386042		319 manhole covers maintained 250 manhole covers maintained	204 m RPT 168914 DMS 1376779 DMS 1370697 DMS 1386042	Awaiting commencement of quotations for the stormwater planned maintenance	450 manhole covers maintained 250 manhole covers maintained	
2.4	2.1.1.7	Construction of Pedestrian Bridges	a) Completion Certificate	4 pedestrian bridges constructed by 30-June-2019 3 pedestrian bridges constructed by 30 June 2020	1 pedestrian bridge	3 Pedestrian bridges constructed with the following progress Ward 1 = 95% Ward 11 = 90% Ward 5 = 60% Overall project progress for all 3 bridges is 80% RPT 167905		1 pedestrian bridge	3 Pedestrian bridges constructed and completed RPT 168492		1 pedestrian bridge 0 pedestrian bridge	No target since the annual target was achieved in the first quarter	N/A	1 pedestrian bridge 0 pedestrian bridge	
2.5.1	2.1.1.5	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	Railway Sidings Quarterly Reports Railway Sidings Contractors & Consultants Monthly Inspection Reports	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2020	3 Inspections	Target achieved 3 Inspections RPT 167725 DMS 1369594 DMS 1369595 DMS 1369615		3 Inspections	3 Inspections RPT 168374 DMS 1387437 DMS 1387432 DMS 1387441		3 Inspections	3 Inspections RPT 168738 DMS 1402549 DMS 1402551 DMS 1402558	Target was met.	3 Inspections	
2.5.2	2.1.1.5	100% maintenance of findings resulting from monthly inspections by the 30 June 2020.	a.) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	Ensure 100% maintenance of findings resulting from monthly inspections by up to 30 Jun 2020	100% maintained	100% maintained RPT 167725 DMS 1369594 DMS 1369595 DMS 1369615		100% maintained	100% maintained RPT 168374 DMS 1387437 DMS 1387432 DMS 1387441		100% maintained	100% maintained RPT 168738 DMS 1402549 DMS 1402551 DMS 1402558	Target was met.	100% maintained	
Sign off by Manager/Head of Section: Date:															
3		ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management													
3.1	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector	a) Report by Sector Infrastructure Calculation	50% Health index	35% Health index	The Overall Health Grade of the Infrastructure Asset portfolio is 53%. The detail per service is contained in DMS 1371210		35% Health index	Project 95% completed. Final invoice held back and will be paid on Project delivery end of January 2020. Awaiting Final Asset Management Plans and system integration completion. Draft Asset Management Plans are contained in DMS 1382386 for Water & Sanitation, DMS 1382387 for Electricity Services, DMS 1382389 for Buildings and Facilities, DMS 1382390 Roads and Stormwater.	N/A	40% Health index	Project 95% completed. Final invoice held back and will be paid on Project delivery end of January 2020. Awaiting Final Asset Management Plans and system integration completion. Draft Asset Management Plans are contained in DMS 1382386 for Water & Sanitation, DMS 1382387 for Electricity Services, DMS 1382389 for Buildings and Facilities, DMS 1382390 Roads and Stormwater.		50% Health index	
3.2.1	5.1.1	Execution and implementation of Capital projects (95% spend) as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	Quarterly report to council	95% execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects by 30 Jun 2020	5% expenditure Evidence of expenditure Project status reports	0% of budget spent. See DMS 1370748 and RPT 167858 for details.	Month end figures are currently not available from finance department.	30% expenditure Evidence of expenditure Project status reports	35% of budget spent. See DMS 1387516 and RPT 168486 for details.	N/A	60% expenditure Evidence of expenditure Project status reports	75% of budget spent. See DMS 1402441 and RPT 168911 and RPT 168912 for details.		95% expenditure Evidence of expenditure Project status reports	
3.2.2	5.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2020	5% expenditure	Target met. 20% of total Mig budget spent. Awaiting report from finance.	Month end figures are currently not available from finance department.	30% expenditure	Target met. 35% of budget spent. See DMS 1387516 and RPT 168486 for details.	N/A	60% expenditure	Quarter 3 target not achieved 54% MIG budget spend Budgeted amount of R 139988 000,00 and R 75 808 588,40 spend at 31 March 2020 RPT xxxx (CFO in progress). See DMS 1402441 and RPT 168912 for details.		100% expenditure	
3.2.3	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Quarterly report to council	Contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2020	Implementation as per project plans Technical contract monitoring	Target met Contract Monitoring in place. See RPT 167921 for details.		Implementation as per project plans Technical contract monitoring	Target met Contract Monitoring in place. See RPT 168487 for details.	N/A	Implementation as per project plans Technical contract monitoring	Target met Contract Monitoring in place. See RPT 168912 for details.		Implementation as per project plans Technical contract monitoring	
		Building and Structures													

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	ACTUAL	ACTUAL
4.1	2.1.1.7	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation	Quarterly reports	Planned maintenance is implemented as per Maintenance Plan and Budget allocation by 30 Jun 2020	Quarterly Report on maintenance completed against maintenance plan and budget	Target met See RPT 167914 for Maintenance details		Quarterly Report on maintenance completed against maintenance plan and budget	Alban		Quarterly Report on maintenance completed against maintenance plan and budget	Target met See RPT 168908 for Maintenance details		Quarterly Report on maintenance completed against maintenance plan and budget	
Sign off by Manager/Head of Section: Date:															
5		ADMINISTRATION, RISK AND DEPARTMENTAL MANAGEMENT													
5.1	1.1.1.5	Job safety inspections conducted as per planned inspection schedule by 30 June 2020 (Water and Sanitation 60, Transport, Roads and Stormwater 48 and Engineering Support 48)	Record of Monthly Job Safety Inspection Reports Monthly Job Safety Inspection Reports	156 on the Job safety inspections are conducted as per planned inspection schedule by 30 June 2020 (Water and Sanitation 60, Transport, Roads and Stormwater 48 and Engineering Support 48) report quarterly up to 30 Jun 2020	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	WSS - 19 Job safety inspections, refer to DMS 1370741. TRSCMS 12 Job safety inspections, refer to DMS 1305633 ESS - 3 job safety inspections DMS 1367784 for details		39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	34 Inspections, refer to TRSCMS 12 Job safety inspections, refer to DMS 1305633 WSS - 19 Job safety inspections, refer to DMS 1370741. ESS - 3 job safety inspections DMS 1367784 for details		39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	WSS - 15 Job safety inspections, refer to DMS 1370741. ESS - 3 job safety inspections DMS 1367784 for details TRSCMS 12 Job safety inspections, refer to DMS 1305633. Inprogress	Target Met	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	
5.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the IS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2020	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	WSS - Updating of operational risk register in progress. DMS 1344507 TRSCMS - Updating of operational risk register in progress. DMS 1321187 ESS - Updating of operational risk register in progress. DMS 1367790		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	TRSCMS operational risk register WSS - Updating of operational risk DMS 1321187 ESS - Updating of operational risk register in progress. DMS 1367790		Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	WSS - Updating of operational risk DMS 1321187 ESS - Updating of operational risk register in progress. DMS 1367790 TRSCMS - Updating of operational risk register in progress. DMS 1321187. Inprogress	Target Met	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	
5.3	1.1.7.2	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the DMM: IS by 30 Jun 2020	Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings by 30 Jun 2020	No target	WSS - No findings on AG Action Plan, refer to DMS 1254757. TRSCMS - 0 findings on AG Action plan ESS - 0 findings on AG Action plan		5% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	WSS - No findings on AG Action Plan, refer to DMS 1254757 ESS - 0 findings on AG Action plan		50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	WSS - No findings on AG Action Plan ESS - 0 findings on AG Action plan TRSCMS - 0 findings on AG Action plan .	Target Met	90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	
5.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% resolution of operation Sukuma Sakhe issues affecting the Electricity and Energy Services Department by 30 June 2020	100% Execution of Sukuma Sakhe issues	WSS - No issues received from Operation Sukuma Sakhe TRSCMS - No issues received from Operation Sukuma Sakhe		100% Execution of Sukuma Sakhe issues	WSS - No issues received from Operation Sukuma Sakhe		100% Execution of Sukuma Sakhe issues	WSS - No issues received from Operation Sukuma Sakhe ESS - No issues received from Operation Sukuma Sakhe TRSCMS - No issues received from Operation Sukuma Sakhe	N/A	100% Execution of Sukuma Sakhe issues	
Sign off by DMM: Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors. Signed by the DMM: Date:															

NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT	FUNDING	WARD LOCATION	WARD BENEFITTING	SECOND ADJUSTED 2019/20	ACTUAL YTD AT 31/05/2020	PERCENTAGE SPENT OF ADJUSTED BUDGET
1	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	1	1	3 400 000	2 782 483	82%
2	CN	Roads - Urban Roads	FURNITURE - ROADS SECTION	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES	1	1	50 000	49 095	98%
3	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNAM01.001	BORROWING	1	1	2 100 000	1 551 404	74%
4	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	1	1	1 675 000	-	0%
5	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	1001020100	I/CNAH02.002	INTEGRATED URBAN DEVELOPMENT GRANT	1	1	4 000 000	3 656 554	91%
7	AD	Municipal Buildings	UPGRADE AND RENOVATION TO ROADS AND STORM WATER DEPOTS	1003010100	N/ADBDA1.183	CAPITAL REPLACEMENT RESERVES	1	1	150 000	-	0%
8	CC	Economic Development/Planning	ALKANDSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES	1	WHOLE OF MUNICIPALITY	1 000 000	-	0%
9	CN	Roads - Urban Roads	CONSTRUCTION OF STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	1	WHOLE OF MUNICIPALITY	3 000 000	-	0%
13	DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN BIRDSWOOD	1001030700	I/DNBD02.224	CAPITAL REPLACEMENT RESERVES	2	4	343 000	-	0%
17	DN	Water Distribution - Urban Water	REPLACEMENT OF WATER PIPE RETICULATION IN MEERENSEE	1001030700	I/DNBD02.225	CAPITAL REPLACEMENT RESERVES	2	1, 2, 3, 4	297 000	296 689	100%
18	DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.241	GOVERNMENT - NATIONAL	2	1, 2, 3, 4	12 000 000	-	0%
25	DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	2	2, 3, 4, 5	10 000 000	2 075 640	21%
28	DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	2 200 000	1 821 500	83%
29	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	1 847 900	1 094 252	59%
31	AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	1003010100	N/ADB02.185	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	1 500 000	951 650	63%
34	BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	1003060100	N/BFBDA1.163	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	6 500 000	-	0%
35	DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS	1001050100	I/DHBD02.199	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	2 000 000	-	0%
41	DN	Water Distribution - Urban Water	WATER LOSS AND DROUGHT RELIEF PROJECT	1001030700	I/DNBD02.223	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	857 000	856 941	100%
42	DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	I/DNBD02.235	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	153 000	-	0%
45	DN	Water Distribution - Urban Water	PACKAGE PLANT	1001030700	I/DNBDA1.003	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	5 000 000	4 999 693	100%

NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT	FUNDING	WARD LOCATION	WARD BENEFITTING	SECOND ADJUSTED 2019/20	ACTUAL YTD AT 31/05/2020	PERCENTAGE SPENT OF ADJUSTED BUDGET
47	DO	Water Distribution - Water Demand Management	BULK MASTER PLAN - SEWER	1001030600	I/DOBD02.252	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	200 000	-	0%
48	DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	I/DOBD02.253	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	6 250 000	6 246 885	100%
50	CZ	Sport Development and Sportfields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	4	4	3 400 000	-	0%
51	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES	5	5,7,8,9,20,23,24,26,27,29,30	368 800	-	0%
54	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADBDA1.003	CAPITAL REPLACEMENT RESERVES	8	5,6,7,8	973 100	908 385	93%
55	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING	8	5,6,7,8	1 641 400	152 248	9%
56	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.001	BORROWING	9	9	3 841 800	-	0%
57	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	9.23	9.23	138 100	71 681	52%
58	DO	Water Distribution - Water Demand Management	CONSTRUCTION OF A FOURTH ESIKHALENI RESERVOIR			CAPITAL REPLACEMENT RESERVES	11	15, 16, 17, 18, 19, 20, 21, 22	-	-	
59	DO	Sewerage - Sewerage Network	eMPEMBENI RESERVOIR	1001030300	I/DOBD13.254	CAPITAL REPLACEMENT RESERVES	13	13	1 000 000	997 985	100%
62	DM	Water Distribution - Rural Water	LAKE CUBU WATER BULK PIPELINE	1001030600	I/DMAHA1.011	INTEGRATED URBAN DEVELOPMENT GRANT	13.14	13,14,15	7 000 000	-	0%
63	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002010100	N/ADBD21.001	CAPITAL REPLACEMENT RESERVES	21	WHOLE OF MUNICIPALITY	11 319 200	-	0%
64	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING	21	WHOLE OF MUNICIPALITY	6 339 900	-	0%
65	DN	Water Distribution - Urban Water	EMPANGENI PIPE REPLACEMENT	1001030700	I/DNBDA1.002	CAPITAL REPLACEMENT RESERVES	23	23	8 243 800	8 238 583	100%
66	DN	Water Distribution - Urban Water	EMPANGENI PIPE REPLACEMENT (PHASE 2) NYALA PARK ZONE			GOVERNMENT - NATIONAL	23	23	-	-	
67	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES	26	26	449 400	-	0%
68	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAM26.119	BORROWING	26	26	494 200	482 866	98%
69	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES	26	26	8 814 000	8 033 867	91%
70	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAH26.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	26	26	6 483 000	-	0%
71	AL	Electricity Distribution	ELECTRICAL TESTING EQUIPMENT	1003050100	N/ALBDA1.001	CAPITAL REPLACEMENT RESERVES	26	26	2 700 000	-	0%

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72	CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	26	WHOLE OF MUNICIPALITY	200 000	189 855	95%
73	DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	I/DIBD30.208	CAPITAL REPLACEMENT RESERVES	30	30	1 727 900	224 678	13%
74	CZ	Sport Development and Sportfields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	34	34	300 000	-	0%
75	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26,	9 943 000	2 163 017	22%
76	DM	Water Distribution - Rural Water	RURAL/SEMI-URBAN AREAS	1001030700	I/DMAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	10,11,16,17,19,20,21	10,11,16,17,19,20,21	20 940 000	18 094 898	86%
77	DM	Water Distribution - Rural Water	NEW WATER METERS (RURAL) - KWA-DUBE TRADITIONAL AREAS	1001080200	I/DMBDA1.221	CAPITAL REPLACEMENT RESERVES	14,15,16	14,15,16	1 000 000	988 538	99%
78	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES	14.16.21	14.16.21	37 544 900	35 238 030	94%
79	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNAMA1.182	BORROWING	14.16.21	14.16.21	538 500	-	0%
80	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES	15-19,30	15-19,30	13 671 100	10 734 899	79%
81	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)			BORROWING	15-19,30	15-19,30	-	-	
82	DN	Water Distribution - Urban Water	NSELENI PIPE REPLACEMENT (WSIG) (PHASE II)	1001030700	I/DNAOA1.239	GOVERNMENT - NATIONAL	2, 3, 4	2, 3, 4	8 000 000	836 070	10%
83	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES MEGA HOUSING	1001020100	I/CNBDA1.180	CAPITAL REPLACEMENT RESERVES	23 & 26	23 & 26	4 000 000	1 045 835	26%
84	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES MEGA HOUSING			BORROWING	23 & 26	23 & 26	-	-	
85	CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	735 800	-	0%
86	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION			BORROWING	31, 32, 33, 34	31, 32, 33, 34	-	-	
87	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNBDA1.238	CAPITAL REPLACEMENT RESERVES	31, 32, 33, 34	31, 32, 33, 34	62 000 000	9 703 479	16%
88	DM	Water Distribution - Rural Water	NTAMBANANA BOREHOLES	1001030200	I/DMAHA1.010	INTEGRATED URBAN DEVELOPMENT GRANT	32,33,34	32,33,34	6 000 000	-	0%
89	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	4,5,7,8,18,23,27	4,5,7,8,18,23,27	660 500	144 214	22%
90	DI	Sewerage - Sewerage Network	RURAL SANITATION	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	5,12,13,14,15,22,16,1 8,19,20,22	5,12,13,14,15,22,16,1 8,19,20,22	4 129 400	3 215 043	78%
91	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	5,12,13,14,15,22,16,1 8,19,20,22	5,12,13,14,15,22,16,1 8,19,20,22	32 000 000	29 907 670	93%

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92	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT	5,12,13,14,15,22,16,1 8,19,20,22	5,12,13,14,15,22,16,1 8,19,20,22	9 905 800	8 958 194	90%
93	DI	Sewerage - Sewerage Network	MANDLANZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT	5,12,13,14,15,22,16,1 8,19,20,22	5,12,13,14,15,22,16,1 8,19,20,22	6 905 800	5 700 357	83%
94	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING	5,6,7,8	5,6,7,8	90 600	-	0%
95	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPBDA1.001	CAPITAL REPLACEMENT RESERVES	5,6,7,8	5,6,7,8	10 540 800	8 188 383	78%
97	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000	-	0%
98	AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	38 300	-	0%
99	BK	Information Technology	IT EQUIPMENT : BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000	-	0%
101	BK	Information Technology	PERMIT CARD PRINTER	1003050100	N/BKBDA1.006	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	92 000	-	0%
102	CC	Economic Development/Planning	CONSTRUCTION OF MARKET STALLS (NSELENI, MADLANKALA & EMPANGENI)	1002011800	N/CCBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 595 400	1 149 626	72%
103	CC	Economic Development/Planning	FURNITURE CITY DEVELOPMENT	1003030100	N/CCBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 900	-	0%
105	CC	Economic Development/Planning	ALKANDSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCAHA1.009	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
106	CC	Economic Development/Planning	WATER FRONT DETAILED TOWN PLANNING DESIGN	1001080200	N/CCAHA1.010	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	0%
107	CC	Economic Development/Planning	EMPANGENI BUSINESS HUB	1003010100	N/CCAHA1.011	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	634 000	475 838	75%
108	CC	Economic Development/Planning	RURAL FRAMEWORK PLAN FOR MATSHANA	1001020100	I/CCAHA1.012	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	366 000	-	0%
109		Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM			CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
110	AD	Municipal Buildings	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	0%
111	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 274 000	541 050	42%
112	AH	Disaster Managementt	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
113	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	56 500	-	0%
114	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 475 192	98%

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117	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 400 000	-	0%
118	DC	Solid Waste Removal	ESTABLISHMENT OF TRANSFER STATION NGWELEZANE			CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
119	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	10 600	15%
120	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 200	8 656	12%
121	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	61 000	16 700	27%
122	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100		CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	40 000	-	0%
123	CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/CQBDA1.043	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	98 000	-	0%
124	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000	-	0%
125	CR	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	167 700	-	0%
126	AA	Cemeteries, Funeral Parlours and Crematoriums	NEW CEMETERY DEVELOPMENT- EXTENSION OF RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AABDA1.047	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 644 600	2 334 650	88%
127	AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
128	AC	Halls	FURNITURE FOR MANCECE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	60 000	-	0%
129	AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	452 500	371 250	82%
130	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 297 600	135 700	4%
131	AC	Halls	NSELENI HALL UPGRADE	1002010100	N/ACBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 157 500	1 056 980	91%
132	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	2 691 843	67%
133	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
136	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	430 000	348 889	81%
139	AE	Libraries and Archives	MACHINERY AND EQUIPMENT - LIBRARIES	1003050100	N/AEBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	-	0%
140	BF	Fleet Management	REPLACEMENT TRAILERS X 2	1003050100	N/BFBDA1.056	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	150 000	-	0%

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142	CS	Beaches and Jetties	PORTABLE TOWER X 2	1003050100	N/CSBDA1.058	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	110 000	-	0%
143	AD	Municipal Buildings	RENOVATE GENERAL WORKER'S STAFF ROOM	1003010100	N/ADBDA1.059	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
144	CS	Beaches and Jetties	RESCUE EQUIPMENT	1003050100	N/CSBDA1.060	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
145	CS	Beaches and Jetties	HIGH PRESSURE HOSE	1003050100	N/CSBDA1.061	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	-	0%
148	CY	Sport and Recreation	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 100 000	94 802	1%
149	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
150	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
151	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
152	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
153	CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	0%
154	CY	Recreational Facilities - Swimming Pools	CASH REGISTERS	1003050100	N/CYBDA1.070	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	-	0%
155	CZ	Sport Development and Sportfields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 588 000	-	0%
156	CZ	Sport Development and Sportfields	MADLEBE SPORT FIELD UPGRADE	1002020200	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	812 000	-	0%
157	CZ	Sport Development and Sportfields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 200 000	-	0%
158	CZ	Sport Development and Sportfields	UPGRADE: MZUVUKILE NSELENI	1002010100	N/CZBDA1.075	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
159	CZ	Sport Development and Sportfields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 150 000	194 202	17%
160	CZ	Sport Development and Sportfields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	396 400	-	0%
161	CZ	Sport Development and Sportfields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	744 100	-	0%
162	CZ	Sport Development and Sportfields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020100	N/CZBCA1.078	GOVERNMENT GRANTS - PROVINCIAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 243 000	2 280 945	28%
163	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002010200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 487 100	737 747	30%

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164	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	165 000	-	0%
165	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADBDA1.080	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	759 408	19%
166	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 992 100	515 252	26%
167	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	202 000	41 504	21%
168	BL	Administrative and Corporate Support	EQUIPMENT FOR LEGAL SERVICES	1003050100	N/BLBDA1.087	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 300	-	0%
169	AD	Municipal Buildings	RENOVATION OF RECEPTION			CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		
170	AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONER (LABOUR RELATIONS)	1003010100	N/ADBDA1.090	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	-	0%
171	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	40 000	-	0%
172	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000	-	0%
173	BK	Information Technology	LAPTOPS AND DOCKING STATION HR ADMIN & OD)			CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
174	BJ	Training and Industrial Relations	OFFICE EQUIPMENT (BLOW BREATHALIZER)	1003050100	N/BJBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	16 000	-	0%
175	BK	Information Technology	OFFICE EQUIPMENT (BLOW BREATHALIZER)	1003050100	N/BKBDA1.099	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
176	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	31 000	-	0%
177	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	920 000	473 323	51%
178	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	183 000	-	0%
179	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
180	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	0%
181	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 250 000	-	0%
182	BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 633 000	238 613	15%
183	AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADAMA1.003	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 059 200	8 028 349	80%

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184	AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 500	-	0%
185	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003020100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
186	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	186 500	1 450	1%
187	DR	Fin. Management Grant Interns	PROCUREMENT OF SMART TVS FOR BOARDROOMS	1003020100	N/DR13A1.001	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	62 000	-	0%
188	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	I/BKAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 964 000	13 368 737	96%
189	AL	Electricity Distribution	11kV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 069 500	3 975 784	78%
190	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	784 294	78%
191	AL	Electricity Distribution	132 kV STATION REFURBISHMENT			BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
192	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 187 000	7 402 773	81%
193	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	640 300	-	0%
198	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSING - PHASE 1	1001010700	I/ALBDA1.123	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 418 200	511 016	5%
199	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 675 800	8 638 199	100%
200	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.130	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	800 000	-	0%
202	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
204	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.134	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
206	AL	Electricity Distribution	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/ALBDA1.137	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 354 766	90%
209	AI	Marketing and Customer Relations	METERING OF 132KV AND 11KV FEEDERS	1001010200	I/AIBDA1.141	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	436 800	-	0%
212	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALBDA1.143	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 600 000	1 949 725	75%
213	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALAMA1.149	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	128 200	-	0%
223	AD	Municipal Buildings	REFURBISHMENT OF INSTALLING COUNTERS OF ELECTRICITY CUSTOMER SERVICES	1003010100	N/ADBDA1.149	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	128 200	-	0%

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224	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
225	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 864 200	-	0%
226	BF	Fleet Management	REPLACEMENT YELLOW PLANT	1003050100	N/BFBDA1.164	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 149 500	-	0%
227	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFAMA1.160	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 682 600	2 606 352	97%
228	BF	Fleet Management	REPLACEMENT OF BMW	1003060100	N/BFAMA1.161	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 396 000	-	0%
229	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	I/BKBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
230	AI	Marketing and Customer Relations	TOOLS FOR CUSTOMER SERVICES AND PLANNING	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	36 200	-	0%
231	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	0%
232	AD	Municipal Buildings	AIR CONDITIONERS FOR ENGINEERING SUPPORT SERVICES	1003010100	N/ADBDA1.155	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	-	0%
233	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 375 100	3 138 285	43%
235	CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 KWAKHOZA	1001020100	I/COAHA1.156	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 625 000	16 288 106	92%
238	BF	Fleet Management	3 x 10 TON TIPPER TRUCK	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 718 800	-	0%
239	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.161	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	730 000	13 144	2%
240	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILATION	1001020200	I/CNBDA1.162	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	923 900	586 262	63%
241	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.163	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 185 600	12 635 389	89%
243	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
244	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	-	0%
245	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 614 000	-	0%
246	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE			BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
247	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 416 900	2 824 085	64%

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250	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	57 600	-	0%
251	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 657 800	-	0%
252	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 350 500	446 994	33%
253	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS			BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
254	CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNBDA1.184	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 129 700	843 282	75%
255	AD	Municipal Buildings	AIRCONDITIONER - WATER AND SANITATION SERVICES	1003010100	N/ADBDA1.186	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	0%
256	BK	Information Technology	WATER QUALITY EQUIPMENT (SOFTWARE)	1007000500	N/BKBDA1.194	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
257	BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	1003050100	N/BKBDA1.195	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	3	0%
261	DI	Sewerage - Sewerage Network	NSELENI UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001050300	I/DIBDA1.213	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	669 100	669 060	100%
263	DI	Sewerage - Sewerage Network	ARBORETUM UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001050300	I/DIBDA1.215	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 600 000	2 106 460	81%
264	DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1007000500	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	800 000	-	0%
265	DI	Sewerage - Sewerage Network	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIBDA1.256	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
266	DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT			BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
267	DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	1001030700	N/DLBDA1.220	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	0%
268	DM	Water Distribution - Rural Water	CONSTRUCTION BULK PIPE VULINDLELA	1001030700	I/DMBD10.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 173 000	5 164 421	63%
269	DM	Water Distribution - Rural Water	WATER BULK PIPELINE WARD 13	1001030700	I/DMBD13.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 770 000	2 078 629	75%
270	DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNBDA1.226	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	0%
271	DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN EMPANGENI			BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
272	DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNBDA1.228	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	906 941	91%
273	DN	Water Distribution - Urban Water	ESIKHALENI UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBDA1.229	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	

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274	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBD02.230	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
275	DN	Water Distribution - Urban Water	MANDLANZINI UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBDA1.231	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 386 200	646 227	47%
276	DN	Water Distribution - Urban Water	PEARCE CRESCENT UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
277	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
278	DN	Water Distribution - Urban Water	MZINGAZI UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DNBDA1.234	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	530 000	(0)	0%
279	DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	I/DNAOA1.240	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	9 448 371	94%
280	DN	Water Distribution - Urban Water	DISASTER MANAGEMENT	1003050100	N/DNAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	0%
281		Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER			CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
TOTAL CAPITAL BUDGET									618 146 800	302 971 433	49%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING										
mSCOA FUNCTION	mSCOA FUNCTION DESCRIPTION	SAP PROFIT CENTRE	SAP GL	PROJECT DESCRIPTION	DEPARTMENT	DRAFT BUDGET 2019/2020	ACTUAL AS AT DECEMBER 2019 (YTD)	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX001001003	Cemeteries Funeral Parlours and Crematoriums	AA7BA1M142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	80 400	12 571	All Wards	MATHEBULA STM	All Councillors
FX001001003	Cemeteries Funeral Parlours and Crematoriums	AA7BA1M055	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	67 600	-	All Wards	MATHEBULA STM	All Councillors
FX001001003	Cemeteries Funeral Parlours and Crematoriums	AA7BA1M055	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	930 200	80 732	All Wards	MATHEBULA STM	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	22 200	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	79 900	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	13 500	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	1 011 200	221 845	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	138 900	11 463	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	60 200	29 465	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	87 600	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	13 500	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	121 200	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	188 800	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	84 700	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	11 600	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	21 200	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	5 600	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	10 100	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M142	4400003800	Expenditure:Inventory Consumed:Materials and Supplies	IS	217 300	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	50 700	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	8 800	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	20 800	-	All Wards	HLELA S	All Councillors
FX001001005001	Buildings Maintenance	AB7BA1M070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	4 200	-	All Wards	HLELA S	All Councillors
FX001001005002	Halls	AC7BA1M063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	4 900	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	14 000	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	21 200	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	31 500	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	12 900	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	15 700	-	All Wards	MATHEBULA STM	All Councillors

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FX001001005002	Halls	AC7BA1M062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	14 600	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	12 000	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	31 800	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	201 300	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	44 300	-	All Wards	MATHEBULA STM	All Councillors
FX001001005002	Halls	AC7BA1M062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	3 100	-	All Wards	MATHEBULA STM	All Councillors
FX001001005003	Municipal Buildings	AD7BA1M070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	250 000	58 925	All Wards	HLELA S	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M067	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	23 300	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M066	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	2 300	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 900	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	4 400	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 200	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 200	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 700	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 000	-	All Wards	MATHEBULA STM	All Councillors
FX001001006001	Libraries and Archives	AE7BA1M066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	4 700	-	All Wards	MATHEBULA STM	All Councillors
FX001001008	Museums and Art Galleries	AG7BA1M162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 800	-	All Wards	MATHEBULA STM	All Councillors
FX001001008	Museums and Art Galleries	AG7BA1M163	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 400	-	All Wards	MATHEBULA STM	All Councillors
FX001001008	Museums and Art Galleries	AG7BA1M162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 400	-	All Wards	MATHEBULA STM	All Councillors
FX001002008	Disaster Management	AH7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	4 000	-	All Wards	MATHEBULA STM	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	1 000	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	5 000	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	981 000	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	1 000	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	680 400	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M006	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 188 900	-	All Wards	KHUMALO N	All Councillors
FX002001001001	Marketing and Customer relations	AI3BA1M006	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	3 435 900	70 000	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	2 100	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	4 300	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	123 600	-	All Wards	KHUMALO N	All Councillors

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FX002001001004	Electricity Distribution	AL3BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	EES	192 400	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	41 200	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	EES	426 400	108 225	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M155	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	760 700	122 760	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	63 400	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	261 300	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M119	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	205 200	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	EES	11 100	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 038 000	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	994 200	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 052 700	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	1 225 900	446 451	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	3 121 600	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M003	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 764 200	88 005	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M003	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	3 310 500	597 863	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M002	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	888 700	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M002	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	844 000	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	934 500	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	1 918 000	8 500	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 849 200	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	177 600	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 013 000	54 525	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	1 027 400	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 268 100	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	180 000	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 811 900	1 652 137	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	8 900	-	All Wards	KHUMALO N	All Councillors
FX002001001004	Electricity Distribution	AL3BA1M013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	214 700	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 518 500	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	33 100	-	All Wards	KHUMALO N	All Councillors

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FX002001002001	Street Lighting	AP3BA1M012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	578 800	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	831 400	54 070	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	55 100	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	578 800	31 544	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	130 800	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	113 100	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	76 600	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 537 900	195 813	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	391 400	384 315	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 308 100	212 670	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 537 900	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	288 400	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	1 308 100	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	207 100	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	33 100	-	All Wards	KHUMALO N	All Councillors
FX002001002001	Street Lighting	AP3BA1M020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	155 000	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	380 400	17 800	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	350 000	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M024	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	EES	5 500	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M024	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	EES	319 900	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	2 200	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	62 500	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	2 217 100	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	2 828 300	2 715 005	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	1 000 000	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	6 719 200	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	1 515 000	-	All Wards	KHUMALO N	All Councillors
FX002001002002	Process Control	AQ3BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	EES	3 247 500	-	All Wards	KHUMALO N	All Councillors
FX003001003	Pollution Control	AR7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	3 300	-	All Wards	MATHEBULA STM	All Councillors
FX003001003	Pollution Control	AR7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	10 300	-	All Wards	MATHEBULA STM	All Councillors

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FX003001003	Pollution Control	AR7BA1M071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	COMMS	1 030 000	19 640	All Wards	MATHEBULA STM	All Councillors
FX004001001001	Mayor and Council	AS7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	CS	3 800	-	All Wards	MASONDO SS	All Councillors
FX004001001001	Mayor and Council	AS7BA1M135	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	CS	52 700	-	All Wards	MASONDO SS	All Councillors
FX005001003002	Revenue and Expenditure	DS7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	FS	7 800	-	All Wards	KUNENE M	All Councillors
FX005001005	Fleet Management	BF7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	ESS	5 000	-	All Wards	KHUMALO N	All Councillors
FX005001005	Fleet Management	BF7BA1V001	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	ESS	9 396 800	-	All Wards	KHUMALO N	All Councillors
FX005001005	Fleet Management	BF7BA1V001	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	ESS	957 200	-	All Wards	KHUMALO N	All Councillors
FX005001005	Fleet Management	BF7BA1V004	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	ESS	4 225 000	-	All Wards	KHUMALO N	All Councillors
FX005001005	Fleet Management	BF7BA1V004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	ESS	515 000	-	All Wards	KHUMALO N	All Councillors
FX005001005	Fleet Management	BF7BA1V004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	ESS	1 545 000	-	All Wards	KHUMALO N	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	12 800	-	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	9 900	-	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	11 500	-	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	11 500	7 400	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	7 000	4 091	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	2 800	-	All Wards	MATHEBULA STM	All Councillors
FX005001006003	Occupational Clinic	BI7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	5 800	-	All Wards	MATHEBULA STM	All Councillors
FX005001006004	Training and Industrial Relations	BJ7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	CS	2 100	-	All Wards	MASONDO SS	All Councillors
FX005001007	Information Technology	BK7BA1M139	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	CS	1 009 700	-	All Wards	MASONDO SS	All Councillors
FX005001007	Information Technology	BK7BA1M108	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	CS	3 208 200	-	All Wards	MASONDO SS	All Councillors
FX005001010	Property Services	BN7BA1M071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	CD	8 100	-	All Wards	NDONGA N	All Councillors
FX005001013	Supply Chain Management	BQ7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	FS	5 800	-	All Wards	KUNENE M	All Councillors
FX010001004	Development Facilitation	CA7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	CD	42 200	-	All Wards	NDONGA N	All Councillors
FX010001004	Development Facilitation	CA7BA1M071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	CD	1 800	-	All Wards	NDONGA N	All Councillors
FX010001006	Town Planning Building Regulations and Enforcement and City Engineer	CD7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	CD	1 000	-	All Wards	NDONGA N	All Councillors
FX010001007001	Project Management Unit - Administration	CE7BA1M166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	6 400	-	All Wards	HLELA S	All Councillors
FX011001005	Fire Fighting and Protection	CK7BA1M059	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 700	-	All Wards	MATHEBULA STM	All Councillors
FX011001005	Fire Fighting and Protection	CK7BA1M058	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	4 500	-	All Wards	MATHEBULA STM	All Councillors

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FX011001005	Fire Fighting and Protection	CK7BA1M166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	5 400	-	All Wards	MATHEBULA STM	All Councillors
FX011001005	Fire Fighting and Protection	CK7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	73 000	-	All Wards	MATHEBULA STM	All Councillors
FX012001004001	Roads - Railway Sidings	CM7BA1M135	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 157 900	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	3 400	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	213 200	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 146 400	168 355	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	12 900	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 086 700	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	13 900	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	205 300	185 850	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	651 200	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 854 000	251 389	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 324 000	1 051 399	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	38 400	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	217 300	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	71 700	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	229 300	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	864 200	472 718	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	608 500	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M127	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	652 000	15 600	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	127 100	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	6 400	-	All Wards	HLELA S	All Councillors
FX012001004002	Roads - Urban Roads	CN7BA1M126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	114 600	-	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	600	-	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	6 000	-	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	360 500	-	All Wards	HLELA S	All Councillors

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FX012001004003	Roads - Rural Roads	CO7BA1M126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	65 200	-	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	17 942 000	28 436	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 545 000	274 907	All Wards	HLELA S	All Councillors
FX012001004003	Roads - Rural Roads	CO7BA1M032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	584 800	-	All Wards	HLELA S	All Councillors
FX012001005	Taxi Ranks	CP7BA1M091	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 100	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	3 700	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	4 400	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	1 500	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	3 800	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	3 300	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	16 500	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 400	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	3 100	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	3 800	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 400	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	33 100	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 800	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	77 300	-	All Wards	MATHEBULA STM	All Councillors
FX013001001	Beaches and Jetties	CS7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	2 606 900	879 584	All Wards	MATHEBULA STM	All Councillors
FX013001002	Community Parks (including Nurseries)	CT7BA1M142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 197 500	538 722	All Wards	MATHEBULA STM	All Councillors
FX013001002	Community Parks (including Nurseries)	CT7BA1M171	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	950 100	-	All Wards	MATHEBULA STM	All Councillors
FX013001002	Community Parks (including Nurseries)	CT7BA1M171	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	COMMS	4 434 300	562 792	All Wards	MATHEBULA STM	All Councillors
FX013002003002	Recreational Facilities - Parks Administration	CX7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	200	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	4 900	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	1 600	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	8 400	-	All Wards	MATHEBULA STM	All Councillors

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FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	3 400	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	11 200	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 600	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	20 400	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	3 300	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	30 900	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	3 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	4 400	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	14 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 100	-	All Wards	MATHEBULA STM	All Councillors
FX013002003003	Recreational Facilities - Swimming Pools	CY7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 400	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	4 500	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	5 200	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	6 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	16 500	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	16 300	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	123 600	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	7 300	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	10 300	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	6 300	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	3 100	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	183 400	6 240	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	190 600	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	317 300	354 833	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	56 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	22 100	-	All Wards	MATHEBULA STM	All Councillors

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FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	56 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002004001	Sport Development and Sportfields	CZ7BA1M078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	27 700	-	All Wards	MATHEBULA STM	All Councillors
FX013002004002	Sports Grounds and Stadiums - Stadium	DB7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	11 100	-	All Wards	MATHEBULA STM	All Councillors
FX013002004002	Sports Grounds and Stadiums - Stadium	DB7BA1M079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	COMMS	44 100	-	All Wards	MATHEBULA STM	All Councillors
FX014001003	Solid Waste Removal	DC4BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	COMMS	11 100	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	6 400	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	1 400	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 300	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 100	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 100	-	All Wards	MATHEBULA STM	All Councillors
FX015001001	Public Toilets	DF5BA1M158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	COMMS	2 100	-	All Wards	MATHEBULA STM	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M045	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	2 700	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M045	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	3 368 100	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M045	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	464 500	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 800	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	380 400	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	1 738 600	81 223	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 630 000	55 934	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M044	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	657 200	186 186	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	4 700	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	130 400	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	IS	31 400	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M044	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS		-			
FX015001002002	Sewerage - Pumpstations	DH5BA1M041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	2 200	-	All Wards	HLELA S	All Councillors
FX015001002002	Sewerage - Pumpstations	DH5BA1M044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	2 200	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	265 200	-	All Wards	HLELA S	All Councillors

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FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	43 900	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	174 900	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	48 500	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	8 300	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M049	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	671 900	217 440	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	480 600	499 825	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	34 800	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	4 843 900	1 470	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	108 200	-	All Wards	HLELA S	All Councillors
FX015001002003	Sewerage - Sewerage Network	DI5BA1M052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	114 900	157 315	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	881 400	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	2 253 900	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	578 000	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M130	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	114 100	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 701 400	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	105 400	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	229 300	29 500	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	2 806 500	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	853 800	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	2 253 900	212 680	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	163 000	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	85 700	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	3 875 300	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	326 000	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 434 900	-	All Wards	HLELA S	All Councillors
FX015001003	Storm Water Management	DJ5BA1M115	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	1 030 000	-	All Wards	HLELA S	All Councillors

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FX015001004	Treatment	DK5BA1M131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	4 102 800	358 253	All Wards	HLELA S	All Councillors
FX016001001003		DL6BA1M151	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	494 400	-	All Wards	HLELA S	All Councillors
FX016001001003	Water Treatment - Scientific Services	DL6BA1M033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	38 000	-	All Wards	HLELA S	All Councillors
FX016001001003	Water Treatment - Scientific Services	DL6BA1M033	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	36 400	-	All Wards	HLELA S	All Councillors
FX016001001003	Water Treatment - Scientific Services	DL6BA1M036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	600	-	All Wards	HLELA S	All Councillors
FX016001001003	Water Treatment - Scientific Services	DL6BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	205 100	-	All Wards	HLELA S	All Councillors
FX016001001003	Water Treatment - Scientific Services	DL6BA1M143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	1 744 600	1 077 409	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	14 300	-	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	141 100	28 500	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	9 800	-	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	210 300	-	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	560 800	141 623	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	81 500	-	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	522 300	60 159	All Wards	HLELA S	All Councillors
FX016001002001	Water Distribution - Rural Water	DM6BA1M036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	46 000	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	380 400	174 016	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	29 900	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	IS	8 300	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	2 502 500	501	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M037	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	511 400	193 326	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	300	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 820 800	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	2 934 000	1 032 234	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	IS	1 762 400	-	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	3 803 300	643 686	All Wards	HLELA S	All Councillors
FX016001002002	Water Distribution - Urban Water	DN6BA1M036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	810 400	-	All Wards	HLELA S	All Councillors

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FX016001002005	Water Distribution - Purification works	DQ6BA1M033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	314 700	-	All Wards	HLELA S	All Councillors
FX016001002005	Water Distribution - Purification works	DQ6BA1M036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	IS	340 500	-	All Wards	HLELA S	All Councillors
						187 564 200	17 147 919			

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PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: CITY DEVELOPMENT														
1	City Development	FX001001005003	Community and Social Services	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002010100	N/ADB21.001	CAPITAL REPLACEMENT RESERVES		11 319 200			11 319 200
2	City Development	FX001001005003	Community and Social Services	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES		45 000			45 000
3	City Development	FX001001005003	Community and Social Services	AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING		38 300			38 300
4	City Development	FX005001007	Finance and Administration	BK	Information Technology	IT EQUIPMENT : BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES		20 000			20 000
5	City Development	FX005001007	Finance and Administration	BK	Information Technology	IT EQUIPMENT : COLOUR PRINTER	1003050100	N/BKBDA1.005	CAPITAL REPLACEMENT RESERVES		-			-
6	City Development	FX005001007	Finance and Administration	BK	Information Technology	PERMIT CARD PRINTER	1003050100	N/BKBDA1.006	CAPITAL REPLACEMENT RESERVES		92 000			92 000
7	City Development	FX007001001	Housing	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING		6 339 900			6 339 900
8	City Development	FX012001005	Community and Social Services	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING		90 600			90 600
9	City Development	FX012001005	Community and Social Services	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPBDA1.001	CAPITAL REPLACEMENT RESERVES		5 300 000			10 540 800
10	City Development	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.001	BORROWING		3 841 800			3 841 800
11	City Development	FX016001002002	Water Management	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES		138 100			138 100
12	City Development	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES		449 400			449 400
13	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	CONSTRUCTION OF MARKET STALLS (NSELENI, MADLANKALA & EMPANGENI)	1002011800	N/CCBDA1.001	CAPITAL REPLACEMENT RESERVES		1 595 400			1 595 400

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14	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	ALKANDSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES		1 000 000			1 000 000
15	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	FURNITURE CITY DEVELOPMENT	1003030100	N/CCBDA1.003	CAPITAL REPLACEMENT RESERVES		19 900			19 900
16	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	1001020100	I/CCAHA1.013	INTEGRATED URBAN DEVELOPMENT GRANT		30 000 000			-
17	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	ALKANDSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCAHA1.009	INTEGRATED URBAN DEVELOPMENT GRANT		500 000			500 000
18	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	WATER FRONT DETAILED TOWN PLANNING DESIGN	1001080200	N/CCAHA1.010	INTEGRATED URBAN DEVELOPMENT GRANT		1 500 000			1 500 000
19	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	EMPANGENI BUSINESS HUB	1003010100	N/CCAHA1.011	INTEGRATED URBAN DEVELOPMENT GRANT		500 000			634 000
20	City Development	FX010001005	Planning and Development	CC	Economic Development/Planning	RURAL FRAMEWORK PLAN FOR MATSHANA	1001020100	I/CCAHA1.012	INTEGRATED URBAN DEVELOPMENT GRANT		500 000			366 000
TOTAL CITY DEVELOPMENT											63 289 600	-	-	38 530 400
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: COMMUNITY SERVICES														
PUBLIC HEALTH AND EMERGENCY SERVICES														
21	Community Services - Health and Public Safety	FX011001005	Public Safety		Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM			CAPITAL REPLACEMENT RESERVES		-			-
22	Community Services - Health and Public Safety	FX001001005003	Community and Social Services	AD	Municipal Buildings	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES		2 500 000			2 500 000
23	Community Services - Health and Public Safety	FX005001007	Community and Social Services	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES		1 274 000			1 274 000
24	Community Services - Health and Public Safety	FX001002008	Community and Social Services	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES		500 000		(340 000)	160 000
25	Community Services - Health and Public Safety	FX005001005	Finance and Administration	BF	Fleet Management	REFUSE TRUCKS	1003050100	N/BFBD02.027	CAPITAL REPLACEMENT RESERVES		-			-
26	Community Services - Health and Public Safety	FX005001005	Finance and Administration	BF	Fleet Management	REFUSE TRUCKS			BORROWING		-			-

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27	Community Services - Health and Public Safety	FX005001006003	Finance and Administration	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES		56 500		300 000	356 500
28	Community Services - Health and Public Safety	FX005001006003	Finance and Administration	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING		1 500 000			1 500 000
29	Community Services - Health and Public Safety	FX005001006003	Finance and Administration	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT			CAPITAL REPLACEMENT RESERVES		-			-
30	Community Services - Health and Public Safety	FX011001005	Public Safety		Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT			CAPITAL REPLACEMENT RESERVES		-			-
31	Community Services - Health and Public Safety	FX014001003	Waste Management	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES		1 400 000			1 400 000
32	Community Services - Health and Public Safety	FX014001003	Waste Management	DC	Solid Waste Removal	ESTABLISHMENT OF TRANSFER STATION NGWELEZANE			CAPITAL REPLACEMENT RESERVES		-			-
33	Community Services - Health and Public Safety	FX014001003	Waste Management	DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES		2 200 000			2 200 000
TOTAL PUBLIC HEALTH AND EMERGENCY SERVICES											9 430 500	-	(40 000)	9 390 500
PROTECTION SERVICES														
34	Community Services - Protection Services	FX011001007	Community and Social Service	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES		70 000			70 000
35	Community Services - Protection Services	FX011001007	Community and Social Service	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES		75 200			75 200
36	Community Services - Protection Services	FX001001005003	Community and Social Service	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES		61 000			61 000
37	Community Services - Protection Services	FX001001005003	Community and Social Service	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100		CAPITAL REPLACEMENT RESERVES		-			40 000

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38	Community Services - Protection Services	FX011001007	Community and Social Service	CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/CQBDA1.043	CAPITAL REPLACEMENT RESERVES		98 000			98 000
39	Community Services - Protection Services	FX011001007	Community and Social Service	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES		10 000			10 000
40	Community Services - Protection Services	FX011001007	Community and Social Service	CR	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES		167 700			167 700
TOTAL PROTECTION SERVICES											481 900	-	-	521 900
RECREATION AND ENVIRONMENTAL SERVICES														
40	Community Services - Recreation and Environmental Services	FX001001003	Community and Social Service	AA	Cemeteries, Funeral Parlours and Crematoriums	NEW CEMETERY DEVELOPMENT- EXTENSION OF RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AABDA1.047	CAPITAL REPLACEMENT RESERVES		2 644 600			2 644 600
41	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES		952 500			500 000
42	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	FURNITURE FOR MANCECE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES		60 000			60 000
43	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES		-			452 500
44	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES		3 497 600			3 497 600
45	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	NSELENI HALL UPGRADE	1002010100	N/ACBDA1.001	CAPITAL REPLACEMENT RESERVES		957 500		100 000	1 057 500
46	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES		4 000 000			4 000 000
47	Community Services - Recreation and Environmental Services	FX001001005002	Community and Social Service	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES		200 000			200 000
48	Community Services - Recreation and Environmental Services	FX001001005003	Community and Social Service	AD	Municipal Buildings	REPLACEMENT AIRCON:OFFICE DMM COMSERV	1003030100	N/ADBDA1.XXX	CAPITAL REPLACEMENT RESERVES		-			-
49	Community Services - Recreation and Environmental Services	FX001001006001	Community and Social Service	AE	Libraries and Archives	ENSELENI LIBRARY - BUILDING EXTENSION	1002010100	N/AEBDA1.050	CAPITAL REPLACEMENT RESERVES		-			-

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50	Community Services - Recreation and Environmental Services	FX001001006001	Community and Social Services	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES		430 000		(80 000)	350 000
51	Community Services - Recreation and Environmental Services	FX001001006001	Community and Social Services	AE	Libraries and Archives	RENOVATIONS / IMPROVEMENTS TO VARIOUS LIBRARIES			CAPITAL REPLACEMENT RESERVES		-			-
52	Community Services - Recreation and Environmental Services	FX001001006001	Community and Social Services	AE	Libraries and Archives	ENSELENI LIBRARY RFID SECURITY SYSTEM	1002010100	N/AEBDA1.053	CAPITAL REPLACEMENT RESERVES		-			-
53	Community Services - Recreation and Environmental Services	FX001001006001	Community and Social Services	AE	Libraries and Archives	MACHINERY AND EQUIPMENT - LIBRARIES	1003050100	N/AEBDA1.001	CAPITAL REPLACEMENT RESERVES		30 000		(20 000)	10 000
54	Community Services - Recreation and Environmental Services	FX005001005	Sport and Recreation	BF	Fleet Management	REPLACEMENT TRAILERS X 2	1003050100	N/BFBDA1.056	CAPITAL REPLACEMENT RESERVES		150 000			150 000
55	Community Services - Recreation and Environmental Services	FX013001001	Community and Social Services	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK			CAPITAL REPLACEMENT RESERVES		-			-
56	Community Services - Recreation and Environmental Services	FX013001001	Community and Social Services	CS	Beaches and Jetties	PORTABLE TOWER X 2	1003050100	N/CSBDA1.058	CAPITAL REPLACEMENT RESERVES		150 000			110 000
57	Community Services - Recreation and Environmental Services	FX001001005003	Community and Social Services	AD	Municipal Buildings	RENOVATE GENERAL WORKER'S STAFF ROOM	1003010100	N/ADBDA1.059	CAPITAL REPLACEMENT RESERVES		200 000		(200 000)	-
58	Community Services - Recreation and Environmental Services	FX013001001	Community and Social Services	CS	Beaches and Jetties	RESCUE EQUIPMENT	1003050100	N/CSBDA1.060	CAPITAL REPLACEMENT RESERVES		200 000			200 000
59	Community Services - Recreation and Environmental Services	FX013001001	Community and Social Services	CS	Beaches and Jetties	HIGH PRESSURE HOSE	1003050100	N/CSBDA1.061	CAPITAL REPLACEMENT RESERVES		30 000			30 000
60	Community Services - Recreation and Environmental Services	FX013001002	Sport and Recreation	CT	Community Parks (including Nurseries)	RECREATIONAL FACILITIES - KIDS PARK	1003050100	N/CTBDA1.062	CAPITAL REPLACEMENT RESERVES		-			-
61	Community Services - Recreation and Environmental Services	FX013001002	Sport and Recreation	CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY			CAPITAL REPLACEMENT RESERVES		-			-
62	Community Services - Recreation and Environmental Services	FX013001002	Sport and Recreation	CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES		200 000			200 000
63	Community Services - Recreation and Environmental Services	FX013001002	Sport and Recreation	CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)			CAPITAL REPLACEMENT RESERVES		-			-
64	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Sport and Recreation	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES		8 100 000			8 100 000
65	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES		300 000			300 000

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66	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES		300 000			300 000
67	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES		300 000			300 000
68	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES		300 000			300 000
69	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES		100 000			100 000
70	Community Services - Recreation and Environmental Services	FX013002003003	Sport and Recreation	CY	Recreational Facilities - Swimming Pools	CASH REGISTERS	1003050100	N/CYBDA1.070	CAPITAL REPLACEMENT RESERVES		50 000			50 000
71	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES		2 588 000			2 588 000
72	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	MADLEBE SPORT FIELD UPGRADE	1002020200	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES		812 000			812 000
73	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES		1 200 000			1 200 000
74	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	UPGRADE: MZUVUKILE NSELENI	1002010100	N/CZBDA1.075	CAPITAL REPLACEMENT RESERVES		-			-
75	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES		1 150 000			1 150 000
76	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES		696 400			396 400
77	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES		-			300 000
78	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING		744 100			744 100
79	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020100	N/CZBCA1.078	GOVERNMENT GRANTS - PROVINCIAL		8 243 000			8 243 000
80	Community Services - Recreation and Environmental Services	FX013002004001	Sport and Recreation	CZ	Sport Development and Sportfields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES		-			3 400 000
81	Community Services - Recreation and Environmental Services	FX013002004002	Sport and Recreation	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002010200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES		1 500 000			2 487 100
82	Community Services - Recreation and Environmental Services	FX013002004002	Sport and Recreation	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES		165 000		200 000	365 000

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83	Community Services - Recreation and Environmental Services	FX013002004002	Sport and Recreation	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES		2 835 000			1 847 900
TOTAL RECREATION AND ENVIRONMENTAL SERVICES											43 085 700	-	-	46 445 700
TOTAL COMMUNITY SERVICES											52 998 100	-	(40 000)	56 358 100
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: CORPORATE SERVICES														
ADMINISTRATION														
84	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADBDA1.080	CAPITAL REPLACEMENT RESERVES		4 000 000			4 000 000
85	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING		1 992 100			1 992 100
86	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATIONS TO eNSELENI MULTI-PURPOSE SERVICE CENTRE	1003010100	N/ABBD08.081	CAPITAL REPLACEMENT RESERVES		-			-
87	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES		202 000			202 000
88	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADBDA1.003	CAPITAL REPLACEMENT RESERVES		973 100			973 100
89	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING		1 641 400			1 641 400
90	Corporate Services - Administration	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATIONS TO EMPANGENI MULTI-PURPOSE SERVICE CENTRE (DESIGNS)	1003010100	N/ABBD08.083	CAPITAL REPLACEMENT RESERVES		-			-
91	Corporate Services - Administration	FX005001008	Finance and Administration	BL	Administrative and Corporate Support	EQUIPMENT FOR LEGAL SERVICES	1003050100	N/BLBDA1.087	CAPITAL REPLACEMENT RESERVES		3 300			3 300
TOTAL ADMINISTRATION											8 811 900	-	-	8 811 900
HUMAN RESOURCES														
92	Corporate Services - Human Resources	FX001001005003	Community and Social Service	AD	Municipal Buildings	RENOVATION OF RECEPTION			CAPITAL REPLACEMENT RESERVES					-
93	Corporate Services - Human Resources	FX001001005003	Community and Social Service	AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONER (LABOUR RELATIONS)	1003010100	N/ADBDA1.090	CAPITAL REPLACEMENT RESERVES		14 000			14 000
94	Corporate Services - Human Resources	FX005001006004	Finance and Administration	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES		40 000			40 000
95	Corporate Services - Human Resources	FX005001007	Finance and Administration	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES		25 000			25 000

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96	Corporate Services - Human Resources	FX005001007	Finance and Administration	BK	Information Technology	LAPTOPS AND DOCKING STATION HR ADMIN & OD)			CAPITAL REPLACEMENT RESERVES		-			-
97	Corporate Services - Human Resources	FX005001006004	Finance and Administration	BJ	Training and Industrial Relations	OFFICE EQUIPMENT (BLOW BREATHALIZER)	1003050100	N/BJBDA1.001	CAPITAL REPLACEMENT RESERVES		16 000			16 000
98	Corporate Services - Human Resources	FX005001007	Finance and Administration	BK	Information Technology	OFFICE EQUIPMENT (BLOW BREATHALIZER)	1003050100	N/BKBDA1.099	CAPITAL REPLACEMENT RESERVES		-			-
TOTAL HUMAN RESOURCES											95 000	-	-	95 000
INFORMATION, COMMUNICATION AND TECHNOLOGY														
99	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES		31 000			31 000
100	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES		920 000			920 000
101	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES		133 000		40 000	223 000
102	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.001	BORROWING		-			-
103	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES		1 300 000			1 300 000
104	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES		3 300 000			3 250 000
105	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES		1 633 000			1 633 000
TOTAL INFORMATION, COMMUNICATION AND TECHNOLOGY											7 317 000	-	40 000	7 357 000
TOTAL CORPORATE SERVICES											16 223 900	-	40 000	16 263 900
PROJECTS UNDER THE RESPONSIBILITY OF THE CHIEF FINANCIAL OFFICER														
106	Financial Services	FX001001005003	Community and Social Services	AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADAMA1.003	BORROWING		10 059 200			10 059 200
107	Financial Services	FX001001005003	Community and Social Services	AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADBDA1.004	CAPITAL REPLACEMENT RESERVES		45 500			45 500
108	Financial Services	FX005001004002	Finance and Administration	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003020100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES		-			-

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109	Financial Services	FX005001004002	Finance and Administration	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES		186 500			186 500
110	Financial Services	FX005001004001	Finance and Administration	DR	Fin. Management Grant	PROCUREMENT OF SMART TVS FOR BOARDROOMS	1003020100	N/DR13A1.001	GOVERNMENT - NATIONAL		62 000			62 000
111	Financial Services	FX005001007	Finance and Administration	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	I/BKAMA1.001	BORROWING		13 964 000			13 964 000
TOTAL CHIEF FINANCIAL OFFICER											24 317 200	-	-	24 317 200
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: ELECTRICAL AND ENERGY SOURCES														
ELECTRICAL SUPPLY SERVICES														
112	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	11kV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES		5 069 500			5 069 500
113	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES		1 000 000			1 000 000
114	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	132 kV STATION REFURBISHMENT			BORROWING		-			-
115	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES		9 187 000			9 187 000
116	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES		640 300			640 300
117	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT			BORROWING		-			-
118	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAM26.119	BORROWING		494 200			494 200
119	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES		12 214 000			8 814 000
120	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAH26.XXX	INTEGRATED URBAN DEVELOPMENT GRANT		-	(1 000 000)		5 483 000
121	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ELECTRICAL TESTING EQUIPMENT	1003050100	N/ALBDA1.001	CAPITAL REPLACEMENT RESERVES		2 700 000			2 700 000

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122	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAH1.121	INTEGRATED URBAN DEVELOPMENT GRANT		6 483 000			-
123	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 2			INTEGRATED URBAN DEVELOPMENT GRANT		-			-
124	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAM24.001	BORROWING		-			-
125	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSING PHASE 1	1001010700	I/ALBDA1.123	CAPITAL REPLACEMENT RESERVES		9 418 200			9 418 200
126	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES		8 675 800			8 675 800
127	Electrical and Energy Sources	FX002001002001	Energy Sources	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES		13 671 100			13 671 100
128	Electrical and Energy Sources	FX002001002001	Energy Sources	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)			BORROWING		-			-
129	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.130	CAPITAL REPLACEMENT RESERVES		800 000			800 000
130	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM			BORROWING		-			-
131	Electrical and Energy Sources	FX002001002001	Energy Sources	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES		500 000		(200 000)	300 000
132	Electrical and Energy Sources	FX002001002001	Energy Sources	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS			BORROWING		-			-
133	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.134	CAPITAL REPLACEMENT RESERVES		500 000			500 000
134	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU			BORROWING		-			-
135	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/ALBDA1.137	CAPITAL REPLACEMENT RESERVES		1 500 000			1 500 000
136	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION			BORROWING		-			-

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137	Electrical and Energy Sources	FX001001005003	Community and Social Service	AD	Municipal Buildings	LAND AND BUILDING - AIRCONS			CAPITAL REPLACEMENT RESERVES		-			-
138	Electrical and Energy Sources	FX002001001001	Energy Sources	AI	Marketing and Customer Relations	METERING OF 132KV AND 11KV FEEDERS	1001010200	I/AIBDA1.141	CAPITAL REPLACEMENT RESERVES		436 800			436 800
139	Electrical and Energy Sources	FX001001005003	Community and Social Service	AD	Municipal Buildings	REFURBISHMENT OF OFFICES ELECTRICAL SERVICES	1003010100	N/ADBDA1.XXX	CAPITAL REPLACEMENT RESERVES		-			-
140	Electrical and Energy Sources	FX002001001001	Energy Sources	AI	Marketing and Customer Relations	METERING OF 132KV AND 11KV FEEDERS			BORROWING		-			-
141	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALBDA1.143	CAPITAL REPLACEMENT RESERVES		2 600 000			2 600 000
142	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALAMA1.149	BORROWING		128 200			128 200
143	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	NGWELEZANE WATERWORKS 11kV OVERHEAD LINE REPLACEMENT	1001010800	I/ALBD27.001	CAPITAL REPLACEMENT RESERVES		-			-
144	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	HERCULES SUBSTATION - REWIND OF 132/11KV TRANSFORMER 1	1001010200	I/ALBDA1.003	CAPITAL REPLACEMENT RESERVES		-			-
145	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	NGWELEZANE WATERWORKS 11kV OVERHEAD LINE REPLACEMENT	1001010800	I/ALAM27.001	BORROWING		-			-
146	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	GEMINI SUB MV SWITCHGEAR	1001010600	I/ALBDA1.001	CAPITAL REPLACEMENT RESERVES		-			-
147	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	30 MVA TRANSFORMER HERCULES SUBSTATION	1001010200	I/ALBDA1.002	CAPITAL REPLACEMENT RESERVES		-			-
148	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	POLARIS 11kV SWITCHING SWITCHGEAR REPLACEMENT			BORROWING		-			-
149	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	PROCESS CONTROL :PORTABLE DIGITAL RADIO SYSTEM CUSTOMER SERVICES ELECTRICITY			BORROWING		-			-
150	Electrical and Energy Sources	FX002001002002	Energy Sources	AQ	Process Control	PROCESS CONTROL PORTABLE DIGITAL RADIO SYSTEM CUSTOMER SERVICES ELECTRICITY			CAPITAL REPLACEMENT RESERVES		-			-
151	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	QUALITY OF SUPPLY			CAPITAL REPLACEMENT RESERVES		-			-
152	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	QUALITY OF SUPPLY			BORROWING		-			-

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153	Electrical and Energy Sources	FX001001005003	Community and Social Services	AD	Municipal Buildings	REFURBISHMENT OF INSTALLING COUNTERS OF ELECTRICITY CUSTOMER SERVICES	1003010100	N/ADBDA1.149	CAPITAL REPLACEMENT RESERVES		128 200			128 200
154	Electrical and Energy Sources	FX002001001004	Energy Sources	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL		-			-
155	Electrical and Energy Sources Fleet	FX005001005	Finance and Administration	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES		14 383 000			13 864 200
156	Electrical and Energy Sources Fleet	FX005001005	Finance and Administration	BF	Fleet Management	REPLACEMENT YELLOW PLANT	1003050100	N/BFBDA1.164	CAPITAL REPLACEMENT RESERVES		-			10 149 500
156	Electrical and Energy Sources Fleet	FX005001005	Finance and Administration	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFAMA1.160	BORROWING		3 549 700			2 682 600
157	Electrical and Energy Sources Fleet	FX005001005	Finance and Administration	BF	Fleet Management	REPLACEMENT OF BMW	1003060100	N/BFAMA1.161	BORROWING		528 900			1 396 000
158	Corporate Services - ICT	FX005001007	Finance and Administration	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	I/BKBDA1.009	CAPITAL REPLACEMENT RESERVES		-		200 000	400 000
159	Electrical and Energy Sources	FX002001001001	Energy Sources	AI	Marketing and Customer Relations	TOOLS FOR CUSTOMER SERVICES AND PLANNING	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES		36 200			36 200
160	Electrical and Energy Sources Fleet	FX005001005	Finance and Administration	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES		1 500 000			1 300 000
TOTAL ELECTRICAL SUPPLY SERVICES											96 144 100	(1 000 000)	-	101 374 800
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: INFRASTRUCTURE SERVICES														-
ENGINEERING SUPPORT SERVICES														-
161	Infrastructure Services - Engineering Support Services	FX001001005003	Community and Social Services	AD	Municipal Buildings	AIR CONDITIONERS FOR ENGINEERING SUPPORT SERVICES	1003010100	N/ADBDA1.155	CAPITAL REPLACEMENT RESERVES		70 000			70 000
162	Infrastructure Services - Engineering Support Services	FX005001007	Finance and Administration	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES		7 375 100			7 375 100
163	Infrastructure Services - Engineering Support Services	FX012001004003	Road Transport	CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 MZINGAZI	1001020100	I/COAHA1.156	INTEGRATED URBAN DEVELOPMENT GRANT		-			-
164	Infrastructure Services - Engineering Support Services	FX012001004003	Road Transport	CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 KWAKHOZA	1001020100	I/COAHA1.156	INTEGRATED URBAN DEVELOPMENT GRANT		19 625 000	(1 000 000)		18 625 000
165	Infrastructure Services - Engineering Support Services	FX012001004003	Road Transport	CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 MANDLAZINI PHASE 1B			INTEGRATED URBAN DEVELOPMENT GRANT		-			-

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166	Infrastructure Services - Engineering Support Services	FX012001004003	Road Transport	CO	Roads - Rural Roads	ROADS PROJECTS - MADLEBE (NGWELEZANE)			INTEGRATED URBAN DEVELOPMENT GRANT		-			-
167	Infrastructure Services - Engineering Support Services	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	RURAL SANITATION	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT		5 129 400		(5 000 000)	6 129 400
168	Infrastructure Services - Engineering Support Services	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT		21 000 000		9 000 000	30 000 000
169	Infrastructure Services - Engineering Support Services	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT		15 905 800		(2 000 000)	9 905 800
170	Infrastructure Services - Engineering Support Services	FX015001002003	Waste Water Management	DI	Sewerage - Sewerage Network	MANDLANZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT		14 905 800		(2 000 000)	6 905 800
168	Infrastructure Services - Engineering Support Services	FX016001002001	Water Management	DM	Water Distribution - Rural Water	RURAL/SEMI-URBAN AREAS	1001030700	I/DMAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT		16 940 000			20 940 000
TOTAL ENGINEERING SUPPORT SERVICES											100 951 100	(1 000 000)	-	99 951 100
TRANSPORT, ROADS AND STORMWATER														
169	Infrastructure Services - Transport, Roads and Stormwater	FX005001005	Finance and Administration	BF	Fleet Management	3 x 10 TON TIPPER TRUCK	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES		1 200 000			1 718 800
170	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.161	CAPITAL REPLACEMENT RESERVES		730 000			730 000
171	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILATION	1001020200	I/CNBDA1.162	CAPITAL REPLACEMENT RESERVES		923 900			923 900
172	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.163	CAPITAL REPLACEMENT RESERVES		14 185 600			14 185 600
173	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)			BORROWING					-
174	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES		300 000			300 000
175	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES		660 500			660 500
176	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES		400 000			400 000
177	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES		368 800			368 800

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178	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES		37 544 900			37 544 900
179	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNAMA1.182	BORROWING		538 500			538 500
180	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	CONSTRUCTION OF STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING		3 000 000			3 000 000
181	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES		1 614 000			1 614 000
182	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE			BORROWING		-			-
183	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES		4 416 900			4 416 900
184	Infrastructure Services - Transport, Roads and Stormwater	FX001001005003	Community and Social Service	AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES		-			-
185	Infrastructure Services - Transport, Roads and Stormwater	FX001001005003	Community and Social Service	AD	Municipal Buildings	ROAD MARKINGS & SIGNAGE STOREROOM			CAPITAL REPLACEMENT RESERVES					-
186	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES		9 943 000			9 943 000
187	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING		57 600			57 600
188	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES		6 657 800			6 657 800
189	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES		7 500 000			1 350 500
190	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS			BORROWING		-			-
191	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES		735 800			735 800
192	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES MEGA HOUSING	1001020100	I/CNBDA1.180	CAPITAL REPLACEMENT RESERVES		4 000 000			4 000 000

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193	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES MEGA HOUSING			BORROWING		-			-
194	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES		3 400 000			3 400 000
195	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	FURNITURE - ROADS SECTION	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES		50 000			50 000
196	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNAM01.001	BORROWING		2 100 000			2 100 000
197	Infrastructure Services - Transport, Roads and Stormwater	FX003001002	Coastal Protection	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES		1 675 000			1 675 000
198	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	Road Transport	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	1001020100	I/CNAH02.002	INTEGRATED URBAN DEVELOPMENT GRANT		-	(8 000 000)		4 000 000