

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	58 366	59 247	58 993	58 881	59 138	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	205 869	206 592	210 224	216 218	118 481	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	57 916	56 052	51 255	50 091	60 029	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	11 509	11 700	11 539	13 203	11 136	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	11 110	11 000	11 053	10 464	10 783	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	1 991	2 080	2 203	1 923	1 963	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	-	-	-	-	-	-	-	27	27	15	16
Fines	182	113	146	160	167	133	142	142	125	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-	-	-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 036	1 487	(599)	1 193	1 245	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	14 170	186 555	154	695	158 023	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	2 047	2 263	2 216	1 326	1 363	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-		48 137	568	-	70 177	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-	-	-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 931	588 996	351 498	357 886	496 213	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

Protection services Total			8 869	58	1 736	10 742	-	1 058	8 788	-	2 073	9 614	-	1 839	8 829	19	1 758	11 650	-	692	18 894	-	1 668
Recreation and Environmental services																							
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 029		83	1 629		59	1 230		49
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	3 111	162	100	4 457		103	3 160		149
FX001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 328	-	92	3 274		119	3 669		10 175
FX001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	183		-	234		139	480		285
FX001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	347		4	385		4	357		4
FX013001001	CS	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 408		21	1 663		20	2 751		20
FX013001002	CT	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	3 944	43	821	7 621		198	8 927		1 734
FX001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	294		1	811		1	374		1
FX013002003001	CW	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-			50	-			-		-
FX013002003002	CX	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	375		8	821		8	866		8
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	1 403		39	3 639		39	3 391		266
FX013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 381		163	2 650		26	2 863		290
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	1 020	6 000	-	897		18 094	991		681
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	18 823	6 205	1 382	28 081	-	18 810	29 059	-	13 662
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			53 702	6 620	64 442	60 452	-	58 077	53 720	914	13 471	60 533	14 203	18 408	53 192	6 724	13 451	68 123	1 779	31 877	76 548	2 958	30 236
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																							
Administration																							
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	(1 209)	100	60	2 188		1 713	1 516		136
FX005001001	BB	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	16	17	44	(14)		44	215		44
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	2 178		1 259	3 874		7	1 783	5 216	500
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	985	117	1 363	6 048	-	1 764	3 514	5 216	680
Legal Services																							
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(586)		8	(674)		8	105		8
Legal Services Total			(586)	-	8	(15)	-	8	(586)	-	8	959	-	8	(586)	-	8	(674)	-	8	105	-	8
Information Technology																							
FX005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	3 193	200	22	13 717		22	6 169	4 097	22
Information Technology Total			3 177	-	22	773	-	22	3 293	-	22	13 579	-	22	3 193	200	22	13 717	-	22	6 169	4 097	22

Human Resources																							
FX005001006001	BG	Human Resources	(25)	-	17	(123)	-	17	(25)		17	(94)		17	(25)		17	(48)		17	5		17
FX005001006002	BH	Management Services	141	-	2	267	-	2	141		2	248		2	141		2	284		2	280		2
FX005001006003	BI	Occupational Clinic	(98)	-	12	(32)	-	12	(83)	50	10	177		12	(6)	50	10	154		12	217		12
FX005001006004	BJ	Training and Industrial Relations	(672)	-	18	44	-	18	(668)		18	(43)		759	(673)		18	195		18	159		18
Human Resources Total			(654)	-	49	156	-	49	(635)	50	47	288	-	790	(563)	50	47	585	-	49	661	-	49
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			2 354	3 300	1 083	2 240	147	275	3 067	50	940	20 869	95	1 401	3 029	367	1 440	19 676	-	1 843	10 449	9 313	759
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																							
FX005001013	BQ	Supply Chain Management	(511)	-	66	(604)	-	108	(476)		71	(695)		56	(618)		120	(697)		44	(253)		2 103
FX005002001	BS	Asset Management	123	-	6	161	-	6	116		6	164		6	120		6	180		6	198		6
FX005001004001	DR	Financial Management Grant Interns		-	-	56	-	59			2 500	114		32			-	115		193	88		88
FX005001004002	DS	Revenue and Expenditure	(11 204)	-	200 142	(12 723)	-	202 647	(11 503)		65 819	(7 285)		78 502	(11 322)		64 091	(8 693)		60 715	(4 088)		61 680
FX005001004003	DT	Finance	754	-	-	631	-		666		-	765		-	610		-	630		-	775		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			(10 838)	-	200 214	(12 479)	-	202 820	(11 197)	-	68 396	(6 937)	-	78 596	(11 210)	-	64 217	(8 465)	-	60 958	(3 280)	-	63 877
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																							
Electrical Supply Service																							
FX002001001001	AI	Marketing and Customer relations	2 112	-	24	1 991	-	24	2 406		24	2 078		24	2 112		24	1 984		24	2 117		24
FX002001001002	AJ	Administration	196 973	-	3	236 248	-	3	199 406		3	199 531		3	131 037		3	119 429		3	137 211		3
FX002001001004	AL	Electricity Distribution	32 210	555	259 047	18 199	-	206 190	32 023	7 383	234 752	43 641	1 524	246 026	31 123	5 217	223 626	35 959	686	237 954	34 852		167 361
FX002001001005	AN	Electricity Planning	872	-	15	1 359	-	15	909		15	1 396		15	872		15	1 372		15	1 620		15
FX002001002001	AP	Street Lighting	940	-	33	1 896	-	33	1 144	150	2 114	2 154		33	1 162		33	2 694		33	2 284		33
FX002001002002	AQ	Process Control Systems	3 002	-	7	4 051	-	7	3 002		7	5 333		7	3 002		7	1 710		7	1 231		7
FX005001005	BF	Fleet Management	(2 891)	-	33	8 537	-	33	(2 834)		33	10 899		33	(2 891)		33	361		33	10 511		33
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			233 218	555	259 162	272 281	-	206 305	236 056	7 533	236 948	265 032	1 524	246 141	166 417	5 217	223 741	163 509	686	238 069	189 826	-	167 476

DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																							
Civil Engineering Services																							
FX012001004001	CM	Roads - Railway Sidings	10	-	225	10		-	10		1	10		-	161		-	9		-	10		-
FX012001004002	CN	Roads - Urban Roads	8 615	1 000	3 830	12 101	13 555	7 978	9 816	10 550	119	12 333	11 703	9 505	18 199	11 000	119	16 248	1 420	243	14 666		119
FX012001004003	CO	Roads - Rural Roads	6 507	-	6 773	5 369		121	6 171	-	121	12 096		121	6 287	5 500	121	9 207		121	8 689		121
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	9	-	159	96		176	9		-	90		176	9		115	88		176	100		176
FX015001002002	DH	Sewerage - Pumpstations	5 567	-	39	5 359	15 326	39	3 769	500	39	5 442		39	3 448	-	39	5 495		39	4 727		39
FX015001002003	DI	Sewerage - Sewerage Network	10 411	-	71 995	10 633	1 900	59 623	10 012	25	10 691	12 924		11 263	10 350	-	11 375	11 152		11 816	11 163		11 870
FX015001003	DJ	Storm Water Management	2 743	2 500	40	2 669		40	2 732	2 700	40	3 910	11 780	40	2 685	1 245	40	4 160	6 820	2 771	5 203		353
FX015001004	DK	Treatment	8 261	-	31	10 472		31	7 781	-	31	7 991		31	6 803	1 000	31	10 173		31	10 190		31
FX016001002001	DM	Water Distribution - Rural Water	5 387	-	15 038	7 483	6 191	7 179	5 947	6 500	59	12 997		59	5 091	6 500	59	5 299	5 202	5 703	4 585	979	274
FX016001002002	DN	Water Distribution - Urban Water	23 578	2 500	104 470	18 960	19 464	70 302	22 225	24 050	60 773	35 355	14 752	61 762	20 326	7 750	60 120	22 868	6 557	51 951	23 409	33 335	52 276
FX016001002004	DP	Water Treatment - Clarified Water	2 089	-	3 516	2 403		2 115	2 900		3 191	3 031		2 263	3 061		3 818	3 130		3 830	2 495		2 449
FX016001002005	DQ	Water Treatment - Purification works	75 297	-	52 912	77 739		44 686	80 264	4 000	56 172	90 242		62 943	70 420	-	47 879	86 958		50 551	76 735		46 062
FX003001002	DU	Coastal Protection	-	-	-	-			1		-	-		-	-		-	-		-	-		
Civil Engineering Services Total			148 474	6 000	259 028	153 294	56 436	192 290	151 637	48 325	131 237	196 421	38 235	148 202	146 840	32 995	123 716	174 787	19 999	127 232	161 972	34 314	113 770
Engineering Services																							
FX010001007001	CE	Project Management Unit - Administration	648	-	8	764	-	8	717		8	804		8	696	8	8	892		8	838		8
FX010001007005	CI	Project Management Unit - PMU	(650)	-	2 884	(93)	-	6	(577)		6	(57)		6	(633)		6	(38)		6	2		6
Engineering Services Total			(2)	-	2 892	671	-	14	140	-	14	747	-	14	63	8	14	854	-	14	840	-	14
Infrastructure and Facilities Management							-																
FX001001005001	AB	Buildings Maintenance	1 433	-	24	1 477	-	24	1 431		24	1 262		24	1 431		24	1 238		24	1 257		24
FX010001007002	CF	Project Management Unit - Asset Management	(355)	-	19	(375)	-	18	(402)		19	383		16	25		18	(522)		16	(424)		18
Infrastructure and Facilities Management Total			1 078	-	43	1 102	-	42	1 029	-	43	1 645	-	40	1 456	-	42	716	-	40	833	-	42
Infrastructure Support Services																							
FX016001001003	DL	Water Treatment - Scientific Services	(1 029)	-	262	(824)		55	(870)	-	262	(856)		55	(642)		262	(966)		55	(395)		61
FX016001002003	DO	Water Distribution - Water Demand Management	1 198	-	61	1 658	538	61	1 191	11 000	61	1 624		61	1 186	4 000	62	2 221		61	2 190		55
Infrastructure Support Services Total			169	-	323	834	538	116	321	11 000	323	768	-	116	544	4 000	324	1 255	-	116	1 795	-	116
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			149 719	6 000	262 286	155 901	56 974	192 462	153 127	59 325	131 617	199 581	38 235	148 372	148 903	37 003	124 096	177 612	19 999	127 402	165 440	34 314	113 942

OFFICE OF THE MUNICIPAL MANAGER																							
FX004001001001	AS	Mayor and Council	(2 180)	-	42	9 860	-	42	(2 120)		41	(2 237)		41	(1 273)	10	41	(1 766)		41	(715)	10	41
FX004001002001	AU	DMM - Corporate Services	227	-	2	294	-	2	227		2	391		2	227		2	297		2	294		2
FX004001002002	AV	DMM - ITS	428	-	5	824	-	5	430		5	718		5	428		5	725		5	785		5
FX004001002003	AW	DMM - City Development	348	-	2	451	-	2	348		2	323		2	348		2	325		2	330		2
FX004001002004	AX	DMM - Community Services	587	-	5	523	-	5	587		5	554		5	587		5	526		5	555		5
FX004001002005	AY	Municipal Manager	(100)	-	2	(27)	-	2	(100)		2	(63)		2	(100)		2	(59)		2	(53)		2
FX004001002007	BA	Performance Management	286	-	2	403	-	2	286		2	343		2	290		2	603		2	399		2
FX004001002008	BC	DMM - Chief Operations Officer	584	-	5	569	-	5	584		5	629		5	584		5	589		5	615		5
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	727	-	146	515	-	218	527		189	1 008		206	727		189	817		11	461		811
FX005001011	BO	Risk Management	345	-	2	331	-	2	345		2	306		2	575		2	308		2	318		2
FX008001001	BU	Governance Function	(678)	-	2	(632)	-	2	(677)		2	(50)		2	(566)		2	(574)		2	(534)		2
FX004001002009	DV	Research, Knowledge Management and Innovation	218	-	-	155	-		218			61		-	219		-	62		-	74		-
FX004001002010	DW	Mayoral Support Services	256	-	-	268	-		258		-	230		-	226		-	231		-	315		-
OFFICE OF THE MUNICIPAL MANAGER Total			1 048	-	215	13 534	-	287	913	-	257	2 213	-	274	2 272	10	257	2 084	-	79	2 844	10	879
TOTAL			439 168	16 642	789 126	502 855	57 121	662 484	445 237	67 822	452 847	565 047	54 918	506 519	388 346	49 321	443 788	433 999	25 025	468 952	454 523	46 599	384 500
																		-	-	-			

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29		
Projected			Projected			Projected			Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		-
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
			-	-										
			-	-										
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670
22 145	25	12 384	23 222	28	12 584	24 085	23	12 794	25 183	25	13 015	26 326	25	13 247
1 037		-	1 084		-	1 134		-	1 187		-	1 243		-

161 604	89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437
16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 218		2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
4 512		318	4 701		343	4 867		338	5 090		340	5 324		343
24 481	200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374
110 016	1 257	9 540	115 217	1 601	10 017	120 514	1 333	10 517	125 576	1 432	11 042	131 561	1 412	11 842
7 453		10	7 802		11	8 169		11	8 560		12	8 971		12
		250			263			276			289			313
11 973	1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116
34 469	3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321
30 032	2 000	1 931	31 475	2 357	2 027	32 803	-	2 128	34 248	2 269	2 234	35 687	2 238	2 401
12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-
336 717	23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 526	54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
	-													
12 807	4 600	1 476	12 051	11 921	1 539	12 492	9 863	1 606	13 061	10 746	1 675	13 665	10 609	1 787
1 397	17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647
28 295	12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 499	17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
-		96	-		101	-		106	-		111	-		117
-	-	96	-	-	101	-	-	106	-	-	111	-	-	117
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869

2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249
3 337		27	3 495	-	29	3 625	-	30	3 789	-	32	3 963		33
2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
12 177	153	1 587	12 608	171	1 617	13 101	142	1 648	13 702	153	1 681	14 343	151	1 715
108 673	51 894	14 122	119 504	55 660	16 816	135 430	46 847	17 525	141 144	47 529	15 417	144 962	46 886	16 406
(3 322)		2 319	1 913		2 345	1 984		2 373	2 074		2 402	2 169		2 432
3 181		69	3 344		72	3 449		75	3 606		79	3 769		83
2 500		2 500	2 500		2 500	2 600		2 600	2 600		2 600	2 600		2 600
7 944	109	1 055 120	8 216	-	1 111 189	8 446	-	1 168 664	8 763	-	1 216 630	9 099	-	1 266 744
10 413			10 923			11 358			11 885			12 442		
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50
426 791	70 035	2 620 251	456 484	60 082	2 840 297	491 088	41 402	3 091 024	518 731	15 179	3 302 012	546 135	58 889	3 495 521
17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
32 012	5 823	5 126	33 801	1 221	416	35 300	5 317	4 736	37 041	5 392	4 758	38 873	5 377	4 781
38 950	814	104	40 991	909	108	42 605	757	112	44 682	813	117	46 859	802	122
28 054	23 712	3 215	22 340	32 171	3 235	36 605	26 796	3 256	37 775	28 772	3 277	38 330	28 377	3 300
2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

1 497		453	1 562		475	1 625		499	1 692		524	1 767		566
149 545	44 739	11 324	153 636	43 085	16 630	147 055	40 934	17 348	150 217	40 003	17 427	154 750	39 850	17 509
106 705	9 259	18 959	112 379	8 933	10 169	117 601	10 241	11 602	123 437	10 259	11 683	129 698	10 255	11 767
1 070		1 275	1 185		1 338	1 271		1 405	1 360		1 475	1 428		1 549
67 539	40 000	519	73 060	12 000	542	76 803	15 000	567	80 755	15 000	593	85 509	14 000	620
141 075	4 100	290 146	149 306	47 293	301 374	158 685	60 961	328 167	167 261	60 961	335 565	174 654	63 961	343 333
38 351	13 715	485	40 375	7 533	509	48 904	6 274	534	50 495	6 737	561	52 461	6 645	589
96 186	7 000	371	100 945	22 500	390	105 038	9 700	409	110 206	19 407	429	115 390	6 950	451
83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
282 183	142 379	726 088	313 906	166 641	770 991	341 673	155 355	817 167	361 954	159 000	852 395	380 247	172 637	889 459
30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
5	-	-	6	97	-	7	81	-	8	87	-	9	86	-
1 865 629	345 821	1 706 719	1 998 499	364 859	1 810 435	2 114 618	368 185	1 936 381	2 219 234	388 343	2 014 218	2 324 505	364 956	2 096 133
9 849	8	96	10 311	10	100	10 667	7	105	11 137	8	111	11 641	8	116
65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
19 896	2	512	20 774	2	536	21 614	2	561	22 534	2	589	23 572	2	617
(4 873)	-	3 160	158	10 000	3 317	5 188	10 000	3 482	172	10 000	3 655	181	10 000	3 837
20 863	19 300	735	21 725	25 000	771	22 141	21 388	809	22 748	20 000	850	23 234	20 000	893
15 990	19 300	3 895	21 883	35 000	4 088	27 329	31 388	4 291	22 920	30 000	4 505	23 415	30 000	4 730
1 911 429	365 131	1 718 876	2 051 535	399 871	1 821 809	2 174 299	399 582	1 948 547	2 275 900	418 353	2 026 636	2 383 211	394 966	2 108 813

1 530	25	532	1 082	28	554	1 130	23	577	1 182	25	601	1 238	25	626
4 582		27	4 795		29	4 983		30	5 210		32	5 453		33
10 395		55	10 872		57	11 315		60	11 824		63	12 377		66
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33
8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
27	11	27	29	12	29	30	10	30	31	11	32	33	11	33
4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
3 350		-	3 518		-	3 692		-	3 877		-	4 070		-
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721

	OUTSTANDING DEBT - COUNCILLORS - OCTOBER 2024									
	Erf no.	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	3687	Water Rural	2511924	218,58	249,38	256,77	11 067,43	11 792,16	No	Refused access to contractor to install prepayment water meter/Email Notice sent
	2606	Water Rural	1761400	42,00	94,50	-	8 480,77	8 617,27	No	Prepayment water sales still Blocked
	4486	Water Rural	1950358	-	-	-	965,54	965,54	No	SMS; Notice emailed & prepayment water sales still blocked
		Water Rural	2320091	42,00	-	42,00	262,64	346,64	No	SMS; Notice emailed & prepayment water sales still blocked
		Rates and Services	2419125	1 685,54	1 673,86	1 550,22	1 440,85	6 350,47	No	Prepayment electricity sales still blocked
		Rates and Services	2283347	1 331,28	1 376,28	1 224,73	1 114,55	5 046,84	No	Prepayment electricity sales still blocked
				3 319,40	3 394,02	3 073,72	23 331,78	33 118,92		

	OUTSTANDING DEBT - EMPLOYEES - OCTOBER 2024								
	Debt. no	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type	Other
	2538161	-	-	-	16 633,16	16 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000
	30000946	-	2 334,04	2 359,02	16 166,78	20 859,84	YES	RATES & SERVICES	ARRANGEMENT
	2522161	1 687,48	1 562,64	1 517,46	15 637,81	20 405,39	YES	RATES & SERVICES	ARRANGEMENT
	2540812	-	1 741,34	1 683,62	13 841,14	17 266,10	YES	RATES & SERVICES	ARRANGEMENT
	1843042	264,07	205,49	221,71	10 927,33	11 618,60	NO	WATER RURAL	SALARY DEDUCTION R1532
	1763598	-	-	-	7 475,37	7 475,37	YES	WATER RURAL	SALARY DEDUCTION R270
	2496225	-	-	-	7 198,49	7 198,49	YES	WATER RURAL	SALARY DEDUCTION FOR R500
	1829055	2 713,93	2 206,93	2 396,53	4 877,34	12 194,73	YES	WATER RURAL	TO BE DEDUCTED NOVEMBER
	557673	2 165,72	1 920,20	1 862,45	3 667,45	9 615,82	YES	RATES & SERVICES	ARRANGEMENT
	2335059	-	-	-	3 528,46	3 528,46	YES	RATES & SERVICES	ARRANGEMENT
	438891	-	-	-	3 332,12	3 332,12	YES	RATES & SERVICES	ARRANGEMENT
	2462280	-	-	-	2 662,80	2 662,80	YES	WATER RURAL	SALARY DEDUCTION R100
	2450855	864,84	803,20	720,85	2 237,15	4 626,04	NO	RATES & SERVICES	SALARY DEDUCTION R2000.01
	2260460	345,08	-	-	1 790,00	2 135,08	YES	WATER RURAL	SALARY DEDUCTION R1000
	2039719	-	-	-	1 704,51	1 704,51	YES	RATES & SERVICES	SALARY DEDUCTION R500
	2212699	267,64	204,72	194,53	1 420,26	2 087,15	YES	RATES & SERVICES	SALARY DEDUCTION R500
	1267818	-	-	-	1 300,22	1 300,22	YES	RATES & SERVICES	ARRANGEMENT
	546167	57,75	1 018,39	822,58	1 181,06	3 079,78	PAID	RATES & SERVICES	
	2226959	-	27,50	294,66	854,88	1 177,04	YES	RATES & SERVICES	ARRANGEMENT
	2283555	3 299,10	112,50	1 312,62	534,79	5 259,01	YES	RATES & SERVICES	ARRANGEMENT
	2294941	-	-	-	487,01	487,01	YES	WATER RURAL	SALARY DEDUCTION R300
	2174740	-	4 039,55	-	217,65	4 257,20	NO	WATER RURAL	ARRANGEMENT

	1564296	1 660,00	1 506,87	1 415,24	-	4 582,11	YES	RATES & SERVICES	ARRANGEMENT
	2293465	2 666,49	-	-	-	2 666,49	YES	RATES & SERVICES	ARRANGEMENT
	2477448	483,95	-	-	-	483,95	PAID		
	983978	254,60	-	-	-	254,60	NO	RATES & SERVICES	Prepayment Blocked
	2501002	154,65	-	-	-	154,65	NO	WATER RURAL	TO BE DEDUCTED NOVEMBER
		16 885,30	17 683,37	14 801,27	117 675,78	167 045,72			



NATIONAL TREASURY
MFMA Circular No 71
Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norms

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results
	Data should be captured in the blue colour cell to calculate a ratio
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (a)
" R 000 "							
1. FINANCIAL POSITION							
A. Asset Management/Utilisation							
1	Capital Expenditure to Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	9% 1 956 430 183 664	Please refer to page 2 of MFMA Circular No. 71	
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% 7 660 630 87 802 147 940	Please refer to page 3 of MFMA Circular No. 71	
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	7% 559 680 7 660 630 87 802	Please refer to page 4 of MFMA Circular No. 71	
B. Debtors Management							
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	95%	Gross Debtors closing balance Gross Debtors opening balance Bad debts written Off Billed Revenue	109% 887 624 1 275 215 3 529 4 204 185	Please refer to page 5 of MFMA Circular No. 71	
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	100%	Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	1% 3 529 235 925	Please refer to page 5 of MFMA Circular No. 71	
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	30 days	Gross debtors Bad debts Provision Billed Revenue	57 days 887 624 235 925 4 204 185	Please refer to page 6 of MFMA Circular No. 71	
C. Liquidity Management							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	1 - 3 Months	Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	1 Month 532 816 17 683 - 4 679 867	Please refer to page 7 of MFMA Circular No. 71	
2	Current Ratio	Current Assets / Current Liabilities	1.5 - 2:1	Current Assets Current Liabilities	1.4 1 412 614 966 310	Please refer to page 7 of MFMA Circular No. 71	
D. Liability Management							
1	Capital Cost/Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost/Interest Paid and Redemption) / Total Operating Expenditure x 100	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	3% 62 720 1 956 430 -	Please refer to page 8 of MFMA Circular No. 71	
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	45%	Total Debt Total Operating Revenue Operational Conditional Grants	34% 1 862 708 5 650 239 246 245	Please refer to page 9 of MFMA Circular No. 71	
E. Sustainability							

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	Cash and cash Equivalents	2561%	Please refer to page 9 of MFMA Circular No. 71	
					Bank Overdraft	532 816		
					Short Term Investment	-		
					Long Term Investment	-		
					Unspent Grants	17 683		
					Net Assets	6 391 392		
					Share Premium	-		
					Share Capital	-		
					Revaluation Reserve	-		
					Fair Value Adjustment Reserve	-		
					Accumulated Surplus	6 371 281		

2. FINANCIAL PERFORMANCE

A. Efficiency

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Total Operating Revenue	-2%	Please refer to page 10 of MFMA Circular No. 71	
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is	1 917 271		
					Total Operating Expenditure	1 956 430		
					Taxation Expense	-		
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%	Total Electricity Revenue	0%	Please refer to page 10 of MFMA Circular No. 71	
					Total Electricity Expenditure	857 859		
						860 340		
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Water Revenue	-3%	Please refer to page 11 of MFMA Circular No. 71	
					Total Water Expenditure	464 869		
						478 342		
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Refuse Revenue	24%	Please refer to page 12 of MFMA Circular No. 71	
					Total Refuse Expenditure	86 982		
						65 691		
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%	Total Sanitation and Waste Water Revenue	-25%	Please refer to page 12 of MFMA Circular No. 71	
					Total Sanitation and Waste Water Expenditure	98 771		
						123 116		

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%	Number of units purchased and/or generated	8%	Please refer to page 13 of MFMA Circular No. 71	
						927 720		
					Number of units sold	857 873		
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	Number of kilolitres purchased and/or purified	55%	Please refer to page 13 of MFMA Circular No. 71	
						60 112		
					Number of kilolitres sold	27 286		

C. Revenue Management

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		29 days	Please refer to page 16 of MFMA Circular No. 71	
					Trade Creditors	309 063		
					Contracted Services	488 838		
					Repairs and Maintenance	559 680		
					General expenses	382 224		
					Bulk Purchases	1 887 168		
					Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property/Plant and Equipment)	590 993		
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%	Employee/personnel related cost	20%	Please refer to page 17 of MFMA Circular No. 71	
					Councillors Remuneration	373 174		
					Total Operating Expenditure	10 514		
						1 956 430		
					Taxation Expense	-		
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%	Contracted Services	9%	Please refer to page 17 of MFMA Circular No. 71	
					Total Operating Expenditure	171 641		
						1 956 430		
					Taxation Expense	-		

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		48%	Please refer to page 18 of MFMA Circular No. 71	
					Internally generated funds	563		
					Borrowings	88 358		
					Total Capital Expenditure	183 664		

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		0%	Please refer to page 18 of MFMA Circular No. 71	
					Internally generated funds	563		
					Total Capital Expenditure	183 664		
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		92%	Please refer to page 18 of MFMA Circular No. 71	
					Total Revenue	1 917 271		
					Government grant and subsidies	246 245		
					Public contributions and Donations	-		
					Capital Grants	105 185		
3. BUDGET IMPLEMENTATION								
1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		86%	Please refer to page 19 of MFMA Circular No. 71	
					Actual Capital Expenditure	183 664		
					Budget Capital Expenditure	213 659		
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		117%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Expenditure	1 956 430		
					Budget Operating Expenditure	1 665 811		
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		96%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Revenue	1 917 271		
					Budget Operating Revenue	2 004 296		
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		93%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	1 392 699		
					Budget Service Charges and Property Rates Revenue	1 500 620		