

<b>COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE</b>				
	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>
	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>
Property Rates	42 587	42 433	42 251	40 327
Electricity revenue from tariff billings	132 922	147 787	143 895	105 357
Water revenue from tariff billings	42 758	42 851	45 004	14 866
Sanitation revenue from tariff billings	8 468	8 730	8 148	8 457
Refuse revenue from tariff billings	8 299	8 294	8 087	9 546
Rent of Facilities and Equipment	1 293	1 307	1 321	638
Interest and Investments income	1 791	2 862	3 399	5 250
Interest earned - Outstanding Debtors	294	332	357	234
Fines	1 454	98	661	211
Licenses and Permits	261	272	280	318
Income For Agency Services	1 387	186	206	458
Grants and Subsidies Operating	178 591	3 670	1 500	-
Other Revenue	1 550	1 057	4 098	3 097
Grants and Subsidies Capital	43 944	-	-	2 000
Gain on disposal of PPE	-	-	-	-
<b>BALANCED TO THE CASH REVENUE BUDGET</b>	<b>465 599</b>	<b>259 879</b>	<b>259 207</b>	<b>190 759</b>

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																	
		Jul-20			Aug-20			Sep-20			Oct-20						
		Actual			Actual			Actual			Projected						
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev				
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000				
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>																	
FX003001003	Pollution Control	845	-	-	537	-	-	663			831		1				
FX005001010	Property Services	123	-	99	116	-	99	179		99	149		118				
FX005001014	Valuation Service	144	-	-	146	-	-	253			406		-				
FX007001001	Housing	2 405	-	138	2 309	-	137	2 495		137	2 529		143				
FX009002006	Tourism	305	-	-	242	-	-	250			597		-				
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 320	-	-	1 367	-	-	1 309			1 599		-				
FX010001004	Development Facilitation	30	-	124	256	-	130	271		130	267		179				
FX010001005	Economic Development/Planning	1 714	-	-	1 743	-	-	1 772			1 531		-				
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 351	-	64	1 272	-	52	1 312		72	1 333		100				
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>																	
<b>Community Services, Health and Public Safety</b>																	
FX001002008	Disaster Management	110	-	-	110	-	-	110			260		-				
FX006001001	Public Health and Emergency Services (Environmental Protection)	3	-	-	290	-	-	146			164						
FX011001005	Fire Fighting and Protection	5 486	-	47	5 593	-	42	5 725		40	6 903	300	73				
FX012001005	Taxi Ranks	321	-	-	358	-	-	393			460		1				
FX014001003	Solid Waste Removal	3 612	-	41 234	9 459	-	11 500	8 143	2 483	8 539	10 034		10 215				
FX014001004	Street Cleansing	2 780	-	-	3 048	-	-	3 286			3 645		1				
FX015001001	Public Toilets	208	-	-	203	-	-	198			248		-				
<b>Protection services</b>																	
FX005001012	Security Services	1 216	-	-	1 185	-	-	1 593			1 277		-				
FX011001006	Public Safety Licensing and Control of Animals	-	-	-	-	-	-	-			65						
FX011001007	Police Forces, Traffic and Street Parking Control	4 008	-	0	3 821	-	49	4 125		369	5 539		30				
FX012002001	Road and Traffic Regulation	1 244	-	1 648	1 321	-	86	1 344		487	1 320		777				

		Jul-20			Aug-20			Sep-20			Oct-20		
		Actual			Actual			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>Recreation and Environmental services</b>													
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	729	-	38	792	-	63	896		54	1 709		43
FX001001005002	Halls	1 722	-	-	2 571	-	2	1 743		(22)	2 652		96
FX001001006001	Libraries and Archives	1 675	-	12	1 994	-	-	2 141		-	2 504		34
FX001001006002	Cyber Cadets	137	-	-	140	-	-	151		-	153		-
FX001001008	Museums and Art Galleries	209	-	0	243	-	-	231		-	340		1
FX001002007	Cultural Matters	144	-	-	128	-	-	2 751		-	137		-
FX013001001	Beaches and Jetties	862	-	-	1 065	-	-	1 028		-	2 408		5
FX013001002	Community Parks (including Nurseries)	5 614	-	114	5 701	-	117	6 087		117	6 657		266
FX013002003001	Recreational Facilities - Caravan Park	-	-	81	-	-	84	-		84	-		23
FX013002003002	Recreational Facilities - Parks Administration	620	-	-	706	-	-	627		-	714		-
FX013002003003	Recreational Facilities - Swimming Pools	1 117	-	-	1 379	293	-	1 621		1	2 478	1 500	45
FX013002004001	Sport Development and Sportfields	1 152	-	-	1 671	-	-	4 611		-	2 258		1
FX013002004002	Sports Grounds and Stadiums - Stadium	1 017	-	-	1 032	-	-	993		-	1 094		-
<b>DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES</b>													
<b>Administration</b>													
FX001001005003	Municipal Buildings	(1 029)	136	184	(8)	-	187	(141)		184	262	4 150	272
FX004001001001	Mayor and Council	(4 147)	-	15	(3 366)	-	15	(3 306)		15	(1 137)		17
FX005001001	Administrative and Corporate Support	(230)	-	-	(343)	-	-	(50)			12		-
FX005001008	Legal Services	365	-	-	370	-	-	370			590		-
FX009001002	Air Transport	62	-	-	99	-	-	79			84		1
FX009001004	Licensing and Regulation	124	-	-	171	-	-	189		-	133		-
<b>Information Technology</b>													
FX005001007	Information Technology	(4 447)	-	-	(3 900)	-	-	(1 112)	397	15	723		38

		Jul-20			Aug-20			Sep-20			Oct-20		
		Actual			Actual			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>Human Resources</b>													
FX005001006001	Human Resources	5	-	-	(13)	-	-	90			28		-
FX005001006002	Management Services	178	-	-	198	-	-	200			240		-
FX005001006003	Occupational Clinic	(83)	-	-	26	-	-	(149)			139	100	1
FX005001006004	Training and Industrial Relations	(90)	-	-	(301)	-	-	(1)			(190)		1
<b>DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES</b>													
FX005001004001	Financial Management Grant Interns	96	-	-	74	-	-	98			217		-
FX005001004002	Revenue and Expenditure	(6 267)	-	93 129	(4 022)	-	47 462	(5 406)		46 139	1 424		47 779
FX005001004003	Finance	591	-	-	805	-	-	596		-	968		-
FX005001013	Supply Chain Management	(189)	-	63	12	-	44	(158)		41	15		58
FX005002001	Asset Management	171	-	-	171	-	-	172			191		-
<b>DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES</b>													
<b>Electrical Supply Service</b>													
FX002001001001	Marketing and Customer relations	1 374	-	-	1 457	-	-	1 391			1 918		-
FX002001001002	Administration	132 810	-	-	130 848	-	-	83 962			85 579		-
FX002001001004	Electricity Distribution	9 728	227	175 031	10 870	562	172 839	12 384	537	150 196	14 175	7 068	116 283
FX002001001005	Electricity Planning	1 015	-	-	1 045	-	-	1 025			1 075		2
FX002001002001	Street Lighting	1 219	-	-	2 717	1 221	-	1 530			4 688	599	-
FX002001002002	Process Control Systems	905	-	-	1 864	-	-	1 162			2 886	250	1
FX005001005	Fleet Management	5 115	-	1	6 714	(218)	1	7 245		1	(335)		195

		Jul-20			Aug-20			Sep-20			Oct-20		
		Actual			Actual			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES</b>													
<b>Engineering Support Services</b>													
FX001001005001	Buildings Maintenance	1 132	-	-	1 001	-	-	1 071			1 870		-
FX010001007001	Project Management Unit - Administration	595	-	-	674	-	-	652			700		3
FX010001007002	Project Management Unit - Asset Management	(515)	-	0	(485)	-	1	(495)		1	337		-
FX010001007003	Project Management Unit - Expanded Public Works Programme	285	-	-	288	-	-	293			357		-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-	-	-	-	-			-		1
FX010001007005	Project Management Unit - PMU	(89)	-	-	15	-	-	71			(16)		-
<b>Transport,Roads and Stormwater</b>													
FX003001002	Coastal Protection	-	-	-	-	-	-	-				120	
FX012001004001	Roads - Railway Sidings	7	-	-	12	-	766	9			110		-
FX012001004002	Roads - Urban Roads	9 926	-	-	10 089	367	-	10 908			17 076	17 685	12
FX012001004003	Roads - Rural Roads	4 931	-	-	3 749	-	-	11 899			6 043	2 500	-
FX015001003	Storm Water Management	1 952	-	-	2 020	-	-	2 037			3 408		-
<b>Water and Sanitation</b>													
FX015001002001	Sewerage - Industrial Effluent Pipeline	5	-	422	5	-	128	64			48		168
FX015001002002	Sewerage - Pumpstations	1 866	-	-	2 692	-	-	3 921			3 600		4
FX015001002003	Sewerage - Sewerage Network	8 109	-	84 770	12 629	-	9 134	10 642		8 754	15 796	5 500	9 135
FX015001004	Treatment	4 223	-	-	4 125	-	-	4 283			4 651		
FX016001001003	Water Treatment - Scientific Services	1 470	-	-	1 438	-	-	1 529			1 599		352
FX016001002001	Water Distribution - Rural Water	2 814	-	-	3 284	4 679	-	3 594			3 861	2 500	1
FX016001002002	Water Distribution - Urban Water	8 266	(0)	107 329	14 399	1 917	42 146	13 121	4 271	44 292	17 940	30 500	15 133
FX016001002003	Water Distribution - Water Demand Management	1 706	-	-	1 826	1 313	-	1 725	2 900		1 891	2 000	-
FX016001002004	Water Treatment - Clarified Water	1 792	-	6 381	1 695	-	2 507	1 857		2 256	1 344		2 431
FX016001002005	Water Treatment - Purification works	15 572	-	-	19 157	-	-	17 657			16 874		1

		Jul-20			Aug-20			Sep-20			Oct-20		
		Actual			Actual			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>OFFICE OF THE MUNICIPAL MANAGER</b>													
FX004001002001	DMM - Corporate Services	108	-	-	111	-	-	130			263		
FX004001002002	DMM - ITS	350	-	-	344	-	-	391			513		
FX004001002003	DMM - City Development	355	-	-	238	-	-	239			282		
FX004001002004	DMM - Community Services	347	-	-	375	-	-	356			773		
FX004001002005	Municipal Manager	(266)	-	-	(287)	-	-	(280)			(94)		
FX004001002006	Municipal Demarcation Transition Grant	-	-	-	-	-	-	-			-		
FX004001002007	Performance Management	270	-	-	273	-	-	376			341		
FX004001002008	DMM - Chief Operations Officer	364	-	-	363	-	-	471			460		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-	-	-				231		
FX004001002010	Mayoral Support Services (Executive and Council)	198	-	-	237	-	-	239			268		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	445	-	844	399	-	1	408		1	1 037		216
FX005001011	Risk Management	210	-	-	186	-	-	178			205		
FX008001001	Governance Function	(350)	-	-	(302)	-	-	(347)			481		
FX010001001	Billboards	192	-	-	154	-	-	172			173		
<b>TOTAL</b>		<b>245 767</b>	<b>363</b>	<b>511 770</b>	<b>276 990</b>	<b>10 134</b>	<b>287 592</b>	<b>243 788</b>	<b>10 588</b>	<b>262 002</b>	<b>278 368</b>	<b>74 772</b>	<b>204 257</b>

## OFFICE OF THE MUNICIPAL MANAGER

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act  <i>Ref. (COO 1.1)</i>	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA
1.2	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act  <i>Ref. (COO 1.3)</i>	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169188, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020.2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together with the AFS on 29 October 2020. 7) Performance Audit Committee meetings held on 14 July 2020 (agenda on DMS 169180, minutes on RPT 169181 and on 22 September 2020 (agenda volume 1 on DMS 1415893 and volume 2 - DMS 1420935) Minutes on RPT 169503	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.3	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report  <i>Ref (COO 1,16)</i>	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.4	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan  <i>Ref. (COO 1,17)</i>	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan	7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	65 % of internal audits performed against the approved Internal Audit plan	85 % of internal audits performed against the approved Internal Audit plan
1.5	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register  <i>Ref. (COO 1,7)</i>	Minutes- ERM Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
1.6	1.1.6.1	Ensure completed investigation of 80% of Whistle-blower reports for each quarter  <i>Ref. (COO 1,9)</i>	Updated logsheet of reported Whistleblower cases b.) Quarterly report to MPAC	Quarterly report to MPAC up to 30 June 2021	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly report to MPAC	Quarterly report to MPAC	Quarterly report to MPAC

## OFFICE OF THE MUNICIPAL MANAGER

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
1.7	1.1.4.4 Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council  Ref. (COO: 1.10)	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlatuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM  80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
<b>KPA: BASIC SERVICE DELIVERY</b>									
2.1	2.1.1.1 Number of new water connections meeting minimum standard Ref T 2. 3 (DMM IS 2,1)	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. 112 Water Meters installed. Refer to DMS 1337901 for details. IR Forms are as follows: July (53) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379	N/A	100water meters	100 water meters	250 water meters
2.2	2.1.1.3 Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2. 10 (DMM IS 2,2)	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	40 VIP's constructed	50 VIP's constructed	100 VIP's constructed
2.3	2.1.1.4 Number of new Households with access to waste disposal Ref. T2.23 (DMM ComS 2,2)	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	Target not achieved No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate rural communities on proper waste	800 additional households	800 additional households	200 additional households
2.4	2.1.1.2 Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15 (DMM EES 2,2)	Quarterly report on new households connected within 30 days after each quarter ends	80 additional households provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	25 new connections	30 new connections
2.5	2.1.4.1 Ensure the reduction of water losses Ref T 2. 6 (DMM IS 2,3)	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	≤22% losses reported	≤21% losses reported
<b>KPA: LOCAL ECONOMIC DEVELOPMENT</b>									
3.1	3.1.1 Marketing of uMhlatuze as destination on National and International ATL platforms (DMM CD 3.1)	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlatuze as destination on National and International ATL platforms through: • 5 Advertorials by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 4510003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420933. The online version is available on DMS 1421039 Social Media Advert The advert was flighted from the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	1 advertorial on tourism magazine	1 advertorial on tourism magazine
3.2	3.1.1 Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues (DMM CD 3.2)	a) Agricultural Development Plan b) Training Attendance reports	Support 8 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permit attendance register DMS1422547 Agri- Market event held on 26 September 2020, Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020, Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	2 emerging farmers supported	2 emerging farmers supported

## OFFICE OF THE MUNICIPAL MANAGER

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
3.3	3.1.5.3 Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) (DMM CD 3.6)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of <b>285 Job Opportunities created.</b> *67 Job Opportunities created through EPWP, Evidence on :DMS 1415587,DMS 1420234,DMS 1415609,DMS 1420233,DMS 1419093,DMS 1421850,DMS 1415588,DMS 1419841,DMS 1419402 & DMS 1419412 *175 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1415566 & DMS 1419397 *43 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS1419118,DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	550 job opportunities created	712 job opportunities created
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>									
4.1	4.1.1.2 Number of women employed by the municipality (Number of new appointments)  Ref. (CS:2,2)	a) Copy of Employment Equity Plan b) Letter of appointments	20 women employed up to 30 June 2021	5 person appointed	Target met 38 women appointed		5 person appointed	5 person appointed	5 person appointed
4.2	4.1,1,2 Number of Youth employed by the municipality (Number of new appointments) Ref. (CS:2,3)	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2021	10 youth appointed	Target met 28 youth appointed		10 youth appointed	10 youth appointed	10 youth appointed
4.3	4.1,1,2 Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. (CS:2,4)	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2021	No target	No target for this quarter	N/A	1 awareness programme	No target	1 awareness programme
4.4	4.4.2.2 Workplace Skills training programmes/courses enrolled for by staff and councillors Ref (CS:2,7)	Attendance register for training provided Quarterly report on the programmes held and number of persons trained Acknowledgement letter from LGSETA	130 workplace Skills training programmes/courses enrolled by 30 June 2021	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Partially Met: 24 training programmes achieved All training attended by Councillors and officials are contained in Quarterly Report RPT 169751	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. 35 training programmes Submit quarterly report on number of training programmes and number of
<b>KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>									
5.1	5.1.1 Approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act Ref (CFO 3.1)	Copy of 2021/2022 final budget with item to Council in terms of the MFMA Copy of Council resolution approving the final budget	Preparation and approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2021	Submit key deadlines schedule to EXCO before 31 August 2019	Target met Deadline schedule approved by Council on 26 August 2020 per CR 14107, Item on RPT 169422	N/A	No Target	Submit Draft Budget to Council for approval by 31 March 2021	Submit Final Budget to Council for approval by 31 May 2021
5.2	5.2,1 % Capital expenditure of approved Capital projects in line with 2020/2021 Budget  Ref (COO 5,1)	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591		20% capital expenditure	50% capital expenditure	80% capital expenditure
5.3	5.1.1.1 Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy.  Ref (CFO 3.3 and 3.15)	Copy of the annual review report on SCM Copy of item to Council with recommendations Evidence that SCM policy is adhered to Copy of item together with quarterly financial report to Exco	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2021	Finalisation and submission of SCM policy to council  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT xxxxx (DMS xxxxx & 1406591) In progress - to be finalised next quarter		Ensure that approved SCM is communicated to all relevant stakeholders  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed
5.4	5.1.1 Effective implementation and spending on MIG projects as per approved business plan by CoGTA  Ref (IS 4,2)	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2021	5% expenditure	Target not achieved 3,74% achieved R 6 057 149,43 spend against the budget of R 161 955 000		30% expenditure	60% expenditure	100% expenditure
<b>KPA: CROSS CUTTING</b>									

## OFFICE OF THE MUNICIPAL MANAGER

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
6.1	6.1.1.1	Annual SDF review for 2021 together with IDP (DMM CD 1,7)	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target achieved. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP

OFFICE OF THE CHIEF OPERATIONS OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
<b>Integrated Development Planning</b>										
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072  Final IDP Review 2020/2021 - DMS1404166 (Ms Word) Final IDP Review 2020/2021 - DMS 1406763 (PDF) replaced with update top layer - DMS1418752 Council Resolution - DMS 1414637 Advert - DMS 1414638	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA framework
1.2	1.1.4.2	Review and adoption of long term Vision 2030 strategy	a) Reviewed strategy b) Council resolution for adoption of strategy	Adoption of long term Vision 2030 strategy by Council, 30 June 2021	Finalisation of Terms of reference and establishment of strategy review study group	In progress		Consultation with Departments and other stakeholders	Draft review strategy	Submit Final reviewed strategy for adoption by Council
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Performance Management System</b>										
1.3	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169188, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020.2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together with the AFS on 29 October 2020.	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.4	1.1.2	% achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard	Organisational scorecard Quarterly statutory report and improvement plans	70% achievement of organisational targets on the organisational scorecard by 30 Jun 2021	30% achievement of organisational targets	Target not achieved. On 30 June 2020, 58,0% of organisational performance targets for quarter 4 (annual targets) of the 2019/2020 financial year was achieved. Refer to DMS 1413636, approved by Council on 26 August 2020 per RPT 169456, CR 14108. Quarter one of 2020/2021 achievements will be reported in quarter 2.	Many targets were missed due to National Lockdown in quarter 4 Quarter one of 2020/2021 achievements will be reported in quarter 2.	60% achievement of organisational targets	70% achievement of organisational targets	70% achievement of organisational targets
1.5	1.1.2	Maintain the functionality category of the Municipality as per COGTA B2B assessment tool	Quarterly Functionality assessment results from CoGTA	Achieve and maintain +70% functionality level on B2B for all 4 Quarters of 2020/2021 financial year	Achieve and maintain +70% functionality as per COGTA assessment tool	Target achieved 82% B2B Score from KZN CoGTA on Quarter 4 of 2019/2020 achieved as per DMS 169457. B2B - Q4 of 2019/2020 quarterly assessments conducted by KwaZulu-Natal	Performance Audit Committee meeting held on 14 July 2020	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool
1.6	1.1.2	Undertake Customer Satisfaction Survey using different research tools via multiple platforms	Customer Satisfaction Survey report Response/action plan responding to Survey results	Completed Customer Satisfaction Survey and development of a response/action plan responding to customer satisfaction survey results by 30 June 2021	Drafting of Customer Satisfaction Survey Questionnaire Identify alternative options to conduct an online survey (alternative) Source funding to conduct the survey	Target achieved 1) Draft Customer Satisfaction Survey Questions 2020 prepared on DMS1283517. (a) 2) Draft tender specification prepared as per DMS1334299. (b)	N/A	Finalise SCM process and appointment of a service provider	Commencement of Survey and monitor progress by the service provider	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										

OFFICE OF THE CHIEF OPERATIONS OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>Enterprise Risk Management</b>										
1.7	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	Minutes- ERM Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
1.8	1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	Updated BCM Programme Maintenance document Proof of activities as per Maintenance Activity Output	80% Implementation of Annual BCM Programme by 30 Jun 2021	Finalize Annual BCM Programme for 2020/2021.	Target Achieved. Annual BCM Programme finalized for 2020/2021 and available on DMS 1420377.	N/A	Management of BCM refresher training 2018/2020 (40% Implementation of Annual BCM Programme against set targets)	Conduct BCM Maturity assessment (2018/2020 60% Implementation of Annual BCM Programme against set targets)	Develop BCM Maturity Roadmap (2018/2020 80% Implementation of Annual BCM Programme against set targets)
1.9	1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reports submitted to ERM and Council Committees	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2021	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Public Communication</b>										
1.10	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM  80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
1.11	1.1.4.4	Establish and activate City of uMhlathuze Communication and Marketing Strategic Team with external partners	a) Terms Of Reference b) Joint Communication and Marketing Plan c) Projects implemented	70% implementation of Joint Communication and Marketing projects by 30 June 2021	Finalise Terms of Reference and Joint Action Plan	Target Achieved A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1425991	N/A	20% implementation of Action Plan	50% implementation of Action Plan	70% implementation of Action Plan
1.12	1.1.4.4	Draft, adoption and publication of 2019/2020 Annual Report (AR) as required in terms of MFMA and MSA	a) 2019/2020 Annual Report b) Council resolution for adopting 2019/2020 AR c) Proof of submission of 2019/2020 AR to COGTA, AG and Treasury	Adoption and publication of the 2019/2020 Annual Report by 30 March 2021	Compile and circulate 2019/2020 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63 Submission of draft 2019/2020 AR to the Audit Committee and Council for approval and submission to AG	Target achieved 2019/2020 Annual report prototype found on DMS 1410194 . Draft Annual Report found on DMS 1412865.RPT 169792 for submission of Draft 2019/2020 Annual report to Council	N/A	Consolidate the Annual Report with Audited AFS, APR and Audit Report	Submission and adoption of 2019/2020 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	Preparation of 2020/2021 AR prototype
1.13	1.1.4.4	Implementation of Batho Pele Programme of action for the Office of the Municipal Manager	c) Copy of finalized Batho Pele programme of action rollout plan for OMM d) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for OMM by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for OMM	Targets Achieved The Batho Pele action plan can be found on DMS 1425928	N/A	40% Implementation	60% Implementation	80% Implementation
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Outdoor Advertising</b>										
1.14	5.2.1.6	Sustain and establish alternative revenue streams emanating from diverse outdoor advertising	Monthly Revenue printout of outdoor advertising vote	70% Revenue collected from outdoor advertising contracts up to 30 Jun 2021	70% Revenue collected from outdoor advertising contracts	Target not achieved 51% Revenue collected from outdoor advertising contracts DMS 1307811	RPT 169076 is a report going to Council requesting relief of income during theP endemic.	70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										

OFFICE OF THE CHIEF OPERATIONS OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>Internal Audit</b>										
1.15	1.1.7	Manage and coordinate implementation of Internal Audit action plans to contribute towards achieving an unqualified audit report (excluding activities requiring budget)	Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target partially achieved Performance & Compliance Resolved: 41% In Progress: 36% Not Resolved: 23% DMS 1413287  Information Systems Resolved: 35% In Progress: 3% Not Resolved: 45% Risk Accepted: 17% DMS 1430204 DMS 1423228 DMS 1430704  Total for IA Resolved: 40% In Progress: 31% Not Resolved: 26% Risk Accepted: 3%	Going forward the Internal Audit team will send emails to the respective departments ceaselessly, to give them an update and those emails will also serve as a reminder on those projects that are not yet resolved. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner.	80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.16	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.17	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan	Target achieved 7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	65 % of internal audits performed against the approved Internal Audit plan	85 % of internal audits performed against the approved Internal Audit plan
<b>Sign off by COO:</b>										
<b>Date:</b>										
<b>KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION</b>										
2.1	2.1.1	Manage implementation of Area Based Management(ABM) interventions to improve integrated service delivery	% Implementation of ABM initiatives	100% Implementation of ABM initiatives conducted by 30 Jun 2021 as per ABM implementation plan	Review of Area Based Management operations inline Covid-19 regulations	Target achieved *AREA BASED MANAGEMENT Concept and Anticipated outcomes for the Review of ABM in line with Covid -19 Regulations. DMS1425743 *AREA BASED MANAGEMENT NOTES FOR THE PLANNING MEETING WITH MANAGERS - 15 September 2020 DMS1425741	N/A	Pilot implementation (Two (2) ABM integrated service delivery special operations	Two (2) ABM integrated service delivery special operations	Three (3) ABM integrated service delivery special operations
<b>Sign off by COO:</b>										
<b>Date:</b>										
<b>KPA 3 : LOCAL ECONOMIC DEVELOPMENT</b>										
3.1	3.1.1	Coordinate, facilitate and implement international exchange programmes	Number of exchange programmes	Four (4) international exchange programmes undertaken by 31 Dec 2020	Identify priority projects	Target achieved * URBAN SAFTEY DMS 1416219 * SMART METERING FOR IMPROVED ENERGY EFFICIENCY IN SELECTED BUILDINGS AND STREET LIGHTING WITHIN THE CITY OF UMLATHUZE : RPT 169740_DMS 1423023, DMS 1423028 &	N/A	One (1) international exchange programme	One (1) international partnerships, programme and project concluded and undertaken	Two (2) international partnerships, programmes and projects concluded and undertaken
3.2	3.1.1	Mobilise Strategic Partnerships with external partners in support of Municipal Service Delivery	Number of startegic partnerships	Conclude eight (8) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2021	Conclude two (2) strategic partnership to enhance Service Delivery	Target achieved two partnerships concluded as follows: * ICLEI DMS 1423030 *GIZ PARTNERSHIP RPT 169485	N/A	Conclude two (2) strategic partnership to enhance Service Delivery	Conclude two (2) strategic partnership to enhance Service Delivery	Conclude two (2) strategic partnership to enhance Service Delivery
<b>Sign off by COO:</b>										
<b>Date:</b>										

OFFICE OF THE CHIEF OPERATIONS OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
4.1	4.1.1	Implementation of Performance appraisal system	Number of quarterly reviews conducted	6 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2020	Performance Plans of Managers reporting direct to the COO in place and signed by 31 August 2020	Target achieved 6 Performance Plans are signed and in place by 31 August 2020	N/A	First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
4.2	4.1.1	Manage and implement strategic programmes emanating from the City of uMhlatuze Knowledge Management and Innovation Concept	Number of programmes	Four (4) programmes emanating from the City of uMhlatuze Knowledge Management and Innovation Concept implemented by 30 Jun 2021	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target achieved *Knowledge Management Action Plan 2020_2021 Quarter 1 Report, <b>DMS 1425765</b>	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
<b>Sign off by COO:</b>										
<b>Date:</b>										
<b>KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
5.1	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591		20% capital expenditure	50% capital expenditure	80% capital expenditure
<b>Sign off by COO:</b>										
<b>Date:</b>										
<i>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</i>										
<b>Signed by the COO:</b>										
<b>Date:</b>										

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
KPA: CROSS CUTTING										
1	Land Use Planning and Management									
1.1	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	Updated building plans register Quarterly Report	95% processing of building plan applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2021	95% building plans processed	Target met 100% building plan applications processed - 47 building plans received (39 residential and 8 commercial/ industrial) 26 plans finalised (19 residential and 7 commercial/ industrial) 1 plans referred back/declined (1 residential and 0 commercial/ industrial) 40 in circulation (32 residential and 8 commercial) 0 backlog  NB: 26 building plans approved during this quarter were submitted in previous quarters, while 6 building plans were submitted and approved within this quarter.  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1424764 and DMS1409899 and DMS1160986 Quarterly Report: RPT169698	N/A	95% building plans processed	95% building plans processed	95% building plans processed
1.2	6.1.1.6	95% processing of Planning Applications submitted in terms of Section 27 (1) (b) of the SPLUMA Bylaw (Consent; Formal Authority and Relaxation of Building Lines Applications)	Updated applications register Quarterly Report	95% processing of Planning Applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2021	95% of SPLUMA applications processed	Target met 50 applications received 47 building line relaxations: 17 finalised and 30 in process  3 Consent application: 2 finalised and 1 in process  Quarterly Report: RPT 169699 Consent Register: DMS1424745 Building Line Relaxation: DMS1424748	N/A	95% of SPLUMA applications processed	95% of SPLUMA applications processed	95% of SPLUMA applications processed
1.3	6.1.1.6	% of planning applications submitted in terms of Section 27(1)(a), (c) to (o) processed within the specified timeframe as set out in the uMhlatuze Spatial Planning and Land Use Management Bylaw	Updated register Signed off finalised applications/ Letter communicating the approval of Application. Quarterly Report	95% applications processed within the specified timeframe as set out in the uMhlatuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2021	95% of planning applications processed	Target met. - Quarterly Report for the King Cetshwayo JMPT (RPT169552) - Quarterly Report for the Development Administration Section (RPT169553) - Extract from the applications register (DMS698880)	N/A	95% of planning applications processed	95% of planning applications processed	95% of planning applications processed
1.4	6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	a) Scheme Reviewed b) Council resolution for adoption of Scheme	Land Use Scheme Review by 30 June 2021	Gap and Situational analysis report	Target met. Gap and Analysis Report: 1422613 Draft Working Scheme Document: DMS1422617	N/A	Draft Land Use Scheme Review documents to Council for noting	Advertise draft Land Use Scheme documents for Public comments and Adoption by Council	No Target policy finalised
1.5	6.1.1.5		a) ByLaw Reviewed b) Council resolution for adoption of Bylaw	Preparation of Buildings Bylaw and Gazetted by 31 March 2021	Stakeholder Consultation and public participation	Target met. Public Notice inviting public and stakeholders to submit comment: DMS1424754	N/A	Adoption of the Buildings Bylaw	Gazetting of Buildings Bylaw	No Target
Sign off by Manager/Head of Section:										
Date:										

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<b>Spatial and Environmental Planning</b>										
1.6	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	Updated register on applications received Signed off comments submitted	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2021	100% of environmental authorisation applications processed within legislated time frames	Target met. Three responses prepared as per DMS 1422854. Signed letters as per DMS 1422877, 1422878 and 1422886. Quarterly report for Spatial and Environmental Planning Projects as per RPT 169708 submitted to City Development Portfolio.	N/A	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames
1.7	6.1.1.1	Annual SDF review for 2021 together with IDP	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target met. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP
1.8	6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2021	a) EXCO Minutes b) Signed ToR for Green Team by Accounting Officer. c) Climate Change Action Plan (Q1) d) Quarterly Progress reports on Climate Change Action Plan for Q2,Q3,Q4. e) Attendance Registers and Minutes of Green Team meetings. f) Green Building Guidelines (Q4)	1. Coordinating of Climate Change Actions in accordance with an adopted reporting framework 2. Eight Green Team meetings 3. Implement four stakeholder engagements on Climate Action 4. Submit Green House Gas Inventory to Global Reporting Platform 5. Quarterly reporting to Council.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions	Target met. Green Team meeting held on 17 September 2020, Agenda as per DMS 1420714 and Minutes as per DMS 1422661. Quarterly Report for Climate Change Action Plan as per RPT 169707 submitted to City Development Portfolio.	N/A	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Stakeholder Engagement on Climate Change 4. Submission of Green Building Guideline to Council for adoption.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Report on Urban LEDS Intervention Project 4. Submission to Global Covenant of Mayors Reporting Platform.
1.9	6.1.1.3	Adoption of Hluma Rural Development Framework and Preparation of a Rural Development Framework for the Mabuseni Node.	a) Submission of Hluma Rural Development Framework to Council for adoption. b) Submission of Mabuseni Rural Development Framework to Council for adoption.	a) Finalisation and submission of Hluma Rural Development Framework to Council by 31 December 2020 b) Finalisation and submission of Rural Development Framework for Mabuseni to Council by 30 June 2021	a) Finalisation of Hluma Rural Development Framework and submission to Council. b) Progress with Procurement for Mabuseni Rural Development Framework	Target not met. Ongoing challenges with finalising last phase of Hluma Rural Development Framework due limitations on community consultation and contractual matters (DMS 1424434).	Corrective measure proposed as per DMS 1424755. Includes measures to finalise Hluma Rural Development Framework for adoption and amendment of performance indicator for the remainder of the financial year.	a) Mabuseni Rural Framework Plan: Inception Report	a) Draft Mabuseni Rural Development Framework	a) Submission of Final Mabuseni Rural Development Framework to Council for adoption
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Property Administration</b>										
1.10	6.2.1.1	Preparation of a Supplementary Valuation Roll	a) Maintain a list of all objections reviews received and finalized b) Publishing of supplementary valuation roll.	Preparation of a Supplementary Valuation Roll by 30 June 2021	95% processing of all received reviews	Target met 100% objections processed as per DMS1422933, where objections received were 293 and outcome is as follows: • 144 Decrease in Value • 4 Increase in Value • 145 No Change to Value. In addition 133 queries were received and 70 have been processed. Register is on DMS 1407374.	N/A	95% processing of all received reviews	95% processing of all received reviews	95% processing of all received reviews Publish Supplementary Valuation Roll
1.11	6.2.1.1	Release and make available 3 land parcels through the lease process	Quarterly report on Number of lease agreements	Ensure to release and make available three land parcels through the lease process by 30 June 2021	Facilitating the release of one (1) land parcel	Target met Two land parcels were made available to the market: 1. Tender 8/2/1/UMH 672-20/21: Long-Term Leasing and Development of Council Property on Erf 14976 Sand Olives, Arboretum ( RPT 168692) and Advert is on DMS 1414566 2. Tender 8/2/1/UMH 671-20/21: Long-Term Leasing And Development of Council Property on Erf 8897 Hydrogen Line, Alton ( RPT 168691) and advert is on DMS 1414566	N/A	Release 1 land parcel	Facilitating the release of two (2) land parcels	Release 2 land parcels
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										

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<b>KPA: BASIC SERVICE DELIVERY</b>										
<b>Human Settlements</b>										
2.1	6.1.1.3	Conduction of Housing Consumer Education Awareness	a) Invitations for the meetings b) Attendance Register	Twelve (8) Housing Consumer Education Awareness programmes by 30 June 2021	No target	No target		No target	4 HCE Awareness Programme	4 HCE Awareness Programme
2.2	6.1.1.3	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village T2.34	Updated transfer register	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 June 2021 (Backlog 137)	7 houses transferred	The not met There were no properties that were transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	30 houses transferred	30 houses transferred	70 houses transferred
2.3	6.1.1.3	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme) T2.34	Updated transfer register	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme by 30 June 2021 (Backlog 71)	5houses transferred	Target not met There were no properties transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	15 houses transferred	30 houses transferred	21 houses transferred
2.4	6.1.1.3	Number of subsidised housing units completed (Implementation of Phase 8 Dumisani Makhaye Village Housing project) T2.33	D 6 forms	130 Housing units constructed in Dumisani Makhaye Village by 30 June 2021	0 houses constructed	No target	N/A	0 houses constructed	50 houses constructed	80 houses constructed
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Date:										

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KPA: LOCAL ECONOMIC DEVELOPMENT										
Business Support, Markets & Tourism										
3.1	3.1.1	Marketing of uMhlatuze as destination on National and International ATL platforms	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlatuze as destination on National and International ATL platforms through: • 5 Advertisements by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 451003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420933. The online version is available on DMS 1421039 Social Media Advert The advert was flighted from the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	1 advertorial on tourism magazine	1 advertorial on tourism magazine
3.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues	a) Agricultural Development Plan b) Training Attendance reports	Support 8 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permit attendance register DMS1422547 Agri- Market event held on 26 September 2020, Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020, Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	2 emerging farmers supported	2 emerging farmers supported
3.3	3.1.1	Facilitate and support SMME Development	a) Quarterly report b) Advertisements for the recruitment c) Report on the Launch of SCI d) Attendance registers for training	Facilitation of SMME Development for 100 SMME's through: a) Training b) Incubation by 30 June 2021	Training of 30 SMME's	Target met and exceeded 53 SMME's and individuals benefitted 1. DACT in partnership with the municipality, appointed a credited company to conduct a three days training on Estimating and Costing via a webinar. Attendees were issued certificates. <b>15 companies benefitted</b> from this training. Training was 11 to 13 August 2020. Attendance register is on DMS 1422530. 2. Seda Construction Incubator conducted a training on Tendering and Pricing. This training benefitted <b>8 individuals</b> that are on SCI Program. The training was on the 17 September 2020. Attendance register as well as training evaluation form is on DMS 1422541. On the 23rd of September there was a workshop for Spaza Shop on Compliance and Funding. <b>30 Spaza Shops owners benefitted</b> from this workshop. Attendance register and Agenda is on DMS1422804.	N/A	Training of 20 incubatees by SCI	Training of 30 SMME's	Training of 20 incubatees by SCI
3.4	3.1.1.3	Conduct awareness campaigns on Informal trading Bylaw	a) Attendance register b) Quarterly report	4 awareness campaigns on Informal trading Bylaw by 30 June 2021	Conduct 1 awareness campaigns on Informal trading Bylaw	The awareness was placed on the Local Newspapers. It appeared on 09 September and 11 September 2020. Evidence is available on DMS 1422813 (IsiZulu Version) and DMS 1422809 (English Version). The Informal Trading Bylaw awareness was also conducted at eSikhaleni Flea Market on 19 September 2020. The evidence is on DMS 1421721		Conduct 1 awareness campaigns on Informal trading Bylaw	Conduct 1 awareness campaigns on Informal trading Bylaw	Conduct 1 awareness campaigns on Informal trading Bylaw
3.5	3.1.5.3	Unemployed Youth reskilled	Advert for training Letter of acceptance Attendance register	80 identified unemployed Youth reskilled by 30 Jun 2021	20 unemployed Youth trained	Target met Q1: A total number of 83 Unemployed Youth Reskilled. *A total number of 50 learners are placed under Tourism Learnership for a period of 12 months. Training on Food & Beverage as well as Tourism Guiding. Classes commenced in August 2020. Attendance Registers are on DMS 1422244 and 1422245 *In partnership with Zikulise Community Upliftment Project, a total number of 33 unemployed community members received training on Hand & Machine Sewing, Baking & Business Management and Bead Weaving. Attendance Register is on DMS 1419279	N/A	20 unemployed Youth trained	20 unemployed Youth trained	20 unemployed Youth trained
3.6	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of <b>285 Job Opportunities created</b> . *67 Job Opportunities created through EPWP. Evidence on DMS 1415587, DMS 1420234, DMS 1415609, DMS 1420233, DMS 1419093, DMS 1421850, DMS 1415588, DMS 1419841, DMS 1419402 & DMS 1419412 *175 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1415566 & DMS 1419397 *43 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS1419118, DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	550 job opportunities created	712 job opportunities created

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IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
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Sign off by Manager/Head of Section:										
Date:										

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IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
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<b>KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
4.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Internal Audits for quarter 4 2019/2020 were attended to. Management comments forwarded to Internal Audit. Supporting documents on POE file.	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
4.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) CD by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Target met. There were 2 findings contained on the 2018/2019 AG report..	N/A	No target	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
4.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 Jun 2021	100% processing of issues	Target met The report on the intervention to OSS cases can be found on RPT169697.	N/A	100% processing of issues	100% processing of issues	100% processing of issues
4.4	1.1.3	Implementation of Batho Pele Programme of action for the City Development Department	a) Copy of finalized Batho Pele programme of action rollout plan for CD b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for City Development Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target met A Batho Pele roll-out Action Plan has been finalised - DMS 1424351 A Return to Work Assessment was compiled for the department detailing working arrangements to ensure minimal disruption to operations (DMS1406415)	N/A	40% Implementation	60% Implementation	80% Implementation
4.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target met The signed risk register for Q1 can be accessed on DMS1365772.	N/A	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
5.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target met All performance plans of Manager's reporting directly to the DMM have been signed by the 31st August 2020. The plans have been submitted as evidence.	N/A	First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
<b>KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
6.1	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	Spending report per quarter	80% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee by 30 June 2021	15% spending	Target not met 0% Expenditure. Please see DMS1424320.	Please see column C1 on DMS 1424320	40% spending	60% spending	80% spending
<b>Sign off by DMM:</b> Date:										
<i>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</i>  <b>Signed by the DMM:</b> Date:										



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
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<b>KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target only partly achieved regarding findings in respect of Upgrade/Construction of Sports Facilities as well as halls/museum/library/creche upgrades due to severe delays as a result of the National Lockdown and delay in confirmation of roll over funding from 2019/2020.	Tenders will be advertised as soon as the Roll Over Request for Capital Projects are finalised at the beginning of October 2020.	80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	No Issues for Community Services Department listed in the 2018/2019 AG Action Plan.	N/A	No target	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department up to 30 Jun 2021	100% processing of issues	No Issues for Community Services Department during the first quarter as no Suluma Sakhe meeting took place during the period 1 July to 30 September 2020.	N/A	100% processing of issues	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target Achieved. Batho Pele programme of action plan finalised. DMS 1374552	N/A	40% Implementation	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target not achieved. Review of the 2020/2021 Risk Register has not been finalised.	A session with the Executive Management has been scheduled to be held in October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
<b>KPA: BASIC SERVICE DELIVERY</b>										
<b>Waste Management and Cleansing</b>										
2.1	2.1.1.4	Promote waste minimisation, reuse, recycling and recovery of waste	Evidence of waste collected for 2020/2021 financial year with calculations to support re-cycling figures Basis of calculation with evidence of recycling	25% recycling of total waste collected quarterly up to 30 Jun 2021.	25% recycling of total waste collected in 1st quarter	Target not achieved. 23.72% was achieved in the quarter. Refer to report RPT169719 Recycling Quantities DMS 1424006 Calculations DMS 1424004	Introduction of kerb recycling to more suburbs will increase recycling rate	25% recycling of total waste collected in 2nd quarter	25% recycling of total waste collected in 3rd quarter	25% recycling of total waste collected in 4th quarter
2.2	2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate and	800 additional households	800 additional households	200 additional households
<b>KPA: LOCAL ECONOMIC DEVELOPMENT</b>										

## DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES

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				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>Traffic and Licensing</b>										
3.1	3.2.1	To promote a safe road environment and law enforcement by undertaking multi-disciplinary operations	a) Schedule of hours spent on speed enforcement b) Schedule of hours spent on Patrols c) Vehicle and driver fitness exercises d) Road Safety Educational exercises e) warrant of arrest and summons service operations	95% of multi-disciplinary operations executed up to 30 Jun 2021	95% of multi-disciplinary operations executed	a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 365 hrs b) Schedule of hours spent on Patrols = 38 280 c) Vehicle and driver fitness exercises = 23 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0	a) Calibration expired during Covid- 19 restrictions (level4 ) and due to economic sectors that were closed machines could not be calibrated; Contact with motorists also needed to be limited due to the threat of Covid- 19. A shopping cart was generated. Purchase order is yet to be provided by SCM. The matter will be taken up with SCM next week. Technical problems with camera equipment taking long to be fixed by service provider technician and COVID 19 restrictions; (d) Due to the threat of COVID -19 gatherings were prohibited. These could not be planned during the peak of COVID-19 Infections. (e) These roadblocks are dependent on the use of ANPR system. The Bus has not been availed during this period.	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed
3.2	3.2.1	To facilitate Motor Vehicle and Driver Licencing and Registration	a) Summary report from e-natis system b) logged register of each customer and service provided	100% compliance to Department of Transport operations guideline during Covid 19 up to 30 Jun 2021	100% compliance to Department of Transport operations guideline	Target met. 100% compliance to DLTC operations guideline. DMS 1425024	N/A	100% compliance to Department of Transport operations guideline	100% compliance to Department of Transport operations guideline	100% compliance to Department of Transport operations guideline
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Emergency Services</b>										
3.3	3.2.2	To conduct inspections at potentially hazardous business premises	Register of business inspected Completed and signed inspection reports by officers confirming inspections Register of Fire and Rescue services provided	95% Fire and Rescue services up to 30 Jun 2021	95% of Fire Rescue services	Target npartially achieved. 268 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1422635, DMS 1422637, DMS 1422638, DMS 1423003 and DMS 1423004. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 169747.	Target was not achieved due to one of the Fire Prevention Officer's retiring at the end of January 2020. The vacant position needs to be filled as a matter of urgency to ensure that in future the performance target is met.	95% of Fire Rescue services	95% of Fire Rescue services	95% of Fire Rescue services
3.4	3.2.2	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	a) ESS report b) Quarterly report	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for structural firefighting incidents up to 30 Jun 2021	100% compliance within the attendance time	Target achieved. 100% Attendance to all fire incidents. 241 Fire incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly	N/A	100% compliance within the attendance time	100% compliance within the attendance time	100% compliance within the attendance time
3.5	3.2.2	Percentage compliance with the required attendance time to accidents	a) ESS report b) Quarterly report	100% within the attendance time to accidents up to 30 Jun 2021	100% of Fire Rescue services	Target Achieved. 100% Attendance to all rescue incidents. 74 Rescue incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 169748.	N/A	100% of Fire Rescue services	100% of Fire Rescue services	100% of Fire Rescue services
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Air Quality Management</b>										
3.6	3.3.2	Inspections and compliance to ambient air quality standards	a) Records of awareness campaigns, b) Industrial Inspections	Inspections and compliance to ambient air quality standards by 30 Jun 2021 10 awareness campaigns, 80 industrial inspections	2 awareness campaigns 25 industrial inspections	Target not achieved. 0 Awareness campaigns and 3 Industrial Inspections were conducted during this quarter.	More awareness campaigns and industrial inspections to be done in the following quarters	2 awareness campaigns 15 industrial inspections	2 awareness campaigns 15 industrial inspections	4 awareness campaigns 25 industrial inspections
3.7	3.3.2	Percentage of AQ monitoring stations providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	100% functional AQ monitoring stations up to 30 Jun 2021	100% Air Quality validated data	Target achieved. 100% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	100% Air Quality validated data	100% Air Quality validated data	100% Air Quality validated data
3.8	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 Jun 2021	90% Air Quality validated data	Target achieved and exceeded. 97.4% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	90% Air Quality validated data	90% Air Quality validated data	90% Air Quality validated data

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET

Sign off by Manager/Head of Section: \_\_\_\_\_  
 Date: \_\_\_\_\_

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>Sport, Recreation and Arts and Culture</b>										
3.9	3.4.1.1	Implementation of sport maintenance programme	a) Maintenance plan b) Progress report on maintenance Plan	80% implementation of sport maintenance plan by 30 Jun 2021	Documentation and finalisation of maintenance plan	Target Met. Maintenance Plans for Sportsfields on DMS 1408105.	N/A	5% implementation of maintenance plan	40% implementation of maintenance plan	80% implementation of maintenance plan
Sign off by Manager/Head of Section:										
Date:										
<b>Horticultural Services (Parks and Cemeteries)</b>										
3.10	3.4.1.2	Preservation of the environment through planting of indigenous trees removal of alien vegetation	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	Planting of 400 indigenous trees to enhance natural environment / vegetation by 30 Jun 2021.	0 trees	Target exceeded due to Arbor week 349 trees has been planted DMS no. 1423356	N/A	50 trees	150 trees	20 trees
3.11	3.4.1.2	Grass cutting programme	a) Copy of grass cutting programme b) Quarterly Reports c) Completion documentation	80% quarterly implementation of grass cutting circle up to 30 June 2021	Documented programme 80% implementation of programme	Target met, 2 cutting cycles completed in a first quarter DMS numbers for grass cutting programme DMS 1423695 and completion work documentation DMS no. 1423780. Quarterly Report available on RPT's 169223/4	N/A	80% implementation of programme	80% implementation of programme	80% implementation of programme
3.12	3.4.1.2	Implementation of cemetery maintenance programme	a) Copy of compaction test results b) SCM Reports c) Completion documentation	80% implementation of cemetery maintenance plan by 30 Jun 2021	Documentation and finalisation of cemetery maintenance plan	Target not met, Phase one, trial test for both Esikhaleni and Richards Bay Cemeteries was completed during the previous financial year. Tender document has been completed for Phase 2, however, due to a zero budget allocation for 2020 and 2021 the project can not proceed. The total estimated cost for phase two in Richards Bay Cemetery is R6 780 400.00. The total estimated cost for phase two implementation in Esikhaleni Cemetery is R4 269 375.00 Due to zero budget, compaction could not be completed.	Funding to be sourced to proceed with Phase 2 of Cemetery maintenance programme.	5% implementation of maintenance plan	40% implementation of maintenance plan	80% implementation of maintenance plan
Sign off by Manager/Head of Section:										
Date:										
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
<b>Occupational Clinic Services</b>										
4.1	4.1.1	Delivering of an occupational health care service to employees of the municipality.	a) Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution b) A logged register for each day including employee numbers visited the health care centre be provided	100% of Occupational Health Care Services provided to employees up to 30 Jun 2021	100% attendance to all employees visiting the clinic	100% attendance to employees wgho visited the Clinic. (Total of 835 employees) RPT 169559	N/A	100% attendance to all employees visiting the clinic	100% attendance to all employees visiting the clinic	100% attendance to all employees visiting the clinic
Sign off by Manager/Head of Section:										
Date:										

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
		<b>Departmental Management</b>								
4.2	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target partially achieved. Performance plan finalised for HOS. DMS1415695	Compilation of Performance Plans for Managers currently underway. Performance Management Unit requested to assist with the compilation.	First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
<b>KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
5.1	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by the ComS Department	a) Spending report per quarter	80% Capital expenditure by 30 Jun 2021 on approved projects co-ordinated and facilitated by the ComS Department	5% expenditure Evidence of expenditure Project status reports	Target not met. R2 775 035 was spent of the available budget during the 1st Quarter representing a 4% Expenditure of Capital Funding Available to Community Services. (DMS 1421825 and 1406591)	A number of projects are ready for award and appointment of Contractors/Consultants and will proceed as soon as roll over funding is available on SAP.	30% expenditure Evidence of expenditure Project status reports	50% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
<b>Sign off by DMM:</b> Date:										
<i>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</i>  <b>Signed by the DMM:</b> Date:										

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	TARGET	TARGET
<b>KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Due to the municipality receiving its Audit report late from the AG, a lot of action items were delayed. Wrt Internal audit there has been too many reports issued which currently we working on and due to Covid-19 the volume is just too much. In summary the department did not meet the target however the items are being dealt with.		80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan Submission of Annual Financial Statements for 2018/2019	50% of the findings for Financial Services has been resolved, the balance is implemented on an ongoing basis.		Clean Audit for 2018/2019	Develop Audit Implementation Plan 50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office.	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department up to 30 Jun 2021	100% processing of issues	No Financial Services items on OSS.		100% processing of issues	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.		40% Implementation	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	The action plan for the risk register the target has been met, however there is a need to update the register with the new action dates.		70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
2.1	4.1.1	Implementation of Performance appraisal system	Number of performance plans signed	HOS Performance Plans signed and in place by 31 August 2020, and , and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of HOS and Managers reporting direct to DMM in place and signed by 31 August 2020	The target has not been met. However there is a catchup plan in place.		First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>KPA: SOUND FINANCIAL VIABILITY AND MANAGEMENT</b>										

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	TARGET	TARGET
		<b>Expenditure: Budgeting and Reporting</b>								
3.1	5.1	Approval of the 2021/2022 budget by Council in terms of Sec.24 (1) of the MFMA	Copy of item to EXCO Copy of EXCO resolution noting or adopting budget time schedule	Prepare and submit final 2021/2022 budget to Council for approval by 31 May 2021 in terms of Sec.24 (1) of the MFMA	Key deadlines schedule to EXCO before 31 August 2020	CR 14107, Served 26 August 2020 RPT 169422	N/A	No target	Draft budget to Council for approval by 22 March 2021	Final budget to Council for approval by 30 May 2021
3.2	5.1	Mid-Year Financial Review or the 2020/2021 budget in terms of S.72 of the MFMA	Copy of 2020/2021 mid-year financial review or adjustments budget & item to Council in terms of the MFMA Copy of Council resolution approving the financial review and/or the adjustments budget	Prepare and submit the Mid-Year Financial Review or the 2019/2020 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2021	No target		N/A	No target	Mid-Year Financial Review by 25 January 2021	
3.3	5.1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA Copy of the resolutions taken by EXCO in respect of the reports submitted.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	Copy of 3 monthly reports to Council	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council
3.4	5.1	Submission of 2019/2020 financial statements to Auditor General by 31 August 2020 and submission of the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Copy of item together with financial statements to Council/Audit committee Copy of C/Res in respect of the financial statements Evidence of submission of AFS to the AG. Copy of item together with financial audit report on 2018/2019 financial year to Council Copy of Council Res	Submit completed 2019/2020 financial statements to Auditor General by 31 August 2020 in line with legislation and submit the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	2019/2020 (AFS) Financial statements	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020		2019/2020 AG Audit report submitted within 30 days of receipt from AG		
3.5	5.1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Copy of AFS Copy of the financial component included in the Annual report	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2020	Submit AFS to the AG by 31 Aug 2020	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020				
3.6	5.1	Submission of the draft SDBIP for 2021/2022 to the Mayor in terms of Section 69 (3) of the MFMA	Copy of item together with SDBIP to Council and resolution Copy of C/Res adopting the Budget Copy of receipt of draft SDBIP by the Mayor.	Prepare and submit the draft SDBIP for 2021/2022 to the Mayor within 14 days after approval of budget by Council.					Ensure draft SDBIP prepared together with the draft 2021/2022 budget and submitted to Exco by 30 April 2021	Ensure submission of final SDBIP 2021/2022 to Exco by 30 June 2021 and submission to National Treasury and Provincial treasury as legislated
3.7	5.1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Copy of item together with quarterly financial report to Exco/Council Copy of Promis accounting system figures to support quarterly SDBIP figures	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report	Quarterly report	Quarterly report
3.8	5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Copy of monthly cash flow statement Copy of creditors age analysis Item to Finance Portfolio committee Copy of Item to EXCO/Council Copy of Council resolution	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
3.9	5.1.1.4	Ensure cash coverage of two times normal creditors.	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2021	2 Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		2 Quarterly report	2 Quarterly report	2 Quarterly report
3.10	5.2.1.2	Asset Management from Financial component	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2021	Review of Asset Policy by the AFS Section	The asset policy contained in DMS 1346535 was reviewed and approved by Council in 29 May 2019.		Quarterly report	75% assets verified	100% assets verified

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	TARGET	TARGET
Sign off by Manager/Head of Section:										
Date:										

## DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	TARGET	TARGET
		<b>Revenue</b>								
3.11	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2021	Copy of the revised tariff and rates policies Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021					Draft Budget reflecting Tariffs changes	Submit Policies for approval to Council
3.12	5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Copy of debtors' age analysis reflecting outstanding debtors by category and by area. Item with supporting docs to the Council Copy of resolution	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	3 monthly outstanding debtors' report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report
3.13	5.1.1.4	Maintain the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council.	Copy of cash collection report reflecting cash collected for each month against the total revenue raised for each month on an incremental basis Item with supporting docs to the Council Copy of resolution	Maintaining the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council 30 Jun 2021	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20
3.14	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA	95% Revenue collection rate as a percentage of billed amount up to 30 Jun 2021	95% collection rate	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		95% collection rate	95% collection rate	95% collection rate
		<b>Sign off by Manager/Head of Section:</b>								
		<b>Date:</b>								
		<b>Supply Chain Management</b>								
3.15	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Copy of the quarterly SCM report Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy Copy of Council resolution	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2020	Quarterly SCM reports	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly SCM reports	Quarterly SCM reports	Quarterly SCM reports
3.16	5.2.1.5	Annual stock count for 2019/2020 financial year by 30 August 2020, and quarterly report on stock counts for the 2020	Copy of annual stock count report of 2019/2020 Copy of items to Council Copy of Council resolutions	Annual stock count for 2019/2020 financial year by 30 August 2020, and submit quarterly report on stock counts for the 2019/2020 to Council up to 30 Jun 2021	Annual stock count report for 2019/2020 by 30 August 2020	RPT 169142		Quarter 1 report on stock count for 2020/2021	Quarter 2 report on stock count for 2020/2021	Quarter 3 report on stock count for 2020/2021
3.17	5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Tenders approved by the Bid Adjudication Committee.	Ensure Improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2021	16 weeks average	Quarter 1 we awarded 13 tenders and the average turnaround time was 18 weeks		16 weeks	16 weeks	16 weeks

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	TARGET	TARGET
<b>Sign off by Manager/Head of Section:</b> Date:										
<b>Financial Management</b>										
3.18	5.1.1.3	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	Copy of the revised Investment and Cash policy Copy of item with revised policy Copy of Council resolution	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021	Report on the policies reviewed in June 2020.	Review of financial management and budget related policies completed for 2020/21 - RPT 168943 2020/21 MTREF adoption CR 13918 dated 27/05/2020		Report progress on number of policies reviewed	Report progress on number of policies reviewed	Review policies in June for the next financial year
3.19	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and report in the Annual Financial Statements	Copy of asset register Copy of AFS Copy of item to Council Copy of resolution Copy of submission to the Auditor General Reconciliation of GL to FAR as at 30 June 2020	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2019/2020 financial year) and submit to Council and the Auditor General by 30 Jun 2021	Asset register figures to AG  Signed Asset register to Portfolio Committee	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020. The asset register will be submitted to the AG ON 30/10/2020.		Signed Asset register to Portfolio Committee	Signed Asset register to Portfolio Committee  Asset register figures in Interim AFS to Audit Committee	Reconciled Asset register figures to Audit Committee
3.2	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Copy of monthly grant reports on all DORA reportable grants	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2021	3 monthly Grant reports included in Section 71 report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
3.21	5.1.1.1	Report on the investment register with details of investment, period, interest rate and term	Copy of register and investments in quarterly financial report to Finance Portfolio Com Copy of Promis accounting system figures to support quarterly investment figures Copy of item to the Council	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report on the investment register with details of investment	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment
3.22	5.1.1.1	Report all loans as part of the quarterly financial reports.	Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com Copy of Promis figures aligned to the loans register to support loan figures in the report Copy of item to the Council	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report of details of all loans	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report of details of all loans	Quarterly report of details of all loans	Quarterly report of details of all loans
3.23	5.2.1.6	Percentage of Capital Budget on Finance departments' projects.	Copy of SDBIP report with details of all Finance projects as submitted to Exco	Ensure 80% expenditure of Capital Budget on Finance departments' projects by 30 Jun 2021	5% capital budget spend	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter Capital Budget for FS = R NIL	N/A	15% capital budget spend	50% capital budget spend	80% capital budget spend
<b>Sign off by CFO:</b> Date:										
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.  Signed by the CFO: Date:										

## DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET	
<b>KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	80% Target met findings resolved for quarter 4 Target met (19/20) see DMS 1413361	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	0% for the quarter	N/A	No target	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services department up to 30 Jun 2021	100% processing of issues	0% issues was raised for Electricity	N/A	100% processing of issues	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Electrical and Energy Services Department	a.) Copy of finalized Batho Pele programme of action rollout plan for EES b.) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Electrical and Energy Services department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	80% implementation of Batho Pele on DMS1422343 and DMS1422341	N/A	40% Implementation	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.	N/A	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
<b>KPA: BASIC SERVICE DELIVERY</b>										
<b>Electrical Infrastructure Services</b>										
2.1	2.1.1.2	% execution maintenance of electrical distribution network as per approved budget	Quarter report on maintenance and electrical distribution within 30 days after each quarter ends	85% of maintenance plan per approved budget by 30 Jun 2021	85% Execution of maintenance as per maintenance plan	90.95% Target met see RPT 169617	N/A	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan
2.2	2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15	Quarterly report on new households connected within 30 days after each quarter ends	80 additional households provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	25 new connections	30 new connections
2.3	2.1.1.2	Non-technical electricity losses are kept within 8%.	Quarterly statistics report on technical electricity losses on monthly statistics report received in the quarter	Non-technical electricity losses are kept within 8% quarterly up to 30 Jun 2021	<8% per quarter	5% Target met see RPT 169721 for the month of July and August .Third month still awaiting for Billing to be finalised by Finance section.	N/A	<8% per quarter	<8% per quarter	<8% per quarter
2.4	2.1.1.2	Restoration of general street lighting faults within 72 hours (excludes lighting installations that have cable faults or stolen equipment).	Quarterly statistics report on restoration of street light within 30 days after each quarter ends	90% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2021	90% restored within 72 hours	43% Target not met RPT 169619 Total works order =30 Total resolved = 13 13/30= 0,43 X 100 = 43%	Target unachieved due to unavailability of materials. Contractor appointed.	90% restored within 72 hours	90% restored within 72 hours	90% restored within 72 hours
2.5	2.1.1.2	Percentage of unplanned outages that are restored to supply within industry standard timeframes	Quarterly statistics report on number of unplanned outages	85% unplanned outages restored within industry standard timeframe up to 30 Jun 2021	85% unplanned outages restored within industry standard timeframe	100% Target met see RPT 169617	N/A	85% unplanned outages restored within industry standard timeframe	85% unplanned outages restored within industry standard timeframe	85% unplanned outages restored within industry standard timeframe
2.6	5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Project plans in place Quarterly updated progress on project plans Quarterly contract monitoring reports	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2021	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802	N/A	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
<b>Sign off by Manager/Head of Section:</b>										
<b>Date:</b>										
<b>Fleet Management</b>										

## DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
2.7	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2018/2020	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2021	0% of budgeted vehicles delivered	No target Zero % budgeted vehicles delivered to date	N/A	10% of budgeted vehicles delivered	60% of budgeted vehicles delivered	100% of budgeted vehicles delivered
2.8	2.1.3.1	Ensure fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	85% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs) up to 30 Jun 2021	85% fleet availability	Target met 95,75% fleet availability Refer to DMS1424978	N/A	85% fleet availability	85% fleet availability	85% fleet availability
Sign off by Manager/Head of Section:										
Date:										
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
3.1	4.1.1	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	Copies of 5 performance plans Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 Jul 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of Managers in place by 31 July 2020	Target met ,5 Performance plans signed on DMS 1425692		First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
<b>KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
4.1	5.1.1.4	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	Spending report per quarter	Execution of all capital projects (80% expenditure) relating to electricity infrastructure provided for on the Capital Budget (component 5) by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	2% Target not met DMS 1425612	The target was not due invoices that were not paid on time because of payment system. IT and SAP team are busy resolving the problem and invoices will always	30% expenditure Evidence of expenditure Project status reports	60% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
Sign off by DMM:										
Date:										
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.										
Signed by the DMM:										
Date:										

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	ACTUAL
<b>KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>										
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	TRSCMS - DMS 1425561 ESS - updating in progress. WWS - DMS 1425450 - spreadsheet on internal audit follow up items. This is a working document, where consultation between user department and internal audit colleagues are being held regularly to update the management comments accordingly		80% Resolution of Internal Audit findings for Quarter 1 20/21	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	TRSCMS - Nil ESS - updating in progress.		No target	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department up to 30 Jun 2021	100% processing of issues	TRSCMS - Nil WWS - No Sukuma Sakhe Meetings due to Covid Lockdowns Levels.		100% processing of issues	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Infrastructure Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	TRSCMS - Nil		40% Implementation	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	TRSCMS completed DMS 1415703 ESS - DMS 1424613 updating in progress.		70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
<b>KPA: BASIC SERVICE DELIVERY</b>										
<b>WATER AND SANITATION SERVICES</b>										
2.1	2.1.1.1	Number of new water connections meeting minimum standard Ref T 2.3	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. <b>123 water meters reported as follows:</b> <b>112 Water Meters installed.</b> Refer to DMS 1337901 for details. IR Forms are as follows: July (53) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379 <b>11 water meters installed by contractor (oversight from last year)</b>	N/A	100water meters	100 water meters	250 water meters
2.2	2.1.1.3	Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2.10	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	40 VIP's constructed	50 VIP's constructed	100 VIP's constructed
2.3	2.1.4.1	Ensure the reduction of water losses Ref T 2.6	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	≤22% losses reported	≤21% losses reported
2.4	2.1.1.1	% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	Planned maintenance Plan Signed off job cards Quarterly reports	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2021	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,62 hrs	N/A	100% restoration within 8Hrs	100% restoration within 8Hrs	100% restoration within 8Hrs
<b>Scientific Services</b>										
2.5	2.1.1.1	Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 Ref T 2.7	Water quality monitoring programme Quarterly Water Quality Reports Integrated Regulatory Information System (IRIS) on a monthly basis.	Ensure quality of drinking water complying with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2021	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Target met. 99,7% compliance. See DMS 1402581 for details. ( Jun, jul & Aug )	N/A	Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Between 95% and 99% Blue Drop Compliance (Dec, Jan & Feb)	Between 95% and 99% Blue Drop Compliance (Mar, Apr & May)

## DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	ACTUAL	
2.6	2.1.1.3	Ensure that the Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard Ref T 2,13	Water quality monitoring programme Quarterly Wastewater Quality Reports Green drop system	Ensure wastewater quality compliance is maintained at ≥90% as per Green Drop standard and report quarterly to 30 Jun 2021	≥90% compliance (Jun, Jul & Aug)	Target not met. 74,84% compliance. See DMS 1402592 for details. (Jun, Jul & Aug)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS	≥90% compliance (Sep, Oct & Nov)	≥90% compliance (Dec, Jan & Feb)	≥90% compliance (Mar, Apr & May)
Sign off by Manager/Head of Section:										
Date:										
TRANSPORT ROADS AND STORMWATER										
2.7	2.1.1.5	Kilometres of paved municipal road which has been resurfaced and resealed as per approved budget T2.27	Urban Roads Quarterly Reports Record of Road Rehabilitation	Ensure rehabilitation of 12,5 km of tarred roads and report quarterly progress up to 30 Jun 2021	3 km Rehabilitated	0 km Rehabilitated RPT 169711 DMS 1172952	Contractor has been appointed for light rehabilitation. Site establishment is July 2020, Contractor is busy repairing the roads failures then apply surface seals thereafter. Contractor requested to bring in additional teams and equipment to expedite	5 km Rehabilitated	4,5 km Rehabilitated	0 km Rehabilitated
2.8	2.1.1.5	Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m <sup>2</sup> of repairs to potholes and patching on urban tarred roads) T2.28	Closed works order Quarterly report	80% of reported potholes repaired on paved municipal roads within the standard response time up to 30 Jun 2021	80% of repaired paved municipal roads	77% of repaired paved municipal roads RPT 169711 See DMS 1414644 See DMS 1422533 See DMS 1423999	During stage 3 & 2 of the epidemic period only one third of the staff was allowed work on shift basis and more surface repairs backlogs was pending. In this stage level 1 all employees were called to back work fulltime next quarter targets will be met.	80% of repaired paved municipal roads	80% of repaired paved municipal roads	80% of repaired paved municipal roads
2.9	2.1.1.5	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) T2.26	Transportation Planning Quarterly Reports Record of Road Rehabilitation	Upgrade of 18,985 km rural gravel road to surfaced road as approved per projects plans by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	5,747 km roads upgraded	0km RPT 169726 DMS 1172952	Inspected housing development - roads, wait for contractor to complete snaglist. RR Projects on hold with Consultants Historic Appointments. Wait for NT. Motivation submitted to National Treasury.	2,869 km roads upgraded	5,700 km roads upgraded	4,669 km roads upgraded
2.10	2.1.1.5	600 km of rural gravel roads maintenance (grading/ blading) as approved per projects plans T2.25	Rural Roads Quarterly Reports Rural Roads Depot Quarterly Reports	600 km of rural gravel roads be maintained (grading/ blading)	150 kms rural gravel roads maintained	Grading 54.27km Gravelling 39.93km RPT 169739 DMS 778909	Additional budget required for plant hire to assist with grading.	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained
2.11	2.1.1.5	Kilometres of Stormwater open drains maintained Ref T 2. 30	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure planned maintenance of 20 km storm water open drains by 30 Jun 2021	5km Stormwater open drains maintained	138 m Stormwater open drains maintained See RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	5 km Stormwater open drains maintained	5 km Stormwater open drains maintained	5 km Stormwater open drains maintained
2.12	2.1.1.5	Number of manholes maintained (Incl kerb inlets) Ref T 2. 31	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure maintenance of 600 manhole covers (incl. kerb inlets) by 30 Jun 2021	150 manhole covers maintained	235 manhole covers maintained See RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	150 manhole covers maintained	150 manhole covers maintained	150 manhole covers maintained

## DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	ACTUAL	
2.13	2.1.1.5	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	Railway Sidings Quarterly Reports Railway Sidings Contractors & Consultants Monthly Inspection Reports	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2021	3 Inspections	3 Inspections RPT 169712 DMS 1423885 DMS 1423886	N/A	3 Inspections	3 Inspections	3 Inspections
2.14	2.1.1.5	100% maintenance of findings resulting from monthly inspections by the 30 June 2021.	a.) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	Ensure 100% maintenance of findings resulting from monthly inspections by up to 30 Jun 2021	100% maintained	100% maintained RPT 169712 DMS 1423885 DMS 1423886 DMS 1423887	N/A	100% maintained	100% maintained	100% maintained
2.15	2.1.1.7	Construction of Pedestrian Bridges T2.29	a) Completion Certificate	1 pedestrian bridges constructed by 30 Jun 2021	0 pedestrian bridge	0 bridges constructed. RPT 169737	N/A	0 pedestrian bridge	1 pedestrian bridge	0 pedestrian bridge
Sign off by Manager/Head of Section:										
Date:										
<b>ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management</b>										
2.16	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector	a) Report by Sector Infrastructure Calculation	50% Health index by the 30 Jun 2021 (Water, Roads and Electricity)	35% Health index	Infrastructure Health Portfolio is at 44%. See DMS 1425708 for the detail per asset class.	N/A	35% Health index	40% Health index	50% Health index
2.17	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Quarterly report to council	Ensure contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 169783 for details.	N/A	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
Sign off by Manager/Head of Section:										
Date:										
<b>Building and Structures</b>										
2.18	2.1.1.7	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	Quarterly reports	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation and report quarterly progress up to 30 Jun 2021	Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place, Report details in progress. Awaiting RPT no.		Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget
Sign off by Manager/Head of Section:										
Date:										
<b>KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>										
3.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	TRSCMS DMS 1425661 ESS Performance Appraisal for the Q4 - DMS 1371710		First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
<b>KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
4.1	5.1.1	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	Quarterly report to council	80% execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	TRSCMS 0% SDBIP DMS 1423091 ESS 4% of budget spent. Component 5 DMS 1423690 and RPT 169689 for details.	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure Evidence of expenditure Project status reports	50% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
4.2	5.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2021	5% expenditure	ESS - 3,12% spent of allocation R 161 955 000. Actual spent R 5 5057 149,43	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure	60% expenditure	100% expenditure
4.3	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on WISG funding by the 30 Jun 2021	5% expenditure	WISG expenditure is at 12%. See DMS 1425109 for details.	N/A	30% expenditure	60% expenditure	100% expenditure

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	ACTUAL

Sign off by DMM:  
Date:

*I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.*

Signed by the DMM:  
Date:

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UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021																	
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021									
								Q1				Q2	Q3	Q4			
								Output Target	Actual output	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target	Output Target			
<b>KPA1: Good Governance and Public Participation</b>																	
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of IDP/PMS and Budget Public participation meetings	6	12	0	0		No target for Q1. IDP process plan approved by Council on 30 Sept 2020	6	1	5			
T1.2	1.1.4.1			Facilitate the Functionality of Ward Committees through continuous capacitation	Percentage of Ward Committees with 6 or more Ward Committee members (excluding Ward Councillor)	98%	90%	90%	100%	111.11%	No meeting allowed due to Lockdown regulations. The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per CoGTA guiding Public Participation Circular of 28/08/2020. The Target of 90% ward committees with 6 or more members is 100% achieved, since all 34 ward committees has 6 or more ward members	90%	90%	90%			
T1.3	1.1.4.1			Average number of Councillor-convened community meetings per ward	74%	80%	80%	0%	0.00%	Public Participation Circular of 28/08/2020 requires activations of community meetings with the strict adherence on Covid 19 safety regulations Councillors have started calling community meetings for quarter 2 Oct to Dec 2020	80%	80%	80%				
T1.4	1.1.4.2			Development of a Credible Integrated Development plan within prescribed legislative guidelines	Approval of a credible IDP by 31 May 2021	100%	100%	5%	5%	100.00%	IDP process plan approved by Council on 30 Sept 2020	50%	75%	100%			
T1.5	1.1.4	Implement diff approach to Municipal financial, planning and support	Improve Council functionality	Number of agenda items deferred to the next council meeting	0	0	0	0	100.00%	No items deferred by Council	0	0	0				
<b>KPA2: Basic Service Delivery and Infrastructure Development</b>																	
T2.1	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	96.11%	96.56%	96.15%	96.22%	100.07%	Target achieved and exceeded	96.24%	96.33%	96.56%			
T2.2	2.1.1.1				Total number of Households with access to basic water	106201	106701	106251	106324	100.07%		106351	106451	106701			
T2.3	2.1.1.1				Number of new water connections meeting minimum standard	296	500	50	123	246.00%		100	100	250			
T2.4	2.1.1.1				Number of Households with access to free water service	10846	10846	10846	11 115	102.48%	Target achieved Target dependant on qualifying consumers	10846	10846	10846			
T2.6	2.1.1.1				Ensure the reduction of water losses (cumulative/progressively)	22%	21%	22%	22%	100.00%	Target achieved	22%	22%	21%			
T2.7	2.1.1.1				Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 (between 95% and 99%)	99.78%	>95%	>95%	99.7%	104.95%	Target achieved	>95%	>95%	>95%			
T2.8	2.1.1.3				Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	80.94%	81.12%	80.95%	80.94%	99.99%	Target not achieved Tender No: 8/2/1/UMH607/19/20 at the BAC for appointment of contractor for construction of VIP's	80.99%	81.03%	81.12%
T2.9	2.1.1.3	Number of Household with access to Sanitation	89444	89644				89454	89444	99.99%	89494	89544	89644				
T2.10	2.1.1.3	Number of new sewer connections meeting minimum standard (Construction of VIP's)	0	200				10	0	0.0%	40	50	100				
T2.11	2.1.1.3	Number of Households with access to free sanitation (VIP's) service & Indigent	61353	61553				61363	61098	99.57%	Target not achieved Less consumers qualifying for free service and no new VIP's constructed	61403	61453	61553			
T2.13	2.1.1	Wastewater Quality compliance of ≥90% as per Green Drop standard	81.60%	≥90%				≥90%	74.84%	83.16%	Process audit has been done on all WWTW and the department is implementing the findings	≥90%	≥90%	≥90%			
T2.14	2.1.1.2	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate electricity supply backlogs through provision of basic electricity supply services				Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35548	35628	35558	35646	100.25%	Target achieved and exceeded	35573	35598	35628
T2.15	2.1.1.2							Number of new households provided with new Electricity connections (Municipal supply)	114	80	10	18	180.0%	Target achieved and exceeded	15	25	30
T2.18	2.1.1				Ensure that non-technical electricity losses are kept within 8%.	5.8%	8%	8%	5%	160.0%	Target achieved and exceeded	8%	8%	8%			

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021						
								Q1				Q2	Q3	Q4
								Output Target	Actual output	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target	Output Target
T2.19	2.1.1			Provide a weekly domestic solid waste removal service to the community	Ensure that 90% of general street lighting faults are restored within 72 hours (excluding cable faults or stolen equipment)	75%	90%	90%	43%	47.8%	Target not achieved due to unavailability of materials. Contractor has been appointed to meet the target in future.	90%	90%	90%
T2.20	2.1.1				Number of Households with access to free Electricity (Municipal Area)	521	521	521	522	100.19%	Target achieved, however not all of the 684 qualifying customers are collecting their free monthly energy tokens	521	521	521
T2.21	2.1.1.4				Percentage Households with access to waste disposal	71.55%	73.36%	71.68%	71.55%	99.8%	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate rural communities on proper waste management practices will be conducted from next quarter. Annual target will be met.	72.13%	72.45%	73.36%
T2.22	2.1.1.4				Number of Households with access to waste disposal	79060	81060	79210	79060	99.8%		79710	80060	81060
T2.23	2.1.1.4				Number of <u>new</u> Households with access to waste disposal	2032	2000	150	0	0.0%		500	350	1000
T2.24	2.1.1.4				Number of Household with access to free waste disposal	36010	38010	36160	34748	96.10%	Target not achieved Less consumers qualifying for free service and no new skips placed	36660	37010	38010
T2.25	2.1.1.5	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision of public transport infrastructure facilities	Kilometres of gravel roads maintained (Both regravelling and grading)	380.98	600	150	94.2	62.80%	Additional budget required for plant hire to assist with grading.	150	150	150
T2.26	2.1.1.5			Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Mzingazi Phase3, KwaKhoza Phase 3 and Sustainable rural road)	7.13	18.985	5.747	0.000	0.00	Inspected housing development - roads, wait for contractor to complete snaglist. RR Projects on hold with Consultants Historic Appointments. Wait for NT. Motivation submitted to National Treasury.	2.869	5.700	4.669	
T2.27	2.1.1.5			Kilometres of paved municipal road which has been resurfaced and resealed	0	12.50	3.00	0.00	0.00	Contractor has been appointed for light rehabilitation. Site establishment is July 2020, Contractor is busy repairing the roads failures then apply surface seals thereafter. Contractor requested to bring in additional teams and equipment to expedite	5.00	4.50	0.00	
T2.28	2.1.1.5			Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m <sup>2</sup> of repairs to potholes and patching on urban tarred roads)	87.69	80%	80%	77.00%	96.25%	During stage 3 & 2 of the epidemic period only one third of the staff was allowed work on shift basis and more surface repairs backlogs was pending. In this stage level 1 all employees were called to back work fulltime next quarter targets will be met.	80%	80%	80%	
T2.29	2.1.1.7			Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	3	1	0	0	No target for Q1	0	1	0	
T2.30	2.1.1.6			Provision and maintenance of storm water and costal engineering infrastructure	Kilometres of Stormwater open drains maintained	5.62	20	5	0.138	2.76%	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	5	5	5
T2.31	2.1.1.6			Number of manholes maintained (Incl kerb inlets)	726	1020	130	235	180.77%	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	350	150	390	
T2.32	2.1.1.5			Provision of public transport infrastructure facilities	100% Maintenance on municipal owned railway sidings resulting from monthly inspections	100%	100%	100%	100%	100.00%	Target achieved	100%	100%	100%

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021						
								Q1				Q2	Q3	Q4
								Output Target	Actual output	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target	Output Target
T2.33	2.1.2.1			Improve community standard of living through accelerated development of integrated human settlement	Number of subsidised housing units completed	0	130	0	0		During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	35	45	50
T2.34	2.1.2.1				Number of Pre 1994 Old - Housing stock and Post 1994 Housing stock transferred	160	208	12	0	0.00%		45	60	91
KPA 3: Local Economic Development														
T3.3	3.1.5.3	Actions supportive of the human settlement outcome	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing skills empowerment to the unemployed	Community development skills training programmes (number of Unemployed Youth reskilled)	8	80	20	83	415.00%	Target Achieved and exceeded	20	20	20
T3.4	3.1.5.1			Promote economic growth by successful implementation of EPWP community based projects	Number of jobs created through EPWP and other related programmes (Cumulative) (Infrastructure; Environment and Culture; Social and Non State Sectors)	899	712	100	285	285.00%	Target Achieved and exceeded	300	550	712
T3.5 (T6.1)	6.1.1.3		To plan and manage existing and future development	To review and implementation of human settlements sector plan	Number of subsidised housing units completed	0	130	0	0		No target for this quarter	35	45	50
T3.6 (T6.2)	6.1.1.3			To review and implementation of human settlements sector plan	Number of Pre 1994 Old - Housing stock and Post 1994 Housing stock transferred	160	208	12	0	0.00%	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	45	60	91
KPA 4: Municipal Transformation and Institutional Development														
T4.1	4.1.1.2	Implement differentiated approach to municipal financing, planning and support	To create an appropriate organisational climate that will attract and ensure retention of staff	Compliance with Employment Equity Act	Number of women employed by the municipality (Number of new appointments)	47	20	5	38	760.00%	Back to Basics Document - DMS 1413562	5	5	5
T4.2	4.1.1.2				Number of Youth employed by the municipality (Number of new appointments)	63	40	10	28	280.00%	Back to Basics Document - DMS 1413562	10	10	10
T4.3	4.1.1.2				Disability related programmes (workshops/awareness campaigns) Redefined indicator	0	2	0	0		No target for Q1	1	0	1
T4.4	4.1.1.2				Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	62.50%	100%	60%	54%	90.00%	Council in the process of filling the four vacancies, i.e. MM, COO, DMM CD and DMM CS	80%	100%	100%
T4.5	4.1.1			Improved municipal capital capability	Workplace Skills training programmes/courses enrolled for by staff and councillors	142	130	25	24	96.00%	Target partially met	35	35	25
T4.6	4.1.1.4				Percentage Budget Spent on Workplace Skills Plan (cumulative)	55%	96%	25%	19.12%	76.48%	More training programmes to take place in the second and third quarter as more training providers are re-opening for training as per COVID 19 Regulations.	50%	75%	96%
T4.7	4.1.1.1				Percentage Operating Budget spent on implementing Workplace Skills Plan	0.83%	0.80%	0.80%	0.33%	41.25%	Target met for September 2020. In July and August 2020, SARS blocked Municipality from making skills levy payment due to COVID 19 regulations.	0.80%	0.80%	0.80%
KPA 5: Financial Viability and Financial Management														

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021						
								Q1				Q2	Q3	Q4
								Output Target	Actual output	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target	Output Target
T5.1	5.1.1.4	Implement differentiated approach to municipal financing, planning and support	Compliance with financial legislation and policies	Debt coverage ratio (cumulative)	(Total operating revenue received - operating grants) / debts service payments (interest & redemption due for the year) (x 1000) (cumulative)	2 714 530 / 152 532 = 17.80	3 006 151 / 175 991 = 17.08	751 538 / 175 991 = 4.27	882 773 / 175 992 = 5.02	117.56%	CFO to please comment	1 503 076 / 175 991 = 8.54	2 254 613 / 175 991 = 12.81	3 006 151 / 175 991 = 17.08
T5.2	5.1.1.4			Outstanding service debtors to revenue	Outstanding service debtors / revenue actually received for services	586 609 381 / 2 408 257 369 = 0,24	594 500 000 / 2 715 567 936 = 0,2189	595 500 000 / 678 891 984 = 0,8757	716 843 095 / 675 071 131 = 1,06	82.61%	CFO to please comment	595 000 000 / 678 891 984 = 0,8764	593 100 000 / 678 891 984 = 0,8736	598 600 000 / 678 891 984 = 0,8817
T5.3	5.1.1.4			Cost coverage ratio (cumulative)	[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly fixed operating expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	532 312 / 234 936 = 2,26	367 282 / 247 975 = 1.48	767 242 / 247 975 = 3.09	622 425 / 247 975 = 2,51	81.23%	CFO to please comment	666 295 / 247 975 = 2.69	674 453 / 247 975 = 2.72	367 282 / 247 975 = 1.48
T5.4	5.2.1.6			Sustainable Financial and supply chain Management	Percentage Capital Budget spent on Capital project i.t.o. IDP	Capital Budget amount spent on Capital Projects / Total Capital Budget x 100 = Percentage spent YTD	348 840 841 / 618 146 800 = 56%	537 467 280 / 671834100 = 80%	33 591 705 / 671 834 100 = 5%	21 084 802 / 671 834 100 = 3,14%	62.8%	CFO to please comment	201 550 230 / 671 834 100 = 30%	403 100 460 / 671 834 100 = 60%
			<b>KEY FOR THE MEASURABLE OBJECTIVES:</b>											
			Priority (General KPI's)											
			CoGTA (Indicators)											
			Additional /Departmental											
			Additional / Top Layer SDBIP (AG 2018)											

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
1	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	1	1	2 834 900	-	0%
2	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE TASSELBERRY AND LIRA LINK	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	1	1	1 480 500	-	0%
3	DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	1003010100	N/DHBD1.001	CAPITAL REPLACEMENT RESERVES	2	1, 2, 3, 4	2 000 000	-	0%
4	DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.241	GOVERNMENT - NATIONAL	2	1, 2, 3, 4	5 000 000	-	0%
5	DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	2	2, 3, 4, 5	10 000 000	1 411 159	14%
6	DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	2 878 500	2 482 800	86%
7	DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	N/DNBD02.235	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	1 000 000	921 289	92%
8	DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	I/DOBD02.001	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	3 000 000	3 415 386	114%
18	CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	1002010100	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES	6	6	812 000	-	0%
22	DO	Water Distribution - Water Demand Management	EMPEMBENI RESERVOIR	1001030300	I/DOBD13.249	CAPITAL REPLACEMENT RESERVES	13	13,14,15	2 500 000	-	0%
23	DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOBD13.255	CAPITAL REPLACEMENT RESERVES	13,14	13,14	38 200 000	-	0%
1	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002011800	N/ADBD21.001	CAPITAL REPLACEMENT RESERVES	21	WHOLE OF MUNICIPALITY	14 367 200	-	0%
3	DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1001030500	N/DNBDA1.002	CAPITAL REPLACEMENT RESERVES	23	23	2 000 000	-	0%
7	CY	Recreational Facilities - Swimming Pools	KWADLANGZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	30	30	35 852 100	293 223	1%
9	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26, 27, 28, 29, 31	23 882 900	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
10	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26, 27, 28, 29, 31	27 300	-	0%
11	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES	14.16.21	14.16.21	20 185 600	-	0%
12	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES	15-19,30	15-19,30	6 000 000	1 221 479	20%
14	CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	1 065 000	-	0%
15	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	31, 32, 33, 34	31, 32, 33, 34	146 592 900	2 027 516	1%
16	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNBDA1.238	CAPITAL REPLACEMENT RESERVES	31, 32, 33, 34	31, 32, 33, 34	38 389 100	-	0%
17	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	4,5,7,8,18,23,27	4,5,7,8,18,23,27	1 516 200	-	0%
18	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	-	0%
19	AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	38 300	-	0%
20	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000	-	0%
21	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 339 900	-	0%
23	CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	-	0%
24	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCBD23.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 524 600	-	0%
25	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCAM23.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	328 200	-	0%
26	CC	Economic Development/Planning	ALKANTSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
27	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	49 900	-	0%
29	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 692 000	-	0%
30	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	66 400	-	0%
31	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	449 400	-	0%
32	AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	1003010100	N/ADAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 863 000	-	0%
29	CK	Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM	1002010500	N/CKBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
30	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	380 000	-	0%
31	AH	Disaster Management	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	0%
32	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	625 700	-	0%
33	BF	Fleet Management	REFUSE TRUCKS	1003050100	N/BFBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000 000	-	0%
34	CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	N/CKBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	602 900	-	0%
37	DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	1001060200	I/DCBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 104 000	-	0%
38	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 400 000	-	0%
36	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	59 400	-	0%
37	CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	155 000	-	0%
38	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	66 500	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
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39	CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	167 700	-	0%
40	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100	N/ADBDA1.XXX	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	84 300	-	0%
41	BK	Information Technology	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/BKBDA1.XXX	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	98 000	-	0%
42	CQ	Police Forces, Traffic and Street Parking Control	DRAGER ALCO SHADOW CENTRE	1003050100	N/CQBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	
43	CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	103 000	-	0%
44	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000	-	0%
45	BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	47 000	-	0%
48	AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
49	AC	Halls	FURNITURE FOR MANCENCE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 200	-	0%
50	AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	81 200	-	0%
51	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 133 800	-	0%
52	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	971 100	-	0%
53	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	0%
59	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	341 000	-	0%
65	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
66	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
67	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
68	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
69	CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	0%
72	CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	931 700	-	0%
74	CZ	Sport Development and Sport fields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 588 000	-	0%
75	CZ	Sport Development and Sport fields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 200 000	-	0%
76	CZ	Sport Development and Sport fields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	146 300	-	0%
77	CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
78	CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	744 100	-	0%
79	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 400 000	-	0%
80	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002010200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 749 300	-	0%
81	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	365 000	-	0%
82	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	599 400	-	0%
86	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 296 800	-	0%
87	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	52 400	-	0%
88	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 470 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
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87	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	228 000	-	0%
88	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	356 500	-	0%
89	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	24 800	-	0%
90	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	40 000	-	0%
91	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000	-	0%
90	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	89 000	85 106	96%
91	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 728 700	-	0%
99	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	397 900	-	0%
100	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	0%
101	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 684 600	312 130	7%
103	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	N/BKBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	53 992 000	-	0%
104	BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	1003050100	N/BKBDA1.195	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	900	-	0%
105	BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 793 300	-	0%
103	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 428 700	-	0%
104	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	122 900	-	0%
106	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 407 100	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
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107	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALBDA1.012	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	46 822 200	-	0%
109	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFURBISHMENT	1001010700	I/ALBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 776 900	985 236	35%
110	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	-	0%
111	AL	Electricity Distribution	11KV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 113 000	-	0%
112	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 257 200	341 264	27%
113	AL	Electricity Distribution	132KV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	182 300	-	0%
114	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.013	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	0%
116	AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.014	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	0%
118	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010300	I/ALBDA1.015	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	0%
120	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 723 200	-	0%
121	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	0%
122	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 186 000	-	0%
124	AI	Electricity Distribution	TOOLS FOR ELECTRICAL SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
126	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 404 900	(342 563)	-2%
128	BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	1003060100	N/BFBDA1.163	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 500 000	-	0%
129	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	N/BKBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	230 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
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130	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	885 200	-	0%
131	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 128 000	-	0%
132	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	924 500	-	0%
133	AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/APBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 072 900	-	0%
130	AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	0%
131	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	1003010100	N/ADBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	650 000	-	0%
132	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	1003010100	N/ADBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	-	0%
133	AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	1003010100	N/ADBDA1.021	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 227 000	-	0%
134	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	1003010100	N/ADBDA1.022	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
135	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.023	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	0%
136	AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	1003010100	N/ADBDA1.024	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
137	AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	1003010100	N/ADBDA1.025	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	-	0%
138	AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	1003010100	N/ADBDA1.026	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	-	0%
139	AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.027	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	0%
140	AD	Municipal Buildings	ALTON DEPOT - FENCING	1003010100	N/ADBDA1.028	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 300 000	-	0%
141	AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	1003010100	N/ADBDA1.029	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	270 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
142	AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	1003010100	N/ADBDA1.030	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
144	AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	1003010100	N/ADBDA1.032	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
145	AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.033	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	0%
146	AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	0%
151	AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.039	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	0%
153	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	61 700	-	0%
155	CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 100 000	-	0%
156	CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	1001020100	I/COAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 360 600	-	0%
160	DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	-	0%
161	DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	21 954 900	-	0%
162	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500 000	-	0%
163	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	150 000	-	0%
164	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	1001030700	I/DMAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 500 000	4 678 548	41%
165	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	1001030700	I/DMAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000 000	-	0%
166	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	1001030700	I/DMAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
167	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	1001030700	I/DMAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
170	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	34 332 600	-	0%
171	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.189	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 067 500	367 413	34%
172	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNBDA1.190	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 837 600	-	0%
173	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 400 000	-	0%
174	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 114 000	-	0%
175	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	-	0%
176	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 592 800	-	0%
177	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 060 200	-	0%
178	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	1001020100	I/CNBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	-	0%
179	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	1001020100	I/CNBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	-	0%
180	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	1001020100	I/CNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 535 600	-	0%
181	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000 000	-	0%
183	CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNBDA1.188	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 054 700	-	0%
184	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	0%
185	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	368 800	-	0%
186	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 657 800	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
187	AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	136 000	9%
188	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 781 000	-	0%
187	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	1003050100	N/BFBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 288 100	-	0%
191	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	1003060100	N/BFBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	0%
192	AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	1003010100	N/ADBDA02.185	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 348 300	-	0%
194	DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIBD02.209	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	0%
196	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1001050300	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	-	0%
197	DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	I/DIBD30.208	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	0%
198	DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1007000500	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	800 000	-	0%
199	DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	1003050100	N/DLBDA1.220	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 882 500	-	0%
200	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBDA02.230	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	0%
201	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 900 000	1 020 802	26%
202	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	0%
203	DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	0%
204	DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	I/DNAOA1.240	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	1 728 014	17%
208	DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	1001030800	N/DOBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL											
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET 2020/21	ACTUAL YTD AT 30/09/2020	PERCENTAGE SPENT OF PROPOSED ADJUSTED BUDGET
205	AY	Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER	1003030100	N/AYBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	51 000	-	0%
<b>TOTAL CAPITAL BUDGET</b>									<b>911 512 100</b>	<b>21 084 802</b>	<b>2%</b>

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	83 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.055	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	976 700	30 372	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	222 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	354 800	27 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	546 000	2 155	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 145 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005002	AC	Halls	M/AC7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	12 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005002	AC	Halls	M/AC7BA1.062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	30 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	52 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	115 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	Halls	M/AC7BA1.063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	216 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX001001005003	AD	Municipal Buildings	M/AD7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	258 800	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	16 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	20 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	22 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.163	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001002008	AH	Disaster Management	M/AH7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	34 900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	598 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	714 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 248 300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	66 500	-	All Wards	KHUMALO N	All Councillors

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	173 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	215 300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	274 400	57 562	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	660 800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.155	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	798 700	190 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	885 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	933 100	85 336	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 852 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 134 800	2 237	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 472 700	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 357 900	430 265	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 935 600	940	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	6 290 300	904 038	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	80 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	92 600	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	118 800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	137 300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	862 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 215 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 467 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 909 800	135 514	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 867 000	147 317	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies			All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	65 600	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	335 900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	367 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	399 400	24 350	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	18 405 800	955 120	All Wards	KHUMALO N	All Councillors

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	3 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX003001003	AR	Pollution Control	M/AR7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	157 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX004001001001	AS	Mayor and Council	M/AS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX004001001001	AS	Mayor and Council	M/AS7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	54 500	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001004002	DS	Revenue and Expenditure	M/DS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	7 800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	M/BF7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 200	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	Fleet Management	V/BF7BA1.004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 163 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	Fleet Management	V/BF7BA1.004	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	10 736 300	966 713	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	6 500	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	11 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	29 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006004	BJ	Training and Industrial Relations	M/BJ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001007	BK	Information Technology	M/BK7BA1.139	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 045 000	50 614	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001010	BN	Property Services	M/BN7BA1.071	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	8 500	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001013	BQ	Supply Chain Management	M/BQ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX010001004	CA	Development Facilitation	M/CA7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 000	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	M/CD7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001007001	CE	Project Management Unit - Administration	M/CE7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.058	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	4 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.059	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	7 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	75 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004001	CM	Roads - Railway Sidings	M/CM7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 215 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	13 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.126	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	120 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4450003000	Expenditure:Inventory Consumed:Materials and Supplies	242 800	-	All Wards	HLELA S	All Councillors

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	316 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	355 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	684 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 212 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 430 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 605 000	29 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 087 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	68 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	378 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	614 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 622 300	1 499 955	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	18 839 100	8 933 005	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001005	CP	Taxi Ranks	M/CP7BA1.091	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	7 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	17 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	86 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 754 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	997 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 257 400	248 260	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 204 500	127 453	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003002	CX	Recreational Facilities - Parks Administration	M/CX7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	200	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	21 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	50 800	-	All Wards	MATHEBULA STM	All Councillors

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	36 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	192 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	198 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	295 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	379 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	M/DB7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	58 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX014001003	DC	Solid Waste Removal	M/DC4BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	11 300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	9 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	680 200	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 630 400	722 086	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 832 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 113 200	3 117	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 449 200	988 303	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	462 100	16 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	705 500	56 359	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	807 900	21 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 132 200	131 969	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	119 800	118 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	330 800	113 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	925 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.115	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 897 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 973 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 044 400	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	7 204 700	72 000	All Wards	HLELA S	All Councillors

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING

DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 30/09/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 068 400	25 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	37 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	39 900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	212 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.151	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	511 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	2 637 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	47 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	220 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	230 400	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	548 400	166 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	603 900	6 917	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	529 300	175 917	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 882 200	151 067	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 311 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 036 700	339 517	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 425 000	2 498	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 735 200	1 759 440	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 987 800	-	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 5								
NO	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	SPECIAL ADJUSTED 2020/21
				FUNCTION	SAP REFERENCES		FUNCTION DESCRIPTION	SPECIAL ADJUSTED 2020/21
				FX001001003	AA		Cemeteries, Funeral Parlours and Crematoriums	-
				FX001001005002	AC		Halls	4 916 300
				FX001001005003	AD		Municipal Buildings	42 747 300
				FX001001006001	AE		Libraries and Archives	341 000
				FX001001008	AG		Museum & Art Galleries	-
				FX001002008	AH		Disaster Management	2 880 000
				FX002001001001	AI		Marketing and Customer Relations	-
				FX002001001002	AJ		Administration	-
				FX002001001004	AL		Electricity Distribution	85 333 500
				FX002001001005	AN		Electricity Planning	-
				FX002001002001	AP		Street Lighting	9 258 900
				FX002001002002	AQ		Process Control	2 052 500
				FX003001003	AR		Pollution Control	-
				FX003001002	DU		Environmental Protection - Coastal Protection	2 834 900
				FX004001001001	AS		Mayor and Council	-
				FX004001002005	AY		Municipal Manager	51 000
				FX005001001	BB		Administration and Corporate support	-
				FX005001004001	DR		Financial Management Grant Interns	-
				FX005001004002	DS		Revenue and Expenditure	-
				FX005001005	BF		Fleet Management	36 078 200
				FX005001006001	BG		Human Resources	-
				FX005001006002	BH		Management Services	-
				FX005001006003	BI		Occupational Clinic	609 300
				FX005001006004	BJ		Training and Industrial Relations	40 000
				FX005001007	BK		Information Technology	66 856 500
				FX005001008	BL		Legal	-
				FX005001011	BO		Risk Management	-
				FX005001012	BP		Security Services	47 000
				FX005001013	BQ		Supply Chain Management	-
				FX007001001	BT		Housing	6 339 900
				FX008001001	BU		Governance Function	-

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 5								
NO	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	SPECIAL ADJUSTED 2020/21
				FX010001001	BY		Planning and Development/Billboards	-
				FX010001005	CC		Economic Development/Planning	10 852 800
				FX010001007001	CE		Project Management Unit - Administration	-
				FX010001007002	CF		Project Management Unit - Asset Management	-
				FX010001007005	CI		Project Management Unit - PMU	-
				FX011001005	CK		Fire Fighting and Protection	875 700
				FX011001007	CQ		Police Forces, Traffic and Street Parking Control	327 400
				FX012001004002	CN		Roads - Urban Roads	193 760 100
				FX012001004003	CO		Roads - Rural Roads	19 460 600
				FX012001005	CP		Taxi Ranks	49 900
				FX012002001	CR		Road and Traffic Regulation	234 200
				FX013001001	CS		Beaches and Jetties	-
				FX013001002	CT		Community Parks (including Nurseries)	-
				FX013002003003	CY		Recreational Facilities - Swimming Pools	37 152 100
				FX013002004001	CZ		Sport Development and Sport fields	10 122 100
				FX013002004002	DB		Sports Grounds and Stadiums - Stadium	2 713 700
				FX014001003	DC		Solid Waste Removal	5 382 500
				FX015001001	DF		Public Toilets	-
				FX015001002002	DH		Sewerage - Pump stations	2 000 000
				FX015001002003	DI		Sewerage - Sewerage Network	52 246 300
				FX015001003	DJ		Storm Water management	-
				FX016001001003	DL		Water Treatment-Scientific Services	5 800 000
				FX016001002001	DM		Water Distribution - Rural Water	27 500 000
				FX016001002002	DN		Water Distribution - Urban Water	234 948 400
				FX016001002003	DO		Water Distribution - Water Demand Management	47 700 000
								911 512 100
								-

OUTSTANDING DEBT - COUNCILLORS - SEPTEMBER 2020									
NAME OF COUNCILLORS	ADDRESS	ACCOUNT NO.	30 DAYS	60 DAYS	90 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CC ACTION
Cebekhulu L G (Langelihle)	Site 15171 Mzingazi Village	1971816	119.86	122.80	677.88	920.54	No	Water rural	
MHLONGO MG (Mdu)	9 Raasblaarlaagte Arboretum	2365536	936.77			936.77	No	Rates and taxes	
MTHEMBU SN (Samuel N)	H2-801 Ivuba Street Esikhaweni	1634916	679.86	842.56	4 740.56	6 262.98	No	Rates and taxes	Blocked prepayment
MTHEMBU SN (Samuel N)	H2-801 Ivuba Street Esikhaweni	1875598	97.57	105.51	1 036.63	1 239.71	No	Water urban	
MTHETHWA K N (Khethomusa)	NDABAYAKHE RESERVE	1001198	713.78	8.13		721.91	No	Rates and taxes	
NTULI DE (Dini )	Reserve no.9 Nonkonjane Kwa Dlangezwa	485549	810.64	318.28	132 699.22	133 828.14	yes	Water rural	
WANDA TP (Thabisile)	Stand 4121/0, KHOZA TRIBAL AREA EXT. 200	1802085			305.70	305.70	No	Water rural	
ZIBANI NT (Ntombenhle)	Ntuze Reserve Kjwa-Dlangezwa /11954 DMV	2100667	435.30			435.30		Rates and taxes	
XULU ZZ (Zakheleni )	Obuka Reserve Empangeni	205008	419.93	1 191.41	11 259.07	12 870.41	No	Rates and taxes	Blocked prepayment
			<b>4 213.71</b>	<b>2 588.69</b>	<b>150 719.06</b>	<b>157 521.46</b>			

**OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2020**

	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
2430016		RAMSAVAK S & DANIELS S	6308070243085	5 253.35	5 929.93	8 643.16	2 233.98	0.00	22 060.42	no	RATES & SERVICES	AWAIT WATER REBATE
1843042	M	TEMBE	6308245807087	214.27	519.12	699.79	769.05	19 091.25	21 293.48	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2039719	SB&	XULU	7702280766084	249.38	252.73	252.73	-	17 885.07	18 639.91	no	WATER RURAL	PENDING ACTION
2119139	MA	ABRAHAMS	6501030157086	2 323.00	2 254.36	2 128.55	2 274.11	6 844.72	15 824.74	no	RATES & SERVICES	PENDING ACTION
2337271	BMF	MASUKU	8106305456086	2 271.18	2 235.28	2 298.59	1 774.55	4 444.29	13 023.89	no	RATES & SERVICES	Prepayment Blocked
2375492	LP	DLAMINI	8109050861088	1 175.13	1 087.53	1 342.01	1 490.49	6 983.99	12 079.15	no	WATER RURAL	Prepayment Blocked
1855249	LV	MTHETHWA	7512225402087	2 511.62	4 398.34	-	-	0.00	6 909.96	no	WATER RURAL	PENDING ACTION
2080643	JL	ZUNGU	6603155943082	50.60	11.50	62.10	857.33	11 258.44	12 239.97	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1821088	MJ	BUTHELEZI	5610255346083	202.18	489.44	23.00	11.50	11 438.95	12 165.07	no	WATER RURAL	WARRANT OF ARREST
1838081	JV	MTHETHWA	6605055368088	11.50	201.94	186.55	123.68	11 215.45	11 739.12	no	WATER RURAL	PROCEEDING WITH JUDGEMENT LETTER
2050720	NB	MASINGA	8112075390083	424.55	221.14	207.13	516.34	9 410.15	10 779.31	no	WATER RURAL	REVIEW 11 NOVEMBER
1162942	JS	THUSI	7510075363086	1 353.62	1 448.28	1 331.84	1 355.15	2 628.48	8 117.37	no	RATES & SERVICES	Prepayment Blocked
1941530	MJ	MSIMANGI	7007256095082	320.13	-	-	-	8 564.17	8 884.30	no	WATER RURAL	PENDING ACTION
2493866	ZS	MZILENI	7806245330082	-	-	-	-	9 183.92	9 183.92	YES	BURSARY	
2424809	NN	MTSHALI	8601195464083	1 280.95	1 281.21	4 049.65	1 052.85	0.00	7 664.66	no	RATES & SERVICES	Prepayment Blocked
2514393	ZP	MKHONDE	MKHZP0009	1 287.63	1 309.88	2 824.50	1 429.91	0.00	6 851.92	no	RATES & SERVICES	PENDING ACTION
2230313	T	NGCOBO	7710080308080	87.64	141.69	796.63	273.61	5 929.71	7 229.28	no	WATER RURAL	WILL COME TO SEE CRM
1835757	BM	MDLETSHI	6004075623088	11.50	104.65	81.65	-	7 485.27	7 683.07	no	WATER RURAL	NOTICE TO APPEAR IN COURT
425525	M&A	SMIT	7006075148080	1 588.23	1 695.82	1 299.30	1 557.02	0.00	6 140.37	YES	RATES & SERVICES	
2302247	AM	KHOZA	6509285796086	50.60	132.48	107.93	178.25	7 119.51	7 588.77	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2294941	ML	MHLONGO	6506035313089	787.43	81.65	243.80	42.55	6 159.14	7 314.57	no	WATER RURAL	SHERIFF CAN NOT FIND THE HOUSE
1194920	NM	DUBAZANE	6412215274086	11.50	50.60	-	127.65	7 317.34	7 507.09	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1840122	T	MTHEMBU	6401045621087	11.50	11.50	23.00	50.60	7 255.64	7 352.24	no	WATER RURAL	REQUEST PROGRESS REPORT
1543377	MW	MTIMKULU	7511145352083	913.88	911.17	919.54	916.61	2 725.66	6 386.86	no	RATES & SERVICES	Prepayment Blocked
2098023	NM	TSATSI	6808120486089	3 858.51	-	-	-	2 308.11	6 166.62	no	WATER RURAL	PENDING ACTION
1348295	PS	MTHETHWA	7703150445080	-	73.60	743.81	42.55	5 744.69	6 604.65	no	WATER RURAL	REQUEST PROGRESS REPORT
2066568	CM&	MNGUNI	6609215657083	107.96	-	105.21	123.68	6 147.87	6 484.72	no	WATER RURAL	PENDING ACTION
1809299	BP	MTHEMBU	7303100752089	34.50	250.13	92.00	54.05	5 876.84	6 307.52	no	WATER RURAL	MATTER POSTPONED 31 MARCH2021
2211399	GN	NJAPHA	7404200297080	822.52	820.22	771.77	769.64	2 235.88	5 420.03	no	RATES & SERVICES	Prepayment Blocked
2462280	SN	MSIMANG	6010270527081	-	-	-	-	6 161.35	6 161.35	no	WATER RURAL	PENDING ACTION
1844448	M	MJADU	7612195510081	-	11.50	23.00	11.50	6 098.97	6 144.97	no	WATER RURAL	REQUEST PROGRESS REPORT
1208555	BN	KHANYILE	5811080628089	191.73	167.44	172.19	266.48	1 653.61	2 451.45	no	WATER RURAL	MAKING REGULAR PAYMENTS
1926490		NCANANA N S & KHOZA N S	8802085785088	1 444.70	1 654.45	1 034.41	294.36	0.00	4 427.92	no	RATES & SERVICES	Prepayment Blocked
2526529	MZ&	MOTHA	MOTMZ0001	1 689.43	1 481.74	1 199.49	-	0.00	4 370.66	no	RATES & SERVICES	Prepayment Blocked
1742630	Z	KHANYILE	7708260897088	962.55	42.55	42.55	93.15	4 214.94	5 355.74	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2255075		MJENXANE FF & SIBIYA XA	7509300566083	2 579.09	-	-	-	0.00	2 579.09	no	RATES & SERVICES	Prepayment Blocked

**OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2020**

	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
1768758	Y	KHOZA	5907235736080	79.88	539.76	90.91	977.22	3 403.12	5 090.89	no	WATER RURAL	NOTICE TO APPEAR IN COURT
557673	TM&	NYOKA	6406235482083	2 213.77	-	-	-	0.00	2 213.77	no	RATES & SERVICES	Prepayment Blocked
1996480	MC	MPANZA	5606105356082	11.50	11.50	23.00	93.15	4 999.83	5 138.98	no	WATER RURAL	TO CONTACT DEBTOR
2058944	CJ	MAZIBUKO	8401045851088	224.25	81.65	227.13	11.50	4 358.48	4 903.01	no	WATER RURAL	Prepayment Blocked
1007344	MC	MPANZA	5606105356082	932.66	2 265.45	508.84	-	0.00	3 706.95	no	RATES & SERVICES	Prepayment Blocked
2052212	BP	MATHENJWA	6912165930082	514.63	42.55	23.00	145.82	3 843.85	4 569.85	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1201616	SM	GUMEDE	7205035819083	596.59	489.75	563.77	562.67	1 350.67	3 563.45	no	RATES & SERVICES	Prepayment Blocked
1847706	M	NYAWENI	7405185540089	250.13	46.00	80.50	261.63	3 793.68	4 431.94	no	WATER RURAL	MATTER POSTPONED TILL DECEMBER
2303385	BS&	MBHAMALI	7801050551088	2 136.50	395.49	-	-	0.00	2 531.99	no	RATES & SERVICES	Prepayment Blocked
1994108	TE&	NDLOVU	7405125962088	1 933.73	-	-	-	0.00	1 933.73	YES	RATES & SERVICES	
1774504	C	MHLONGO	6301290365085	-	-	54.05	73.60	3 929.51	4 057.16	no	WATER RURAL	REQUEST PROGRESS REPORT
1593579	TJ&	HLATSHWAYO	7603285366088	1 537.36	1 028.44	-	-	0.00	2 565.80	no	RATES & SERVICES	Prepayment Blocked
399402	PN	SKOSANA	6508190457081	828.34	825.63	895.80	443.04	0.00	2 992.81	no	RATES & SERVICES	Prepayment Blocked
2118431	K&J	CHETTY	7908185088082	1 842.53	-	-	-	0.00	1 842.53	no		
1153507	T	DLAMINI	5806010655087	768.78	50.60	93.15	42.55	2 846.45	3 801.53	no	WATER RURAL	REQUEST PROGRESS REPORT
291399	PP&	DLAMINI	6504065350089	1 571.67	613.69	-	-	0.00	2 185.36	no	RATES & SERVICES	Prepayment Blocked
2011449	PN	NGEMA	7212300467085	1 804.41	182.41	-	-	0.00	1 986.82	no	RATES & SERVICES	Prepayment Blocked
1201944	S	HIRAMAN	6508305013084	739.68	-	-	-	0.00	739.68	no	RATES & SERVICES	Prepayment Blocked
2181112	VI	BUTHELEZI	6310215642080	-	-	-	42.55	3 626.06	3 668.61	no	WATER RURAL	FILE PEND
1180684	JP&	THANDRAYAN	6809275093084	771.06	-	-	-	0.00	771.06	no	RATES & SERVICES	Prepayment Blocked
1265715	NM	NTOMBELA	6005050872087	897.42	867.83	-	553.37	287.51	2 606.13	YES	RATES & SERVICES	
1233544	R	GOVINDASAMY	7209100258086	1 423.39	380.40	-	-	0.00	1 803.79	no		
2070028	PS	NDLOVU	8010180250087	820.35	817.69	758.19	-	0.00	2 396.23	no	RATES & SERVICES	Prepayment Blocked
2048978	S&T	XULU	7409150392088	876.96	-	-	-	0.00	876.96	no	RATES & SERVICES	Prepayment Blocked
1391572		DLADLA LE & NDLOVU NHM	7409225532080	1 228.33	411.32	-	-	0.00	1 639.65	no	RATES & SERVICES	Prepayment Blocked
1556866	MC	MTHETHWA	5606185757084	1 225.43	238.87	-	-	0.00	1 464.30	no	RATES & SERVICES	Prepayment Blocked
2319956	MJ&	KHAMBULA	7109135493080	418.04	-	-	-	0.00	418.04	no	RATES & SERVICES	Prepayment Blocked
2302293	MG&	SHANDU & KHUMALO	7409135669089	-	-	-	-	2 747.16	2 747.16	no	WATER RURAL	PENDING ACTION
2383180	V&M	IYER	7504155088085	441.33	-	-	-	0.00	441.33	no		
2420755	VS	NDLOVU	6603165498085	-	-	611.60	610.48	981.81	2 203.89	YES	RATES & SERVICES	
1596026	ED	SHAMASE	6904175458089	1 323.08	-	-	-	0.00	1 323.08	no	RATES & SERVICES	Prepayment Blocked
616343	T	GOVENDER	8107240068085	1 158.08	-	-	-	0.00	1 158.08	no	RATES & SERVICES	Prepayment Blocked
2413282	NV&	NDHLOVU	7610025393082	554.17	541.34	408.03	425.47	13.38	1 942.39	no	RATES & SERVICES	Prepayment Blocked
1112973	AP&	VUMBA	6106265865088	1 235.35	1 022.03	-	-	0.00	2 257.38	YES	RATES & SERVICES	
59678	SW&	DU TOIT	5606015053084	597.20	-	-	-	0.00	597.20	no	RATES & SERVICES	Prepayment Blocked
2365656	BB	MJADU	6912255307084	746.64	378.71	-	-	0.00	1 125.35	no	WATER RURAL	Prepayment Blocked

**OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2020**

	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
1247804	CM&	MNGUNI	6609215657083	180.11	-	-	-	0.00	180.11	no	RATES & SERVICES	Prepayment Blocked
373620	JR&	NKABINDE	NKAJR0001	634.99	705.89	360.03	-	0.00	1 700.91	no	RATES & SERVICES	Prepayment Blocked
2281276	BW	MPANZA	8909165448089	645.90	164.14	140.99	438.01	674.36	2 063.40	no	WATER RURAL	Prepayment Blocked
1356049	S&Z	SIHLANGU	7807175589085	280.89	-	-	-	0.00	280.89	no	RATES & SERVICES	Prepayment Blocked
2058398	MW	MTIMKULU	7511145352083	214.62	-	-	-	0.00	214.62	no	RATES & SERVICES	Prepayment Blocked
398600	GC	MKHIZE	5710280794081	1 004.66	-	-	-	0.00	1 004.66	no	RATES & SERVICES	Prepayment Blocked
44537	TB	KHOZA	KHO##0001	911.90	-	-	-	0.00	911.90	no		
1564049	SR&	SIBIYA	7612280398087	1 031.68	-	-	-	0.00	1 031.68	no	RATES & SERVICES	Prepayment Blocked
998822	S	SITHOLE	6004155534080	787.68	552.06	-	-	0.00	1 339.74	no	RATES & SERVICES	Prepayment Blocked
2382370	M	MANZINI	7603255484085	572.21	-	-	-	0.00	572.21	no	RATES & SERVICES	Prepayment Blocked
1907024	ET&	SIBIYA	7304200437084	700.96	513.91	-	-	0.00	1 214.87	no	RATES & SERVICES	Prepayment Blocked
1395601	NMC	ZULU	5701012417083	151.08	-	-	-	0.00	151.08	no	RATES & SERVICES	Prepayment Blocked
392284	MZ	ZUNGU	6308295597083	214.21	-	-	-	0.00	214.21	no	RATES & SERVICES	Prepayment Blocked
752988	CP	MSIMANGO	7610275512084	882.56	-	-	-	0.00	882.56	no		
2092416	RM	PILLAY	6304205230089	174.63	-	-	-	0.00	174.63	no		
1611725	NF&	MDLETSHE	7210265617082	643.79	-	-	-	0.00	643.79	no		
2285665	LP	NCUBE	7808240520089	446.00	487.33	160.25	-	0.00	1 093.58	no	RATES & SERVICES	Prepayment Blocked
583306	P&B	JEWLAL	7210115171082	125.85	-	-	-	0.00	125.85	no		
1457248	VN	ZIBANI	5807230433081	531.39	447.69	70.64	-	0.00	1 049.72	no	RATES & SERVICES	Prepayment Blocked
561944	XE&	MBAMBO	7211165619087	460.05	-	-	-	0.00	460.05	no	RATES & SERVICES	Prepayment Blocked
938196	BEF	STRYDOM	5710095864087	266.19	-	-	-	0.00	266.19	no		
2420280	FZ	MTHEMBU	7609240364084	261.78	-	-	-	0.00	261.78	no		
2382041	MF	MTSHALI	8703015778088	656.52	-	-	-	0.00	656.52	no		
1940906	NH	GUMEDE	8101080322082	370.06	420.83	96.40	191.04	12.84	1 091.17	no	RATES & SERVICES	Prepayment Blocked
214309	SMR	MDLULI	6804046325089	314.29	-	-	-	0.00	314.29	no	RATES & SERVICES	Prepayment Blocked
1234097	SS	ZIKHALI	8803135686086	324.72	-	-	-	0.00	324.72	no		
2282216	NS	KUNENE	7708281036088	731.21	27.60	-	-	0.00	758.81	no	RATES & SERVICES	Prepayment Blocked
2339543	BV	NTULI	8908255689081	674.37	-	-	-	0.00	674.37	no	RATES & SERVICES	Prepayment Blocked
1991523	CB	LANGA	7603110467085	435.57	-	-	-	0.00	435.57	no	RATES & SERVICES	Prepayment Blocked
2501002	NP	MTHABELA	8703071073085	74.27	87.62	96.70	79.72	919.73	1 258.04	no	WATER RURAL	PENDING ACTION
1933994	D	CELE	7608150367087	299.63	-	-	-	0.00	299.63	no	RATES & SERVICES	Prepayment Blocked
2017578	SS	DHLADHLA	8409260913087	147.99	-	-	-	0.00	147.99	no	RATES & SERVICES	Prepayment Blocked
890346	NG	MNGUNI	7110230467086	631.81	14.53	-	-	0.00	646.34	no	RATES & SERVICES	Prepayment Blocked
1498501	SS	GODLIMPI	7309025791086	341.73	-	-	-	0.00	341.73	no	RATES & SERVICES	Prepayment Blocked
571942	BB	MATHE	6502230613084	247.15	-	-	-	0.00	247.15	no	RATES & SERVICES	Prepayment Blocked
995765	B	MTHIYANE	6303170350088	377.24	-	-	-	0.00	377.24	no		

**OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2020**

	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
500067	CG	NGEMA	6306010378086	244.79	-	-	-	0.00	244.79	yes		
1560767	ZDM	KHUMALO	7710225649083	123.93	176.54	192.98	232.10	340.09	1 065.64	no	WATER RURAL	PENDING ACTION
2250567	GP	NTOMBELA	6806280697081	92.40	-	1 081.46	-	0.00	1 173.86	no	WATER RURAL	PENDING ACTION
1043656	PC&	NXUMALO	7505245728085	539.40	-	-	-	0.00	539.40	no		
1221813	ZG	BUTHELEZI	7109020707081	-	88.51	107.60	97.00	574.89	868.00	no	RATES & SERVICES	TO PROCEED
2268645	ZM	MBATHA	8205075505088	451.34	-	-	-	0.00	451.34	no	RATES & SERVICES	Prepayment Blocked
1210018	ME&	GUMEDE	6203080380086	230.30	-	-	-	0.00	230.30	no	RATES & SERVICES	Prepayment Blocked
1903929	BW	MPANZA	8909165448089	146.35	131.89	190.97	149.77	210.42	829.40	no	WATER RURAL	Prepayment Blocked
2285633	LC	ZAKWE	7003100592085	314.38	314.28	-	-	4.02	632.68	no	RATES & SERVICES	Prepayment Blocked
1267818	KX	PIERCE	7602065695088	133.87	-	-	-	0.00	133.87	no	RATES & SERVICES	Prepayment Blocked
1993792	SB	BIYELA	7110175587088	-	-	-	-	893.25	893.25	no	WATER RURAL	PENDING ACTION
1484668	V&R	SINGH	7709125025089	268.96	-	-	-	0.00	268.96	no	RATES & SERVICES	Prepayment Blocked
1800112	NM	MTHEMBU	7111025473081	80.77	79.12	71.21	87.62	520.46	839.18	no	WATER RURAL	PENDING ACTION
890258	MM	NDLOVU	6511125487082	388.52	-	-	-	0.00	388.52	no	RATES & SERVICES	Prepayment Blocked
889686	SJ	MATHENJWA	7311275368086	100.27	-	-	-	0.00	100.27	no	RATES & SERVICES	Prepayment Blocked
1786147	L	NDABA	8407045387080	504.96	-	97.00	-	0.00	601.96	no	WATER RURAL	PENDING ACTION
2410436	NS	DLAMINI	7603231204086	143.28	-	-	-	0.00	143.28	no		
586441	D	MATHEBULA	5312235453085	110.70	131.28	105.79	88.22	183.96	619.95	no	WATER RURAL	Prepayment Blocked
2265884	TG	MTHETHWA	6407060640084	-	-	-	-	703.68	703.68	no	WATER RURAL	PENDING ACTION
2300970	JM	MKHWANAZI	5901205876083	108.33	170.34	96.70	88.22	214.54	678.13	no	WATER RURAL	PENDING ACTION
2255364	SH	MNGOMEZULU	8211290705081	316.67	-	-	-	0.00	316.67	no	RATES & SERVICES	Prepayment Blocked
1340472	BP	MAKHATHINI	7406026241085	91.02	234.15	97.29	134.44	0.00	556.90	no	WATER RURAL	PENDING ACTION
1890162	LH	MVEMVE	8102060620081	-	-	-	-	553.41	553.41	no	WATER RURAL	Prepayment Blocked
1779140	D	KHUMALO	6704215383085	-	-	-	-	549.71	549.71	no	WATER RURAL	PENDING ACTION
1957875	TA	NDLOVU	6407215466088	212.01	144.51	-	-	0.00	356.52	no		
2350508	M	NTOMBELA	6501025705089	72.39	79.41	-	-	356.48	508.28	no	WATER RURAL	PENDING ACTION
1754378	K	NDULINI	7501025832080	91.84	-	-	-	267.85	359.69	no	WATER RURAL	PENDING ACTION
1869643	NS	MAVUNDLA	7907010944089	81.11	78.84	71.49	-	269.41	500.85	no	WATER RURAL	PENDING ACTION
1780459	MZ	SITHOLE	6505195491081	-	-	-	-	477.86	477.86	yes	WATER RURAL	
2413324	RZ	SITHOLE	8306062441087	-	-	-	-	434.28	434.28	no	WATER RURAL	PENDING ACTION
587477	MS	MCHUNU	7106066395086	-	-	79.41	79.41	267.27	426.09	no	WATER RURAL	Prepayment Blocked
1801003	SB	MKHIZE	8004155439080	80.91	-	-	79.41	143.00	303.32	no	WATER RURAL	PENDING ACTION
1969447	BP	MLAMBO	7202125620083	129.02	144.01	-	-	0.00	273.03	no	WATER RURAL	PENDING ACTION
1609853	ZP	NDLOVU	6704245518080	-	-	-	-	387.55	387.55	no	WATER RURAL	PENDING ACTION
2297639	ZS	MZILENI	7806245330082	92.34	-	70.92	76.86	0.00	240.12	no	WATER RURAL	PENDING ACTION
1833750	TT	MDLALOSE	6506061027082	-	-	-	-	328.85	328.85	no	WATER RURAL	PENDING ACTION

**OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2020**

	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
1929973	SC	DLAMINI	7612145343088	101.51	87.14	-	-	0.00	188.65	no	WATER RURAL	PENDING ACTION
1879480	TN	BHENGU	6303010679084	89.04	105.18	-	-	0.00	194.22	no	WATER RURAL	PENDING ACTION
1665079	BN	ZULU	6803055431085	138.23	10.21	-	-	0.00	148.44	no	WATER RURAL	PENDING ACTION
2211590	TB	NGEMA	6104035295082	-	79.99	-	-	175.21	255.20	no	WATER RURAL	PENDING ACTION
1840147	T	MTHEMBU	6401045621087	-	-	-	-	250.22	250.22	no	WATER RURAL	PENDING ACTION
2331713	NH	DLAMINI	8402280805086	-	-	88.22	140.68	0.92	229.82	no	WATER RURAL	PENDING ACTION
2388886	CV	ZUNGU	8610175702081	-	-	-	-	222.75	222.75	no	WATER RURAL	PENDING ACTION
1829369	ZV	MJADU	7011275462083	98.70	12.89	-	-	0.00	111.59	no	WATER RURAL	PENDING ACTION
2092712	ZP	MHLONGO	8702055499084	101.02	-	-	-	0.00	101.02	no	WATER RURAL	PENDING ACTION
				<b>88 213.65</b>	<b>45 992.87</b>	<b>39 319.90</b>	<b>24 896.19</b>	<b>249 501.93</b>	<b>447 924.54</b>			

ORDERS IN EXCESS OF R 100 000					
JULY 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4530000540	2020/07/28	Tyre new 365/85 R 20	Nyala Park Inn cc	189 187.65
2	4530000541	2020/07/28	POLE WOOD TRANSMISSION 09M 140-160mm TOP	Nyala Park Inn cc	183 184.00
3	4510003567	2020/07/29	Service	Stormpower Events Ptyt Ltd	105 000.00
4	4510003584	2020/07/30	COVID Testing	DRS Dietrich Voigt Mia & Partners	147 826.00
					<b>625 197.65</b>
ORDERS IN EXCESS OF R 100 000					
AUGUST 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510003608	2020/08/03	Maint_Refurb_Repair Services	Sinolwethu Investments pty ltd	150 947.21
2	4593000685	2020/08/05	ICT Service level agreement	Pine Valley Institute Pty Ltd	150 000.00
3	4593000688	2020/08/07	EEDBS Conveyancing Fees	Nala Attorneys Pty Ltd	168 000.00
4	4510003657	2020/08/14	TLB Rental	Mqhelo Pty Ltd	111 968.00
5	4530000564	2020/08/18	KIT JOINT H/S 240-300mm x 3CORE PILC BEL	Stormpower Events Ptyt Ltd	120 000.00
6	4593000693	2020/08/19	Service	Electrosure Contractor Cc	132 230.00
7	4510003691	2020/08/20	EXCAVATOR (TRACKED) 20 TON (PLANT HIRE)	Bayblack Pty Ltd	139 400.00
8	4510003701	2020/08/25	Maintenance of Unspecified Assets	Khulio Pty Ltd	161 250.00
9	4510003702	2020/08/25	Maintenance of Unspecified Assets	Khulio Pty Ltd	145 000.00
10	4510003707	2020/08/25	Universal Secondary Injection set	Stormpower Events Ptyt Ltd	107 000.00
11	4510003709	2020/08/26	EXCAVATOR (TRACKED) 20 TON (PLANT HIRE)	Bee M Sokhulu Construction Cc	170 000.00
12	4510003721	2020/08/31	Crusher Run (SPECIFY QUANTITY)	Ilungelo Lamatiwane Business Enterp	105 000.00
					<b>1 660 795.21</b>
ORDERS IN EXCESS OF R 100 000					
SEPTEMBER 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510003725	2020/09/01	Stone Concrete (Specify 19mm etc)	Intshishi Trading Enterprise Cc	118 000.00
2	4510003729	2020/09/01	Low Bed Transport	Mqhelo Pty Ltd	120 000.00
3	4510003734	2020/09/02	Relay Protection	Syala Engineering and Engineers	190 000.00
4	4510003743	2020/09/03	WATER PIPE250MM U_PVC CLAS16SABS966_1977	Stormpower Events Ptyt Ltd	142 852.50
5	4510003859	2020/09/16	JETTING MACHINE (SPECIFY) (PLANT HIRE)	Mqhelo Pty Ltd	100 000.00
6	4530000572	2020/09/17	PAINT ROAD MARKING WHITE 5L SABS 731 of	Cool Ideas 1275 cc	157 500.00

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
7	453000609	2020/09/15	PAPER WHITE 80GSM BOND ROTATRIM A4 (500	Inqubeko Yamanzima pty ltd	144 000.00
8	4593000821	2020/09/23	SAP SUPPORT SERVICES	Blue Ridge Software Consulting and	138 000.00
9	4593000822	2020/09/23	SAP SUPPORT SERVICES	De Chastellion pty ltd	156 400.00
10	4593000823	2020/09/23	SAP SUPPORT SERVICES	Eagle Ventures	136 500.00
11	4593000824	2020/09/23	SAP SUPPORT SERVICES	LZ Solutions	185 850.00
12	4593000825	2020/09/23	SAP SUPPORT SERVICES	Perform Import and Export pty ltd	138 000.00
13	4593000827	2020/09/23	SAP SUPPORT SERVICES	Zcube Technologies pty ltd	122 400.00
14	4593000828	2020/09/23	SAP SUPPORT SERVICES	FDB Consulting	229 000.00
15	4593000829	2020/09/23	SAP SUPPORT SERVICES	Enterprise Premium Solutions	165 600.00
16	4593000830	2020/09/23	SAP SUPPORT SERVICES	Nemtec pty ltd	123 750.00
17	4593000831	2020/09/23	SAP SUPPORT SERVICES	Manoabolo Projects pty ltd	117 000.00
					<b>2 484 852.50</b>

## SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

Sep-20

NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
DEV20/21-005	Corporate Services	04/09/2020	R 79 774.99	36(1)(a)(i)	Siyabonga Mdluli	Inhloshenle Funeral Parlour, Fafusi General Trading, Khazimula Investments, Ikhwezi Bus Services	Financial Support for The Funeral Expenses: Cllr N.T. Thusi as per Council policy	YES
DEV20/21-006	Corporate Services	09/09/2020	R 6 446 500.00	36(1)(a)(v)	Jodi Allen	Duvenage Attorneys; Gcolotela & Peter Inc; Gwagwa & Associates; Kloppers & Associates; Lambert & Associates; C Ngubane & Associates; Nompumelelo Hadebe Inc; Pather & Pather; Poswa Inc; Randles; Schreiber Smith; Shepstone & Wylie; Strauss Daly	Panel of Legal Practitioners - to cover the period until the finalisation of tender 8/2/1/UMh589-19/20, which the award was delayed due to COVID Lockdown	YES
DEV20/21-003	Corporate Services	18/09/2020	R 845 417.00	36(1)(a)(ii) & 36(1)(a)(v)	Thulani Kubheka	FUJITSU PTY LTD	Licence Fees - Promis Income Financial System Contract for 2020/2021	YES
DEV20/21-002	Corporate Services	18/09/2020	R 205 551.36	36(1)(a)(ii) & 36(1)(a)(v)	Thulani Kubheka	INTENDA PTY LTD	Support - Promis2 Expenditure Financial System Contract for 2020/2021	YES
			<b>R 7 577 243.35</b>					
<b>TOTAL DEVIATIONS FOR QUARTER</b>			<b>R 7 577 243.35</b>					

<b>WRITING OFF OF INDIGENT DEBTS FOR THE FIRST QUARTER ENDED 30 SEPTEMBER 2020</b>		
<b>DEBTOR NO</b>	<b>INITIALS AND SURNAMES</b>	<b>DEBT WRITTEN OFF</b>
116982	K&S MOOPEN	2 466.90
127744	ESTATE LATE CHILI KC&CJM	2 799.20
130994	R&H NAIDOO	2 124.46
131028	ESTATE LATE GOUNDER B	2 512.98
134452	M SINGH	967.38
135015	V&R ARUMUGAM	1 583.26
136442	P GOVENDER	2 095.88
184630	NJ Zulu	1 533.13
186179	ESTATE LATE MTHETHWA MJ	1 991.97
186740	TH MDLALOSE	1 397.38
189701	ESTATE LATE MSOMI ME	3 000.93
189853	SJ MNYANDU	1 520.64
189966	SS NTULI	975.87
190111	ESTATE LATE SHANDU GT	952.47
190217	NC XABA	929.06
190249	BG HLONGWANE	1 772.18
190418	ESTATE LATE MOFOKENG BW	2 072.41
190538	ESTATE LATE DLAMINI H	1 641.61
190721	B BUTHELEZI	1 689.91
190792	ESTATE LATE NXUMALO MW	3 072.80
191267	T NTOMBELA	2 153.06
191299	MN& MSIBI	1 880.08
191355	MM NYAWO	1 473.80
192736	NB ZULU	1 276.52
192817	ESTATE LATE SHOZI S	1 042.08
192824	A BIYELA	952.47
193465	ESTATE LATE MDABE N	1 294.61
193546	ESTATE LATE XULU TA	932.71
193578	MP NKWANYANA	2 717.46
194042	ESTATE LATE KHUMALO V	952.47
195470	ESTATE LATE NHLENYAMA M	929.06
197332	ESTATE LATE MDUNGE MN	1 423.12
198209	ESTATE LATE ZL NGWENYA	1 023.39
198953	J NGUBANE	957.15
198978	MA ZULU	957.15
199121	B SIKHAKHANE	975.87
199499	PN MAXASE	975.87
199562	SE DLANGAMANDLA	966.51
199570	ESTATE LATE MTHEHWA VA	952.47
200056	TT SIMELANE	1 252.75
200169	TA MDUNJANA	1 294.00
200987	ESTATE LATE SHEZI Z	2 111.71
201324	MP MATHABA	985.31
201966	M GCABASHE	1 272.12
202529	ESTATE LATE KHUMALO M	952.47
202575	ESTATE LATE THUSI B	952.47

203025	E NZUZA	1 223.84
203498	MR FIGLAN	1 343.54
203924	ESTATE LATE NCUBE EM	1 077.92
203956	NP DLAMINI	1 418.43
204131	JG DUBE	1 722.27
204163	ESTATE LATE NXUMALO ZP&CB	1 418.43
204205	HP NDLOVU	2 635.86
204318	SM GUMEDE	952.47
204565	ESTATE LATE BJ & WS BUTHELEZI	952.47
204572	G BUTHELEZI	952.47
204653	ESTATE LATE MDLULI WS	2 435.95
204822	BM DLAMINI	952.47
204861	BJ& SIBIYA	1 036.04
205255	JM MTHETHWA	5 047.08
209531	G KHUMALO	1 779.70
209838	MJ NXUMALO	3 083.31
210174	AL MABASO	1 790.58
210181	ESTATE LATE TSHEZI TE	2 010.09
210223	J&N LANGA	3 659.33
211354	VB KHANYILE	1 519.08
211570	ESTATE LATE NDLAMLENZE J	2 438.95
211636	JH MABASO	2 392.62
211643	TNW MNCWANGO	2 817.73
211675	A&E BUTHELEZI	1 756.22
211724	TJ NGUBANE	2 233.00
212196	ESTATE LATE KHOZA N	1 839.72
212848	SB SIBIYA	1 957.75
212943	N MHLONGO	1 722.70
213070	GD KUNENE	2 065.39
213104	A NGCOBO	1 364.61
213471	ESTATE LATE NGUBANE GR	1 722.70
213746	M MALINGA	1 892.38
213841	Z PHIRI (DBS)	1 825.20
214203	BR MKHWANAZI	2 083.12
215077	ESTATE LATE DLUDLA MR	3 311.62
215084	FE NXUMALO	2 019.76
215158	AD MTHETHWA	2 313.50
215172	TJ& ZULU	2 049.01
215528	ESTATE LATE MD MNYANDU	1 598.26
215542	TL MSWELI	1 388.02
215567	ESTATE LATE NGUBANE J	2 001.35
215581	ESTATE LATE ST MAHLANGU	1 895.02
215648	ESTATE LATE MANQELE DK	2 286.19
215775	E Komo	1 839.72
215831	BS MGOBHOZI	2 029.62
215856	MA MKHWANAZI	1 530.78
215895	EB SITHEBE	1 923.58
216063	HD SITHOLE	2 174.58
216384	J SIKHAKHANE	2 980.03
216747	ME KHUMALO	1 700.24

216786	MR DLAMINI	1 654.83
216994	NA MASANGO	1 622.06
217268	J NYAWO	1 973.09
217275	MM MBELE	2 179.18
217331	ZP GUMEDE	1 722.70
217557	J NGOBESE	2 319.66
218504	LATE ESTATE MCUNU M	1 434.82
218776	JH HLABISA	1 702.38
218952	ESTATE LATE CHIYA B	2 177.77
219032	ESTATE LATE MANGAZI BT	1 960.93
219177	AB NTULI	1 725.04
219402	SA GUMEDE	2 480.16
219917	FS MBONAMBI	2 485.20
220180	HL MYENI	1 608.02
220302	Z CHILI	1 722.70
220817	JV HLATSHWAYO	2 540.94
220951	ESTATE LATE MNGADI GS&ES	1 336.52
221338	MJ& ZULU	2 602.84
221602	BP ZULU	1 722.70
221987	T MANQELE	1 308.43
222910	IC CHIRWA	1 821.00
223046	HP DLAMINI	1 884.27
223166	ESTATE LATE NTULI XE	2 546.62
223663	JEM MSOMI	2 642.70
223688	HN DUBE	3 625.56
223938	BB LUTHULI	2 645.04
225325	ESTATE LATE THUNGO ME	2 860.37
225815	ESTATE LATE NKOSI SP	2 836.97
226174	MJ VILAKAZI	2 326.61
228284	ESTATE LATE MTHIYANE TE	1 964.66
228781	ESTATE LATE MDLETSHE FF	1 995.01
229351	CG DLAMINI	2 840.20
229859	BM CELE	1 619.72
231390	JM SINDANE	3 394.96
231569	ST BHENGU	3 360.86
232192	MB GUMEDE	2 567.03
232347	ESTATE LATE KHULU L	2 460.03
232509	H MUZI	2 909.11
234658	BW DLAMINI	2 464.22
234739	PT CINDI	2 732.62
234841	MJ KHANYILE	2 511.51
237666	SFM BIYELA	2 887.39
238878	ESTATE LATE NDLOVU TC	2 417.90
243211	ESTATE LATE MTSHALI ME	2 972.71
244871	NSM LUTHULI	3 132.69
244945	NJ DUBE	3 051.75
246389	AM MASUKU	1 817.03
247382	ESTATE LATE MDLULI LT	1 411.42
247463	MP NKOSI	1 708.66
247985	VA& NGEMA	2 502.87

248097	ESTATE LATE BIYELA GM	1 951.56
248107	HM NZIMANDE	1 839.72
250064	PT KHUMALO	1 668.76
250138	MC MNGOMEZULU	2 602.92
250339	GS NGCOBO	1 446.52
251011	MS& MNCUBE	2 773.46
251798	MC GCWENSA	1 588.19
252086	ESTATE LATE CELE GM	1 420.78
252505	F NGUBANE	1 722.70
252512	JE SIBIYA	1 801.67
253259	J MATHABA	4 575.46
253393	P NXUMALO	2 995.63
254439	ESTATE LATE MHLANZI S	1 622.06
255376	ESTATE LATE NGWENYA E	2 254.06
257550	NKM NDLOVANA	1 596.32
258465	ESTATE LATE NDLOVU NE	1 505.04
259116	BH HADEBE	1 343.54
259356	ESTATE LATE VILAKAZI DA	1 645.47
259613	ESTATE LATE DLADLA ME	1 785.81
259807	AM ZULU	1 549.50
259902	ESTATE LATE ZULU NG	2 792.71
260129	ESTATE LATE MPANZA TM	1 357.58
260231	SG ZULU	2 360.37
260320	MR MNGOMEZULU	6 385.02
261147	NVZ DLAMINI	1 320.14
261884	CZ& CALANE	1 837.21
262214	FC NGEMA	4 065.84
262239	ESTATE LATE COME AT	1 650.62
262334	BS MKHIZE	1 329.50
262817	MS ZULU	1 345.88
267220	TA GISHI	3 129.62
267332	MB DUBE	2 941.31
267950	MJ NDLOVU	2 736.32
268463	ESTATE LATE MSANE RL	2 286.83
268512	S&N NTOMBELA	3 153.96
269763	F GWALA	2 715.26
270600	JM MBOKAZI	1 854.95
270624	A KUMALO	1 469.93
271177	EN MBATA	1 556.08
271272	L KHOZA	1 552.07
271280	ESTATE LATE PHAKATHI VT	1 310.77
271554	ESTATE LATE MATABA JM	2 587.16
271811	MCS FLARRE	1 624.78
271875	P DUBAZANA	1 418.43
272484	SP& NGCOBO	2 539.13
273093	ES ZULU	1 628.97
273199	L LUTHULI	1 343.54
273248	DA SIBIYA	1 947.91
274001	M ZULU	1 662.86
274146	M ZUALO	1 602.30

274347	MG MAHLOBO	1 350.57
274509	MD SIKHAKHANE	1 411.42
274594	ESTATE LATE MGENCE SM	1 315.46
274869	ESTATE LATE SISOKA ME	1 341.20
274989	J SITHOLE	1 404.39
275118	MA DLAMINI	1 662.57
275132	ESTATE LATE BUTHELEZI VB	1 607.01
275164	SL ZULU	1 784.80
275206	A MAZIBUKO	1 439.50
275365	ESTATE LATE NGUBANDE F	2 004.30
275407	ESTATE LATE MKIZE Z	1 430.14
275809	MA SITHOLE	1 479.29
276619	ZM KHAMBULE	1 474.61
276672	MP MKHWANAZI	1 602.79
276986	L SIKAKANE	1 493.33
278214	GA& Tembe	1 362.26
278327	NA MTHEMBU	2 727.41
279225	MV NGXONGO	1 675.32
279232	ESTATE LATE DLADLA BR	1 528.91
279345	FS MABASO	1 516.73
279553	ESTATE LATE NTONGANA MT	2 642.34
279786	HC SIKHAKHANE	1 439.50
279850	M ZUNGU	1 505.04
280301	ESTATE LATE BUTELEZI J	1 570.57
280887	PJ NYAWO	5 392.27
281721	SB MAVUNDLA	2 702.86
282436	ESTATE LATE VILAKAZI M	1 799.94
283373	J LANGA	3 390.62
284063	DS& BIYELA	1 806.96
284970	DR NTULI	1 437.16
285081	EP MTHEMBU	1 423.12
285109	N MZIMELA	1 479.29
285229	L CHONCO	2 189.02
285243	ESTATE LATE MBATHA RJ	1 647.80
285268	ESTATE LATE MHLONGO BW&N	2 347.50
285349	ZI MANGAZI	1 486.31
285395	G NXUMALO	2 093.07
285557	ESTATE LATE KHUMALO MM	1 631.43
285684	S NTULI	1 498.01
286014	ESTATE LATE MTHEMBU TZ	2 751.61
286293	SM ZULU	1 839.72
286832	ESTATE LATE MNGUNI M	2 407.52
305059	NA MNOMIYA	2 563.75
307850	ESTATE LATE NTOMBELA H&BZ	2 480.38
314208	ESTATE LATE ZULU SS	2 147.96
316847	ZS SHOZI	1 839.72
318629	BN MTSHALI	1 728.55
320402	SA GABELA	1 595.58
320699	LB BIYELA	2 241.47
323925	M MTHETHWA	952.47

326595	M BUTHELEZI	1 416.10
343167	JM VUMASE	2 741.85
350608	ESTATE LATE XABA NT	968.86
357378	SS MDLETSHE	2 570.02
357579	SM MBUYAZI	3 452.80
373852	MM& NTULI	1 544.26
374119	ESTATE LATE ZIKHALI LE	2 407.52
379068	TM NTULI	2 233.70
388217	BM MGABHI	931.41
388457	ESTATE LATE GUMEDE T	1 535.46
389098	SN BIYELA	2 172.36
389115	PM GUMEDE	1 271.30
391080	ESTATE LATE MDLALOSE M	1 288.90
391548	ESTATE LATE NKOMO NI	961.83
392277	NR GUMEDE	2 523.22
402951	T&N MPUNGOSE	1 206.74
409883	ESTATE LATE NGCOBO E	2 467.04
410335	IZ JOBE	1 528.45
411201	SB MFEKAYI	992.26
411586	GJ LANGA	2 448.27
417997	ESTATE LATE MZOLO MJ	1 760.15
424419	NL& HLATSHWAYO	2 872.97
433156	M MKHWANAZI	2 233.00
435442	AB MICHAELS	1 133.15
435570	CM ADAMS	4 311.27
437792	J MDAKA	2 233.00
439038	MJ& MDLALOSE	1 469.93
441118	N GWALA	1 254.60
441171	T MBUYAZI	1 507.37
444302	NN MTHEMBU	1 512.05
444359	NS BUTHELEZI	1 640.79
444849	BV MTSHALI	1 729.72
446388	MS& MDLETSHE	2 233.00
455449	ESTATE LATE BUTHELEZI	2 233.00
456298	SE MBONAMBI	2 842.03
457728	MR MASANGO	1 601.00
458908	NP MTHETHWA	1 408.91
463739	CN MSEZANE	2 567.56
467677	SA& MAHAYE	2 434.27
473134	MS MATHONSI	1 898.13
475533	ESTATE LATE MEYIWA FL	1 590.39
492546	ESTATE LATE MDLULI TP	1 275.67
496332	ESTATE LATE THETHWAYO M	1 526.10
500469	CS& ZULU	2 867.38
500959	ESTATE LATE MATHENJWA BD	1 568.23
511559	LJ DLAMINI	1 821.00
514616	ESTATE LATE ZUMA PM	2 874.37
520666	M MKHWANAZI	2 221.29
525865	D BIYELA	1 746.65
525921	HT MTHETHWA	2 122.99

526019	LM MBUYISA	1 352.90
526121	V MYEZA	2 078.09
526178	VN NYAWUZA	1 702.87
526435	M ZIKHALI (DBS)	1 815.09
526562	ZV ZULU	1 469.93
534309	M MANQELE	2 233.00
542589	BS& SIBISI	2 408.84
560563	ESTATE LATE MTHEMBU BJ	1 534.11
560926	MG ZIQUBU	2 568.18
562465	KP NTOMBELA	2 349.49
563331	A BIYELA	1 603.34
568386	ML NDUNAKAZI	3 955.80
569968	NC CHAMANE	2 037.34
570593	ESTATE LATE MDLALOSE CS	2 341.09
601851	VN SHANDU	1 830.36
608712	AB& MTHEMBU	1 837.39
611049	DJ DLAMINI	1 674.40
612109	B NGOBESE	2 382.63
886879	DG MSANE	4 004.02
887255	NR DUBE	873.51
887262	NI DLAMINI	902.97
887304	ESTATE LATE ZITHA NJ	1 907.39
887544	PB MZIMELA	310.85
887978	NC MNGUNI	1 775.74
888442	TD JIYANE	2 576.07
888562	GT NXUMALO	1 402.90
888795	Z NOVELA	948.29
889164	SM MAFAMBANA	620.89
889171	S MTHIMKHULU	921.60
889485	GW NCUBE	960.76
889848	NH MPANZA	1 905.84
890314	BE TIMBANE	167.93
912007	ANM GRAHAM	4 097.01
968987	ESTATE LATE DLAMINI NM	1 676.66
983054	ESTATE LATE NDLOVU NM	2 826.17
983128	M MNCWANGO	3 729.79
983664	B&D MTHETHWA	3 442.61
985414	ESTATE LATE MTHETHWA ND	3 329.35
985478	MT BUTHELEZI	2 796.92
985492	DM MLITHWA	2 583.59
985527	F MOLEFE	1 238.28
986898	SN MTSHALI	4 533.28
987002	EB NYAWO	1 458.55
987651	BR& ZUNGU	1 458.55
987676	RM GUMBI	2 114.53
987884	ESTATE LATE SIBIYA BT	3 075.62
988398	ESTATE LATE SIBIYA S	1 625.28
988415	TB NKWANYANA	1 831.00
988824	ESTATE LATE MKHIZE N	5 824.13
989225	ESTATE LATE BIYELA GO	1 929.71

989472	ESTATE LATE MPANZA F	1 458.55
989698	MJ MHLONGO	2 052.02
989708	BD MKWANAZI	1 487.76
989793	FA& NGUBANE	1 852.26
989881	SA MAVIMBELA	3 015.45
989987	MA BLOSE	1 982.96
990005	ME NTULI	6 816.87
990245	AZ SHOBEDE	1 562.41
990284	IJ MKHWANAZI	2 077.84
990446	ESTATE LATE MKHWANAZI M	1 536.31
990541	ESTATE LATE NTULI AC	1 539.03
990598	ESTATE LATE GUMBI DJ	1 659.53
990735	N ZWANE	1 634.11
991217	ESTATE LATE KHUMALO S	2 517.26
991383	ESTATE LATE MHLONGO L	3 732.47
991577	MG MKWANAZI	6 008.07
991834	ESTATE LATE BP NDULI	8 125.86
991866	ESTATE SIBIYA G	5 246.65
992651	AM NXUMALO	2 029.38
993091	ESTATE LATE BIYELA PM	1 270.93
993285	ESTATE LATE GEZA DV	1 566.76
993398	KT MHLONGO ESTATE LATE	1 222.72
993528	J NXUMALO	1 052.88
994793	ESTATE LATE NDLOVU GJ	1 224.62
995324	ESTATE LATE MASHIANE CT	2 028.30
995701	ZA MSEZANA	1 845.39
997385	D MOSEU M&D & MCHUNU NFM	1 649.99
997508	A MNGOMEZULU	2 677.77
998452	ESTATE LATE MTSHALI BF	1 839.26
999833	SD BHUTHELEZI	1 657.91
1000444	ESTATE LATE NDLOVU L	3 346.05
1000902	NF HLONGWA	2 321.56
1001504	GB MHLONGO	1 873.25
1001769	ESTATE LATE MNTAMBO ZA	1 571.12
1002191	SS& ZIBANI	931.18
1002265	ESTATE LATE TB GUMEDE	2 232.30
1002755	AR MTHEMBU	966.93
1002949	VB ZWANE	819.75
1002963	MT QWABE	1 892.53
1003244	SB SIKALA	1 206.10
1003332	ESTATE LATE CN NGXONGO	1 848.75
1004978	ESTATE LATE SARAGE A	3 136.96
1004985	TE SITHOLE	2 775.52
1005072	ST MTHEMBU	2 833.01
1005516	SZ SOGONI	9 278.27
1006125	MP MCHUNU	2 291.57
1006333	NA NYASULA	2 883.16
1007841	ESTATE LATE NGCAKU VB	3 083.84
1008884	JM MCHUNU	6 333.65
1009052	SC SIKHAKHANE	3 576.92

1009327	ESTATE LATE MKIZE GN	2 988.92
1009398	PG MCHUNU	2 438.34
1009581	R MTHEMBU	2 773.70
1009687	B GUMEDE	2 686.86
1010033	S ESTATE LATE MASINGA JS	4 432.19
1010604	RN MBUYAZI	2 668.43
1011012	E KHUMALO	3 534.39
1011291	TA MTHETHWA	2 906.73
1011816	A QWABE	3 455.52
1012055	MB MLONDO	7 523.16
1012601	ESTATE LATE MKIZE RT	2 714.89
1014574	V ESTATE LATE KHUMALO V	1 601.29
1015232	ESTATE LATE MANZINI A	2 052.59
1015793	NI MTHETHWA	3 376.31
1016451	NT DLAMINI	2 532.44
1016821	VT NGOBESE	2 748.96
1017254	RN NTULI	1 341.44
1017423	MW MAHLOBO	1 826.93
1018071	ML KHUMALO	2 398.43
1018378	FD MLONDO	1 713.62
1019029	ESTATE LATE MADONDO MM	3 588.19
1051706	DH MHLONGO	1 373.97
1056655	TR DLAMINI	2 429.74
1063437	TL GINA	2 572.37
1065508	ESTATE LATE MBATHA TN	2 324.58
1076683	CZ& MSEZANE	1 838.50
1080312	VV& HLATSHWAYO	1 460.83
1082278	LB MTSHALI	9 626.14
1096785	ZE MNGOMA	2 442.74
1107910	EP GUMEDE	2 215.53
1123911	TM GCABASHE	1 998.82
1126341	TM SHANGE	2 534.92
1137030	SC SIMELANE	1 774.83
1156427	M&J GOVENDER	2 937.19
1158826	BT HLONGWANE	2 030.15
1166016	AA MAGUBANE	4 922.67
1167517	BJ MKHIZE	3 040.58
1171753	NA RADEBE	2 534.92
1179382	ESTATE LATE BUTHELEZI PM	1 490.87
1186453	ESTATE LATE SITHOLE VL	1 995.33
1215224	PNH GCWENSA	2 450.87
1219846	ZL MNGADI	1 802.27
1220295	ESTATE LATE MTETWA MV	3 243.29
1222535	SR SIKHAKHANE	2 677.27
1225328	A MSIMANGO	1 878.95
1230529	BN MTSHALI	3 202.45
1234185	VS MSWELI	1 619.69
1247716	JM& NTOMBELA	2 821.80
1248580	A MHLONGO	2 230.65
1263789	AN GUMEDE	1 730.02

1341324	M&M MZILA	960.68
1373622	ESTATE LATE MDLALOSE C	823.27
1412737	NV SIBISI	15 556.75
1424115	KM GOVENDER	1 551.92
1438943	NA ZONDI	1 448.86
1444376	RN MTHEMBU	3 186.21
1448148	ESTATE LATE MASINGA DC	1 420.18
1454663	SIBIYA PB & NXUMALO GB	2 151.30
1460723	MAPHUMULO OC & MTHIYANE SM	2 746.78
1478142	LW& MTHIYANE	1 448.86
1521969	MD ZULU	3 530.66
1555870	TS MBATHA	2 520.45
1592712	SA BIYELA	558.30
1607937	TC MANANDI	815.77
1609236	NM MPONTSHANE	1 718.31
1610577	C&J GOVENDER	2 014.34
1670640	CN NYAWO	1 784.26
1747780	SG MPANZA	3 499.49
1769575	NM MORENGWA	3 496.49
1776903	RG ZUNGU	2 373.71
1777022	GM MNCUBE	1 605.68
1781244	KB& MYENI	2 284.48
1781773	TP& DHLAMINI	1 605.68
1864420	LC MANYONI	1 138.66
1871917	TP NDLOVU	616.22
1898732	MM& MPOTSHANA	4 215.21
1937526	TS MSOMI	1 232.28
1937967	O MORELA	1 114.26
1938520	KHUMALO MP & ZUNGU WN	1 977.59
1938992	MT MPOTSHANE	1 137.69
1940832	EZ MFEKA	4 362.47
1942597	AN MTIMKULU	1 112.70
1949602	EB MBATHA	856.42
1950189	S MPIYAKHE	2 071.30
1991259	SM MIYA	610.00
1996842	S SIKHOSANA	614.67
2161123	TC NSELE	661.32
2225306	NGWANE NQ,SN & SC	1 990.94
2249498	MBONAMBI HN,HM,SA,BB & ZZM	1 500.21
2255607	HB KHUMALO	1 178.66
2258397	MT MKHWANAZI	879.86
2258414	MF FAKUDE	702.64
2258767	VS MTHETHWA	731.64
2260117	MD NTSHANGASE	1 722.70
2262548	NR XABA	1 283.55
2263206	PB KHOZA	1 225.55
2263301	TS ZIKHALI	1 261.85
2322420	PK DUBE	636.44
2336704	FR MTSHALI	718.19
2342970	SS MASUKU	5 428.24

2343395	MK KHUZWAYO	1 923.58
2343451	MP MNGUNI	1 327.16
2343691	NS SHABANGU	1 549.50
2381707	SC BIYELA	1 885.55
2426595	LV MTHETHWA	1 430.14
2418259	TZ BIYELA	1 032.59
2403630	SC CELE	8 826.06
2413878	CB DLUDLA	2 073.41
2434652	RS BLOSE	1 516.73
2434910	N ZUNGU	929.06
2435007	LP MASANGO	1 439.50
	<b>TOTAL</b>	<b>1 146 410.81</b>

## BANK ACCOUNT WITHDRAWALS NOT IN TERMS OF AN APPROVED BUDGET

### Municipal Finance Management Act, section 11(4)

*Consolidated Quarterly Report for period 01/07/2020 to 30/09/2020 (complete relevant period)*



NAME OF MUNICIPALITY: City of uMhlatuze

Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
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**5. Section 11(f) - Refund money incorrectly paid into a bank account;**

08/07/2020	Luwandla	13 692.79	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2020 (RPT 169822)

**6. Section 11(g) - Refund guarantees, sureties and security deposits;**

07/2020 to 09/2020	Various	709 031.73	Refund of guarantees sureties and security deposits ( <b>Section 11 (1) (g)</b> )	Council in terms of Quarterly Financial report for the quarter ended 30 September 2020 (RPT 169822)

<u>DISTRIBUTION</u>	
1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;	NO - Finance Portfolio was postponed
2. Date the consolidated report was tabled; and	To be tabled on 24/11/2020
3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General	YES

\_\_\_\_\_  
CHIEF FINANCIAL OFFICER

\_\_\_\_\_  
MUNICIPAL MANAGER

**Instructions for completing this report:**

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by inserting additional space.

This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

**Withdrawals that must be reported each quarter:**

**Distribution:**

1. Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
2. Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General