

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	52 141	56 876	50 160	54 116	54 313	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	150 591	211 161	181 466	185 918	183 332	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	36 583	39 774	43 448	39 304	38 337	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	10 140	11 041	10 406	10 268	10 855	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	3 710	4 153	3 629	4 050	3 686	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	793	478	13 778	1 036	671	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	1 372	1 400	1 404	319	1 395	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	91	140	102	78	82	-	-	27	27	15	16
Fines	182	113	146	160	263	344	166	154	136	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-		-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 077	1 487	1 092	1 157	-	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	1 203	185 921	-	311	140 614	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	91 220	(14 423)	52 724	53 190	40 880	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-	18 000	47 449	2 000	-	35 210	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 184	545 801	360 375	349 901	509 511	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

Component 2 - Revised Monthly Projections of Expenditure (Operating and Capital) and Revenue for Each Vote																															
			Jul-24			Jul-24			Aug-24			Aug-24			Sep-24			Sep-24			Oct-24			Oct-24			Nov-24			Nov-24	
			Projected			Actual			Projected			Actual			Projected			Actual			Projected			Actual			Projected			Actual	
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Deputy Municipal Manager - City Development																															
FX003001003	AR	Pollution Control	578	-	5	403	-	5	576		5	430		5	578		5	534		5	576	78	5	517		5	576		5	458	
FX005001010	BN	Property Services	32	-	38	55	-	36	32		38	55		36	32		39	63		36	32		38	55		38	32		38	55	
FX005001014	BR	Valuation Service	105	-	2	229	-	2	105		2	326		2	354		2	425		2	105		2	333		2	354		2	1 307	
FX007001001	BT	Housing	2 171	-	190	2 474	-	1 837	2 202		190	14 807		12 693	18 287		16 263	2 609		17	2 222		4 618	2 896		704	2 198		187	2 344	
FX009001004	BW	Licensing and Regulation	64	-	11	111	-	10	64		14	106		10	64		19	110		10	64		15	111		21	64		41	109	
FX009002006	BX	Tourism	225	-	3	336	-	3	302		3	281		3	249		3	265		3	225		3	293		3	225		3	292	
FX010001001	BY	Billboards	199	-	1	205	-	1	147		1	272		1	147		1	163		1	148		1	181		1	147		1	196	
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 706	-	13	1 655	-	13	1 744		13	1 766		13	1 636		13	1 576		13	2 359		13	1 908		13	1 638		13	1 752	
FX010001004	CA	Development Facilitation	409	-	121	486	-	99	368		151	794		221	368		129	431		5 493	409		172	951		5 951	368		151	559	
FX010001005	CC	Economic Development/Planning	1 521	167	1 161	2 229	-	20	1 355		21	2 318	861	20	1 354		21	2 267	2 561	2 696	1 638	167	21	2 381	4	295	1 263	21 872	21	2 297	3 086
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 184	-	179	2 323	-	226	2 086		85	2 214		329	2 105		91	2 275		173	2 234		93	2 476		141	2 065		172	2 268	
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	397	-	-	-	-	6	196		695	-		(6)	174		-	275		275	244		-	157		157	228		1 284	196	
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	374	-	-	420	-		374		-	387		-	395		-	467		-	374		-	437			374		-	447	
Deputy Municipal Manager - City Development Total			9 965	167	1 724	10 926	-	2 258	9 551	-	1 218	23 756	861	13 327	25 743	-	16 586	11 460	2 561	8 724	10 630	245	4 981	12 696	4	7 331	9 532	21 872	1 918	12 280	3 086
Deputy Municipal Manager - Community Services																															
Community Services, Health and Public Safety																															
FX001002008	AH	Disaster Management	131	28	1	229	-	1	180		1	269		1	179		1	244		1	180		1	248	10	1	185		1	312	
FX011001005	CK	Fire Fighting and Protection	8 927	-	175	8 591	-	224	9 520	230	136	8 378		202	8 858	-	130	9 073		190	9 030	400	268	10 105		195	9 643		137	9 738	
FX012001005	CP	Taxi Ranks	374	-	5 703	337	-	3	365		3	318	2 416	2 782	380		3	352	1 779	2 049	376		3	369	2 948	3 393	359	2 500	3	319	876
FX014001003	DC	Solid Waste Removal	12 978	750	55 570	11 786	-	54 614	12 376	50	9 797	12 289		10 726	12 054	500	10 078	14 337		10 036	12 345	750	10 351	13 561		11 218	11 971	50	10 632	12 674	
FX014001004	DE	Street Cleansing	3 356	-	97	3 394	-	97	3 359	30	97	3 374		97	3 356		97	3 507		97	3 356		97	3 445		97	3 418		97	3 355	
FX015001001	DF	Public Toilets	218	-	2	279	-	2	188		2	255		2	188		2	284		2	181		2	262		2	188		2	263	
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	448	-	-	660	-		448		-	663		-	525		-	595		-	455		-	605		-	449		-	659	
Community Services, Health and Public Safety Total			26 432	778	61 548	25 276	-	54 941	26 436	310	10 036	25 546	2 416	13 810	25 540	500	10 311	28 392	1 779	12 375	25 923	1 150	10 722	28 595	2 958	14 906	26 213	2 550	10 872	27 320	876
Protection services																															
FX005001012	BP	Security Services	1 820		36	3 508	-	36	1 694		36	2 475		36	1 825	19	36	2 957		36	1 820		36	11 607		36	2 058		36	2 734	
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	5 227	45	771	5 579	-	123	5 227		772	5 417		592	5 227		771	7 050		308	5 244		817	5 563		407	7 594		817	5 444	
FX012002001	CR	Road and Traffic Regulation	1 736	13	929	1 577	-	899	1 781		1 265	1 644		1 211	1 691		951	1 565		348	1 746	13	1 414	1 710		1 225	1 719		949	1 734	
FX011001006	CU	Public Safety Licensing and Control of Animals	86		-	78	-		86		-	78		-	86		-	78		-	86		-	14			86		-	14	

Protection services Total			8 869	58	1 736	10 742	-	1 058	8 788	-	2 073	9 614	-	1 839	8 829	19	1 758	11 650	-	692	8 896	13	2 267	18 894	-	1 668	11 457	-	1 802	9 926	-	
Recreation and Environmental services																																
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 029		83	1 629		59	1 482	100	80	1 230		49	1 070		77	1 407		
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	3 111	162	100	4 457		103	3 093	285	79	3 160		149	3 111	112	103	3 712		
FX001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 328	-	92	3 274		119	2 700	6	80	3 669		10 175	2 703	-	10 852	3 479		
FX001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	183		-	234		139	185		-	480		285	185		2 124	264		
FX001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	347		4	385		4	351		4	357		4	351		5	397		
FX013001001	CS	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 408		21	1 663		20	1 605		21	2 751		20	1 634		21	2 086		
FX013001002	CT	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	3 944	43	821	7 621		198	3 965	-	827	8 927		1 734	3 770	100	821	10 755		
FX001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	294		1	811		1	832		1	374		1	244		1	300		
FX013002003001	CW	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-			50	-					5	-		-			5			
FX013002003002	CX	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	375		8	821		8	375		8	866		8	433	1	8	812		
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	1 403		39	3 639		39	1 192			252	3 391		266	1 258		139	3 182	
FX013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 381		163	2 650		26	3 081	200	163	2 863		290	2 505	800	163	2 549		
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	1 020	6 000	-	897		18 094	1 035	4 000	-	991		681	1 013	2 628	-	968		
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	18 823	6 205	1 382	28 081	-	18 810	19 896	4 591	1 520	29 059	-	13 662	18 277	3 641	14 319	29 911	-	
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			53 702	6 620	64 442	60 452	-	58 077	53 720	914	13 471	60 533	14 203	18 408	53 192	6 724	13 451	68 123	1 779	31 877	54 715	5 754	14 509	76 548	2 958	30 236	55 947	6 191	26 993	67 157	876	
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																																
Administration																																
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	(1 209)	100	60	2 188		1 713	(1 425)	-	184	1 516		136	(1 096)	4 000	60	936		
FX005001001	BB	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	16	17	44	(14)		44	210		44	215		44	31		44	69	8	
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	2 178		1 259	3 874		7	2 179	500	759	1 783	5 216	500	2 299	3 300	759	2 460		
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	985	117	1 363	6 048	-	1 764	964	500	987	3 514	5 216	680	1 234	7 300	863	3 465	8	
Legal Services																																
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(586)		8	(674)		8	(586)		8	105		8	(579)		8	(368)		
Legal Services Total			(586)	-	8	(15)	-	8	(586)	-	8	959	-	8	(586)	-	8	(674)	-	8	(586)	-	8	105	-	8	(579)	-	8	(368)	-	
Information Technology																																
FX005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	3 193	200	22	13 717		22	3 295	11 729	22	6 169	4 097	22	3 296	10	22	6 594	96	
Information Technology Total			3 177	-	22	773	-	22	3 293	-	22	13 579	-	22	3 193	200	22	13 717	-	22	3 295	11 729	22	6 169	4 097	22	3 296	10	22	6 594	96	

Human Resources																																
FX005001006001	BG	Human Resources	(25)	-	17	(123)	-	17	(25)		17	(94)		17	(25)		17	(48)		17	(25)	-	17	5		17	(14)		17	79		
FX005001006002	BH	Management Services	141	-	2	267	-	2	141		2	248		2	141		2	284		2	141		2	280		2	141		2	259		
FX005001006003	BI	Occupational Clinic	(98)	-	12	(32)	-	12	(83)	50	10	177		12	(6)	50	10	154		12	(6)	3	10	217		12	288	25	10	114		
FX005001006004	BJ	Training and Industrial Relations	(672)	-	18	44	-	18	(668)		18	(43)		759	(673)		18	195		18	(656)		18	159		18	(848)	-	18	99		
Human Resources Total			(654)	-	49	156	-	49	(635)	50	47	288	-	790	(563)	50	47	585	-	49	(546)	3	47	661	-	49	(433)	25	47	551	-	
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			2 354	3 300	1 083	2 240	147	275	3 067	50	940	20 869	95	1 401	3 029	367	1 440	19 676	-	1 843	3 127	12 232	1 064	10 449	9 313	759	3 518	7 335	940	10 242	104	
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																																
FX005001013	BQ	Supply Chain Management	(511)	-	66	(604)	-	108	(476)		71	(695)		56	(618)		120	(697)		44	(453)		123	(253)		2 103	(421)		303	(618)		
FX005002001	BS	Asset Management	123	-	6	161	-	6	116		6	164		6	120		6	180		6	122		6	198		6	122		6	167		
FX005001004001	DR	Financial Management Grant Interns		-	-	56	-	59			2 500	114		32		-	115		193			-	88		88			-	89			
FX005001004002	DS	Revenue and Expenditure	(11 204)	-	200 142	(12 723)	-	202 647	(11 503)		65 819	(7 285)		78 502	(11 322)		64 091	(8 693)		60 715	(11 151)		64 333	(4 088)		61 680	(11 389)		64 717	(6 857)	12	
FX005001004003	DT	Finance	754	-	-	631	-		666		-	765		-	610		-	630		-	610			775			613		-	648		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			(10 838)	-	200 214	(12 479)	-	202 820	(11 197)	-	68 396	(6 937)	-	78 596	(11 210)	-	64 217	(8 465)	-	60 958	(10 872)	-	64 462	(3 280)	-	63 877	(11 075)	-	65 026	(6 571)	12	
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																																
Electrical Supply Service																																
FX002001001001	AI	Marketing and Customer relations	2 112	-	24	1 991	-	24	2 406		24	2 078		24	2 112		24	1 984		24	2 406		24	2 117		24	2 787	7	24	3 964	9	
FX002001001002	AJ	Administration	196 973	-	3	236 248	-	3	199 406		3	199 531		3	131 037		3	119 429		3	143 607		3	137 211		3	150 586		3	141 072		
FX002001001004	AL	Electricity Distribution	32 210	555	259 047	18 199	-	206 190	32 023	7 383	234 752	43 641	1 524	246 026	31 123	5 217	223 626	35 959	686	237 954	32 274	4 990	205 814	34 852		167 361	32 083	5 657	192 657	36 953	105	
FX002001001005	AN	Electricity Planning	872	-	15	1 359	-	15	909		15	1 396		15	872		15	1 372		15	967		15	1 620		15	872		15	1 441		
FX002001002001	AP	Street Lighting	940	-	33	1 896	-	33	1 144	150	2 114	2 154		33	1 162		33	2 694		33	1 132	300	33	2 284		33	1 093	300	33	2 033		
FX002001002002	AQ	Process Control Systems	3 002	-	7	4 051	-	7	3 002		7	5 333		7	3 002		7	1 710		7	3 002	500	7	1 231		7	3 368		7	4 953		
FX005001005	BF	Fleet Management	(2 891)	-	33	8 537	-	33	(2 834)		33	10 899		33	(2 891)		33	361		33	(2 739)	600	33	10 511		33	(2 300)	500	33	9 528	695	
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			233 218	555	259 162	272 281	-	206 305	236 056	7 533	236 948	265 032	1 524	246 141	166 417	5 217	223 741	163 509	686	238 069	180 649	6 390	205 929	189 826	-	167 476	188 489	6 464	192 772	199 944	809	

DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																															
Civil Engineering Services																															
FX012001004001	CM	Roads - Railway Sidings	10	-	225	10		-	10		1	10		-	161		-	9		-	10		-	10		-	160		-	10	
FX012001004002	CN	Roads - Urban Roads	8 615	1 000	3 830	12 101	13 555	7 978	9 816	10 550	119	12 333	11 703	9 505	18 199	11 000	119	16 248	1 420	243	9 055	5 000	119	14 666		119	9 337	3 999	119	13 736	19 828
FX012001004003	CO	Roads - Rural Roads	6 507	-	6 773	5 369		121	6 171	-	121	12 096		121	6 287	5 500	121	9 207		121	5 991	3 500	121	8 689		121	6 633	259	121	10 195	
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	9	-	159	96		176	9		-	90		176	9		115	88		176	9		-	100		176	9		176	97	
FX015001002002	DH	Sewerage - Pumpstations	5 567	-	39	5 359	15 326	39	3 769	500	39	5 442		39	3 448	-	39	5 495		39	5 820	7 500	39	4 727		39	4 044	5 000	39	8 947	19 158
FX015001002003	DI	Sewerage - Sewerage Network	10 411	-	71 995	10 633	1 900	59 623	10 012	25	10 691	12 924		11 263	10 350	-	11 375	11 152		11 816	10 033	-	11 432	11 163		11 870	10 859	30	10 840	11 431	
FX015001003	DJ	Storm Water Management	2 743	2 500	40	2 669		40	2 732	2 700	40	3 910	11 780	40	2 685	1 245	40	4 160	6 820	2 771	2 694	2 500	40	5 203		353	2 821	4 770	40	2 511	3 935
FX015001004	DK	Treatment	8 261	-	31	10 472		31	7 781	-	31	7 991		31	6 803	1 000	31	10 173		31	7 984	2 000	31	10 190		31	7 982	2 000	31	9 274	
FX016001002001	DM	Water Distribution - Rural Water	5 387	-	15 038	7 483	6 191	7 179	5 947	6 500	59	12 997		59	5 091	6 500	59	5 299	5 202	5 703	6 253	6 000	59	4 585	979	274	5 098	9 919	59	4 659	300
FX016001002002	DN	Water Distribution - Urban Water	23 578	2 500	104 470	18 960	19 464	70 302	22 225	24 050	60 773	35 355	14 752	61 762	20 326	7 750	60 120	22 868	6 557	51 951	22 927	26 750	58 177	23 409	33 335	52 276	20 821	8 250	51 647	23 760	122
FX016001002004	DP	Water Treatment - Clarified Water	2 089	-	3 516	2 403		2 115	2 900		3 191	3 031		2 263	3 061		3 818	3 130		3 830	2 980		3 970	2 495		2 449	2 789		3 291	2 920	
FX016001002005	DQ	Water Treatment - Purification works	75 297	-	52 912	77 739		44 686	80 264	4 000	56 172	90 242		62 943	70 420	-	47 879	86 958		50 551	76 108	-	52 999	76 735		46 062	77 340	-	54 401	82 447	
FX003001002	DU	Coastal Protection	-	-	-	-			1		-	-		-	-		-	-		-	1		-	-		-		-	-	-	
Civil Engineering Services Total			148 474	6 000	259 028	153 294	56 436	192 290	151 637	48 325	131 237	196 421	38 235	148 202	146 840	32 995	123 716	174 787	19 999	127 232	149 865	53 250	126 987	161 972	34 314	113 770	147 893	34 227	120 764	169 987	43 343
Engineering Services																															
FX010001007001	CE	Project Management Unit - Administration	648	-	8	764	-	8	717		8	804		8	696	8	8	892		8	680		8	838		8	685		8	1 340	
FX010001007005	CI	Project Management Unit - PMU	(650)	-	2 884	(93)	-	6	(577)		6	(57)		6	(633)		6	(38)		6	(644)		6	2		6	(565)		6	(115)	
Engineering Services Total			(2)	-	2 892	671	-	14	140	-	14	747	-	14	63	8	14	854	-	14	36	-	14	840	-	14	120	-	14	1 225	-
Infrastructure and Facilities Management							-																								
FX001001005001	AB	Buildings Maintenance	1 433	-	24	1 477	-	24	1 431		24	1 262		24	1 431		24	1 238		24	1 446		24	1 257		24	1 431		24	1 246	
FX010001007002	CF	Project Management Unit - Asset Management	(355)	-	19	(375)	-	18	(402)		19	383		16	25		18	(522)		16	17		18	(424)		18	143		20	1 381	
Infrastructure and Facilities Management Total			1 078	-	43	1 102	-	42	1 029	-	43	1 645	-	40	1 456	-	42	716	-	40	1 463	-	42	833	-	42	1 574	-	44	2 627	-
Infrastructure Support Services																															
FX016001001003	DL	Water Treatment - Scientific Services	(1 029)	-	262	(824)		55	(870)	-	262	(856)		55	(642)		262	(966)		55	(259)		262	(395)		61				(947)	
FX016001002003	DO	Water Distribution - Water Demand Management	1 198	-	61	1 658	538	61	1 191	11 000	61	1 624		61	1 186	4 000	62	2 221		61	1 197	2 000	61	2 190		55			1 996	4 275	
Infrastructure Support Services Total			169	-	323	834	538	116	321	11 000	323	768	-	116	544	4 000	324	1 255	-	116	938	2 000	323	1 795	-	116	-	-	-	1 049	4 275
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			149 719	6 000	262 286	155 901	56 974	192 462	153 127	59 325	131 617	199 581	38 235	148 372	148 903	37 003	124 096	177 612	19 999	127 402	152 302	55 250	127 366	165 440	34 314	113 942	149 587	34 227	120 822	174 888	47 618

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	Dec-24			Dec-24			Jan-25			Jan-25			Feb-25			Mar-25			Apr-25			May-25			Jun-25		
	Projected			Actual			Projected			Actual			Actual			Actual			Projected			Projected			Projected		
Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
181	588		5	478		5	589		5	450		5	445		5	443		5	608		5	576		5	1 302		15
37	32		38	55		33	32		48	55		36	32		36	55		37	49		38	32		38	377		38
2	259		2	356		2	356		2	323		2	708		2	161		2	105		2	123		2	1 447		3
(155)	18 243	800	16 262	2 553		847	2 215		187	2 541		183	2 410		182	2 421		1 168	2 127	800	189	2 187		190	22 648	800	16 302
45	93		26	100		67	66		16	119		11	80		13	149		12	64		16	63		14	760		45
3	237		3	276		3	230		3	295		3	296		3	281		3	225		3	250		3	830		4
1	147		1	174		1	155		1	161		1	161		1	191		1	148		1	597		1	390		-
13	1 891		13	1 973		13	2 481		13	1 767		13	1 675		13	1 607		13	3 615		13	1 767		13	1 832		13
(180)	368		171	559		175	409		180	138		177	94		44	96		290	409		171	368		189	458		174
666	1 288	4 000	981	2 289	167	(3 257)	1 442	7 295	21	2 181	5 708	(6 736)	2 309	(17)	20	2 222		20	1 543	167	21	1 176	-	21	15 917	-	20
140	2 226		58	2 416		107	2 126		181	2 306		99	2 411		171	2 223		252	2 067		69	2 065		119	3 616		201
195	-		-	193		193	257		-	196		196	222		222	239		239	257		-	257		-	150		-
	428		-	408			374		-	452			448		-	404		-	374		-	374		-	1 229		-
948	25 800	4 800	17 560	11 830	167	(1 811)	10 732	7 295	657	10 984	5 708	(6 010)	11 291	(17)	712	10 492	-	2 042	11 591	967	528	9 835	-	595	50 956	800	16 815
1	187		1	289		1	191		1	264		1	264		1	322		1	153		1	138		1	2 311		-
187	9 752		145	10 105		187	9 692		135	9 968		196	10 035		208	9 387		202	9 079		129	9 323		139	19 310		283
365	369	2 500	4 803	303	353	3	534	2 500	3	307	3 199	4 229	300	31	3	260		3	389	2 500	3	383		3	20 238		14
10 647	12 988	1 000	49 167	12 329		45 859	12 104	250	10 579	13 849		10 616	12 394		10 455	11 716		37 195	11 819	8 105	10 519	12 007	250	9 868	28 947		10 788
97	4 540		97	4 152		97	3 365		97	3 519		97	3 588		97	3 396		97	3 360		97	3 359		97	9 965		107
2	196		2	301		2	344		2	297		2	278		2	196		2	198		2	187		2	1 140		3
-	504		-	550		-	445		-	533		-	523		-	621		-	527		-	447		-	2 033		-
11 299	28 536	3 500	54 215	28 029	353	46 149	26 675	2 750	10 817	28 737	3 199	15 141	27 382	31	10 766	25 898	-	37 500	25 525	10 605	10 751	25 844	250	10 110	83 944	-	11 195
36	1 901		36	4 558	39	36	2 025		36	4 521		36	2 836		36	(6 428)		36	1 870		36	2 070		36	16 150		36
380	5 160		795	5 210		343	5 249		772	5 511		424	5 688		374	5 967		360	5 298		771	5 213		771	41 202		832
2 332	1 855		1 384	1 649		242	1 803		(443)	1 789		1 316	1 720		2 066	1 775		341	1 732		1 155	1 792		1 222	2 785		1 302
-	86		-	14		-	86		-	14		-	132		-	73		-	88		-	86		-	87		-

2 748	9 002	-	2 215	11 431	39	621	9 163	-	365	11 835	-	1 776	10 376	-	2 476	1 387	-	737	8 988	-	1 962	9 161	-	2 029	60 224	-	2 170
60	1 030		80	1 578		54	1 109	100	77	1 208		55	1 178		52	1 208		50	1 157		86	1 019		87	3 154		114
120	3 390	87	84	3 811		72	3 208	534	73	2 726		68	3 119		103	2 497		85	3 116	181	95	3 124	612	84	5 993	87	169
105	3 355	6	70	3 686		219	2 757	-	79	3 282	1	108	3 285		124	3 387	120	123	2 703	-	67	2 726	-	87	8 683	-	105
158	253		-	257		153	185		-	256		154	253		151	300		170	150		-	136	-	-	1 275		-
3	352		264	392		4	357		4	369		4	325		4	384		4	348		4	347		4	671		14
20	1 559		21	1 449		20	1 449		21	2 275	176	20	2 050		20	2 013		20	1 392		21	1 465		21	7 959		96
(1 573)	5 510	-	847	9 479		331	3 705	-	864	7 775		876	8 399		642	8 719		1 151	4 038	100	693	4 079	14	831	65 136	-	805
1	365		1	283		1	395		1	283		1	289		1	284		1	191		1	224		1	3 079		1
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8	414		8	871		8	405		8	835		8	808		8	664		8	415		8	375		8	7 653		8
39	1 402		80	3 308	857	166	1 227		304	2 966		1 124	2 895		126	2 690		144	1 206		39	1 233		39	20 158		93
(237)	2 128	1 000	165	2 655		26	2 341	-	167	2 195		156	1 794		156	3 404		155	1 909		163	1 946		163	5 536		132
	1 040	-	-	990		-	1 042	-	-	990		-	921	10 383	162	990		-	1 021		-	1 045		-	1 023		-
(1 296)	20 798	1 093	1 670	28 759	857	1 054	18 180	634	1 603	25 160	177	2 574	25 316	10 383	1 549	26 540	120	1 911	17 646	281	1 182	17 719	626	1 330	130 320	87	1 597
12 751	58 336	4 593	58 100	68 219	1 249	47 824	54 018	3 384	12 785	65 732	3 376	19 491	63 074	10 414	14 791	53 825	120	40 148	52 159	10 886	13 895	52 724	876	13 469	274 488	87	14 962
(111)	(1 032)	500	60	1 137		13	(974)		201	1 306		13	1 971	25	13	797		13	(1 026)		60	(843)		60	25 490		412
44	574		44	101		44	(39)		44	(38)		44	157		44	209		44	(32)		44	(13)		44	499		44
224	2 436	-	759	1 767		483	2 189	-	759	1 782	2 480	3 853	1 428	124	(2 851)	2 431	2 750	1 404	2 269	500	759	2 185	250	759	3 546	250	770
157	1 978	500	863	3 005	-	540	1 176	-	1 004	3 050	2 480	3 910	3 556	149	(2 794)	3 437	2 750	1 461	1 211	500	863	1 329	250	863	29 535	250	1 226
8	(534)		8	123		8	(583)		8	(793)		8	(749)		8	(557)		8	(566)		8	(578)		9	6 285		8
8	(534)	-	8	123	-	8	(583)	-	8	(793)	-	8	(749)	-	8	(557)	-	8	(566)	-	8	(578)	-	9	6 285	-	8
22	3 525	15 580	22	38 408		22	3 519	3 456	22	11 820	101	22	14 119	40	22	17 251	7 558	22	3 563	1 500	22	3 595	1 200	576	16 348	1 030	22
22	3 525	15 580	22	38 408	-	22	3 519	3 456	22	11 820	101	22	14 119	40	22	17 251	7 558	22	3 563	1 500	22	3 595	1 200	576	16 348	1 030	22

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2	242		2	474		2	254		2	133		2	134		2	131		2	227		2	231		2	2 021		3		
5	428		5	815		5	431		5	750		5	736		5	732		5	442		5	437		5	5 653		4		
2	346		2	321		2	352		2	323		2	354		2	319		2	348		2	358		2	809		3		
5	586		5	468		5	587		5	444		5	444		5	474		5	589		5	591		5	2 036		4		
2	(32)		2	2 267		2	(91)		2	(226)		2	(223)		2	(229)		2	(100)		2	(90)		2	1 019		3		
2	290		2	374		2	300		2	356		2	370		2	356		2	290		2	330		2	521		3		
5	584		5	688		5	593		5	579		5	606		5	583		5	584		5	592		5	1 855		4		
(149)	727	12	230	521		432	729		227	422		416	452		45	757		788	1 125		139	819		139	1 239		1 067		
2	605		2	302		2	347		2	297		2	302		2	222		2	345		2	368		2	1 550		3		
2	1 432		2	(170)		2	330		2	(216)		2	(270)		2	336		2	(677)		2	(665)		2	1 001		3		
-	218		-	64			219		-	74		-	64		-	65		-	218		-	217		-	781		-		
-	400		-	285			272		-	239		-	238		-	240		-	241		-	241		-	596		-		
809	4 851	22	299	6 117	-	500	5 171	-	296	1 117	5	484	648	-	113	1 981	-	856	3 827	-	208	1 810	-	208	33 349	-	1 170		
375 022	433 354	67 330	633 053	459 120	43 812	579 531	388 416	58 814	383 081	435 023	28 264	359 201	419 984	24 798	378 065	421 340	39 484	517 100	358 992	55 903	385 302	368 461	22 763	422 071	1 195 290	10 488	546 907		

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29		
Projected			Projected			Projected			Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		-
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
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4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
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7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
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1 037		-	1 084		-	1 134		-	1 187		-	1 243		-

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16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 218		2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
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12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-
336 717	23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 526	54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
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28 295	12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 499	17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
-		96	-		101	-		106	-		111	-		117
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53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
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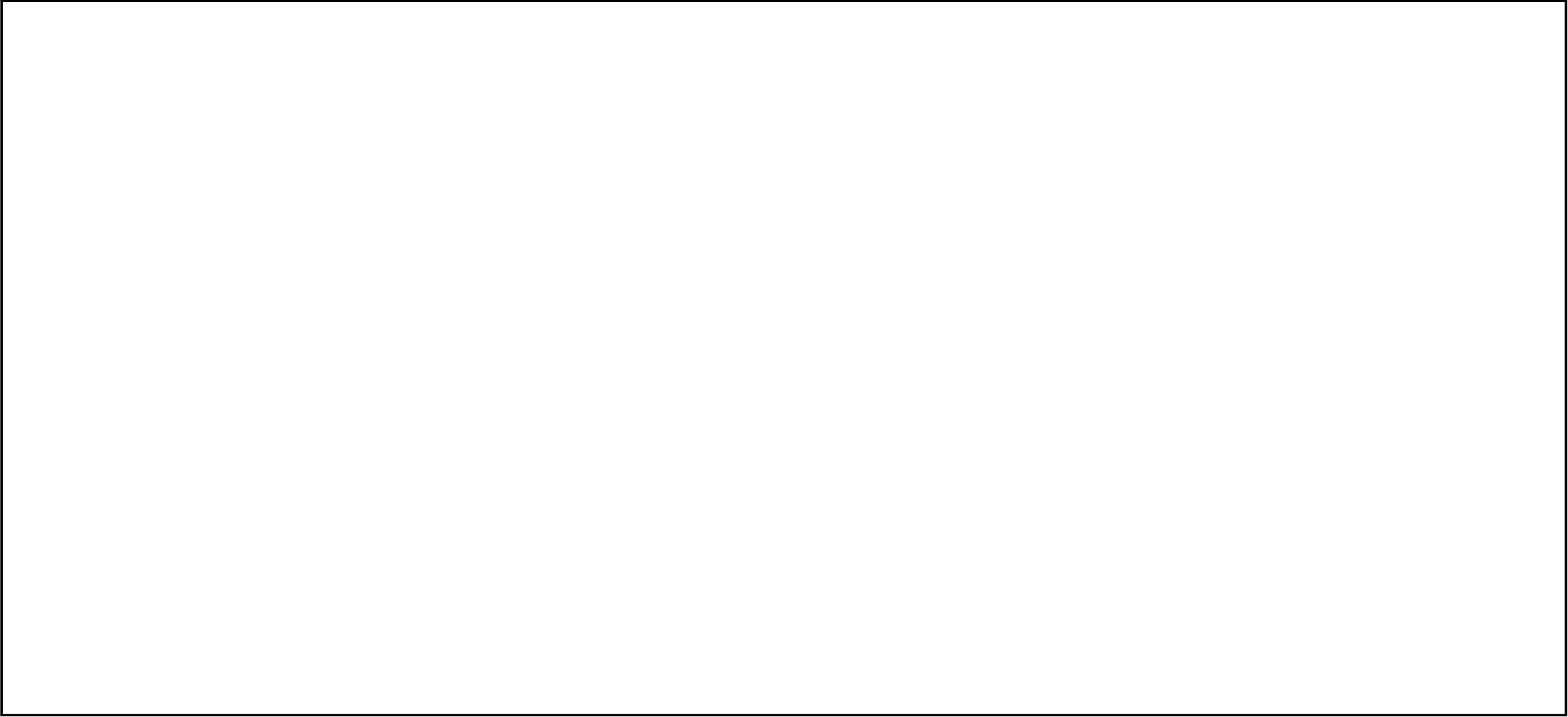
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2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
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10 413			10 923			11 358			11 885			12 442		
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17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
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2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

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83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
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30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
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65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
19 896	2	512	20 774	2	536	21 614	2	561	22 534	2	589	23 572	2	617
(4 873)	-	3 160	158	10 000	3 317	5 188	10 000	3 482	172	10 000	3 655	181	10 000	3 837
20 863	19 300	735	21 725	25 000	771	22 141	21 388	809	22 748	20 000	850	23 234	20 000	893
15 990	19 300	3 895	21 883	35 000	4 088	27 329	31 388	4 291	22 920	30 000	4 505	23 415	30 000	4 730
1 911 429	365 131	1 718 876	2 051 535	399 871	1 821 809	2 174 299	399 582	1 948 547	2 275 900	418 353	2 026 636	2 383 211	394 966	2 108 813

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8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
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4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
3 350		-	3 518		-	3 692		-	3 877		-	4 070		-
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721

UMLHATHUZE ORGANISATIONAL SCORECARD																			
Indicator Number	IDP Ref	Strategies	Performance Indicator	PREVIOUS YEAR		Backlog	Budget	2024/2025											
				Mid-Year Target 2023/2024	2023/2024 Baseline			MID-YEAR				QUARTER 3					QUARTER 4		
								Target	Actual	Corrective Action/Remark		Mid-year adjustment	Actual	Status Achieved/Not Achieved	Reason for variance	Corrective Action/Remark	Target Quarter 4	Mid-year adjustment	
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRASFORMATION																			
T4.1	4.1.1.2	Review and implement Employment Equity Policy	Disability related programmes (workshops/awareness campaigns)	6	6	N/A	N/A	4	4	2	2	N/A	1					1	1
T4.2	4.1.1.1	Review and implement the attraction, recruitment and retention strategies.	Percentage of working days that section 54A/56 positions are filled by permanent staff	90%	100%	N/A	N/A	90%	90%	90%	87.50%	CFO Position has been filled. The position of CM is in the process of being filled.	90%					90%	90%
T4.3	4.1.1.4	Develop an effective training and development strategy and programs	Number of training programmes provided as implementation of the Workplace Skills Plan	50	78	N/A	N/A	20	30	10	30	N/A	5					5	5
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																			
T5.1	5.2.1.6	Apply adequate financial management methodologies	Percentage Budget Spent on Workplace Skills Plan (cumulative)	95%	100%	N/A	R1 812 900.00	95%	95%	30%	47%	N/A	30%					35%	35%
T5.2			Percentage Operating Budget spent on implementing Workplace Skills Plan	1%	1%	N/A	R10 014 500.00	1%	1%	1%	1%	N/A	1%					1%	1%
T5.3	5.1.1.4	Compliance with all MFMA and related local government financial legislation	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	<45%	37%	N/A	N/A	<45%	<45%	<45%	34%	N/A	<45%					<45%	<45%
T5.4	5.1.1.4	Compliance with all MFMA and related local government financial legislation	Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1 - 3	1	N/A	N/A	1-3	1-3	1-3	1	N/A	1-3					1-3	1-3
T5.5	5.2.1.3	Accurate and timeous billing and receipting of revenue	Revenue collected as a percentage of billed amount. (Collection Rate)	90%	107%	N/A	N/A	90%	90%	90%	100%	N/A	90%					90%	90%
T5.6	5.2.1.6	Apply adequate financial management methodologies	Percentage Capital Budget spent on Capital projects I.L.o. IDP	100%	96%	N/A	R610 994 000.00	90%	90%	58%	45%	Improvement is expected upon the finalization of the borrowings.	85%					90%	90%

T5.7			Percentage of the municipality's operating budget spent on indigent relief for free basic services	New Indicator			R559 945 1800 R332 248 800	11%	11%	11%	9.66%	The base line will be reviewed at mid-year and determine if there is a need to review it based on realistic figures that have been used thus far.	11%					11%	11%	
T5.8	5.2.1.2	Asset Accounting Management	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40%	22%	N/A	N/A	25% - 40%	25% - 40%	25% - 40%	20%	N/A	25% - 40%					25% - 40%	25% - 40%	
CROSS CUTTING																				
T6.1	6.1.2.3	Air quality monitoring and implementation of the Air Quality Management Plan	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	New Indicator			N/A	80%	80%	80%	94%	N/A	80%					80%	80%	
T6.2	6.1.1.1	Implement (and Review) Spatial Development Framework	Date of submission of final SDF to IDP Unit	New Indicator			N/A	31-May-25	31-May-25	N/A	N/A	N/A	N/A					31-May-25	31-May-25	



CITY MANAGER 2024/2025										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (16 KPIs = 40%)										
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	CM 1	Date of submission and adoption of the reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 3)	3	31-May-25	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review	IDP Process Plan adopted	N/A	2025/26 Draft IDP Submitted to Council	Final IDP approved by Council
		CM 2	Number of Public Participation programmes on IDP and Budget Ref. (COO 21)	2	2	a) Attendance register for all IDP roadshows b) Report	N/A	IDP Consultative Meetings conducted	N/A	BUDGET Consultative Meetings conducted
1.1.2 To maintain an organizational performance management system as a tool to monitor progress of service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	CM 3	Date of signing Performance Agreements, submitting to COGTA and posting on website Ref. (COO 4)	3	31-Jul-24	a) Signed Performance Agreements b) Proof of submission to CoGTA MEC c) Proof of publishing on Councils Website	Performance Agreements for all filled positions signed by 31 July, submitted to CoGTA MEC and posted on website by 14 August 2024	N/A	Reviewed Performance Agreements signed	2025/26 Draft Performance Agreements prepared
		CM 4	Date of approval of the 2025/26 SDBIP Ref. (FS 12)	3	30-Jun-25	a) Report to Council b) Council Resolution for Final SDBIP	N/A	N/A	2025/26 SDIBIP submitted to Council as an annexure to IDP	2025/26 SDBIP approved by Mayor
		CM 5	Quarterly SDBIP reports (financial) submitted to the EXCO within 30 days after the end of each quarter. Ref. (FS 13)	2	4 SDBIP Reports	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report
		CM 6	Number of Performance Reports (Non-financial) submitte to Council Ref. (COO 8)	2	4 Performance Reorts	a) Copy of item to Council b) Council Resolution noting the report	1 Performance Report	1 Performance Report	1 Performance Report	1 Performance Report
		CM 7	Number of Performance Assessments conducted Ref. (COO 7)	2	2 Performance Assessments	a) Attendance Register b) Assessment Report	N/A	2023/24 Annual Performance Assessments conducted	2024/25 Mid-year performance reviews conducted	N/A
1.1.7 Ensure reliability and maintain independence of internal audit activity	1.1.7.2 Effective and value adding internal audit activity	CM 8	% Resolution of 2023/24 AG findings contained in the AG Management Letter Ref. (COO 24)	3	100%	a) AG Action Plan with findings b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
		CM 9	% of internal audit reviews executed against the approved Internal Audit plan Ref. (COO 25)	3	100%	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CM 10	% completion of of Action Plans for each quarter as documented in the strategic risk register Ref. (COO 12)	3	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by MM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
		CM 11	% completion of investigation on Whistle-blower reports for each quarter Ref. (COO 14)	3	80%	a) Quarterly reports submitted to MPAC	80% investigations completed	80% investigations completed	80% investigations completed	80% investigations completed
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	CM 12	% implementation of prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 16)	2	100%	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0% (Communications Strategy and Plan for 2024/25 FY adopted)	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan

	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	CM 13	% of ward committees with 6 or more ward committee members (excluding the ward councillor) Ref. (COO 20)	2	100%	a) Attendance Registers in monthly meetings as evidence each member availability b) Copies of agendas and minutes	100%	100%	100%	100%
	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CM 14	% Availability of ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref. (DCM CS 13)	2	90% (Average)	a) Monthly report on system availability b) Quarterly report to Council	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CM 15	Implementation of consequence management for all irregularities	3	100%	a) Reported Cases register b) Report on DC outcome	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management
		CM 16	Review of Municipal Delegation Framework and Policies Ref. (DCM CS 7)	2	30-Jun-25	a) Report to Council b) Council Resolution	N/A	N/A	N/A	Municipal Delegation Framework and Policies reviewed
BASIC SERVICES AND INFRASTRUCTURE PROVISION (6 KPI's = 15%)										
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.1 Eradicate water services backlogs through provision of basic water services	CM 17	Percentage Households with access to basic water	3	99%	a) Quarterly report b) IR Forms	99%	99%	99%	99%
		CM 18	Percentage of total water losses Ref (T 2. 6, DCM IS 16)	2	29%	a) Quarterly report	31%	30%	30%	29%
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	CM 19	Percentage Households with access to sanitation	2	81%	a) Quarterly report b) Verified Spreadsheet from consultants	81%	81%	81%	81%
	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	CM 20	Number of new households provided with new Electricity connections (Municipal supply) Ref. (T2.15, DCM EES 10)	2	80	a) Quarterly report on new households connected	10 new connections	15 new connections	25 new connections	30 new connections

	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services	CM 21	Percentage Households with access to waste disposal	3	74%	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	74%	74%	74%	74%
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CM 22	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village and Empangeni Mega Housing Ref. (T2.33, DCM CD 19)	3	69 Transfers 72 Housing Units	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report	10 Housing Units completed	20 Housing Units completed	20 Housing Units completed	22 housing units completed 69 Title deed transfers
KPA: LOCAL ECONOMIC DEVELOPMENT (4 KPIs = 12%)										
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CM 23	Number of advertorials on national platforms intended for the marketing of uMhlathuze as destination of choice Ref. (DCM CD 24)	2	2	a) Shopping Cart & PO b) Copy of advert	N/A	1 advertorials on marketing platforms	N/A	1 advertorials on marketing platforms
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CM 24	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues Ref. (DCM CD 22)	3	12	a) Agricultural Support Plan b) Training Attendance reports	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CM 25	Number of unemployed community members re-skilled Ref. (T3.3, DCM CD 25)	3	80	a) Advert for training b) Close out report c) Attendance register	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CM 26	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture; Social and Non State Sectors) Ref. (T3.4, DCM CD 26)	2	689 (Cumulative)	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	350 job opportunities created	550 job opportunities created	689 job opportunities created
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)										
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CM 27	Percentage of working days that section 54/56 positions are filled by permanent staff Ref. (T 4.4, DCM CS 22)	2	90% (Average)	a) HR Report with supporting calculations	90%	90%	90%	90%
	4.1.1.4 Develop an effective training and development strategy and programs	CM 28	Workplace Skills training programmes/courses provided to staff and councillors as implementation of the Workplace Skills Plan Ref (DCM CS 27)	3	20	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CM 29	Annual review of the organisation structure by 30 June 2025 Ref. (DCM CS 30)	3	30-Jun-24	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	Signed Job descriptions for all posts in the organogram structure	Change Management training to Managers Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (7 KPIs = 18%)										
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	CM 30	Date of approval of 2025/2026 budget which is credible, transparent and accurate in accordance with the Sec 24 (1) of the Municipal Finance Management Act Ref. (FS 7)	3	30-Jun-25	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	N/A	Draft budget to Council for approval by 22 March 2025	Final budget to Council for approval by 30 May 2025
		CM 31	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA. Ref. (FS 9)	2	12	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted.	3 S71 Reports	3 S71 Reports	3 S71 Reports	3 S71 Reports
		CM 32	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy. Ref. (FS 22)	2	4	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	1 SCM Report	1 SCM Report	1 SCM Report

		CM 33	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref. (CFO 3,20)	3	12	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
		CM 34	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA Ref. (DCM IS 29)	3	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	30% expenditure	60% expenditure	100% expenditure
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CM 35	% Capital expenditure of approved Capital projects in line with 2024/2025 Budget Ref. (FS 30)	3	90% (Cumulative)	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20% capital budget spent	58% capital budget spent	85% capital budget spent	90% capital budget spent
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	CM 36	Date of finalizing 2025/26 Organizational Procurement Plan	2	30-Jun-25	a) Copy of 2025/26 Procurement Plan	N/A	N/A	N/A	Procurement Plans for 2024/2025 reviewed (received) by SCM
KPA: CROSS CUTTING INTERVENTIONS (2 KPIs = 05%)										
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CM 37	Date of finalizing SDF to include as an annexure to IDP Ref. (DCM CD 10)	3	31-May-25	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	N/A	Draft SDF for 2025/2026 submitted to IDP Unit	Final SDF for 2025/2026 submitted to IDP Unit
	6.1.1.6 Efficient processing of development application and building plans	CM 38	% processing of Planning Applications submitted in terms of Section 27 of the SPLUMA Bylaw Ref. (DCM CD 9)	2	100%	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed
Signed by the CITY MANAGER:.....Date:.....						Signed by the MAYOR:.....Date:.....				

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OFFICE OF THE CHIEF OPERATIONS OFFICER 2024/2025																										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS																			
							Q1				Q2				Q3				Q4				REASON FOR ADJUSTMENT			
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASONS FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT	REASONS FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR	ACTUAL OUTPUT	REASONS FOR VARIATION	CORRECTIVE ACTION	01 APR - 30 JUN		ACTUAL OUTPUT	REASONS FOR VARIATION	CORRECTIVE ACTION
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COO1	% Implementation of OHS Recommendations from inspections and investigations for the Office of the City Manager	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met 100% of OHS Recommendations due for Q1 were implemented. COO1 OHS report DMS 1702283	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Target Met 100 % COO1 OHS report DMS 1719145	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100%	% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented			100% of OHS Recommendations due for the quarter implemented			N/A	
							KPI 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (25 KPIs = 75%)																			
Integrated Development Planning																										
1.1.4 To promote a municipal governance system that enhances and emboldens the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan (IDP) in terms of the Municipal Systems Act	COO2	Date of adoption and submission of a revised Integrated Development Plan (IDP)	31-May-25	6	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/Instructions list and attendance register of all IDP steering committee meetings d) Public Notice	IDP Process Plan adopted	Target Met IDP Process Plan for 2023/2025 DMS 1678677 Council Minutes RPT 1719129, CH17440 Public Notice DMS 1681647, DMS 1681648	N/A	N/A	N/A	N/A	N/A	N/A	IDP Process Plan adopted	IDP Process Plan submitted to Council on the 28 September 2024 Council Minutes RPT 1719129, CH17440 Public Notice DMS 1681647, DMS 1681648	31-May-25	Draft IDP submitted to Council				Final IDP approved by Council 31 May 2025			N/A	
Organizational Performance Management																										
1.1.2 To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	COO3	Number of Performance Agreements signed, submitted to COGTA and posted on website	7	4	a) Signed Performance Agreements by 31 July b) Proof of submission to COGTA and website c) Proof of Plans published on Councils Website	Performance Agreements signed by 31 July, submitted and posted on website by 14 August	Target Met Performance Agreements were signed, submitted to COGTA and posted on website on 14 August 2024 PCL DMS 1681673	N/A	N/A	N/A	N/A	N/A	N/A	Performance Agreements signed by 31 July, submitted and posted on website by 14 August	7 Performance Agreements were signed, submitted to COGTA and posted on website	7	N/A				N/A			N/A	
		COO4	Date of approval of the 2025/26 Top Layer IDBP	30-Jun-25	3	a) 2025/26 Top Layer IDBP b) Proof of submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	2025/26 Draft Top Layer IDBP submitted to Council as an annex to IDP				2025/26 Top Layer IDBP approved 30 June 2025			N/A
		COO5	Number of PAC Meetings held	4	3	a) Report b) Attendance Register	1 PAC Meeting (Q4 IDBP Component 3 submitted)	Target Met 2 PAC Meetings were held as follows: Special PAC Meeting was held on 29 August 2024 Agenda: DMS 1691062 and DMS 1692238 Minutes: DMS 1719139	Special PAC Meeting was convened to deal with 2023/24 APR	N/A	1 PAC Meeting (Q1 IDBP Component 3 submitted)	Target Met 1 PAC Meeting was held on 04 December 2024 Agenda: DMS 1719204 Minutes: RPT 1719138	N/A	N/A	2 PAC Meeting	3 PAC Meetings held	4 PAC Meetings	1 PAC Meeting (Q2 IDBP Component 3 submitted)							N/A	
		COO6	Number of Performance Assessments for Senior Managers conducted	2	4	a) Assessment Report for Senior Managers b) Attendance Register	N/A	N/A	N/A	2023/24 Annual Performance Assessments for Senior Managers completed	Target not met	Changes in Senior Management affected the planned schedule.	Annual Performance Assessments of Senior Managers will be conducted in Q2 of 2024/25 FY	2023/24 Annual Performance Assessments for Senior Managers completed	To be finalized before 30 June 2025	2	2024/25 Mid Year Performance Assessments of Senior Managers				N/A			N/A		
		COO7	Number of quarterly Organizational Performance reports tabled to Council and submitted to COGTA	8	3	a) Quarterly Reports to Council b) Proof of submission to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met Q1 IDBP Report was submitted to Council for ruling RPT 1719173, Res No. 17419 Council Agenda: DMS 1691867 Council Minutes: RPT 1719129 Proof of Circular 88 Submission: DMS 1691643	N/A	N/A	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met Q1 IDBP Report was submitted to Council for ruling on 10 December 2024 RPT 1719653, Council Agenda Volume 7 (DMS 171385), Resolution 17065, Proof of Circular 88 Submission: DMS 1719075	N/A	N/A	4	4	8	1 Performance Report to Council 1 Circular 88 Report to COGTA				1 Performance Report to Council 1 Circular 88 Report to COGTA			Alignment of Reports to Council Organizational Performance Reports with Target	
		COO8	Date of submission of 2023/24 Annual Performance Report and Draft Annual Report to Auditor General	31-Aug-24	3	a) Proof of Annual Performance Report and Draft Annual Report submission to AG by 31 Aug 2023	2023/24 Annual Performance Report and Draft Annual Report submitted	Target Met Draft APR and the Draft AR were submitted to AG on 30 August 2024 Proof of submission: DMS 1692607	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2023/24 Annual Performance Report and Draft Annual Report submitted	Draft APR and the Draft AR were submitted to AG on 30 August 2024	31-Aug-24	N/A				N/A			N/A
COO9	Date of adoption of 2023/24 Annual Report by Council	31-Mar-25	4	a) Council Agenda b) Council Minutes	Draft 2023/24 Annual Report tabled to AG and Council	Target Met Draft AR was tabled in the Special AG meeting on 29 August 2024 Agenda: DMS 1692612, RPT 1719178 Draft AR was submitted to Council for ruling Council Agenda: DMS 1691867 Council Minutes: RPT 1719129 Res No. 17420	N/A	N/A	Annual Report consolidated with Auditor RFS, APR and Audit Report	Target Met Audited RFS, APR and Audit Report have been incorporated into the Draft Annual Report Draft Annual Report DMS 1719117	N/A	N/A	Annual Report consolidated with Auditor RFS, APR and Audit Report	Audited RFS, APR and Audit Report have been incorporated into the Draft Annual Report	31-Mar-25	2023/24 Annual Report and Oversight Report adopted by Council 31 March 2025 Submission and adoption of 2023/2024 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA				N/A			N/A			
31																										
1.1.6 To bring the organization to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COO10	% completion of Action Plans for each quarter as documented in the strategic risk register for OHS (Excluding those outside own control)	100%	4	a) Updated risk register b) Sign-off document as proof of endorsement by DMS c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 100% Completion of Action Plans due for Quarter 1 of 2024/2025 as per DMS 1692139	N/A	N/A	100% completion of Action Plans due for the quarter	Target Met Strategic Risk Register 100% actions completed. DMS 1716229	N/A	N/A	100% completion of Action Plans	100% actions completed	100%	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter			N/A	
		COO11	Number of Whiteboarder facility reports to Council structures in terms of the reporting procedure	4	4	a) Quarterly reports submitted to IDPAC and Council Committees	Quarterly consolidated Whiteboarder facility report tabled to Risk Committee for approval	Target Met Quarterly (Q4 of 2023/2024) consolidated Whiteboarder facility report tabled to IDPAC for approval on 18 September 2024. RPT 1719167	N/A	N/A	Quarterly consolidated Whiteboarder facility report tabled to Risk Committee for approval	Target Met Quarterly (Q1 of 2024/2025) consolidated Whiteboarder facility report tabled to IDPAC for approval 18 September 2024. RPT 1719447	N/A	N/A	2	2	4	Quarterly consolidated Whiteboarder facility report tabled to Risk Committee for approval				Quarterly consolidated Whiteboarder facility report tabled to Risk Committee for approval			N/A	
Communications																										
1.1.4 To provide a municipal governance system that enhances and emboldens the system of participatory Governance	1.1.4.1 Implementation of effective communication strategy	COO12	% Implementation of Communication and Marketing Plan emanating from the Integrated Marketing and Communication Strategy developed by Council	100%	2	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand Affiliature	0%	Target Met Annual Marketing and Communication plan found on DMS 1692291	N/A	N/A	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	Target Met Annual Marketing and Communication plan found on DMS 1692291	N/A	N/A	100% Implementation of deliverables for Communication and Marketing Plan	100%	100%	100% Implementation of quarter 1 deliverables of the Communication and Marketing Plan				100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan			N/A	
1.1.3 Enhance Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Batho Pele Charter to meet set standards	COO13	Number of Batho Pele Activities	4	3	a) Activity Report	1	Target Met Batho Pele DMS 1701549	N/A	N/A	1	Target Met Batho Pele Awareness Competition Poster: DMS 1719189 Email Sent To All Staff DMS 1719192 Batho Pele Competition Participations: DMS 1719184	N/A	N/A	2	2	4	1				1			N/A	
		COO14	Number of IDOM Economic Sections and Infrastructure Development Cluster meetings coordinated	4	3	a) Agenda b) Minutes c) Attendance Register	1 IDOM Meeting Coordinated	Target Met IDOM IDSD Cluster Meeting: 01 August 2024 DMS 1698061, Virtual Attendance Summary: 1 August 2024 DMS 1698429 Notice DMS 1698621 AGENDA: DMS 1698621 AGENDA- IDOM SECRETARY MEETING - 09 JULY 2024. DMS 1691429 REGULATIONS FRAMING INSTITUTIONALIZATION OF IDOM	N/A	N/A	1 IDOM Meeting Coordinated	Target Met Q2 IDOM Meeting was held on 31 October 2024. Minutes DMS 17191816, Agenda IDOM IDSD Cluster Meeting: DMS 1719072, Notice AGENDA IDOM Secretaries: 6 Infrastructure IDSD DMS 1719072, Attendance Register: DMS 1719072	N/A	N/A	2	2	4	1 IDOM Meeting Coordinated				1 IDOM Meeting Coordinated				N/A
Public Participation																										
1.1.6 To provide a municipal governance system that enhances and emboldens the system of participatory Governance	1.1.6.1 Facilitation of Stakeholder and Community participation in policy making	COO15	Number of Councilor Convened Public Meetings	18	3	a) Minutes registers b) Minutes	34 Councilor Convened Public Meetings	Target Met 31 out of 34 wards convened Public Meetings PCL Specified DMS 1702122	None submission of Minutes by councillors	1. A notice that reminds councillors a submission date and for them to meet the standards of submission by COGTA. 2. There will be a meeting with Chair/MPs, party representatives and their secretaries in their clusters	34 Councilor Convened Public Meetings	Target Met 29 out of 34 wards convened public meetings PCL is 1702122	5 Ward Councilors could not convene Public meetings	A letter has been prepared and sent by the Hon Speaker regarding the Ward Councilors who do not convene Public Meetings DMS 1717114	18	18	18	34 Councilor Convened Public Meetings				34 Councilor Convened Public Meetings			N/A	
		COO16	% of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	3	a) Updated Ward Committee Registers	100%	Target Met 100% of ward committees with 6 or more ward committee members convened in Q1 PCL Specified DMS 1702122	N/A	N/A	100%	Target Met 100%	N/A	N/A	100%	100%	100%	100%				100%			N/A	

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4.1.1 To provide social cohesion	4.1.1.3 Establish and implement special programmes	COO-24	Number of Youth Programmes	3	3	(a) Quarterly Report	Youth Business Support Programme conducted	Target Met Programme was the High-Tax programme in partnership with KCCM hosted in uMhlabo Municipality for a women's month which included Young women inclusion. DMS 169896	N/A	N/A	N/A	N/A	N/A	N/A	1	1	3	2 Programmes (Higher Education Assistance Grants and Mayoral Academic Excellence Awards)	N/A							Correction on Actual Target	
	KPA 4 - MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)																										
	4.1.1 To create an appropriate operational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COO-25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within the Office of the City Manager	31-Jul-24	3	(a) Signed Performance Plans (b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met Employees from level 11 to 22 have signed performance agreements for the 2024/25 financial year. PDC DMS 169891	N/A	N/A	N/A	N/A	N/A	31-Jul-24	31-Jul-24	31-Jul-24	N/A								N/A	
			COO-26	Number of Performance Assessments for employees reporting to the COO	2	4	(a) Assessment Report for employees below Senior Managers (b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met, The Office of the City Manager Annual Performance Assessments were held as per DMS 170193	N/A	N/A	N/A	N/A	N/A	N/A	1	1	2	2024/25 Mid Year Performance Assessments conducted by 31 January 2025	N/A							N/A
COO-27			Number of knowledge management programmes emanating from the City of Johannesburg Knowledge Management and Innovation Concept	4	3	(a) Report on a number of strategic knowledge management projects implemented in 2023/2024	One (1) programme to develop a culture of knowledge exchange, innovation and learning organisation	Target Met Brainstorming between City of uMhlabo and Manguzi Town Council from Swaziland held from 12 September to 15 September 2024 at uMhlabo Civic Centre. Order of Proceedings DMS 169591 Attendance Register DMS 170194	N/A	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organisation	Target Met Research Knowledge Management and Innovation Programmes. DMS 1718422	In the CO under review the target was not achieved. Due to increased interests of knowledge exchange from other municipalities with the city and learning opportunities with its financial institutions	N/A	2	2	4	One (1) programme to develop a culture of knowledge exchange, innovation and learning organisation	N/A							N/A	
KPA 5- MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (2 KPIs = 1%)																											
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	COO-28	% Capital expenditure of approved Capital projects in line with 2022/2023 Budget within the Office of the CM	95%	4	(a) Statutory SCBP Component 5 reports to Council indicating Capital Expenditure	N/A	N/A	N/A	95% CAPEX spent	Target not met 95% spent PDC 452009053 PO 452009058	Awaiting delivery and payment: PDC 452009053 PO 452009058	Follow up with supply chain DMS 1718607	95%	10%	10%	N/A										
	5.3.1.2 Accurate contracts and logistics management	ESS-29	Number of contract monitoring reports submitted to Portfolio	4 Reports	3	(a) Quarterly contract management report	1 Report	Target Met RPT 170288 of FIRST QUARTERLY CONTRACT MONITORING REPORT FOR THE OFFICE OF THE CITY MANAGER, INTERNAL AUDIT AND RISK MANAGEMENT FOR THE PERIOD 1st QUARTER 2024/25	N/A	N/A	1 Report	Target Met RPT 170287 Second Quarterly Contract Monitoring Report For The Office Of The City Manager, Internal Audit and Risk Management for The Second Quarter	N/A	N/A	2	2	4	1 Report								1 Report	
Signed COO:.....Date:..... Signed CITY MANAGER:.....Date:.....																											

PERFORMANCE SCORECARD: DEPUTY MANAGER CITY DEVELOPMENT 2024/2025																
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS									
							Q1: 01 JUL - 30 SEPT				Q2: 01 OCT - 31 DEC		Mid-Year adjustment			
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 19%)																
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CD 1	Number of Departmental policies developed/ reviewed and adopted by Council	3	4	a) Policy Register b) Report to Committee Section c) Council Resolution	No target for this quarter.	No target for this quarter.	N/A	N/A	a) Land Acquisition and disposal policy reviewed b) Township and Rural revitalization strategy developed	N/A	N/A	2	2	
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CD 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met: 100% Implementation of OHS Recommendations due for the Q1. DMS1703783.	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Target Met: Policy submitted to Council structures as per RPT178456 and referred to Councilors Workshop held on the 1st of November 2024. Council further processed bench marking exercise as per RPT179624. Target Met: 100% Implementation of OHS Recommendations due for the Q2. DMS1721276.	N/A	N/A	100%	100%
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CD 3	Number of Batho Pele activities implemented in the City Development Department	4 information sharing sessions/social media post	3	a) Attendance register for information sharing sessions b) Pamphlets for information sharing sessions	1 Information sharing session	Target Met: Information sharing sessions on the General Valuation Roll for 2025 were held as follows: 1. 2 July 2024 @DMV 2. 3 July 2024 @eNaseleni 3. 4 July 2024 @Richards Bay 4. 8 July 2024 @Empangeni 5. 12 July 2024 @Eshkweni H 6. 16 July 2024 @eNaseleni Attendance registers are on DMS1683685 Pamphlets are on DMS1678866	N/A	N/A	1 Information sharing session	Target Met: Information sharing sessions for the 2nd quarter are as follows: 1. Environmental Planning - Floodline Competition: DMS1720090. 2. Land Use Management - Information on Land Use Scheme: DMS1717737. 3. Air Quality Management - Information on air pollution: DMS1718620. 4. Building Control - Building Plan submissions traditional/informal settlement areas: DMS1719983. 5. Business Licensing - Registrations and Inspections: DMS1718620. Target Met: 100% completion of Action Plans due for the quarter. Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at 31 December 2024 is available as per DMS1716032. City Development achieved 100% completion of FAP's due as at 30 September 2024. Evidence as per DMS1690135.	N/A	N/A	2	11
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CD 4	% completion of Action Plans for each quarter as documented in the strategic risk register for City Development Department (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met: 100% completion of Action Plans due for the quarter. Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at 30 September 2024 is available as per DMS1698535. City Development achieved 100% completion of FAP's due as at 30 June	N/A	N/A	100% completion of Action Plans due for the quarter	Target Met: 100% completion of Action Plans due for the quarter. Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at 31 December 2024 is available as per DMS1716032. City Development achieved 100% completion of FAP's due as at 30 September 2024. Evidence as per DMS1690135.	N/A	N/A	100%	100%
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CD 5	% implementation of previously raised Internal Audit recommendations within City Development Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans (Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Progress on implementation is as follows: Resolved: 52% In progress: 33% and Not Implemented: 10% DMS1696182.	The nine (9) findings are not yet tested.	A total of 9 of 21 cases are to be tested in the following quarter.	100% implementation of IA recommendations due within Q1	Target Not Met: Progress on implementation is as follows: Resolved: 67% In progress: 33% DMS 1721315	Target dates for the recommendations that are in progress have since moved to July and December 2025.	N/A	100%	67%
		CD-6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	No target for this quarter.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
KPA: CROSS CUTTING INTERVENTIONS (8 KPIs = 25%)																
Land Use Planning and Management																
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.6 Efficient processing of development application and building plans	CD 7	% building plans received each quarter, processed and scrutinized within the prescribed timeframe in terms of National Building Regulations i.e. 30 days for residential buildings and 60 days for commercial/industrial buildings)	100%	3	a) Updated register on applications received b) Quarterly Report to City Development Portfolio	100% building plans processed	Target Met: 100% building plan applications processed: 97 building plans received (82 residential and 15 commercial/ industrial). (i) There are forty three (43) building plans that have been submitted and approved in this quarter and all of them are residential (44%). (ii) 34 plans were referred back/declined (27 residential and 07 commercial/ industrial) (35%). (iii) 20 in circulation (12 residential and 8 commercial/industrial) (21%). 0 backlog Summary of Building Plans Register for this quarter as per RPT179224.	N/A	N/A	100% building plans processed	Target Met: 100% building plan applications processed: 103 building plans received (88 residential and 15 commercial/industrial). (i) There are thirty seven (37) building plans that have been submitted and approved in this quarter; thirty three (33) of them are residential (89%) and four (4) are commercial (11%). (ii) 24 plans were referred back/declined; 23 residential and 1 commercial/industrial (23%). (iii) 40 plans are in circulation (30 residential and 10 commercial/industrial) (39%). 0 backlog. Summary of Building Plans Register for this Quarter is available on DMS1717425. Quarterly Report: RPT1793706. Approval Certificates are available on DMS1717345.	N/A	N/A	100%	100%
		CD 8	% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100%	3	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Target Met - Land Use Management: 100% of all received applications processed. Total 50 applications received: (i) 45 Building Line Relaxation applications received: 19 finalised and 26 in process (in circulation for comments, lapsed or referred back to Applicants). All 45 Building Line Relaxation applications processed (90%) (Register as per DMS1701762). (ii) 4 Consent applications received. All 4 applications processed (lapsed and/or referred back to Applicants or in circulation). All 4 Consent applications processed (8%) (Register as per DMS1701763). (iii) 1 Parking Bays Relaxation Application: Application in process. The application processed (2%). Register as per DMS1701765). Quarterly Report as per RPT179179. Target Met: Development Administration: 100% of SPLUM Bylaw Land Development applications processed: 100% applications processed - 4 Pre-Applications (17%) received (1 Subdivision and 3 Combined); 2 Formal Applications (9%) received (both Combined) and 17 applications (74%) received during previous quarters were processed further (2 Rezoning and 15 Subdivision, Extension, Change of Use, etc.) as per RPT179224.	N/A	N/A	100% of SPLUM Bylaw applications processed	Target Met: 100% of SPLUM Bylaw applications processed Land Use Management: Total 55 applications received. (i) 46 Building Line Relaxation applications received: 20 finalised and 26 in process (in circulation for comments, lapsed or referred back to Applicants). All 46 Building Line Relaxation applications processed (84%) (Register as per DMS1717558). (ii) 9 Consent applications received. 2 applications finalised and 7 in process (lapsed and/or referred back to Applicants or in circulation). All 9 Consent applications processed (16%) (Register as per DMS1717559). (iii) 0 Parking Bay Relaxation Applications received: Register as per DMS1717560. Quarterly Report as per RPT179691. Target Met: Development Administration: 100% of SPLUM Bylaw Land Development applications processed: 100% applications processed - 2 Pre-Applications (17%) received (2 Combined); 6 Formal Applications (9%) received (6 Combined) and 16 applications (74%) received during previous quarters were processed further (3 Rezoning and 13 Combined). Evidence: Quarterly Reports (RPT 179725 & 177726). Extract from Applications Register (DMS1701676).	N/A	N/A	100%	100%
Spatial and Environmental Planning																
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Implement (and Review) Spatial Development Framework	CD 9	Date of submission of final SDF to IDP Unit	31-May-25	3	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	No target for this quarter.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		CD 10	Number of Climate Change meetings/engagements convened within the organization by 30 June 2025	6	3	a) Quarterly Progress Reports b) Attendance Registers and Minutes c) Presentation material; agenda of virtual engagements	1 Green Team Meeting	Target Met: (i) Green Team meeting held on 16 September 2024. Agenda as per DMS1696436 and meeting notes as per DMS1700387. (ii) Quarterly progress report as per RPT179224. In addition: As part of the Cities Adapt project, the competition was launched between schools in Ekurhuleni to identify a location for the practical demonstration project. Site visits were conducted on 15 July 2024 and preparatory work for the competition was undertaken with the scholars on 16 July 2024. Attendance register as per DMS1683580 and photographs as per DMS 1683536.	N/A	N/A	1 Green Team Meeting 1 Stakeholder Engagement on Climate Change	Target Met: (i) Green Team meeting held on 28 November 2024. Agenda as per DMS1711931; Register as per DMS1714133 and meeting notes as per DMS1715644. (ii) A joint awareness programme (stakeholder consultation) was held with SALGA (South African Local Government Association and KCDM (King Cetshwayo District Municipality) in light of International Day for Disaster Risk Reduction, National Fire Safety and Prevention and International Day for Climate Action. A presentation on Climate Change was done with at Membe Primary School as part of the event. Agenda as per DMS1716113. Summary of proceedings and photographs as per DMS1720302. (iii) Quarterly progress report to Council as per RPT179698.	N/A	N/A	3	3
		CD 11	Airport relocation and redevelopment	Completed procurement documentation	3	a) Progress reports to Council b) Draft Procurement documentation	Follow-up on Treasury Views and Recommendations	Target Met: (i) Treasury Views and Recommendations were received on 16 September 2024 as per DMS1699657 and DMS1699658. (ii) Quarterly progress report as per RPT179227.	N/A	N/A	Submission of TVR1 (Treasury Views and Recommendations 1) from National Treasury to Council	Target Not Met: (i) Response Letter on the received TVR1 was submitted to National Treasury on 17/12/2024 as per DMS1716530. Report to Council to be completed once the engagements with National Treasury have been concluded. (ii) Quarterly progress report to Council as per RPT179690.	Municipal response letter to National Treasury's TVR1 clarified a number of issues from the TVR1 correspondence. Evidence and proof of matters having been considered during the Feasibility process was provided and referred. Response and amended TVR1 required from Treasury to ensure that recommendations to Council are complete and accurate with updated TVR1.	Request an urgent engagement with National Treasury to discuss the response by the Municipality to the TVR1 that is to be followed up by a further written response by National Treasury before submission to Council. Follow-up request to National Treasury as per DMS1720111.	Submission of TVR1 (Treasury Views and Recommendations 1) from National Treasury to Council	Municipal response letter to National Treasury's TVR1 clarified a number of issues from the TVR1 correspondence.
	6.1.2.4 Efficient processing of environmental applications	CD 12	% of environmental authorisation applications processed within the legislated time frame	100%	3	a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed	Target Met: (i) Twelve (12) response letters submitted to environmental applications as per DMS1679523, DMS1681600, DMS1681596, DMS1683432, DMS 1685457, DMS1685452, DMS1697531, DMS1693182, DMS1693759, DMS1695637, DMS1695645, DMS1698222 and DMS1698558. (ii) Register of environmental applications responded to as per DMS 1698315.	N/A	N/A	100% of environmental authorisation applications processed	Target Met: 100% environmental authorisation applications processed. (i) Six (6) response letters submitted to environmental applications as per DMS1716511, DMS1704090, DMS1704081, DMS1710433, DMS1709754 and DMS1713853. (ii) Register of environmental applications responded to as per DMS 1710351.	N/A	N/A	100%	100%

Property Administration																
6.2.1 To ensure fair valuation of properties	6.2.1.1 Development and maintenance of Valuation Roll in line with Municipal Property Rates Act.	CD 13	Publishing Supplementary Valuation Roll	Publication of supplementary valuation roll	3	a) Maintain a list of all objections reviews received and finalized	N/A	No target for this quarter.			N/A	N/A	N/A	N/A		
		CD 14	Release and make available 10 land parcels.	10	4	Quarterly report	N/A	No target for this quarter.			5 land parcels released.	Target Met: 5 land parcels released for leasing through open bid process- Advert on DMS 1713283: - Tender 8/21/UMH 1504-24/25, (Erf 8767); - Tender 8/21/UMH 1502-24/25, (Erf 8853); - Tender 8/21/UMH 1503-24/25, (Erf 8854); - Tender 8/21/UMH 1506-24/25 (Erf 8895); - Tender 8/21/UMH 1505-24/25 (Erf 8897) 5 land parcels released for leasing through Council Resolution: - RPT 178868 Remainder of Erf 624 Grunter Gully - RPT 178274 Portion of Public Open Space on Erf 2277 Via Cassandra, Arboretum - RPT 178870 Portion of the Road Reserve behind Erf 296 Galpangolf in Meerensee - RPT 178465 Portion of the Remainder of Erf 5333 Alton South - RPT178466 Request for Permission to Lease a Portion of a Passive Open Spaces on Erven 11620 and 11662 Veldenvlei	The reason for achievement was due to responding to demands as per the requests received from applicants.	N/A	5	5
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (5 KPIs = 17%)																
Human Settlements																
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CD 15	Number of Housing Consumer Education Awareness conducted	16	3	a) Invitations for the meetings b) Attendance Register c) Post on Social media d) Quarterly Reports to Council	3 Housing Consumer Education awareness	Target Met: 03 Housing Consumer Education Awareness held this quarter. (i)Notices for all 3 Awareness Meetings held on 21/09/2024; 22/09/2024; 27/09/2024 are available on DMS1699526, DMS1699528 & DMS1690557. (ii)Attendance Registers for all Awareness Meetings are available on DMS 1699465, DMS 1699466 & DMS 1699480. (iii) Housing Consumer Education Quarterly Report is available on RPT 179232.	N/A	N/A	3 Housing Consumer Education Awareness Programme	Target Met: 05 Housing Consumer Education Awareness held this quarter. (i)Notices for Awareness Meetings held on 10/10/2024; 11/10/2024; 24/10/2024, 01/11/2024, 07/11/2024, are available on DMS1715862. (ii)Attendance Registers for all Awareness Meetings are available on DMS 1715857, DMS1715858, DMS1715868, DMS1715860, DMS1715861 (iii) Housing Consumer Education Quarterly Report is available on RPT179698.	Additional consumer education awareness was conducted as a result of the National Housing Needs Register survey that is underway to ensure that the community understands the programme objectives and to avoid confusion that the programme is about RDP housing registration.	N/A	6	8
								1 Consumer Awareness Post/Social media	Target Met: Social Media post is available on DMS1699492.	N/A	N/A	1 Consumer Awareness Post/Social media	Target Met: 01 Consumer Awareness Post/Social Media on DMS1715875.	N/A	N/A	2
		CD 16	Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries Ref. (T2.34)	31-Mar-25	3	a) Signed Donation Agreement with the Department of Public Works	Engagement with Office of the Premier	Target Met: The Hon. Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreement (DMS1702416) A follow up letter was also submitted to the Provincial Department of Public Works - in August 2024 (DMS1702417). Furthermore, Hon. MEC for Public Works had:	N/A	N/A	N/A	No target for this quarter.	N/A	N/A	Engagement with Office of the Premier	The Hon. Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreement
		CD 17	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (T2.33)	22 Transfers 36 Housing Units	4	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report	a) 10 Housing Units completed b) Beneficiary replacement Report to Council.	(a)Target Met: The 10 houses have been completed. D6 forms available on DMS but the certificate was only signed on 7th of October 2024. (b) Target Not Met: Report could not be submitted to Council.	a) The houses were completed but there were a few snags that needed to be attended to. The D6 forms therefore could be signed. b)The Municipality is finalizing the Madala Flats allocations, since some of the residents that will be displaced from Madala Flat will be accommodated at Dumisani Makhaye Phase 8, thereafter the beneficiary replacement report to Council will be finalised.	a) The D6 forms will be signed and submitted as evidence in Q2. DMS1702969. b)The report to Council for approval of beneficiary replacements to Dumisani Makhaye Village Phase 8 will be submitted in the 2nd Quarter, since the final meeting with Madala Flats residents to announce the final draft allocation list is scheduled for 10 October 2024. Invitation is on DMS1703658.	a) 10 Housing Units completed b) Beneficiary administration	a) Target Met: 21 Housing Units were completed. The D6 Forms are available on DMS 1715926 and DMS 1715972 b) Target Met: A report served at Council Meeting on the 10/12/2024 for beneficiary changes and additions (RPT179477).	N/A	N/A	10	31

		CD 18	Number of transfers/ housing units completed on implementation of Phase 1 Empangeni Mega Housing project	47 Transfers 5 Housing Units	4	a) Title deeds register b) D6 forms for completed housing units c) Beneficiary replacement Report to Council.	a) Beneficiary replacement Report to Council.	Target Not Met: Report could not be submitted to Council.	There are delays in submission of details for beneficiary replacements from the affected Wards and War rooms to enable the City Development Department-Human Settlements Unit to finalise the beneficiary replacement report to Council for approval.	Report to be submitted and presented to the Allocation Committee for verification and endorsement using the available profiling forms. The allocations committee meeting is scheduled for 28 October 2024, thereafter, the report will be submitted to Council for approval during the 2nd Quarter.	a) 10 Housing Units completed b) Beneficiary administration	b) Target Not Met: a) No Housing Units were completed due to NIBRR non-compliance issues b) Target Not Met: The report served before City Development Portfolio on the 27th November 2024 but could not serve to Council (RPT 1717558).	a) The contractors appointed to build houses could not meet the required quality standard control. The contract between the Implementing Agent and the contractor was terminated after the project got suspended by the KZN Department of Human Settlements on the 26th November 2024, please see letter on DMS1716724. b) The report could not serve at Council meeting on the 10th of October 2024 due to ward 27 warroom not submitting replacement.	a) The Implementing Agent received a breach of contract letter from the Department as per DMS1716726, whereby the Department outlined all information required in order to get the project back on track. The IA has submitted all information and the recovery program on DMS1716725 to be followed in order to recover time lost. b) The office of the Speaker was requested to intervene and the report to serve in the next Council meeting.	10 Houses Beneficiary administrations	0 Houses
		CD 19	Beneficiary approval and funding for Aquadene Housing Project Stage 3	Stage 3 application approval	3	a) Council resolution on housing beneficiaries. b) Stage 3 Application Pack	N/A	No target for this quarter.			Advert for beneficiary list	Target Met: Advert on DMS 1717161	N/A	N/A	Advert for beneficiary list	Target met
KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (8 KPIs = 25%)																
Business Support, Markets & Tourism																
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CD 20	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues	6	4	Attendance Registers	1 agricultural development support programme executed	Target Met: 3 agricultural development support programmes executed. 1. Cooperative governance training took place on the 22nd and 23rd July 2024 at eSikhaleni. The attendance register is available on DMS1696861 and photographic evidence on DMS1697291. 2. Ocoo Agricultural workshop held on the 5th September 2024. The attendance register is available on DMS1696863 and photographic evidence available on DMS1697288. 3. The Department of Agriculture in collaboration with COU hosted an information day with Xwibangwe emerging farmers. The attendance register on DMS1697296 and photographic evidence on DMS1697292.	The overachievement by 2 was due to partnerships that were requested from the Agriculture stakeholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received. The training and information sharing sessions were at no cost to Council.	N/A	2 agricultural development support programme executed	Target Met: 3 agricultural development support programmes conducted. 1. Supacane and grain Agribusiness Indaba held on 02 October 2024 at Empangeni Civic Center. The attendance register is on DMS1711223 and photographic evidence on DMS1711210. 2. Agricultural information day held on the 10 October 2024 at Mwenempho hall. The attendance register is available on DMS1711221 and photographic evidence is available on DMS1711211.3. On the 16 October 2024 COU collaborated with Department of Agriculture and host farmers market day for Umhlatuze farmers at Empangeni Civic Center. The attendance register is available on DMS1711222 and photographic evidence on DMS1711212	The overachievement by 1 was due to partnerships that were requested from the Agriculture stakeholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received. The training and information sharing sessions were at no cost to Council.	N/A	3	6
3.1.3 To create an enabling environment for the informal economy	3.1.3.1 Review and implement Informal Economy Bylaw and Policy	CD 21	Number of awareness campaigns conducted on Informal trading Bylaw	10	3	a) Attendance register b) Quarterly report	1 awareness campaigns on Informal trading Bylaw conducted	Target Met: 1 Informal trading Bylaw awareness campaign was conducted on the 15th of August 2024 and Attendance Register is on DMS1698758 and the Photographic evidence is on DMS1699153.	N/A	N/A	6 awareness campaigns on Informal trading Bylaw conducted	Target Met: A total of Nineteen (19) workshops were held during the months of October, November and December 2024; the workshop was held during the session of renewing of permits that took place in various places throughout the City on the following dates: 14 October 2024 to 23 October 2024, 16 November 2024 to 22 November 2024 and 02 December to 05 December 2024. The attendance registers are available on DMS1715422. Photographic evidence is available on DMS1715426. Over and above: Beach Trading. A total of seventy (70) trading permits were allocated, comprising: • Fifty (50) stands at Alkantstrand Beach. • Ten (10) stands at Pelican Island (reserved for mobile kitchens); • Ten (10) roaming traders; The successful applicants attended a one-day orientation session where all key matters related to beach trading were discussed. • Trading commenced on 13 December 2024 and will run until 31 January 2025. The attendance register is on DMS1715490. Photographic evidence is available on DMS1715431.	The overachievement was due to the high the number of illegal traders identified around the City and the bylaw awareness was intensified and this resulted in a large volume of traders applying for permits during Nov-December 2024.	N/A	7	20
3.1.4 Clear City Identity	3.1.4.1 To promote the city as destination of choice	CD 22	Number of advertorials on marketing platforms intended for the marketing of Umhlatuze as destination of choice	2	3	a) Shopping Cart & PO b) Copy of advert	No target	No target for this quarter.	N/A	N/A	1 advertorial on marketing platforms	Target Met: Beads Magazine editorial available on extracted pages DMS 1714435. The advert was also converted into a flip through video that was posted on Council website and social media platforms. Link is available on https://fr.umhlatuze.gov.za/fr/public-link/file-download/36de48386ecad0193ab6957000658525804157481677983597/Larato_Video.mp4.	N/A	N/A	1	1
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CD 23	Number of unemployed community members re-skilled Ref. (T3.3)	80	3	a) Attendance register b) Close-out Report	20 unemployed community members trained	Target Not Met: No community members were trained during the reporting quarter. However, there was an approved Concept Plan for upskilling of unemployed graduates with drivers licenses on DMS 1689030. Advertisement is on DMS1700173 and DMS1700176 respectively.	The quotations received were found to be above the allocated budget.	A new purchase order has been approved for reduced numbers of trainees according to the budget as per shopping cart on DMS 1703897. The Municipality is collaborating with Full Circle College, which is one of the panelists in rolling out learnership Programme in Plant Production NQF Level 2 for unemployed community members. A Commencement letter on DMS 1697427, dated 16 September 2024 was received. A letter to the Services SETA requesting commencement of the learnership programmes is found on DMS 1703947. The next phase is for the Services SETA to conduct the induction process.	20 unemployed community members trained	Target Met: 127 community members were trained in the following areas: 44 learners are participating on a learnership programme towards attaining a National Certificate-Plant Production NQF Level 3. The Services SETA approved 50 learners however 6 declined participation at commencement of the programme. The attendance register is found on DMS 1713101; 46 Learners are participating on a learnership programme towards attaining a National Certificate-Mixed Farming Systems for a period of 12 months. The Services SETA approved 50 learners however 4 declined participation at commencement of the programme. Attendance register is found on DMS 1713103; 38 Community members employed as EPWP by the Municipality attended a workshop on Basic Financial Literacy conducted by the Financial Sector Conduct Authority(FSCA), attendance register is found on DMS 1710649	The increase in numbers is a direct benefit from creating a Panel of Accredited Training Service Providers as per Tender 8/21/UMH900-21/22 (RPT 173895) which mandates the service providers to search for training/skills development opportunities on behalf of Umhlatuze Municipality, Full Circle College, one of the panelist secured opportunities in the Services SETA for 50 learners towards Plant Production NQF Level 3, and also 50 learners towards Mixed farming Systems NQF Level 2.	N/A	40	127
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CD 24	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors) Ref. (T3.4)	689 (Cumulative)	4	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	Target Not Met: 123 job opportunities were created. A list of beneficiaries is found on DMS 1701413. Out of 123, 46 job opportunities were created through Capital Projects. Contracts are found on DMS 1697144, DMS 1697136, DMS 1700235 and 77 job opportunities were created through the EPWP Integrated Grant DMS 1688741, DMS 1688746, DMS 1698357, DMS 1698358.	The Municipality is currently unable to implement the various municipal projects planned for the financial year. Communication received reflects that all projects to be funded from the Loan are on hold as per DMS1683724.	Tracking of project implementation will be conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded from borrowing are implemented.	350 job opportunities created	Target Not Met: 91 job opportunities were created during this quarter. Cumulative work opportunities increased to 214. A list of beneficiaries is found on DMS1715243.	The Municipality is currently unable to implement the various municipal projects as planned for the financial year resulting in no work opportunities created through municipal projects. Communication received directs that all projects to be funded from the Loan are on hold as per DMS1683724.	Tracking of projects implementation will be conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded from borrowing are implemented and local community members benefit from such projects through employment creation.	500	214
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance, markets, trading facilities and infrastructure with linked services	CD 25	Number of information sharing sessions/training facilitated to support SMME Development	6	4	a) Training material b) Attendance registers for trainings	2 Information sharing/Training of SMMEs	Target Met: 7 sessions held. 1. Council partnered with KCDM (Environmental Health) and EDTA to conduct inspections and educate businesses regarding the importance of business compliance as well as adherence to environmental health regulations. Attendance registers are available on DMS 1699675 and photographic evidence is also available on DMS 1700606. 2. Tax Education Information Workshop took place took place on 14 August 2024, and attendance register is on DMS:1697607. 3. SETA Information workshop for the Tourism Equity Fund was held on the 18th July 2024. Attendance register on DMS 1698714 and Photographic evidence on DMS 1698715. 4. Cruise Tourism Seminar took place on the 17 September 2024. The attendance register is available on DMS 1698224. Photographic evidence is available on DMS 1698211. 5. Productivity Awareness Training Group A, took place on 16 July 2024. Attendance register is on DMS 1697392. Course pack is on DMS: 1697376. <i>Group B awareness book cabinet on 18</i>	The overachievement by 5 was due to partnerships that were requested from the Economic Development stakeholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received for the majority of the requests. The training and information sharing sessions were at no cost to Council.	N/A	1 Information sharing/Training of SMMEs	Target Met: 2 Training sessions were held. The Municipality collaborated with the Service Seta in providing business development training to smme's and cooperatives, training took place on 13-14 November at eSikhaleni New Hall. Similar session was also held at eMpangeni Civic Center on 18-19 November 2024, with 18 smme's in attendance. Attendance register is available on DMS1712257 and training content is on DMS1715719. certificates are available on DMS1714423. The Municipality in collaboration with the National Empowerment Fund (NEF) and other government entities, including the KZN Department of Economic Development and Tourism (EDTEA), provided business education workshop for smme's in the food and beverage sector, catering services, truckshop operators and other. The workshop took place on 06 December 2024 at Umhlatuze SMME One Stop Shop, and the attendance register is on DMS1714286. Training Material is on DMS1714324.	The overachievement by 1 was due to partnerships that were requested from the Economic Development stakeholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received for the majority of the requests. The training sessions were at no cost to Council.	N/A	3	9
Air Quality Management																
6.1.2 To ensure effective Environmental Management in compliance with legislation	6.1.2.3 Air quality monitoring and implementation of the Air Quality Management Plan	CD 26	Number of awareness campaigns / environmental forum meetings to ensure Air Quality Compliance with AQ.	40 Industrial inspections 8 awareness campaigns 16 Environmental Forum meetings	2	a) Industrial Inspection report b) Agenda & attendance registers for environmental forum meetings c) Proof of awareness campaigns conducted as follows: 40 Industrial inspections 8 awareness campaigns	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) Target Met: 10 Industrial inspections-DMS1699826 b) Target Met: 2 awareness campaigns-DMS1699822 c) Target Met: 6 environmental forum meetings-DMS1699840	There are 10 Industries in total that have environmental forums with the City of Umhlatuze. In this reporting quarter more than 4 industries were engaged due to their availability and the nature of their day activities, which requires more consultation, hence the overachievement.	N/A	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) Target Met: 11 Industrial inspections-DMS1717036 b) Target Met: 2 awareness campaigns-DMS1717039 c) Target Met: 5 Environmental forum meetings-DMS 1717368	a) There were more industries that were renewing their Scheduled Trade Permit during the period of 1 October to 31 December 2024, hence a total of 11 industrial inspections was done. c) There are 10 industries in total which have the Environmental Forums with the City of	N/A	20 Industrial inspections 4 awareness campaigns 8 Environmental Forum meetings	21 Industrial inspections 4 awareness campaigns 11 Environmental Forum meetings

		CD 27	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	80% (Average)	2	a) Station report.	80% Air Quality data validated	Target Met: 95.83%, Air Quality Validated Data Capture. The station Report is on DMS1701012.	N/A	N/A	80% Air Quality data validated	Target Met: 92.70%, Air Quality Validated Data Capture. The station Report is on DMS1717056.	A 92.70 % was achieved due to no malfunctioning of equipment and no power disruption during the period in review, hence the overachievement.	N/A	80%	94%
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)																
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CD 28	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within City Development Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit.	Target Met: (a) Performance plans for employees below Section 56 Managers signed and submitted to PMS Unit as captured on DMS1686121. Please see the following. Target Met: Annual Performance assessments held on 13 August 2024. Attendance register is on DMS1689225 and assessment report is on DMS1703240 and DMS1703973.	N/A	N/A	N/A	N/A	N/A	N/A	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met
		CD 29	Number of Performance Assessments for employees reproting to the DCM	2	3	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024		N/A	N/A	N/A	N/A	N/A	N/A	1	1
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 09%)																
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CD 30	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	90%	3	a) Spending report per quarter	0.4% spending Evidence of expenditure Project status reports	Target Met: 6% Expenditure. See DMS1699976 & DMS1702462.	N/A	N/A	70% spending Evidence of expenditure Project status reports	Target Not Met: 12% Expenditure. See DMS1721319.	Projects funded by borrowings have been re-prioritised as per EMCO resolution on DMS1707668.	Projects will proceed in the 2025/2026 FY	70%	12%
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	CD 31	Date of submitting Procurement Plan	30-Jun-25	3	a) Quarterly contract management report signed by DCM	N/A	No target for this quarter.	N/A	N/A	N/A	No target for this quarter.	N/A	N/A	N/A	N/A
	5.3.1.2 Accurate contracts and logistics management	CD 32	Number of contract monitoring reports submitted to DCM	4 Reports	3	a) Quarterly contract management report signed by DCM	1 Report	Target Met: 1 contract Management Report signed by the DCM. Please see DMS1702489	N/A	N/A	1 Report	Target Met: 1 contract Management Report signed by the DCM. Please see DMS1721121.	N/A	N/A	2	2

<div>Signed off by the DCM CD:</div> <div>Date:</div>	
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ADJUSTED ANNUAL TARGET	Q3: 01 JAN - 31 MAR				Q4: 01 APR - 30 JUN				REASON FOR ADJUSTMENT
	Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	
3	No target for this quarter.				a) Land Acquisition and disposal policy reviewed b) Land Use Scheme reviewed				N/A
100%	100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented				N/A
11	1 Information sharing session				1 Information sharing session				N/A
100%	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter				N/A
100%	100% implementation of IA recommendations due within Q2				100% Resolution of Internal Audit findings due within Quarter 3				N/A
	60%-of-AG-findings-resolved				60%-of-AG-findings-resolved				No
100%	100% building plans processed				100% building plans processed				N/A
100%	100% of SPLUM Bylaw applications processed				100% of SPLUM Bylaw applications processed				N/A
31-May-25	Draft SDF for 2025/2026 submitted to IDP Unit				Final SDF for 2025/2026 submitted to IDP Unit 31 May 2025				N/A
6	1 Green Team Meeting				1 Green Team Meeting 1 Stakeholder Engagement on Climate Change				N/A
Completed procurement documentation	No target				Draft Procurement DocumentationDraft Procurement Documentation				N/A
100%	100% of environmental authorisation applications processed				100% of environmental authorisation applications processed				N/A

Publication of supplementary valuation roll	N/A				Supplementary Valuation Roll published				N/A
10	N/A				5 land parcels released.				N/A
16	3 Housing Consumer Education Awareness Programmes				3 Housing Consumer Education Awareness Programmes				N/A
	1 Consumer Awareness Post/Social media				1 Consumer Awareness Post/Social media				N/A
30-Jun-25	Engagement KZN Department of Public Works				Donation Agreement signed 30 June 2025				N/A
47 Housing 22 Transfer	a) Follow-up on approval of beneficiaries				a) 16 Housing Units completed b) 22 Title deed transfers				Adjustment based on mid yer actual.

47 Transfers 5 Housing Units	a) Beneficiary administration				a) 5 Housing Units completed b) 47 Title deed transfers				There were construction challenges due to non-compliance. The implementing agent has since changed the professional team and the construction has commenced with close monitoring by the Authorities.
Finalisation of housing units allocation disputes					Finalisation of housing units allocation disputes				There were disputes received after publishing of Beneficiary list, therefore the process could not be finalised until the disputes have been attended to.
6	1 agricultural development support programme executed				2 agricultural development support programme executed				N/A
20	2 awareness campaigns on Informal trading Bylaw conducted				1 awareness campaign on Informal trading Bylaw conducted				N/A
2	No target				1 advertorial on marketing platforms				N/A
80	20 unemployed community members trained				20 unemployed community members trained				N/A
689	550 job opportunities created				689 job opportunities created				N/A
9	1 Information sharing/Training of SMMEs				2 Training of SMMEs1 Information sharing/Training of SMMEs				Indicator adjusted based on mid-year actual.
40 Industrial inspections 8 awareness campaigns 16 Environmental Forum meetings	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings				a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings				N/A

80%	80% Air Quality data validated				80% Air Quality data validated				N/A
31-Jul-24	N/A				N/A				N/A
2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025				N/A				N/A
90%	90% spending Evidence of expenditure Project status reports				90% spending Evidence of expenditure Project status reports				N/A
30-Jun-25	N/A				Procurement Plan for 2025/2026 submitted to SCM 30 June 2025				N/A
4	1 Report				1 Report				N/A

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DEPUTY CITY MANAGER CORPORATE SERVICES 2024/2025																								
Strategic Objective	IDP Strategy	KPI No.	Key Performance Indicator	Annual Target	Weight	Audit Evidence Requirement	Quarterly Targets																	
							Q1: 01 JUL - 30 SEPT				Q2	Mid-Year adjustment				Q3	Q4				Reason for Adjustment			
							01 JUL - 30 SEPT	Actual Output	Reason(s) for Variation	Corrective Action	01 OCT - 31 DEC	Actual Output	Reason(s) for Variation	Corrective Action	Mid-Year Target	Actual	Adjusted Annual Target	01 JAN - 31 MAR	Actual Output	Reason(s) for Variation		Corrective Action	01 APR - 30 JUN	
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (19 KPIs = 51%)																								
Administration																								
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.1 Provide administrative support for all Council Committees	CS 1	Number of Council and Exco Meetings held	16	3	a) Signed notice of meetings b) Agenda and minutes	4	Target Met 3 Council and 3 Exco Meetings held Exco Agendas DMS 1696166 DMS 1698341 DMS 1688185 Exco Minutes RPT 178596 RPT 178823 RPT 179039 Council Agenda DMS 1698212 DMS 1691574 DMS 1697687 Council Minutes RPT 178837 RPT 178948 RPT 179129	Target over Achieved due to Special Council Meeting	N/A	4	Target Over Achieved: 5 Council and 3 Exco Meetings held Exco Agendas DMS 1699290,DMS 1708430, DMS 1713877 Exco Minutes RPT 179214, RPT 179499 RPT 179582 Council Agenda DMS 1704409,DMS 1710052, DMS 1713889 DMS 1707872, DMS 1712600 Council Minutes RPT 179484, RPT 179603 RPT 179340,RPT 179510 RPT 179560	Target over achieved due to Special Council Meeting	N/A	8	14	16	4				4	Amended as a result of mid-year actual achievement	
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CS 2	% of complaints received and processed through municipal complaint management system	100%	3	a) Quarterly report on complaints management	100%	Target Met 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178129	N/A	N/A	100%	Target Achieved: 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178792	N/A	N/A	100%	100%	100%	100%				100%	N/A	
		CS 3	Number of Batho Pele activities implemented in the Corporate Services Department	4	2	a) Proof of activities implemented	1 Batho Pele activity	Target Met 1 Batho Pele activity was conducted in the quarter Dms Code - Agenda DMS 1688419 Attendance Register DMS 1690662 - Minutes DMS 1693612	N/A	N/A	1 Batho Pele activity	Target Achieved: 1 Batho Pele activity was conducted in the quarter Batho Pele 1 Technical Meeting held on 25 Nov 2024- DMS 1690662 - Minutes and Attendance Register DMS 1711882	N/A	N/A	2	2	4	1 Batho Pele activity				1 Batho Pele activity	N/A	
1.1.5 To promote access to information and accountability	1.1.5.1 Ensure access information in line with relevant legal prescripts	CS 4	Date of submitting Section 32 Report to Information Regulatory outlining requests for Municipal information	30 June 2025	3	a) Report b) Proof of submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A	30-Jun-25	No Target set for the quarter				Section 32 Report submitted 30 June 2025	N/A	
		CS 5	Number of inspections conducted to ensure effective and efficient records management	4	3	a) Inspection Report to CS Portfolio Committee	1 Inspection Report	Target Met 1 Inspection Report submitted to CS Portfolio Committee RPT 178799	N/A	N/A	1 Inspection Report	Target Achieved: 1 Inspection Report submitted to CS Portfolio Committee RPT 179218	N/A	N/A	2	2	4	1 Inspection Report				1 Inspection Report	N/A	
		CS 6	% Compliance with Records Management legislative prescripts	100%	3	a) Updated compliance checklist	100% Compliance	Target Met 100% Compliance with Records Management legal compliance Checklist DMS 1624096 Records Management Review DMS 1699333	N/A	N/A	100% Compliance	Target Achieved: 100% Compliance with Records Management legal compliance Checklist DMS 1624096 Records Management Review DMS 1717707	N/A	N/A	100%	100%	100%	100% Compliance				100% Compliance	N/A	
		CS 7	Number of Airport Management reports submitted to Council	4	2	Quarterly report	1 Airport Quarterly Report	Target Met 1 Airport Quarterly Report submitted to Council RPT178821	N/A	N/A	1 Airport Quarterly Report	Target Achieved: 1 Airport Quarterly Report submitted to Council RPT 179253	N/A	N/A	2	2	4	1 Airport Quarterly Report				1 Airport Quarterly Report	N/A	
		CS 8	Number of Facilities Management reports submitted to Council	4	2	Quarterly report	1 Facilities Management Quarterly Report	Target Met 1 Facilities Management report submitted to Council RPT 178905	N/A	N/A	1 Facilities Management Quarterly Report	Target Achieved: 1 Facilities Management report submitted to Council RPT 179037	N/A	N/A	2	2	4	1 Facilities Management Quarterly Report				1 Facilities Management Quarterly Report	N/A	
Legal Services																								
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CS 9	% of policies reviewed by Corporate Services and adopted by Council in the 2024/25 financial year	100%	3	a) CS -Policy Register b) Quarterly Report to CS Portfolio c) Council Resolution for the fourth quarter for all policies	0%	N/A	N/A	N/A	0%	N/A	N/A	N/A	0%	N/A	N/A	100%	0%				100%	N/A
		CS 10	% of SLA (with complete information submitted), finalised within 7 days	100%	3	a) Updated Register of SLA's with dates	100%	Target Met 100% a. DMS 1700353 SLA Register	N/A	N/A	100%	Target Achieved: Updated Register of SLA's with dates - DMS 1700353	N/A	N/A	100%	100%	100%	100%				100%	N/A	
		CS 11	Number of reports on litigations and all legal related matters of the Municipality submitted to Council	4	3	a) Updated litigations Register b) Quarterly Report on Litigation	1 Legal Services Report	Target Met Litigation Register and Report a. DMS 1683689 Litigation Register b.DMS 178194 Litigation Quarterly Report	N/A	N/A	1 Legal Services Report	Target Achieved: Updated litigations Register - DMS 1683689 Quarterly Report on Litigation and 1 Legal Services Report (RPT: 178956)	N/A	N/A	2	2	4	1 Legal Services Report				1 Legal Services Report	N/A	
Human Resources Management																								
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CS 12	Number of OHS Awareness Campaigns/ Briefings conducted	4	2	a) Attendance register b) Flyer / Poster/ Email	1 Safety Awareness Campaign/ Briefing Session conducted	Target Met 4 Safety Awareness Sessions conducted DMS 1700200- OHS Workshop for	Closing Aviation Safety compliance findings at the Airport and Mpor awareness	N/A	1 Safety Awareness Campaign/ Briefing Session conducted	Target Achieved: 1 Safety Awareness session conducted. DMS 1717398, Working during hot weather conditions.	N/A	N/A	2	5	4	1 Safety Awareness Campaign/ Briefing Session conducted				1 Safety Awareness Campaign/ Briefing Session conducted	N/A	
		CS 13	% Implementation of OHS Recommended Administrative Controls	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Unit	100% of OHS Recommendations due for the quarter implemented	Target not achieved 94% implementation of OHS recommendations POE (DMS 1700606)	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Target Not Achieved: 89 % implementation of the OHS Recommendations POE (DMS 1720496).	42 OHS complaints were not attended to in the quarter.	The Safety observations for Corporate Services Heads of Section and DCM will be conducted in Q3.	100%	92%	100%	100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented	N/A	
		CS 14	Number of reports submitted by Occupational Health Clinic to Council	4	2	a) Quarterly reports with statistical analysis of occupational health services rendered	1 Occupational Health Clinic Report	Target Met RPT 178154 - Q1 Occupational Clinic Report	N/A	N/A	1 Occupational Health Clinic Report	Target Achieved: RPT 178630 - Q1 Occupational Clinic Report served at Council.	N/A	N/A	2	2	4	1 Occupational Health Clinic Report				1 Occupational Health Clinic Report	N/A	
Information and Communication Technology																								

1.1.4 To promote municipal governance system that enhances and reinforces the system of participatory Governance	1.1.4.4 Adequate implementation of ICT Systems enabling informed decision making and communication	CS 15	% Availability of ICT Systems	90% (Average)	3	a) Monthly report to Council on system availability	90% availability	Target Met 100% Availability Report: RPT 177540 - 30 July 2024 Council Minutes: RPT 179129 Report: RPT 178802 - 27 August 2024	N/A	N/A	90% availability	Target Achieved: 100% Availability Report: RPT 178804 - 30 September 2024 Council Minutes: RPT 179510 Report: RPT 178805 - 26 November 2024 Council Minutes: Report will serve at next	N/A	N/A	90%	100%	90%	90% availability	90% availability	N/A
		CS 16	Number of ICT Steering Committee Meetings held	10	2	a) Agenda b) Steering Committee Minutes	3 ICT Steering Committee meetings	Target Met 3 Meetings held DMS 1685443 - 30 July 2024 DMS 1691576 - 27 August 2024 DMS 1698004 - 26 September 2024 ICTSC Minutes	N/A	N/A	2 ICT Steering Committee meetings	Target Achieved: 2 Meetings held DMS 1705788 - 29 October 2024 DMS 1711608 - 26 November 2024 ICTSC Minutes	N/A	N/A	5	5	10	2 ICT Steering Committee meetings	3 ICT Steering Committee meetings	N/A
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CS 17	% completion of Action Plans for each quarter as documented in the strategic risk register for Corporate Services (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DCM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 95% Action Plans completed for Q1 • The Network Refresh Project Phase 1 (Tender No. 8210/M/1291-23/24) has been completed successfully. DMS 1699581 for invoice and delivery note) • Payroll Authorization LUT DMS1700123 and DMS1700263 • ICT Security Scans have been	N/A	N/A	100% completion of Action Plans due for the quarter	Target Not Achieved: 95% Action Plans completed for Q2. The new document has been updated accordingly DMS 1716023	There was no Departmental meeting held for the quarter due to other commitments.	The departmental meeting will be scheduled within Q3.	100%	94%	100%	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	N/A
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CS 18	% implementation of previously raised Internal Audit recommendations within Corporate Services Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target Met 100% ICT Internal Audit recommendations implemented. DMS 1700084- For Corporate Services is Target Achieved 100% Internal Audit recommendations implemented evidence is available on DMS 1701502	N/A	N/A	100% implementation of IA recommendations due within Q1	Target Achieved: 100% ICT Internal Audit recommendations implemented. DMS 1717133	N/A	N/A	100%	100%	100%	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3	N/A
		CS 19	% Resolution of 2023/24 AG findings as per Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100%	N/A	100%	50% of AG findings resolved	100% of AG findings resolved	N/A
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (13 KPIs = 35%)																				
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CS 20	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Corporate Services Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target Met Signed performance plans - Admin Dms 1703560 DMS 1703184 - ICT- DMS 1703233- Legal Services DMS 1703219 - HR DMS 1702849- DMS 1703697	N/A	N/A	N/A	N/A	N/A	N/A	31-Jul-24	31-Jul-24	31-Jul-25	No Target set for the quarter	No Target set for the quarter	N/A
		CS 21	Number of Performance Assessments for employees reporting to the DCM	2	2	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met The Corporate Services Assessments reports and attendance registers are available as follows: Admin DMS 1700757 - ICT - DMS 1703905 Legal DMS 1703911 -HR Assessment report- DMS 1703780 Attendance Register DMS 1703386	N/A	N/A	N/A	N/A	N/A	N/A	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	No Target set for the quarter	N/A
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CS 22	% retention of staff from level 15 upwards	90% (Average)	2	a) HR Report with supporting calculations	90%	Target Met 95% Achieved Retention Quarterly report 179243	5% of level 15 were terminated in quarter 1. The calculations are detailed out on section 2 of the report	N/A	90%	Target Achieved: At the beginning of the quarter (1 October 2024) there was total of 138 employees in this category. After relevant staff movements, at the end of Quarter 1 (31 DECEMBER 2024) there is 137 Employees in this category which equates to 99 % retention rate.	N/A	N/A	90%	97%	90%	90%	90%	N/A
		CS 23	% of working days that section 54/56 positions are filled by permanent staff	90% (Average)	3	a) HR Report with supporting calculations	90%	Target Met 95.8% of working days that section 54/56 positions are filled by permanent staff was achieved. Quarterly report: 179243, the current CFO's contract came to an end and 31.08.2024, therefore there is one (1) Section 54/56 (CFO) position that was vacant for one month September	The CFO position was vacant for one month	N/A	90%	Target Not Achieved: 87.2% achieved In terms of item 17630 of the ordinary Council meeting held on 02 December 2024, Council resolved that Council approved the recommendation from the Panel to appoint Mr. M. Kurene as the Deputy City Manager Financial Services with effect from 01 December 2024. In terms of item 17510 of			90%	87.5%	90%	90%	90%	N/A
	4.1.1.2 Review and implement Employment Equity Policy	CS 24	Disability related programmes (workshops/awareness campaigns)	4	2	a) Agenda b) Attendance register c) Programme Material	1	Target Met 1 Disability Programmes conducted - Ergonomic Chair Handover DMS: 1700033 - Agenda and Register available on DMS 1703728- Programme material is available on DMS 1334266-Due to the sensitivity of content the ergonomics report is restricted.	N/A	N/A	1	Target Achieved: Team Building for employees with disability conducted. DMS 1717370	N/A	N/A	2	2	4	1	1	N/A
	4.1.1.3 Review and Implement EAP Policy and plans	CS 25	Number of Employee Assistance Programmes (EAP) implemented	2	3	a) Attendance Register b) Programme Material	N/A	Target Met 2 EAP Programmes conducted: Alcohol and Drug Awareness sessions- Attendance Register (DMS 1686701) Programme Material (DMS 1703786) b) Pre-retirement Plenary Workshops Attendance Register (DMS: 1686268) Programme Material- (DMS 1703786) The pre-retirement workshop was conducted on	The Alcohol and Drug abuse sessions overlapped from the previous quarter hence two sessions were conducted. The Pre-retirement workshop was requested by staff members especially over 50 years as well as the Two-pot system coming into effect.	N/A	1	Target Achieved: One (1) EAP programme conducted this quarter. Mental Health Awareness from October to December 2024. RPT 179695. Attendance registers on DMS 1715349 and DMS 1715730. Programme material on DMS 1717757.	N/A	N/A	1	3	2	N/A	1 EAP Programme implemented	N/A
	4.1.1.4 Develop an effective training and development strategy and programs	CS 26	Date of submission of Workplace Skills Plan (WSP)	30-Jun-25	2	a) Proof of submission/ Letter of acknowledgment from LGSETA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	No Target set for the quarter	WSP Submitted to LGSETA by 30 June 2025	N/A
		CS 27	Number of training programmes provided as implementation of the Workplace Skills Plan	20	3	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	Target Met: 17 Training Programmes provided. Training & Development Quarterly Report is contained in RPT 178999. (a) DMS numbers for attendance registers for training provided is contained in RPT 178999. (b) Report on the programmes held contained in DMS 1703254	There was an increase in the number of training sessions conducted in collaboration with SALGA and CoGTA	N/A	5 Training Programmes provided	Target Achieved: 13 Training Programmes provided. Training & Development Quarterly Report is contained in RPT 179358 (detailing (a) DMS numbers for attendance registers and (b) Report on the programmes held - DMS 1717815).	N/A	N/A	10	30	30	5 Training Programmes provided	5 Training Programmes provided	N/A
	4.1.1.5 Create and maintain sound labour relations between employer and employees		CS 28	Number of Local Labour Forums (LLF) Meetings held	8	3	a) Approved calendar of meetings b) Signed notice of meetings	2 LLF meetings	Target Met 2 LLF Meetings held this quarter 1. RPT 178781 Agenda, RPT 178783 Minutes 1 August 2024 2. RPT 179105 Agenda, RPT 179106 Draft Minutes, held 27 September	N/A	N/A	2 LLF meetings	Target Not Achieved: Two LLF meetings were scheduled for the quarter, but did not take place. Notice of meeting and Agenda on DMS 1718567	The meetings did take place due to the following reasons: 17 October 2024 The meeting did not reach quorum, as only the Councilors were present. The	The two LLF meetings that did not take place in the quarter should be scheduled during the following quarters.	4	2	8	2 LLF meetings	2 LLF meetings
		CS 29	% of cases whose disciplinary procedure commenced within a month of registration	100%	3	a)Updated Case register with dates	100%	Target Met 100% Case Register for Labour Cases found on DMS 1623750 Bargaining Council and CCMA, DMS 1634695 Labour Relations internal cases.	N/A	N/A	100%	Target Achieved: Case Register for Labour Cases found on DMS 1717572 Bargaining Council and CCMA, DMS 1717568 Labour Relations internal cases.	N/A	N/A	100%	100%	100%	100%	100%	N/A
		CS 30	Number of labour relations training sessions	3	3	a) Attendance register b) Copy of training material	N/A	Two trainings were conducted the attendance register is availal on DMS 1697477. The new conditions of service workshop are available on DMS 1696563 - Code of conduct training-Presentation DMS 1629060, Code of conduct policy DMS 1628774 and Attendance Register DMS 1703107	N/A	N/A	1 training	Target Achieved: Three (3) trainings were conducted in this quarter. Labour relations information sharing of the new Conditions of Services was held on 02 October 2024. The attendance register is found on DMS 1695579 and Presentation is found on DMS 1696563. The second training was the Disciplinary Procedure Training that	N/A	N/A	1	5	5	1 Training	1 Training	N/A
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CS 31	Annual review of the municipal organogram/structure by 30 June 2025	30-Jun-25	3	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A	30-Jun-25	Change Management training to Managers	a) Submit annual review of organogram/structure to Council for Adoption 30 June 2025 b) Signed Job descriptions for all newly appointed employees in the financial year	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 14%)																				
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CS 32	% Capital expenditure of approved projects co-ordinated and facilitated by the CS Department	90%	3	a) Expenditure report	7.5% expenditure	Target Not Met: 0% Achieved Capital projects for Corporate Services Department are funded through the bank loan (borrowing). Memo DMS 1683724 states that no capital projects funded through borrowing may be undertaken until the bank loan has been received by the municipality.	Spending on capital projects will improve once the borrowing process has been concluded.	73.5% expenditure	Target not Achieved: 20% of Capital budget used as at the end of the second quarter. DMS 1704139 (Component 5)	Capital projects for Corporate Services Department are funded through the bank loan (borrowing). Memo DMS 1683724 states that no capital projects funded through borrowing may be undertaken until the bank	Spending on capital projects will improve once the borrowing process has been concluded.	73.5%	20%	90%	90% expenditure	90% expenditure	N/A	

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DEPARTMENT OF THE CHIEF FINANCIAL OFFICER 2024/2025												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS				
								Q3 Targets				Q4 Targets
								01 Jan - 31 Mar	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 Apr - 30 Jun
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (5 KPIs = 16%)												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	FS 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	N/A	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target not met. 83% DMS 1734884	There were gaps identified by OHS Deputy Manager around the intergration of insurance claims with incidents.	CFO will investigate the possibilities of the matter. However the CFO will not take responsibility for non reporting of incidents by departments which ultimately affects the claims.	100% of OHS Recommendations due for the quarter implemented
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	FS 2	Number of Batho Pele activities implemented in the Financial Services Department	4	N/A	3	a) Proof of activities implemented	1 Batho Pele Activity	Target met. Customer Relations Management unit coordinated the Indigent awareness campaign and launched it on the 28 February 2025. Indigent Awareness Campaign Presentation DMS 1736133 Indigent Posters DMS 1736120 Indigent Awareness Campaign Plan DMS 1709158	N/A	N/A	1 Batho Pele Activity
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	FS 3	% completion of Action Plans for each quarter as documented in the strategic risk register for Financial Services Department	100%	N/A	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met. 100% of Action Plans completed. DMS 1732622 Strategic Risk Register DMS 1733808 Fraud Risk Register DMS 1733810	N/A	N/A	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	FS 4	% implementation of previously raised Internal Audit recommendations within Financial Services Department	100%	N/A	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans/Quarterly follow-up	100% implementation of IA recommendations due within Q2	Target not met. 20% resolved in Q2 DMS 1731036, page 10,	In progress. Unfortunately, audit exceptions are accumulative and its difficult to put completion dates.	The department has resolved some of the audit exceptions and will endeavour to resolve those that are still in the register. However as stated Finance is a high risk area and there are a high number of exceptions that the department is resolving by improving controls.	100% implementation of IA recommendations due within Q3
		FS 5	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	N/A	4	a) Quarterly Report on the resolution of AG findings by CAE	50% of AG findings resolved	Target met. 100% DMS 1721195	N/A	N/A	100% of AG findings resolved
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (25 KPIs = 78%)												
Expenditure: Budgeting and Reporting												
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 6	Date of approval of the 2025/2026 budget by Council in terms of Sec.24 (1) of the MFMA	31-May-25	N/A	8	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Draft budget to Council for approval by 31 March 2025	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Final budget to Council for approval by 31 May 2025
		FS 7	Date of conducting Mid-Year Financial Review of the 2024/2025 budget in terms of S.72 of the MFMA	25-Jan-25	N/A	4	a) Copy of 2024/2025 mid-year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council resolution approving the	Mid-Year Financial Review by 25 January 2025	Target met. CR 17675 RPT 179654 Fin Portfolio 21/01/2025 Exco 23/01/2025 Council 23/01/2025	N/A	N/A	N/A
		FS 8	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA.	12	N/A	4	a) Copies of monthly financial reports and item to Council and EXCO b) Copy of the resolutions taken by EXCO in respect of the reports submitted.	3 S71 Reports	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 S71 Reports
		FS 9	Submission of 2023/2024 Annual Financial Statements (AFS) to Auditor General by 31 August 2024 and submission of the Audit Report and AFS for the 2023/2024 year to Council via the Annual Report within 7 months after the end of the financial year.	Submit AFS to AG by '31 August 2024 Submit 2023/2024 Audit Report to Council via the Annual Report within 7 months after the end of the financial year.	N/A	3	a) Copy of item together with financial statements to Council/Audit committee b) Copy of C/Res in respect of the financial statements c) Evidence of submission of AFS to the AG. d) Copy of item together with financial audit report on 2023/2024 financial	AG to present Audit report to Council	N/A	N/A	N/A	N/A
		FS 10	Date of submitting Departmental Annual Report and AFS for contribution to the Organizational Annual Report for submission to the AG.	31-Aug-24	N/A	3	a) Copy of AFS b) Copy of the financial component included in the Annual report	N/A	N/A	N/A	N/A	N/A

		FS 11	Date of submission of the 2024/25 Final SDBIP to the Mayor for approval in terms of Section 69 (3) of the MFMA	30-Jun-25	N/A	3	a) Copy of item together with SDBIP to Council and resolution b) Copy of C/Res adopting the Budget c) Copy of receipt of draft	Draft SDBIP prepared together with the draft 2025/2026 budget submitted to Exco by 30 April 2025	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	2025/26 Final SDBIP submitted to the Mayor within 14 days after budget approval
		FS 12	Quarterly SDBIP reports to the EXCO within 30 days after the end of each quarter.	4	N/A	3	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	1 SDBIP Report
		FS 13	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	12	N/A	2	a) Copy of monthly cash flow statement b) Copy of creditors age analysis c) Item to Finance Portfolio committee d) Copy of Item to EXCO/Council e) Copy of Council resolution	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
		FS 14	Number of reports on cash coverage submitted to Finance Portfolio, EXCO and Council.	12	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions noting the report	3 Monthly Reports	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 Monthly Reports
			Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1 - 3	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions	1 - 3	Target Met. 1 month as at 31 March 2025 DMS 1695873	N/A	N/A	1 - 3
		FS 15	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	45% Gearing Ratio	N/A	3	a) Copy of item to Portfolio or Exco and Council b) Copy of resolution	45% gearing ratio	Target met. 40% as at 31 March 2025 DMS 1695873	N/A	N/A	45% gearing ratio
		5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 16	% verification of assets 75% verification will represent 100% for puposes of reporting.	100%	N/A	3	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	75% assets verified	Target met. (75% is the target representing 100%) 100% of the 50% sample selected was carried out.Therefore 67% was achieved. DMS 1738884	N/A
FS 17	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%			25% - 40% Remuneration Norm	N/A	3	a) Copy of calculation of the % of remuneration of OPEX	25% - 40%	Target met. Actual as at 31 March 2025 = 21% R 855 838 313 + R 25 442 982 / R 4 154 199 378 DMS 1695873	N/A	N/A	25% - 40%
Revenue												

5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 18	Date of review of revenue policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval	30-Jun-25	N/A	3	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions	Draft 2025/2026 Budget reflecting changed/amended Policies.	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Submit Policies for approval to Council 30 June 2025
	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 19	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	12	N/A	3	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 monthly outstanding debtors' report
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.3 Accurate and timeous billing and receipting of revenue	FS 20	Revenue collected as a percentage of billed amount. (Collection Rate)	90% (Average)	N/A	3	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA	90% collection rate	Target met. 100% collection rate as at 31 March 2025 DMS 1695873	N/A	N/A	90% collection rate
Supply Chain Management												
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.5 Accurate and timeous payments of creditors	FS 21	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy.	4	N/A	3	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	1 SCM Report
		FS 22	Number of stock count reports submitted to Council	1	N/A	3	a) Copy of annual stock count report of 2023/2024 b) Copy of items to Council c) Copy of Council resolutions	N/A	N/A	N/A	N/A	N/A
		FS 23	Improved average turnaround of tender procurement processes in accordance with the procurement plan by 30 June 2025	16 weeks (Average turnover)	N/A	2	a) Tenders approved by the Bid Adjudication Committee.	16 weeks	Target met. 10 weeks - DMS 1719547	N/A	N/A	16 weeks
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	FS 24	Number of Contract Monitoring reports submitted to Portfolio	4 Reports	N/A	2	a) Quarterly contract management report signed by DCM	1 Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025	N/A	N/A	1 Report
Financial Management												
5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 25	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the	30-Jun-25	N/A	3	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council	Report progress on number of policies reviewed	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Review policies in June for the next financial year

	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 26	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	12	N/A	2	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 monthly Grant reports included in Section 71 report
		FS 27	Report on the investment register with details of investment, period, interest rate and term within 30 days after month via the Finance Portfolio Committee	4	N/A	2	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the	Quarterly report on the investment register with details of investment	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	Quarterly report on the investment register with details of investment
		FS 28	Report all loans within 30 days after month via the Finance Portfolio Committee as part of the quarterly financial reports.	4	N/A	3	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council	Quarterly report of details of all loans	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	Quarterly report of details of all loans
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 29	Date of submitting Asset Register figures to AG as part of the 2023/24 Annual Financial Statements	31-Aug-24	N/A	2	a) Copy of asset register b) Copy of AFS c) Copy of submission to the Auditor General	N/A	N/A	N/A	N/A	N/A
	5.2.1.6 Apply adequate financial management methodologies	FS 30	Percentage Capital Budget spent on Capital project i.t.o. IDP	90% (Cummulative)	R14 609 000	2	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	70% capital budget spent	Target not met Actual = 24% as per SDBIP comp 5 (DMS 1718165)	Orders have been placed, just awaiting delivery and installation of meters according to FS plan.	Orders have been placed, and 24% has been paid and 75 % has been committed.	90% capital budget spent
		FS 31	Percentage of the municipality's operating budget spent on indigent relief for free basic services	11%			a) Section 71 Report	11%	Target met. 16,71% as at 31 March 2025 DMS 1703109	N/A	N/A	11%
Sign off by Manager/Head of Section:						14						
Date:												
Total KPA Weighting												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)												
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	FS 32	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Financial Services Department	31-Jul-24	N/A	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	N/A	N/A	N/A	N/A	N/A
		FS 33	Number of Performance Assessments for employees reproting to the DCM	2	N/A	3	a) Assessment Report b) Attendance Register	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	Target met. Mid-year Performance assessments held on 31 January 2025 a) Assessment Report DMS 1725682 b) Attendance Register DMS 1725681	N/A	N/A	N/A
Sign off by CFO:.....Date:.....						Signed by the CITY MANAGER:.....Date:						

DEPUTY CITY MANAGER ELECTRICITY AND ENERGY SERVICES 2024/2025																														
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS																							
							Q1: 01 JUL - 30 SEPT				Q2		ACTUAL OUTPUT		REASON(S) FOR VARIATION		CORRECTIVE ACTION		Mid-Year adjustment			Q3				Q4				REASON FOR ADJUSTMENT
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 APR - 30 JUN	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION					
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 24%)																														
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	EES 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	4	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Not Met 84% Achieved DMS 1704286	One incident not investigated within 7 days. Supervisor was on leave	Supervisors to delegate important functions to acting supervisors when on leave and proper hand over of important issues to the team	100% of OHS Recommendations due for the quarter implemented	Target not met 85% of OHS Recommendations due for the quarter implemented DMS 1721516	Incidents and insurance claim not reported and investigated within stipulated time.	The issue to be discussed and put emphasis on the importance of thorough reporting in monthly meetings	100%	78%	100%		100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented				N/A			
		EES 2	Number of Job Safety Observations conducted to ensure improvement of Safety in Municipality Work Environment	80	4	a) Copies of Signed Inspection Reports	20 Job Safety Inspections conducted	Target met X37 Job Safety Observation (Observations) 1 X DMS 1701726 EX DMS 17102026 XA DMS 1701730 (Streetlighting) XB DMS 1702045 and (Customer Services) Y 20 DMS 1698863	High number of inspections is a deliberate move by department to drive safety awareness in all our tasks	N/A	20 Job Safety Inspections conducted	Target met X28 Total Job Safety Observation X 12 October - DMS 1717963 X 14 November DMS 1717970 X 2 December DMS 1716589	N/A	N/A	40	65	60		20 Job Safety Inspections conducted				20 Job Safety Inspections conducted				N/A			
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	EES 3	Number of Batho Pele activities implemented in the Electrical and Energy Services Department	4	2	a) Proof of Batho Pele activity implemented	1	Target met Electricity awareness and energy saving campaign.	N/A	N/A	1	Target met 1 Name Tags: PO 451001916 11/10/24 Flag 12/1/24 09/10/24 DMS 1718913	N/A	N/A	2	2	4		1				1				N/A			
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	EES 4	% completion of Action Plans for each quarter as documented in the strategic risk register for Electrical and Energy Services Department (Excluding those outside own control)	100%	5	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 100% of Risk Action Plans were implemented in this quarter POE DMS 1690135	N/A	N/A	100% completion of Action Plans due for the quarter	Target Met 94% Success POE DMS 1719225	FAPD Appointment of service provider for specialized vehicles automatic	TENDER 82/11/2014/400-2324 - is at BEC, appointment of service providers for the repair and maintenance of council fleet / Fleet has to do risk assessment for evaluation.	100%	94%	100%		100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter				N/A			
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	EES 5	% implementation of previously raised Internal Audit recommendations within Electrical and Energy Services Department (Excluding those outside own control)	100%	5	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans/Quarterly follow-up reports	100% implementation of IA recommendations due within Q4	No recommendations were due for the quarter	N/A	N/A	100% implementation of IA recommendations due within Q1	No output for the quarter refer to RPT 177311 Turnaround Strategy on Fleet Management review DMS 1712662 is an action plan	N/A	N/A	100%	None due	100%		100% implementation of IA recommendations due within Q2				100% Resolution of Internal Audit findings due within Quarter 3				N/A			
		EES 6	% Resolution of 2023/24 AG Findings in the relevant AG Action Plan	100%	4	a) Quarterly Report on the resolution of AG Findings by CAG	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	60% of AG Findings resolved			100% of AG Findings resolved						Remove: No AG Findings on the Action Plan 2023/2024 Financial year			
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (14 KPIs = 56%)																														
Electrical Infrastructure Services																														
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 7	Percentage of planned maintenance performed	80% (Average)	6	a) Approved Maintenance Plan b) Quarter report on maintenance	80% planned maintenance performed	Target met 91% achieved DMS 1701817	Over achieved, there was a reduction on unplanned major outages, and hence more focus on maintenance	N/A	80% planned maintenance performed	Target met Planned = 510 Achieved = 505 %Completion = 99.6 Refer to DMS 1716559	N/A	N/A	80%	90%	80%		80% planned maintenance performed				80% planned maintenance performed				N/A			
		EES 8	Number of new households provided with connections to the main electricity supply by the Municipality Ref. T2.15	80	4	a) Quarterly report on new households connected	10 new connections	Target met X42 Total 1 July - DMS 1702140 X 10 2 Aug - DMS 1702138 X 20 3 Sept - DMS 1702014 X12	Stock of bats in Birdwood contributed to a high number of connections	N/A	15 new connections	Target met 30 Total 1 Oct - DMS 1715556 X 7 2 Nov - DMS 1715557 X 8 3 Dec - DMS 1716839 X15	N/A	N/A	25	72	60		25 new connections				20 new connections				N/A			
		EES 9	% of complete new dwellings applications connected within 30 days	80%	5	Application Meter connection	80% of complete applications due for Q1 connected	Target not met 14% achieved 21 incomplete, 2 complete POE DMS 1703795	Non availability of materials such as circuit breakers, pole boxes cables from stores. Most of these items should be stock items however, there is always no stock available	Engagement with SCM will be made in quarter 2 to ensure that adequate stock is always available when needed	80% of complete applications due for Q2 connected	Target not met 40% achieved DMS 1718860 1718862, 1718865, 1718868, 1718870, 1718873, 1718877, 1718872, 1718871, 1718870, 1718869, 1718868, 1718867, 1718866, 1718865, 1718864, 1718863, 1718862, 1718861, 1718860, 1718859, 1718858, 1718857, 1718856, 1718855, 1718854, 1718853, 1718852, 1718851, 1718850, 1718849, 1718848, 1718847, 1718846, 1718845, 1718844, 1718843, 1718842, 1718841, 1718840, 1718839, 1718838, 1718837, 1718836, 1718835, 1718834, 1718833, 1718832, 1718831, 1718830, 1718829, 1718828, 1718827, 1718826, 1718825, 1718824, 1718823, 1718822, 1718821, 1718820, 1718819, 1718818, 1718817, 1718816, 1718815, 1718814, 1718813, 1718812, 1718811, 1718810, 1718809, 1718808, 1718807, 1718806, 1718805, 1718804, 1718803, 1718802, 1718801, 1718800, 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		EES 17	Date of submitting the annual Risk Report to Council on the implementation of the Electrical Master Plan	30-Jun-25	4	a) Risk Report b) Council Resolution noting the Risk Report	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Risk Report submitted to Council 30 June 2025				N/A
Fleet Management																						
2.1.4 Ensure effective Fleet Management	2.1.4.1. Review and Implement Fleet management Plan	EES 18	Percentage replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2024/25	100% (Cumulative)	4	a) Quarterly report on vehicles/plant delivered b) Quarterly Report to Portfolio Committee	0% of budgeted vehicles delivered	N/A	N/A	N/A	0% of budgeted vehicles delivered	No target however 1% of budget spent = 1 Vehicles delivered DMS 1718564	N/A	N/A	N/A	N/A	100% of budgeted vehicles delivered				N/A	
		EES 19	% fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	85% fleet availability	3	a. Quarterly report on fleet availability b. Item submitted to portfolio committee	85% fleet availability	Target not met 83% achieved DMS 1718124	Budget Office has split the budget per Department, this has created challenges related to work orders (Vehicles where not aligned to the correct department and costing to the correct GL of which has been correct however delayed issuing of Requisitions and Purchase Orders) affecting the statistics for the 1st quarter	EES and Finance are working with SAP specialists, weekly engagement to correct budget splitting into departments, which should enable creating of work orders and close out on time in the 2nd quarter and beyond.	85% fleet availability	Target met 88% achieved DMS 1717413	N/A	N/A	85%	85%	85%	85% fleet availability			85% fleet availability	N/A
		EES 20	Number of quarterly reports submitted to Council on Fleet Management	4	2	a) Quarterly report on fleet management submitted to Council b) Council Minutes	1 Quarterly Report	Target met RPT 178590 (SBO) PORTFOLIO: ELECTRICAL AND ENERGY SERVICES (285) - 27.08.2024 E.C.: 02.05.2024 - Item 17364 U.M.C.: 24.10.2024 Item 17364	N/A	N/A	1 Quarterly Report	Target not met	RPT 178789 - could not serve in Portfolio meeting there was no quorum	Report serve at: Electrical and Energy Services Portfolio 25 February 2025 and Council 28 March 2025	2	1	4	1 Quarterly Report			1 Quarterly Report	N/A
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 88%)																						
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	EES 21	Date of submitting signed Performance Plans for all employees below section 58 Managers (Level 11 upwards) within Electrical and Energy Services Department	31-Jul-24	4	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 58 Managers signed and submitted to PMS Unit	Target met Performance Plans signed DMS 1702019	N/A	N/A	N/A	N/A	N/A	N/A	31-Jul-24	31-Jul-24	31-Jul-24	N/A			N/A	N/A
		EES 22	Number of Performance Assessments for employees reporting to the SCM	2	4	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target met DMS 1702238 and DMS 1702241 Attendance Register DMS 1702304	N/A	N/A	N/A	N/A	N/A	N/A	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025			N/A	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 12%)																						
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	EES 23	Execution and implementation of Capital projects (90% spend) as indicated in the IDP and SCBP (component 5) on electrical infrastructure services department	90%	6	a) Spending report per quarter	13%	Target not met 2% Achieved DMS 1717155	Appointment of service providers could not be done due to budget being on hold for capital projects and fleet since funded under borrowing. The expenditure on Scorpio project is being affected by scope variation that is in the process of being presented to BAC. INEP projects has been delayed due to scope change control that was submitted to DMRE and the user department had to also wait for Network Planning Report (NPR) from Eskom	Capex projects and fleet, SCM process will start immediately when the budget is released Scorpio project, BAC report will serve during the month of October 2024	39%	Target not met 2% Achieved DMS 1717155	Appointment of service providers could not be started due to budget being on hold for capital projects and fleet since funded under borrowing	The budget was opened on the second week of December 2024 which enabled the user department to start with SCM process for planned projects borrowing	39%	3%	90%	90%			90%	N/A
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	EES 24	Number of contract monitoring reports submitted to Portfolio	4 Reports		a) Quarterly contract management report	1 Report	Target met RPT 178634 PORTFOLIO: ELECTRICAL AND ENERGY SERVICES (279) - 30.07.2024(NCQ) 07.08.2024 E.C.: 05.09.2024 (NCQ) 18.09.2024 - Item 17365 U.M.C.: 24.10.2024 Item 17365	N/A	N/A	1 Report	Target met RPT 179288 (SBO) PORTFOLIO: ELECTRICAL AND ENERGY SERVICES (285) - 28.10.2024 E.C.: 10.11.2024 - Item 17536 U.M.C.: 21.11.2024 Item17536	N/A	N/A	2	2	4	1 Report			1 Report	N/A
	5.3.1.1 Demand and acquisition management	EES 25	Date of submitting Procurement Plan	30-Jun-25	3	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A			Procurement Plan for 2025/2026 submitted to SCM 30 June 2025	N/A

x18165-1 DMM IS 2025/05/28

x18165-1 DMM IS 2025/05/28

4.1.1 To create an appropriate organisational structure that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	IS 25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 onwards) within Infrastructure Services Department	31-Jul-24	(i) Signed Performance Plans (ii) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met DMS 168701	Outstanding: MS Ngema, 9 July	Zulu - moving from MS-1 equality - J2 being reviewed and could not to agreement at the time Ngema moved from PMS to PMS - J2 to be reviewed thereafter agreement will be concluded	N/A	N/A	N/A	N/A	31-Jul-24	31-Jul-24	31-Jul-24	N/A					N/A	
		IS 26	Number of Performance Assessments for employees reporting to the DCM	2	(i) Assessment Report (ii) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met Attendance Register - DMS 168367 (56) Assessment Report DMS 170284	N/A	N/A	N/A	N/A	N/A	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025					N/A	N/A	
KPA MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (9 KPIs = 10%)																							
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	IS 27	% Execution and implementation of Capital projects as indicated in the KPI and SCDFP (component 5) on Civil Infrastructure projects	90%	(i) Component 5 of SCDFP	96% expenditure Evidence of expenditure Project status reports	Target met 34% expenditure SCDFP Component 5 - DMS 167956	Reason for over achievement: This includes Grant Funding Budget exhausted during Q1, hence outstanding invoices brought forward for payment purposes in Q2	N/A	60% expenditure Evidence of expenditure Project status reports	Target Met 90% DMS 1704118	N/A	N/A	80%	88%	86%	85% expenditure Evidence of expenditure Project status reports					90% expenditure Evidence of expenditure Project status reports	N/A
		IS 28	% Spending on RUDG funding to ensure effective implementation as per allocated budget	100%	(i) Quarterly report (ii) SCDFP component 5 spending	9% expenditure	Target Met July Actual 9.82% - DMS 168084 August Actual 16.81% - DMS 168023 September Actual 26.37% - DMS 171933	Reason for over achievement: Budget exhausted during Q1, hence outstanding invoices brought forward for payment purposes in Q2	N/A	25% expenditure	Target met 48.41% Q1 DMS 170804 Nov - DMS 171623 Dec DMS 1717375	RUDG is a Conditional Grant governed by DfMA which states that expenditure should be 45% by the end of Q2	N/A	20%	48%	100%	74% expenditure					100% expenditure	N/A
		IS 29	% Spending on WSGS to ensure effective implementation and spending on WSGS projects as per approved business plan by CoGTA	100%	(i) Quarterly report (ii) SCDFP component 5 spending	9% expenditure	Target Met WSGS expenditure is at 48% Allocation - R62 000 000 Actual - R27 432 463 (i) Quarterly report: RPT 170146 (Q1) (ii) SCDFP component 5 spending - DMS 167956	Reason for over achievement: Budget exhausted during Q1, hence outstanding invoices brought forward for payment purposes in Q2	N/A	30% expenditure	Target Met WSGS expenditure is at 81% Allocation - R62 000 000 Actual - R38 846 868.55 (i) Quarterly report: RPT 170679 (Q1) (ii) SCDFP component 5 spending - DMS 1704118	The projects are DfMA governed and is based on performance. In the past, the municipality lost the grant due to poor performance on the field. The project team has pushed the contractors to perform beyond their means for municipality to receive additional funding. Over achieving is in line with the contractors performance on site. The projects are scheduled to conclude in 1st March 2025.	N/A	30%	80%	100%	60% expenditure					100% expenditure	N/A
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	IS 30	Number of contract monitoring reports submitted to Portfolio	4 Reports	(i) Quarterly contract management report	1 Report	Target Met Q1 RPT 170627 completed. Q2 RPT 170152 in progress	N/A	N/A	1 Report	Target met Q1 RPT 170152 completed	N/A	N/A	2	2	4	1 Report					1 Report	N/A
	5.3.1.1 Demand and acquisition management	IS 31	Date of approval of project procurement plans for 2025/2026	30-Jun-25	(i) Email on submission of procurement plans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A					2025/26 Projects Procurement Plan submitted to SCM 30 June 2025	N/A
Signed off by the DCM CS:																							
Signed by the CITY MANAGER:																							
Date:																							

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25
DU	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	1	1	-	-
DK	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	I/DKAMA1.005	BORROWING	MGABI M	MKHIZE S	2	2	-	-
DN	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2	30 000 000	60 000 000
DK	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	I/DKAMA1.006	BORROWING	MGABI M	MKHIZE S	3	3	-	-
AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	-	-
AP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 730 000	2 730 000
AP	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 000 000	2 000 000
DH	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	I/DHAM02.001	BORROWING	MGABI M	MKHIZE S	4	4	-	-
DN	BIRDSWOOD PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO04.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	4	4	10 000 000	-
AE	EMPEMBENI: MOD LIB REFURBISHMENT	1002011000	N/AEAR13.002	GOVERNMENT - PROVINCIAL	NZIMANDE M	NZIMANDE M	13	13	-	-
DO	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAM13.250	BORROWING	ZUNGU S	ZUNGU S	13	13	10 000 000	9 000 000
CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	NGIDI D	MBAMBO SN	20	20	2 000 000	2 000 000
AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	24	24	-	-
DN	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO26.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	26	26	10 000 000	-
DH	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	N/DHAMA1.003	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DK	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.008	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DK	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	I/DKAMA1.011	BORROWING	MGABI M	DLAMINI T	27	27	-	-
DN	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNAM02.002	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DM	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	I/DMAMA1.006	BORROWING	MTHALANE B	MTHALANE B	27	27	5 000 000	5 000 000
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	NGIDI D	MBAMBO SN	30	30	-	-
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	30	30	-	-
CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	NGIDI D	MBAMBO SN	32	32	-	-
DN	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNAMA1.027	BORROWING	DLAMINI T	HLATSHWAYO T	1, 2 , 3	1, 2 , 4	1 000 000	1 000 000
DN	VULINDLELA: UPGRADE WATERWORKS IN ELECTRICITY INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	DLAMINI T	HLATSHWAYO T	1, 2 , 3	1, 2 , 4	-	-
DH	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	N/DHAMA1.001	BORROWING	MGABI M	MKHIZE S	1	1, 2, 3, 4	1 000 000	1 000 000

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DH	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	N/DHAMA1.002	BORROWING	MGABI M	MKHIZE S	13	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-
DK	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.007	BORROWING	MGABI M	MKHIZE S	18	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-
DN	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNAMA1.227	BORROWING	MGABI M	MLAMBO K	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	500 000	500 000
DM	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	1001030700	I/DMAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	MGABI M	NYANDANA N	18, 22	18, 22	-	4 374 500
DN	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	-	-
DN	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.002	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	10 000 000	-
DK	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	I/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	23	23, 24, 25	-	-
DN	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	MGABI M	MKHIZE S	23, 24, 25	23, 24, 25	-	-
CN	TRAFFIC CALMING	1001020200	I/CNAMA1.005	BORROWING	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27,2 8	3,7,16,19,23,26,27,2 8	-	-
DM	NTAMBANANA BOREHOLES	1001030200	I/DMAMA1.003	BORROWING	MAHARAJ N	MHLONGO S	31,32,33	31,32,33	4 000 000	-
CN	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNAMA1.009	BORROWING	SCHUTTE J	MCHUNU S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	-	-
DI	UPGRADE - NSELENI SEWER	1001050400	I/DIAM06.001	BORROWING	MGABI M	ZUNGU S	6	6, 7, 8	2 000 000	1 900 100
DK	UPGRADE OF WASTE WATER PUMP AT NSELENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.009	BORROWING	MGABI M	MKHIZE S	7	6,7 , 8	-	-
DH	REPLACEMENT OF PUMPS - ESIKHALENI AND EMPANGENI	1001030400	I/DHAM02.205	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	39 000 000	35 000 000
DI	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIAMA1.002	BORROWING	MGABI M	MDLETSH K	ALL WARDS	ALL WARDS	100 000	-
DI	SEWER MASTER PLAN	1001050200	N/DIAMA1.001	BORROWING	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	2 000 000	2 000 000
DK	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	N/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	4 000 000	-
DK	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	I/DKAMA1.012	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	3 000 000	3 000 000
DN	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNAMA1.001	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	2 329 000	2 329 000
DK	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	I/DKAMA1.010	BORROWING	MGABI M	DLAMINI T	ALL WARDS	ALL WARDS	-	-
DL	WATER QUALITY EQUIPMENT	1003050100	N/DLAMA1.002	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-
DL	LABORATORY EQUIPMENT	1003050100	N/DLAMA1.001	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-
DN	DATA LOGGERS	1003050100	N/DNAMA1.002	BORROWING	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	750 000	-
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-	-
DN	200 STATIC TANKS	1001030700	I/DNAM02.004	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	200 000	200 000
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNAMA1.024	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	5 000 000	5 000 000
DN	TOOLS FOR WATER AND SANITATION	1003050100	N/DNAMA1.003	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	500 000	500 000
DO	NEW WATER METERS	1001030800	I/DOAM02.253	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	7 300 000	7 300 000

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DO	REPLACEMENT BULK WATER METERS	1001030800	I/DOAMA1.001	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000	2 000 000
DQ	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	N/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	3 000 000	-
DQ	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	I/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-	-
DQ	WATER TREATMENT PLANTS AUTOMATION	1001030500	N/DQAMA1.002	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	1 000 000	1 000 000
DN	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	I/DNAMA1.025	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	50 000 000	41 364 500
AR	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	78 000	78 000
CC	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	667 000	667 000
CC	PURCHASE OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 500 000	19 500 000
CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000 000	12 000 000
CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		13 900 000
CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	STRACHAN B	STRACHAN B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000
BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 206 500
BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	157 400
BK	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	132 500
BT	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 198 000	3 198 000
AH	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000
AH	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000
CK	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
CK	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	130 000	130 000
CK	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	400 000
DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 700 000	1 700 000
DC	REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	30 000
DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	NZUZA M	NZUZA M	2	WHOLE OF MUNICIPALITY	2 800 000	2 800 000
BP	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 000	40 000
CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000	45 000

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CQ	FIREARMS FOR TRAFFIC SERVICES (HULAMIN)	1003050100	N/CQAZA1.002	PUBLIC	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	-
CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	12 500
AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
AA	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
AA	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 201 000	3 201 000
AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	18 000	18 000
AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
CS	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	50 000
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 000	19 500
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	22 000	312 000
CT	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	26	WHOLE OF MUNICIPALITY	200 000	200 000
CT	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
CT	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	57 000	22 200
CT	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000	1 000
CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	350 000	60 000

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CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
CY	POOLS: MACHINERY AND EQUIPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	75 000
CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	250 000
CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	700 000	700 000
CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	N/CZAMA1.078	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 628 000	12 628 000
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		11 800 000
BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	LOMBAARD AL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 000	13 500
AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 700 300
AD	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	101 600
AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	184 800
BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 499 000	3 499 000
BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 400 000	8 400 000

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25
BV	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	PANDAY N	PANDAY N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000	3 000
BI	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 700
BI	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 500
BJ	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	5 000
BK	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
BK	UPS REPLACEMENT IN THE SERVER ROOM	1001090100	I/BKAMA1.004	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 563 800	7 563 800
BK	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 956 000	13 956 000
BK	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	265 200	265 200
BK	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	190 000	190 000
BK	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	680 000	680 000
BK	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
BK	SOPHOS FIREWALL	1007000500	N/BKAMA1.017	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 620 000
BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	280 100
BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 380 000
DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	109 000	58 000
DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	31 000
DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	20 000
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	10 000 000
BF	REPLACEMENT OF ISUZU SINGLE CAB (FS REVENUE)	1003060100	N/BFBDA1.094	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	
BF	REPLACEMENT OF SEDAN (FS REVENUE)	1003060100	N/BFBDA1.093	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25
AD	REPLACEMENT OF AIRCONDITIONERS - FINANCIAL SERVICES	1003010100	N/ADBDA1.069	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	400 000
AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 000 000
AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-
AL	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 605 000	-
AD	REPLACE PUBLIC LIGHTING AIRCONS	1003010100	N/ADAMA1.033	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING													
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	ACTUAL YTD AS AT 31/03/2025	BUDGET 2024/2025	BUDGET 2025/2026	BUDGET 2026/2027	BUDGET 2027/2028	BUDGET 2028/2029	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.055	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	616 764	1 220 200	1 277 500	1 337 500	1 400 400	1 466 200	All Wards	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 000	5 200	5 400	5 700	6 000	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		300	12 900	13 500	14 100	14 800	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		254 900	497 200	520 600	545 100	570 700	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		345 600	204 800	214 400	224 500	235 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		35 100	36 700	38 400	40 200	42 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	157 653	200 800	210 200	220 100	230 400	241 200	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 400	7 700	8 100	8 500	8 900	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	200	27 300	28 600	29 900	31 300	32 800	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		142 900	149 600	156 600	164 000	171 700	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 579 626	2 996 300	3 137 100	3 284 500	3 438 900	3 600 500	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 666 597	1 443 800	1 511 700	1 582 700	1 657 100	1 735 000	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 834	17 000	17 800	18 600	19 500	20 400	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	387 167	714 100	747 700	782 800	819 600	858 100	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	13 850	34 300	35 900	37 600	39 400	41 300	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		23 300	24 400	25 500	26 700	28 000	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.162	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.163	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 700	1 800	1 900	2 000	2 100	All Wards	MHLONGO PN
AI	Electricity	M_AI3BA1.143	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		10 500	11 000	11 500	12 000	12 600	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 762 300	1 845 100	1 931 800	2 022 600	2 117 700	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 200	4 400	4 600	4 800	5 000	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		441 000	461 700	483 400	506 100	529 900	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		20 000	20 900	21 900	22 900	24 000	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	701 081	1 095 000	1 146 500	1 200 400	1 256 800	1 315 900	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		460 400	482 000	504 700	528 400	553 200	All Wards	MARAIS RM

AL	Electricity	M_AL3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		77 500	81 100	84 900	88 900	93 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 977 599	4 104 300	4 297 200	4 499 200	4 710 700	4 932 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	518 891	760 800	796 600	834 000	873 200	914 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 686 675	3 984 400	4 171 700	4 367 800	4 573 100	4 788 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 514 380	6 696 000	7 010 700	7 340 200	7 685 200	8 046 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		42 700	44 700	46 800	49 000	51 300	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 855 443	1 078 800	1 129 500	1 182 600	1 238 200	1 296 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	872 181	2 478 800	2 595 300	2 717 300	2 845 000	2 978 700	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 600	2 700	2 800	2 900	3 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 913	5 100	5 300	5 500	5 800	6 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 379 397	1 001 800	1 048 900	1 098 200	1 149 800	1 203 800	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 636 378	9 895 500	10 360 600	10 847 500	11 357 300	11 891 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	198 803	199 900	209 300	219 100	229 400	240 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	314 419	317 200	332 100	347 700	364 000	381 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.155	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Network Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	382 785	399 100	417 900	437 500	458 100	479 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		893 400	935 400	979 400	1 025 400	1 073 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		138 300	144 800	151 600	158 700	166 200	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		129 300	135 400	141 800	148 500	155 500	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		754 900	790 400	827 500	866 400	907 100	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		702 600	735 600	770 200	806 400	844 300	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 700	166 200	174 000	182 200	190 800	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		92 900	97 300	101 900	106 700	111 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		484 800	507 600	531 500	556 500	582 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.020	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	12 057 929	1 472 300	1 541 500	1 614 000	1 689 900	1 769 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 500	40 300	42 200	44 200	46 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 707 077	14 616 100	15 303 100	16 022 300	16 775 300	17 563 700	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	311 995	367 200	384 500	402 600	421 500	441 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 187 200	2 691 200	2 817 700	2 950 100	3 088 800	3 234 000	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	19 911	230 900	241 800	253 200	265 100	277 600	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	462 299	1 920 900	2 011 200	2 105 700	2 204 700	2 308 300	All Wards	MARAIS RM
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 100	2 200	2 300	2 400	2 500	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.104	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Open Space:Land	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		-	-	-	-	-	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 400	68 500	71 700	75 100	78 600	All Wards	NDONGA N

AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		29 900	31 300	32 800	34 300	35 900	All Wards	NDONGA N
AS	Mayor and Council	M_AS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		2 400	2 500	2 600	2 700	2 800	All Wards	KHUMALO T
AS	Mayor and Council	M_AS7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		36 300	38 000	39 800	41 700	43 700	All Wards	KHUMALO T
BF	Fleet Management	M_BF7BA1.141	Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		67 700	70 900	74 200	77 700	81 400	All Wards	MARAIS RM
BF	Fleet Management	M_BF7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 600	6 900	7 200	7 500	7 900	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.104	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	404 596	473 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.110	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	72 943	14 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.204	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	686 677	947 500	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.210	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	32 834	29 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.304	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 058 375	1 082 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.310	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	90 213	34 000	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.404	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	649 825	473 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.410	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	147 066	14 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.504	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	60 868	879 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.510	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	28 494	27 700	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.604	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 173 658	1 624 300	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.610	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	93 797	51 100	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.904	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	959 816	1 285 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.910	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	620 187	40 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.104	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	815 422	987 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.204	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	325 036	1 974 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.301	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	33 215	670 200	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.304	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 024 033	2 256 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.404	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 209 548	987 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.504	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	469 966	1 833 700	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.601	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	54 900	1 005 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.604	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 634 810	3 385 200	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.901	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	36 054	795 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.904	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 075 790	2 680 000	-	-	-	-	All Wards	MARAIS RM
BI	Human Resources	M_BI7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	15 196	11 900	12 500	13 100	13 700	14 300	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		21 000	22 000	23 000	24 100	25 200	All Wards	KAYWOOD L
BJ	Human Resources	M_BJ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		19 700	20 600	21 600	22 600	23 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	18 766	376 800	394 500	413 000	432 400	452 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		106 700	111 700	116 900	122 400	128 200	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		284 900	298 300	312 300	327 000	342 400	All Wards	KAYWOOD L

BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		36 200	37 900	39 700	41 600	43 600	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 406 530	3 598 200	3 767 300	3 944 400	4 129 800	4 323 900	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 761 260	4 038 000	4 227 800	4 426 500	4 634 500	4 852 300	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		31 300	32 800	34 300	35 900	37 600	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		40 000	41 900	43 900	46 000	48 200	All Wards	KAYWOOD L
BV	Air Transport	M_BV7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	410 400	414 500	434 000	454 400	475 800	498 200	All Wards	KAYWOOD L
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	69 930	109 900	115 100	120 500	126 200	132 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		44 400	46 500	48 700	51 000	53 400	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		3 300	3 500	3 700	3 900	4 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.058	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 918 300	2 008 500	2 102 900	2 201 700	2 305 200	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 500	5 800	6 100	6 400	6 700	All Wards	MHLONGO PN
CM	Roads	M_CM7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 354 900	1 418 600	1 485 300	1 555 100	1 628 200	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		167 100	175 000	183 200	191 800	200 800	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		66 900	70 000	73 300	76 700	80 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	263 710	557 200	583 400	610 800	639 500	669 600	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	282 499	348 900	365 300	382 500	400 500	419 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		120 400	126 100	132 000	138 200	144 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.195	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	235 234	396 800	415 400	434 900	455 300	476 700		
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	210 000	219 900	230 200	241 000	252 300		
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	176 400	524 500	549 200	575 000	602 000	630 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 691 800	8 674 000	9 081 700	9 508 500	9 955 400	10 423 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		268 000	280 600	293 800	307 600	322 100	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		132 100	138 300	144 800	151 600	158 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		755 600	791 100	828 300	867 200	908 000	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.191	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	179 015	750 000	785 300	822 200	860 800	901 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.192	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	207 250	496 800	520 100	544 500	570 100	596 900	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		209 800	219 700	230 000	240 800	252 100	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 000	7 300	7 600	8 000	8 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		600	600	600	600	600	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	969 116	1 790 500	1 874 700	1 962 800	2 055 100	2 151 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	254 815	677 700	709 600	743 000	777 900	814 500	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		135 300	141 700	148 400	155 400	162 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	24 800	428 000	448 100	469 200	491 300	514 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	28 095 346	31 682 300	33 171 400	34 730 500	36 362 800	38 071 900	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		75 200	78 700	82 400	86 300	90 400	All Wards	NGCOBO ES
CQ	Police Forces, Traffic and Street Parking Control	M_CQ7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN

CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 000	2 100	2 200	2 300	2 400	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	96 466	105 300	110 200	115 400	120 800	126 500	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 000	11 500	12 000	12 600	13 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		29 600	31 000	32 500	34 000	35 600	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		119 100	124 700	130 600	136 700	143 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 018 133	5 000 000	6 282 000	6 577 300	6 886 400	7 210 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.207	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 179 487	524 500	549 200	575 000	602 000	630 300		
CT	Community Parks (including Nurseries)	M_CT7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 059 367	1 453 900	1 522 200	1 593 700	1 668 600	1 747 000	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	98 131	100 000	104 700	109 600	114 800	120 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 600	1 700	1 800	1 900	2 000	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	31 576	31 800	33 300	34 900	36 500	38 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 000	39 800	41 700	43 700	45 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		18 100	19 000	19 900	20 800	21 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		42 000	44 000	46 100	48 300	50 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	29 400	42 200	44 200	46 300	48 500	50 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	270 290	399 100	417 900	437 500	458 100	479 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		116 800	122 300	128 000	134 000	140 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 229	244 500	256 000	268 000	280 600	293 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		243 300	254 700	266 700	279 200	292 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 600	166 100	173 900	182 100	190 700	All Wards	MHLONGO PN
DB	Sports Grounds and Stadiums	M_DB7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		25 600	26 800	28 100	29 400	30 800	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	27 200	76 700	80 300	84 100	88 100	92 200	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		11 700	12 200	12 800	13 400	14 000	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.158	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		6 900	7 200	7 500	7 900	8 300	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.159	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		13 200	13 800	14 400	15 100	15 800	All Wards	MHLONGO PN
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 286 901	1 586 100	1 707 600	1 834 900	2 968 100	3 107 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	27 500	356 000	372 700	390 200	408 500	427 700	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 698 037	6 443 400	6 699 200	6 967 100	6 247 600	6 541 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 160 085	2 203 400	2 330 500	2 463 500	3 102 800	3 248 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 380	10 000	10 500	11 000	11 500	12 000	All Wards	NGCOBO ES

DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	176 493	190 000	198 900	208 200	218 000	228 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	153 840	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008050	Expenditure:Operational Cost:Hire Charges	90 000	58 500	61 200	64 100	67 100	70 300	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 700	68 800	72 000	75 400	78 900	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	699 673	891 700	933 600	977 500	1 023 400	1 071 500	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 057 911	2 175 200	2 277 400	2 384 400	2 496 500	2 613 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	188 007	380 100	398 000	416 700	436 300	456 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 613 716	2 253 000	2 358 900	2 469 800	2 585 900	2 707 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 117 032	5 764 200	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.028	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.115	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Coastal Infrastructure:Revetments:Earthworks	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	301 500	800 700	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		342 900	2 453 000	2 568 300	2 689 000	2 815 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	380 600	398 500	417 200	436 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		131 600	137 800	144 300	151 100	158 200	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		416 500	1 064 300	1 114 300	1 166 700	1 221 500	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008000	Expenditure:Operational Cost:Hire Charges	307 350	601 300	1 400	1 500	1 600	1 700	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008040	Expenditure:Operational Cost:Hire Charges	282 580	400 000						
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008050	Expenditure:Operational Cost:Hire Charges	2 396 540	200 000						
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	152 590	360 300	377 200	394 900	413 500	432 900	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	800 614	894 100	936 100	980 100	1 026 200	1 074 400	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 867 722	4 319 500	4 522 500	4 735 100	4 957 600	5 190 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.177	Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 501 505	6 636 600	6 948 500	7 275 100	7 617 000	7 975 000	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.179	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400007300	Expenditure:Contracted Services:Outsourced Services:Sewerage Services	44 828	1 633 200	1 710 000	1 790 400	1 874 500	1 962 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	441 698	1 024 900	1 073 100	1 123 500	1 176 300	1 231 600	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 560	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	166 768	319 100	334 100	349 800	366 200	383 400	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		8 600	9 000	9 400	9 800	10 300	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		27 900	29 200	30 600	32 000	33 500	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.151	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Boreholes:Mechanical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		376 500	394 200	412 700	432 100	452 400	All Wards	NGCOBO ES

DM	Water Distribution	M_DM6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	64 000	382 700	400 700	419 500	439 200	459 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	136 798	254 300	266 300	278 800	291 900	305 600	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 122 931	5 128 500	5 369 500	5 621 900	5 886 100	6 162 700	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	215 202	472 300	494 500	517 700	542 000	567 500	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	366 309	643 200	673 400	705 000	738 100	772 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	258 552	259 000	271 200	283 900	297 200	311 200	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	422 160	574 000	601 000	629 200	658 800	689 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 700	8 100	8 500	8 900	9 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	971 835	1 000 000	1 128 200	1 262 400	3 129 700	3 276 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	10 738 007	10 806 800	11 176 500	11 563 600	9 028 200	9 452 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	452 937	584 200	611 700	640 400	670 500	702 000	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	875 248	904 200	946 700	991 200	1 037 800	1 086 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	942 805	1 000 000	1 075 500	1 154 500	1 842 800	1 929 400	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	796 237	1 000 000	1 075 600	1 154 700	1 845 900	1 932 700	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	68 000	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		93 700	98 100	102 700	107 500	112 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	413 800	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	95 299	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	88 843	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	50 000	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	377 076	600 300	628 500	658 000	688 900	721 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	419 232	449 100	470 200	492 300	515 400	539 600	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 858 302	3 810 400	3 989 500	4 177 000	4 373 300	4 578 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	705 859	1 070 200	1 120 500	1 173 200	1 228 300	1 286 000	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	32 600	32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES

DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DY	Health services	M_DY7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		430 500	450 700	471 900	494 100	517 300	All Wards	MHLONGO PN
						187 873 373	232 841 600	220 276 800	230 652 600	242 016 600	253 391 300		

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MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	ADJUSTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 31/03/2025	PERCENTAGE SPENT OF ADJUSTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
CTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: CITY DEVELOPMENT														
Vote 1	AR	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	78 000	78 000			78 000		-		78 000
Vote 1	CC	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	667 000	667 000			667 000		-		667 000
Vote 1	CC	PURCHASE OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	19 500 000	19 500 000			19 500 000		-		19 500 000
Vote 1	CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	12 000 000	12 000 000			12 000 000		-		12 000 000
Vote 1	CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT		13 900 000			13 900 000		11 509 806	83%	2 390 194
Vote 1	CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	3 000 000	3 000 000			3 000 000		860 600	29%	2 139 400
Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	-	1 206 500			1 206 500		777 500	64%	429 000
Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	-	157 400			157 400	150 000	-		7 400
Vote 1	BK	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	-	132 500	70 400		202 900		101 000	50%	101 900
Vote 1	BT	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	3 198 000	3 198 000		(1 000 000)	2 198 000	992 097	-		1 205 903
CITY DEVELOPMENT						38 443 000	53 839 400	70 400	(1 000 000)	52 909 800	1 142 097	13 248 906	25%	38 518 797
CTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: COMMUNITY SERVICES														
HEALTH AND EMERGENCY SERVICES														
Vote 2	AH	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		-		14 000
Vote 2	AH	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		9 900	71%	4 100
Vote 2	CK	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 2	CK	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	130 000	130 000		(130 000)	-		-		-
Vote 2	CK	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	400 000	400 000			400 000	25 000	-		375 000
Vote 2	DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	1 700 000	1 700 000		(1 700 000)	-		-		-
Vote 2	DC	REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 2	DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	30 000	30 000			30 000		-		30 000
Vote 2	DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	2 800 000	2 800 000		(1 000 000)	1 800 000		-		1 800 000
PUBLIC HEALTH AND EMERGENCY SERVICES						5 288 000	5 288 000	-	(3 030 000)	2 258 000	25 000	9 900	0%	2 223 100

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CTION SERVICES														
Vote 3	BP	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	19 000	40 000			40 000		38 876	97%	1 124
Vote 3	CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 3	CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 3	CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	45 000	45 000			45 000		-		45 000
Vote 3	CQ	FIREARMS FOR TRAFFIC SERVICES (HULAMIN)	1003050100	N/CQAZA1.002	PUBLIC	-	-	54 000		54 000		-		54 000
Vote 3	CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	12 500	-			-		-		-
Vote 3	CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	12 500	12 500			12 500		-		12 500
PROTECTION SERVICES						89 000	97 500	54 000	-	151 500	-	38 876	26%	112 624
ATION AND ENVIRONMENTAL SERVICES														
Vote 4	AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	AA	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	AA	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	-	-			-		-		-
Vote 4	AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	1 000 000	1 000 000			1 000 000		-		1 000 000
Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	3 201 000	3 201 000			3 201 000		-		3 201 000
Vote 4	AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	18 000	18 000			18 000	12 000	1 494	8%	4 506
Vote 4	AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	-	-			-		-		-
Vote 4	AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	-	-			-		-		-
Vote 4	AE	EMPEMBENI: MOD LIB REFURBISHMENT	1002011000	N/AEAR13.002	GOVERNMENT - PROVINCIAL	-	-	120 500		120 500		120 450	100%	50
Vote 4	CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 4	CS	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	50 000	50 000		(50 000)	-		-		-
Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	28 000	19 500		(19 500)	-		-		-
Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	22 000	312 000			312 000		176 198	56%	135 803
Vote 4	CT	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	200 000	200 000		(172 000)	28 000		-		28 000

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Vote 4	CT	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	1 000 000	1 000 000			1 000 000		-		1 000 000
Vote 4	CT	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	57 000	22 200			22 200		-		22 200
Vote 4	CT	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	-	-	55 200		55 200		-		55 200
Vote 4	CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	1 000	1 000			1 000		-		1 000
Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	-	-			-		-		-
Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	350 000	60 000			60 000		-		60 000
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	1 000 000	1 000 000		1 500 000	2 500 000		380 750	15%	2 119 250
Vote 4	CY	POOLS: MACHINERY AND EQUIPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	75 000	75 000			75 000		-		75 000
Vote 4	CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	250 000	250 000		(250 000)	-		-		-
Vote 4	CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	300 000	300 000			300 000		158 563	53%	141 437
Vote 4	CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	200 000	200 000			200 000		-		200 000
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	-	-			-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	700 000	700 000		(382 400)	317 600		317 566	100%	34
Vote 4	CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	-	-			-		-		-
Vote 4	CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	2 000 000	2 000 000		(2 000 000)	-		-		-
Vote 4	CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	-	-			-		-		-
Vote 4	CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CZ	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	N/CZAMA1.078	BORROWING	-	-		7 000 000	7 000 000		-		7 000 000
Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	12 628 000	12 628 000		2 000 000	14 628 000		10 383 380	71%	4 244 620
Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT		11 800 000		6 776 000	18 576 000		11 787 165	63%	6 788 835
RECREATION AND ENVIRONMENTAL SERVICES						23 980 000	35 736 700	175 700	13 502 100	49 414 500	12 000	23 325 566	47%	26 076 934
COMMUNITY SERVICES						29 357 000	41 122 200	229 700	10 472 100	51 824 000	37 000	23 374 342	45%	28 412 658
CTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: CORPORATE SERVICES														
STRATION														

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Vote 5	BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	17 000	13 500			13 500	2 500	8 280	61%	2 720
Vote 5	AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	-	-			-		-		-
Vote 5	AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	-	1 700 300			1 700 300	1 531 250	-		169 050
Vote 5	AD	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	-	-			-		-		-
Vote 5	AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	-	101 600		(6 100)	95 500		95 450	100%	50
Vote 5	AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	-	184 800		6 100	190 900	20 000	147 433	77%	23 467
Vote 5	BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	3 499 000	3 499 000		(3 499 000)	-		-		-
Vote 5	BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	8 400 000	8 400 000		2 300 000	10 700 000		10 226 024	96%	473 976
Vote 5	BV	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	500 000	500 000			500 000	130 850	343 970	69%	25 180
ADMINISTRATION						12 416 000	14 399 200	-	(1 199 000)	13 200 200	1 684 600	10 821 157	82%	694 443
SERVICES														
Vote 14	BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
LEGAL SERVICES						-	-	-	-	-	-	-		-
RESOURCES														
Vote 7	BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	3 000	3 000			3 000		-		3 000
Vote 7	BI	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	75 000	36 700			36 700		-		36 700
Vote 7	BI	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	75 000	36 500			36 500		-		36 500
Vote 7	BJ	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
HUMAN RESOURCES						153 000	76 200	-	-	76 200	-	-		76 200
IATION, COMMUNICATION AND TECHNOLOGY														
Vote 6	BK	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	70 000	5 000			5 000		-		5 000

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Vote 6	BK	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	1 500 000	1 500 000		(1 000 000)	500 000	334 592	-		165 408
Vote 6	BK	UPS REPLACEMENT IN THE SERVER ROOM	1001090100	I/BKAMA1.004	BORROWING	-	-		880 000	880 000		879 203	100%	797
Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	7 563 800	7 563 800		(7 563 800)	-		-		-
Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	13 956 000	13 956 000		(3 956 000)	10 000 000		-		10 000 000
Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 6	BK	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	265 200	265 200		(265 200)	-		-		-
Vote 6	BK	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	190 000	190 000			190 000		-		190 000
Vote 6	BK	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	680 000	680 000		(680 000)	-		-		-
Vote 6	BK	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	1 500 000	1 500 000		(1 120 000)	380 000		-		380 000
Vote 6	BK	SOPHOS FIREWALL	1007000500	N/BKAMA1.017	BORROWING	-	-		430 000	430 000	240 000	-		190 000
Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	-	-			-	-	-		-
Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	4 500 000	4 620 000		8 413 800	13 033 800		10 696 793	82%	2 337 007
Vote 6	BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	-	280 100		232 000	512 100	94 629	215 454	42%	202 017
Vote 6	BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	4 500 000	4 380 000		(1 494 500)	2 885 500		-		2 885 500
INFORMATION, COMMUNICATION AND TECHNOLOGY						34 725 000	34 940 100	-	(6 123 700)	28 816 400	669 221	11 791 450	41%	16 355 729
CORPORATE SERVICES						47 294 000	49 415 500	-	(7 322 700)	42 092 800	2 353 821	22 612 607	54%	17 126 372
ACTS UNDER THE RESPONSIBILITY OF THE CHIEF FINANCIAL OFFICER														
Vote 8	DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	109 000	58 000		(44 000)	14 000		12 730	91%	1 270
Vote 8	DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	-	31 000			31 000		29 799	96%	1 201
Vote 8	DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	-	20 000			20 000		12 100	61%	7 900

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Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	-	-			-		-		-
Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	10 000 000	10 000 000		(936 600)	9 063 400	6 829 067	2 170 933	24%	63 400
Vote 8	BF	REPLACEMENT OF ISUZU SINGLE CAB (FS REVENUE)	1003060100	N/BFBDA1.094	CAPITAL REPLACEMENT RESERVES	-			449 900	449 900		-		449 900
Vote 8	BF	REPLACEMENT OF SEDAN (FS REVENUE)	1003060100	N/BFBDA1.093	CAPITAL REPLACEMENT RESERVES	-			486 700	486 700		-		486 700
Vote 8	AD	REPLACEMENT OF AIRCONDITIONERS - FINANCIAL SERVICES	1003010100	N/ADBDA1.069	CAPITAL REPLACEMENT RESERVES	-	-		44 000	44 000	15 000	24 926	57%	4 074
Vote 8	AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	500 000	400 000		(60 000)	340 000		-		340 000
Vote 8	AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	-	4 000 000		160 000	4 160 000		-		4 160 000
Vote 8	AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	4 000 000	-		-	-		- 0	#DIV/0!	0
CHIEF FINANCIAL OFFICER						14 609 000	14 509 000	-	100 000	14 609 000	6 844 067	2 250 487	15%	5 514 446
CTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: ELECTRICAL AND ENERGY SOURCES														
RICAL SUPPLY SERVICES														
Vote 9	AL	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	10 605 000	-			-		-		-
Vote 9	AD	REPLACE PUBLIC LIGHTING AIRCONS	1003010100	N/ADAMA1.033	BORROWING				150 000	150 000		-		150 000
Vote 9	AL	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	2 950 000	-			-		- 3 240	#DIV/0!	3 240
Vote 9	AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	1 587 800	16 255 800			16 255 800	5 539 383	2 603 450	16%	8 112 967
Vote 9	AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALAMA1.013	BORROWING	-	3 500 000			3 500 000		-		3 500 000
Vote 9	AL	132KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	1 113 000	-			-		-		-
Vote 9	AL	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	I/ALAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	162 500	162 500			162 500		-		162 500
Vote 9	AL	ANDROS 11KV SWITCHING STATION	1001010700	I/ALAMA1.015	BORROWING	-	-			-		-		-
Vote 9	AL	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	I/ALAMA1.017	BORROWING	1 967 000	1 967 000			1 967 000		-		1 967 000
Vote 9	AL	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	I/ALAMA1.018	BORROWING	-	-			-		-		-
Vote 9	AL	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	I/ALAMA1.019	BORROWING	-	-			-		-		-
Vote 9	AL	FORMALHAULT CABLE UPGRADE	1001010700	I/ALAMA1.020	BORROWING	-	-			-		-		-

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Vote 9	AL	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.022	BORROWING	-	-			-		-		-
Vote 9	AL	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	I/ALAMA1.033	BORROWING	2 500 000	2 500 000			2 500 000		-		2 500 000
Vote 9	AL	LOKOZA SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.034	BORROWING	1 500 000	1 500 000			1 500 000	30 226	173 718	12%	1 296 056
Vote 9	AL	CASTOR SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.035	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	AL	LOKOZA - MHLATHUZE MV OVERHEAD INSTALL	1001010700	I/ALAMA1.036	BORROWING	3 500 000	-			-		-		-
Vote 9	AL	SUBSTATIONS PROTECTION RELAY REPLACEMENT	1001010700	I/ALAMA1.037	BORROWING	2 000 000	2 000 000			2 000 000		-		2 000 000
Vote 9	AL	SUBSTATIONS DC SYSTEM REPLACEMENT	1001010700	I/ALAMA1.038	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	AL	WEST SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.039	BORROWING	10 500 000	10 500 000			10 500 000		-		10 500 000
Vote 9	AL	ORION SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.040	BORROWING	1 500 000	1 500 000		(1 500 000)	-		-		-
Vote 9	AL	132KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 9	AL	132KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAMA1.151	BORROWING	14 300 000	10 090 000		(10 090 000)	-		-		-
Vote 9	AL	MV CABLE FAULT LOCATOR EQUIPMENT	1003050100	N/ALAMA1.001	BORROWING	-	3 000 000		(500 000)	2 500 000		-		2 500 000
Vote 9	AL	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	1001010700	I/ALAMA1.154	BORROWING	-	1 210 000		(245 500)	964 500		453 880	47%	510 620
Vote 9	AP	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.129	BORROWING	1 093 000	1 093 000			1 093 000	1 087 578	-		5 422
Vote 9	AL	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	3 000 000	3 000 000			3 000 000		720 836	24%	2 279 164
Vote 9	AI	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		9 000	64%	5 000
Vote 9	AJ	REPLACEMENT OF FURNITURE	1003030100	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	4 000	4 000			4 000		2 350	59%	1 650
Vote 9	AQ	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQAMA1.131	BORROWING	814 000	814 000			814 000	300 000	-		514 000
Vote 9	AL	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	I/ALALA1.002	GOVERNMENT - NATIONAL	-	-			-		-		-
Vote 9	AL	WARD 22 & WARD 30 ELECTRIFICATION	1001010700	I/ALALA1.006	GOVERNMENT - NATIONAL	9 850 000	-			-		-		-
Vote 9	AL	MAHUNU WARD 18 ELECTRIFICATION	1001010700	I/ALALA1.008	GOVERNMENT - NATIONAL	-	4 050 000			4 050 000	2 436 710	1 425 391	35%	187 899
Vote 9	AL	MANDLANKALA WARD 12 ELECTRIFICATION	1001010700	I/ALALA1.009	GOVERNMENT - NATIONAL	-	2 100 000			2 100 000	667 380	1 234 481	59%	198 139
Vote 9	AL	DUMISANE MAKHAYE VILLAGE PHASE 8 WARD 24 ELECTRIFICATION	1001010700	I/ALALA1.007	GOVERNMENT - NATIONAL	-	3 700 000			3 700 000	2 956 845	-		743 155
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	-	-			-		-		-
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	-	-			-		-		-
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	2 730 000	2 730 000			2 730 000	980 000	519 980	19%	1 230 020
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	2 000 000	2 000 000			2 000 000	1 394 722	169 400	8%	435 878
Vote 9	BF	REFURBISHMENT OF REFUSE COMPACTORS	1003050100	N/BFBDA1.036	CAPITAL REPLACEMENT RESERVES	-	2 000 000			2 000 000	800 000	-		1 200 000
Vote 9	BF	REPLACEMENT OF MAYORAL BACKUP VEHICLE	1003060100	N/BFBHA1.910	SELF INSURANCE RESERVES	-	736 400			736 400		694 578	94%	41 822

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Vote 9	BF	REPLACEMENT OF SKIP LOADER	1003060100	N/BFBHA1.911	SELF INSURANCE RESERVES	-	1 828 900			1 828 900		-		1 828 900
Vote 9	BF	REPLACEMENT OF V2032 (INSURANCE)	1003060100	N/BFBDA1.919	CAPITAL REPLACEMENT RESERVES	-	890 200			890 200		669 783	75%	220 417
Vote 9	BF	TOOLS FOR FLEET SERVICES	1003050100	N/BFAMA1.015	BORROWING	4 600 000	4 600 000			4 600 000	766 000	330 686	7%	3 503 314
Vote 9	BF	REPLACEMENT OF REFUSE TRUCKS	1003050100	N/BFAMA1.030	BORROWING	-	-		12 300 000	12 300 000		9 087 932		3 212 068
Vote 9	BF	REPLACEMENT DOUBLE CABS 4X4	1003060100	N/BFAMA1.003	BORROWING	3 500 000	3 500 000		(3 500 000)	-		-		-
Vote 9	BF	REPLACEMENT MINIBUS	1003060100	N/BFAMA1.004	BORROWING	1 000 000	1 000 000		(1 000 000)	-		-		-
Vote 9	BF	REPLACEMENT PERSONNEL CARRIERS	1003060100	N/BFAMA1.005	BORROWING	2 800 000	2 800 000			2 800 000		-		2 800 000
Vote 9	BF	REPLACEMENT SEDANS	1003060100	N/BFAMA1.006	BORROWING	-	-			-		-		-
Vote 9	BF	REPLACEMENT SINGLE CABS 4X2	1003060100	N/BFAMA1.007	BORROWING	3 200 000	3 200 000		(3 200 000)	-		-		-
Vote 9	BF	REPLACEMENT TRACTORS	1003050100	N/BFAMA1.017	BORROWING	900 000	900 000		(900 000)	-		-		-
Vote 9	BF	REPLACEMENT 3 TON TRUCKS	1003050100	N/BFAMA1.018	BORROWING	3 812 000	3 812 000			3 812 000		-		3 812 000
Vote 9	BF	REPLACEMENT CHERRY PICKER	1003050100	N/BFAMA1.020	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	BF	REPLACEMENT PANEL VANS	1003060100	N/BFAMA1.021	BORROWING	1 000 000	1 000 000		(1 000 000)	-		-		-
Vote 9	BF	REPLACEMENT 7 SEATERS	1003060100	N/BFAMA1.022	BORROWING	1 400 000	1 400 000		(1 000 000)	400 000		-		400 000

	OUTSTANDING DEBT - COUNCILLORS - MARCH 2025									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	429,21	365,96	-	12 395,41	13 190,58	No	Notice issued via email, SMS notification & prepayment water sales still blocked
	71264	Water Rural	1761400	273,00	42,00	-	8 701,27	9 016,27	No	Notice issued via email, SMS notification & prepayment water sales still blocked
	71269	Rates and Services	2419125	1 849,57	1 752,97	1 623,82	5 312,73	10 539,09	Yes	
	71265	Water Rural	1950358	-	42,00	-	765,54	807,54	No	SMS; Notice emailed & prepayment water sales still blocked
	71269	Rates and Services	2283347	1 409,76	1 273,23	1 335,25	-	4 018,24	No	Blocked electricity prepayment sales still blocked/ Notice issued
	71260	Rates and Services	1857567	583,44	-	-	-	583,44	No	SMS; Notice emailed & prepayment water sales blocked
				4 544,98	3 476,16	2 959,07	27 174,95	38 155,16		

	OUTSTANDING DEBT - EMPLOYEES - MARCH 2025								
	Debt. no	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type	Other
	2522161	2 050,82	2 153,36	1 927,50	23 924,09	30 055,77	YES	RATES & SERVICES	ARRANGEMENT
	30000946	2 515,09	2 485,50	2 454,17	17 066,09	24 520,85	YES	RATES & SERVICES	Prepayment Blocked
	2540812	1 813,27	1 826,16	1 813,27	17 762,66	23 215,36	NO	RATES & SERVICES	Prepayment Blocked
	1829055	220,55	1 512,03	2 626,82	15 182,02	19 541,42	NO	WATER RURAL	AWAIT WATER REBATE
	2456952	5 539,08	4 940,49	-	917,01	11 396,58	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2226959	3 951,19	2 745,53	875,75	-	7 572,47	NO	RATES & SERVICES	Prepayment Blocked
	2352520	2 708,48	-	-	-	2 708,48	NO	RATES & SERVICES	AWAIT WATER REBATE
	2538161	-	-	-	10 633,16	10 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000
	557673	2 157,32	2 215,59	1 823,41	-	6 196,32	NO	RATES & SERVICES	ARRANGEMENT
	2283555	-	-	-	4 380,25	4 380,25	YES	RATES & SERVICES	ARRANGEMENT
	1763598	131,54	-	-	5 936,11	6 067,65	YES	WATER RURAL	SALARY DEDUCTION R270
	1564296	1 620,80	692,70	-	-	2 313,50	YES	RATES & SERVICES	ARRANGEMENT
	1180684	-	-	-	1 709,06	1 709,06	YES	RATES & SERVICES	ARRANGEMENT
	2521295	799,37	-	-	-	799,37	NO	RATES & SERVICES	Prepayment Blocked
	1843042	171,43	174,12	348,58	3 378,96	4 073,09	YES	WATER RURAL	SALARY DEDUCTION R1532
	2496225	-	-	-	4 198,49	4 198,49	YES	WATER RURAL	SALARY DEDUCTION FOR R500
	1857895	1 120,16	303,76	426,70	-	1 850,62	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2212699	467,29	161,66	830,83	1 470,94	2 930,72	NO	RATES & SERVICES	Prepayment Blocked
	2477448	1 165,47	-	-	-	1 165,47	NO	RATES & SERVICES	Prepayment Blocked
	1590948	292,25	1 246,58	-	1 827,93	3 366,76	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY

	438891	1 537,39	594,91	-	-	2 132,30	NO	RATES & SERVICES	Prepayment Blocked
	546167	1 403,05	167,48	57,75	1 292,52	2 920,80	YES	RATES & SERVICES	ARRANGEMENT
	2558908	-	2 693,01	-	-	2 693,01	YES	WATER RURAL	ARRANGEMENT
	2066568	540,05	581,26	817,46	-	1 938,77	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2501002	168,74	151,62	160,78	-	481,14	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2413324	498,96	201,55	-	554,09	1 254,60	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2462280	14,70	-	-	2 062,80	2 077,50	YES	WATER RURAL	SALARY DEDUCTION R100
	2573568	1 370,69	57,75	-	-	1 428,44	YES	RATES & SERVICES	ARRANGEMENT
	2420755	773,29	-	-	-	773,29	NO	RATES & SERVICES	Prepayment Blocked
	2335059	-	-	-	1 072,46	1 072,46	YES	RATES & SERVICES	ARRANGEMENT
	1940906	288,91	-	-	-	288,91	NO	RATES & SERVICES	Prepayment Blocked
	2174740	-	-	-	777,20	777,20			
	2271849	227,94	176,97	-	185,94	590,85	NO	RATES & SERVICES	NOTICE END APRIL
	2490135	14,70	-	7,35	618,54	640,59	NO	WATER RURAL	NOTICE APRIL
	2362623	418,54	29,99	-	-	448,53	NO	WATER RURAL	NOTICE APRIL
	1821017	170,82	140,97	7,35	-	319,14	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	1939820	227,15	7,35	-	175,14	409,64	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2260460	-	28,88	222,55	245,93	497,36	YES	WATER RURAL	ARRANGEMENT
	2401576	130,00	- 100,00	-	321,00	351,00	NO	CASHIER SHORTAGE	
	1869643	310,84	40,80	-	-	351,64	NO	WATER RURAL	
	1853682	7,35	-	148,32	-	155,67	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY

	1835242	162,82	-	-	-	162,82	NO	WATER RURAL	NOTICE APRIL
	1801003	-	-	-	141,58	141,58	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
		34 990,05	25 230,02	14 548,59	115 833,97	190 602,63			

ORDERS IN EXCESS OF R 100 000

January 2025				
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510020443	09/01/2025	Nodumasi Trading and Projects	CONCRETE CHANNELS REHABILITATION ALTON	207 680,00
4510020448	10/01/2025	Nodumasi Trading and Projects	Maintenance Of Facilities (Specify)	259 600,00
4510020505	21/01/2025	Sphantile Trading Enterprises	AC and DC Normalization	215 000,00
4510020530	22/01/2025	VSB Cleaning Services and	V0481 - SUPPLY AND FIT MECHANICAL SPARES	129 866,90
4510020536	23/01/2025	Darman Technologies pty ltd	Maint Unspec Assts_Refurb_Repair Servic	250 920,00
4510020537	23/01/2025	Amayeza Holdings Pty Ltd	Structural repairs Civic Centre	131 250,00
4510020547	24/01/2025	Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	140 000,13
4510020573	28/01/2025	Senzokazulu Trading Enterprise	MS2 Sump chamber	175 000,00
4510020585	30/01/2025	Nsele Engineering Pty Ltd	Maintenance Unspecified Asset(DO NOT USE	190 000,00
4510020606	30/01/2025	Mfuyi Electrical and Civils	Polaris/Capella HV structure clearing	115 000,00
4510020609	31/01/2025	Mpangele Auto Engineering pty	Supply and fit mechanical spare	256 766,47
4520000670	22/01/2025	Mbowezee Trading Pty Ltd	Direct Fixed Asset (Specify Asset)	150 000,00
4530002320	14/01/2025	Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	118 200,00
4530002322	17/01/2025	Silwane KZN Enterprise pty ltd	Bag 760x91 40micron Refuse (Clear)	225 000,00
4530002330	27/01/2025	Nceboyabenguni Pty Ltd	Bag 760x910 40micron Refuse (Yellow)	130 000,00
4530002334	29/01/2025	KFC Pipes and Fittings Pty Ltd	Valve Gate 40mm Brass Cobra HD Code 1002	101 000,00
4530002340	31/01/2025	Bay General Supplies Pty Ltd	Kit Joint 95_185mmx3 H_S Core PILC	119 100,00
4530002341	31/01/2025	Bay General Supplies Pty Ltd	Fuse 50A HRC Type K Bussmann_Kebox	190 290,00
4530002343	31/01/2025	Tri-Star Technology Cc	Kit Term I_D To Suit 95_240mm 3 Core	136 019,20
4540015944	06/01/2025	Tloutona Enterprise And Projec	191 Provision of PPE	258 617,27
4540015950	08/01/2025	Zana Manzi Services Pty Ltd	REPLACEMENT OF 600MM AC PIPE	1 834 434,00
4540015983	13/01/2025	King Cetshwayo District	Dumping Fees	1 307 604,76
4540016047	22/01/2025	Mathabatha Noko Ramphele Pty L	Direct Fixed Asset (Specify Asset)	9 087 931,89
4540016049	22/01/2025	Mpophoma Waterfall Traders Cc	Mpophoma Invoice 222338	308 130,00
4540016050	22/01/2025	King Cetshwayo District	Dumping Fees	1 407 690,84
4540016117	30/01/2025	Zana Manzi Services Pty Ltd	ZANA MANZI INVOICE IN001129	926 658,00
4540016130	31/01/2025	First Work 119 Pty Ltd	HIRING OF YELLOW PLANT MACHINE	1 544 784,00
4550000020	06/01/2025	Hosh Services and Supplies	Fitting 108W Streetlight LED	260 000,00
8/2/1/UMH1495-24/25	16/01/2025	Mathabatha Noko Ramphele PTY LTD	SUPPLY AND DELIVERY FOR PROCUREMENT OF THREE REFUSE COMPACTORS FOR WASTE DEPARTMENT FOR 2024 TO 2025 FINANCIAL YEAR THROUGH RT57- 22 NATIONAL TREASURY TRANSVERSAL CONTRACTS	10 451 121,67
8/2/1/UMH1531-24/25	31/01/2025	Tetrafull 1019 CC	ALIENATION OF VARIOUS COUNCIL PROPERTIES: NGWELEZANA AND RICHARDS BAY BY PRIVATE BARGAIN	R750 000,00
		Golden Bay Properties 205 (Pty) Ltd		R142 000,00
		S.A. Navy		R36 850 000,00
				68 369 665,13

February 2025				
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510020617	03/02/2025	Snazo Group pty ltd	GRASS CUT AT EAST CENTRAL ARTERIAL	119 280,00
4510020622	03/02/2025	DHT Wired cc	Training Operational	239 998,00
4510020623	03/02/2025	Beyondiq Solutions pty ltd	Licence_Software (Specify)	120 000,00
4510020629	03/02/2025	Zithazibi Trading Pty Ltd	GRASS CUT AT JOHN ROSS HIGHWAY	108 000,00
4510020638	04/02/2025	Magnum Mega Watts Cc	Maint Unspec Assts_Refurb_Repair Servic	196 785,60
4510020649	04/02/2025	Zithazibi Trading Pty Ltd	GRASS CUT AT NORTH CENTRAL ARTERIAL	102 000,00
4510020666	05/02/2025	Stins Trading Pty Ltd	Grass Cutting (Specify)	132 900,00
4510020673	06/02/2025	Mpangele Auto Engineering pty	V1277 - OVERHAUL ENGINE AND COMMISSION	116 192,00
4510020689	07/02/2025	Mdabulandaba Projects (Pty) Lt	Maintenance Of Facilities (Specify)	146 347,00
4510020698	10/02/2025	VSB Cleaning Services and	V1418 - ATTEND TO MECHANICAL REPAIRS	148 373,63
4510020704	10/02/2025	Plumbkor pty ltd	Pipe 600MMX6M UPVC CL16	104 936,60
4510020708	10/02/2025	MSTS Holdings pty ltd	INSTALLATION OF HIGH MAST IN WARD 15	258 283,85
4510020715	10/02/2025	JJR Marketing and Supplies	Commission Vehicle For Cof	245 335,00
4510020724	11/02/2025	Synchronized Power	Neptune Take Off HV cable fault	249 900,00
4510020728	11/02/2025	Zingiswa Group (Pty) Ltd	Install 30m Mast_Public Lighting	239 294,00
4510020751	12/02/2025	Phezulu Signs	Maintain/replace signage (Specify)	179 015,00
4510020757	13/02/2025	Masina Engineering Pty Ltd	5333/15825 Alton-Temp-1 year 60A ø Conv	230 000,00
4510020760	13/02/2025	Lajoe Project pty ltd	Maintenance Unspecified Assets	197 690,00
4510020765	13/02/2025	Elamathebza Trading pty ltd	Maintenance of Private Siding	141 020,00
4510020776	14/02/2025	Gweje Holdings	Calibration Of Equipment	217 500,00
4510020789	17/02/2025	Sne Ngubane Services (Pty) Ltd	Vegetation Control around WC/WDM monitor	205 500,00
4510020795	17/02/2025	Vivanox cc	Training Operational	143 349,90
4510020796	17/02/2025	Mbengashe 1229 Trading pty ltd	Supply and Delivery of 108W LED Fittings	259 980,00
4510020805	18/02/2025	Opearl Group pty ltd	Structural Maintenance on WC/WDM Monitor	286 575,00
4510020815	19/02/2025	Iziphozothando Projects pty lt	REMOVE AND REPLACE 100 X 108W FITTINGS	169 400,00
4510020841	20/02/2025	Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	160 000,00
4510020867	24/02/2025	New Phase Enterprise	Supply and Delivery of 500W LED Fittings	144 000,00
4510020884	25/02/2025	KZN Valucorp Trading and Suppl	Repair Hydraulic	128 800,00
4510020904	26/02/2025	Total computer Services (Pty)	Software License Traffic Fines	154 583,31
4510020910	27/02/2025	Nodumasi Trading and Projects	REHABILITATION & STRUCTURAL VERIFICATION	259 050,00
4510020938	28/02/2025	Silwelalani Services Pty Ltd	Maintenance Of Facilities (Specify)	159 500,00
4540016214	14/02/2025	KPMG Services pty ltd	Internal Audit_Risk Based	370 512,34
4540016215	14/02/2025	Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	472 465,40
4540016216	14/02/2025	KPMG Services pty ltd	Internal Audit_Risk Based	230 016,05
4540016233	18/02/2025	Alexandrah Third 33301	Alexandra 3rd Invoice	254 759,60
4540016280	25/02/2025	King Cetshwayo District	Dumping Fees	952 907,80
4540016300	28/02/2025	Mpophoma Waterfall Traders Cc	Maint Unspec Assts_Refurb_Repair Servic	723 600,00
				8 567 850,08

March 2025

Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510020960	03/03/2025	KZN Valucorp Trading and Suppl	V0386 - CARRY OUT COF REPAIRS	173 255,00
4510020962	03/03/2025	Mseleku 035 Project Pty Ltd	Valve 400kpa PA4.322 SA1172 Masterflo	179 000,00
4510020970	05/03/2025	MSTS Holdings pty ltd	REMOVE AND REPLACE 100 X 108W FITTINGS	193 722,32
4510020974	05/03/2025	Multilayer Trade Corporation	Maintenance Of Facilities (Specify)	117 866,96
4510020976	05/03/2025	Masizimele Projects and Suppli	Direct Fixed Asset (Specify Asset)	169 686,42
4510020977	05/03/2025	Justngwane Trading	Structural And Building Works	120 450,00
4510020983	06/03/2025	Magnum Mega Watts Cc	SCALES REPAIRS, SUPPLY AND INSTALLATION	224 635,00
4510021020	11/03/2025	Zanobanzi Pty Ltd	Tree pruning and removing	256 000,00
4510021030	12/03/2025	Snazo Group pty ltd	Cutting and Spraying Vegetation	108 350,00
4510021033	12/03/2025	Mdumazi Projects Pty Ltd	Grass Cutting (Specify)	165 000,00
4510021037	13/03/2025	Vincemus Investments Pty Ltd	REQUEST TO HIRE THREE VEHICLES	163 680,00
4510021090	18/03/2025	Major Tech Engineering pty ltd	Maint Unspec Assts_Refurb_Repair Servic	222 350,00
4510021117	20/03/2025	Golide Lihle Projects pty ltd	Maintenance of Guardhouse at Scorpio sub	111 980,00
4510021124	20/03/2025	Okhoza Trading Pty Ltd	Structural And Building Works	114 670,00
4510021131	24/03/2025	Myikwe Construction Pty Ltd	Refurbishment of Sinqobile Flats	151 363,00
4510021133	25/03/2025	Insaka Trading And Projects Pt	Maintenance Of Facilities (Specify)	215 000,00
4510021139	26/03/2025	Nsele Engineering Pty Ltd	Emergency work as and when req. Richards	151 500,55
4510021142	26/03/2025	Isolelethu Projects and Servic	Structural And Building Works	162 725,00
4510021152	27/03/2025	Indlovu Multi Sales Cc	Maintain/replace signage (Specify)	221 500,00
4510021156	27/03/2025	Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	140 000,00
4530002381	03/03/2025	KFC Pipes and Fittings Pty Ltd	Plug Spark NGK BCP6ES Or Equivalent	126 380,00
4530002383	04/03/2025	Obhejane Trading Pty Ltd	C_B Hy_Mag Qf_3 26 63a 400V 6ka 3 Pole C	258 960,00
4530002386	06/03/2025	Obhejane Trading Pty Ltd	Post Lamp 10m Steel Galv.	222 780,00
4530002394	25/03/2025	Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	120 000,00
4530002396	28/03/2025	Tri-Star Technology Cc	Cable 120mm Welding	210 165,00
4540016306	04/03/2025	Magnum Mega Watts Cc	Contingencies (Sum)	240 693,00
4540016329	06/03/2025	Big Mac Plant And Civil Pty Lt	Plant Hire (Specify)	266 276,05
4540016345	10/03/2025	BDO Advisory Services pty ltd	Internal Audit_Risk Based	372 999,00
4540016348	10/03/2025	Pricewaterhouse Coopers Inc	Internal Audit_ ICT	749 727,99
4540016366	12/03/2025	RMSP TRADING CC	Upgrading of 450mm rising main	766 193,00
4540016367	12/03/2025	RMSP TRADING CC	UMH959 RMSP Invoice INR1000686	1 565 905,00
4540016368	12/03/2025	RMSP TRADING CC	Supply and install 630mm HDPE pipe	360 797,00
4540016369	12/03/2025	RMSP TRADING CC	Replace 400mm water pipe with 415mm GRP	1 242 882,00
4540016370	12/03/2025	First Work 119 Pty Ltd	UMH959 First Works Invoice INF11375	1 518 650,00
4540016371	12/03/2025	First Work 119 Pty Ltd	Supply and install 630mm HDPE pipe	1 634 660,00
4540016372	12/03/2025	Udah Construction Pty Ltd	Emergency Repair_Tuzigazi Meerensee	811 555,00
4540016373	12/03/2025	Mpophoma Waterfall Traders Cc	Emergency Breakdown Esikhaleni Wtw	1 232 544,00
4540016381	13/03/2025	Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	111 899,70
4540016389	14/03/2025	King Cetshwayo District	Dumping Fees	1 102 140,74

4540016392	14/03/2025	Udah Construction Pty Ltd	Replace 315mm Upvc Pipe Hdpe	1 104 488,00
8/2/1/UMH1437-23/24	07/03/2025	CATEGORY A:	SUPPLY, DELIVERY AND OFFLOADING OF ELECTRICAL CABLES FOR A PERIOD OF 36 MONTHS ON AS AND WHEN REQUIRED BASIS	
		Cruzzie Projects & Engineering		R 774 670,00
		Aleng South Africa Pty Ltd		R 808 150,47
		Corleon Projects		R 885 150,16
		CATEGORY B:		
		Cruzzie Projects & Engineering		R 13 771 000,00
		Sphantile Trading Enterprise		R 15 756 265,00
		Corleon Projects		R 15 708 304,23
		CATEGORY H:		
		Cruzzie Projects & Engineering		R 8 638 380,00
		Aleng South Africa Pty Ltd		R 8 967 836,36
		CATEGORY I		
		Cruzzie Projects & Engineering		R 20 544 450,00
		Alternative Lighting Tech		R 23 386 749,77
8/2/1/UMH1530-24/25	07/03/2025	BVI Consulting Engineers	ASSESSING, REPORTING ON OUTSTANDING WORKS AND DRAFTING OF TENDER DOCUMENT FOR THE COMPLETION OF ESIKHALENI 15ML PACKAGE PLANT AND PUMP STATION BY AN INDEPENDENT QUANTITY SURVEYOR	R1 332 804,00
8/2/1/UMH1186 -22/23 PR- 06	07/03/2025	Ourkingdom Engineering & Projects	WESTERN SWITCHING STATION MV SWITCHGEARS REFURBISHMENT	R30 953 780,88
				158 909 970,60

SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

DEVIATION NO	DEPT	DATE	DEVIATION AMOUNT	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	BAC REPORT	PROJECT NAME	REASON	APPROVED BY CM
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QUARTER ENDED 31 MARCH 2025

	TOTAL	R	-							
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Bank Account Withdrawals not in Terms of an Approved Budget
Municipal Finance Management Act, section 11(4)
Consolidated Quarterly Report for period 01/01/2025 to 31/03/2025

City of uMhlathuze



Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
5. Section 11(f) - Refund money incorrectly paid into a bank account;				
09/01/2025	Bernard Kabwe Kolotsi	41 041,00	Overpaid in error. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
07/03/2025	Hencon Vacuum Technologies (PTY) LTD	26 762,90	Paid Council in error. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
25/03/2025	Inzalo Utility Management Services (PTY) LTD	572,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
		68 375,90		

6. Section 11(f) - Refund guarantees, sureties and security deposits;

01/2025 to 03/2025	Various	1 224 332,49	Refund of guarantees sureties and security deposits (Section 11 (1) (j))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)

DISTRIBUTION	
1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;	YES
2. Date the consolidated report was tabled; and	DATE : 23/04/2025
3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General	YES

CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

Instructions for completing this report:

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

Withdrawals that must be reported each quarter:

Distribution:

- Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General



NATIONAL TREASURY
MFMA Circular No 71
Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norms

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
* R 000 *							
1. FINANCIAL POSITION							
A. Asset Management/Utilisation							
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	8% 41 541 990 3 725 290	Please refer to page 2 of MFMA Circular No. 71
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment / (Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	Statement of Financial Position, Notes to the AFS and AR	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% - 7 718 789 91 345 130 533	Please refer to page 3 of MFMA Circular No. 71
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure / Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	9% 704 409 7 718 789 91 345	Please refer to page 4 of MFMA Circular No. 71
B. Debtors Management							
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR	95%	Gross Debtors closing balance Gross Debtors opening balance Bad debts written Off Billed Revenue	100% 922 919 919 445 7 663 2 938 986	Please refer to page 5 of MFMA Circular No. 71
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off / Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2% 7 663 335 800	Please refer to page 5 of MFMA Circular No. 71
3	Net Debtors Days	((Gross Debtors - Bad debt Provision) / Actual Billed Revenue) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days	Gross debtors Bad debts Provision Billed Revenue	23 days 922 919 335 800 2 938 986	Please refer to page 6 of MFMA Circular No. 71
C. Liquidity Management							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In Year Reports and AR	1 - 3 Months	Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	1 Month 591 847 79 303 - - 4 534 651	Please refer to page 7 of MFMA Circular No. 71
2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1	Current Assets Current Liabilities	1.51 1 416 822 936 852	Please refer to page 7 of MFMA Circular No. 71
D. Liability Management							
1	Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	6% 144 152 96 411 4 154 199 -	Please refer to page 8 of MFMA Circular No. 71
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%	Total Debt Total Operating Revenue Operational Conditional Grants	40% 1 946 332 5 420 648 577 141	Please refer to page 9 of MFMA Circular No. 71
E. Sustainability							
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	Cash and cash Equivalents Bank Overdraft Short Term Investment Long Term Investment Unspent Grants Net Assets Share Premium Share Capital Revaluation Reserve Fair Value Adjustment Reserve Accumulated Surplus	2549% 591 847 - - 79 303 6 396 286 - - - - 6 376 175	Please refer to page 9 of MFMA Circular No. 71
2. FINANCIAL PERFORMANCE							
A. Efficiency							
1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure) / Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Total Operating Revenue Depreciation - Revalued Portion (only populate if depreciation line item in the Statement of Financial Performance is Total Operating Expenditure Taxation Expense	-2% 4 086 138 - 4 154 199 -	Please refer to page 10 of MFMA Circular No. 71
2	Net Surplus / Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure / Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%	Total Electricity Revenue Total Electricity Expenditure	3% 1 811 580 1 749 146	Please refer to page 10 of MFMA Circular No. 71

3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Water Revenue Total Water Expenditure	-2% 995 139 1 017 247	Please refer to page 11 of MFMA Circular No. 71	
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Refuse Revenue Total Refuse Expenditure	27% 202 241 146 663	Please refer to page 12 of MFMA Circular No. 71	

5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%	Total Sanitation and Waste Water Revenue Total Sanitation and Waste Water Expenditure	-14% 227 489 259 195	Please refer to page 12 of MFMA Circular No. 71	
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B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%	Number of units purchased and/or generated Number of units sold	8% 927 720 857 873	Please refer to page 13 of MFMA Circular No. 71	
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	Number of kilolitres purchased and/or purified Number of kilolitres sold	50% 60 112 27 286	Please refer to page 13 of MFMA Circular No. 71	

C. Revenue Management

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days	Trade Creditors Contracted Services Inventory consumed General expenses Bulk Purchases Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	25 days 182 683 357 987 346 421 269 617 1 358 826 372 529	Please refer to page 16 of MFMA Circular No. 71	
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councilors' Remuneration) / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%	Employee/personnel related cost Councilors Remuneration Total Operating Expenditure Taxation Expense	21% 855 636 25 442 4 154 199	Please refer to page 17 of MFMA Circular No. 71	
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%	Contracted Services Total Operating Expenditure Taxation Expense	9% 357 987 4 154 199	Please refer to page 17 of MFMA Circular No. 71	

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None	Internally generated funds Borrowings Total Capital Expenditure	60% 4 400 217 695 372 529	Please refer to page 18 of MFMA Circular No. 71	
2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None	Internally generated funds Total Capital Expenditure	1% 4 400 372 529	Please refer to page 18 of MFMA Circular No. 71	
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None	Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants	89% 4 086 138 577 141 - 145 243	Please refer to page 18 of MFMA Circular No. 71	

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%	Actual Capital Expenditure Budget Capital Expenditure	97% 372 529 430 601	Please refer to page 19 of MFMA Circular No. 71	
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Expenditure Budget Operating Expenditure	100% 4 154 199 4 172 828	Please refer to page 20 of MFMA Circular No. 71	
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Revenue Budget Operating Revenue	101% 4 086 138 4 063 873	Please refer to page 20 of MFMA Circular No. 71	
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Service Charges and Property Rates Revenue Budget Service Charges and Property Rates Revenue	102% 2 938 986 2 893 032	Please refer to page 21 of MFMA Circular No. 71	