COMPONENT 1 - MONTHLY PROJECTIONS OF	REVENUE TO	BE COLLECT	ED FOR EACH	SOURCE											
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	52 141	56 876	50 160	54 116	54 313	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	150 591	211 161	181 466	185 918	183 332	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	36 583	39 774	43 448	39 304	38 337	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	10 140	11 041	10 406	10 268	10 855	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	3 710	4 153	3 629	4 050	3 686	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	793	478	13 778	1 036	671	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	1 372	1 400	1 404	319	1 395	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	91	140	102	78	82	-	-	27	27	15	16
Fines	182	113	146	160	263	344	166	154	136	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-		-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 077	1 487	1 092	1 157	-	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	1 203	185 921	-	311	140 614	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	91 220	(14 423)	52 724	53 190	40 880	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-	18 000	47 449	2 000	-	35 210	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-					-			-		-	-			-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 184	545 801	360 375	349 901	509 511	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

				Jul-24			Jul-24			Aug-24			Aug-24			Sep-24			Sep-24			Oct-24			Oct-24			Nov-24			Nov
				Projected			Actual			Projected			Actual			Projected			Actual			Projected			Actual			Projected			Ac
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev		Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Сарех	Rev	Opex	Ca
DEPUTY MUNICIPAL MAN	AGER - CITY DEVELOPMEN	ī	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R
X003001003	IAP.	Pollution Control	578		5	403	_	5	576		5	430		5	578		5	534		5	576	78	5	517		5	576		5	458	┝
X005001003	BN	Property Services	32		38	55		36	32		38	55		36	32		39	63	_	36	32	70	38	55		38	32	l	38	55	+
X005001014	BR	Valuation Service	105	-	2	229	-	2	105		2	326		2	354		2	425		2	105		2	333		2	354	<b></b>	2	1 307	+
X007001001	ВТ	Housing	2 171	-	190	2 474	-	1 837	2 202		190	14 807		12 693	18 287		16 263	2 609		17	2 222		4 618	2 896		704	2 198		187	2 344	┢
X009001004	BW	Licensing and Regulation	64	-	11	111	-	10	64		14	106		10	64		19	110		10	64		15	111		21	64		41	109	T
X009002006	BX	Tourism	225		3	336	-	3	302		3	281		3	249		3	265	$\dashv$	3	225		3	293		3	225		3	292	_
X010001001	BY	Billboards	199	-	1	205	<b>-</b>	1	147		1	272		1	147		1	163		1	148		1	181		1	147	1	1	196	+
X010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 706	-	13	1 655	-	13	1 744		13	1 766		13	1 636		13	1 576		13	2 359		13	1 908		13	1 638		13	1 752	1
X010001004	CA	Development Facilitation	409	-	121	486	-	99	368		151	794		221	368		129	431		5 493	409		172	951		5 951	368		151	559	┢
X010001005	cc	Economic Development/Planning	1 521	167	1 161	2 229	-	20	1 355		21	2 318	861	20	1 354		21	2 267	2 561	2 696	1 638		21	2 381	4	295	1 263	1	21	2 297	+
X010001006	CD	Town Planning, Building Regulations and Enforcement, and City	2 184		179	2 323		226	2 086		85	2 214		329	2 105		91	2 275		173	2 234		93	2 476		141	2 065		172	2 268	
X010001007003	CG	Project Management Unit - Expanded Public Works Programme	397	-	-	-	-	6	196		695	-		(6)	174		-	275		275	244		-	157		157	228		1 284	196	
X012001003001	DX	Public Transport Facilities and Operations Coordination ( Road Transport)	374	-	-	420	-		374		-	387		-	395		-	467		-	374		-	437			374		-	447	H
DEPUTY MUNICIPAL MAN			9 965	167	1 724	10 926		2 258	9 551	-	1 218	23 756	861	13 327	25 743		16 586	11 460	2 561	8 724	10 630	245	4 981	12 696	4	7 331	9 532	21 872	1 918	12 280	
	T																														┢
DEPUTY MUNICIPAL MAN	AGER - COMMUNITY SERVI	CES																													
Community Services, Hea	th and Public Safety																														
-X001002008	AH	Disaster Management	131	28	1	229	_	1	180		1	269		1	179		1	244		1	180		1	248	10	1	185		1	312	$\vdash$
FX011001005	СК	Fire Fighting and Protection	8 927	-	175	8 591	-	224	9 520	230	136	8 378		202	8 858	-	130	9 073		190	9 030		268	10 105		195	9 643		137	9 738	
X012001005	СР	Taxi Ranks	374	-	5 703	337	-	3	365		3	318	2 416	2 782	380		3	352	1 779	2 049	376		3	369	2 948	3 393	359	2 500	3	319	
X014001003	DC	Solid Waste Removal	12 978	750	55 570	11 786	-	54 614	12 376	50	9 797	12 289		10 726	12 054	500	10 078	14 337		10 036	12 345	750	10 351	13 561		11 218	11 971	50	10 632	12 674	
X014001004	DE	Street Cleansing	3 356	-	97	3 394	-	97	3 359	30	97	3 374		97	3 356		97	3 507		97	3 356		97	3 445		97	3 418		97	3 355	Г
X015001001	DF	Public Toilets	218	-	2	279	-	2	188		2	255		2	188		2	284		2	181		2	262		2	188		2	263	
X006001001	DY	Public Health and Emergency Services (Environmental Protection)	448	-	-	660	-		448		-	663		-	525		-	595		-	455		-	605		-	449		-	659	
Community Services, Hea	th and Public Safety Total		26 432	778	61 548	25 276	-	54 941	26 436	310	10 036	25 546	2 416	13 810	25 540	500	10 311	28 392	1 779	12 375	25 923	1 150	10 722	28 595	2 958	14 906	26 213	2 550	10 872	27 320	
																															$oxed{oxed}$
Protection services																														ĺ	
X005001012	BP	Security Services	1 820		36	3 508	-	36	1 694		36	2 475		36	1 825	19	36	2 957		36	1 820		36	11 607		36	2 058		36	2 734	
X011001007	CQ	Police Forces, Traffic and Street Parking Control	5 227	45	771	5 579	-	123	5 227		772	5 417		592	5 227		771	7 050		308	5 244		817	5 563		407	7 594		817	5 444	
-X012002001	CR	Road and Traffic Regulation	1 736	13	929	1 577	-	899	1 781		1 265	1 644		1 211	1 691		951	1 565		348	1 746	13	1 414	1710		1 225	1 719		949	1 734	
FX011001006	cu	Public Safety Licensing and Control of Animals	86		-	78	-		86		-	78		-	86		-	78		-	86		-	14			86		-	14	

Drataatian aandaaa Tata	al		0.000	58	4 700	40.740		4.050	0.700		0.070	0.044		4 000	0.000	40	4.750	44.050		coo	0.000	40	0.007	40.004		4.000	44.457	-	4 000	0.000
Protection services Tota	ai		8 869	58	1 736	10 742	-	1 058	8 788	•	2 073	9 614	-	1 839	8 829	19	1 758	11 650	-	692	8 896	13	2 267	18 894	-	1 668	11 457		1 802	9 926
Recreation and Environ	mental services																										$\rightarrow$	-+		
-X001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 029		83	1 629		59	1 482	100	80	1 230		49	1 070	-+	77	1 407
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	3 111	162	100	4 457		103	3 093	285	79	3 160		149	3 111	112	103	3 712
X001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 328	-	92	3 274		119	2 700	6	80	3 669		10 175	2 703	-	10 852	3 479
X001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	183		-	234		139	185		-	480		285	185		2 124	264
X001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	347		4	385		4	351		4	357		4	351		5	397
FX013001001	cs	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 408		21	1 663		20	1 605		21	2 751		20	1 634		21	2 086
FX013001002	СТ	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	3 944	43	821	7 621		198	3 965	-	827	8 927		1 734	3 770	100	821	10 755
X001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	294		1	811		1	832		1	374		1	244		1	300
FX013002003001	cw	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-			50	-					5	-		-			5	
FX013002003002	СХ	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	375		8	821		8	375		8	866		8	433	1	8	812
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	1 403		39	3 639		39	1 192		252	3 391		266	1 258		139	3 182
X013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 381		163	2 650		26	3 081	200	163	2 863		290	2 505	800	163	2 549
X013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	1 020	6 000	-	897		18 094	1 035	4 000	-	991		681	1 013	2 628	-	968
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	18 823	6 205	1 382	28 081	-	18 810	19 896	4 591	1 520	29 059	-	13 662	18 277	3 641	14 319	29 911
DEPUTY MUNICIPAL MA	ANAGER - COMMUNITY SE	RVICES Total	53 702	6 620	64 442	60 452		58 077	53 720	914	13 471	60 533	14 203	18 408	53 192	6 724	13 451	68 123	1 779	31 877	54 715	5 754	14 509	76 548	2 958	30 236	55 947	6 191	26 993	67 157
DEPUTY MUNICIPAL MA	ANAGER - CORPORATE SE	ERVICES																												
Administration																														
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	(1 209)	100	60	2 188		1 713	(1 425)	-	184	1 516		136	(1 096)	4 000	60	936
FX005001001	ВВ	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	16	17	44	(14)		44	210		44	215		44	31		44	69
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	2 178		1 259	3 874		7	2 179	500	759	1 783	5 216	500	2 299	3 300	759	2 460
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	985	117	1 363	6 048		1 764	964	500	987	3 514	5 216	680	1 234	7 300	863	3 465
_egal Services	ı																													
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(586)		8	(674)		8	(586)		8	105		8	(579)		8	(368)
egal Services Total		1	(586)	-	8	(15)	·	8	(586)	·	8	959		8	(586)		8	(674)	·	8	(586)	·	8	105	·	8	(579)		8	(368)
nformation Technology			+																+	+							$\rightarrow$	$\rightarrow$	$\rightarrow$	-+
X005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	3 193	200	22	13 717	-	22	3 295	11 729	22	6 169	4 097	22	3 296	10	22	6 594
A000001001	JIX.	mornacon reciniology	3 177		22	113		22	J 233		22	10 01 3		22	0 100	200	22	13 / 1/			3 233	11123	22	0 103	7 031	22	3 230	10	44	0 334

4																														Α	NNEX
U B																															
Human Resources	1																								$\longrightarrow$						
FX005001006001	BG	Human Resources	(25)	-	17	(123)	-	17	(25)		17	(94)		17	(25)		17	(48)		17	(25)	-	17	5	$\longrightarrow$	17	(14)	$\longrightarrow$	17	79	
FX005001006002	ВН	Management Services	141	-	2	267	-	2	141		2	248		2	141		2	284		2	141		2	280	$\longrightarrow$	2	141	$\longrightarrow$	2	259	
FX005001006003	BI	Occupational Clinic	(98)	-	12	(32)	-	12	(83)	50	10	177		12	(6)	50	10	154		12	(6)	3	10	217	<b></b>	12	288	25	10	114	
FX005001006004	ВЈ	Training and Industrial Relations	(672)	-	18	44	-	18	(668)		18	(43)		759	(673)		18	195		18	(656)		18	159		18	(848)	-	18	99	
Human Resources Total			(654)		49	156		49	(635)	50	47	288		790	(563)	50	47	585	-	49	(546)	3	47	661	· ·	49	(433)	25	47	551	
DEPUTY MUNICIPAL MA	NAGER - CORPORATE SERVIC	ES Total	2 354	3 300	1 083	2 240	147	275	3 067	50	940	20 869	95	1 401	3 029	367	1 440	19 676	-	1 843	3 127	12 232	1 064	10 449	9 313	759	3 518	7 335	940	10 242	104
DEPUTY MUNICIPAL MA	NAGER - FINANCIAL SERVICES	<u> </u>																													
FX005001013	BQ	Supply Chain Management	(511)	-	66	(604)	-	108	(476)		71	(695)		56	(618)		120	(697)		44	(453)		123	(253)		2 103	(421)		303	(618)	
FX005002001	BS	Asset Management	123	•	6	161	-	6	116		6	164		6	120		6	180		6	122		6	198		6	122		6	167	
FX005001004001	DR	Financial Management Grant Interns		-	-	56	-	59			2 500	114		32			-	115		193			-	88	ı l	88			-	89	
FX005001004002	DS	Revenue and Expenditure	(11 204)	,	200 142	(12 723)	-	202 647	(11 503)		65 819	(7 285)		78 502	(11 322)		64 091	(8 693)		60 715	(11 151)		64 333	(4 088)		61 680	(11 389)		64 717	(6 857)	12
FX005001004003	DT	Finance	754	•	-	631	-		666		-	765		-	610		-	630		-	610			775			613		-	648	
DEPUTY MUNICIPAL MA	NAGER - FINANCIAL SERVICES	5 Total	(10 838)	-	200 214	(12 479)	-	202 820	(11 197)	·	68 396	(6 937)	-	78 596	(11 210)		64 217	(8 465)	-	60 958	(10 872)	·	64 462	(3 280)		63 877	(11 075)		65 026	(6 571)	12
DEPUTY MUNICIPAL MA	NAGER - ENERGY SOURCES S	ERVICES																													
Electrical Supply Service	9																														
FX002001001001	Al	Marketing and Customer relations	2 112	-	24	1 991	-	24	2 406		24	2 078		24	2 112		24	1 984		24	2 406		24	2 117		24	2 787	7	24	3 964	9
FX002001001002	AJ	Administration	196 973	-	3	236 248	-	3	199 406		3	199 531		3	131 037		3	119 429		3	143 607		3	137 211		3	150 586		3	141 072	
FX002001001004	AL	Electricity Distribution	32 210	555	259 047	18 199	-	206 190	32 023	7 383	234 752	43 641	1 524	246 026	31 123	5 217	223 626	35 959	686	237 954	32 274	4 990	205 814	34 852		167 361	32 083	5 657	192 657	36 953	105
FX002001001005	AN	Electricity Planning	872	-	15	1 359	-	15	909		15	1 396		15	872		15	1 372		15	967		15	1 620		15	872		15	1 441	
FX002001002001	AP	Street Lighting	940	-	33	1 896	-	33	1 144	150	2 114	2 154		33	1 162		33	2 694		33	1 132	300	33	2 284		33	1 093	300	33	2 033	
FX002001002002	AQ	Process Control Systems	3 002	-	7	4 051	-	7	3 002		7	5 333		7	3 002		7	1 710		7	3 002	500	7	1 231		7	3 368		7	4 953	
FX005001005	BF	Fleet Management	(2 891)	-	33	8 537	-	33	(2 834)		33	10 899		33	(2 891)		33	361		33	(2 739)	600	33	10 511		33	(2 300)	500	33	9 528	698
DEPUTY MUNICIPAL MA	NAGER - ENERGY SOURCES S	ERVICES Total	233 218	555	259 162	272 281	-	206 305	236 056	7 533	236 948	265 032	1 524	246 141	166 417	5 217	223 741	163 509	686	238 069	180 649	6 390	205 929	189 826		167 476	188 489	6 464	192 772	199 944	809

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DEPUTY MUNICIPAL MANAGER - INFRASTRUCTUR	RE SERVICES																												
Civil Engineering Services																													
FX012001004001 CM	Roads - Railway Sidings	10	-	225	10		-	10		1	10		-	161		-	9		-	10		-	10		-	160		-	10
FX012001004002 CN	Roads - Urban Roads	8 615	1 000	3 830	12 101	13 555	7 978	9 816	10 550	119	12 333	11 703	9 505	18 199	11 000	119	16 248	1 420	243	9 055	5 000	119	14 666		119	9 337	3 999	119	13 736 1
FX012001004003 CO	Roads - Rural Roads	6 507	-	6 773	5 369		121	6 171	-	121	12 096		121	6 287	5 500	121	9 207		121	5 991	3 500	121	8 689		121	6 633	259	121	10 195
FX015001002001 DG	Sewerage - Industrial Effluent Pipeline	9	-	159	96		176	9		-	90		176	9		115	88		176	9		-	100		176	9		176	97
FX015001002002 DH	Sewerage - Pumpstations	5 567	-	39	5 359	15 326	39	3 769	500	39	5 442		39	3 448	-	39	5 495		39	5 820	7 500	39	4 727		39	4 044	5 000	39	8 947 1
FX015001002003 DI	Sewerage - Sewerage Network	10 411	-	71 995	10 633	1 900	59 623	10 012	25	10 691	12 924	ĺ	11 263	10 350	-	11 375	11 152		11 816	10 033	-	11 432	11 163		11 870	10 859	30	10 840	11 431
FX015001003 DJ	Storm Water Management	2 743	2 500	40	2 669	ĺ	40	2 732	2 700	40	3 910	11 780	40	2 685	1 245	40	4 160	6 820	2 771	2 694	2 500	40	5 203		353	2 821	4 770	40	2 511
FX015001004 DK	Treatment	8 261	-	31	10 472		31	7 781	-	31	7 991		31	6 803	1 000	31	10 173		31	7 984	2 000	31	10 190		31	7 982	2 000	31	9 274
FX016001002001 DM	Water Distribution - Rural Water	5 387	-	15 038	7 483	6 191	7 179	5 947	6 500	59	12 997		59	5 091	6 500	59	5 299	5 202	5 703	6 253	6 000	59	4 585	979	274	5 098	9 919	59	4 659
FX016001002002 DN	Water Distribution - Urban Water	23 578	2 500	104 470	18 960	19 464	70 302	22 225	24 050	60 773	35 355	14 752	61 762	20 326	7 750	60 120	22 868	6 557	51 951	22 927	26 750	58 177	23 409	33 335	52 276	20 821	8 250	51 647	23 760
FX016001002004 DP	Water Treatment - Clarified Water	2 089	-	3 516	2 403		2 115	2 900		3 191	3 031		2 263	3 061		3 818	3 130		3 830	2 980		3 970	2 495		2 449	2 789		3 291	2 920
FX016001002005 DQ	Water Treatment - Purification works	75 297	-	52 912	77 739		44 686	80 264	4 000	56 172	90 242		62 943	70 420	-	47 879	86 958		50 551	76 108	-	52 999	76 735		46 062	77 340	-	54 401	82 447
FX003001002 DU	Coastal Protection	-	-	-	-			1		-	-		-	-		-	-		-	1		-	-			-		-	-
Civil Engineering Services Total		148 474	6 000	259 028	153 294	56 436	192 290	151 637	48 325	131 237	196 421	38 235	148 202	146 840	32 995	123 716	174 787	19 999	127 232	149 865	53 250	126 987	161 972	34 314	113 770	147 893	34 227	120 764	169 987 4
Engineering Services								-							$\rightarrow$	-													
FX010001007001 CE	Project Management Unit - Administration	648	-	8	764	-	8	717		8	804		8	696	8	8	892		8	680		8	838		8	685		8	1 340
FX010001007005 CI	Project Management Unit - PMU	(650)	-	2 884	(93)	-	6	(577)		6	(57)			(000)	-	6	(38)		6	(644)		6	2		6	(565)		6	(115)
Engineering Services Total		(2)		2 892						U	(57)		6	(633)												(505)			
				2 092	671	-	14	140		14	747	-	6 14	(633)	8	14	854	-	14	36	-	14	840	-	14	120	-	14	1 225
				2 092	671		14	140	-	14	` ′		14	(633) <b>63</b>	8	14	854	-	14	36	-	14	840	-	14	` ′	-	14	1 225
Infrastructure and Facilities Management				2 092	671	-	14	140	-	14	` ′	-	14	633)	8	14	854	-	14	36	-	14	840	-	14	` ′	-	14	1 225
Infrastructure and Facilities Management FX001001005001 AB	Buildings Maintenance	1 433	-	24	1 477	-	14	140	-	14	` ′	-	14	(633) 63 1 431	8	14	1 238	-	24	1 446	-	24	1 257	·	14	` ′		24	1 225
	Buildings Maintenance Project Management Unit - Asset Management	1 433 (355)	-			-	24 18		-	24 19	747	-	24	63	8	14 24 18		-		30	-			- (	14 24 18	120	-	24 20	
FX001001005001 AB			-	24	1 477	-		1 431	-	24 19 43	747 1 262	-	24 16 40	63	8	14 24 18 42	1 238			1 446			1 257		14 24 18 42	120			1 246
FX001001005001 AB FX010001007002 CF		(355)	-	24	1 477	-	18	1 431 (402)	-	24 19 43	747 1 262 383	-	16	1 431 25	-	18	1 238 (522)		24	1 446	-	24	1 257 (424)		14 24 18 42	120 1 431 143		20	1 246 1 381
FX001001005001 AB FX010001007002 CF Infrastructure and Facilities Management Total		(355)	-	24	1 477	-	18	1 431 (402)	-	24 19 43	747 1 262 383	-	16	1 431 25	-	18	1 238 (522)	-	24	1 446	-	24	1 257 (424)	- 1	14 24 18 42	120 1 431 143	-	20	1 246 1 381
FX001001005001 AB  FX010001007002 CF  Infrastructure and Facilities Management Total  Infrastructure Support Services		(355)	-	24	1 477	-	18	1 431 (402)	-	14 24 19 43	747 1 262 383	-	16	1 431 25		18	1 238 (522)	-	24	1 446		24	1 257 (424)	-	14 24 18 42 61	120 1 431 143		20	1 246 1 381
FX001001005001 AB FX010001007002 CF	Project Management Unit - Asset Management	(355) 1 078	-	24 19 43	1 477 (375) 1 102		18 42	1 431 (402) 1 029	- 11000	19	1 262 383 1 645		16	1 431 25 1 456	- 4 000	18 42	1 238 (522) <b>716</b>		24 16 40	1 446 17 1 463	- 2000	24	1 257 (424) 833		18 42	120 1 431 143		20	1 246 1 381 2 627
FX001001005001 AB FX010001007002 CF Infrastructure and Facilities Management Total Infrastructure Support Services FX016001001003 DL	Project Management Unit - Asset Management  Water Treatment - Scientific Services	(355) 1 078 (1 029)	-	24 19 43	1 477 (375) 1 102		18 42 55	1 431 (402) 1 029	- 11000	19 43 262	1 262 383 1 645		16	1 431 25 1 456	4 000	18 42 262	1 238 (522) 716		24 16 40	1 446 17 1 463	- 2 000 2 000	24	1 257 (424) 833 (395)		18 42 61	120 1 431 143		20	1 246 1 381 2 627

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OFFICE OF THE MUNICIF	PAL MANAGER																														
FX004001001001	AS	Mayor and Council	(2 180)	-	42	9 860	-	42	(2 120)		41	(2 237)		41	(1 273)	10	41	(1 766)		41	(1 970)	-	41	(715)	10	41	(1 757)	-	42	863	
FX004001002001		DMM - Corporate Services	227	-	2	294	-	2	227		2	391		2	227		2	297		2	227		2	294		2	227		2	295	
FX004001002002	AV	DMM - ITS	428	-	5	824	-	5	430		5	718		5	428		5	725		5	428		5	785		5	433		5	794	
FX004001002003	AW	DMM - City Development	348	-	2	451	-	2	348		2	323		2	348		2	325		2	348		2	330		2	348		2	324	1
FX004001002004	AX	DMM - Community Services	587	-	5	523	-	5	587		5	554		5	587		5	526		5	587		5	555		5	587		5	447	1
FX004001002005	AY	Municipal Manager	(100)		2	(27)	-	2	(100)		2	(63)		2	(100)		2	(59)		2	(100)	5	2	(53)		2	(98)		2	(55)	
FX004001002007	ВА	Performance Management	286		2	403	-	2	286		2	343		2	290		2	603		2	290		2	399		2	290		2	360	1
FX004001002008	вс	DMM - Chief Operations Officer	584	-	5	569	-	5	584		5	629		5	584		5	589		5	584		5	615		5	586		5	602	
FX005001009	ВМ	Marketing, Customer Relations, Publicity and Media Co-ordination	727	-	146	515	-	218	527		189	1 008		206	727		189	817		11	730		289	461		811	730		227	437	
FX005001011	во	Risk Management	345	-	2	331	-	2	345		2	306		2	575		2	308		2	345		2	318		2	345	4	2	311	
FX008001001	BU	Governance Function	(678)	-	2	(632)	-	2	(677)		2	(50)		2	(566)		2	(574)		2	608		2	(534)		2	1 323		2	(320)	
FX004001002009	DV	Research, Knowledge Management and Innovation	218		-	155	-		218			61		-	219		-	62		-	218		-	74		-	364			64	
FX004001002010	DW	Mayoral Support Services	256		-	268	-		258		-	230		-	226		-	231		-	226		-	315		-	226		-	238	
OFFICE OF THE MUNICIF	PAL MANAGER Total	•	1 048	-	215	13 534		287	913	-	257	2 213		274	2 272	10	257	2 084	-	79	2 521	5	357	2 844	10	879	3 604	4	296	4 360	
TOTAL			439 168	16 642	789 126	502 855	57 121	662 484	445 237	67 822	452 847	565 047	54 918	506 519	388 346	49 321	443 788	433 999	25 025	468 952	393 072	79 876	418 668	454 523	46 599	384 500	399 602	76 093	408 767	462 300	52
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		Dec-24			Dec-24			Jan-25			Jan-25			Feb-25			Mar-25			Apr-25			May-25			Jun-25	
		Projected			Actual			Projected			Actual			Actual			Actual			Projected			Projected			Projected	
Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
181	588		5	478		5	589		5	450		5	445		5	443		5	608		5	576		5	1 302		1:
37	32		38	55		33	32		48	55		36	32		36	55		37	49		38	32		38	377		3
2	259		2	356		2	356		2	323		2	708		2	161		2	105		2	123		2	1 447		
(155)	18 243	800	16 262	2 553		847	2 215		187	2 541		183	2 410		182	2 421		1 168	2 127	800	189	2 187		190	22 648	800	16 30
45	93		26	100		67	66		16	119		11	80		13	149		12	64		16	63		14	760		4
3	237		3	276		3	230		3	295		3	296		3	281		3	225		3	250		3	830		
1	147		1	174		1	155		1	161		1	161		1	191		1	148		1	597		1	390		
13	1 891		13	1 973		13	2 481		13	1 767		13	1 675		13	1 607		13	3 615		13	1 767		13	1 832		1:
(180)	368		171	559		175	409		180	138		177	94		44	96		290	409		171	368		189	458		17-
666	1 288	4 000	981	2 289	167	(3 257)	1 442	7 295	21	2 181	5 708	(6 736)	2 309	(17)	20	2 222		20	1 543	167	21	1 176	-	21	15 917	-	2
140	2 226		58	2 416		107	2 126		181	2 306		99	2 411		171	2 223		252	2 067		69	2 065		119	3 616		20
195			-	193		193	257		-	196		196	222		222	239		239	257		-	257			150		
	428		-	408			374		-	452			448		-	404		-	374		-	374		-	1 229		
948	25 800	4 800	17 560	11 830	167	(1 811)	10 732	7 295	657	10 984	5 708	(6 010)	11 291	(17)	712	10 492	-	2 042	11 591	967	528	9 835	-	595	50 956	800	16 81
1	187		1	289		1	191		1	264		1	264		1	322		1	153		1	138		1	2 311		<u> </u>
187	9 752		145	10 105		187	9 692		135	9 968		196	10 035		208	9 387		202	9 079		129	9 323		139	19 310		28
365	369	2 500	4 803	303		3	534	2 500	3	307	3 199	4 229	300	31	3	260		3	389	2 500	3	383		3	20 238		1
10 647	12 988	1 000	49 167	12 329		45 859	12 104	250	10 579	13 849		10 616	12 394		10 455	11 716		37 195	11 819	8 105	10 519	12 007	250	9 868	28 947		10 78
97	4 540 196		97	4 152 301		97	3 365 344		97	3 519 297		97	3 588 278		97	3 396 196		97	3 360 198		97	3 359 187		97	9 965 1 140		10
	504			550		2	445		2	533		-	523		2	621		2	527			447		2	2 033		<u> </u>
11 299	28 536	3 500	54 215	28 029	353	46 149	26 675	2 750	10 817	28 737	3 199	15 141	27 382	31	10 766	25 898		37 500	25 525	10 605	10 751	25 844	250	10 110	83 944		11 19
200	_,,,,,,	2 000					_00.0	2.00		_0.07	2.00		552	, , , , , , , , , , , , , , , , , , ,				2. 550									
36	1 901		36	4 558	39	36	2 025		36	4 521		36	2 836		36	(6 428)		36	1 870		36	2 070		36	16 150		3
380	5 160		795	5 210		343	5 249		772	5 511		424	5 688		374	5 967		360	5 298		771	5 213		771	41 202		83
2 332	1 855		1 384	1 649		242	1 803		(443)	1 789		1 316	1 720		2 066	1 775		341	1 732		1 155	1 792		1 222	2 785		1 30
-	86		-	14		-	86		-	14		-	132		-	73		-	88		-	86		-	87		1

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2 748	9 002		2 215	11 431	39	621	9 163	-	365	11 835	-	1 776	10 376	-	2 476	1 387	-	737	8 988	-	1 962	9 161		2 029	60 224		2 170
60			80	1 578		54	1 109	100	77	1 208		55	1 178		52	1 208		50	1 157		86	1 019		87			114
120		87	84	3 811		72	3 208	534	73	2 726		68	3 119		103	2 497		85	3 116	181	95	3 124	612	84	5 993	87	169
105		6	70	3 686		219	2 757	-	79	3 282	1	108	3 285		124	3 387	120	123	2 703	-	67	2 726	-	87	8 683	-	105
158			-	257		153	185		-	256		154	253		151	300		170	150		-	136		-	1 275		-
3	352		264	392		4	357		4	369		4	325		4	384		4	348		4	347		4	671		14
20	1 559		21	1 449		20	1 449		21	2 275	176	20	2 050		20	2 013		20	1 392		21	1 465		21	7 959		96
(1 573	5 510	-	847	9 479		331	3 705	-	864	7 775		876	8 399		642	8 719		1 151	4 038	100	693	4 079	14	831	65 136	-	805
1	365		1	283		1	395		1	283		1	289		1	284		1	191		1	224		1	3 079		1
-			50	-		-			5	-		-	-		-	-		-			5			5			60
8	414		8	871		8	405		8	835		8	808		8	664		8	415		8	375		8	7 653		8
39	1 402		80	3 308	857	166	1 227		304	2 966		1 124	2 895		126	2 690		144	1 206		39	1 233		39	20 158		93
(237	2 128	1 000	165	2 655		26	2 341	-	167	2 195		156	1 794		156	3 404		155	1 909		163	1 946		163	5 536		132
	1 040	-	-	990		-	1 042	-	-	990		-	921	10 383	162	990		-	1 021			1 045			1 023		
																							l .				
(1 296	20 798	1 093	1 670	28 759	857	1 054	18 180	634	1 603	25 160	177	2 574	25 316	10 383	1 549	26 540	120	1 911	17 646	281	1 182	17 719	626	1 330	130 320	87	1 597
(1 296 12 751	20 798 58 336	1 093 4 593	1 670 58 100	28 759 68 219	857 1 249	1 054 47 824	18 180 54 018	634 3 384	1 603 12 785	25 160 65 732	177 3 376	2 574 19 491	25 316 63 074			26 540 53 825	120 120	1 911 40 148	17 646 52 159	281 10 886	1 182 13 895	17 719 52 724	626 876	1 330 13 469	130 320 274 488	87 87	1 597 14 962
														10 383	1 549												
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														10 383	1 549												
	58 336													10 383	1 549												
12 751	58 336 (1 032)	4 593	58 100	68 219		47 824	54 018		12 785	65 732		19 491	63 074	10 383 10 414	1 549 14 791	53 825		40 148	52 159		13 895	52 724		13 469	274 488		14 962
12 751	(1 032) 574	4 593	<b>58 100</b> 60	1 137		47 824	54 018		12 785 201	1 306		19 491	1 971	10 383 10 414	1 549 14 791	53 825 797		40 148	52 159 (1 026)		13 895	52 724		13 469	274 488		14 962
(111	(1 032) 574	4 593	58 100 60 44	1 137 101		47 824 13 44	(974) (39)		12 785 201 44	1 306 (38)	3 376	19 491	1 971 157	10 383 10 414	1 549 14 791 13 44	797 209	120	40 148 13 44	52 159 (1 026) (32)	10 886	13 895 60 44	52 724 (843) (13)	876	13 469	274 488 25 490 499	87	14 962 412 44
(111)	(1 032) 574 2 436	<b>4</b> 593	60 44 759	1 137 101 1 767		13 44 483	(974) (39) 2 189		201 44 759	1 306 (38) 1 782	2 480	19 491 13 44 3 853	1 971 157 1 428	10 383 10 414 25	1 549 14 791 13 44 (2 851)	797 209 2 431	120 2 750	13 44 1 404	(1 026) (32) 2 269	10 886	60 44 759	(843) (13) 2 185	250	60 44 759	274 488 25 490 499 3 546	250	412 44 770
(111)	(1 032) 574 2 436 1 978	<b>4</b> 593	60 44 759	1 137 101 1 767 3 005		13 44 483	(974) (39) 2 189 1 176		201 44 759	1 306 (38) 1 782 3 050	2 480	19 491 13 44 3 853	1 971 1 57 1 428 3 556	10 383 10 414 25	1 549 14 791 13 44 (2 851)	797 209 2431 3 437	120 2 750	13 44 1 404	(1 026) (32) 2 269 1 211	10 886	60 44 759	(843) (13) 2 185 1 329	250	60 44 759	25 490 499 3 546 29 535	250	412 44 770
(111)	(1 032) 574 2 436 1 978	<b>4</b> 593	60 44 759 863	1 137 101 1 767		13 44 483 540	(974) (39) 2 189		201 44 759 1 1 004	1 306 (38) 1 782	2 480 2 480	19 491 13 44 3 853 3 910	1 971 157 1 428	10 383 10 414 25	1549 14 791 13 13 44 (2 851) (2 794)	797 209 2 431	120 2 750	13 44 1404 1461	(1 026) (32) 2 269	10 886	60 44 759	(843) (13) 2 185	250	60 44 759 863	274 488 25 490 499 3 546	250	412 44 770
(1111 44 224 157	(1 032) 574 2 436 1 978	<b>4</b> 593	60 44 759 863	1137 101 1767 3 005		13 44 483 540	(974) (39) 2 189 1 176		201 44 759 1 004	1 306 (38) 1 782 3 050	2 480 2 480	19 491 13 44 3 853 3 910	1 971 1 57 1 428 3 556	10 383 10 414 25	1549 14 791 13 13 44 (2 851) (2 794)	797 209 2 431 3 437	120 2 750	13 44 1404 1461	(1 026) (32) 2 269 1 211	10 886	60 44 759	(843) (13) 2 185 1 329 (578)	250	60 44 759 863	274 488 25 490 499 3 546 29 535	250	412 44 770
(1111 44 224 157	(1 032) 574 2 436 1 978 (534)	500 - - -	60 44 759 863	1 137 101 1 767 3 005		13 44 483 540 8 8	(974) (39) 2 189 1 176 (583)	3 384	201 44 759 1004	1 306 (38) 1 782 3 050 (793)	2 480 2 480	19 491  13  44  3 853  3 910	1 971 157 1 428 3 556 (749)	10 383 10 414 25 124 149	1549 14791 13 44 (2851) (2794)	797 209 2431 3437 (557)	2 750 2 750	13 44 1404 1461 8 8	(1 026) (32) 2 269 1 211 (566)	10 886 500 500	60 44 759 863 8	(843) (13) 2 185 1 329 (578)	250 250	60 44 759 863	25 490 499 3 546 29 535 6 285 6 285	250 250	14 962 412 44 770 1 226
(1111 44 224 157	(1 032) 574 2 436 1 978 (534) (534)	<b>4</b> 593	60 44 759 863	1137 101 1767 3 005		13 44 483 540	(974) (39) 2 189 1 176		201 44 759 1 004	1 306 (38) 1 782 3 050	2 480 2 480	19 491 13 44 3 853 3 910	1 971 1 57 1 428 3 556	10 383 10 414 25	1549 14 791 13 13 44 (2 851) (2 794)	797 209 2 431 3 437	120 2 750	13 44 1404 1461	(1 026) (32) 2 269 1 211	10 886	60 44 759	(843) (13) 2 185 1 329 (578)	250	60 44 759 863	274 488 25 490 499 3 546 29 535	250	14 962 412 44 770

17	(5)		17	(17)		17	30		17	13		17	(66)		17	119		17	281		17	83		17	2 169		17
2	141		2	255		2	153		2	256		2	258		2	143		2	154		2	154		2	1 745		3
12	43		11	214		18	(33)	25	10	139		14	67		28	163		14	(30)		10	(9)		10	2 383		54
18	(166)		18	159		17	(554)		18	81		18	114		18	(305)		18	(589)		18	(561)		18	10 396		986
49	13	-	48	611	-	54	(404)	25	47	489	-	51	373	-	65	120	-	51	(184)	-	47	(333)	-	47	16 693	-	1 060
236	4 982	16 080	941	42 147	-	624	3 708	3 481	1 081	14 566	2 581	3 991	17 299	189	(2 699)	20 251	10 308	1 542	4 024	2 000	940	4 013	1 450	1 495	68 861	1 280	2 316
1 072	(450)		65	(412)		603	(444)		110	(621)		102	(621)		63	(714)		147	(822)		116	(552)		977	2 774		175
6	114		6	198		6	116		6	181		6	172		6	184		6	117		6	116		6	1 882		6
89			-	44		44			-	118		118	670		670	571		571			-			-	2 500		-
61 930	(10 536)	50	139 762	(8 552)		135 552	(10 752)		65 249	(6 311)	13	60 917	(10 396)	30	61 225	(2 562)		119 011	(11 100)		64 966	(10 927)		63 558	129 404		69 683
-	638		-	689		-	744		-	728		-	644		-	673		-	614			610			3 320		
63 097	(10 234)	50	139 833	(8 033)	-	136 205	(10 336)	-	65 365	(5 905)	13	61 143	(9 531)	30	61 964	(1 848)	-	119 735	(11 191)	-	65 088	(10 753)	-	64 541	139 880	-	69 864
24	2 369		24	2 073		24	2 641		24	2 092		24	2 888		24	2 641		24	2 406		24	2 302		24	7 528		24
3	142 761		3	126 510		3	142 980	4	3	139 335		3	132 293	2	3	142 391		3	127 944		3	127 036		3	186 376		4
181 246	38 697	4 257	214 481	33 949	4	209 705	33 743	5 063	196 915	33 231	1 001	173 390	33 590	3 114	191 087	24 134	175	197 195	33 397	5 849	206 290	33 794	2 323	231 323	60 495	1 828	324 117
15	872		15	1 420		15	936		15	1 511		15	1 564		15	1 609		15	903		15	900		15	7 248		100
33	1 384	300	2 114	1 839		33	1 149		601	2 060	260	293	1 912		33	1 739	429	462	1 163	2 000	33	1 108	730	33	19 446	-	34
7	3 322		7	1 606		7	3 384		7	5 009		7	1 856		7	1 137		7	3 011		7	3 370		7	4 137		29
33	24 036	426	33	10 810	161	33	(2 467)	2 900	33	8 685	778	33	9 676	9 088	33	10 416	840		(2 738)	4 619	33	(2 625)	673	33	30 752	93	2 852
181 361	213 441	4 983	216 677	178 207	165	209 820	182 366	7 967	197 598	191 923	2 039	173 765	183 779	12 204	191 202	184 067	1 444	199 603	166 086	12 468	206 405	165 885	3 726	231 438	315 982	1 921	327 160

10																											
-	191		-	10		-	200		-	10		-	9		-	10		-	210			124			11		227
119	17 348	3 850	3 244	13 727	11 435	7 320	9 370	1 187	119	14 991	5 385	119	12 583	289	119	13 259	(5 256)	119	8 690	3 953	119	8 573	-	119	23 246	1 400	252
121	6 073	-	5 723	12 118		121	6 659	-	121	6 959		121	6 383	211	121	8 146	6 489	6 166	5 864	-	121	6 270	-	121	38 287	-	120
176	9		150	95		176	9		174	94		176	94		176	103		176	9		-	9		75	974		200
39	3 451	5 000	39	5 074	87	39	5 950	5 000	39	3 736	20	39	4 587	397	39	4 644		39	5 120	5 000	39	3 507	7 000	39	19 045	-	91
11 354	10 327	2 000	62 083	11 483		50 055	10 460	2 000	11 045	10 746		12 386	10 474	-	11 522	10 117		40 876	9 940	-	12 965	10 474	-	10 172	27 848	-	10 222
40	2 693		40	3 798		40	2 762		40	3 579	2 835	40	2 267	1 081	1 121	3 198	4 484	40	2 663		40	2 779		40	8 208		40
31	6 961	-	31	6 527		31	8 638	2 000	31	7 835		31	7 625		31	6 408		31	8 203	-	31	7 225	-	31	12 116	-	31
1 530	6 174	5 000	12 673	4 601	1 789	3 637	6 250	9 500	59	4 286		59	4 557		59	4 816		59	6 246	10 000	59	5 106	7 211	59	21 952	-	59
50 430	16 527	20 950	68 002	22 434	28 994	77 834	22 736	17 000	45 054	22 154	4 512	44 151	22 224	-	49 892	20 025	20 513	58 667	22 807	10 629	42 302	21 643	2 500	44 179	46 606	5 000	51 862
2 247	2 111		3 264	2 939		3 148	2 545		3 572	2 908		3 782	2 958		3 417	3 095		2 874	2 013		3 249	2 392		2 943	2 925		3 894
49 563	62 703	-	41 916	74 041		43 798	65 576	-	44 990	76 570		45 262	74 361		45 315	75 733		43 956	58 874	-	39 257	75 036	-	52 491	97 750	-	47 544
-	1		-	912			-	-	-	-		-	363		-	-		-	-		-	-		-	1		-
115 650	134 569	36 800	197 165	157 759	42 305	186 199	141 155	36 687	105 244	153 868	12 752	106 166	148 485	1 978	111 812	149 554	26 230	153 003	130 639	29 582	98 182	143 138	16 711	110 269	298 969	6 400	114 542
115 650	134 569	36 800	197 165	157 759	42 305	186 199	141 155	36 687	105 244	153 868	12 752	106 166	148 485	1 978	111 812	149 554	26 230	153 003	130 639	29 582	98 182	143 138	16 711	110 269	298 969	6 400	114 542
		36 800			42 305			36 687			12 752			1 978	111 812		26 230			29 582			16 711			6 400	114 542
8	686	36 800	8	997	42 305	8	658	36 687	105 244	903	12 752	106 166	900	1 978	111 812	961	26 230	153 003	680	29 582	8	722		8	2 338	6 400	8
8	686 (569)	36 800	8 2 430	997 (106)	42 305	8	658 (518)	36 687	8	903 (64)	12 752	8	900 (107)	1 978	8	961 (218)		8	680 (577)	29 582	8	722 (592)		8	2 338 6 561	6 400	8
8	686	36 800	8	997	42 305	8	658	36 687		903	12 752		900	1 978	8 6 14	961			680	29 582	8	722		8	2 338	6 400	8
8	686 (569)	36 800	8 2 430	997 (106)	42 305	8	658 (518)	36 687	8	903 (64)	12 752	8	900 (107)	1 978	8	961 (218)		8	680 (577)	29 582	8	722 (592)		8	2 338 6 561	6 400	8
8	686 (569)	36 800	8 2 430	997 (106) <b>891</b>	42 305	8	658 (518)	36 687	8	903 (64)	12 752	8	900 (107)	1 978	8	961 (218)		8	680 (577)	29 582	8	722 (592)		8	2 338 6 561	6 400	8
8 6 14	686 (569) 117	-	8 2 430 <b>2 438</b>	997 (106) <b>891</b>	42 305	8 6 14	658 (518) 140	36 687	8 6 14	903 (64) <b>839</b>	12 752	8 6 14	900 (107) <b>793</b>	1 978	8 6 14	961 (218) <b>743</b>	-	8 6 14	680 (577) 103	29 582	8 6 14	722 (592) 130		6 14	2 338 6 561 8 899	6 400	8 16 24
8 6 14	686 (569) 117	-	8 2 430 <b>2 438</b>	997 (106) <b>891</b> 1 272 (344)	42 305	8 6 14 24	658 (518) 140	36 687	8 6 14	903 (64) 839		8 6 14 24	900 (107) <b>793</b>	1978	8 6 14	961 (218) <b>743</b>	-	8 6 14	680 (577) 103	29 582	8 6 14	722 (592) 130		8 6 14	2 338 6 561 8 899	-	8 16 24 24
8 6 14 24 16	686 (569) 117 1 439 53	-	8 2 430 <b>2 438</b> 24 16	997 (106) <b>891</b> 1 272 (344)	-	8 6 14 24 16	658 (518) 140 1 459	36 687	8 6 14 24 17	903 (64) <b>839</b> 1 283 (473)	-	8 6 14 24 17	900 (107) 793 1 472 (406)	-	8 6 14 24 16	961 (218) <b>743</b> 1 520 (389)	-	8 6 14 24 17	680 (577) 103 1 677 77	-	8 6 14 24 18	722 (592) 130 1 610		8 6 14 24 18	2 338 6 561 8 899 3 515 391	-	8 16 24 24 30
8 6 14 24 16	686 (569) 117 1 439 53	-	8 2 430 <b>2 438</b> 24 16	997 (106) <b>891</b> 1 272 (344)	-	8 6 14 24 16	658 (518) 140 1 459	-	8 6 14 24 17	903 (64) <b>839</b> 1 283 (473)	-	8 6 14 24 17	900 (107) 793 1 472 (406)	-	8 6 14 24 16	961 (218) <b>743</b> 1 520 (389)	-	8 6 14 24 17	680 (577) 103 1 677 77	-	8 6 14 24 18	722 (592) 130 1 610 69		8 6 14 24 18	2 338 6 561 8 899 3 515 391	-	8 16 24 24 30
8 6 14 24 16	686 (569) 117 1 439 53	-	8 2 430 <b>2 438</b> 24 16	997 (106) <b>891</b> 1 272 (344)	42 305	8 6 14 24 16	658 (518) 140 1 459	36 687	8 6 14 24 17	903 (64) <b>839</b> 1 283 (473)		8 6 14 24 17	900 (107) 793 1 472 (406)		8 6 14 24 16	961 (218) <b>743</b> 1 520 (389)		8 6 14 24 17	680 (577) 103 1 677 77	29 582	8 6 14 24 18	722 (592) 130 1 610 69		8 6 14 24 18	2 338 6 561 8 899 3 515 391	-	8 16 24 24 30
8 6 14 24 16 40	686 (569) 117 1 439 53	-	8 2 430 <b>2 438</b> 24 16	997 (106) <b>891</b> 1 272 (344) <b>928</b>	- (74)	24 16 40	658 (518) 140 1 459	-	8 6 14 24 17	903 (64) 839 1 283 (473) 810	12 752	24 17 41	900 (107) 793 1472 (406) 1 1066		24 16 40	961 (218) 743 1 520 (389) 1 131		8 6 14 17 41	680 (577) 103 1 677 77	-	8 6 14 24 18	722 (592) 130 1 610 69		8 6 14 24 18	2 338 6 561 8 899 3 515 391	-	8 16 24 24 30
24 16 40	686 (569) 117 1 439 53	-	8 2 430 <b>2 438</b> 24 16	997 (106) <b>891</b> 1 272 (344) <b>928</b>		24 16 40	658 (518) 140 1 459	36 687	8 6 14 24 17	903 (64) 839 1283 (473) 810		24 17 41	900 (107) <b>793</b> 1 472 (406) <b>1 066</b>		24 16 40	961 (218) 743 1 520 (389) 1 131	1382	24 17 41	680 (577) 103 1 677 77		8 6 14 24 18	722 (592) 130 1 610 69		8 6 14 24 18	2 338 6 561 8 899 3 515 391		8 16 24 24 30

931	(975)	10	42	(292)		41	848	-	42	(2 058)	5	41	(2 559)		41	(2 005)		41	195		42	(1 619)	-	42	14 268	-	73
2	242		2	474		2	254		2	133		2	134		2	131		2	227		2	231		2	2 021		3
5	428		5	815		5	431		5	750		5	736		5	732		5	442		5	437		5	5 653		4
2	346		2	321		2	352		2	323		2	354		2	319		2	348		2	358		2	809		3
5	586		5	468		5	587		5	444		5	444		5	474		5	589		5	591		5	2 036		4
2	(32)		2	2 267		2	(91)		2	(226)		2	(223)		2	(229)		2	(100)		2	(90)		2	1 019		3
2	290		2	374		2	300		2	356		2	370		2	356		2	290		2	330		2	521		3
5	584		5	688		5	593		5	579		5	606		5	583		5	584		5	592		5	1 855		4
(149)	727	12	230	521		432	729		227	422		416	452		45	757		788	1 125		139	819		139	1 239		1 067
2	605		2	302		2	347		2	297		2	302		2	222		2	345		2	368		2	1 550		3
2	1 432		2	(170)		2	330		2	(216)		2	(270)		2	336		2	(677)		2	(665)		2	1 001		3
-	218		-	64			219		-	74		-	64		-	65		-	218		-	217		-	781		-
-	400		-	285			272		-	239		-	238		-	240		-	241		-	241		-	596		-
809	4 851	22	299	6 117	-	500	5 171		296	1 117	5	484	648	-	113	1 981		856	3 827	-	208	1 810	-	208	33 349	-	1 170
375 022	133 354	67 330	633 053	<i>4</i> 50 120	43 812	579 531	388 416	58 814	383 081	435 023	28 264	359 201	419 984	24 798	378 065	421 340	39 484	517 100	358 992	55 903	385 302	368 461	22 763	422 071	1 195 290	10 488	546 907
313 022	433 334	01 330	033 033	433 120	43 012	319 331	300 410	JU 014	303 001	433 023	20 204	333 201	413 304	24 / 90	310 003	421 340	JJ 404	317 100	330 992	33 903	303 302	300 401	22 103	422 0/1	1 193 290	10 400	340 907

В	UDGET 2024/2	25	В	UDGET 2025/2	26	В	UDGET 2026/	27	В	SUDGET 2027/	28		BUDGET 2028	/29
	Projected			Projected			Projected			Projected			Projected	
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		_
5 471		-	5 727		-	6 002		-	6 289		-	6 598		_
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
			-	-										
			-	-										
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832
07.47-	40	100	00.700	0.1	4,00	10.510		477	10.100	10	40-	****		
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670
22 145 1 037	25	12 384	23 222 1 084	28	12 584	24 085 1 134	23	12 794	25 183 1 187	25	13 015	26 326 1 243	25	13 247
1 037			1 004			1 134		-	1 107			1 243		-

x18165-1 2025/05/28

161 60	4 89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437
16 12	7 400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 74	0 4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 34	6 18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 21	8	2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
4 51	2	318	4 701		343	4 867		338	5 090		340	5 324		343
24 48	1 200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374
110 01	6 1 257	9 540	115 217	1 601	10 017	120 514	1 333	10 517	125 576	1 432	11 042	131 561	1 412	11 842
7 45	3	10	7 802		11	8 169		11	8 560		12	8 971		12
		250			263			276			289			313
11 97	3 1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116
34 46	9 3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321
30 03	2 2 000	1 931	31 475	2 357	2 027	32 803	-	2 128	34 248	2 269	2 234	35 687	2 238	2 401
12 35	0 12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	
336 71	7 23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 52	6 54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
	-													
12 80	7 4 600	1 476	12 051	11 921	1 539	12 492	9 863	1 606	13 061	10 746	1 675	13 665	10 609	1 787
1 39	7 17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647
28 29	5 12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 49	9 17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
	-	96	-		101	-		106	-		111	-		117
		96	-	-	101	-	-	106	-	-	111	-	-	117
	_				_			_			_			
53 99	-	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
53 99	7 34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869

14														
2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249
3 337		27	3 495	-	29	3 625	-	30	3 789	-	32	3 963		33
2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728		1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
12 177	153	1 587	12 608	171	1 617	13 101	142	1 648	13 702	153	1 681	14 343	151	1 715
108 673	51 894	14 122	119 504	55 660	16 816	135 430	46 847	17 525	141 144	47 529	15 417	144 962	46 886	16 406
														_
(3 322)		2 319	1 913		2 345	1 984		2 373	2 074		2 402	2 169		2 432
3 181		69	3 344		72	3 449		75	3 606		79	3 769		83
2 500		2 500	2 500		2 500	2 600		2 600	2 600		2 600	2 600		2 600
7 944	109	1 055 120	8 216	1	1 111 189	8 446	-	1 168 664	8 763	-	1 216 630	9 099	-	1 266 744
10 413			10 923			11 358			11 885			12 442		
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50
426 791	70 035	2 620 251	456 484	60 082	2 840 297	491 088	41 402	3 091 024	518 731	15 179	3 302 012	546 135	58 889	3 495 521
17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
32 012	5 823	5 126	33 801	1 221	416	35 300	5 317	4 736	37 041	5 392	4 758	38 873	5 377	4 781
38 950	814	104	40 991	909	108	42 605	757	112	44 682	813	117	46 859	802	122
28 054	23 712	3 215	22 340	32 171	3 235	36 605	26 796	3 256	37 775	28 772	3 277	38 330	28 377	3 300
2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

1 497		453	1 562		475	1 625		499	1 692		524	1 767		566
149 545	44 739	11 324	153 636	43 085	16 630	147 055	40 934	17 348	150 217	40 003	17 427	154 750	39 850	17 509
106 705	9 259	18 959	112 379	8 933	10 169	117 601	10 241	11 602	123 437	10 259	11 683	129 698	10 255	11 767
1 070		1 275	1 185		1 338	1 271		1 405	1 360		1 475	1 428		1 549
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83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
282 183	142 379	726 088	313 906	166 641	770 991	341 673	155 355	817 167	361 954	159 000	852 395	380 247	172 637	889 459
30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
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9 849	8	96	10 311	10	100	10 667	7	105	11 137	8	111	11 641	8	116
65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
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1 530	25	532	1 082	28	554	1 130	23	577	1 182	25	601	1 238	25	626
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10 395		55	10 872		57	11 315		60	11 824		63	12 377		66
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33
8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
27	11	27	29	12	29	30	10	30	31	11	32	33	11	33
4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
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65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721

								UMHLATHUZE O	RGANISATIONAL SCO	RECARD									
												2024/20	125						
Indicator	IDP Ref	Strategies	Performance Indicator	PREVIO	US YEAR	Backlog	Budget				MID-	YEAR			QUARTER 3			QUAR	TER 4
Number	IDP Ref	Strategies	Performance indicator	Mid-Year Target 2023/2024	2023/2024 Baseline	Баскіод	Budget	Annual Target 2024/2025	Mid-Year Adjustment	Target	Actual	Corrective Action/Remark	Mid-year adjustment	Actual	Status Achieved/Not Achieved	Reason for variance	Corrective Action/Remark	Target Quarter 4	Mid-year adjustment
				М	UNICIPAL INSTITUTI	ONAL DEVELOPME	NT AND TRASFORMAT	TON											
T4.1	4.1.1.2	Review and implement Employment Equity Policy	Disability related programmes (workshops/awareness campaigns)	6	6	N/A	N/A	4	4	2	2	N/A	1					1	1
T4.2	4.1.1.1	Review and implement the attraction, recruitment and retention strategies.	Percentage of working days that section 54A/56 positions are filled by permanent staff	90%	100%	N/A	N/A	90%	90%	90%	87,50%	CFO Position has been filled. The position of CM is in the process of being filled.	90%					90%	90%
T4.3	4.1.1.4	Develop an effective training and development strategy and programs	Number of training programmes provided as implementation of the Workplace Skills Plan	50	78	N/A	N/A	20	30	10	30	N/A	5					5	5
					MUNICIPAL FIN	ANCIAL VIABILITY	AND MANAGEMENT												
T5.1	5.2.1.6	Apply adequate financial management methodologies	Percentage Budget Spent on Workplace Skills Plan (cumulative)	95%	100%	N/A	R1 812 900,00	95%	95%	30%	47%	N/A	30%					35%	35%
T5.2			Percentage Operating Budget spent on implementing Workplace Skills Plan	1%	1%	N/A	R10 014 500,00	1%	1%	1%	1%	N/A	1%					1%	1%
T5.3	5.1.1.4	Compliance with all MFMA and related local government financial legislation	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	<45%	37%	N/A	N/A	<45%	<45%	<45%	34%	N/A	<45%					<45%	<45%
T5.4	5.1.1.4	Compliance with all MFMA and related local government financial legislation	Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1-3	1	N/A	N/A	1-3	1-3	1-3	1	N/A	1-3					1-3	1-3
T5.5	5.2.1.3	Accurate and timeous billing and receipting or revenue	Revenue collected as a percentage of billed amount. (Collection Rate)	90%	107%	N/A	N/A	90%	90%	90%	100%	N/A	90%					90%	90%
T5.6	5.2.1.6	Apply adequate financial management methodologies	Percentage Capital Budget spent on Capital projects i.t.o. IDP	100%	96%	N/A	R610 994 000,00	90%	90%	58%	45%	Improvement is expected upon the finanlization of the borrings.	85%					90%	90%

10																		
T5.7			Percentage of the municipality's operating budget spent on indigent relief for free basic services		New Indicator		R559 945 1800 R332 248 800	11%	11%	11%	9,66%	The base line will be reviewed at mid-year and determine if there is a need to review it based on realistic figures that have been used thus far.	11%			11%	11%	
T5.8 5	5.2.1.2	Asset Accounting Management	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40%	22%	N/A	N/A	25% - 40%	25% - 40%	25% - 40%	20%	N/A	25% - 40%			25% - 40%	25% - 40%	
T6.1 6	6.1.2.3	Air quality monitoring and implementation of the Air Quality Management Plan	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year		New indicator	CROSS CUTTIN	N/A	80%	80%	80%	94%	N/A	80%			80%	80%	
T6.2 6	6.1.1.1	Management Plan  Implement (and Review) Spatial Development Framework	data over a reporting year  nt Date of submission of final SDF to IDP Unit		New Indicator		N/A	31-May-25	31-May-25	N/A	N/A	N/A	N/A			31-May-25	31-May-25	-
		Tallework																]



**ANNEXURE AC** 

						CITY MANAGER 2024/2025				
								QUARTERLY T	ARGETS	
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
				KPA 1:	GOOD GOVERNA	ANCE AND PUBLIC PARTICIPATION (16 KPIs = 40	%)			
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	CM 1	Date of submission and adoption of the reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 3)	3	31-May-25	a) Council resolution for adoption of Process Plan     b) Council resolution for adoption of IDP review	IDP Process Plan adopted	N/A	2025/26 Draft IDP Submitted to Council	Final IDP approved by Counicl
		CM 2	Number of Public Participation programmes on IDP and Budget Ref. (COO 21)	2	2	a) Attendance register for all IDP roadshows b) Report	N/A	IDP Consultative Meetings conducted	N/A	BUDGET Consultative Meetings conducted
1.1.2 To maintain an organizational performance management system as a tool to monitor progress of service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	CM 3	Date of signing Perfromance Agreements, submitting to COGTA and posting on website Ref. (COO 4)	3	31-Jul-24	Signed Performance Agreements     Proof of submission to CoGTA MEC     Proof of publishing on Councils Website	Performance Agreements for all filled positions signed by 31 July, submitted to CoGTA MEC and posted on website by 14 August 2024	N/A	Reviewed Performance Agreements signed	2025/26 Draft Perfromance Agreements prepared
		CM 4	Date of approval of the 2025/26 SDBIP Ref. (FS 12)	3	30-Jun-25	a) Report to Council b) Council Resolution for Final SDBIP	N/A	N/A	2025/26 SDIBIP submitted to Council as an annexure to IDP	2025/26 SDBIP approved by Mayor
		CM 5	Quarterly SDBIP reports (financial) submitted to the EXCO within 30 days after the end of each quarter.  Ref. (FS 13)	2	4 SDBIP Reports	a) Copy of item together with quarterly financial report to Exco/Council     b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report
		CM 6	Number of Performance Reports (Non- financial) submitte to Council Ref. (COO 8)	2	4 Performance Reorts	a) Copy of item to Council     b) Council Resolution noting the report	1 Performance Report	1 Performance Report	1 Performance Report	1 Performance Report
		CM 7	Number of Perfromance Assessments conducted Ref. (COO 7)	2	2 Performance Assessments	a) Attendance Register b) Assessment Report	N/A	2023/24 Annual Performance Assessments conducted	2024/25 Mid-year performance reviews conducted	N/A
1.1.7 Ensure reliability and maintain independence of internal audit activity	1.1.7.2 Effective and value adding internal audit activity	CM 8	% Resolution of 2023/24 AG findings contained in the AG Management Letter Ref. (COO 24)	3	100%	a) AG Action Plan with findings     b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
		CM 9	% of internal audit reviiews executed against the approved Internal Audit plan Ref. (COO 25)	3	100%	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CM 10	% completion of of Action Plans for each quarter as documented in the strategic risk register Ref. (COO 12)	3	100%	a.) Updated risk register     b.) Sign-off document as proof of endorsement by MM     c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
		CM 11	% completion of investigation on Whistle- blower reports for each quarter Ref. (COO 14)	3	80%	a) Quarterly reports submitted to MPAC	80% investigations completed	80% investigations completed	80% investigations completed	80% investigations completed
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	CM 12	% implementation of prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 16)	2	100%	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze		100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarte 4 deliverables of the Communication and Marketing Plan

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	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	CM 13	% of ward committees with 6 or more ward committee members (excluding the ward councillor) Ref. (COO 20)	2	100%	a) Attendance Registers in monthly meetings as evidence each member availability     b) Copies of agendas and minutes	100%	100%	100%	100%
	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CM 14	% Availability of ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref. (DCM CS 13)	2	90% (Average)	a) Monthly report on system availability     b) Quarterly report to Council	90% availability of ICT Systems			
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative	CM 15	Implementation of consequence management for all irregularieties	3	100%	a) Reported Cases register     b) Report on DC outcome	100% implementation of consequence management			
	compliance	CM 16	Review of Municipal Delegation Framework and Policies Ref. (DCM CS 7)	2	30-Jun-25	a) Report to Council b) Council Resolution	N/A	N/A	N/A	Municipal Delegation Frameworkand Policies reviewed
					BASIC SERVICES	AND INFRASTRUCTURE PROVISION (6 KPI's = 15%)				
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic	2.1.1.1 Eradicate water services backlogs through provision of basic water services	CM 17	Percentage Households with access to basic water	3	99%	a) Quarterly report b) IR Forms	99%	99%	99%	99%
development.		CM 18	Percentage of total water losses Ref (T 2. 6, DCM IS 16)	2	29%	a) Quarterly report	31%	30%	30%	29%
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	CM 19	Percentage Households with access to sanitation	2	81%	a) Quarterly report     b) Verified Spreadsheet from consultants	81%	81%	81%	81%
	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	CM 20	Number of new households provided with new Electricity connections (Municipal supply) Ref. (T2.15, DCM EES 10)	2	80	a) Quarterly report on new households connected	10 new connections	15 new connections	25 new connections	30 new connections

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	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services	CM 21	Percentage Households with access to waste disposal	3	74%	a) Evidence of delivery of skips/placement of skips     b) Evidence of calculations of households	74%	74%	74%	74%
1.1.3 To promote the achievement f a non-racial, integrated society, prough the development of ustainable human settlements and uality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CM 22	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village and Empangeni Mega Housing  Ref. (T2.33, DCM CD 19)	3	69 Transfers 72 Housing Units	a) Updated Title deeds transfer register     b) D6 forms for completed housing units     c) Beneficiary replacement report to Council.     d) HSS Report	10 Housing Units completed	20 Housing Units completed	20 Housing Units completed	22 housing units completed 69 Title deed transfers
					KPA: LOCAL	ECONOMIC DEVELOPMENT (4 KPIs = 12%)				
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CM 23	Number of advertorials on national platforms intended for the marketing of uMhlathuze as destination of choice Ref. (DCM CD 24)	2	2	a) Shopping Cart & PO b) Copy of advert	N/A	1 advertorials on marketing platforms	N/A	1 advertorials on marketing platforms
.1.1 To promote the agricultural otential	3.1.1.3 Provide support for prioritised agricultural sectors	CM 24	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues Ref. (DCM CD 22)	3	12	a) Agricultural Support Plan b) Training Attendance reports	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed
3.1.5 To Improve the efficiency, nnovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CM 25	Number of unemployed community members re-skilled Ref. (T3.3, DCM CD 25)	3	80	a) Advert for training     b) Close out report     c) Attendance register	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CM 26	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) Ref. (T3.4, DCM CD 26)	2	689 (Cummulative)	a) Appointment letters/employment contract     b) Attendance registers	150 job opportunities created	350 job opportunities created	550 job opportunities created	689 job opportunities created
				KPA: MUNICIF	PAL INSTITUTION	AL DEVELOPMENT AND TRANSFORMATION (3 K	Pls = 10%)			
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CM 27	Percentage of working days that section 54/56 positions are filled by permanent staff Ref. (T 4.4, DCM CS 22)	2	90% (Average)	a) HR Report with supporting calculations	90%	90%	90%	90%
	4.1.1.4 Develop an effective training and development strategy and programs	CM 28	Workplace Skills training programmes/courses provided to staff and councillors as implementation of the Workplace Skills Plan Ref (DCM CS 27)	3	20	a) Attendance register for training provided     b) Programme and report on the programme held	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provide
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CM 29	Annual review of the organisation structure by 30 June 2025 Ref. (DCM CS 30)	3	30-Jun-24	a) Proof of amendment/ implementation of Council resolutions     b) Quarterly report	N/A	Signed Job descriptions for all posts in the organogram structure	Change Management training to Managers  Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Counc for Adoption
				KPA: N	MUNICIPAL FINAN	ICIAL VIABILITY AND MANAGEMENT (7 KPIs = 18	%)			
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	CM 30	Date of approval of 2025/2026 budget which is credible, transparent and accurate in accordance with the Sec.24 (1) of the Municipal Finance Management Act Ref. (FS 7)	3	30-Jun-25	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	N/A	Draft budget to Council for approval by 22 March 2025	Final budget to Council for approval by 30 May 2025
		CM 31	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA. Ref. (FS 9)	2	12	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted.	3 S71 Reports	3 S71 Reports	3 S71 Reports	3 S71 Reports
		CM 32	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy. Ref. (FS 22)	2	4	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	1 SCM Report	1 SCM Report	1 SCM Report

		CM 33	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref (CFO 3,20)	3	12	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports include in Section 71 report
		CM 34	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA Ref. (DCM IS 29)	3	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	30% expenditure	60% expenditure	100% expenditure
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CM 35	% Capital expenditure of approved Capital projects in line with 2024/2025 Budget Ref. (FS 30)	3	90% (Cummulative)	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20% capital budget spent	58% capital budget spent	85% capital budget spent	90% capital budget spent
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	CM 36	Date of finalizing 2025/26 Organizational Procurement Plan	2	30-Jun-25	a) Copy of 2025/26 Procurement Plan	N/A	N/A	N/A	Procurement Plans for 2024/2025 reviewed (received) by SCM
					KPA: CROSS	CUTTING INTERVENTIONS (2 KPIs = 05%)				
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CM 37	Date of finalizing SDF to include as an annexure to IDP Ref. (DCM CD 10)	3	31-May-25	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	N/A	Draft SDF for 2025/2026 submitted to IDP Unit	Final SDF for 2025/2026 submitted to IDP Unit
	6.1.1.6 Efficient processing of development application and building plans	CM 38	% processing of Planning Applications submitted in terms of Section 27 of the SPLUMA Bylaw Ref. (DCM CD 9)	2	100%	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA application processed
			,		•			•		,
Signed by the CITY MANAGER	:		Date:			Signed by the MAYOR:		Date:		

**ANNEXURE AD** 

2025/05/28

					1						OFFICE OF THE C	HIEF OPERATIONS OFFICER 2024/2025		CHAPTE	RLYTARGETS						
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO. KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT AUDIT EVIDENCE REQUIREMENT		Q1					Q2			Mid-Year adjustment	ALT IARDEIO		Q3		Q4		=
					01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR ACTUAL OUTPUT	REASON(S) FOR VARIATION CORRECTIVE ACTION	01 APR - 30 JUN	ACTUAL OUTPUT REASON(S) FOR VARIATION	CORRECTIVE ACTION REASON	ON FOR ADJUSTMENT
LLLTs come effective and effective	Table of Committees with the	COO & IV Indonestates of OVC	100W	L 3 Interest Description for the control	Later at Our Designation &	Target Met.			1000 d Old Downson dates de	Tomatilla	KPA 1: GOOD GOVERNANI	CE AND PUBLIC PARTICIPATION (20 KPIs :	ANN ACCIONATION OF	.1	I v down o	LOW dOUT Description du la la		Later at CUE December 4 or 4			
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and	COO 1 % Implementation of OHS Recommendations from inspections and investigations for the Office of the City	100%	a) List of Recommendations for the quarter     b) Summary Report from CHS Manager	100% of OHS Recommendations due for the quarter implemented	100% of CHS Recommendations due for Q1 were implemented, OCM CHS report DMS 1703283	s. NA	NA NA	100% of OHS Recommendations due for the quarter implemented	Target Met 100 % OCM CHS report DMS 1719145	NA.	NA NA	for the quarter implemented	100%	the quarter implemented	tor 100% of CHS Recommendations due for the quarter implemented		100% of OHS Recommendations due for the quarter implemented			N/A
	occupational injuries and	Manager										ated Development Planning									
1.1.4 To promote a municipal	1.1.4.2 Development of an	COO 2 Date of adoption and submission of a	31-May-25	6 a) Council resolution for adoption of Process Plan	IDP Process Plan adopted	Target Met .	N/A	NA.	N/A	NA.	NA NA	NA NA	IDP Process Plan adopted	IDP Process Plan submitted to Council	il 31-May-25	Draft DP submitted to Council	T	Final IDP approved by Council 31 May 2025			N/A
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	Integrated Development Plan within prescribed legislative quidelines	COO 2 Date of adoption and submission of a reviewed integrated Development Plan (E in terms of the Municipal Systems Act	IP)	6 a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutalinstruction list and attendance register of all Steering committee meetings d) Public Notice		Target Met .  IDP Process Plan for 2005/2025 DMS 1678677 Council Minutes RPT 179129, CR17445 Public Notice DMS1693647, DMS 1699869								IDP Process Plan submitted to Counci on the 26 September 2024 Council Minutes RPT 179129, CR1744 Public Notice DMS1693647; DMS 1699869	15			2025			,
COVERNO	goomes			d) Public Notice		Total reside description, and resides								1699869							
A A T- molecule are considerated				L ( Life of the control of the contr	Defenses towards to the M	Target Met	NA.	NA.	NA.	NA.	Organizati Nia	onal Performance Management	Parkerson Investor Court N	12-4		NA.		N/A			
1.1.2 To maintain an organizational performance management system as a tool to monitor progress on service	the municipality against indicator	re COO 3 Number of Performance Agreements sign submitted to COGTA and posted on webs	ite	al) Signed Performance agreements by 31 July     b) Proof of submission to CoGTA MEC     c) Proof of Plans published on Councils Website	Performance Agreements signed by 31 July, submitted and posted on website by 14 August		ad .					-	Performance Agreements signed by 3: July, submitted and posted on website by 14 August	signed, submitted to COGTA and posts on webiste	ed			180			NA.
delivery	and targets set in the IDP					posted on webiste on 14 August 2024 POE: DMS 1693673															
		COO 4 Date of approval of the 2025/26 Top Laye SDBIP	r 30-Jun-25	3 a) 2025/26 Top Layer SDBIP b) Proof of submission	NA	N/A	N/A	NA NA	NA	NA.	NA	NA.	NA.	NA NA	30-Jun-25	2025/26 Draft Top Layer SDBIP submitted to Council as an annexure to IDP		2025/26 Top Layer SDBIP approved 30 June 2025			N/A
		COO 5 Number of PAC Meetings held	4	3 a) Report b) Attendance Register	1 PAC Meeting (Q4 SDBP Component 3 submitted)	Target Met 2 PAC Meetings were held as follows:	Special PAC Meeting was convened to deal with 2023/24 APR	b NA	1 PAC Meeting (Q1 SDBP Component 3 submitted)	Target Met	NA NA	NA.	2 PAC Meeting	3 PAC Meetings held	4 PAC Meetings	1 PAC Meeting		1 PAC Meeting			N/A
				b) Attendance Register	(Q4 SDBIP Component 3 submitted)		deal with 2023/24 APR		(Q1 SDBIP Component 3 submitted)	Target Met 1 PAC Meeting was held on 04 December 2024						(Q2 SDBP Component 3 submitted)		(Q3 SDBIP Component 3 submitted)			
						Special PAC Meeting was held on 29 August 2024 Agends: DMS 1691982 and DMS 1692338 Minutes: DMS 178950				Agenda: DMS 1712996 Minutes: RPT 179998											
		COO 6 Number of Performance Assessments for	2	a) Assessment Report for Senior Managers     b) Attendance Register	N/A	N/A	NA.	NA NA	2023/24 Annual Performance Assessments for Senior Managers	Target not met	Changes in Senior Management	Annual Performance Assessments of	2023/24 Annual Performance Assessments for Senior Managers	To be finalised before 30 June 2025	2	2024/25 Mid-Year Performance Assessments of		NA			N/A
		Senior Managers conducted		b) Attendance Register					Assessments for Senior Managers conducted		affected the pairmed schedule.	Senior Managers will be conducted in Q3 of 2024/25 FY	Assessments for Senior Managers conducted			Senior Managers					,
		COO 7 Number of quarterly Organisational	8	a) Quarterly Reports to Council     b) Proof of submission to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met	NA NA	NA NA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met	NA NA	NA.	4	4	8	1 Performance Report to Council 1 Circular 58 Report to COGTA		1 Performance Report to Council		Aligningment of	of Reports to Council
		Performance reports tabled to Council an submitted to COGTA	1	b) Proof of submission to COGTA	1 Circular 88 Report to COGTA	Target Met Draft APR was submitted to Council for noting RPT 178735, Res No. 17419 Council Agenda: OWS 1697827 Council Minutes: RPT 179129			1 Circular 88 Report to COGTA	Q1 SDBIP Report was submitted to Council for noting on 10 December 203 DDT 179459 Council Asserts Michigan	4					1 Circular 88 Report to COGTA		1 Circular 88 Report to COGTA		Organisational F Target	i Performance Reports with
										RPT 179469, Council Agenda (Volume 1 ) DMS 1713833. Resolution 17965 , Proof of Circular 88 Submission :DMS 1710675											
						Proof of Circular 88 Submission: DMS 1696743				1710675											,
		COO 8 Date of submission of 2023/24 Annual Performance Report and Draft Annual Re	31-Aug-24	a) Proof of Annual Performance Report and Draft Annual Report submission to AG by 31 Aug 2023	al 2023/24 Annual Performance Report and Draft Annual Report submitted	Target Met	N/A	NA NA	NA	NA NA	NA NA	NA NA	2023/24 Annual Performance Report and Draft Annual Report submitted	Draft APR and the Draft AR were submitted to AG on 30 August 2024	31-Aug-24	NA NA		NA			N/A
		Performance Report and Draft Annual Re to Auditor General				Draft APR and the Draft AR were submitted to AG on 30 August 2024															
						Proof of submission: DMS 1693657															
		COO 9 Date of adoption of 2023/24 Annual Repo by Council	t 31-Mar-25	4 a) Council Agenda b) Council minutes	Draft 2023/24 Annual Report tabled to AC and Council	Target Met  Diraft AR was tabled in the Special AC meeting on 29 August 202	N/A	NA NA	Annual Report consolidated with Audited AFS, APR and Audit Report	Target Met Audited AFS, AFR and Audit Recort	NA.	NA NA	Annual Report consolidated with Audite AFS, APR and Audit Report	d Audited AFS, APR and Audit Report have been incorporated into the Draft Annual Report	31-Mar-25	2023/24 Annual Report and Oversight Report adopted by Council 31 March 2025		NA			N/A
						Agenda: DMS 1692652, RPT 178736				have been incorporated into the Draft Annual Report				Allia Napot		Submission and adoption of 2023/2024 AR to Council and MPAC					
						Draft AR was submitted to Council for noting Council Agenda: DMS 1697687 Council Minuter: RPT 179129 Res No. 17429				Draft Annual Report: DMS 1717517						Publication of AR for public comments Adminion of the AR and MPAC Quersiant Report in					
						Council Minutes: RPT 179129 Res No. 17429										terms of Section 121 of the MFMA					
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.5.1 Implementation and maintenance of an efficient	COO 10 % completion of Action Plans for each	100%	a.) Updated risk register     b.) Sign-off document as proof of endorsement by DMM	100% completion of Action Plans due for the quarter	Target met.	NA NA	NA NA	100% completion of Action Plans due	Target Met :	NA NA	31 NA	100% completion of Action Plans	100% actions completed	100%	100% completion of Action Plans due for the		100% completion of Action Plans due			N/A
enabled risk maturity level	maintenance of an efficient Enterprise Risk Management system and Business Continuity	quarter as documented in the strategic ris register for OMM (Excluding those outsid own control)	k ,	<ul> <li>b.) Sign-off document as proof of endorsement by DMM.</li> <li>c.) Executive summary report on achievements by CRO.</li> </ul>	for the quarter	100% Completion of Action Plans due for Quarter 1 of 2024/2025 as per DMS 1690135	5		for the quarter	Strategic Risk Register 100% actions completed : DMS 1716029						quarter		for the quarter			
	system and business continuity																				
		COO 11 Number of Whistle-blower facility reports Council structures in terms of the reporting	to 4	a) Quarterly reports submitted to ERMC and Council Committees	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Met Quarterly (O4 of 2023/2024) consolidated Whis6e-blower facility report tabled to ERMC approval on 16 September 2024. RPT 176957	, NA	NA NA	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Met Quarterly (Q1 of 2024/202) consolidates	4		2	2	4	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval		Quarterly consolidated Whistle-blower tacility report tabled to Risk Committee			N/A
		procedure.			tor approval	report tabled to EHMC approval on 16 September 2024. MPI 176957			tor approval	Whiste-blower facility report tabled to ERMC approval on 18 November 2024. RPT 179447	. NA	NA.						for approval			,
					1					RP1 1/344/		Communications									
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory	1.1.4.4 Implementation of effective communication strategy	y Marketing Plan emanating from the Integrated Marketing and Communication Strategy adopted by Council	100%	<ol> <li>Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms use to activate Brand uMhiathuze</li> </ol>	sis 0% ed	Target Met Annual Marketing and Communication plan found on DMS 1695281	NA	NA NA	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	Target Met : Annual Marketing and Communication	N/A	NA.	100% Implementation of deliverables for Communication and Marketing Plan	100%	100%	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan		100% Implementation of quarter 4 deliverables of the Communication and			N/A
embraces the system of participatory Governance		Integrated Marketing and Communication Strategy adopted by Council		to activate Brand uMhlathuze		1695281			Marketing Plan	plan found on DMS 1695281								Marketing Plan			
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	COO 13 Number of Batho Pele Activities	4	3 a) Activity Report	1	Target Met. Batho Pele DMS 1701349	N/A	NA NA	1	Target Met Ratho Rele Augmones Competition	NA NA	NA NA	2	2	4	1		1			N/A
										Batho Pele Awareness Competition Poster DMS 1715049 Email Sent To All Staff DMS 1715052 Batho Pele Competition Participants DMS 1715054											,
										Batho Pele Competition Participants DMS 1715054											,
		COO 14 Number of DDM Economic Sectors and Infrastructure Development Cluster meetings coordinated	4	3 a) Agenda b) Minutes c) Attendance Register	1 DDM Meeting Coordinated	Target Met DDM ESID Cluster Meeting 01 August 2024 DMS 1690625,	NA	NA NA	1 DDM Meeting Coordinated	Target Met Q2 DDM Meeting was held on 31 October 2024 : Minutes DMS 1710676	NA.	NA.	2	2	4	1 DDM Meeting Coordinated		1 DDM Meeting Coordinated			N/A
		meetings coordinated		c) Attendance Register		DDM ESID Cluster Meeting 01 August 2024 DMS 1690625, Virtual Attendance Summary 1 August 2024 DMS 1690620 Notice DMS 1690621 AGENDA DMS 1690622				October 2024 : Minutes DMS 1710676, Agenda DDM ESID Cluster Meeting	•										
						AGENDA - DOM SECRETARIAT MEETING - 09 JULY 2024, DMS	15.			Agenda DDM ESID Cluster Meeting DMS 1710673 , Notice -KCDM DDM Economic & Infrastructure ESIEID DMS 1710674 , Attendance Register DMS 1710672	6										
						1697459 REGULATIONS FRAMING INSTITUTIONALISATION OF DOM ITO	10			1710672											
1.1.4 To promote a municipal	1.1.4.3 Facilitation of Stakeholde	er COO 15 Number of Councillor Convened Public	136	3 a) Attendance registers b) Minutes	34 Councillor Convened Public	Targert Not Met	None submission of minutes by	A notice that reminds councillors a submission date	34 Councillor Convened Public Meetings	Target not met	5 Ward Councillors could not conve	Public Participation  ne A letter has been prepared and singed	68	60	136	34 Councillor Convened Public Meetings		34 Councillor Convened Public			N/A
governance system that enhances and embraces the system of participatory	and Community participation in policy making	Meetings		b) Minutes	Meetings	31 out of 34 Wards Convened Public Meetings POE Spredsheet DNS 1702722	councillars	and for them to meet the standards of submission by COGTA.  2. There will be a meeting with Chief Whip, party		29 out of 34 wants convened public meetings	Public meetings	by the Hon Speaker regarding the Ward Councillors who do not convene Public						Meetings			
covernance								<ol><li>There will be a meeting with Chief Whip, party representatives and their secretaries in their clusters.</li></ol>		POE is 1702722		Meetings : DMS 1717114									
		COO 16 % of ward committees with 6 or more was committee members (excluding the ward	d 100%	a) Updated Ward Committee Registers	100%	Target Met	NA.	NA NA	100%	Target Met 100%	NA.	NA NA	100%	100%	100%	100%		100%			N/A
		committee members (excluding the ward councillor)				100% of ward committees with 6 or more ward committee members: convened in Q1. POE Spredsheet DMS 1702722															,
										Ward committee checklist :DMS 1719711											,
			•		•		•					•					<u> </u>	•			

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		CDO 17 Number of Consultative Sessional Stateholder Engagements conducted on various issues including Smart City concept implementation	6	a) Attendance registers     b) Report for IDP Consultative Sessions/Roadshows     c) Minutes for Stakeholder Engagements	Stakeholder Engagement conducted	Target Met     Amalkhosi Session on the Draft DP Review 2025/2025 held on- September 2024 of Engineering Onlic Hall     Attendance Register DMS1694379     Only of ultitathuse meeting with Transact held on 27 August     2024 of EXCO. Boom ultitathus Cirilic Certific Minutes of the	Overachievement was due to the need 4 to engage further with stakehoolders or different matters within the quarter.	NA.	BP Consultative Sessions conducted 1 Stakeholder Engagement conducted	Target Met  IDP Consultative Sessions were held 1 Stalieholder Engagement 16/10/2024  POE available on DMS 1718406	NA	NA.	3	4	6	1 Staluholder Engagement conducted	Budget Roadshow conducted 1 Stakeholder Engagement conducted	
												Internal Audit						
1.1.7 Ensure reliability and maintain independence of internal Audit Activities	Internal audit activity	COO 18 % implementation of previously raised totamal Audit recommendations within the Office of the Cly Manage, recluding findings that require funding (Excluding those outside own control)	100%	4 a) Quantiny Register of Findings from Internal Audit with status of progress on implementation plans (Quantiny follow-up-reports)	recommendations due within Q4	Target hist Mat  Resolved: 55% In Progress 57% Not resolved: 5% Not resolved: 5% Not a teached: 5% Not a teached: 5%	hadequacies relating to the traud related policies.	in the process of adoption by the EXCO.  The rolling out of these policies and procedures will be done through road shows conducted to be conducted by 31 March 2015.  Attendance registers will be kept as evidence of approximate.	recommendations due within Q1	No recommendations due for Q1	NA	NA.	100%	50%	100%	100% implementation of III recommendations due within COZ	100% implementation of IA, recommendations due within Q3	N/A
	1	COO 19 % of 2023/2024 Audit Action Plan Items updated (Quarterly Monitoring)  10. Recolution of 2023/21 AC Studiega- contained in the AC Management Letter	100%	a) Updated AG action plan	N/A	NA.	NA.	N/A	N/A	NA.	NA	NA.	NA.	NA.	100%	300% of All Stedings on the Action Plant, due in quarter 3 are updated (7 due)	100% of AG findings on the Action Plan, due in quarter 4 are updated (8 due)	Indicator adjusted to read SMART
		"N of financia dell'evenese associate degineri.  An approved filmente Audit glain  An approved filmente Audit glain.	100%	4 Report on the status of responses received.	Shi of internal audits performed agains the againsed Internal Audit plan	Target Mate  Target Mate  Area Research Springer Springer Formack  What Research Springer Springer Formack  What Research Springer Springer Springer  14C Fedalos Up on proteins a refer Springer Springer  14C Fedalos Up on proteins a refer Springer Springer  14C Fedalos Up on proteins a refer Springer  14C Fedalos Springer Springer  14C Fedalos Spring	NVA	NA.	NNs of minute and is performed against the approved fitness Audit plan	Target Met. Active-4478 Consistent Calization - No.73 propose Paraset Col. 4 Proposit Inspiremental Col. 4 Proposition Proposition Soft Col. 4 Proposition Active Col. 4 Proposition Active Col. 4 Proposition Active Col. 4 Proposition Col. 4 Proposition Col. 4 Col. 4 Proposition Col. 4 Col. 4 Proposition Active Col. 4 Col. 4 Proposition Active Col. 4 Col. 4 Proposition Active Col. 4 Prop	NA.	NA	25.	et.	100%	60% of immun such porformed operate to approved frames Andit plant	100% of intensi acits performed apparest the approved Menual Acit plan	NA.
											KPA 2 : BASIC SERVICES AND	INFRASTRUCTURE PROVISION (1 KP	ls = 3%)					
infrastructure in order to improve access	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	COO 21 N. Implementation of Area Based Management/ABM) interventions to improve integrated service delivery	100%	a) Report on ABM integrated service delivery special operations implemented	100% implementation of ABM initiative as per implementation plan for the quarter		N/A	N/A	100% implementation of ABM initiatives as per implementation plan for the quarter		NA	NA.	100%	100%	100%	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter	
											KPA 3 : LOCAL ECONOMIC	AND SOCIAL DEVELOPMENT (3 KPIs =	10%)					
	3.1.5.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services	COO 22 Number of international exchange engagements initiated	3	a) Supporting documents for international, programmes initiated	NA.	NA.	N/A	NA.	N/A	NA.	NA	NA.	0	۰	2	One (1) international programme initiated	One (1) international programme initiated	
		COO 23 Number of Strategic Partnerships with external partners in support of Municipal Service Delivery	4	4 a) Signed partnerships MOU concluded	N/A	NA	N/A	NA.	NA	NA.	NA.	NA.	0	0	4	Conclude two (2) strategic partnership to socio- economic development	Conclude two (2) strategic partnership to socio-economic development	

3.4.1 To promote social cohesion	3.4.1.5 Establish and implement special programmes	COO 24 Number of Youth Programmes	5	3 a) Quarterly Report	Youth Business Support Programme conducted	Target Met Programme was the High Tea programme in partnership with KCDM hosted in utilitized Municipality for a women's month which included Young women. Instation: DNS 1698999	NA	N/A	N/A	NA	NA.	NA	1	1	3	2 Programmes (Higher Education Assistance Grants and Mayoral Academic Excellence Asserts)	N/A	Correction on Annua
											KPA 4 : MUNICIPAL INSTITUTIONAL DE	VELOPMENT AND TRANSFORMATION	3 KPIs = 10%)					
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COO 25 Date of submitting signate Penformance Plans for all employees below section 56 Managers (Lovel 11 upwards) within the Office of the City Manager	31-Jul-24	a) Signed Performance Plans b) Proof of submission to PMS Unit  PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target Met. Employees from level 11 to 22 have signed performance agreements for the 202425 fearcial year. POE: DMS 1699701	N/A	N/A	N/A	NA.	NA.	NA.	31-24/24	31-34-34	31-34-24	N/A	N/A	N/A
		COO 26 Number of Performance Assessments for employees repreting to the DCM	2	a) Assassment Report for employees below Senior Managers b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met. The Office of the City Manager Annual Performance Assessments were held as per DNIS 1701343.	N/A	N/A.	N/A	NA.	N/A	NA.	1	,	2	2004/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A	N/A
		COD 27 Number of knowledge management programmes emenating from the City of utilitativace Knowledge Management and Innovation Concept	4	<ol> <li>Report on a number of strategic knowledge management projects implemented in 2023/20214</li> </ol>	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Met Benchmarking between City of utilihishtuze and Nhiangano Town Council from Swaziland held from 12 September to 13 September 2024 at utilihishtuze Civic Centre. Order of Proceedings DMS 1695901 Attendance Register DMS 1791349.	NA	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization		In the CI2 under review the target was over achieved due to increased interests of learning exchange from other municipalities with the oily and learning opportunities with no financial intolizations.	NA.	2	2	4	One (1) programme to develop a culture of lenvelodge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	N/A.
											KPA 5: MUNICIPAL FINANCIAL	VIABILITY AND MANAGEMENT (2 KPI	= 7%)					
<ol> <li>S.2.1 Sustainable Financial managemer (Expenditure and Revenue)</li> </ol>	t 5.2.1.6 Apply adequate financial management methodologies	COO 28 % Capital expenditure of approved Capital projects in line with 2022/2023 Budget within the Office of the CM	95%	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	N/A	NA.	N/A	N/A	95% CAPEX spent	Target not met 15% Spent POE: DMS 1704139	Awalting delivery and payment : PO:452000653 PO:452000658	Follow up with supply chain DMS: 1719907	96%	15%	95%	NA.	N/A.	
	5.3.1.2 Accurate contracts and logistics management	EES 29 Number of contract monitoring reports submitted to Portfolio	4 Reports	a) Quarterly contract management report	1 Report	Target Met  RPT 178299 of FRST QUARTERLY CONTRACT: MONTORING REPORT FOR THE OFFEC OF THE CITY MANAGER.  INTERNAL AUDIT, AND RISK MANAGEMENT FOR THE PERIOD  M. BLY J. OSCITEMBED TO THE PERIOD	NA	N/A	1 Report	Target Met RPT 179567 Second Quartely Contrac Monitoring Report For The Office Of Ti City Manager - Internal Audit, and Ris Management For The Period (II) Ontoh	et ha NA de	N/A	2	2	4	1 Report	1 Report	
Signed COO:		.Date:		Signed CITY MANAGER:		<u> </u>												

											PE	RFORMANCE SCORECARD: DEPUTY MANAGEI	CITY DEVELOPMENT 2024/2025		
															QUARTERLY TARGETS
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT AUDIT EVIDENCE REQUIREMENT	01 JUL - 30 SEPT	ACTUAL OUTPUT	01 JUL - 30 SEPT REASON(S) FOR VARIATION	CORRECTIVE ACTION	Q2: 01 OCT - 31 DEC  Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	Mid-Year adjustment  ACTUAL
						01302-300211	70.00.00.00	READOR(O) FOR VARIATION	000000000000000000000000000000000000000	Trainied target	ACIONE CON CI	KPA: GOOD GOVERNANCE AND PUBLIC PAI		IIID-TEAK TAKOET	AUTUNE
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CD 1	Number of Departmental policies developed/ reviewed and adopted by Council	3	a) Policy Register     b) Report to Committee Section     c) Council Resolution	No target for this quarter.	No target for this quarter.	N/A	N/A	a)Land Acquisition and disposal policy reviewed b)Township and Rural revitalization strategy developed	a) Target Met: Policy submitted to Council structures as per RPT178456 and referred to Councilors Workshop held on the 1st of November 2024. Council further considered hench marking exercise as per RPT179624.	N/A	N/A	2	2
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	t	% Implementation of OHS Recommendations from inspections and investigations.	100%	a) List of Recommendations for the quarter b) Summary Report from CHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met: 100% Implementation of OHS Recommendations due for the Q1. DMS1703783.	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Target Met: 100% Implementation of OHS Recommendations due for the Q2. <b>DMS1721275</b> .	NA	N/A	100%	100%
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 implement a Service Charte to meet set standards	r CD 3	Number of Batho Pele activities implemented in the City Development Department	4 information sharing sessions/social media post	a) Attendance register for information sharing sessions     b) Pamphlets for information sharing sessions	1 Information sharing session	Target Met. Information sharing sessions on the General Valuation Roll for 2025 were held as follows: 1. 2 July 2024 @DMV 2. 3 July 2024 @Richards Bay 4. 8 July 2024 @Birpanageri 5. 12 July 2024 @Esthawini H 6. 16 July 2024 @Birsani H 6.	N/A	N/A	1 Information sharing session	Target Met. Information sharing sessions for the 2nd quiter are as follows: 1. Environmental Planning - Floodline Competition: DMS172090. 2. Land Use Management - Information on Land Use Scheme: DMS1717737. 3. Ar Quality Management - Information on air pollution: DMS1719620. 4. Building Corthol - Building Plan submissions traditional informal settlement areas: DMS1719983.	N/A	N/A	2	11
	maintenance of an efficient Enterprise Risk Management syster and Business Continuity	m	% completion of Action Plans for each quarter as documented in the strategic risk register for City Development Department (Excluding those outside own control)		a) Updated risk register     b) Sign-off document as proof of endorsement by     DMM     c) Executive summany report on achievements by     CRO	due for the quarter	Pamphets are on DM\$1678886 Target Met: 10% completion of Action Plans due for the quarter. Strategic Risk Register DM\$1365772 is updated quarterly. Update on FAP's due as at 30 September 2024 is available as per DM\$168835.0 (in) Development achieved 100% completion of FAP's due as at 30 June	N/A	N/A	100% completion of Action Plans due for the quarter	the quarter.  Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at 31 December 202- is available as per DMS1716032. Cty Development achieved 100% completion of FAP's due as at 30 September 2024. Evidence as per DMS1690135.	N/A	N/A	100%	100%
1.1.7 To ensure reliability and maintain independence of internal audit activities		CD 5	% implementation of previously raised Internal Audit recommendations within City Development Department (Excluding those outside own control)	100%	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Progress on implemetation is as follows: Resolved: 57% In progress: 33% and Not Implemented: 10% DMS1696182.	The nine (9) findings are not yet tested.	A total of 9 of 21 cases are to be tested in the following quarter.	100% implementation of IA recommendations due within Q1	Target Not Met: Progress on implementation is as follows: Resolved: 67% bp progress: 33% DMS 1721315	Target dates for the recommendations that are in progress have since moved to July and December 2025.		100%	67%
		CD 6	% Resolution of 2023/24 AG findings in the- overall AG Action Plan	100%	a) Quarterly Report on the resolution of AG findings     by CAE	N/A	No target for this quarter.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
								1				KPA: CROSS CUTTING INTERVENTI	DNS (8 KPIs = 25%)		
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.6 Efficient processing of development application and buildin plans		% building plans received each quarter, processed and sorutinized within the prescribed fineframe in terms of National Building Regulations is a 3days for residental buildings and 60 days for commercial/industrial buildings)	100%	a) Updated register on applications received     b) Quarterly Report to City Development Portfolio	100% building plans processed	Target Met. 100% building plan applications processed: 97 building plans received (82 residential and 15 commercial industrial). (i)There are furly three(43) building plans that have been submitted and approved in this quarter and all of them are residential (44%). (i) 34 plans were referred backfeldende (44%). (35%). I plans were referred backfeldende (35%). (ii)20 in circulation (12 residential and 8commercial/industrial) (21%). 0 backlog	N/A	N/A	100% building plans processed	Target Met. 100% building plan applications processed. 103 building plans received (88 residential and 15 commercialindustrial). ((i)There are thirly seven (37) building plans that have been submitted and approved it sis quarter, thirly three (33) of them are residential (89%) and flow (7) are commercialiff-validing (23%). (ii) All plans are in circulation (30 residential and 10 commercialiff-validing (23%). (iii) Alphans are in circulation (30 residential and 10 commercialiforulatival) (33%). (iii) Auguster is available on DMS1717425 Quarter is available on DMS1717425 Quarter is available on DMS171745 (iii).	Land Use Planning and Ma N/A	agement N/A	100%	100%
		CD 8	% processing of Pfanning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100%	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Summary of Building Plans Register for this Target Met - Land Use Management: 100% of all received applications processed. Total 50 applications received. 19 finalised and 25 in process (in 0.4 5 Building Line Relaxation applications received: 19 finalised and 25 in process (in circulation for comments, lapsed or referred back to Applicants). All 45 Building Line Relaxation applications processed (90%) (Register as per DMS/10/1162).  (ii) 4 Consent applications received. All 4 applications processed (8%) (Register as per DMS/10/1162).  (iii) 1 Parking Bays Relization Application: Application applications processed (8%). (Register as per DMS/10/1162).  (iv) 1 Parking Bays Relization Application Application processed (2%). Register as per DMS/10/1163). Quarterly Report as per RPT179179.  Langet Met.  Development Administration: 100% of SPLUIM Bylaw Land Development applications grocessed: 10% processed: 10% processed: 10% processed: 10%; received (both Combined) and 17 applications (1%) received (both Combined) and 17 applications (14%) received (both Combined) and 17 applications quarters were processed further (2 Receiving and 15	N/A	N/A	100% of SPLUM Bylaw applications processed	Target Met. 100% of SPLUM Bytew applications processed Land Use Management. Total 55 applications received. (J. 46 Building Line Releasation applications received: 20 finalised and 26 in process (in circulation for comments), lased or referred back to Applicants). All 46 Building Line Releasation applications processed (44%) (Register as per DMS117538). (ii) 9 Consent applications received: 2 applications finalised and 71 in process (laped and/or inferred back to Applicants or in circulation). All 9 Consent applications processed (14%) (Register as per DMS1177559). (iii) 0 Parking Bay Releasation Applications received Register as per DMS1177550. (Canterly Report as per RP179691. Target Met; Development Administration: 100% of SPLUM Bytew Land Development applications: 100% of SPLUM Bytew Land Development Administration: 100% of SPLUM Bytew Land Bytew Lan	N/A	N/A	100%	100%
												Spatial and Environmental	Planning		
6.1.1 To plan and manage existing and future development in a sustainable manner			Date of submission of final SDF to IDP Unit  Number of Climate Change meetingslengagements convened within the organization by 30 June 2025	31-May-25	a) Proof of submission to IDP Unit b) Doath SDF c) Final SDF c) Final SDF     a) Quarterly Progress Reports b) Attendance Registers and Minutes c) Presentation material; agenda of virtual engagements	N/A 1 Green Team Meeting	No target for this quarter.  Target Met: (i) Green Team meeting held on 16 September 2024. Agenda as per DMS1700387. (ii) Quarterly progress report as per PRP173024.  In addition: As part of the Cities Adapt project, the competition was launched between schools in Esikhalien to identify a location for the practical demonstration project. Site visits were conducted on 15 July 2024 and preparatory work for the competition was understain with the scholars on 16 July 2024. Attendance register as per DMS1683536 and photographs as per DMS1683536.	N/A	N/A	N/A  1 Green Team Meeting 1 Stakeholder Engagement on Climate Change	N/A.  Target Met: (i) Green Team meeting held on 28 November 2024. Agenda as per DMS1711931; Registe as per DMS1711931; Registe as per DMS1713544. (ii) A joint awareness programme (stakeholder consultation) was held with SALGA (South African Local Government Association and KCDM (King Otethwayo Debrict Municipathy) in light of International Day for Desaster Risk Reduction. National Fire Safety and Prevention and Internation Day for Climate Action. A presentation on Climate Chargie was done with at lienthe Primary School as part of the event. Agenda as per DMS1716113. Summary of proceedings and photographs as per DMS1720302. (ii) Quarterly progress report to Council as per RPT179588.	N/A N/A	NJA NJA	N/A 3	NA 3
		CD 11	Airport relocation and redevelopment	Completed procurement documentation	a) Progress reports to Council     b) Draft Procurement documentation	Follow-up on Treasury Views and Recommendations	Target Met: (i) Treasury Views and Recommendations were received on 16 September 2024 as per DMS1699857 and DMS1699858. (i) Quarterly progress report as per RPT179227.	N/A	N/A	Submission of TVR1 (Treasury Views and Recommendations 1) from National Treasury to Council	Target Not Met: (i) Response Letter on the received TVR1 was submeted to National Treasury on 17/12/02/2 as per DMS17/12/03/2 Report to Council to e complete once the engagements with National Treasury have been concluded. (ii) Quarterly progress report to Council per RP1179690.	TVR1 clarified a number of issues from the TVR1 correspondence. Evidence and proof of matters having been considered during the Feasibility process was provided and referred. Response and amended TVR1 required from Treasury to	Treasury to discuss the response by the Municipality to the TVR1 that is to be followed up by a further written response by National Treasury before submission to Council.	Recommendations 1) from National Treasury to	Municipal response letter to National Treasury's TVR1 darified a number of issues from the TVR1 correspondence.
	6.1.2.4 Efficient processing of environmental applications	CD 12	% of environmental authorisation applications processed within the legislated time frame	100%	3 a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed	Target Met. (i) Twelve (12) response letters submitted to enironmental applications as per DMS1679520, DMS1681600, DMS1681950, DMS1681950, DMS1683170, DMS1683170, DMS1693170, DMS1693170, DMS1693170, DMS1693170, DMS1693170, DMS1693170, DMS169350, DMS169353, DMS169350, DMS1693513, DM	N/A	N/A	100% of environmental authorisation applications processed	Target Met: 100% environmental authorisation applications processed (I) Six (I) response letters submitted to environmental applications as per DMS/176911 DMS/170409, DMS/174081 DMS/170433, DMS/1709754 and DMS/174081 DMS/170433, DMS/1709754 and DMS/174081 DMS/170433 DMS/1709754 and DMS/174081 DMS/170433 DMS/1709754 and DMS/174081 DMS/170433 DMS/1709754 and DMS/174081 DMS/170433 DMS/1709754 and DMS/174081 DMS/174083 DMS/1709754 and DMS/174081 DMS/174083 DMS/17408 DMS/17408 DMS/17408 DMS/17408 DMS/17408	N/A	N/A	100%	100%

													Property Administration			
6.2.1 To ensure fair valuation of properties	6.2.1.1 Development and maintenance of Valuation Roll in line		Publishing Supplementary Valuation Roll	Publication of supplementary valuation roll	3	a) Maintain a list of all objections reviews received and finalized	I N/A	No target for this quarter.			N/A	N/A	N/A		N/A	N/A
	with Municipal Property Rates Act.	CD 14	Release and make available 10 land percels.	10	4	Quarterly report	N/A	No target for this quarter.			5 land parcels released.	Target Met  5 land parcels released for leasing through open bit process. Advert on DMS 1713283.  - Tender 8/21/UMH 1504-24/25, (EH 8767); - Tender 8/21/UMH 1504-24/25, (EH 8767); - Tender 8/21/UMH 1504-24/25, (EH 8767); - Tender 8/21/UMH 1505-24/25 (EH 8767); - Tender 8/21/UMH 1505-24	The reason for achievement was due to responding to demands as per the requests received from applicants.	N/A	5	5
													KPA: BASIC SERVICES AND INFRASTRUCTURE PROVI	SION (5 KPIs = 17%)		
													Human Settlements			
non-racial, integrated society, through the development of sustainable human	of living through accelerated	CD 15	Number of Housing Consumer Education Awareness conducted	16	3	a) Invitations for the meetings b) Attendance Register c) Post on Social media d) Quarterly Reports to Council	3 Housing Consumer Education awareness	Target Met. 03 Housing Consumer Education Amerianes held the quarter. ((I)Notices for all 3 Awareness Meetings held: (1)Notices for all 5 Awareness Meetings held: (1)Notices for all 5 Awareness Meetings held: (I)Notices for all Awareness (Meetings are available on DIMS 1699456, DM 199466 A DMS 169940. (II) Housing Consumer Education Quarterly Report is available on RPT 179232.	n	N/A	3 Housing Consumer Education Awareness Programme			N/A	6	8
							1 Consumer Awareness Post/Social media	Target Met: Social Media post is available on DMS1699492.	N/A	N/A	1 Consumer Awareness Post/Social media	Target Met: 01 Consumer Awareness Post/Social Medi on DMS1715875.	N/A	N/A	2	2
			Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries. Ref. (T2.34)	31-Mar-25		a) Signed Donation Agreement with the Department of Public Works	Engagement with Office of the Premier	Target Met. The Hon. Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreement (DMS 1702416).  A follow up letter was also submeted to the Provincial Department of Public Works - in August 2024 (DMS1702417).  Furthermone Hon. MFC for Public Works has	N/A	N/A	N/A	No target for this quarter.	N/A	N/A	Engagement with Office of the Premier	The Hon-Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreemen
			Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (12.33)	22 Transfers 36 Housing Units	4	a) Updated Title deeds transfer register b) D8 forms for completed housing units c) Bertelicary replacement report to Council. d) HSS Report	a) 10 Nousing Units completed b) Beneficiary replacement Report to Council.	(a) Target Met: The 10 houses have been completed. D6 forms available on DMS but the	a) The houses were completed but there were a few snags that needed to be attended to. The D6 forms therefore could be signed. b)The Municipality is finalizing the Madala Flats allocations, since some of the residents that will be displacesd from Madala Flat will be accommodated at Dumisani Makhaye Phase 8.	as evidence in Q2. DMS1702969. b)The report to Council for approval of beneficiary replacements to Dumisani Makhaye li Village Phase 8 will be submitted in the 2nd Quarter, since the final meeting with Madala	a) 10 Housing Units completed     b) Beneficiary administration	a) Target Met. 21 Housing Units were completed. The D6 Forms are available on DMS 1715926 and DMS 1715972 b) Target Met: A report served at Council Meeting on the 10/12/2024 fc beneficiary changes and additionals (RPT179477).	N/A	N/A	10	31

		CD 18	Number of transfers/ housing units completed on implementation of Phase 1 Empangeni Mega Housing project	47 Transfers 5 Housing Units	Title deeds register     Di Di Soms for completed housing units     Beneficiary replacement Report to Council.	a) Beneficiary replacement Report to Council.	Target Not Met. Report could not be submitted to Council.	beneficiary replacements from the affected Wards and War rooms to enable the City Development Department-Human Settlements	Report to be submitted and presented to the Allocation Committee for verification and endorsement using the available profiling forms. The allocations committeemeeting is scheduled for 28 October 2024, thereafter, the report will be submitted to Council for approval	b) Beneficiary administration	a) Tarnet Not Met: a) No Housing Units were complete due to NHBRC on-completion issues b) Target Not Met: The report served before City Development Portfolio on the 27th November 2024 but could not serve to Council (RPT177558).	Agent and the contractor was terminated after the project got suspended by the KZN Department of Human Settlements on the 26th November 2024,	information and the recorvery program on		0 Houses
									during the 2nd Quarter.			please see letter on <b>DMS1716724</b> . b) The report could not serve at Council meeting on the 10th of October 2024 due to ward 27 warroom not submitting replacement.	DMS1176725 to be followed in order to recover time lost. b) The office of the Speaker was requested to intervene and the report to serve in the next Council meeting.		
		CD 19	Beneficiary approval and funding for Aquadene Housing Project Stage 3	Stage 3 application approval	a) Council resolution on housing beneficiaries.     b) Stage 3 Application Pack	N/A	No target for this quarter.			Advert for beneficiary list	Target Met: Advert on DMS 1717161	N/A	N/A	Advert for beneficiary list	Target met
												KPA: LOCAL ECONOMIC AND SOCIAL DEV	·		
3.1.1 To promote the agricultural	3.1.1.3 Provide support for prioritised	CD 20	Number of agricultural development support	6	4 Attendance Registers	1 agricultural development support	Target Met: 3 agricultural development	The overachievement by 2 was due to	N/A	2 agricultural development support programme	Target Met: 3 agricultural development support	Business Support, Markets  The overachievement by 1 was due to	& Tourism N/A	3	6
	agricultural sectors		programmes executed through entrepreneurial development, marketing services, and value adding evenues			programme executed	support programmes executed. 1. Cooperativ governance training took place on the 22nd and 23rd July 2024 at eSikhaleni. The attendance register is available on	<ul> <li>partnerships that were requested from the Agriculture stateholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received. The training and information sharing assistors were at no cost to Council.</li> </ul>	1	executed	programmes conducted. 1. Sugarcane and grain Agribusiness Indaba held on 02 October 2024 at Empangeni Civic Center. The attandance register is on DMS1711223 and photographic evidence on DMS1711210.2. Agricultural information day held on the	partnerships that were requested from the Agriculture stakeholders for interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received. The training and information sharing			
3.1.3 To create an enabling environment for the informal economy	3.1.3.1 Review and implement Informal Economy Bylaw and Policy	CD 21	Number of awareness campaigns conducted on informal trading Bylaw	10	a) Attendance register     b) Quarterly report	1 awareness campaigns on Informal trading Bylaw conducted	Target Met. 1 informal trading Dylaw awareness campaign was conducted on the 15th of August 2024 and Attendance Registe is on DMS1699753 and the Photographic evidence is on DMS1699753.	N/A	N/A	6 awareness campaigns on Informal trading Bylaw conducted	held during the months of October, November and December 2024; the workshop was held during the	number of illegal traders identified around the Cit	N/A	7	20
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CD 22	Number of advertorials on marketing platforms intended for the marketing of uMhlathuze as destination of choice	2	3 a) Shopping Cart & PO b) Copy of advert	No target	No target for this quarter.	N/A	N/A	1 advertorial on marketing platforms	Target Met Beads Magazine editorial available on extracted pages DMS 1714.435. The advert was also converted into a fit through video that was posted on Council website and social meda platforms. Link is available on ships: Jiffic unhaffuse gov zaffitylobic infinite- download (Ste(bel489386ead0) 193abb/6757000fc/5852/51 04157481677983597/Lerato_Video.mp4.	N/A P	N/A	1	1
innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training exportunities for Women, Youth and People Living with Disabilities.		Number of unemployed community members re- skilled Ref. (T3.3)	80	a) Attendance register     b) Close-out Report	20 unemployed community members trained	Target Not Met. No community members were trained during the reporting quarter. However, there was an approved Concept Plan for upstilling of unemployed graduates with drivers forceros on DMS 168900. Advertisement is on DMS1709173 and DMS1709176 respectively.	The quotations received were found to be above the allocated budget.	A new purchase order has been approved for reduced numbers of trainess according to the budget as per shopping cart on DMS 1708387.  The Municipality is collaborating with Full Circle College, which is one of the panellists in rollent Production NGF Level 2 for unemployed community members. A Commenoment letter on DMS 1697427, dated 15 September 2024 was received. A letter to the Services SETA requesting commenoment of the learnership programmes is bound on DMS 1709347. The next phase is for the Services SETA to conduct the induction process.		the following areas: 44 learners are participating on a learnership programme towards attaining a National Certificate-Plant Production NOT Level 3. The Services SETA approved 50 learners however 6 declared participation at commencement of the programme. The attendance register is found on DMS 1713101; 46 Learners are participating on a learnership programme lowards attaining a National Certificate-Mixed Farming a National Certificate-Mixed Farming or National Certificate-Nierder Farming.	creating a Panel of Accredited Training Service Providers as per Tender 86/11/MH-90-01/22 (RPT 17385)which mandates the service providers to search for training/side developmen opportunities on behalf of uMhlathuze Municipality. Full Circle College, one of the panelist secured opportunities in the Services SETA for 50 learners towards Plant Production NGF Level 3, and also 50 learners towards Mixed NGF Level 3, and also 50 learners towards Mixed 1998 (Provided Provided Provi	t	40	127
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects		Number of jobs created through EPWP and other related programmes (infrastructure, Environment and Culture; Social and Non State Sectors) Ref. (T3.4)	689 (Cummulative)	Appointment letters/employment contract     Attendance registers	150 job opportunities created	created. A list of beneficiaries is found on DM 1701413. Out of 123, 46 job opportunities we	implement the various municipal projects planned for the financial year. Communication received reflects that all projects to be funded	Tracking of project implementation will be conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded from borrowing are implemented.		Target Not Met: 91 job poportunities were created during this quarter. Commutative work opportunities increased to 214 A list of beneficiaries is found on DMS1715243.	financial year resulting in no work opportunities created through municipal projects.	conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded from borrowing are implemented and local community	500	214
	3.1.6.1 Facilitate SMMEs access to finance, markets, trading facilities and infrastructure with Inked services		Number of information sharing sessions/training taoilitated to support SMME Development	6	a) Training material     b) Attendance registers for trainings	SMMEs	and EDTEA to conduct inspections and educate businesses regarding the importance of business compliance as well as adherence to environmental health regulations, attendance	partnerships that were requested from the Economic Development stakeholders for interventions as identified in the strategies, an implementation plans. Fortunately positive a responses were received for the majority of the requests. The training and information sharing sessions were at no cost to Council.		1 Information sharing/Training of SMMEs	eSikhaleni New Hall. Similar session was also held at	t interventions as identified in the strategies, and implementation plans. Fortunately positive responses were received for the majority of the requests. The training sessions were at no cost	N/A	3	9
6.1.2 to ensure effective Environmental	6.1.2.3 Air quality monitoring and	CD 26	Number of awareness campaigns / environmental	40 Industrial inspections	2 a) Industrial Inspection report	a) 10 Industrial inspections	a) Target Met: 10 Industrial inspections-	There are 10 Industies in total that have	N/A	a) 10 Industrial inspections	a) Target Met: 11 Industrial inspections-DMS1717036	Air Quality Manager  a) There were more industries that were renewin		20 Industrial inspections	21 Industrial inspections
Management in compliance with	miplementation of the Air Quality  Management Plan		forum meetings to ensure Air Quality Compliance with AQA.		Notes are representant report to provide the representant report to provide a stemdinator registers for environmental forum meetings of Provide of awareness campaigns conducted as follows:  40 Industrial ispections  8 awareness campaigns	b) 2 awareness campaigns c) 4 environmental forum meetings	DMS1699826	environmental forums with the City of ultihaltruze. In this reporting quarter more than 4 industries were engaged due to their availability and the nature of their daily activities, which requires more consultation, hence the overachievement.		b) to include the inspections b) 2 awareness campaigns c) 4 environmental forum meetings	Training   Training	their Scheduled Trade Permit during the period of	f	4 awareness campaigns 8 Environmental Forum meetings	4 awareness campaigns 11 Environmental Forum meetings

		CD 27	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	80% (Average)	2 a) Station report.	80% Air Quality data validated	Target Met: 95,83%, Air Quality Validated Data Capture. The station Report is on DMS1701012.	N/A	N/A	80% Air Quality data validated	Target Met: 92,70%, Air Quality Validated Data Capture. The station Report is on <b>DMS1717056</b> .	A 92.70 % was achieved due to no malfunctioning of equipment and no power disruption during the period in review, hence the overachievement.	N/A	80%	94%
											KPA:	MUNICIPAL INSTITUTIONAL DEVELOPMENT AND	D TRANSFORMATION (2 KPIs = 06%)		
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff		CD 28	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within City Development Department	31-Jul-24	b) Proof of submission to PMS Unit	employees below section 56	Target Met. (a) Performance plans for employees below Section 56 Managers signed and submitted to PMS Unit as captured on DMS1686171 Please see the following:	N/A	N/A	N/A	N/A	N/A	N/A	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met
		CD 29	Number of Performance Assessments for employees reproting to the DCM	2			Target Met. Annual Performance assessments held on 13 August 2024. Attendance register is on DMS1689225 and assessment report is on DMS1703240 and DMS1703973.	N/A	N/A	N/A	N/A	N/A	N/A	1	1
												KPA: MUNICIPAL FINANCIAL VIABILITY AND M	IANAGEMENT (3 KPIs = 09%)		
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CD 30	% Capital expenditure of approved projects co- ordinated and facilitated by Project Steering Committee	90%	3 a) Spending report per quarter	0,4% spending Evidence of expenditure Project status reports	Target Met. 6% Expenditure. See DMS1699976 & DMS1702462.	N/A	N/A	70% spending Evidence of expenditure Project status reports	Target Not Met. 12% Expenditure. See DMS1721319	Projects funded by borrowings have been re- prioritised as per EMCO resolution on DMS1707668.	Projects will proceed in the 2025/2026 FY	70%	12%
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management		Date of submitting Procurement Plan	30-Jun-25	a) Quarterly contract management report signed by DCM	N/A	No target for this quarter.	N/A	N/A	N/A	No target for this quarter.	N/A	N/A	N/A	N/A
	5.3.1.2 Accurate contracts and logistics management	CD 32	Number of contract monitoring reports submitted to DCM	4 Reports	a) Quarterly contract management report signed by DCM	1 Report	Target Met: 1 contract Management Report signed by the DCM. Please see DMS1702489		N/A	1 Report	Target Met: 1 contract Management Report signed by the DCM. Please see DMS1721121.	N/A	N/A	2	2

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Signed off by the DCM CD:
Date:

			N - 31 MAR			Q4: 01 AP			REASON FOR ADJUSTMENT
ADJUSTED ANNUAL TARGET	Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	Planned target	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	READON FOR ADDUCTMENT
3	No target for this quarter.				a) Land Acquisition and disposal policy reviewed     b) Land Use Scheme reviewed				N/A
100%	100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented				N/A
	ade for the quarter implemented				due to the quarter implemented				
11	1 Information sharing session				1 Information sharing session				N/A
100%	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter				N/A
	due for the quarter				ade for the quarter				
4000/	100% implementation of IA				100% Resolution of Internal Audit				N/A
100%	recommendations due within Q2				findings due within Quarter 3				N/A
	50% of AG findings resolved				50% of AG findings resolved				No
100%	100% building plans processed				100% building plans processed				N/A
100%	100% of SPLUM Bylaw applications processed				100% of SPLUM Bylaw applications processed				N/A
	арриалить ргососса				арришина россии				
31-May-25	Draft SDF for 2025/2026 submitted to IDP Unit				Final SDF for 2025/2026 submitted to IDP Unit 31 May 2025				N/A
6	1 Green Team Meeting				1 Green Team Meeting 1 Stakeholder Engagement on Climate Change				N/A
					Climate Change				
					Duft D				
completed procurement documentation	No target				Draft Procurement DocumentationDraft Procurement Documentation				N/A
100%	100% of environmental authorisation applications processed				100% of environmental authorisation applications processed				N/A
					орупшини ргосозоц				

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Publication of supplementary valuation roll	N/A		Supplementary Valuation Roll published		N/A
10	N/A		5 land parcels released.		N/A
16	Housing Consumer Education     Awareness Programmes		3 Housing Consumer Education Awareness Programmes		N/A
	1 Consumer Awareness Post/Social media		1 Consumer Awareness Post/Social media		N/A
30-Jun-25	Engagement KZN Department of Public Works		Donation Agreement signed 30 June 2025		N/A
47 Housing	a) Follow-up on approval of beneficiaries		a) 16 Housing Units completed		Adjustment based on mid yer actual.
22 Transfer	DOI IUTUMI IOO		b) 22 Title deed transfers		

47 Transfers 5 Housing Units	a) Beneficiary administration			a) 5 Housing Units completed     b) 47 Title deed transfers			There were construction challenges due to non- compliance. The implementing agent has since changed the professional team and the construction has
o noticing office				5) 11 1100 0000 00101010			the professional team and the construction has
							commenced with close monitoring by the Authorities.
Finalsation of housing units allocation disputes				Finalsation of housing units			There were disputes received after publishing of
i maisation of nodeling units anocation disputes				allocation disputes			Benefitiary list, therefore the process could not be
							finalised until the disputes have been attended to.
6	1 agricultural development support			2 agricultural development support			N/A
	programme executed			programme executed			
20	2 awareness campaigns on Informal trading Bylaw conducted			1 awareness campaign on Informal trading Bylaw conducted			N/A
	J //						<b> </b>
							<b> </b>
							<b> </b>
							<b> </b>
							<b> </b>
							<b> </b>
2	No target			1 advertorial on marketing platforms.			N/A
80	20 unemployed community			20 unemployed community			N/A
	members trained			members trained			
							<b> </b>
							<b> </b>
							<b> </b>
689	550 job opportunities created			689 job opportunities created			N/A
							<b> </b>
							<b> </b>
							<b> </b>
							<b> </b>
	4 Information 1 1 To 1 1			O Testinian of Characters 11			Carlo
9	1 Information sharing/Training of SMMEs			2 Training of SMMEs1 Information sharing/Training of SMMEs			Indicator adjusted based on mid-year actual.
							<b> </b>
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							<b> </b>
							<b> </b>
40 Industrial inspections 8 awareness campaigns	a) 10 Industrial inspections     b) 2 awareness campaigns			a) 10 Industrial inspections     b) 2 awareness campaigns			N/A
16 Environmental Forum meetings	b) 2 awareness campaigns c) 4 environmental forum meetings			b) 2 awareness campaigns c) 4 environmental forum meetings			<b> </b>
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80%	80% Air Quality data validated		80% Air Quality data validated			N/A
	ŕ		,			
31-Jul-24	N/A		N/A			N/A
2	2024/25 Mid-Year Performance		N/A			N/A
2	Assessments conducted by 31		INA			N/A
	January 2025					
90%	90% spending		90% spending Evidence of expenditure			N/A
	Evidence of expenditure Project status reports		Evidence of expenditure Project status reports			
30-Jun-25	N/A		Procurement Plan for 2025/2026 submitted to SCM 30 June 2025			N/A
4	1 Report		1 Report			N/A
					l	

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					_			_	DEPL	JTY CITY MANAGER CORPOR	RATE SERVICES 2024/2025								_			
														QUARTERLY TARGETS								
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET W	EIGHT AUDIT EVIDENCE REQUIREMENT		Q1: 01 JU	L - 30 SEPT		Q2					Mid-Year adjustment		Q3				Q4	REASON FOR ADJUSTMENT
						01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 APR - 30 JUN	REAGONT ON ADJUSTMENT
										KPA: GOOD GOVE	ERNANCE AND PUBLIC PARTICIPATION (19	KPIs = 51%)										
											Administration											
1.1.1 To ensure effective and efficies administration complying with 8s Leg Mandates	nt 1.1.1. Provide administrative administrative all support for all Council Committees	CS1	Number of Counid and Exco Meetings held	16	Signed notice of meetings     Agenda and minutes	4	Target Met 3 Cound and 3 Exec Methogs held Exco Agendas DMS 1980241 DMS 1980241 DMS 1980245 Exco Minutes Exco Minutes Exco Minutes Expr 178020 Expr 178020 Cound Agenda DMS 1980174 DMS 1981574 DMS 1981574 DMS 1981574 EXPR 178037 EXPR 178037 EXPR 178037 EXPR 178038 EXPR 178037 EXPR 178038 EXPR 178038 EXPR 178038 EXPR 178038	Target over Activered due to Special Council Meeting	N/A	4	Target Over Archievest: 5 Council and 3 Exce Meetings held Exco Agendas DMS 1992200 DMS 1708430, DMS 171387 Exco Minutes RPT 179244, RPT 179499 RPT 179582 Council Agenda DMS 1707927 DMS 1712000 Council Minutes RPT 179444 RPT 179603 RPT 179540 RPT 179510 RPT 179560	Target over archieved due to Special Council Meeting 7	o NA	6	14	16	4				4	Amended as a result of mid-year actual achievement
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CS 2	% of complaints received and processed through municipal complaint management system	100%	a) Quarterly report on complaints management	100%	Target Met 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178129	N/A	NIA	100%	Target Archieved: 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178792	N/A	N/A	100%	100%	100%	100%				100%	N/A
		CS 3	Number of Batho Pele activities implemented in the Corporate Services Department	4	2 a) Proof of actievities implemented	1 Batho Pele activity	Target Met  1 Batho Pele activity was conducted in the quarter Dress Code - Agenda DMS 1688419 Attendance Register - DMS 1690662 - Minutes DMS 1693612	N/A	N/A	1 Batho Pele activity	Target Archieved:  1 Batho Pele activity was conducted in the quarter Batho Pele 1 Technical Meeting held on 25 Nov 2024- DMS 1690662 - Minutes an Attendance Register DMS 1711882	N/A i id	N/A	2	2	4	1 Batho Pele activity				1 Batho Pele activity	N/A
1.1.5 To promote access to informati and accountability	ion 1.1.5.1 Ensure access information in line with relevant		Date of submitting Section 32 Report to Information Regulatory outlining requests for	30 June 2025	3 a) Report b) Proof of submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A	30-Jun-25	No Target set for the quarter				Section 32 Report submitted 30 June 2025	N/A
and accountability	legal prescripts		Municipal information		b) i root of datameden																2020	
		CS 5	Number of inspections conducted to ensure	4	a) Inspection Report to CS Portfolio	1 Inspection Report	Target Met	N/A	N/A	1 Inspection Report	Target Archieved:	N/A	N/A	2	2	4	1 Inspection Report				1 Inspection Report	N/A
			effective and efficient records management		Committee		1 Inspection Report submitted to CS Portfolio Committee				1 Inspection Report submitted to CS Portfolio Committee RPT 179218											
			% Compliance with Records Management legislative prescripts	100%	3 a) Updated compliance checklist	100% Compliance	RPT 178799 Target Met 100% Compliance with Records Management legal compliance Checklist DMS 1624096 Records Management Review DMS 1699333	N/A	N/A	100% Compliance	Target Archieved: 100% Compliance with Records Managemer legal compliance Checklist DMS 1624096 Records Management Review DMS 171770:	N/A 7	N/A	100%	100%	100%	100% Compliance				100% Compliance	NIA
		CS 7	Number of Airport Management reports submited to Council	4	2 Quaterly report	1 Airport Quarterly Report	Target Met 1 Airport Quarterly Report submitted to Council RPT178821	N/A	N/A	1 Airport Quarterly Report	Target Achieved: 1 Airport Quarterly Report submitted to Council RPT 179253	N/A	N/A	2	2	4	1 Airport Quarterly Report				1 Airport Quarterly Report	N/A
		CS 8	Number of Facilities Management reports submitted to Council	4	2 Quarterly report	1 Facilities Management Quarterly Report	Target Met 1 Facilities Management report	N/A	N/A	1 Facilities Management Quarterly Report	Target Achieved: 1 Facilities Management report submitted to	N/A	N/A	2	2	4	1 Facilities Management Quarterly Report				1 Facilities Management Quarterly Report	N/A
							submitted to Council RPT 178905				Council RPT 179037											
1.1.1 To ensure effective and efficier administration complying with its Leg Mandates	nt 1.1.1.3 Development and revie all of policies that will lead to improved service defivery and legislative compliance	w CS9	% of policies reviewed by Corporate Services and adopted by Council in the 2024/25 financial year	100%	a) CS-Policy Register     b) Quarterly Report to CS Portfolio     c) Council Resolution for the fourth quarter     for all policies	0%	N/A	N/A	N/A	0%	Legal Services N/A	N/A	N/A	0%	N/A	100%	0%				100%	N/A
		CS 10	% of SLA (with complete information submitted), finalised within 7 days	100%	a) Updated Register of SLA's with dates	100%	Target Met 100% a. DMS 1700353 SLA Register	N/A	N/A	100%	Target Achieved: Updated Register of SLA's with dates - DMS 1700353	N/A	N/A	100%	100%	100%	100%				100%	N/A
		CS 11	Number of reports on Itigations and all legal related matters of the Municipality submitted to Council	4	a) Updated litigations Register     b) Quarterly Report on Litigation	1 Legal Services Report	Target Met Litigation Register and Report a. DMS 1683689 Litigation Register b.DMS 178194 Litigation Quarterly Report	N/A	N/A	1 Legal Services Report	Updated Itigations Register - DMS: 1683689 Quarterly Report on Litigation and 1 Legal Services Report (RPT: 178956)	N/A	N/A	2	2	4	1 Legal Services Report				1 Legal Services Report	N/A
****		00.45	N 1 (0)04		a liver of			Laurence and the second		1 1011	Human Resources Management						40714					N/A
1.1.1 To ensure effective and efficier administration complying with its Leg Mandates	nt 1.1.1.4 Compliance with the lal Occupational Health and Safet Act and Compensation for occupational injuries and	US 12	Number of OHS Awareness Campaigns/ Briefings conducted	4	a) Attendance register     b) Flyer / Poster/ Email	Safety Awareness Campaign/ Briefing Session conducted	Target Met 4 Safety Awareness Sessions conducted DMS 1700200 -OHS Worshop for	Closing Aviation Safety compliance findings at the Airport and Mpox aweamess	N/A	1 Safety Awareness Campaign/ Briefing Session conducted	Target Achieved: 1 Safety Awareness session conducted. DMS 1717398. Working during hot weather conditions.	N/A	N/A	2	5		1 Safety Awareness Campaign/ Briefing Session conducted				Safety Awareness Campaign/ Briefing Session conducted	INDS
	diseases		% Implementation of OHS Recommended Administrative Controls  Number of reports submitted by Occupational	100%	a) List of Recommendations for the quarte     b) Summary Report from OHS Unit      a) Quarterly reports with statistical analysis	for the quarter implemented	Target not achieved 94% implementation of OHS recommendations, POE ( DMS 1700626), Target Met	N/A N/A	N/A	100% of OHS Recommendations due for the quarter implemented  1 Occupational Health Clini	Recommendations, POE (DMS 1720496).	x2 OHS complaints were not attended to in the quarter.	t The Safety observations for Corporate Services Heads of Section and DCM will be conducted in Q3.	100%	92%	100%	100% of OHS Recommendations due for the quarter implemented  1 Occupational Health Clinic Repor	#			100% of OHS Recommendations due for the quarter implemented 1 Occupational Health Clinic Report	
		US 14	Number of reports submitted by Occupational Health Clinic to Council	4	a) Quarterly reports with statistical analysis of occupational health services rendered	i occupational Health Clinic Report	RPT 178154 - Q1 Occupational Clinic Report	NA	NIB	Report	RPT 178630 - Q1 Occupational Clinic Report served at Council.	N/A	N/A	2	2		i Оширатіопаї неатті Cilnic Repor				i occupational Health Clinic Report	POP
										Info	ormation and Communication Technology											

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I.1.4 To promote municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Adequate implementation     of ICT Systems     enabling Informed decision     making and communication	on CS 15	% Availability of ICT Systems	90% (Average)	a) Monthly report to Council on system availability	90% availability	Target Met 100% Availability Report: RPT 177540 - 30 July 2024 Council Minutes: RPT 179129 Report: RPT 178802 - 27 August	N/A	N/A	90% availability	Target Achieved: 100% Availability Report: RPT 178804 - 30 September 2024 Council Minutes: RPT 179510 Report: RPT 178805 - 26 November 2024	N/A	N/A	90%	100%	90%	90% availability		90% availability	N/A
		CS 16	Number of ICT Steering Committee Meetings held	10	2 a) Agenda b) Steering Committee Minutes	3 ICT Steering Committee meetings:	2024 Target Met 3 Meetings held DMS 1685443 - 30 July 2024 DMS 1691576 - 27 August 2024 DMS 1698004 - 26 September 2024	N/A	N/A	2 ICT Steering Committee meetings	Council Minutes: Report will serve at next	N/A	N/A	5	5	10	2 ICT Steering Committee meetings		3 ICT Steering Committee meetings	N/A
.6 To bring the organisation to an abled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient	CS 17	% completion of Action Plans for each quarter as documented in the strategic risk register for	100%	a) Updated risk register     b) Sign-off document as proof of	100% completion of Action Plans due for the quarter	ICTSC Minutes: Target Met 95% Action Plans completed for Q1	N/A	N/A	100% completion of Action Plans due for the quarter	ICTSC Minutes:  Target Not Achieved: 92% Action Plans completed for Q2. The ma	There was no Departmental	The departmental meeting will be exhaulted within 03	100%	94%	100%	100% completion of Action Plans due for the quarter		100% completion of Action Plans due for the quarter	N/A
acied risk mailurity level	maintenance of an emcient Enterprise Risk Management system and Business Continuity	1	occumented in the strategic risk register for Corporate Services (Excluding those outside own control)		in ) sign-or document as proor or endorsement by DCM     c) Executive summary report on achievements by CRO	tor the quarter	The Network Refrish Project Phase (Tender No. 8/2/1/I/MH1291-23/24) has been completed successfully.  DMS 1699981 for invoice and delivery note) Payroll Authorization UAT DMS1700123 and DMS1700263	e 4) Ty		Hans due for the quarier	such Adon hand completed by Uz. The ma document has been updated accordingly DN 1716029.	un meeting neid for the quarier	will be scheduled within U.S.				que tor the quarter		nor the quarter	
.7 To ensure reliability and maintain appendence of internal audit activitie	1.1.7.2 Effective and value ss adding internal audit activity	CS 18	% implementation of previously raised Internal Audit recommendations within Corporate Services Department (Excluding those outside own control)	100%	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	*ICT Security Scans have been  Target Met  100% ICT Internal Audit recommendations implemented. DMS 1700094- For Corporate Services its Target Achieved 100% Internal Audit recommendations implemented vidence is avaible on DMS 1701502	N/A	N/A	100% implementation of IA recommendations due within Q1	Target Achieved: n 100% ICT Internal Audit recommendations implemented. DMS 1717133	N/A	N/A	100%	100%	100%	100% implementation of IA recommendations due within Q2		100% implementation of IA recommendations due within Q3	NIA
		CS 19	% Resolution of 2023/24 AG findings as per Action Plan	100%	a) Quarterly Report on the resolution of AC findings by CAE	G N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100%	N/A	100%	50% of AG findings resolved		100% of AG findings resolved	N/A
.1 To create an appropriate	4.1.1.4 Develop an effective	CS 20	Date of submitting signed Performance Plans for	31-Jul-24	a) Signed Performance Plans	2024/25 Performance Plans for	Touris Mark	N/A	N/A	KPA: MUNICIPAL INSTITUT	TIONAL DEVELOPMENT AND TRANSFORMA	TION (13 KPIs = 35%)	N/A	31-Jul-24	31-Jul-24	31-Jul-25	No Target set for the quarter		No Target set for the quarter	N/A
anisational climate that will attract d ensure retention of staff		3323	Dies of submitting agrief entominent eins of all employees below section 56 Managers (Level 11 upwards) within Corporate Services Department	Singare	b) Proof of submission to PMS Unit	employee below section 56 Managers signed and submitted to PMS Unit	Target Met Signed performance plans: Admin Dms 1703560 .DMS 1703184 - ICT- DMS 1703233 - Legal Services DMS 1703219 - HR -DMS 1702849 - DMS 1703697.	- S S	NA.	NA.	NA.	No.	NA.	STORES	37-30-24	310023	No raiget set tot sie quarier		No larger serior are qualer	
		CS 21	Number of Performance Assessments for employees reporting to the DCM	2	2 a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met	N/A bs e	N/A	N/A	N/A	NIA	N/A	,	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025		No Target set for the quarter	NIA
.1 To create an appropriate anisational climate that will attract densure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.		% retention of staff from level 15 upwards	90% (Average)	a) HR Report with supporting calculations	90%	Target Met 95% Achieved Retention Quarterly report 179243 .	5% of level 15 were terminated in quarter 1. The calcuations are detailed out on section 2 of the report	N/A	90%	Target Achieved: At the beginning of the quarter (1 October 2024) there was state of 138 employees in the category. After relevant staff movements, at the end of Quarter 1(31 DECEMBER 2024) there is 137 Employees in this category whice equates to 99 % retention rate.	N/A	N/A	90%	97%	90%	90%		90%	NIA
		CS 23	% of working days that section 54/56 positions are filled by permanent staff	90% (Average)	a) HR Report with supporting calculations	90%	Target Met  95.8% of working days that section  54/56 positions are filled by permanent staff was achieved.  Caratary report. 179243, the current  CFO's contract came to an end  31.08.2024, therefor there is one (1)  Section 54/56 (CFO) position that was	The CFO position was vacant for one month t	N/A	90%	Target Not Achieved: 87.5% schieved In terms of item 17630 of the ordinary Coun meeting held on 02 December 2024, Counci resolved that Council approved the resonmendation from the Panel to appoint It M Kunner as the Deputy City Manager Financial Services with effect from 01	gi l		90%	87,5%	90%	90%		90%	NIA
	4.1.1.2 Review and implement Employment Equity Policy	CS 24	Disability related programmes (workshops/alwareness cumpaigns)	4	2 a) Agenda b) Attendance register c) Programme Material	1	vacant for one month September  Target Met 1 Disability Programmes conducted Ergonninc Chair Handover DMS: 1700332 Agenda and Register available on DMS: 1703728- Programme material is available on DMS: 1334/266-Due to the sensitivety of content the egonomics report is restricted.	N/A	N/A	1	December 2024, in terms of few 17510 of Target Achieves and subdays for employees with disability conducted. DMS 1717370.	N/A	N/A	2	2	4	1		1	NIA
	4.1.1.3 Review and Implement EAP Policy and plans	CS 25	Number of Employee Assistance Programmes (EAP) implemented	2	a) Attendance Register     b) Programme Material	N/A	Target Met  2 EAP Programmes conducted: Alcohol and Drug Awareness sessions-Attendance Register (DMS:1686701) Programme Material (DMS 1703788) b) Phe-retirement Plenary Workshops Attendance Register (DMS:1686263 Programme Material (DMS:1680263)	The Alcohol and Drug abuse sessions overlapped from the previous quarter hence two sessions were conducted. The Pre-efferent workshop was all requested by staff members especially over 50 years aswel as the 5 Two-pot system coming into effect.	N/A	1	Target Achieved: One (1) EAP programs conducted this quarter. Mental Heath Awareness from October to December 2008 FT 179695. Advancance registers on DMS 1715349 and DMS 1715750. Programme material on DMS 1717757.	se N/A	N/A	,	3	2	N/A		1 EAP Programme implemented	NIA
	4.1.1.4 Develop an effective training and development strategy and programs		Date of submission of Workplace Skills Plan (WSP)	30-Jun-25	a) Proof of submission/ Letter of acknowledgment from LGSETA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	No Target set for the quarter		WSP Submitted to LGSETA by 30 June 2025	N/A
		CS 27	Number of training programmes provided as implementation of the Workplace Skills Plan	20	a) Attendance register for training provided b) Programme and report on the programme held	d 5 Training Programmes provided	Target Met: 17 Training Programmes provided. Training & Development Quarterly. Report is contained in RPT 178999. (a) DMS numbers for attendance registers for training provided is contained in RPT 178999. (b) Report on the programmes held contained in DMS 1703254.	There was an increase in the number of training sessions conducted in collaboration with SALGA and CoGTA at the coll	N/A	5 Training Programmes provided	Target Achieved: 13 Tarinip Programmes provided. Training Development Quarterly Report is contained RPT 179358 (detailing (a) DMS numbers for attendance registers and (b) Report on the programmes held - DMS 1717815).	N/A & in	N/A	10	30	30	5 Training Programmes provided		5 Training Programmes provided	NA
	4.1.1.5 Create and maintain sound labour relations between employer and employees	CS 28	Number of Local Labour Forums (LLF) Meetings held	8	a) Approved calendar of meetings     b) Signed notice of meetings	2 LLF meetings	DMS 1703254.  Target Met 2 LLF Meetings held this quarler 1. RPT 178781 Agenda, RPT 178783 Minutes 1 August 2024 2. RPT 179105 Agenda, RPT 179106	N/A 3	N/A	2 LLF meetings	Target Not Achieved: Two LLF meetings were scheduled for the quarter, but did not take place. Notice of meeting and Agenda on DMS 1718807.		The two LLF meetings that did not take place in the quarter should be scheduled during the following quarters.	4	2	8	2 LLF meetings		2 LLF meetings	N/A
		CS 29	% of cases whose disciplinary procedure commenced within a month of registration	100%	3 a)Updated Case register with dates	100%	Draft Minutes held 27 September Target Met 100% Case Register for Labour Cases found on DMS 1623750 Bargaining Council and CCMA, DMS 1634695 Labour Relations internal cases	N/A	N/A	100%	Target Achieved: Case Register for Labour Cases found on DMS 1717572 Bargaining Council and CCMA, DMS 1717568 Labour Relations internal cases.	Councilors were present. Th N/A	e N/A	100%	100%	100%	100%		100%	NIA
		CS 30	Number of labour relations training sessions	3	a) Attendance register     b) Copy of training material	N/A	Two trainings were conducted the attendance register is available on DMS 1697477. The new condictions of service workshoped are available on DMS 1696563 - Code of conduct training-Presentation DMS 1629060, Code of conduct policy DMS 1628774 and Attendance Register DMS 1703107	5 n ),	N/A	1 training	Target Achieved: Three (3) trainings were conducted in this quarter. Labour relations information sharing of the new Conditions of Services was held on 102 Cotober 2024. The attendance register is found on DMS 1696563. The second training was the Disciplinary Procedure Training that	N/A	N/A	1	5	5	1 Training		1 Training	N/A
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CS 31	Annual review of the municipal organogram/structure by 30 June 2025	30-Jun-25	a) Proof of amendment! implementation of Council resolutions     b) Quarterly report	f N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A	30-Jun-25	Change Management training to Managers		a) Submit annual review of organogram/structure to Council for Adoption 30 June 2025     b) Signed Job descriptions for all newly appointed employees in the financial year	NIA
1 Sustainable Financial agement (Expenditure and	5.2.1.6 Apply adequate financia management methodologies		% Capital expenditure of approved projects co- ordinated and facilitated by the CS Department	90%	3 a) Expenditure report	7,6% expenditure:	Target Not Met: 0% Achieved	Capital projects for Corporate Services Department are funded		73,5% expenditure	Target not Achieved:		e Spending on capital projects will immove once the	73.5%	20%	90%	90% expenditure		90% expenditure	N/A
anagement (Expenditure and evenue)	managamena metruuuuu ges		The state of the control of the cont				- A Achieved	through the bank loan (borrowing).  Memo DMS 1683724 states that no capital projects funded through borrowing may be undertaken until the bank loan has been received by	impove once the borrowing process has been concluded.		Zuris of Lapzai outget used as at the end of the second quarter. DMS 1704139 (Component 5)		n borrowing process has been conduded.							

		CS 33	% Budget Spent on Workplace Skills Plan	95%	3 a) Copy of report	5% Expenditure	Target Met:	13.57% of R1861400.00 DMS 1700467 - First Aid Leve1 Level	N/A	25% Spend against annual	Target Achieved:	Target over achieved in the	N/A	30%	47%	95%	30% Spend against annual budget	
			(cumulative)		b) Invoices for training sessions		Target Met: 13.57% Achieved	DMS 1700467 - First Aid Leve1 Level		budget	Target Achieved: 33.80% expenditure. Training & Developmen Quarterly Report is contained in RPT 179358 (including expenditure details - Shopping	Quarter 1. As of Mid - Year,						
				1			(a) Training & Development Quarterly	Level 3 and Aviation Training for Richards Bay Airport Personnel to			(including expenditure details - Shooping	actual achieved is 33.80%.						
							Report is contained in RPT 178999	close compliance training gaps Occupational Health & Safety and			carts/ Quoataions and invoices contained in DMS 1717882).							
							(including expenditure details) (b)	Occupational Health & Safety and			DMS 1717882).							
							Copies of Shopping Carts / Quotations / Invoices contained in DMS 1700467.	SACAA findings for employees working at the Airport										
							DMS 1700467	working at the Airport										
		CS 34	% Operating Budget spent on implementing	1%	3 a) Copy of report	1% of Quarterly Payroll budget spent	Target Met:	N/A	N/A	1% of Quarterly Payroll	Target Achieved:	N/A	N/A	1%	1%	1%	1% of Quarterly Payroll budget spent	
			% Operating Budget spent on implementing Workplace Skills Plan	"	a) Copy of report     b) SARS EMP 201 forms		Target Met: 1% Achieved			budget spent	Target Achieved: 1% - Training & Development Quarterly Report is contained in RPT 179358 (including							
				1							Report is contained in RPT 179358 (including							
				1			(a) Training & Development Quarterly Report is contained in RPT 178999 (including calculations - DMS 1387858) (b) SARS EMP201 forms -				calculations and SARS EMP201 forms - DMS 1716992)							
							(including calculations - DMS				11 10002):							
				1			1387858) (b) SARS EMP201 forms -											
							DMS 1700399.											
E 2.1 Comply Chair Management	E 2 1 2 Assumbs sentencia and	00.35	Number of control confining confidence should	4 Count Control	2 at Constant Contrast Marchada Davista	a) Occade do Combrant Manifesian	Towns Mad	M/A	N/A	a) Occadents Constant	Toward & ability and	N/A	N/A		2		a) Occade do Constant Manifeston	
5.3.1 Supply Chain Management	logistics management	65 35	Number of contract monitoring registers signed by DCM	Monitoring Registers	a) Quarterly Contract Monitoring Register signed by DCM	Register signed by DCM	Target Met Corporate Services Contract	N/A	N/A	Monitoring Register signed by	Comorate Services Contract Monitoring	N/A	N/A	2	2	4	a) Quarterly Contract Monitoring Register signed by DCM	
			-,		15,		Monitoring template is available on DMS 1701271			DCM	template is available on DMS 1701271.							
				1			DMS 1701271				Target Achieved: Corporate Services Contract Monitoring template is available on DMS 1701271. Contract Monitoring Register signed by DCM for the quarter is contained in DMS 1720138.							
				1							for the quarter is contained in DMS 1/20138.							
		00.00	21.1.2.2.2	20.1.05	2 10 11			N/4			No.	N/4		20.1.05		20.1.25	****	
	5.3.1.1 Demand and acquisition management	1 CS 36	Date of submitting Procurement Plan	30-Jun-25	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30-Jun-25	N/A	30-Jun-25	N/A	
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STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT AUDIT EVIDENCE REQUIREMENT		Q1: 01 JUL - 3			Q2					ILY TARGETS Mid-Year adjustment	40.07770.438000		q3 T		94			REASON FOR ADJUSTMENT
111 To onsure effective and efficient	1113 Development and raview of policies	COMS 1	Number of Denartmental noticies developed/		4 a) Policy Renister	01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT  KPA: GOOD GOVERNAN  NA	REASON(S) FOR VARIATION CE AND PUBLIC PARTICIPATION	CORRECTIVE ACTION (6 KPIs = 18%)	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR	ACTUAL OUTPUT REASON(S) FOR VARIATIO	N CORRECTIVE ACTION 01 APR - 30 JUN 4 Práries	ACTUAL OUTPUT R	EASON(S) FOR VARIATION	CORRECTIVE ACTION	N/A
administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and logislative compliance		reviewed for adoption by Council		a) Policy Register     b) Report to Committee Section     c) Council Resolution												4 Policies reviewed		4 Policies noviewed				
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COMS 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	a) List of Recommendations for the quarter     b) Summary Report from OHS Manager	100% of CHS Recommendations due for the quarter implemented	Target not met 72% CHS Recommendations implemented in the this quarter.	Incidents that occurred during the quarter were not reported within the legislated time frame.	All outstanding incidents will be envistigated and closed by end of quarter 2.	100% of OHS Recommendations due for the quarter implemented	Target not met 83% of OHS Recommendations due for the quarter implemented DMS 1721578	Failure to report incidents and investigations on the stipulated time frame.	accountable to ensuring their teams adhere to reporting timelines and application of	100%	78%	100%	100% of OHS Recommendations due for the quarter implemented		100% of OHS Recommendations due for the quarter implemented				NIA
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	COMS 3	Number of Batho Pele activities implemented in the infrastructure Services Department	4 Batho Pele activities	3 a) Proof of activities	1	POE on DMS1704260  Target met 1 activity conducted of Batho Pele in the	N/A	N/A	1	Target Met 1 activity carried out during the 1st quarter DMS 1717499 and 1717470	NA.	Consequence management NIA	2	2	4	1		1				NA
	1.1.6.1 implementation and maintenance or an efficient Enterprise Risk Management system and Business Continuity	COMS 4	V	s 100%	4 a) Updated risk register	100% completion of Action Plans due for the quarter	form of customer surveys in the the following Licesning offices Richards Bay- 100% of Risk Action Plans implemented in this quarter	N/A	NA	100% completion of Action Plans due for the quarter	quater DMS 1717499 and 1717470  Target not met 89% completion of Action Plans due for the quarter DMS 1716029	Failure to review action plans timeously	Implement a structured schedule to review and update	100%	95%	100%	100% completion of Action Plans due for the quarter		190% completion of Action Plans due for the quarter				N/A
	system and Business Continuity  1.1.7.2 Effective and value adding internal		So competed or American Plans for each operate as documented in the strategic risk negister for Community Services Department (Excluding those outside own control)  Si Implementation of previously raised Internal	****	a) Updated risk register     b) Sign-off document as proof of     endorsement by DIMM     c) Executive summary report on     achievements by CRO     a) Quarterly Register of Findings from	100% implementation of IA	POE DMS 1690135			100% implementation of IA	quarter DMS 1716R29  Target not met	Failure to report and provide	the risk register regularly during Departmental monthly meetings. Ensure proper planning.				100% implementation of IA		100% Resolution of Interna				NIA.
Independence of internal audit activities	audit activity	COMOS	Audit recommendations within Community Services Department (Excluding those outside own control)	100%	a) Qualitary register or Hardings to the Internal Audit with status of progress on implementation plans/Quarterly follow-up reports)	recommendations due within Q4	100% of recommendations due in quarter- were implemented. POE DMS 1696182	4	NA.	recommendations due within Q1	60% implementation of IX recommendation due within Q1 DMS 1719857	timely and complete information to internal auditors.	communication timely submission in the 3rd quarter.		60%		recommendations due within Q2		Audit findings due within Quarter 3				NA.
		COMS 6	% Resolution of 2022/22 AC findings in the overall AC Action Plan	100%	a) Quarterly Report on the resolution of AG- findings by CAE	NA	NEA	NA.	New New	NA.	**	**	×-	-	-	100%	50% of AC Indings resolved		160% of AG findings reache	4		1	Remove indicator. No AG Finding for the Department on AG Action Plan
												ID INFRASTRUCTURE PROVISIO	N (3 KPIs = 09%)										
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services		Average % of total collected waste recycled against the waste collected by the City of ultihilathuze	24% (Average)	a) Evidence of waste collected for 2024/25     FY with calculations to support re-cycling     figures     b) Basis of calculation with evidence of	24% of total waste collected in Q4 (2023/24) recycled	Target Met 25% of waste was achieved. This quarter recycling quantities. 13 308 840 tonnes of	Private recyclers contributed through collection of recyclables from the households	N/A 2	4% of total waste collected in Q1 recycled	Target Met	Private recyclers contributed through collection of recyclables from the	NA.	24%	27%	24%	24% of total waste collected in Q2 recycled		24% of total waste collected Q3 recycled	n			NIA
economic development					recycling		waste was collected and out of that total 3 220 900 tonnes of waste was recycled. Evidence recyclables volumes (DMS 1700098). Recycling PCE and calculations (DMS 1700099).				A bata of 25% of waste was achieved durin bits quarter. A total of 12.799 165 homes of waste was collected and out of that lotal 3.955 94 hom of waste was morpical. PDE for recyclobles volumes DMS 1717569 Recycling PDE and calculations: DMS 1717573	households es											
			Percentage Households with access to waste disposal	74%	a) Evidence of delivery of skipsiplacement of skips	74%	Target Met 74%	NIA	N/A	74%	Target Met 74%	NA.	NA.	74%	74%	74%	74%		74%				NIA
		COMS 9	When water connections + total number of households with access/Tostal number of households! Collection of waste against the approved schedule (At least one refuse removal	100%	b) Evidence of calculations of households     a) Waste Management Operations Report.     b) Declaration by Manager: Waste	100% Refuse removal Service	POE: 777  Target Met 100% refuse removal Administration and	N/A	NIA 1	00% Refuse removal Service	No new Households were supplied with skip or waste bins.  Target Met 100% Refuse removal service rendured duri	NA NA	NA.	100%	100%	100%	100% Refuse removal Service		100% Refuse removal Servi				NIA
			service per week, as per National Norms and Standards)		Management Services and designated Waste management Officer. c) Waste Daily Route Itinery d) Weigh bridge slips		compliance for the period 1 July to 30 September 2024 (RPT 179134) Waste Management Services: Operations for the period 1 July to 30 September 2024 (RPT 179225 ), DMS No. for the Weigh Bridge for				NOW, Retuse removal service rendered can be quarter. Antiristation and compliance the period 1 October to 31 December 2024 (SPF 1179139), March Management 2024 (SPF 1179139), Total March Management Con- Coparations for the period 1 October to 31 December 2024 (SPF 1179137), DISS No. Wheeley Schoolse 1 Empanyon Deport 1796519 2 Richards Bay Deport 1796519 2 Estatement Deport 1796519 3 Estatement Deport 1796519	cor c											
							179226 ). DMS No. for the Weigh Bridge fo July - September 2024: July = DMS No. 1700448 AUG = DMS No. 1700450				December 2024 (RPT 179737). DMS No.: Weekly Schedule 1 Empangeni Depot 1718613 2: Richards Bay Depot 1718614												
							1/1922b ), UMIS No. 107 the Weigh intellige to July - Sophamber 2024: July = DMIS No. 1700448 AUG = DMIS No. 1700450 SEPT = DMIS No. 1700451 DMIS No. for Tracker Report: DMIS No. FOR July - 1700535 DMIS No. for August - 1700537 DMIS No. for September - 1700547				December 2024: October = DMS No. 1718053												
							DMS No. for September – 1700541 Declaration form 1700481				November = DMS No. 1718057 December = DMS No. 1718071. DMS No. 1 Declaration Report : 1718512 DMS No. for Tracker Report DMS No. for October — 1718053 DMS No. for November — 1718057	r											
											KPA: LOCAL ECONOMI	C AND SOCIAL DEVELOPMENT (A	10 KPIs = 59%)										
3.2.1 Provision of efficient and effective law enforcement, registration, licensing and security services	3.2.1.1 Development and implementation a crime prevention and safer city strategy	COMS 10	Roadblocks 40% of which are Alco-marchitocks of 100% Traffic Control interventions during Coal Truck Congestions.	or 246- 254	a) Operational plans     b) Monthly roaders     c) Successes spreadsheet	12 Roadblocks	Target Met 15 Roadblocks executed (DMS 1700337)	SAPS planned more roadblocks for this period and Traffic participated.	N/A	12 Roadblooks	Target Met 16 Roadblocks executed DMS 1717405	Traffic and Licensing  SAPS planned more roadblocks for this period and Traffic participated.	NA.	24	31	48	12 Roadblooks		12 Roadblooks				NA
and account an incom			Track Congustions.		Ly Socialist apresis res	25 Speed Law Enforcement	Target Not Met 4 Speed Law Enforcement	1) The tarnet could not be	Will have a Dedicated team members to conduct speed law	25 Speed Law Enforcement	Target Met and exceeded 38 Speed Law Enforcement DMS 1716948	The target was exceeded due to the 2024 Earthur Seasons	NA.	50	Q	100	25 Speed Law Enforcement		25 Speed Law Enforcemen				NIA
							(DMS 1700309)	reached due to the round-the- dock policing, enforcement and point duty caused by the truck congestion on the NZ and John Ross (R34).	enforcement. A second machinne has been callebarated and returned and will enhance our capacity to conduct speed			plan as per DMS 1590727. An additional Proleser speed measuring equipment was calibrated and in use during the											
								The responsibilities and functions of the already thinly strategy countries.	law enforcement exercises, 31 December 2024			quarter.											
								have been adversely affected by the reduction in manpower brought on by several															
						24 By-law Bitz Operations	Target not Met 3 Bitz-law Operations (DMS1700307)	<ol> <li>The target could not be reached due to the round-the- dock policing, enforcement and point duty caused by the truck</li> </ol>	Regulate the influx of trucks.     Have a dedicated team of LEO to achieve target.	24 By-law Bitz Operations	Target Met and exceeded 49 Bitz-law Operations DMS 1717483	The target was exceeded multi- disciplinary operations with several stackholders in light of the food safety inspections.	NA.	48	8	95	24 By-law Bitz Operations		24 By-law Bitz Operations				NIA
						1 x Traffic or crime prevention campaigns	Target Met 1 Traffic campaign – (DMS 1699664)	congestion on the NZ and John Ross (R34). NIA	N/A 1	x Traffic or crime prevention campaigns	Target Met 1 Traffic orine prevention campaign DMS 1719070	DMS 1717483.	NA.	2	2	10	4 x Traffic or crime prevention campaigns		4 x Traffic or crime prevents campaigns	n			Target to increase to 4 x Traffic or crime prevention campaigns per quarter
		COMS 11	% compliance with response times (Urban 25mi - 30min and 35min - 45min outside urban areas	in 100%	a) Register of accident reports, reaction records of resonnse time	100% compliance for road accidents in Q1		N/A	NIA	100% compliance for road accidents in Q2	Target Met	NA.	NA.	100%	100%	100%	100% compliance for road accidents in Q3		100% compliance for road accidents in C4				NA
			for road accidents.		a) Register of accident reports, reaction records of response time b) Report on reaction to accident incidents c) Calculation records		Target Met 42 ACCIDENTS ATTENDED (DMS 1700281 ) 100% compliance reaction time. Urban (25min -30min) Outside Urban (35min -45min)				100% compliance reaction time. Urban (25min -30min) Outside Urban (35min -45min)												
		GOMS 12	% revenue collected from lines issued	<del>50%</del>	a) Updated Fines Register b) Copy of fines payments	60%	Terget not Met Percentage revenue coloched in Titu- Frees Iconod, 165 Payments received 21	Revenue collection exercise- could not be reached due to- 1) the round the clock policing- enforcement and point dub-	1) Regulate the influe of trucks 2) Have a dedicated learn of Traffic officers to achieve larget 21 December 2024	90%	Target not met Not achieved First kand: 127 Payments modeled: 25 Payments modeled: 11 (f)	Target was not met due to- payment recovery exercises and equipment-	Indicator will be reviewed at mid year				<del>20%</del>		50%			7	The Department does not have full control of collecting fines issued. the Criminal Justice System may reduce the amount of the fine or Stuck the matter off the court roll prior
							(-DMG-1700250-)	council by the hook congestion on the N2 and John Ross (R24). 2) The responsibilities and			X Ferrotage menos celected 1.175- DAS-1700205												to paying the Municipality its portion, if any.
		COMS 13	% Compliance to Department of Transport	100%	a) ENATIS Printout     b) Quarterly Report to Council	100% transactions for clients who comply with the	Target Met	functions of the already thinly staffed operational members- house been selected a effected to	NA 1	100% transactions for clients who comply with the	Target Met	NA.	NA.	100%	100%	100%	100% transactions for clients who comply with the		160% transactions for clien who comply with the	5			N/A
			operating guidelines when facilitating Motor Vehicle and Driver Licencing and Registration		b) Quarterly Report to Council	who comply with the requirements*.	100% Transactions processed during the 1st quarter includes the following: MERITATS: (DMS 1699987)			who comply with the requirements".	Transactions processed during the 2nd quart includes the following: MLB STATS: (DMS 1717649) Renewal of motor licenses: 24 254 Registration of new vehicles 5 545 DLTC STATS: DMS 1717050						who comply with the requirements*.		who comply with the requirements".				
							Renewal of motor licenses: 28 259 Registration of new vehicles: 55 14 RD323 Report DMS 1699923 DLTC STATS: ( DMS 1699954 ) Leamers Licence Applications: 1 765 Leamers Licences Issued: 968				DLTC STATS: DMS 1717050 Learners Licence Applications: 1606 Learners Licences Issued: 928 Duplicate Learners Licences Issued: 23												
							Duplicate Learners Licences Issued: 14 Learner Licence Classes Conducted: 128 Temporary Drivers Licences Issued: 1561 PRDP Applications Processed: 771 DDDPs Insured: 505				Learner Licence Classes Conducted : 118 Temporary Drivers Licences Issued:1 811 PROP Applications Processed: 731 PROP's Issued: 694												
3.2.1 Provision of efficient and effective law enforcement, resistration, licensing	3.2.1.1 Development and implementation of a crime prevention and safer oily strategy	f COMS 14	Number of monitoring meetigs conducted	12	3 a) Minutes of meetings b) Attendance Register	3 monitoring meetings	PHLP Applications Processed: 7/1 DOND's Instant-EDE  Target met 3 Contract Monitoring meetings DMS	N/A	N/A	3 monitoring meetings	Target Met 3 Monitorion meetings took nince DMS -	Security Services	NA.	6	6	12	3 monitoring meetings		3 monitoring meetings				N/A
and security services		COMS 15	Number of random site inspections conducted	180	a) Signed of inspection sheet	45 random site inspections	1699817, RPT 179192	To ensure the new security		45 random site inspections	Montering meanings took place blikes: 1708807 , 1717014, 1715883 ,1717063 Target Met	Additional manpower was	NA.	90	198	150	45 random site inspections		45 random site inspections				N/A
							Target Met and exceeded 98 Site Visits during the 1st quarter POE on DMS 1695528 and 1701034 RPT 179192	companies were adhering to the set site SOP's (of the new tender) inspections had to be conducted also during night shift.			A total of 60 random site inspections, DMS 1717299, 1716600	Additional manpower was allocated to site inspections. Staff members were increased from two to five members.											
202 Devices of 5	1300 Device and		Natural Programme Control						No.	-	Emergency	Services and Disaster Manageme	nt.										No
3.2.2 Provision of Fire and Rescue Services	3.2.2.1 Develop and Implement a fire prevention strategy	COMS 16	Number of inspections conducted at potentially hazardous business premises	1000	a) List of business premises to be inspected     b) Completed and signed inspection reports     by officers confirming inspections     c) Copy of quarterly report to Council	250 inspections conducted	Target met and exceeded by 32 inspections. 282 Fire Prevention inspections were conducted during this quarter. List of remainer inspection as he travel on DOT.	Increase in number of inspections was due to a higher demand for Major Hazards installation and Business License increasions increased	N/A	250 inspections conducted	Target met and exceeded by 32 inspections 282 Fire Prevention inspections were conducted during this quarter. List of premise inspected can be found on RPT 179195. Depictor of the inspections completed.	Target met. 250 Fire Prevention inspections s were conducted during this quarter. List of premises increased are he found on DOT		500	554	1000	250 inspections conducted		250 inspections conducted				NIA
							282 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on RPT 179195. Register of fire inspections completed available at Richards Bay and Empangeni Fire Station.	License inspections increased the number			available at Richards Bay and Empangeni Fi Station.	inspected can be found on RPT 179718. Register of fire inspections completed available at Richards Bay and Empangeni Fire Station.											
		COMS 17	Percentage compliance with the required aftendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural frefighting incidents	100%	a) ESRI report b) Quarterly report	100% compliance for structural fire incidents in Q1	Target met. 100% Attendance to all structural fires. 37 Structural fires were responded to within the attendance time (under 15min – 20min and outside Urban 30min-40min). ESRI Report available at Richards Bey Fire Station on the	NIA.	NIA 1	00% compliance for structural fire incidents in Q2	Target met. 100% Attendance to all structural fires. 37 Structural fires were responded to within the	Target met.		100%	100%	100%	100% compliance for structural fire incidents in Q3		100% compliance for structu fire incidents in Q4	al .			NIA
			menyleng incidents				attendance time (urban 15min – 20min and outside Urban 30min-40min). ESRI Report available at Richards Bay Fire Station on th data base. Quarterly Report available on RPT 173197.	5			attendance time (urban 15min – 20min and outside Urban 30min -40min). ESRI Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RP 179497.	shuchral fires. 27 Shuchral fires were responded to within the attendence time (urban 15min – 20min and outside E Urban 30min – 40min). ESRI Departs malibilis at Sichards											
		COMS 18	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for fire accidents	100%	a) ESRI report b) Quarterly report	100% compliance fire for accidents in Q1	RPT 179197.  Target met.  100% Attendance to all rescue incidents. 7. Motor vehicle accidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min).	7 NIA	NIA	100% compliance fire for accidents in Q2	Target met. 100% Attendance to all rescue incidents. 77 Motor vehicle accidents were responded to	Reports available at Richards Target met. 100% Attendance to all rescue incidents. 60 Motor vehicle		100%	100%	100%	100% compliance fire for accidents in Q3		100% compliance fire for accidents in Q4				NIA
							Station on the data base. Quarterly Report	a t			within the attendance time (urban 15min – 20min and outside Urban 30min-40min). ES Reports available at Richards Bay Fire Statio on the data base. Quarterly Report available	accidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min).											
		COMS 19	Perecentage of disaster assessments conducted within 30 days of the incident	100%	a) Quarterly Report b) Beneficiary List	100%	available on RPT 179195.  Target met.  100% Disaster assessments were conducted during this quarter. Quarterly report available on RPT 179164.	N/A	N/A	100%	on NPT 179195.  Target met. 32 Disaster assessments were conducted during this quarter. Quarterly report available.	ESRI Reports available at Target met. 110 Disaster assessments were conducted during this		100%	100%	100%	100%		100%				NIA
							report available on RPT 179164.				on RPT 179164.	quarter. Quarterly report available on RPT 179715.											
3.4.1 To promote social cohesion	3.4.1.3 Development of sports and recreation programs	COMS 20	Number of sports developmental programmes conducted	9 5	4 a) Register of participents b) Report	Salga Games Cluster Level	Target not met  Games could not be implemented during the quarter.	Delayed by Councils cost confiainment measures. Request for exemption on RPT 178853 approved on the 015st October 2024 and memo on DMS	To be presented in Quarter 2 , on the 12th & 13th Octopber La	layoral Sport Day earn to Swim Gala	Target Not Met Mayeral Sport Day: Report DMS: 1704433 Register DMS: 1716592 King Cell-ham	Sports and Recreation  Due to Council's cost containment measurers, Learn to Swim Gala could not be	In partnership with one Swimming Club, the Gala will be presented in the third quarter,	3	1	2	Learn to Swim Gala		NA.				Correct reflection of targets
						Netball Development	Target not met			ietball Closing Tournament	District Games: Report DMS: 1705993, Register DMS: 1716994 Target Not Met:	hosted  The Basketball Federation	quarter, The Baskeball Tournament			2	Rush developed recommen		Rugby development				Moved to last quarter
						Basketball Development	Games could not be implemented during the quarter.	measures	cost containment measures B	asketball Closing Tournamen	Nethall Clossing Tournament: Project proposal DMS: 1715920, Report DMS: 1713105, Register DMS: 1715255, Nethall Umpires Workshop: Project proposal: DMI	cancelled the Tournament at the last minute due to unforseen circumstances	has been replaced with the Athletics Track and Field,				Basketball Tournament		programme				, and an open gradient
											1715625, Report DMS: 1712222, Register DMS: 1715825, KZN Athletics Track and Field: Project proposal: DMS: 1716927, Report DMS: 1708844, Register DMS:												
						Athletics X-Country Development Umhlathuze Sub-Youth Time Trials	Target met Athletics Country Development Report: DMS 1696275, Register: DMS: 1699079, Agend&minutes: DMS: 1690269	Athletics Sub-youth trials were cancelled due to inclement weather conditions DMS 1703712	Awaiting KZN Athletics to confirm a new date which might be in Q2 (09 November 2024)	NA	NA	NA	NA.	2	1	1	Athletics schools/clubs- competition-		NA.				Alignment to Budget availability. No budget available.
<u></u>							Sub-Youth time trials not achieved	mount of															

		COMS 21 Number of recreational programmes conducted	5	All Register of Participants     Big Report	uMhlathuze Indigenous Sports Golden Games at Cluster Level Umhlathuze Aerobics Marathon		NA	NA	NA.	NA	NA.	NA.	3	2	5	NA		2 Golden Games		NIA
		COMS 23 Number of sports and recreational facilities maintained	157	a) Approved Maintenance Plan     b) Quarterly Progress Report	168 Facilities maintained	Target Met  168 Facilities maintained POEon Report on RPT: 179256	NA	NA	168 Facilities maintained	Terget Met 168 facilities maintenance during the quarter RPT: 179728,	NA.	NA.	168	168	168	158 Facilities maintained		168 Facilities maintained		NIA
				· · · · · · · · · · · · · · · · · · ·	-						Arts and Culture						<u> </u>		<u> </u>	
3.4.1 To promote social cohesion	3.4.1.2 Review and implement of Arts and Culture Strategy	COMS 24 Number of Library and Museum outreach programs conducted.	5	al) Attandence register     b) Proof of programmes	1 outreach programme conducted	Target Met and exceeded 3 programmes conducted. Richards Library crientation DMS 1700494 Esikhaleni Library Holiday Programme DMS 1668408 Reading Competition	We received requests from local schools and the community to host the Library orientation and holiday programme.	NIA	2 cutreach programme conducted	Target Met 2 Outreach programme conducted during the quarter Library Tour by Bulumwelo High School DMS: 1717068, District reading competition level three DMS: 1716010	NA.	N/A	3	5	5	1 outreach programme conducted		1 cutreach programme conducted		NIA.
		COMS 25 Number of Ares & Culture programs implemented through libraries, museum	12	3 a) Register of Perficipants b) Report	3 Arts & Culture Programs implemented	Target not met  1. MR AND MISS WAR-LATH-UZE BEAUTY PAGEANT 2024: DAIS 170 1265 2. REED DAIS 170 1265 of Sport, Atts and Culture in collaboration	Councils cost containment measures	An extra programme will be implemented in the 2nd quarter to make up for the 1st quarter. Preparations were underway on time of reporting, 31 December 2024	3 Arts & Culture Programs implemented	Target Met 3 Cultural Programs implemented during the quarter: Lecture on Unishos Wicenhanga and Ungubho welembe DMS 1717419 & 1717419, Nicos Dingane Lecture DMS 1717420, Zulu Dancel ingoma celebration DMS 1716417	NA.	N/A	6	5	12	3 Arts & Culture Programs implemented		3 Arts & Culture Programs implemented		N/A
		COMS 26 Number of Holls and Thiscong Services Centres Outreach programs conducted.	12	3 a) Register of Participants b) Report	3 Halfs & Thusong Services Centres Programs implemented	Target Net and exceeded  4 programmes conducted 3 Intergrated services and 1 Thusong week outreach. POE may be viewed on DMS 1698712 DMS 1701087 (Pictures), DMS 1698710 (13 August 2024) DMS 169879 (Departments), DMS 1698979 (Community Members) DMS 1701089 (Pictures).	Through collaboration with our stakeholders, we were able to implement an additional program beyond our original scope.	N/A	3 Halfs & Thusong Services Centres Programs implemented	Target Met  3 Halls & Thusong Service Centres Programs implemented Ward 29 Thusong service centre integrated deliver drive outrach program MS 1716436, 1716465, DWS 1776435, Ward 25 follow up programme DMS 1716466, Ward 12 Thusong Service Centres Programs implemented DMS 1711128, 1711193	NA d Services Parks and Cemeteri	N/A	6	7	12	3 Halfs & Thusong Services Centres Programs implemented		3 Habit & Thusong Services Centes Programs implemented		N/A
3.4.1 To promote social cohesion	3.4.1.4 Develop and maintain parks	COMS 27 Number of indipenous trees planted for	1200	3 a) Indigenous trees register	300	Target Met	N/A	N/A	450	Taget not met		A new service provider has	750	500	1200	400		9		N/A
3.4.1 to position about constant	facilities	environmental preservation	1200	b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etr where andirable)	trees planted	300 indigenous trees planted for the environment preservation PCE on DMS 1699189			trees planted	300 trees planted during the quarter. DMS 1699189	the service provider.	since been appointed. An extra 150 trees will be planted during the 3rd quarter.				trees planted		trees planted		100
		COMS 28 % implentation of grass cutting, tree pruning and green belts programme in terms of the approved schedule	100%	a) Approved grass cutting programme     b) Quarterly Report     c) Completion documentation	100% implementation of grass cutting, tree pruning and green belts schedule	pruning and green belts schedule. POE on DMS: 1700824 DMS: 1700825	NA.	N/A	100% implementation of grass cutting, tree pruning and green belts schedule	Target Net 100% grass catting injuriesmented. Completion: 17/1058 Grass catting Programme: DMS 17/17601, RPT 179733	N/A	NA.	100%	100%	100%	100% implementation of grass cutting, tree pruning and green belts schedule		100% implementation of grass cutting, the pruning and green belts schedule		N/A
		COMS 29 % implementation of cometeries maintenance programme in terms of the approved schedule	100%	a) Copy of cemetary maintenance plan b) Quarterly report on implementation of cemetary maintenance plan	100% implementation of cemeteries maintenance plan	Target Met 100% implementation of cemetries maintenance plan PDE on DMS: 1699040 Maintenance DMS: 1700832	N/A	NIA	100% implementation of cemeteries maintenance plan	Target Met 100% implementation of cemeteries maintenance plan DMS 1717603	NA.	NA.	100%	100%	100%	100% implementation of cemeteries maintenance plan		100% implementation of cemeteries maintenance plan		N/A
										KPA: MUNICIPAL INSTITUTIONAL	DEVELOPMENT AND TRANSFO	ORMATION (2 KPIs = 05%)					•	•		
4.1.1 To create an appropriate organisational climate that will attract an ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COMS 30 Date of submilling signed Performance Plans for an engineer plans for an engineer plan engineer plans (and off Sillangears (Level 11 spends) within Community Services Department	31-Jul-24	a) Signed Performance Plans     b) Proof of submission to PMS Unit	2024/25 Performance Plans fro employee below section 55 Managers signed and submitted to PMS Unit	Target Not Met  Signed and submitted Performance plans for Managers below Section SE PDE-HDS  Public & Managers Services DMS 1660370, Manager Hortouture Services, DMS 1660620, Manager Sports & Recreation DMS 1660620, Manager Sports & Recreation DMS 1660620, Proof of submission DMS	Submission will be familised in quarter 2.	Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Community Services Department. Will be signed and finalised 31 December 2024	N/A.	NA.	NA.	N/A	31-346-24	31-34-34	35-36-24	N/A		NA		NIA.
		COMS 31 Number of Performance Assessments for employees reproting to the DCM	2	a) Assessment Report     b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met 2023/24 Annual Performance assessments	N/A	NA	N/A	NA	NA	NA	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025		NA.		N/A
						conducted during the quarter POE: DMS				KPA: MUNICIPAL FINANCIA	AL VIABILITY AND MANAGEME	NT (3 KPIs = 09%)						-		
5.2.1 Sustainable Financial managemen (Expenditure and Revenue)	nt 5.2.1.6 Apply adequate financial management methodologies	COMS 32 % Capital expenditure of approved projects co- ordinated and facilitated by the Community Services Department	90%	a) Spending report per quarter as per SDBIF	48,6% expenditure	Target not met  26% achieved during this quarter. A Islail of R11 787 165 of R 29 159 835 POE-DMS 1873935	All funded programs under borrowed source of funding were put on a halt DNS 1703784	Projects will proceed once CFO sends communication coffrming the go ahead on t funded projects. DMS 1703784	87,9% expenditure	Target not met. 29% Achieved	Funds re allocated to supplement shortfall on critica projects and cost containment measures.		857	29%	90%	90% expenditure		50% expenditure		NIA
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	COMS 33 Date of submitting Procurement Plan	30-Jun-25	a) Proof of procurement plan submission	N/A	N/A	NA	NA	N/A	NA	N/A	N/A	NA	NA NA	30-Jun-25	NA.		Procurement Plan for 2025/2026 submitted to SCM 30 June 2025		NIA
	5.3.1.2 Accurate contracts and logistics management	COMS 34 Number of contract monitoring reports submitted to Portfolio	4 Reports	a) Quarterly contract management report	1 Report	Target Met 1 contract management report RPT 179192	N/A	NA	1 Report	Target met 1 Quartely contract management report RPT :175660	NA.	NA.	2	2	4	1 Report		1 Report		NIA

										QUARTERLY TARGETS		
TRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE	ANNUAL TARGET	BUDGET	WEIGHT	AUDIT EVIDENCE			Q3 Targets		Q4 Targets
TRATEGIO OBUESTIVE	ibi diratedi	MINO.	INDICATOR	ANNOAE TARGET	BOBOLI	WEIGHT	REQUIREMENT	01 Jan - 31 Mar	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 Apr - 30 Jun
							KPA: GOOD GO	I OVERNANCE AND PUBLIC F	PARTICIPATION (5 KPIs = 16%)			
nd efficient	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	FS 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	N/A	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target not met. 83% DMS 1734884	There were gaps identified by OHS Deputy Manager around the intergration of insurance claims with incidents.	CFO will investigate the possibilities of the matter. However the CFO will not take responsibility for non reporting of incidents by departments which ultimately affects the claims.	100% of OHS Recommendat due for the quarter implement
.1.3 Ensure stitutionalisation of atho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	FS2	Number of Batho Pele activities implemented in the Financial Services Department	4	N/A	3	a) Proof of actvities implemented	1 Batho Pele Actvity	Target met. Customer Relations Management unit coordinated the indigent awareness campaign and launched it on the 28 February 2025. Indigent Awareness Campaign Presentation DMS 1736133 Indigent Posters DMS 1736120 Indigent Awareness Campaign Plan DMS 1709158	N/A	N/A	1 Batho Pele Actvity
rganisation to an nabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	FS 3	% completion of Action Plans for each quarter as documented in the strategic risk register for Financial Services Department	100%	N/A	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met.  100% of Action Plans completed.  DMS 1732622  Strategic Risk Register DMS 1733808  Fraud Risk Register DMS 1733810	N/A	N/A	100% completion of Action P due for the quarter
1.7 To ensure reliability nd maintain dependence of internal udit activities	1.1.7.2 Effective and value adding internal audit activity	FS 4	% implementation of previously raised Internal Audit recommendations within Financial Services Department	100%	N/A	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up	100% implementation of IA recommendations due within Q2	Target not met. 20% resolved in Q2 DMS 1731036, page 10,	In progress. Unfortunately, audit exceptions are accumulative and its difficult to put completion dates.	The department has resolved some of the audit exceptions and will endevour to resolve those that are still in the register. However as stated Finance is a high risk area and there are a high number of exceptions that the department is resolving by improving controls.	100% implementation of IA recommendations due within
		FS 5	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	N/A	4	a) Quarterly Report on the resolution of AG findings by CAE	50% of AG findings resolved	Target met. 100% DMS 1721195	N/A	N/A	100% of AG findings resolve
							KPA: MUNICIPAL		MANAGEMENT (25 KPIs = 78%)			
1.1 Compliance with	5.1.1.4 Compliance with all		Date of approval of the				a) Copy of item to EXCO	Expenditure: Budgeting a	nd Reporting Target met.	I	T	I
	MFMA and relevant local government financial legislation	FS 6	2025/2026 budget by Council in terms of Sec.24 (1) of the MFMA	31-May-25	N/A	8	b) Copy of EXCO resolution noting or adopting budget time schedule	Draft budget to Council for approval by 31 March 2025	CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Final budget to Council for ap by 31 May 2025
			Date of conducting Mid- Year Financial Review of the 2024/2025 budget in terms of S.72 of the MFMA	25-Jan-25	N/A	4	a) Copy of 2024/2025 mid- year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council	Mid-Year Financial Review by 25 January 2025	Target met. CR 17675 RPT 179654 Fin Portfolio 21/01/2025 Exco 23/01/2025 Council 23/01/2025	N/A	N/A	N/A
		FS8	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA.	12	N/A	4	a) Copies of monthly financial reports and item to Council and EXCO b) Copy of the resolutions taken by EXCO in respect of the reports submitted.	3 S71 Reports	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 S71 Reports
		FS 9	Submission of 2023/2024 Annual Financial Statements (AFS) to Auditor General by 31 August 2024 and submission of the Audit Report and AFS for the 2023/2024 year to Council via the Annual Report within 7 months after the end of the financial year.	Submit AFS to AG by '31 August 2024 Submit 2023/2024 Audit Report to Council via the Annual Report within 7 months after the end of the financial year.	N/A	3	a) Copy of item together with financial statements to Council/Audit committee b) Copy of C/Res in respect of the financial statements c) Evidence of submission of AFS to the AG. d) Copy of item together with financial a	AG to present Audit report to Council	N/A	N/A	N/A	N/A
		FS 10	Date of submilting Departmental Annual Report and AFS for contribution to the Organziational Annual Report for submission to the	31-Aug-24	N/A	3	a) Copy of AFS     b) Copy of the financial component included in the Annual report	N/A	N/A	N/A	N/A	N/A

		FS 17	remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40% Remuneration Norm	N/A	3	the % of remuneration of OPEX	25% - 40%	R 855 838 313 + R 25 442 982 / R 4 154 199 378 DMS 1695873	N/A	N/A	25% - 40%
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 16	% verification of assets 75% verification will represent 100% for puposes of reporting.	100%	N/A	3	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	75% assets verified	Target met. (75% is the target representing 100%) 100% of the 50% sample selected was carried out.Therefore 67% was achieved. DMS 1738884  Target met.	N/A	N/A	100% assets verified
		FS 15	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	45% Gearing Ratio	N/A	3	a) Copy of item to Portfolio or Exco and Council     b) Copy of resolution	45% gearing ratio	<b>Target met.</b> 40% as at 31 March 2025 DMS 1695873	N/A	N/A	45% gearing ratio
			Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1-3	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions	1-3	<b>Target Met.</b> 1 month as at 31 March 2025 DMS 1695873	N/A	N/A	1-3
		FS 14	Number of reports on cash coverage submitted to Finance Portfolio, EXCO and Council.	12	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions noting the report	3 Monthly Reports	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 Monthly Reports
		FS 13	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	12	N/A	2	a) Copy of monthly cash flow statement b) Copy of creditors age analysis c) Item to Finance Portfolio committee d) Copy of Item to EXCO/Council e) Copy of Council resolution	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 PRT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
		FS 12	Quarterly SDBIP reports to the EXCO within 30 days after the end of each quarter.	4	N/A	3	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	1 SDBIP Report
		FS 11	Date of submission of the 2024/25 Final SDBIP to the Mayor for approval in terms of Section 69 (3) of the MFMA	30-Jun-25	N/A	3	the Budget	Draft SDBIP prepared together with the draft 2025/2026 budget submitted to Exco by 30 April 2025	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	2025/26 Final SDBIP submitted the Mayor within 14 days afte budget approval

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5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 18	Date of review of revenue policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval	30-Jun-25	N/A	3	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions	Draft 2025/2026 Budget reflecting changed/amended Policies	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Submit Policies for approval to Council 30 June 2025
	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 19	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	12	N/A	3	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Jan 2025 RPT 179845 (DMS 1724580 & DMS 1723993) - CR 17687 Fin 19/02/2025 Exco 27/02/2025 Council 27/02/2025. Feb 2025 RPT 180039 (DMS 1730469 & DMS 1729696) - CR 17810 Fin 27/03/2025 Exco 28/03/2025 Council 28/03/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 monthly outstanding debtors' report
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.3 Accurate and timeous billing and receipting of revenue	FS 20	Revenue collected as a percentage of billed amount. (Collection Rate)	90% (Average)	N/A	3	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA	90% collection rate	Target met. 100% collection rate as at 31 March 2025 DMS 1695873	N/A	N/A	90% collection rate
								Supply Chain Mana	gement			
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.5 Accurate and timeous payments of creditors	FS 21	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy.	4	N/A	3	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	1 SCM Report
		FS 22	Number of stock count reports submitted to Council	1	N/A	3	a) Copy of annual stock count report of 2023/2024 b) Copy of items to Council c) Copy of Council resolutions	N/A	N/A	N/A	N/A	N/A
		FS 23	Improved average turnaround of tender procurement processes in accordance with the procurement plan by 30 June 2025	16 weeks (Average turnover)	N/A	2	a) Tenders approved by the Bid Adjudication Committee.	16 weeks	Target met. 10 weeks - DMS 1719547	N/A	N/A	16 weeks
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	FS 24	Number of Contract Monitoring reports submitted to Portfolio	4 Reports	N/A	2	a) Quarterly contract management report signed by DCM	1 Report	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 RPT 179845 (DMS 1724580 & DMS 1723993) -	N/A	N/A	1 Report
								Financial Manage				
5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 25	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the	30-Jun-25	N/A	3	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council	Report progress on number of policies reviewed	Target met. CR 17809 RPT 179656 Spec Fin Portfolio 27/03/2025 Spec Exco 28/03/2025 Spec Council 28/03/2025	N/A	N/A	Review policies in June for the next financial year

	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation		Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	12	N/A	2	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 repor	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	3 monthly Grant reports included in Section 71 report
		FS 27	Report on the investment register with details of investment, period, interest rate and term within 30 days after month via the Finance Portfolio Committee	4	N/A	2	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the	Quarterly report on the investment register with	Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) - In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	Quarterly report on the investment register with details of investment
			Report all loans within 30 days after month via the Finance Portfolio Committee as part of the quarterly financial reports.	4	N/A	3	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council		Target met. Dec 2024 RPT 179654 (DMS 1718228 & 1704139) CR 17675 Fin 21/01/2025 Exco 23/01/2025 Council 23/01/2025 Mar 2025 RPT 180289 (DMS 1736501 & DMS 1718165) -In progress - to be finalised in the next quarter Proof of submission DMS 1738546	N/A	N/A	Quarterly report of details of all loans
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management		Date of submitting Asset Register figures to AG as part of the 2023/24 Annual Financial Statements	31-Aug-24	N/A		a) Copy of asset register     b) Copy of AFS     c) Copy of submission to     the Auditor General	N/A	N/A	N/A	N/A	N/A
	5.2.1.6 Apply adequate financial management methodologies	FS 30	Percentage Capital Budget spent on Capital project i.t.o. IDP	90% (Cummulative)	R14 609 000		a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	70% capital budget spent	Target not met Actual = 24% as per SDBIP comp 5 (DMS 1718165)	Orders have been placed, just awaiting delivery and installation of meters according to FS plan.	Orders have been placed, and 24% has been paid and 75 % has been committed.	90% capital budget spent
		FS 31	Percentage of the municipality's operating budget spent on indigent relief for free basic services	11%			a) Section 71 Report	11%	<b>Target met.</b> 16,71% as at 31 March 2025 DMS 1703109	N/A	N/A	11%
Sign off by Manager/Head	d of Section:					14						
Total KPA Weighting												
								UTIONAL DEVELOPMENT	AND TRANSFORMATION (2 KPIs = 06%)			
appropriate organisational	4.1.1.4 Develop an effective training and development strategy and programs	FS 32	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Financial Services Department	31-Jul-24	N/A		a) Signed Performance Plans b) Proof of submission to PMS Unit	N/A	N/A	N/A	N/A	N/A
			Number of Performance Assessments for employees reproting to the DCM	2	N/A	3	a) Assessment Report b) Attendance Register	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	Target met. Mid-year Performance assessments held on 31 January 2025 a) Assessment Report DMS 1725682 b) Attendance Register DMS 1725681	N/A	N/A	N/A
Sign off by CFO:			Date:				Signed by the CITY MA	NAGER:				

									D	EPUTY CITY MANAGER ELECTRICITY	AND ENERGY SERVICES 2024/20	25												
									1				QUAR	TERLY TARGETS										T.
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO. KEY PERFORMANCE INDICATOR	ANNUAL TARGET WEI	GHT AUDIT EVIDENCE REQUIREMENT			Q1: 01 JUL - 30 SEPT	1	Q2					Mid-Year adjustment	_			REASON(S) FOR				04		REASON FOR ADJUSTMENT
					01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT		CORRECTIVE ACTION	MID-YEAR TARGET	ACTUAL	ADJUSTED ANNUAL TARGET	01 JAN - 31 MAR	ACTUAL OUTPUT	VARIATION	CORRECTIVE ACTION	01 APR - 30 JUN	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	
1 To secure effective and	1.1.1.4 Compliance with the	EES 1 % Implementation of OHS Recommendations	100%	a) List of Recommendations for the quarter	1009 of CHP Decomposed from the fire	Target Not Met	One incident not investigated within 7 days,	Supervisors to delegate important functions to acting		KPA: GOOD GOVERNANCE AND PUBL		The issue to be discussed and	1002	700	1000/	100% of OHS	1			100% of OHS Recommendations				N/A
scient administration complying	Occupational Health and Safety Act and Compensation for occupational injuries and diseases	from inspections and investigations.	100/8	b) Summary Report from OHS Manager	the quarter implemented	94% Achieved DMS 1704286	Supervisor was on leave	supervisors of benefits important includes a duminos supervisors when on lieseve and proper hand over of important issues to the team	Recommendations due for the quarter implemented		not reported and investigated within stipulated time.	put emphasis on the importance of timeous reporting in monthly meetings	100.0	10.0	100.0	Recommendations due for the quarter implemented				due for the quarter implemented				NA.
		EES 2 Number of Job Safety Observations conducted to ensure improvement of Safety in Municipality Work Environment	80	a) Copies of Signed Inspection Reports	20 Job Safety Inspections conducted	Target met X37 Job Safely Observation (Openstions) 1 X DMS 1701726 6X DMS 1700226 X4 DMS 1701730 (Streetlighting) X6 DMS 1702040, and (Customer Services)	High number of inspections is a deliberate move by department to drive safety awarenes in all our takes	, NK	20 Job Safety Inspections conducted	Target met X28 Total Job Safety Observation X 12 October - DMS1717963 X 14 November DMS 1717970 X 2 December DMS 1716569	NA.	NA.	40	65	80	20 Job Saflety Inspections conducted				20 Job Safety Inspections conducted				N/A
Sensure Institutionalisation of the Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	EES 3 Number of Batho Pele activities implemented in the Electrical and Energy Services Department	4	a) Proof of Batho Pele scitivity implemented	d 1	X 20 EMS 168683 Target met Electricity awareness and energy savi campaign, Booklets EMS 1702011 Leeflets - EMS 1702010	N/A	N/A	1	Target met 1.Name Tags: PO 4510019116 11/10/24 Flup 12/11/24 02/12/24 DMS 1719713 2. Customer Services to Procure Signage		NA.	2	2	4	1				1				N/A
, , ,	maintenance of an efficient Enterprise Risk Management system and Business Continuity	EES 4 % completion of Action Plans for each quarter as documented in the strategic risk register for Electrical and Energy Services Department (Excluding those outside own control)	100%	a) Updated risk register     b) Sign-off document as proof of endorsement by DMM     c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 100% of Risk Action Plans were implemented in this quarter POE: DMS 1690135	NA	NA.	100% completion of Action Plans due for the quarter	Target not melt 94 %scored PDE: DMS 1716029.	provider for specialized vehicle automatics	TENDER 8/2/1/UMH1400- 2/3/24 – is at BEC, appointment of service providers for the repair and maintenance of council fleet. Fleet has to do risk assessment for evaluation.	100%	94%	100%	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter				N/A
1.7 To ensure reliability and sintain independence of internal dit activities	1.1.7.2 Effective and value adding internal audit activity	EES 5 % implementation of previously rised Internal Audit recommendations within Electrical and Energy Services Department (Excluding those outside own control)	100%	<ul> <li>a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)</li> </ul>	100% implementation of IA recommendations due within Q4	No recommendations were due for th quarter RPT 177311 Turnaround Strategy on Fleet Managen review		N/A	recommendations due within	No output for the quarter refer to RPT 177. Turnsround Strategy on Fleet Managemer review DMS 1712862 is an action plan		N/A	100%	None due	100%	100% implementation of IA recommendations due within Q2	h			00% Resolution of Internal Audit ndings due within Quarter 3				N/A
		EES-6 % Resolution of 2023/24 AC findings in the everell AC Action Plan	100%	a) Quarterly Report on the resolution of AG- findings by CAE	- NA	N/A	N/A	NA.	NA.	***	***	***	NA.	NA.		50% of AC findings resolved	•			100% of AG findings resolved				Remove: No AG findings on the Action Plan 2023/ financial year
									К	PA: BASIC SERVICES AND INFRASTRU  Electrical Infrastruc		9%)							<u>I</u>	l				
astructure in order to improve	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 7 Percentage of planned maintenance performed	80% (Average)	a) Approved Maintenance Plan     b) Quarter report on maintenance	80% planned maintenance performed	Target met 91% achieved EMS 1701817	Over achieved, there was a reduction on unplanne major outages, and hence more focus on maintainance	d/ N/A	80% planned maintenance performed	Target met Planned = 510 Achieved = 508 %Completion = 99.5 Refer to DMS 1718569	N/A	N/A	80%	95%	80%	80% planned maintenance performed				80% planned maintenance performed				NA
		EES 8 Number of new households provided with connections to the main electricity supply by the Municipality Ref. T2.15	80	S) Quarterly report on new households connected	10 new connections	Target met X42 Total 1.July - DMS 1702140 X 10 2. Aug - DMS 1702138 X 20 3. Sept - DMS 1702014 X12	Block of fists in Birdswood contributed to a high number of connections	N/A	15 new connections	Target met 30 Total 1. Oct - DMS 1715056 X 7 2. Nov DMS 1715057 X 8 3. Dec - DMS 1716839 X15	NA.	N/A	25	72	80	25 new connections				30 new connections				NA
		EES 9 % of complete new dwellings applications connected within 30 days	85%	Application     Meter connection	85% of complete applications due for Q1 connected	Target not met 14% achieved 21 received, 3 complete POE: DMS1703760	Non availability of materials such as circuit breakers, pole boxes cables from stores. Most of these items should be stock items however, then is always no stock available	Engagement with SCM twill be made in quarter 2 to ensure that adequate stock is always available when needed	85% of complete applications in due for Q2 connected	Target not met 40% achieved DMS1718850 .1718852,1718858,1718868,1718870 1718873 completed 15 received 6 complete	The reason for not achieving was due to non availability of materials such as circuit breakers, pole boxes cables from stores. Most of these items should be stock items.	Stores need to ensure that materials are readily available on stock at all times.	85%	27%	85%	85% of complete applications due for Q3 connected	5		3	15% of complete applications due for Q4 connected				N/A
		EES 10 Electricity losses kept within 8%.	≤8% (Average)	<ul> <li>a) Quarterly statistics report on technical electricity losses</li> </ul>	≤8% per quarter	7.84%	N/A	N/A	s8% per quarter	Target met 7% achieved DMS 1717445	For October & November 2024 months awaiting for third month billing.		8%	8%	S8% (Average)	s8% per quarter				≤8% per quarter				N/A
		EES 11 Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	80% (Average) 70%	a) Quarterly statistics report on restoration     of street light	80% restored within 72 hours	70% RPT 1702789	The information captured is part of both the GMS a SAP systems. The department had been using GMb but it was discontinued on July 19, 2024, with SAP going live on July 22, 2024. This transition caused significant delay in consolidating the final report.	S, reengineering SAP to improve data consolidation and report generation. Once this process is	80% restored within 72 hours	Target not met 67 achieved. Works Order for Fitting Failure 1 Total resolved within 72hrs =73/109= 0.67x100=67% RPT 179657	Target not achieved due to 109 Fleet challenges and procurement of materials from SCM	POE Materials DMS 1681800, 1719343 POE Fleet 901519, 1719330	80%	69%	70%	80% 70% restored within 72 hours			a	0% 70% restored within 72 hours				Adjusted based on challenges facing the Section: Limited access to equipment, Increased incidents cable theft, Staffing constraints and material delays
.1 To expand and maintain astructure in order to improve less to basic services and mote local economic	<ol> <li>2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services</li> </ol>	EES 12 Percentage of unplanned outages that are restored to supply within industry standard timeframe 24hrs	100%	a) Quarterly statistics report on number of unplanned outages	100% unplanned outages restored	Target met 100% Achieved DMS 1701886	N/A	N/A	100% unplanned outages restored	Target met 100% achieved DMS 1718344	NA	NA	100%	100%	100%	90% unplanned outages restored			4	90% unplanned outages restored				N/A
velopment.		EES 13 Number of Public Awareness of Electrical Safety	4	a) Attendence register b) Pictures c) Flyers distributed	1	Target Not Met	Time constraints affected the scheduled Public Awareness Campaign	conduceted in quarter 2	1	Target met X2 (POE DMS 1717579) 1. Safety Electrical Awareness Tips for the	and I	NA	2	2	4	1				1	_			N/A
		EES 14 Number of High Mass Lighting Installed	2	Completion Certificate	N/A	NA	N/A	N/A	NA	N/A	NA	NA	NA	NA	2	1				1				N/A
		EES 15 KM's of 132kV overhead line refublished from Impala to Scorpio, Neptune and Carina	1.4Km	Completion certificates	NA	N/A	NA.	NA	NIA	NA	NA	NA	NA	NA	1,4km	1,835km				3,085km				NA
	1	EES 16 Refublishment of 132/11KV Scorpio substation	30-Mar-25	Completion Certificate	1			1	1	1														N/A

		EES 17 Date of submitting the annual Risk Report to Council on the implementation of the Electrical Master Plan	30-Jun-25	a) Risk Report     b) Council Resolution noting the Ris Ri	N/A port	N/A	N/A	NA	N/A	N/A	N/A	NA	NA	N/A	30-Jun-25	NIA		Risk Report submitted to Counc 30 June 2025				NA
	l.							1		Fleet Manager	nent										L	
1.4 Ensure effective Fleet fanagement	2.1.4.1. Review and Implement Fleet management Plan	et EES 18 Percenatge replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2024/25	100% (Cummulative)	a) Quarterly report on vehicles/plant delivered     b) Quarterly Report to Portfolio Commi	0% of budgeted vehicles delivered lee	N/A	N/A	N/A	0% of budgeted vehicles delivered	No target however 3% of budget spent = 1 Vehicles delivered DMS 1718564	NA.	NA	NA	N/A	100%	0% of budgeted vehicles delivered		100% of budgeted vehicles delivered				N/A
		EES 19 % fleet availability(This includes minor accident damage that can be deaft with by Workshops, but excludes major accident repairs)	85% fleet availability	a. Quarterly report on fleet availability     b. Item submitted to portfolio committe	85% fleet availability	Target not met 83% achieved DMS 1701826	this has created challenges related to work orders (Vehicles where not aligned to the correct department and costing to the correct GL of which	EES and Finance are working with SAP specialits, weekly engagement to cornect budget splitting into departments, which should enable creating of work croses and close out on time in the 2nd querter and beyond.		Target met 80% achieved DMS 1717413	NA.	NA.	85%	85%	85%	85% fleet availability		85% feet availability				NA
		EES 20 Number of quarterly reports submitted to Council on Pieet Management	4	a) Quarterly report on fleet manageme submitted to Council     b) Council Minutes	t 1 Quarterly Report	Target met  RPT 178590 (S80) PORTFOLIO: ELECTRICAL / ENERGY SERVICES (285): 27 08.2 E C: 05.09.2024 - Nem 17364 U M C: 24.10.2024   Item 17364	10024	N/A	1 Quarterly Report	Target not met			2	1	4	1 Quarterly Report		1 Quarterly Report				NA
							KPA	MUNICIPAL INSTITUTIONAL DEVELOPMENT AN	ND TRANSFORMATION (2 K	Pls = 08%)												
.1.1 To create an appropriate rganisational climate that will thract and ensure retention of staff	and development strategy and	g EES 21 Date of submitting signed Performance Plans for all employees below section 55 Managers (Level 11 upwards) within Electrical and Energy Services Department	31-Jul-24	a) Signed Performance Plans     b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met Perfomance Plans signed  DMS 1702019	NA	N/A	N/A	N/A	NA NA	NA	31-36-24	31-Jul-24	31-Jul-24	NIA		N/A				N/A
		EES 22 Number of Performance Assessments for employees reproting to the DCM	2	4 a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target met  DMS 1702238 and DMS 170224  Attendance Register DMS 170330		NA	N/A	N/A	NA	NA .	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025		N/A				N/A
				<u> </u>	·			<del>'</del>		KPA: MUNICIPAL FINANCIAL VIABILITY A	ID MANAGEMENT (3 KPIs = 12%)						<u>'</u>		· · · · · · · · · · · · · · · · · · ·	<u>'</u>	·	
management (Expenditure and Revenue)	management methodologies	EES3 Exaudion sed implementation of Copilal projects (GR) (SR) (SR) (SR) (SR) (SR) (SR) (SR) (S		6 a) Spending report per quarter	13%	Target not met 2% Achieved DWS 171705	due to budget being on hold for capital projects and fleet since funded under borrowing. The expenditure on Scorpio project is being affected by scope variation that is in the process of being presented to BAC. INEP projects has been delayed due to scope	INEP projects, appointment of service providers will done during October 2024 and construction planned to start during the month of November 2024		Targetrotinet 3's Achieved DAS 1771'93	providers process could not be started due to budget being on hold for capital projects and feet since funded under borrowing.  The expenditure on Scorpio groject is being affected by scope variation that is in the process of being presented to BAC.		39%	3%	90%	90%		50%				NA.
	5.3.1.2 Accurate contracts and logistics management	EES 24 Number of contract monitoring reports submitted to Portfolio	4 Reports	a) Quarterly contract management rep	rt 1 Report	Target met RPT 1786.44 MD EN SERMCES (279): 30.07 2024[NI 07 08.2024 E C: 05.09.2024 (NIQ) 18.09.2024 - 17355 U M C: 24.10.2024 ltem 17355	a) Bern	NA	1 Report	Target met RRT 170298 (CO. ELECTRICAL AND EMBRGY SERVICES (293): 29.10.2024 E.C.: 12.11.2024 - hem 17536 U.M.C.: 21.11.2024 hem 17536	NA	N/A	2	2	4	1 Report		1 Report				N/A
	5.3.1.1 Demand and acquisition management	EES 25 Date of submitting Procurement Plan	30-Jun-25	a) Proof of procurement plan submission	n N/A	NA	N/A	N/A	NA	NA	NA NA	NA	NA	NIA	30-Jun-25	NIA		Procurement Plan for 2025/202 submitted to SCM 30 June 202				N/A

							DEDITYCTYM	ANAGER INFRASTRUCTURE SERVICES 20	242025												1	T		
														QUARTERLY	TARGETS									
STRATEGIC OBJECTIVE	IDP STRATEGY K	PI NO KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	01 JUL - 30 SEPT	ACTUAL OUTPUT	reason(s) for variation	CORRECTIVE ACTION	TARGET	Q2: 0 ACTUAL OUTPUT	1 OCT - 31 DEC REASON(S) FOR VARIATION	CORRECTIVE ACTION	MID-YEAR TARGET	Mid-Year adjustment  ACTUAL	ADJUSTED ANNUAL TARGET	TARGET	Q3: 01 JA ACTUAL OUTPUT	N - 31 MAR  REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	Q4: 01 : ACTUAL OUTPUT	APR - 30 JUN  REASON(S) FOR VARIATION	CORRECTIVE ACTION	REASON FOR ADJUSTMENT
1.1.1 To ensure effective and efficient											_	AND PUBLIC PARTICIPATION (7 KPts = 22%	)											
1.1.1 to ensure enective and emoient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	IS 1 Number of Departmental policies developed reviewed adoption by Council	3	a) Policy Register     b) Report to Committee Section     c) Council Resolution	NA	NA	N/A	N/A	Engineering Senices Contribution Policy Review	BOYL Complete DMS 1682587	Awaiting for inputs from people within the Council and those of former employee of the municipality. Due to the delays in getting information from the various people, the target could not be met.	2025 and assessed by Council and Bod	·		3	Water Services Bylaw Review To be Gazetted				Water and Sanitation Policy Review				N/A
	1.1.14 Complance with the Occupational Health and Safety Act and Compensation for occupational Injuries and diseases	IS 2 % Implementation of CHS Recommendations from inspections and investigations.	100%	Ust of Recommendations for the quarter     Summary Report from CHS Manager	100% of CHS Recommendations due for the quarter implemented	Target not net cons (DARS 1064288)	Incident Report Management not in compliance with regulations	DMS 1703799 (Gwala Incident) DMS 1703791 (Matuleia Incident) Memd's reason for non-compliance	100% of OHS Recommendations due for the quarter implemented	Target Not Met 89% DMS 1720892	CHS Complaint Management - 3 x complaints not closed     Insurance Claims Incident Management - not in compliance with reporting timefrances as required		100%	86%	100%	100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented				N/A.
1.17 Ensure reliability and maintain independence of teternal Audit Activities	1.1.72 Effective and value adding internal audit activity	S3 % implementation of previously raised Informal Audit recommendations within the Infrastructure Services Department	100%	Quarterly Register of Findings from Internal Acts with solution of progress on implementation plans (Quarterly billow-up reports)	100% implementation of IA, necommendations due within Q4	Target not need Q4 = DMS 1989(10) Total or off follogs = 10 Resolved = 67%	Summey of findings in progressiversched 1. Unused assets: the SCP is in draft 2. STR Use and defishted or Consultaris- DMS 114004 - Mente from the CFO draft Ago 2015 on Management of Framework/Final Agrament Esish WWTW 4. Gunt reporting and progress 5. Difference in cellulation to water lessess 6. Reads and Stormarker mother.	SOP to be completed and implemented by 3 Dec 24     2. Memo from DOUI 5 on DIMS 1692533 instruction of Implementation on DIMS 1340204 can be leated 31 Dec 2020. Elistribution of large lar		Target and and 17%  No of Recommendations due 1 fd Recommendations due 1 fd Recommendations due 1 fd Recommendations due 1 fd Recommendation of Recommendations of Variance a Connection Action.	Awating agon't han tik to conclude on Reacon for Varance and Corrective Action	Awating agont tom ikito conclude as Rasson for Visarona and Corrective Action	100%	37%	100%	100% implementation of IA recommendations due within Q2				100% implementation of IA recommendators due within Q3				N/A
		IS 4 % Resolution of 2023/24 AG findings resolved as per Action Plan	100%	a) AG findings contained on the AG action plan     b) Quarterly % resolution of Auditor General (AG)     findings contained on the AG action plan	N/A	NA.	NIA.	N/A	NA	NA	N/A	NA.	NA.	NA.	100%	66% of AG findings as per Action Plan resolved			1	00% of AG findings as per Action Plan resolved				NA NA
1.1.6 To bring the organisation to an enable risk maturity level	d 1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	S 5 % completion of Action Plans for each quarter as documented in the stategic risk register for Infrastruct Services	100%	a.) Updated risk register b.) Sign of document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	80% completion of Action Plans due for the quarter	Target not achieved sons (DAS 986103)	It intervention projects being funded by borrowings projects could not be completed as planned.  Perkape plant - variation awaiting approval by BAC  Silferhamana Fean Wart 15 and 22 variations on open be implemented.  4. Coastal Eriodion measures  S. Alkanstand Hold-Silleriase. Final design budget majured.  6. Climate damage action plan in progress.  6. Climate damage action plan in progress.	To be completed by June 2025     Additional funding approved to be completed by March 2025     Rudget to be sourced and be completed by	4	Target Net Wel ETN CARS LTHESS	Projects not completed due to financial constraints     Inter all depots comply with completion and submission     Next all values respection sheets     Section of the section sheets     Section sheets are section.     Constal erosion MOU review consultations did not     commance	a a siste	100%	51%	100%	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the querter				N/A.
1.1.3 Ensure institutionalization of Batho P4 Culture	le 1.1.3.1 Implement a Service Charlor to meet set standards	IS 6 Number of Batho Pells Awareness Campaigns	12	a) Awareness Material (E.g. Flyer)	3 Batho Pele Awareness Campaigns conducted	Target Met  1. DMS 1698406 (Santatron Awareness on CO Webstell)  DMS 1698407 (Santatron Awareness)  2. DMS 1698402 (Storm Water Awareness)  3. Water Quality Awareness DMS 1678508  3. Water Quality Awareness DMS 1678508  4. Operation Nito 24/25 DMS 1695567	N/A	N/A	3 Batho Pele Awareness Campaigns conducted	Target Met  1. Sizen Wilder Assumes CMS 17/5755 Advert on Mitchis CMS 17/67621 A Operation Nitro 2425 CMS/169597  2. Spendon Nitro 2425 CMS/169597  3. Santation Assumes CMS 169897, Email of Advert DM 17/7652  4. Wilder Clastly Assumes CMS 17/7652  1. T/7652		NA.	S	٠	12	3 Batho Pele Awareness Campaigns conducted			1	3 Batho Pele Awareness Campaigns conducted				NA.
		·	•				•					NFRASTRUCTURE PROVISION (18 KPIs = 56 ND SANITATION SERVICES	54)			•					•			
2.1.17 oegand and materialni infrastructura order to improve access to basic services as promote local economic development	in 2.1.1.1 Eradicate water services backlogs and through provision of basic water services	87 Penentage Households with access to basic water (New water connections - bild nation of Touseholds with access? Tostell number of households)		a) Cuartely report b) IR Forms	99%	99%. Taget met. 35 new water meters connected (PMU Projects See DMS 1337901 for details. RPT 179145 ( Dr. Report) REPORTS are as follows: DMS 1685037, DMS 1699165 and DMS 168504	NA ) int	N/A	99%	Tops state:  Total number of baseshold with access C4/2023/0006/p- 1996/23 - Number of rises connections 01 = 35 - Number of new connections 02 = 12 Total number of households in the excessional of 22 Total number of households in the municipal area = 1993/31/100 = 1997.  If Water Melens included. See DMS 1327901 for details SP 1798/4 (DMR Report)  R Forms are as follows:	NIA I	N/A	59%	99%	99%	99%				99%				N/A.
		IS 8 Total volume of water delivered by water hucks	105450	a) Excel register b) Signed site water collection register	9 518 Wards 31, 32 and 33	Target met 56 881 DMS 1688229 (Water tankering filling) Water Tanker Collection Form Q1 Western Depot September 2004 - DMS 1700100 Aurost 2004 - DMS 1700101 Target Met	N/A	N/A	30 802 Wlands 31, 32 and 34	R Forms are ablance.  Target Met. 4332  DMS 1717/646 (Mater Filling Register)  Water Tanker Collection Forms Western Doppt Party 1  December 2004-1506 (176777  Target Met.	Excessive demand resulting from interruptions in normal water supply.	N/A	40220	96213	172309	37048				37048				Target adjusted based on the mid-year actual achievement
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	IS 9 Percentage Households with access to sanitation (New sewer connections + total number of household with access/Tostal number of households)	51%	a) Quarterly report	81%	1 arget Met 81% RPT 179145	NA.	N/A	8176	Total number of household with access: Q4/2023/2024)=854 + Number of new connections Q1 = 10 + Number of new connections Q2 = 21 / Total number of households in the municipal area = 110	N/A	NA.	81%	81%	61%	57%				81%				NA.
	2.1.18 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 10 % restoration of water supply for both Planned and Unplanned refoculation within 2/tires		a) Planned maintenance Plan b) Signed off job cards c) Quarterly reports	100%	Target Met.  100% restration within 84% Average 5,31ths Refer to RPT 179142 (Draft report) Northern depot - 4,37 hours. Southern Depot - 6,4 hours Western Depot - 5,16 Hours.	NA.	NA.	100%	Target Med.  100% restoution within Britis Average 5.05ms  Refer to RPT 178671 (Creat report) Northern depart - 4.98 boxes Southern Depart - 4.9 boxes Western Depart - 5.9 Hours	N/A	NA.	100%	100%	100%	100%				100%				N/A
		5 11 Santard Prings representational in Water and Santard Sant	21	is Class and regard and review	5 Feldon 2-Pump Station: 1-Pump Station: 1-Pump Nypetitions (Chinostelle): 2 Pump Concelled to the Stations of	Taget Mil. Paper to Mil. Striken  2. Replaced  3. Replaced  1. Replaced Temper  Feeting 2. Perspect  Feeting 3. Perspect  Feeting 3. Perspect  Feeting 4. Perspect  Feeting 4. Perspect  1. Feeting 5. Perspect  1. Feeting	NA.	NA.	S Magazariural Benefule 1 s. Paraga Mendedule 1 s. Paraga Mondedule 1 s. Paraga (Nulridedig 2 s. Paraga	Taget Me. Report and Sta TISSE  5 Pump Northweld  Bigurated Bigurated Bistonics 1 - Pump (NO EXERT)  Fall (NO EXERT)  Pump (NO EXERT)  Millionication Bistonics 1 - Pump (NO EXERT)  Millionication Bistonics 1 - Pump (NO EXERT)  Millionics 2 - Pump (No EXERT)  Millionics 2 - Pump (No EXERT)	NA	NA.	5	z .	21	5 Feldont-1-is-Drump Bellenstell-pump Be				6 SEP-Impropriation— March Purp States— March Purp States— Purp States— March Willer 1 in Purp Motors— March Purp States— March				NA.
		IS 12 Percentage of drinking water samples complying to Sc 241 minimum standard of 95% Ref. (T 2.7)	ANS 295%	a) Water quality monitoring programme b) Quarterly Water Quality Reports c) integrated Regulatory Information System (RIS) on a monthly basis.	295%	Target met. 97% socorded. Excel Working Document - 969652 Quarterly report - RPT 179147 (Draft Report ) RIS Report - DMS 1700943	N/A	N/A	295%	Target met. 99% recorded. Excel Working Document - 999652 Quarterly report - RPT 179676 (Draft Report) INS Report - DWS 1715487	NA NA	ENTIFIC SERVICES  NA	299%	56%	29%	295%				295%				N/A
2.1.2 To materials growing of correction as per standard and legal prescrip	3.1.2 Processor of environments soft without from the recent five experience that of standards and prescripts.	5 1 Provinging of existence ranging compiler to write some conditions and (7 2 10)	r usa 250%	All The State of Land Proceedings programs of Land Proceedings of Land Proceedings of Land Procedings of Land Procedings of Land Procedings of Land Proceedings of Land Land Land Land Land Land Land Land	250%	Topman (1975) The World (1975) The Straig Bounes (1975) Carrier (1975) R.S. Agent (1976) (1978)	Tible when hashed our four purple was per and delicitations or many that the explaned and processes are operational explaned and processes are operational.	Repairs and exhibitioness of other suppose, because the state of the suppose of the state of the supposessing will be the state of the supposessing will be the suppose of the three the process and the state of the state of most within the state of suppose and the change of the state of the state of the Process and the text of the state of Supposessing WHITF ACES (AUGUST ACES) Supposessing ACES (AUGUST ACES) Supposessing ACES (AUGUST ACES) The department of the suppose aces and the suppose aces accomplished the suppose proposessing aces accomplished to the suppose ACES (AUGUST ACES) The department of aces accomplished to the suppose ACES (AUGUST ACES) The department of aces accomplished to the suppose ACES (AUGUST ACES) The ACES (AUGUST ACES ACES ACES ACES ACES ACES ACES ACES	s	Toppdomini, ISS would Get Wing Downer 1970; Carring year, 1970; (Lee Apur), 265 August 1985 (Tribos)	White water tradems of each separate of eludoments transmit fulf the supported and processes, are operational.	expirent sympassing will as I can be and on his improved of salesshed quality conjugated from the pressul quality conjugated from the pressul produced from the pressult produced from the pressult p	490%	STL.	2875	250%				alen.				NA.
2.1.1 To expand and maintain infrastructure order to improve access to basic services a promote local economic development	in 2.1.1.1 Eradicate water services backlogs and through provision of basic water services	IS 14 Percentage of total water losses Ref. (T 2. 6)	29%	a) Quarterly report	31%	30%	NIA	non conformances N/A	30%	28,66% Target met. Excel Working Document - 1598223 Oct = 30% Nov = 29% Doc = 73%	N/A	The decement will source funding on NIA	30%	29%	29%	30%				29%				NA
2.1.1 To expand and maintain infrastructure order to improve access to basic services a promote local economic development	in 2.1.1.6 Provision of public transport infrastructure facilities	IS 15 Kilometres of paved municipal road resurfaced and resealed Ref. (12.27)	3 km	a) Urban Roads Quarterly Reports b) Record of Road Rehabilitation as follows: Zierr Mondi Road (Alton, Ward 2) Tierr: Dune Route (Meerensee, Ward 2)	0 km Rehabilitated	Project Progress Mondi Road: Progress on site is at 75% complet	No target was set	N/A	2km: Mondi Road (Alton, Ward 2)	Target Met  Target Met  Skirr: Mondi Road Completed (Completion Certificate on DM 1717400) RPT 179723	TRANSPOR  The section has received an additional budget from  Water Section that was bisen due to under expenditure  occurred in 2022/2023 Financial year.	ROADS AND STORMWATER NA	2m	3in	Skm	Okm				Sim: Dune Route (Morencee, Word 2 Okm			1	ne available budget will only cover Site Establishment

	5 15,1 Date of completion of designs for Dune Route Multi-Year Project	NA	N/A	NA	NA.	N/A	NIA	NA	N/A	NA.	N/A	N/A	NA.	30-Jun-25	NA.	Dune Route Designs Completed by 30 A	ne 2025	New indicator
	S 16 Percentage of reported potholes fixed within standard Municipal response time Ref. (T2.28)	90% (Average)	Register of reported potholes     Closed works order     Quarterly report	90% of repaired paved municipal roads	Target Met.  100% Repaired and paved Municipal Roads DMS 168585 Southern Depot DMS 169505 Northern Depot DMS 169205 Northern Depot	N/A.	NA	90% of repaired paved municipal roads	Target Met  100% Repaired and paved Municipal Roads CMS 1685865 Southern Depot DMS 1685865 Knothern Depot DMS 168306 Nothern Depot	The three worse delabidated roads (Bullion boufevard, Allumina alley and Mondi) were already rehabilitated in last finacial year. The team were mainly fising less number of potholes in each streets. There was a less number arinfall experienced in quarter two.	NA	90%	100%	90%	90% of repaired paved municipal roads	90% of repained gaved municipal in	uds .	NA
2.1.1.5 Provision and maintanance of access roads	S 17 Xiometes of gravel roads upgraded to surfaced road (New tarnet roads) Ref. (72.26)	1.43km	a) Transportation Planning Quarterly Reports b) Record of Road Rehabilitation as folious: 650m: Ngamia Road (eNive Area, Ward 30) 650m: Mandiancini Phase 18 (Ward 4) 100m: Aquadene Access roads (Ward 26)	0 km roads upgraded	Project Progress  Aquadene Access Road: Project 100% Completed Project on 12 months Retention period.	No target was set	N/A	680m: Ngamia Road (eNiwe Area, Ward 30) 100m: Aquadene Access roads ( Ward 26)	Target Met 680m: Ngamia Road Completed on the 31st October 2024	NIA I I I	N/A	1,43km	0,79km	0,78m	NA.	600n Mandaman Pileso 18 (Man NZA	9	Mendinates Phase 89 agosts on progress but the assistant will not one and progress but the assistant all not one and progress but the assistant carried to the next financial year.
	Nis Stage of Completion of Mandiazini Road in the 2004/25     Phancial Year     Made Year Project	NA	N/A	NA	N/A	NA	N/A	N/A	N/A	N/A	N/A	NA.	NA	60%	N/A	67% Compilition of Manufactori Road		New Indicator
	S 18 Kilometres of gravel roads maintained (Both regraveiling and grading) Ref. (T2.25)	400 km	al) Rural Roads Quarterly Reports     b) Rural Roads Depot Quarterly Reports	100 kms of gravel roads maintained	Tarpet Not Met Total of 83,41 km Grading 50,10 km Gravet 33,31 km	Shortage of Heavy Plant Operators	Request for temporal Heavy Plant Operators progress (Personal Requisition done).	in 100 kms of gravel roads maintained	Target Met Total of 112,58 km Grading 95,28 km Gravel 17,4 km mass_respon	Temporal Heavy Plant Operators has been appointed (Appointment letters found on DMS 1719805)	NA NA	200km	196,09km	400km	100 kms of gravel roads maintained	100 kms of gravel roads maintains	d	N/A
expand and maintain infrastructure in 2.1.1.7 Provision and Maintenance of storm proprive access to brois pravise and water and coestal engineering infrastructure local economic development	drains maintained Ref. (72. 30)		a) Stormwater & Coastal Management Quarterly Reports     b) Stormwater & Coastal Management Depot     Quarterly Reports	and verges maintained	234.97 km of Stormwater side drains and verges maintained DMS 1685885 Southern Depot DMS 1689206 Northern Depot	25 Internship students from the private institution were allocated to Stormwater sub-action to gain experience or practical work for 8 months.	N/A	150km Stormwater side drains and verges maintained	317,35 km of Stormwater side drains and verges maintained DMS 1685885 Sub-hem Depot DMS 1683206 Northern Depot DMS 1623236 Western Depot	25 Internable students from the private institution were discated to Sturmwater sub-section to gain experience or practical work. The targets for the remaining quarters will be remissed at the midyear review.		300km	552,33km	952km	50km Stomwater side drains and verges maintained	50km Stormwater solo datas and ve maintained		Annual target already neat and exceeded at mis-ye
2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	S 20 Number of stormwarter manholes maintained (Incl kerb inlets) Ref. (T2. 31)	600	a) Stormwater & Coastal Management Quarterly Reports     b) Stormwater & Coastal Management Depot Quarterly Reports	190 stormwarter manholes (ind kerb inlets)	Target Met  341 Manhole Maintained DMS 1685885 Southern Depot DMS 1689206 Northarn Depot DMS 1623236 Western Depot	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months.	N/A	150 stormwarter manholes (incl. kerb inlets)	Target Met  312 km of Stormwater side drains and verges maintained DMS 1668385 Southern Depot DMS 1689306 Northern Depot DMS 1623236 Western Depot	25 Internable students from the private institution were allocated to Stormwater sub-section to gain experience or practical work. The targets for the remaining quarters will be renised at the midyear review.	d d	300	653	953	150 stormwarter marholes (incl. kerb inlets)	150 stormwarter manholise (incl. karb.	(interpretation)	Acrosil target already and and essended at moly
										ENGINEER Infrastructu	RING SUPPORT SERVICES ure and Asset Management							
supand and maintain infrastructure in 2.1.1.8 Shine to improve reliability and service freque access to basic services and local economic development assets	assets condition as the Policy	100%	Assets verification and condition assessment results	10% of Assets verified and condition assessed	Target met 10 % of assets verified DMS 1699256 Water and Sanitation infrastructure assets assessments results for Qf, DMS 1699257 Roads and Stormwater assets assessments results for Qf,	N/A	N/A	20% of Assets verified and condition assessed	Target met 20 % of assets verified  DMS 1710560 Water and Senitation infrastructure assets assessments results for Q2,  DMS 1704263 Roads and Stormwater assets assessments	N/A	NA.	20%	20%	100%	50% of Assets verified and condition assessed	100% of Assats verified and condition a	585500	NA NA
	S 22 Sumber of projects completed as per approved project plan	1 <b>6</b> 9		3 projects Mhwanazi South Area E1, Renowalens (Inance) 1st Rico Cixic Centre Esikhaleni and Rbay Cemetrie	DMS 1700876 (Mixhwanazi South E1)	funded from borrowings, incomplete due to	Project will proceed as soon as CFO issue communication confirming the availability of funds. Virement will also be done to proceed.	s 4 projects f Package Plant Nation Threater station Airport ground lighting Mikhwanzei South Area D	Taget set set 0 Projects Companied	* Package Peut - project is on held due to the suspension of well by the service provider. Termination is being proposed. (Displanto process in progress) - 2 Projects function to homoveriging insigned entirely to sead-compition and did not form part of DIRESTOWNERS - Memory Consention Street, and the Budget Blassing Committee Meeting - Milhamous Compition has project.	consultant to complete remainder of scope of works.  * Projects to be repriorized so that current	7	2	9	O projects Riboy Tao Hash - Supply & Installation of Connects Tables of Eschalarities of Col Hargement Hall Rasoutilist of Col Hargement Hall Rasoutilist of Col Harden Hall Rasoutilist of Col Harden Hall Rasoutilist of Col Harden Hall Rasoutilist of Col Hall Rasoutilist of	T project.  All violation of the project of the pro	ris	OR May Tan Kera - No dupy Burgh & No district Concount Table at Establishing (No Portion State by and fine) at State Association of the Portion State by and fine) at State generation stage (No publishing State (Tables) (State May 1) (State (State State
	522,1 Date of Completion of Empangeni Revitilization Project Phase 1 Multi-Year Project	NA	NA	NA	NA.	N/A	NIA	N/A	NA NA	N/A	NA.	NA.	NA.	30-Jun-25	NA NA	Empargeni Revitalization Project Part Completed by 30 June 2005	se 1	New indicator
	522.2 Date of Completion of Pump Stations for Nambanana Reticulation Project Muts Year Project	NA	NA	NA	N/A	N/A	N/A	N/A	N/A	N/A.	N/A	NA	NA	30-Jun-25	N/A	Pump Stations for Nambanana Ratio. Project Compilated by 30 Jane 20	5	New indicator
	22.3 Date of Completion of Esikhaleni Fitness Centre Phase 1C Multi-Year Project	NA	NA	NA	NA NA	NIA	NA	NA	N/A	N/A	NA	NA.	NA.	30-Jun-25	NA.	Esikhalani Fitness Cortis Phase 1C Co by 30 June 2025	nploted	New indicator
	5 22.4 % Stage of Completion of Richards Bay Taxi Rank in the 2024/25 Financial Year Multi-Year Project	NA	N/A	N/A	NA	N/A	NA	N/A	N/A	N/A	NA.	NA	NA NA	50%	N/A	50%. Completion of Robards Bay Tasi R	nk	New indicator
	S 23 Number of projects progess report sumitted to Council	4	a) Report to Council	1 Quarterly report	Target Met Q4, RPT 178527 completed. Q1, RPT 179152 in progress	NA	NA	1 Quarterly report	Target Net Q1, RPT 179152 completed.	N/A	NA	2	2	4	1 Quarterly report	1 Quarterly report		NA .
											ding and Structures							
maintenance implementation on 2.1.1.8 Strive to improve reliability and service infrastructure as per maintenance Budget allocation 2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 24 Number of planned maintenance implemented on Building Infrastructure as per maintenance plan and Budget aboution	20	a) Closed Work orders b)Quarterly report	5 prioritised maintenance implemented	Target not met 4 projects completed, DMS 1668928	Alkanistrand Carport - waiting for material to replace the roof sheeting.	Project to be completed in Q2	5 prioritised maintenance implemented	Target not met 4 projects completed PMS 1719297	Bhambatha flat-waiting funds on borrowing	Project to be completed once borrowed funds are released.	10	8	18	5 prioritised maintenance implemented	5 prioritised maintenance implemen	ed	Bhambaltha project on hold based on budget constru Alkantstrand Casport - walking for material to replace the sheeting.

											KPA: MUNICIPAL INSTITUTIONAL DEVE	LOPMENT AND TRANSFORMATION (2	KPIs = 06%)						
1.1 To create an appropriate organisational able that will attract and ensure retention of development strutt.  ### The create an appropriate organisational development strutt.  ##################################		IS 25 Date of submitting signed Performance Plans for all employees below section 55 Managers (Level 11 upwards) within Infrastructure Services Department	31-Jul-24	b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met  EMS 1699701		Zulu - moving rom lab t equality - JD being reviewed and could not do agreement at the time Ngema moved from PMU to W&S - JD to be reviewed thereafter agreement will be concluded	NA	NA	NA.	N/A	31-84-34	31-34-24	31-34-24	N/A	NA		N/A
		IS 26 Number of Performance Assessments for employees reproting to the DCM			2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met  Attendance Register - DMS 1693617 (SS6)  Assessment Report DMS 1702844	N/A	NA	N/A	NA	N/A	NA.	1	1	2	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	NA NA		N/A
											KPA: MUNICIPAL FINANCIAL VI	BILITY AND MANAGEMENT (5 KPIs =	16%)						
.1 Sustainable Financial management 5.2.1.6 Apply ad penditure and Revenue) 5.2.1.6 methodologies		15 27 % Execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	90%	a) Component 5 of SDBIP	25% expenditure Evidence of expenditure Project status reports	Target met 34% expenditure SDBP Component 5 - DMS 1679906	Reason for over achievement: This includes Grant Funding Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	NIA	60% expenditure Evidence of expenditure Project status reports	Target Met 68% DMS 1704139	NA.	NA.	60%	68%	90%	84% expenditure Evidence of expenditure Project status reports	50% expenditure Exidence of expenditure Project status reports		NA
		15.28 % Spending on IUDG funding to ensure effective implementation as per allocated budget		a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target Met. July Actual 9,82% - DMS 1650854 August Actual 18,45% - DMS 1695223 September Actual 30,31% - DMS 1701803	Reason for over achievement: Budget eshausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A.	25% expenditure	Target met 48,44% Oct DMS 1790004 Nev DMS 1719228 Dec DMS 1717975	IJDG is a Conditional Grant governed by DoRA which states that expenditure should be 45% by the end of Q2.	NA	25%	48%	100%	74% expenditure	10% spentus		NA.
		15.29 S. Spanding on WISG to ensure effective implementation and spending on WISG projects as per approved business plan by CoGTA		a) Quarterly report b) SDBP component 5 spending	5% expenditure	Target Met.  WSIG expenditure is at 46%.  Alocation - R80 000 000  Actual - R27 452 463  a) Quantify report - RPT 179146 [ Draft) b) SIGBP component 5 spending - DMS 1679506	Reason for over achievement: Budget exhausted during CR, hence outstanding invoices brought forward for payment purposes in Q1	N/A	30% expenditure	Target Met.  WSIG expenditure is at 98%. Allocation - REG 000 000 Achail - REG 648 868,33 a) Quantally report - RPT 179675 (Draft) b) SCRP component 5 spending - DNS 1704139	The projects are DoRs governed and is based on perforance. In the part, the municipality lost the grant due to poor perforance on the feld.  The project issem has pushed the contractors to perform beyond their means for municipality to access additional funding. Over achieving is in line with the contractors perforance on site. The projects are scheduled to consolidate in the Marchieving in the size.	NA	30%	98%	190%	60% expenditure	100% equations		NA
.1 Supply Chain Management 5.3.1.2 Accurate management		IS 30 Number of contract monitoring reports submitted to Portfolio	4 Reports	a) Quarterly contract management report	1 Report	Target Met Q4, RPT 178527 completed: Q1, RPT 179152 in progress	N/A	N/A	1 Report	Target met Q1, RPT 179152 completed.	N/A	NA	2	2	4	1 Report	1 Report		NA NA
5.3.1.1 Demand	nd and acquisition management	IS 31 Date of approval of project procurement plans for 2025/2025	30-Jun-25	a) Email on submission of procurement plans	NA	NA.	N/A	NA	NA	N/A	NA.	NA	NA.	NA	30-Jun-25	NA NA	2025/26 Projects Procurement Plan submitted to SCM 30 Jane 2025		NA
pred off by the DCM CS:																			

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25
DU	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	1	1	-	-
DK	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	I/DKAMA1.005	BORROWING	MGABI M	MKHIZE S	2	2	-	-
DN	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2	30 000 000	60 000 000
DK	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	I/DKAMA1.006	BORROWING	MGABI M	MKHIZE S	3	3	-	-
AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	-	-
AP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	ZONDIL	ZONDI L	4	4	2 730 000	2 730 000
AP	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 000 000	2 000 000
DH	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	I/DHAM02.001	BORROWING	MGABI M	MKHIZE S	4	4	-	-
DN	BIRDSWOOD PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO04.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	4	4	10 000 000	-
AE	EMPEMBENI: MOD LIB REFURBISHMENT	1002011000	N/AEAR13.002	GOVERNMENT - PROVINCIAL	NZIMANDE M	NZIMANDE M	13	13	-	-
DO	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAM13.250	BORROWING	ZUNGU S	ZUNGU S	13	13	10 000 000	9 000 000
CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	NGIDI D	MBAMBO SN	20	20	2 000 000	2 000 000
AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	24	24	-	-
DN	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO26.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	26	26	10 000 000	-
DH	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	N/DHAMA1.003	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DK	NGWELEZANE WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT	1001050300	I/DKAMA1.008	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DK	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	I/DKAMA1.011	BORROWING	MGABI M	DLAMINI T	27	27	-	-
DN	NGWELEZANE MADLEBE RESERVUIR UPGRADE OF WATER WORKS ELECTRICAL INEDASTRICTURE	1001030500	I/DNAM02.002	BORROWING	MGABI M	MKHIZE S	27	27	-	-
DM	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	I/DMAMA1.006	BORROWING	MTHALANE B	MTHALANE B	27	27	5 000 000	5 000 000
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	NGIDI D	MBAMBO SN	30	30	-	-
CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	30	30	-	-
CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	NGIDI D	MBAMBO SN	32	32	-	-
DN	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNAMA1.027	BORROWING	DLAMINI T	HLATSHWAYO T	1, 2 , 3	1, 2 , 4	1 000 000	1 000 000
DN	VULINDLELA: UPGRADE WATERWORKS IN ELECTRICITY INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	DLAMINI T	HLATSHWAYO T	1, 2, 3	1, 2 , 4	-	-
DH	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	N/DHAMA1.001	BORROWING	MGABI M	MKHIZE S	1	1, 2, 3, 4	1 000 000	1 000 000

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DH	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	N/DHAMA1.002	BORROWING	MGABI M	MKHIZE S	13	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-
DK	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.007	BORROWING	MGABI M	MKHIZE S	18	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	-
DN	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNAMA1.227	BORROWING	MGABI M	MLAMBO K	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	500 000	500 000
DM	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	1001030700	I/DMAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	MGABI M	NYANDANA N	18, 22	18, 22	-	4 374 500
DN	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5		-
DN	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.002	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	10 000 000	-
DK	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	I/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	23	23, 24, 25	-	-
DN	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	MGABI M	MKHIZE S	23, 24, 25	23, 24, 25	-	-
CN	TRAFFIC CALMING	1001020200	I/CNAMA1.005	BORROWING	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27,2 8	3,7,16,19,23,26,27,2 8	-	-
DM	NTAMBANANA BOREHOLES	1001030200	I/DMAMA1.003	BORROWING	MAHARAJ N	MHLONGO S	31,32,33	31,32,33	4 000 000	-
CN	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNAMA1.009	BORROWING	SCHUTTE J	MCHUNU S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	-	-
DI	UPGRADE - NSELENI SEWER	1001050400	I/DIAM06.001	BORROWING	MGABI M	ZUNGU S	6	6, 7, 8	2 000 000	1 900 100
DK	UPGRADE OF WASTE WATER PUMP AT NSELENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.009	BORROWING	MGABI M	MKHIZE S	7	6,7 , 8	-	-
DH	REPLACEMENT OF PUMPS - ESIKHALENI AND EMPANGENI	1001030400	I/DHAM02.205	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	39 000 000	35 000 000
DI	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIAMA1.002	BORROWING	MGABI M	MDLETSHE K	ALL WARDS	ALL WARDS	100 000	-
DI	SEWER MASTER PLAN	1001050200	N/DIAMA1.001	BORROWING	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	2 000 000	2 000 000
DK	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	N/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	4 000 000	-
DK	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	I/DKAMA1.012	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	3 000 000	3 000 000
DN	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNAMA1.001	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	2 329 000	2 329 000
DK	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	I/DKAMA1.010	BORROWING	MGABI M	DLAMINI T	ALL WARDS	ALL WARDS	-	-
DL	WATER QUALITY EQUIPMENT	1003050100	N/DLAMA1.002	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-
DL	LABORATORY EQUIPMENT	1003050100	N/DLAMA1.001	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	-
DN	DATA LOGGERS	1003050100	N/DNAMA1.002	BORROWING	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	750 000	-
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-	-
DN	200 STATIC TANKS	1001030700	I/DNAM02.004	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	200 000	200 000
DN	REDUCTION OF NON-REVENUE	1001030700	I/DNAMA1.024	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	5 000 000	5 000 000
DN	TOOLS FOR WATER AND SANITATION	1003050100	N/DNAMA1.003	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	500 000	500 000
DO	NEW WATER METERS	1001030800	I/DOAM02.253	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	7 300 000	7 300 000

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DO	REPLACEMENT BULK WATER METERS	1001030800	I/DOAMA1.001	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000	2 000 000
DQ	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	N/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	3 000 000	-
DQ	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	I/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-	-
DQ	WATER TREATMENT PLANTS AUTOMATION	1001030500	N/DQAMA1.002	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	1 000 000	1 000 000
DN	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	I/DNAMA1.025	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	50 000 000	41 364 500
AR	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	78 000	78 000
СС	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	667 000	667 000
СС	PURCHASE OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 500 000	19 500 000
СС	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000 000	12 000 000
CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		13 900 000
CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	STRACHAN B	STRACHAN B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000
BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 206 500
BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	157 400
ВК	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	132 500
ВТ	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 198 000	3 198 000
АН	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000
АН	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	14 000
СК	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
СК	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	130 000	130 000
СК	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	400 000
DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 700 000	1 700 000
DC	REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	30 000
DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	NZUZA M	NZUZA M	2	WHOLE OF MUNICIPALITY	2 800 000	2 800 000
ВР	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 000	40 000
CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000	45 000

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CQ	FIREARMS FOR TRAFFIC SERVICES (HULAMIN)	1003050100	N/CQAZA1.002	PUBLIC	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	-
CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	12 500
AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
AA	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
AA	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	,	-
AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 201 000	3 201 000
AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	18 000	18 000
AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
CS	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	50 000
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 000	19 500
CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	22 000	312 000
СТ	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	26	WHOLE OF MUNICIPALITY	200 000	200 000
СТ	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
СТ	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	57 000	22 200
CT	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000	1 000
CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	350 000	60 000

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CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
CY	POOLS: MACHINERY AND EQUPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	75 000
CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	250 000
CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	700 000	700 000
CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
CZ	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	N/CZAMA1.078	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 628 000	12 628 000
DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		11 800 000
BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	LOMBAARD AL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 000	13 500
AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 700 300
AD	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	101 600
AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	184 800
BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 499 000	3 499 000
BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 400 000	8 400 000

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BV	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	PANDAY N	PANDAY N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000	3 000
BI	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 700
ВІ	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	36 500
BJ	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	5 000
ВК	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
ВК	UPS REPLACEMENT IN THE SERVER ROOM	1001090100	I/BKAMA1.004	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 563 800	7 563 800
ВК	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 956 000	13 956 000
ВК	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	265 200	265 200
ВК	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	190 000	190 000
ВК	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	680 000	680 000
ВК	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
ВК	SOPHOS FIREWALL	1007000500	N/BKAMA1.017	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
ВК	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 620 000
ВК	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	280 100
ВК	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 380 000
DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	109 000	58 000
DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	31 000
DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	SIBEKO S	SIBEKO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	20 000
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	10 000 000
BF	REPLACEMENT OF ISUZU SINGLE CAB (FS REVENUE)	1003060100	N/BFBDA1.094	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	
BF	REPLACEMENT OF SEDAN (FS REVENUE)	1003060100	N/BFBDA1.093	CAPITAL REPLACEMENT RESERVES	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	

mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADJUSTED 2024/25
AD	REPLACEMENT OF AIRCONDITIONERS - FINANCIAL SERVICES	1003010100	N/ADBDA1.069	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-
AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	400 000
AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 000 000
AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-
AL	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 605 000	-
AD	REPLACE PUBLIC LIGHTING AIRCONS	1003010100	N/ADAMA1.033	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		

## SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING UNCTION ACTUAL YTD AS **BUDGET** BUDGET **BUDGET** BUDGET **BUDGET** RESPONSIBLE DEPUTY mSCOA FUNCTION DESCRIPTION SAP PROJECT SAP PROJECT DESCRIPTION SAP GL SAP GL DESCRIPTION WARD NUMBER SAP AT 31/03/2025 2024/2025 2025/2026 2026/2027 2027/2028 2028/2029 CITY MANAGER Maintenance:Non-infrastructure:Preventative Maintenance:Interval Expenditure: Contracted Services: Contractors: Maintenance of Cemeteries, Funeral Parlours and Crematoriums M\_AA7BA1.055 Based:Community Assets:Community 4400003700 616 764 1 220 200 1 277 500 1 337 500 1 400 400 1 466 200 All Wards MHLONGO PN Buildings and Facilities Facilities:Cemeteries/Crematoria:Buildings Maintenance: Non-infrastructure: Corrective M AA7BA1.142 4450000300 Expenditure:Inventory Consumed:Materials and Supplies 5 000 5 200 5 400 5 700 6 000 Cemeteries, Funeral Parlours and Crematoriums All Wards MHLONGO PN Maintenance: Emergency: Machinery and Equipment Expenditure: Contracted Services: Contractors: Maintenance of Maintenance:Non-infrastructure:Corrective Community Halls and Facilities AB7BA1 142 4400003800 300 12 900 13 500 14 100 14 800 All Wards MHLONGO PN Maintenance: Emergency: Machinery and Equipment Maintenance:Non-infrastructure:Corrective ΑR All Wards M AB7BA1.070 4450000300 254 900 497 200 520 600 545 100 570 700 MHLONGO PN Community Halls and Facilities Maintenance: Emergency: Other Assets: Operational Buildings: Municipal Expenditure:Inventory Consumed:Materials and Supplies Maintenance:Non-infrastructure:Preventative Maintenance:Interval M AB7BA1.071 1450000300 345 600 204 800 214 400 224 500 235 100 All Wards MHLONGO PN Community Halls and Facilities Expenditure:Inventory Consumed:Materials and Supplies Based:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of MHLONGO PN M AC7BA1.062 4400003700 35 100 36 700 38 400 40 200 42 100 Community Halls and Facilities All Wards Maintenance:Emergency:Community Assets:Community Buildings and Facilities acilities:Halls:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Expenditure: Contracted Services: Contractors: Maintenance of M AC7BA1.063 1400003700 MHLONGO PN Community Halls and Facilities 157 653 200 800 210 200 220 100 230 400 241 200 All Wards Based:Community Assets:Community Facilities:Halls:Buildings Buildings and Facilities Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of M\_AC7BA1.142 4400003800 7 400 7 700 8 100 8 500 8 900 All Wards MHLONGO PN Community Halls and Facilities Maintenance:Emergency:Machinery and Equipment Maintenance:Non-infrastructure:Corrective M\_AC7BA1.062 Maintenance:Emergency:Community Assets:Community 4450000300 200 27 300 28 600 29 900 31 300 32 800 All Wards MHLONGO PN Community Halls and Facilities Expenditure:Inventory Consumed:Materials and Supplies Facilities:Halls:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Community Halls and Facilities M AC7BA1.063 4450000300 Expenditure: Inventory Consumed: Materials and Supplies 142 900 149 600 156 600 164 000 171 700 All Wards MHLONGO PN Based:Community Assets:Community Facilities:Halls:Buildings Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of M AD7BA1.070 Maintenance:Emergency:Other Assets:Operational Buildings:Municipal 4400003700 2 579 626 2 996 300 3 137 100 3 284 500 3 438 900 3 600 500 All Wards MHLONGO PN Community Halls and Facilities Buildings and Facilities Expenditure: Contracted Services: Contractors: Maintenance of Maintenance:Non-infrastructure:Preventative Maintenance:Interval ΑD Community Halls and Facilities M AD7BA1.071 4400003700 2 666 597 1 443 800 1 511 700 1 582 700 1 657 100 1 735 000 All Wards MHLONGO PN Based:Other Assets:Operational Buildings:Municipal Offices:Buildings Buildings and Facilities Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of Maintenance:Emergency:Other Assets:Operational Buildings:Municipal 4400003900 AD M AD7BA1.070 6 834 17 000 17 800 18 600 19 500 20 400 All Wards MHLONGO PN Community Halls and Facilities Inspecified Assets Offices:Buildings Maintenance:Non-infrastructure:Corrective ΑD M AD7BA1.070 Maintenance:Emergency:Other Assets:Operational Buildings:Municipal 4450000300 387 167 714 100 747 700 782 800 819 600 858 100 MHLONGO PN Community Halls and Facilities Expenditure:Inventory Consumed:Materials and Supplies All Wards Offices:Buildings Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of M AE7BA1.066 4400003700 13 850 34 300 35 900 37 600 39 400 41 300 MHLONGO PN Libraries and Archives All Wards Maintenance:Emergency:Community Assets:Community Buildings and Facilities Facilities:Libraries:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Expenditure: Contracted Services: Contractors: Maintenance of 1400003700 23 300 24 400 25 500 26 700 28 000 MHLONGO PN Libraries and Archives M AE7BA1.067 All Wards Based:Community Assets:Community Facilities:Libraries:Buildings Buildings and Facilities Maintenance:Non-infrastructure:Corrective M AE7BA1.066 4450000300 2 800 2 900 3 000 3 100 3 200 All Wards MHLONGO PN Libraries and Archives Expenditure:Inventory Consumed:Materials and Supplies Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval M AE7BA1.067 4450000300 3 100 3 200 3 400 3 600 3 800 All Wards MHLONGO PN Libraries and Archives Expenditure: Inventory Consumed: Materials and Supplies Based:Community Assets:Community Facilities:Libraries:Buildings Maintenance:Non-infrastructure:Corrective 4 200 4 600 Museums and Art Galleries M AG7BA1.162 4450000300 Expenditure:Inventory Consumed:Materials and Supplies 4 000 4 400 4 800 All Wards MHLONGO PN Maintenance:Emergency:Heritage Assets:Historic Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval M AG7BA1.163 4450000300 1 700 1 800 1 900 2 000 2 100 All Wards MHLONGO PN Museums and Art Galleries Expenditure: Inventory Consumed: Materials and Supplies sed:Heritage Assets:Historic Buildings Maintenance:Non-infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of 11 000 12 000 12 600 MARAIS RM Electricity M Al3BA1.143 4400003800 10 500 11 500 All Wards Maintenance: Emergency: Machinery and Equipment Fauinment Maintenance:Infrastructure:Corrective Expenditure: Contracted Services: Contractors: Maintenance of Electricity M Al3BA1 006 Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV 4400003900 1762300 1 845 100 1 931 800 2 022 600 2 117 700 All Wards MARAIS RM Unspecified Assets Mini-substations Maintenance:Infrastructure:Corrective Electricity M AI3BA1.006 Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV 4450000300 Expenditure:Inventory Consumed:Materials and Supplies 4 200 4 400 4 600 4 800 5 000 All Wards MARAIS RM Mini-substations Maintenance:Infrastructure:Preventative Maintenance:Interval M Al3BA1.013 4450000300 441 000 461 700 483 400 506 100 529 900 MARAIS RM Electricity Expenditure:Inventory Consumed:Materials and Supplies All Wards Based:Electrical Infrastructure:MV Networks:MV Mini-substations Maintenance:Infrastructure:Corrective 20 000 20 900 21 900 22 900 24 000 MARAIS RM Electricity M AI3BA1 016 Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV 4450000300 Expenditure: Inventory Consumed: Materials and Supplies All Wards Mini-substations aintenance:Infrastructure:Preventative Maintenance:Interval M\_AI3BA1.119 4450000300 701 08 1 146 500 1 200 400 1 256 800 1 315 900 MARAIS RM Electricity Expenditure:Inventory Consumed:Materials and Supplies 1 095 000 All Wards Based:Electrical Infrastructure:LV Networks:Electricity Meters Maintenance:Non-infrastructure:Preventative Maintenance:Interval Expenditure: Contracted Services: Contractors: Maintenance of ectricity M AL3BA1.071 4400003700 460 400 482 000 504 700 528 400 553 200 All Wards MARAIS RM ased:Other Assets:Operational Buildings:Municipal Offices:Buildings Buildings and Facilities

AL	Electricity	M_AL3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	77 50	0 81 100	84 900	88 900	93 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets 3 977	99 4 104 30	0 4 297 200	4 499 200	4 710 700	4 932 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets 518	91 760 80	0 796 600	834 000	873 200	914 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	75 3 984 40	0 4 171 700	4 367 800	4 573 100	4 788 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets 4 514	80 6 696 00	0 7 010 700	7 340 200	7 685 200	8 046 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	42 70	0 44 700	46 800	49 000	51 300	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective  Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 1 855	1 078 80	0 1 129 500	1 182 600	1 238 200	1 296 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 872	81 2 478 80	0 2 595 300	2 717 300	2 845 000	2 978 700	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 60	0 2 700	2 800	2 900	3 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 4	13 5 10	0 5 300	5 500	5 800	6 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 4 379	97 1 001 80	0 1 048 900	1 098 200	1 149 800	1 203 800	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 8 636	78 9 895 50	0 10 360 600	10 847 500	11 357 300	11 891 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 198	03 199 90	0 209 300	219 100	229 400	240 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 314	19 317 20	0 332 100	347 700	364 000	381 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.155	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Network Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 382	85 399 10	0 417 900	437 500	458 100	479 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	893 40	0 935 400	979 400	1 025 400	1 073 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	138 30	0 144 800	151 600	158 700	166 200	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	129 30	0 135 400	141 800	148 500	155 500	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	754 90	0 790 400	827 500	866 400	907 100	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.012	Maintenance:Infrastructure:Corrective  Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV  Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	702 60	735 600	770 200	806 400	844 300	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	158 70	0 166 200	174 000	182 200	190 800	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	92 90	97 300	101 900	106 700	111 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	484 80	0 507 600	531 500	556 500	582 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.020	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 12 057	29 1 472 30	0 1 541 500	1 614 000	1 689 900	1 769 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	38 50	0 40 300	42 200	44 200	46 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment 8 707	77 14 616 10	0 15 303 100	16 022 300	16 775 300	17 563 700	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets  311	95 367 20	0 384 500	402 600	421 500	441 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	00 2 691 20	0 2 817 700	2 950 100	3 088 800	3 234 000	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 19	11 230 90	0 241 800	253 200	265 100	277 600	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 462	99 1 920 90	0 2 011 200	2 105 700	2 204 700	2 308 300	All Wards	MARAIS RM
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 10	0 2 200	2 300	2 400	2 500	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.104	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Open Space:Land	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		-	-	-	-	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	65 40	0 68 500	71 700	75 100	78 600	All Wards	NDONGA N
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AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		29 900	31 300	32 800	34 300	35 900	All Wards	NDONGA N
AS	Mayor and Council	M_AS7BA1.142	Maintenance:Non-infrastructure:Corrective  Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		2 400	2 500	2 600	2 700	2 800	All Wards	KHUMALO T
AS	Mayor and Council	M_AS7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		36 300	38 000	39 800	41 700	43 700	All Wards	KHUMALO T
BF	Fleet Management	M_BF7BA1.141	Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		67 700	70 900	74 200	77 700	81 400	All Wards	MARAIS RM
BF	Fleet Management	M_BF7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 600	6 900	7 200	7 500	7 900	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.004	Maintenance:Emergency:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.104	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	404 596	473 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.110	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	72 943	14 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.204	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	686 677	947 500	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.210	Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of	32 834	29 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.304	Based:Transport Assets  Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	3 058 375	1 082 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.310	Based:Transport Assets  Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	90 213	34 000	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.404	Based:Transport Assets  Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of	649 825	473 800	-	-	_	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.410	Based:Transport Assets  Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of	147 066	14 900	-	-	_	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.504	Based:Transport Assets  Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of	60 868	879 800	-	-	_	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.510	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	28 494	27 700	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.604	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	1 173 658	1 624 300	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.610	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	93 797	51 100	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.904	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	959 816	1 285 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.910	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	620 187	40 400	_	-	_	_	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.104	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Unspecified Assets  Expenditure:Inventory Consumed:Materials and Supplies	815 422	987 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.204	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	325 036	1 974 800	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.301	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	33 215	670 200	-	-	_	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.304	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 024 033	2 256 900	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.404	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 209 548	987 400	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.504	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	469 966	1 833 700	_	-	_	_	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.601	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	54 900	1 005 400	_	-	_	_	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.604	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 634 810	3 385 200	_	_		_	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.901	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	36 054	795 900	_	_	_	_	All Wards	MARAIS RM
BF	Fleet Management	V/BF7BA1.904	Based:Transport Assets Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 075 790	2 680 000	_	_	_	_	All Wards	MARAIS RM
			Based:Transport Assets Maintenance:Non-infrastructure:Corrective		Expenditure:Contracted Services:Contractors:Maintenance of								
Bl	Human Resources	M_BI7BA1.070	Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Buildings and Facilities		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
ВІ	Human Resources	M_BI7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	15 196	11 900	12 500	13 100	13 700	14 300	All Wards	KAYWOOD L
ВІ	Human Resources	M_BI7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
ВІ	Human Resources	M_BI7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		21 000	22 000	23 000	24 100	25 200	All Wards	KAYWOOD L
BJ	Human Resources	M_BJ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		19 700	20 600	21 600	22 600	23 700	All Wards	KAYWOOD L
ВК	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	18 766	376 800	394 500	413 000	432 400	452 700	All Wards	KAYWOOD L
ВК	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		106 700	111 700	116 900	122 400	128 200	All Wards	KAYWOOD L
вк	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		284 900	298 300	312 300	327 000	342 400	All Wards	KAYWOOD L
	<u> </u>	1	Daseu.Computer Equipment	<u> </u>	Equipment								

BK Information Tech BV Air Transport  CK Fire Fighting and CM Roads  CN Roads	echnology echnology echnology echnology and Protection and Protection and Protection and Protection and Protection	M_BK7BA1.139  M_BK7BA1.140  M_BK7BA1.139  M_BK7BA1.140  M_BK7BA1.140  M_CK7BA1.070  M_CK7BA1.059  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CK7BA1.059  M_CK7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Computer Equipment Maintenance:Computer Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance	440003700 440003700 440003800 440003800 445000300	Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets  Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment	2 406 530 2 761 260 410 400 69 930	36 200 3 598 200 4 038 000 31 300 40 000 414 500 109 900 44 400	37 900 3 767 300 4 227 800 32 800 41 900 434 000 115 100 46 500	39 700 3 944 400 4 426 500 34 300 43 900 454 400 120 500 48 700	41 600 4 129 800 4 634 500 35 900 46 000 475 800 126 200 51 000	43 600 4 323 900 4 852 300 37 600 48 200 498 200 132 100 53 400	All Wards	KAYWOOD L  KAYWOOD L  KAYWOOD L  KAYWOOD L  KAYWOOD L  MHLONGO PN  MHLONGO PN
BK Information Tech BK Information Tech BK Information Tech BK Information Tech BV Air Transport  CK Fire Fighting and CM Roads  CN Roads	achnology echnology and Protection and Protection and Protection and Protection and Protection	M_BK7BA1.139  M_BK7BA1.140  M_BK7BA1.139  M_BK7BA1.140  M_BK7BA1.140  M_CK7BA1.070  M_CK7BA1.059  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CK7BA1.059  M_CK7BA1.135	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment  Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Corrective Maintenance:Semergency:Furniture and Office Equipment Maintenance:Corrective Maintenance:Semergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	440003900 445000300 445000300 440003700 440003700 440003800 440003800 4450000300	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets Expenditure:Inventory Consumed:Materials and Supplies Expenditure:Inventory Consumed:Materials and Supplies Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment	2 761 260	4 038 000 31 300 40 000 414 500 109 900	4 227 800 32 800 41 900 434 000 115 100	4 426 500 34 300 43 900 454 400 120 500	4 634 500 35 900 46 000 475 800 126 200	4 852 300 37 600 48 200 498 200 132 100	All Wards All Wards All Wards All Wards All Wards	KAYWOOD L  KAYWOOD L  KAYWOOD L  KAYWOOD L  MHLONGO PN
BK Information Tech BK Information Tech BV Air Transport  CK Fire Fighting and  CM Roads  CN Roads	and Protection and Protection and Protection and Protection and Protection	M_BK7BA1.139 M_BK7BA1.140 M_BV7BA1.070 M_CK7BA1.059 M_CK7BA1.142 M_CK7BA1.166 M_CK7BA1.058 M_CK7BA1.059 M_CK7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Imergency:Machinery and Equipment Maintenance:Mon-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Semergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300 4450000300 4400003700 4400003700 4400003800 4400003800 4450000300	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets  Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment	410 400	31 300 40 000 414 500 109 900	32 800 41 900 434 000 115 100	34 300 43 900 454 400 120 500	35 900 46 000 475 800 126 200	37 600 48 200 498 200 132 100	All Wards All Wards All Wards All Wards	KAYWOOD L  KAYWOOD L  KAYWOOD L  MHLONGO PN
BK Information Tech BV Air Transport  CK Fire Fighting and CM Roads  CN Roads	and Protection and Protection and Protection and Protection and Protection	M_BK7BA1.140  M_BV7BA1.070  M_CK7BA1.059  M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CK7BA1.135	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300 4450000300 4400003700 4400003700 4400003800 4400003800 4450000300	Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment		40 000 414 500 109 900	41 900 434 000 115 100	43 900 454 400 120 500	46 000 475 800 126 200	37 600 48 200 498 200 132 100	All Wards  All Wards  All Wards	KAYWOOD L  KAYWOOD L  MHLONGO PN
BK Information Tech BV Air Transport  CK Fire Fighting and CM Roads  CN Roads	and Protection and Protection and Protection and Protection and Protection	M_BK7BA1.140  M_BV7BA1.070  M_CK7BA1.059  M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CK7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment Maintenance:Planned:Computer Equipment Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment Maintenance:Corrective Maintenance:Emergency:Furniture and Office Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	445000300 440003700 440003700 440003800 440003800 4450003300	Expenditure:Inventory Consumed:Materials and Supplies  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment		40 000 414 500 109 900	41 900 434 000 115 100	43 900 454 400 120 500	46 000 475 800 126 200	48 200 498 200 132 100	All Wards  All Wards  All Wards	KAYWOOD L  KAYWOOD L  MHLONGO PN
BV Air Transport  CK Fire Fighting and  CM Roads  CN Roads	and Protection  and Protection  and Protection  and Protection	M_BV7BA1.070  M_CK7BA1.059  M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CM7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	440003700 440003700 440003800 440003800 445000300	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment		414 500 109 900	434 000 115 100	454 400 120 500	475 800 126 200	498 200 132 100	All Wards	KAYWOOD L MHLONGO PN
CK Fire Fighting and CK Roads CN Roads	and Protection  and Protection  and Protection	M_CK7BA1.059  M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CM7BA1.135	Offices:Buildings  Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings  Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Station:Maintenance:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Fumiture and Office Equipment Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings  Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	440003700 440003800 440003800 4450000300	Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment		109 900	115 100	120 500	126 200	132 100	All Wards	MHLONGO PN
CK Fire Fighting and CM Roads CN Roads	and Protection  and Protection  and Protection	M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CM7BA1.135	Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings  Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	440003800 440003800 445000300	Buildings and Facilities  Expenditure:Contracted Services:Contractors:Maintenance of Equipment  Expenditure:Contracted Services:Contractors:Maintenance of Equipment	69 930							
CK Fire Fighting and CK Fire Fighting and CK Fire Fighting and CM Roads CN Roads	and Protection	M_CK7BA1.142  M_CK7BA1.166  M_CK7BA1.058  M_CK7BA1.059  M_CM7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4400003800 4450000300	Equipment Expenditure:Contracted Services:Contractors:Maintenance of Equipment		44 400	46 500	48 700	51 000	53 400	All Wards	MHI ONGO PN
CK Fire Fighting and CK Fire Fighting and CM Roads CN Roads	nd Protection	M_CK7BA1.058  M_CK7BA1.059  M_CM7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Contracted Services:Contractors:Maintenance of Equipment								1201100 1 11
CK Fire Fighting and CM Roads CN Roads		M_CK7BA1.059  M_CM7BA1.135	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings				3 300	3 500	3 700	3 900	4 100	All Wards	MHLONGO PN
CM Roads  CN Roads	and Protection	M_CM7BA1.135	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	445000000	Expenditure:Inventory Consumed:Materials and Supplies		1 918 300	2 008 500	2 102 900	2 201 700	2 305 200	All Wards	MHLONGO PN
CM Roads  CN Roads		M_CM7BA1.135	Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 500	5 800	6 100	6 400	6 700	All Wards	MHLONGO PN
CN Roads		M CN7RA1 1/2		140000000			0 000	0 000	0 100	0 400	0700	7 til VVal as	WI LONGO I N
CN Roads		M_CN7BA1.142	Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 354 900	1 418 600	1 485 300	1 555 100	1 628 200	All Wards	NGCOBO ES
CN Roads			Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		167 100	175 000	183 200	191 800	200 800	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		66 900	70 000	73 300	76 700	80 300	All Wards	NGCOBO ES
CN Roads CN Roads CN Roads CN Roads CN Roads		M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
CN Roads CN Roads CN Roads CN Roads		M CN7RA1 020	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	263 710	557 200	583 400	610 800	639 500	669 600	All Wards	NGCOBO ES
CN Roads CN Roads CN Roads		M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	282 499	348 900	365 300	382 500	400 500	419 300	All Wards	NGCOBO ES
CN Roads CN Roads			Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		120 400	126 100	132 000	138 200	144 700	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.195	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of	235 234	396 800	415 400	434 900	455 300	476 700		
		M_CN7BA1.196	Infrastructure:Road Structures:Pedestrian Bridges Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	210 000	219 900	230 200	241 000	252 300		
CN Roads		M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Sions	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	176 400	524 500	549 200	575 000	602 000	630 300	All Wards	NGCOBO ES
			Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 691 800	8 674 000	9 081 700	9 508 500	9 955 400	10 423 300	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		268 000	280 600	293 800	307 600	322 100	All Wards	NGCOBO ES
CN Roads		IM (M/RA1176 I	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		132 100	138 300	144 800	151 600	158 700	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		755 600	791 100	828 300	867 200	908 000	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.191	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	179 015	750 000	785 300	822 200	860 800	901 300	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.192	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	207 250	496 800	520 100	544 500	570 100	596 900	All Wards	NGCOBO ES
CN Roads		M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		209 800	219 700	230 000	240 800	252 100	All Wards	NGCOBO ES
CO Roads		M CO7BA1 1/2	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of		7 000	7 300	7 600	8 000	8 400	All Wards	NGCOBO ES
CO Roads		M_CO7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003800	Equipment  Expenditure:Contracted Services:Contractors:Maintenance of		600	600	600	600	600	All Wards	NGCOBO ES
CO Roads		M_CO7BA1.029	Based:Machinery and Equipment  Maintenance:Infrastructure:Preventative Maintenance:Interval	4400003900	Equipment  Expenditure:Contracted Services:Contractors:Maintenance of	969 116	1 790 500	1 874 700	1 962 800	2 055 100	2 151 700	All Wards	NGCOBO ES
CO Roads			Based:Roads Infrastructure:Roads:Land Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads	4400003900	Unspecified Assets Expenditure:Contracted Services:Contractors:Maintenance of	254 815	677 700	709 600	743 000	777 900	814 500	All Wards	NGCOBO ES
CO Roads		M CO7RA1 126	Infrastructure:Roads:Land  Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads	4400003900	Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of		135 300	141 700	148 400	155 400	162 700	All Wards	NGCOBO ES
CO Roads		M_CO7BA1.127	Infrastructure:Road Structures:Pedestrian Bridges  Maintenance:Infrastructure:Preventative Maintenance:Interval	4400003900	Unspecified Assets  Expenditure:Contracted Services:Contractors:Maintenance of	24 800	428 000	448 100	469 200	491 300	514 400	All Wards	NGCOBO ES
		M_CO7BA1.029	Based:Roads Infrastructure:Road Structures:Pedestrian Bridges Maintenance:Infrastructure:Preventative Maintenance:Interval	-	Unspecified Assets  Expanditure Inventory Consumed Materials and Supplies								
CO Roads			Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	28 095 346	31 682 300	33 171 400	34 730 500	36 362 800	38 071 900	All Wards	NGCOBO ES
CO Roads			Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		75 200	78 700	82 400	86 300	90 400	All Wards	NGCOBO ES
CQ Police Forces, T			Maintenance:Non-infrastructure:Preventative Maintenance:Interval	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of	1	4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN

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cs	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 000	2 100	2 200	2 300	2 400	All Wards	MHLONGO PN
cs	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	96 466	105 300	110 200	115 400	120 800	126 500	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 000	11 500	12 000	12 600	13 200	All Wards	MHLONGO PN
cs	Beaches and Jetties	M_CS7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
cs	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		29 600	31 000	32 500	34 000	35 600	All Wards	MHLONGO PN
cs	Beaches and Jetties	M_CS7BA1.079	Facilities:Outdoor Facilities:Buildings  Maintenance:Non-infrastructure:Preventative Maintenance:Interval  Based:Community Assets:Sport and Recreation Facilities:Outdoor  Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		119 100	124 700	130 600	136 700	143 100	All Wards	MHLONGO PN
СТ	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets 4 0	)18 133	5 000 000	6 282 000	6 577 300	6 886 400	7 210 100	All Wards	MHLONGO PN
СТ	Community Parks (including Nurseries)	M_CT7BA1.207	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	179 487	524 500	549 200	575 000	602 000	630 300		
СТ	Community Parks (including Nurseries)	M_CT7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies 1 0	)59 367	1 453 900	1 522 200	1 593 700	1 668 600	1 747 000	All Wards	MHLONGO PN
СТ	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	98 131	100 000	104 700	109 600	114 800	120 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 600	1 700	1 800	1 900	2 000	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	31 576	31 800	33 300	34 900	36 500	38 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 000	39 800	41 700	43 700	45 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		18 100	19 000	19 900	20 800	21 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		42 000	44 000	46 100	48 300	50 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	29 400	42 200	44 200	46 300	48 500	50 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	270 290	399 100	417 900	437 500	458 100	479 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		116 800	122 300	128 000	134 000	140 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 229	244 500	256 000	268 000	280 600	293 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		243 300	254 700	266 700	279 200	292 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 600	166 100	173 900	182 100	190 700	All Wards	MHLONGO PN
DB	Sports Grounds and Stadiums	M_DB7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		25 600	26 800	28 100	29 400	30 800	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	27 200	76 700	80 300	84 100	88 100	92 200	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		11 700	12 200	12 800	13 400	14 000	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.158	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		6 900	7 200	7 500	7 900	8 300	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.159	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		13 200	13 800	14 400	15 100	15 800	All Wards	MHLONGO PN
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	286 901	1 586 100	1 707 600	1 834 900	2 968 100	3 107 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Evanditure: Contracted Sonigon: Contractors: Maintenance of	27 500	356 000	372 700	390 200	408 500	427 700	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment 5 6	698 037	6 443 400	6 699 200	6 967 100	6 247 600	6 541 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4400003900	Expanditure/Contracted Continue/Contracters/Maintenance of	160 085	2 203 400	2 330 500	2 463 500	3 102 800	3 248 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 380	10 000	10 500	11 000	11 500	12 000	All Wards	NGCOBO ES
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DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective  Maintenance:Emergency:Sanitation Infrastructure:Pump  Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	176 493	190 000	198 900	208 200	218 000	228 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	153 840	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008050	Expenditure:Operational Cost:Hire Charges	90 000	58 500	61 200	64 100	67 100	70 300	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 700	68 800	72 000	75 400	78 900	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	699 673	891 700	933 600	977 500	1 023 400	1 071 500	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 057 911	2 175 200	2 277 400	2 384 400	2 496 500	2 613 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	188 007	380 100	398 000	416 700	436 300	456 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective  Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe  Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 613 716	2 253 000	2 358 900	2 469 800	2 585 900	2 707 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 117 032	5 764 200	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.028	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.115	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Coastal Infrastructure:Revetments:Earthworks	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	301 500	800 700	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		342 900	2 453 000	2 568 300	2 689 000	2 815 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	380 600	398 500	417 200	436 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		131 600	137 800	144 300	151 100	158 200	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		416 500	1 064 300	1 114 300	1 166 700	1 221 500	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008000	Expenditure:Operational Cost:Hire Charges	307 350	601 300	1 400	1 500	1 600	1 700	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008040	Expenditure:Operational Cost:Hire Charges	282 580	400 000						
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008050	Expenditure:Operational Cost:Hire Charges	2 396 540	200 000						
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	152 590	360 300	377 200	394 900	413 500	432 900	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	800 614	894 100	936 100	980 100	1 026 200	1 074 400	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 867 722	4 319 500	4 522 500	4 735 100	4 957 600	5 190 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.177	Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 501 505	6 636 600	6 948 500	7 275 100	7 617 000	7 975 000	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.179	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400007300	Expenditure:Contracted Services:Outsourced Services:Sewerage Services	44 828	1 633 200	1 710 000	1 790 400	1 874 500	1 962 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	441 698	1 024 900	1 073 100	1 123 500	1 176 300	1 231 600	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 560	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	166 768	319 100	334 100	349 800	366 200	383 400	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		8 600	9 000	9 400	9 800	10 300	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		27 900	29 200	30 600	32 000	33 500	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.151	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Boreholes:Mechanical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		376 500	394 200	412 700	432 100	452 400	All Wards	NGCOBO ES

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DM	Water Distribution	M_DM6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	64 000	382 700	400 700	419 500	439 200	459 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	136 798	254 300	266 300	278 800	291 900	305 600	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 122 931	5 128 500	5 369 500	5 621 900	5 886 100	6 162 700	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	215 202	472 300	494 500	517 700	542 000	567 500	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	366 309	643 200	673 400	705 000	738 100	772 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	258 552	259 000	271 200	283 900	297 200	311 200	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	422 160	574 000	601 000	629 200	658 800	689 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 700	8 100	8 500	8 900	9 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	971 835	1 000 000	1 128 200	1 262 400	3 129 700	3 276 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	10 738 007	10 806 800	11 176 500	11 563 600	9 028 200	9 452 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	452 937	584 200	611 700	640 400	670 500	702 000	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	875 248	904 200	946 700	991 200	1 037 800	1 086 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	942 805	1 000 000	1 075 500	1 154 500	1 842 800	1 929 400	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	796 237	1 000 000	1 075 600	1 154 700	1 845 900	1 932 700	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	68 000	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		93 700	98 100	102 700	107 500	112 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	413 800	70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	95 299	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	88 843	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	50 000	105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	377 076	600 300	628 500	658 000	688 900	721 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	419 232	449 100	470 200	492 300	515 400	539 600	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 858 302	3 810 400	3 989 500	4 177 000	4 373 300	4 578 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	705 859	1 070 200	1 120 500	1 173 200	1 228 300	1 286 000	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	32 600	32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective  Maintenance:Planned:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES

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DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective  Maintenance:Planned:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DY	Health services	M_DY7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	14400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		430 500	450 700	471 900	494 100	517 300	All Wards	MHLONGO PN
						187 873 373	232 841 600	220 276 800	230 652 600	242 016 600	253 391 300		

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MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	ADJUSTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 31/03/2025	PERCENTAGE SPENT OF ADJUSTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
TS UNDER T	HE RESPONSIE	BILITY OF THE DEPUTY CITY MANAGER: CITY DEVE	LOPMENT											
Vote 1		INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	78 000	78 000			78 000		-		78 000
Vote 1	CC	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	667 000	667 000			667 000		-		667 000
Vote 1	CC	PURCHASE OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	19 500 000	19 500 000			19 500 000		-		19 500 000
Vote 1	CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	12 000 000	12 000 000			12 000 000		-		12 000 000
Vote 1	СС	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT		13 900 000			13 900 000		11 509 806	83%	2 390 194
Vote 1	CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	3 000 000	3 000 000			3 000 000		860 600	29%	2 139 400
Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	-	1 206 500			1 206 500		777 500	64%	429 000
Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	-	157 400			157 400	150 000	-		7 400
Vote 1	ВК	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	-	132 500	70 400		202 900		101 000	50%	101 900
Vote 1	ВТ	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	3 198 000	3 198 000		(1 000 000)	2 198 000	992 097	-		1 205 903
CITY DEVELO	PMENT					38 443 000	53 839 400	70 400	(1 000 000)	52 909 800	1 142 097	13 248 906	25%	38 518 797
TS UNDER TH	I He responsie	I BILITY OF THE DEPUTY CITY MANAGER: COMMUNIT	Y SERVICES											
HEALTH AND	) EMERGENCY	SERVICES												
Vote 2	АН	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		-		14 000
Vote 2	АН	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		9 900	71%	4 100
Vote 2	CK	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 2	CK	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	130 000	130 000		(130 000)	-		-		-
Vote 2	CK	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	400 000	400 000			400 000	25 000	-		375 000
Vote 2	DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	1 700 000	1 700 000		(1 700 000)	-		-		-
Vote 2		REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 2	DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	30 000	30 000			30 000		-		30 000
Vote 2	DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	2 800 000	2 800 000		(1 000 000)	1 800 000		-		1 800 000
PUBLIC HEAL	TH AND EMER	GENCY SERVICES				5 288 000	5 288 000		(3 030 000)	2 258 000	25 000	9 900	0%	2 223 100

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CTION SERVICE	ES													
Vote 3	BP	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	19 000	40 000			40 000		38 876	97%	1 124
Vote 3	CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 3	CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 3	CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	45 000	45 000			45 000		-		45 000
Vote 3	CQ	FIREARMS FOR TRAFFIC SERVICES (HULAMIN)	1003050100	N/CQAZA1.002	PUBLIC	-	-	54 000		54 000		-		54 000
Vote 3	CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	12 500	-			-		-		-
Vote 3	CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	12 500	12 500			12 500		-		12 500
PROTECTION	SERVICES					89 000	97 500	54 000		151 500	-	38 876	26%	112 624
ATION AND EI	NVIRONMENTA	L SERVICES												
Vote 4	AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4		COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4		EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	-	-			-		-		-
Vote 4	AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	1 000 000	1 000 000			1 000 000		-		1 000 000
Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	3 201 000	3 201 000			3 201 000		-		3 201 000
Vote 4	AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	18 000	18 000			18 000	12 000	1 494	8%	4 506
Vote 4	AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	-	-			-		-		-
Vote 4	AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	-	-			-		-		-
Vote 4	AE	EMPEMBENI: MOD LIB REFURBISHMENT	1002011000	N/AEAR13.002	GOVERNMENT - PROVINCIAL	-	-	120 500		120 500		120 450	100%	50
Vote 4	CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	100 000	100 000		(100 000)	-		-		-
Vote 4		ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	50 000	50 000		(50 000)	-		-		-
Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	28 000	19 500		(19 500)	-		-		-
Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	22 000	312 000			312 000		176 198	56%	135 803
Vote 4	СТ	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	200 000	200 000		(172 000)	28 000		-		28 000

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Vote 4	СТ	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	1 000 000	1 000 000			1 000 000		-		1 000 000
Vote 4	СТ	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	57 000	22 200			22 200		-		22 200
Vote 4	СТ	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	•	-	55 200		55 200		-		55 200
Vote 4	CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	1 000	1 000			1 000		1		1 000
Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	-	-			-		-		-
Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	350 000	60 000			60 000		-		60 000
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	1 000 000	1 000 000		1 500 000	2 500 000		380 750	15%	2 119 250
Vote 4	CY	POOLS: MACHINERY AND EQUPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	75 000	75 000			75 000		-		75 000
Vote 4	CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	250 000	250 000		(250 000)	-		-		-
Vote 4	CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	300 000	300 000			300 000		158 563	53%	141 437
Vote 4	CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	200 000	200 000			200 000		-		200 000
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	-	-			-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	200 000	200 000		(200 000)	-		-		-
Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	700 000	700 000		(382 400)	317 600		317 566	100%	34
Vote 4	CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	-	-			-		-		-
Vote 4	CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	2 000 000	2 000 000		(2 000 000)	-		-		-
Vote 4	CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	-	-			-		-		-
Vote 4	CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 4	CZ	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	N/CZAMA1.078	BORROWING		-		7 000 000	7 000 000		-		7 000 000
Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	12 628 000	12 628 000		2 000 000	14 628 000		10 383 380	71%	4 244 620
Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT		11 800 000		6 776 000	18 576 000		11 787 165	63%	6 788 835
RECREATION	AND ENVIRON	MENTAL SERVICES				23 980 000	35 736 700	175 700	13 502 100	49 414 500	12 000	23 325 566	47%	26 076 934
COMMUNITY	SERVICES					29 357 000	41 122 200	229 700	10 472 100	51 824 000	37 000	23 374 342	45%	28 412 658
CTS UNDER T	I HE RESPONSIE	I BILITY OF THE DEPUTY CITY MANAGER: CORPORA	I TE SERVICES											
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Vote 5	BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	17 000	13 500			13 500	2 500	8 280	61%	2 720
Vote 5		RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	-	-			-		-		-
Vote 5	Δ1)	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	-	1 700 300			1 700 300	1 531 250	-		169 050
Vote 5		CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	-	-			-		-		-
Vote 5	AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	-	101 600		(6 100)	95 500		95 450	100%	50
Vote 5	AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	-	184 800		6 100	190 900	20 000	147 433	77%	23 467
Vote 5	BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	3 499 000	3 499 000		(3 499 000)	-		-		-
Vote 5	BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 5	BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	8 400 000	8 400 000		2 300 000	10 700 000		10 226 024	96%	473 976
Vote 5		R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	500 000	500 000			500 000	130 850	343 970	69%	25 180
ADMINISTRAT	TION					12 416 000	14 399 200	-	(1 199 000)	13 200 200	1 684 600	10 821 157	82%	694 443
SERVICES														
Vote 14	BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
LEGAL SERVI	CES					•	-	-	-	-	-	-		-
RESOURCES														
Vote 7	BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	3 000	3 000			3 000		-		3 000
Vote 7	ВІ	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	75 000	36 700			36 700		-		36 700
Vote 7	BI	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	75 000	36 500			36 500		-		36 500
Vote 7	I KI	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
HUMAN RESO						153 000	76 200		-	76 200	-	-		76 200
IATION, COMM	MUNICATION A	ND TECHNOLOGY												
Vote 6	ВК	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	70 000	5 000			5 000		-		5 000

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Vote 6	вк	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	1 500 000	1 500 000		(1 000 000)	500 000	334 592	-		165 408
Vote 6	BK	UPS REPLACEMENT IN THE SERVER ROOM	1001090100	I/BKAMA1.004	BORROWING	-	-		880 000	880 000		879 203	100%	797
Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	7 563 800	7 563 800		(7 563 800)	-		-		-
Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	13 956 000	13 956 000		(3 956 000)	10 000 000		-		10 000 000
Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	-	-			-		-		-
Vote 6	BK	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	265 200	265 200		(265 200)	-		-		-
Vote 6	BK	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	190 000	190 000			190 000		-		190 000
Vote 6	BK	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	680 000	680 000		(680 000)	-		-		-
Vote 6	BK	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	1 500 000	1 500 000		(1 120 000)	380 000		-		380 000
Vote 6	BK	SOPHOS FIREWALL	1007000500	N/BKAMA1.017	BORROWING	-	-		430 000	430 000	240 000	-		190 000
Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES		-			-	-	-		-
Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	4 500 000	4 620 000		8 413 800	13 033 800		10 696 793	82%	2 337 007
Vote 6		NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	-	280 100		232 000	512 100	94 629	215 454	42%	202 017
Vote 6	I RK I	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	4 500 000	4 380 000		(1 494 500)	2 885 500		-		2 885 500
INFORMATION	N, COMMUNICA	TION AND TECHNOLOGY				34 725 000	34 940 100	-	(6 123 700)	28 816 400	669 221	11 791 450	41%	16 355 729
CORPORATE	SERVICES					47 294 000	49 415 500	-	(7 322 700)	42 092 800	2 353 821	22 612 607	54%	17 126 372
CTS UNDER T	HE RESPONSIB	ILITY OF THE CHIEF FINANCIAL OFFICER												
Vote 8	DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	109 000	58 000		(44 000)	14 000		12 730	91%	1 270
Vote 8	DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	-	31 000			31 000		29 799	96%	1 201
Vote 8	DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	-	20 000			20 000		12 100	61%	7 900

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Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING		-			-		-		-
Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	10 000 000	10 000 000		(936 600)	9 063 400	6 829 067	2 170 933	24%	63 400
Vote 8		REPLACEMENT OF ISUZU SINGLE CAB (FS REVENUE)	1003060100	N/BFBDA1.094	CAPITAL REPLACEMENT RESERVES	-			449 900	449 900		-		449 900
Vote 8		REPLACEMENT OF SEDAN (FS REVENUE)	1003060100	N/BFBDA1.093	CAPITAL REPLACEMENT RESERVES	-			486 700	486 700		-		486 700
Vote 8		REPLACEMENT OF AIRCONDITIONERS - FINANCIAL SERVICES	1003010100	N/ADBDA1.069	CAPITAL REPLACEMENT RESERVES	-	-		44 000	44 000	15 000	24 926	57%	4 074
Vote 8	AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	500 000	400 000		(60 000)	340 000		-		340 000
Vote 8	AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	-	4 000 000		160 000	4 160 000		-		4 160 000
Vote 8	AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	4 000 000	-		-	-		- 0	#DIV/0!	0
CHIEF FINANC	CIAL OFFICER					14 609 000	14 509 000	-	100 000	14 609 000	6 844 067	2 250 487	15%	5 514 446
CTS UNDER TH	HE RESPONSIE	I BILITY OF THE DEPUTY CITY MANAGER: ELECTRICA	AL AND ENERGY SOUR	CES										
RICAL SUPPLY	SERVICES													
Vote 9		AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	10 605 000	-			-		-		-
Vote 9		REPLACE PUBLIC LIGHTING AIRCONS	1003010100	N/ADAMA1.033	BORROWING				150 000	150 000		-		150 000
Vote 9	AL	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	2 950 000	-			-		- 3 240	#DIV/0!	3 240
Vote 9	ΔΙ	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	1 587 800	16 255 800			16 255 800	5 539 383	2 603 450	16%	8 112 967
Vote 9	AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALAMA1.013	BORROWING	-	3 500 000			3 500 000		-		3 500 000
Vote 9	AL	T32KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	1 113 000	-			-		-		-
Vote 9	AL	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	I/ALAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	162 500	162 500			162 500		-		162 500
Vote 9	AL	ANDROS 11KV SWITCHING STATION	1001010700	I/ALAMA1.015	BORROWING	-	-			-		-		-
Vote 9	AL	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	I/ALAMA1.017	BORROWING	1 967 000	1 967 000			1 967 000		-		1 967 000
Vote 9		DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	I/ALAMA1.018	BORROWING	-	-			-		-		-
Vote 9	ΔΙ	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	I/ALAMA1.019	BORROWING	-	-			-		-		-
Vote 9	AL	FORMALHAULT CABLE UPGRADE	1001010700	I/ALAMA1.020	BORROWING	-	-			-		-		-

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Vote 9	AL	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.022	BORROWING	-	-			-		-		-
Vote 9	ΔΙ	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	I/ALAMA1.033	BORROWING	2 500 000	2 500 000			2 500 000		-		2 500 000
Vote 9	AL	LOKOZA SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.034	BORROWING	1 500 000	1 500 000			1 500 000	30 226	173 718	12%	1 296 056
Vote 9	ΔΙ	CASTOR SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.035	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	AL	LOKOZA - MHLATHUZE MV OVERHEAD INSTALL	1001010700	I/ALAMA1.036	BORROWING	3 500 000	-			-		-		-
Vote 9		SUBSTATIONS PROTECTION RELAY REPLACEMENT	1001010700	I/ALAMA1.037	BORROWING	2 000 000	2 000 000			2 000 000		-		2 000 000
Vote 9	AL	SUBSTATIONS DC SYSTEM REPLACEMENT	1001010700	I/ALAMA1.038	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	AL	WEST SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.039	BORROWING	10 500 000	10 500 000			10 500 000		-		10 500 000
Vote 9	ΛI	ORION SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.040	BORROWING	1 500 000	1 500 000		(1 500 000)	-		-		-
Vote 9	AL	INPALA TO SCORPIO, NEPTUNE, CYGNUS AND	1001010400	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	-	-			1		-		-
Vote 9	AL	132KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINIA	1001010400	I/ALAMA1.151	BORROWING	14 300 000	10 090 000		(10 090 000)	1		-		-
Vote 9	AL	MV CABLE FAULT LOCATOR EQUIPMENT	1003050100	N/ALAMA1.001	BORROWING	,	3 000 000		(500 000)	2 500 000		-		2 500 000
Vote 9	ΔΙ	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	1001010700	I/ALAMA1.154	BORROWING	1	1 210 000		(245 500)	964 500		453 880	47%	510 620
Vote 9	AP	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.129	BORROWING	1 093 000	1 093 000			1 093 000	1 087 578	-		5 422
Vote 9	Δ1	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	3 000 000	3 000 000			3 000 000		720 836	24%	2 279 164
Vote 9	Al	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	14 000	14 000			14 000		9 000	64%	5 000
Vote 9	AJ	REPLACEMENT OF FURNITURE	1003030100	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	4 000	4 000			4 000		2 350	59%	1 650
Vote 9	AQ	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQAMA1.131	BORROWING	814 000	814 000			814 000	300 000	-		514 000
Vote 9	AL	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	I/ALALA1.002	GOVERNMENT - NATIONAL	-	1			-		-		-
Vote 9	AL	WARD 22 & WARD 30 ELECTRIFICATION	1001010700	I/ALALA1.006	GOVERNMENT - NATIONAL	9 850 000	-			-		-		-
Vote 9	AL	MAHUNU WARD 18 ELECTRIFICATION	1001010700	I/ALALA1.008	GOVERNMENT - NATIONAL	-	4 050 000			4 050 000	2 436 710	1 425 391	35%	187 899
Vote 9	AL	MANDLANKALA WARD 12 ELECTRIFICATION	1001010700	I/ALALA1.009	GOVERNMENT - NATIONAL	-	2 100 000			2 100 000	667 380	1 234 481	59%	198 139
Vote 9	ΔΙ	DUMISANE MAKHAYE VILLAGE PHASE 8 WARD 24 ELECTRIFICATION	1001010700	I/ALALA1.007	GOVERNMENT - NATIONAL	-	3 700 000			3 700 000	2 956 845	-		743 155
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	-	-			-		-		-
Vote 9	AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	-	-			-		-		-
Vote 9	ΔP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	2 730 000	2 730 000			2 730 000	980 000	519 980	19%	1 230 020
Vote 9	ΔΡ	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	2 000 000	2 000 000			2 000 000	1 394 722	169 400	8%	435 878
Vote 9	BF	REFURBISHMENT OF REFUSE COMPACTORS	1003050100	N/BFBDA1.036	CAPITAL REPLACEMENT RESERVES	-	2 000 000			2 000 000	800 000	-		1 200 000
Vote 9	BF	REPLACEMENT OF MAYORAL BACKUP VEHICLE	1003060100	N/BFBHA1.910	SELF INSURANCE RESERVES	-	736 400			736 400		694 578	94%	41 822

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Vote 9	BF	REPLACEMENT OF SKIP LOADER	1003060100	N/BFBHA1.911	SELF INSURANCE RESERVES	-	1 828 900			1 828 900		-		1 828 900
Vote 9	BF	REPLACEMENT OF V2032 (INSURANCE)	1003060100	N/BFBDA1.919	CAPITAL REPLACEMENT RESERVES	-	890 200			890 200		669 783	75%	220 417
Vote 9	BF	TOOLS FOR FLEET SERVICES	1003050100	N/BFAMA1.015	BORROWING	4 600 000	4 600 000			4 600 000	766 000	330 686	7%	3 503 314
Vote 9	BF	REPLACEMENT OF REFUSE TRUCKS	1003050100	N/BFAMA1.030	BORROWING		-		12 300 000	12 300 000		9 087 932		3 212 068
Vote 9	BF	REPLACEMENT DOUBLE CABS 4X4	1003060100	N/BFAMA1.003	BORROWING	3 500 000	3 500 000		(3 500 000)	•		•		-
Vote 9	BF	REPLACEMENT MINIBUS	1003060100	N/BFAMA1.004	BORROWING	1 000 000	1 000 000		(1 000 000)	-		-		-
Vote 9	BF	REPLACEMENT PERSONNEL CARRIERS	1003060100	N/BFAMA1.005	BORROWING	2 800 000	2 800 000			2 800 000		-		2 800 000
Vote 9	BF	REPLACEMENT SEDANS	1003060100	N/BFAMA1.006	BORROWING	-	-			-		-		-
Vote 9	BF	REPLACEMENT SINGLE CABS 4X2	1003060100	N/BFAMA1.007	BORROWING	3 200 000	3 200 000		(3 200 000)	-		-		-
Vote 9	BF	REPLACEMENT TRACTORS	1003050100	N/BFAMA1.017	BORROWING	900 000	900 000		(900 000)	-		-		-
Vote 9	BF	REPLACEMENT 3 TON TRUCKS	1003050100	N/BFAMA1.018	BORROWING	3 812 000	3 812 000			3 812 000		-		3 812 000
Vote 9	BF	REPLACEMENT CHERRY PICKER	1003050100	N/BFAMA1.020	BORROWING	1 500 000	1 500 000			1 500 000		-		1 500 000
Vote 9	BF	REPLACEMENT PANEL VANS	1003060100	N/BFAMA1.021	BORROWING	1 000 000	1 000 000		(1 000 000)	-		-		-
Vote 9	BF	REPLACEMENT 7 SEATERS	1003060100	N/BFAMA1.022	BORROWING	1 400 000	1 400 000		(1 000 000)	400 000		-		400 000

ANNEXURE AO

	OUTSTANDING DEBT - COUNCILLORS - MARCH 2025												
Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action				
71263	Water Rural	2511924	429,21	365,96	-	12 395,41	13 190,58	No	Notice issued via email, SMS notification & prepayment water sales still blocked				
71264	Water Rural	1761400	273,00	42,00	-	8 701,27	9 016,27	NΩ	Notice issued via email, SMS notification & prepayment water sales still blocked				
71269	Rates and Services	2419125	1 849,57	1 752,97	1 623,82	5 312,73	10 539,09	Yes					
71265	Water Rural	1950358	-	42,00	-	765,54	807,54	INU	SMS; Notice emailed & prepayment water sales blocked				
71269	Rates and Services	2283347	1 409,76	1 273,23	1 335,25	-	4 018,24	No	Blocked electricity prepayment sales still blocked Notice issued				
71260	Rates and Services	1857567	583,44	-	-	-	583,44	No	SMS; Notice emailed & prepayment water sales blocked				
			4 544,98	3 476,16	2 959,07	27 174,95	38 155,16						

					OUTSTAND	ING DEBT	- EMPLOYEES - MARCH 2025	EMPLOYEES - MARCH 2025		
Debt. no	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Асс Туре	Other		
2522161	2 050,82	2 153,36	1 927,50	23 924,09	30 055,77	YES	RATES & SERVICES	ARRANGEMENT		
30000946	2 515,09	2 485,50	2 454,17	17 066,09	24 520,85	YES	RATES & SERVICES	Prepayment Blocked		
2540812	1 813,27	1 826,16	1 813,27	17 762,66	23 215,36	NO	RATES & SERVICES	Prepayment Blocked		
1829055	220,55	1 512,03	2 626,82	15 182,02	19 541,42	NO	WATER RURAL	AWAIT WATER REBATE		
2456952	5 539,08	4 940,49	-	917,01	11 396,58	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY		
2226959	3 951,19	2 745,53	875,75	-	7 572,47	NO	RATES & SERVICES	Prepayment Blocked		
2352520	2 708,48	-	-	-	2 708,48	NO	RATES & SERVICES	AWAIT WATER REBATE		
2538161	-	-	-	10 633,16	10 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000		
557673	2 157,32	2 215,59	1 823,41	-	6 196,32	NO	RATES & SERVICES	ARRANGEMENT		
2283555	-	-	-	4 380,25	4 380,25	YES	RATES & SERVICES	ARRANGEMENT		
1763598	131,54	-	-	5 936,11	6 067,65	YES	WATER RURAL	SALARY DEDUCTION R270		
1564296	1 620,80	692,70	-	-	2 313,50	YES	RATES & SERVICES	ARRANGEMENT		
1180684	-	-	-	1 709,06	1 709,06	YES	RATES & SERVICES	ARRANGEMENT		
2521295	799,37	-	-	-	799,37	NO	RATES & SERVICES	Prepayment Blocked		
1843042	171,43	174,12	348,58	3 378,96	4 073,09	YES	WATER RURAL	SALARY DEDUCTION R1532		
2496225	-	-	-	4 198,49	4 198,49	YES	WATER RURAL	SALARY DEDUCTION FOR R500		
1857895	1 120,16	303,76	426,70	-	1 850,62	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY		
2212699	467,29	161,66	830,83	1 470,94	2 930,72	NO	RATES & SERVICES	Prepayment Blocked		
2477448	1 165,47	-	-	-	1 165,47	NO	RATES & SERVICES	Prepayment Blocked		
1590948	292,25	1 246,58	-	1 827,93	3 366,76	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY		

438891	1 537,39	594,91	-	-	2 132,30	NO	RATES & SERVICES	Prepayment Blocked
546167	1 403,05	167,48	57,75	1 292,52	2 920,80	YES	RATES & SERVICES	ARRANGEMENT
2558908	-	2 693,01	-	-	2 693,01	YES	WATER RURAL	ARRANGEMENT
2066568	540,05	581,26	817,46	-	1 938,77	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
2501002	168,74	151,62	160,78	-	481,14	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
2413324	498,96	201,55	-	554,09	1 254,60	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
2462280	14,70	-	-	2 062,80	2 077,50	YES	WATER RURAL	SALARY DEDUCTION R100
2573568	1 370,69	57,75	-	-	1 428,44	YES	RATES & SERVICES	ARRANGEMENT
2420755	773,29	-	-	-	773,29	NO	RATES & SERVICES	Prepayment Blocked
2335059	-	-	-	1 072,46	1 072,46	YES	RATES & SERVICES	ARRANGEMENT
1940906	288,91	-	-	-	288,91	NO	RATES & SERVICES	Prepayment Blocked
2174740	-	-	-	777,20	777,20			
2271849	227,94	176,97	-	185,94	590,85	NO	RATES & SERVICES	NOTICE END APRIL
2490135	14,70	-	7,35	618,54	640,59	NO	WATER RURAL	NOTICE APRIL
2362623	418,54	29,99	-	-	448,53	NO	WATER RURAL	NOTICE APRIL
1821017	170,82	140,97	7,35	-	319,14	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
1939820	227,15	7,35	-	175,14	409,64	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
2260460	-	28,88	222,55	245,93	497,36	YES	WATER RURAL	ARRANGEMENT
2401576	130,00	- 100,00	-	321,00	351,00	NO	CASHIER SHORTAGE	
1869643	310,84	40,80	-	-	351,64	NO	WATER RURAL	
1853682	7,35	-	148,32	-	155,67	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
							·	-

1835242	162,82	1	-	-	162,82	NO	WATER RURAL	NOTICE APRIL
1801003	-	-	-	141,58	141,58	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	34 990,05	25 230,02	14 548,59	115 833,97	190 602,63			

90 ANNEXURE AQ

## **ORDERS IN EXCESS OF R 100 000**

		Janu	January 2025										
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value									
4510020443	09/01/2025	Nodumasi Trading and Projects	CONCRETE CHANNELS REHABILITATION ALTON	207 680,									
4510020448	10/01/2025	Nodumasi Trading and Projects	Maintenance Of Facilities (Specify)	259 600,									
4510020505	21/01/2025	Sphantile Trading Enterprises	AC and DC Normalization	215 000,									
4510020530	22/01/2025	VSB Cleaning Services and	V0481 - SUPPLY AND FIT MECHANICAL SPARES	129 866,									
4510020536	23/01/2025	Darman Technologies pty ltd	Maint Unspec Assts_Refurb_Repair Servic	250 920,									
4510020537	23/01/2025	Amayeza Holdings Pty Ltd	Structural repairs Civic Centre	131 250,									
4510020547	24/01/2025	Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	140 000,									
4510020573	28/01/2025	Senzokazulu Trading Enterprise	MS2 Sump chamber	175 000,									
4510020585	30/01/2025	Nsele Engineering Pty Ltd	Maintenance Unspecified Asset(DO NOT USE	190 000,									
4510020606	30/01/2025	Mfuyi Electrical and Civils	Polaris/Capella HV structure clearing	115 000,									
4510020609	31/01/2025	Mpangele Auto Engineering pty	Supply and fit mechanical spare	256 766,									
4520000670	22/01/2025	Mbowezee Trading Pty Ltd	Direct Fixed Asset (Specify Asset)	150 000,									
4530002320	14/01/2025	Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	118 200,									
4530002322	17/01/2025	Silwane KZN Enterprise pty ltd	Bag 760x91 40micron Refuse (Clear)	225 000,									
4530002330	27/01/2025	Nceboyabenguni Pty Ltd	Bag 760x910 40micron Refuse (Yellow)	130 000,									
4530002334	29/01/2025	KFC Pipes and Fittings Pty Ltd	Valve Gate 40mm Brass Cobra HD Code 1002	101 000,									
4530002340	31/01/2025	Bay General Supplies Pty Ltd	Kit Joint 95_185mmx3 H_S Core PILC	119 100,									
4530002341	31/01/2025	Bay General Supplies Pty Ltd	Fuse 50A HRC Type K Bussmann_Kebox	190 290,									
4530002343	31/01/2025	Tri-Star Technology Cc	Kit Term I_D To Suit 95_240mm 3 Core	136 019,									
4540015944	06/01/2025	Tloutona Enterprise And Projec	191 Provision of PPE	258 617,									
4540015950	08/01/2025	Zana Manzi Services Pty Ltd	REPLACEMENT OF 600MM AC PIPE	1 834 434,									
4540015983	13/01/2025	King Cetshwayo District	Dumping Fees	1 307 604,									
4540016047	22/01/2025	Mathabatha Noko Ramphele Pty L	Direct Fixed Asset (Specify Asset)	9 087 931,									
4540016049	22/01/2025	Mpophoma Waterfall Traders Cc	Mpophoma Invoice 222338	308 130,									
4540016050	22/01/2025	King Cetshwayo District	Dumping Fees	1 407 690,									
4540016117	30/01/2025	Zana Manzi Services Pty Ltd	ZANA MANZI INVOICE IN001129	926 658,									
4540016130	31/01/2025	First Work 119 Pty Ltd	HIRING OF YELLOW PLANT MACHINE	1 544 784,									
4550000020	06/01/2025	Hosh Services and Supplies	Fitting 108W Streetlight LED	260 000,									
8/2/1/UMH1495-24/25	16/01/2025	Mathabatha Noko Ramphele PTY LTD	SUPPLY AND DELIVERY FOR PROCUREMENT OF THREE REFUSE COMPACTORS FOR WASTE DEPARTMENT FOR 2024 TO 2025 FINANCIAL YEAR THROUGH RT57- 22 NATIONAL TREASURY TRANSVERSAL CONTRACTS	10 451 121									
		Tetrafull 1019 CC Golden Bay Properties 205 (Pty) Ltd	ALIENATION OF VARIOUS COUNCIL PROPERTIES:	R750 000 R142 000									
8/2/1/UMH1531-24/25	31/01/2025	S.A. Navy	NGWELEZANA AND RICHARDS BAY BY PRIVATE BARGAIN	R36 850 000									
SILI II OMITTIOUT LTILU	3170172020			68 369 665,									

			oruary 2025	
Purchasing Document		Vendor/supplying plant	Short Text	Net Order Value
4510020617	03/02/2025	Snazo Group pty ltd	GRASS CUT AT EAST CENTRAL ARTERIAL	119 280,
4510020622	03/02/2025	DHT Wired cc	Training Operational	239 998,
4510020623	03/02/2025	Beyondiq Solutions pty ltd	Licence_Software (Specify)	120 000,
4510020629	03/02/2025	Zithazibi Trading Pty Ltd	GRASS CUT AT JOHN ROSS HIGHWAY	108 000,
4510020638	04/02/2025	Magnum Mega Watts Cc	Maint Unspec Assts_Refurb_Repair Servic	196 785,
4510020649	04/02/2025	Zithazibi Trading Pty Ltd	GRASS CUT AT NORTH CENTRAL ARTERIAL	102 000
4510020666	05/02/2025	Stins Trading Pty Ltd	Grass Cutting (Specify)	132 900
4510020673	06/02/2025	Mpangele Auto Engineering pty	V1277 - OVERHAUL ENGINE AND COMMISSION	116 192,
4510020689	07/02/2025	Mdabulandaba Projects (Pty) Lt	Maintenance Of Facilities (Specify)	146 347,
4510020698	10/02/2025	VSB Cleaning Services and	V1418 - ATTEND TO MECHANICAL REPAIRS	148 373,
4510020704	10/02/2025	Plumbkor pty ltd	Pipe 600MMX6M UPVC CL16	104 936,
4510020708	_	MSTS Holdings pty ltd	INSTALLATION OF HIGH MAST IN WARD 15	258 283
4510020715		JJR Marketing and Supplies	Commission Vehicle For Cof	245 335
4510020724		Synchronized Power	Neptune Take Off HV cable fault	249 900
4510020728		Zingiswa Group (Pty) Ltd	Install 30m Mast_Public Lighting	239 294
4510020751		Phezulu Signs	Maintain/replace signage (Specify)	179 015
4510020757		Masina Engineering Pty Ltd	5333/15825 Alton-Temp-1 year 60A ø Conv	230 000
4510020760		Lajoe Project pty ltd	Maintenance Unspecified Assets	197 690
4510020765		Elamathebza Trading pty ltd	Maintenance of Private Siding	141 020
4510020776		Gweje Holdings	Calibration Of Equipment	217 500
4510020789		Sne Ngubane Services (Pty) Ltd	Vegetation Control around WC/WDM monitor	205 500
4510020795	_	Vivanox cc	Training Operational	143 349
4510020796		Mbengashe 1229 Trading pty ltd	Supply and Delivery of 108W LED Fittings	259 980
4510020805		Opearl Group pty ltd	Structural Maintenance on WC/WDM Monitor	286 575
4510020815		Iziphozothando Projects pty It	REMOVE AND REPLACE 100 X 108W FITTINGS	169 400
4510020841		Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	160 000
4510020867	_	New Phase Enterprise	Supply and Delivery of 500W LED Fittings	144 000
4510020884		KZN Valucorp Trading and Suppl	Repair Hydraulic	128 800
4510020904	_	Total computer Services (Pty)	Software License Traffic Fines	154 583
4510020910		Nodumasi Trading and Projects	REHABILITATION & STRUCTURAL VERIFICATION	259 050
4510020938		Silwelalani Services Pty Ltd	Maintenance Of Facilities (Specify)	159 500
4540016214	-	KPMG Services pty ltd	Internal Audit_Risk Based	370 512
4540016215		Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	472 465
4540016216		KPMG Services pty ltd	Internal Audit_Risk Based	230 016
4540016233		Alexandrah Third 33301	Alexandra 3rd Invoice	254 759
4540016280	-	King Cetshwayo District	Dumping Fees	952 907
4540016300		Mpophoma Waterfall Traders Cc	Maint Unspec Assts_Refurb_Repair Servic	723 600
10 100 10000	20,02,2023	Impopriorità Matoriali Hadoro 00	Indiana Onopoo / 10010_110pan Oet vio	8 567 850

		Ma	rch 2025	
Purchasing Document	Document Date	Vendor/supplying plant	Short Text	Net Order Value
4510020960	03/03/2025	KZN Valucorp Trading and Suppl	V0386 - CARRY OUT COF REPAIRS	173 255,00
4510020962	03/03/2025	Mseleku 035 Project Pty Ltd	Valve 400kpa PA4.322 SA1172 Masterflo	179 000,00
4510020970	05/03/2025	MSTS Holdings pty ltd	REMOVE AND REPLACE 100 X 108W FITTINGS	193 722,3
4510020974	05/03/2025	Multilayer Trade Corporation	Maintenance Of Facilities (Specify)	117 866,9
4510020976	05/03/2025	Masizimele Projects and Suppli	Direct Fixed Asset (Specify Asset)	169 686,4
4510020977	05/03/2025	Justngwane Trading	Structural And Building Works	120 450,0
4510020983	06/03/2025	Magnum Mega Watts Cc	SCALES REPAIRS, SUPPLY AND INSTALLATION	224 635,0
4510021020	11/03/2025	Zanobanzi Pty Ltd	Tree pruning and removing	256 000,0
4510021030	12/03/2025	Snazo Group pty ltd	Cutting and Spraying Vegetation	108 350,0
4510021033	12/03/2025	Mdumazi Projects Pty Ltd	Grass Cutting (Specify)	165 000,0
4510021037	13/03/2025	Vincemus Investments Pty Ltd	REQUEST TO HIRE THREE VEHICLES	163 680,0
4510021090	18/03/2025	Major Tech Engineering pty ltd	Maint Unspec Assts_Refurb_Repair Servic	222 350,0
4510021117	20/03/2025	Golide Lihle Projects pty ltd	Maintenance of Guardhouse at Scorpio sub	111 980,0
4510021124	20/03/2025	Okhoza Trading Pty Ltd	Structural And Building Works	114 670,0
4510021131	24/03/2025	Myikwe Construction Pty Ltd	Refurbishment of Sinqobile Flats	151 363,0
4510021133	25/03/2025	Insaka Trading And Projects Pt	Maintenance Of Facilities (Specify)	215 000,0
4510021139	26/03/2025	Nsele Engineering Pty Ltd	Emegerncy work as and when req. Richards	151 500,5
4510021142	26/03/2025	Isolelethu Projects and Servic	Structural And Building Works	162 725,0
4510021152	27/03/2025	Indlovu Multi Sales Cc	Maintain/replace signage (Specify)	221 500,0
4510021156	27/03/2025	Nsele Engineering Pty Ltd	Cable Repair joint & termination Specify	140 000,0
4530002381	03/03/2025	KFC Pipes and Fittings Pty Ltd	Plug Spark NGK BCP6ES Or Equivalent	126 380,0
4530002383	04/03/2025	Obhejane Trading Pty Ltd	C_B Hy_Mag Qf_3 26 63a 400V 6ka 3 Pole C	258 960,0
4530002386	06/03/2025	Obhejane Trading Pty Ltd	Post Lamp 10m Steel Galv.	222 780,0
4530002394	25/03/2025	Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	120 000,0
4530002396	28/03/2025	Tri-Star Technology Cc	Cable 120mm Welding	210 165,0
4540016306	04/03/2025	Magnum Mega Watts Cc	Contingencies (Sum)	240 693,0
4540016329	06/03/2025	Big Mac Plant And Civil Pty Lt	Plant Hire (Specify)	266 276,0
4540016345	10/03/2025	BDO Advisory Services pty ltd	Internal Audit_Risk Based	372 999,0
4540016348	10/03/2025	Pricewaterhouse Coopers Inc	Internal Audit_ ICT	749 727,9
4540016366	12/03/2025	RMSP TRADING CC	Upgrading of 450mm rising main	766 193,0
4540016367	12/03/2025	RMSP TRADING CC	UMH959 RMSP Invoice INR1000686	1 565 905,0
4540016368	12/03/2025	RMSP TRADING CC	Supply and install 630mm HDPE pipe	360 797,0
4540016369	12/03/2025	RMSP TRADING CC	Replace 400mm water pipe with 415mm GRP	1 242 882,0
4540016370	12/03/2025	First Work 119 Pty Ltd	UMH959 First Works Invoice INF11375	1 518 650,0
4540016371	12/03/2025	First Work 119 Pty Ltd	Supply and install 630mm HDPE pipe	1 634 660,0
4540016372	12/03/2025	Udah Construction Pty Ltd	Emergency Repair_Tuzigazi Meerensee	811 555,0
4540016373	12/03/2025	Mpophoma Waterfall Traders Cc	Emergency Breakdown Esikhaleni Wtw	1 232 544,0
4540016381	13/03/2025	Pricewaterhouse Coopers Inc	Internal Audit_Risk Based	111 899,7
4540016389	14/03/2025	King Cetshwayo District	Dumping Fees	1 102 140,7

4540016392	14/03/2025	Udah Construction Pty Ltd	Replace 315mm Upvc Pipe Hdpe	1 104 488,00
8/2/1/UMH1437-23/24	07/03/2025	CATEGORY A:	SUPPLY, DELIVERY AND OFFLOADING OF ELECTRICAL CABLES	
		Cruzzie Projects & Engineering	FOR A PERIOD OF 36 MONTHS ON AS AND WHEN REQUIRED	R 774 670,00
		Aleng South Africa Pty Ltd	BASIS	R 808 150,47
		Corleon Projects		R 885 150,16
		CATEGORY B:		
		Cruzzie Projects & Engineering		R 13 771 000,00
		Sphantile Trading Enterprise		R 15 756 265,00
		Corleon Projects		R 15 708 304,23
		CATEGORY H:		
		Cruzzie Projects & Engineering		R 8 638 380,00
		Aleng South Africa Pty Ltd		R 8 967 836,36
		CATEGORY I		
		Cruzzie Projects & Engineering		R 20 544 450,00
		Alternative Lighting Tech		R 23 386 749,77
8/2/1/UMH1530-24/25	07/03/2025	BVI Consulting Engineers	ASSESSING, REPORTING ON OUTSTANDING WORKS AND	R1 332 804,00
			DRAFTING OF TENDER DOCUMENT FOR THE COMPLETION	
			OF ESIKHALENI 15ML PACKAGE PLANT AND PUMP STATION	
			BY AN INDEPENDENT QUANTITY SURVEYOR	
8/2/1/UMH1186 -22/23	07/03/2025	Ourkingdom Engineering & Projects	WESTERN SWITCHING STATION MV SWITCHGEARS	R30 953 780,88
PR- 06			REFURBISHMENT	
				158 909 970,60

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94 ANNEXURE AS

	SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES											
DEVIATION NO	DEVIATION NO DEPT DATE DEVIATION AMOUNT SCMP RESPONSIBLE OFFICIAL SUPPLIER BAC REPORT PROJECT NAME REASON APPROVED BY CM											
				_		QU	ARTER ENDE	D 31 MARCH 2025				
	TOTAL R -											

95 ANNEXURE AT



# Bank Account Withdrawals not in Terms of an Approved Budget Municipal Finance Management Act, section 11(4) Consolidated Quarterly Report for period 01/01/2025 to 31/03/2025



City of uMhlathuze

		City of uMhlathuze		
Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
5. Section 1	1(f) - Refund money incorrectly paid into a bank	account;		
09/01/2025	Bernard Kabwe Kolotsi	41 041,00	Overpaid in error. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
07/03/2025	Hencon Vacuum Technologies (PTY) LTI	26 762,90	Paid Council in error. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
25/03/2025	Inzalo Utility Management Services (PTY	572,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
		68 375,90		
6. Section 1	1(f) - Refund guarantees, sureties and security d	eposits;		
01/2025 to 03/2025	Various	1 224 332,49	Refund of guarantees sureties and security deposits (Section 11 (1) (j))	Council in terms of Quarterly Financial report for the quarter ended 31 March 2025 (RPT 180289)
DISTRIBUTION				
1. Did the Acco	unting Officer table in Council a consolidated	d report of all withdrawa	ls within 30 days after the end of the quarter;	YES
2. Date the cons	solidated report was tabled; and			DATE: 23/04/2025
3. Was the copy	y of the consolidated report of all withdrawals	s submitted to the Audit	or General	YES
	CHIEF FINANCIAL OFFICER		MUNICIPAL MANAGER	

#### Instructions for completing this report:

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

#### Withdrawals that must be reported each quarter:

Distribution:

- 1. Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- 2. Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General



Template for Calculation of Uniform Financial Ratios and Norms

Interpretation of results

The green colour indicates that the result is within the norm and is acceptable The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the esults.

Annexure 2

Data should be captured in the blue colour cell to calculate a

In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced \*

" R 000 ' 1. FINANCIAL POSITION A. Asset Management/Utilisation Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100 Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and Capital Expenditure to Total Total Operating Expenditure Please refer to page 2 of MFMA Circular No.71 10% - 20% otal Capital Expendi Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value) Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100 PE, Investment Property and Statement of Financial Position, Notes to the AFS and AR Intangible Impairment PPE at carrying value Please refer to page 3 of MFMA Circular No. 71 at carrying va Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value) Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100 Total Repairs and Maintenance Please refer to page 4 of MFMA Circular No. 71 8% Expenditure PPE at carrying valu 7 718 789 vestment Property at Carrying value 91 345

B. Debtors Management Statement of Financial Position Statement of Financial (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Gross Debtors closing balance Statement or Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR Please refer to page 5 of MFMA Circular No. 71 Bad debts written Off
Billed Rows ollection Rate 95% 919 445 Closing Balance - Bad Debts Written Off)/Billed Revenue x 100 Billed Revenue 2 938 986 Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Bad Debts Written-off/Provision for Bad debts x 100 Bad Debts Written-off as % of Provision for Bad Debt 7 663 Please refer to page 5 of MFMA Circular No. 71 100% off
Consumer Debtors Current bad debt 335 800 Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 Gross debtors 922 919 Please refer to page 6 of 335 800 MFMA Circular No. 71 3 Net Debtors Days 30 days Bad debts Provision Billed Revenue 2 938 986 C. Liquidity Management (Cash and Cash Equivalents ((Cash and Cash Equivalents -Unspent Conditional Grants -Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets) Cash and cash equivalents Inspent Conditional Grants Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR 79 303 - 3 Months Overdraft Short Term Investments otal Annual Operational Expenditure 1,51 Please refer to page 7 of MFMA Circular No. 71 2 Current Ratio Current Assets / Current Liabilities 1.5 - 2:1 Current Assets Current Liabilities D. Liability Management Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR Interest Paid
Redemption
Total Operating Expenditure Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 00 96 411 Please refer to page 8 of MFMA Circular No. 71 6% - 8% (Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operation: Conditional Grants) x 100 Statement of Financial Position, Statement of Financial Performance, Budget, IDP and Total Debt Debt (Total Borrowings) / Revenue Total Operating Revenue Please refer to page 9 of MFMA Circular No. 71 45% Operational Conditional Grants 577 14

E. Sustainability Cash and cash Equivalents 591 847 Bank Overdraft Short Term Investmen overdraft + Short Term Investment + Long Term Investment - Unspent + Long Term Investment - Unspent -Grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adj ong Tern evel of Cash Backed Reserves (Net Assets accumulated Surplus) Statement Financial Position, Budget and AR Jnspent Grants Please refer to page 9 of MFMA Circular No. 71 Net Assets Share Premium 6 396 286 Share Capital Revaluation Reserve tment Reserv Accumulated Surplus 6 376 175

### 2. FINANCIAL PERFORMANCE

٩.	Effi	cie	en	C)

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Total Operating Revenue Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Parformance is Total Operating Expenditure Taxation Expense		Please refer to page 10 of MFMA Circular No. 71	
	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR		Total Electricity Revenue Total Electricity Expenditure	3% 1 811 580 1 749 146	Please refer to page 10 of MFMA Circular No. 71	

97 ANNEXURE AF

The district DOWN than   Control of the Control o				1		1		
## 2000-000-0000-0000-0000-0000-0000-000	3	Net Surplus /Deficit Water	Expenditure/Total Water Revenue x	Performance, Budget, IDP, In-	= or > 0%			
## 2000-000-0000-0000-0000-0000-0000-000		•		1	•			•
The control of the						T. 10 ( 0		Please refer to page 12 of
The System Collect   The Sys	4	Net Surplus /Delicit Refuse		Year reports and AR	= Or > U%			MFMA Circular No. 71
St. Department Codes   19			l			Total Nordo Experiation	140 000	-
Security	,		Revenue less Total Sanitation and	Performance, Notes to AFS,	00/		-14% 227 489	Please refer to page 12 of
Processor   Proc	5	Sanitation and Waste Water			= Or > U%			MFMA Circular No. 71
Description Contribution   Description of Description   Description of Description			× 100				259 195	
Description Contribution   Security Character of strategy (1997)   Security Characte	3. D	Distribution Losses						
Boston Demonstration   Section Processing   Boston   Section Processing   Boston   Section   S			About as of Floridality Units Donators of			Number of college and and for	8%	
Summer   S		Electricity Distribution	and/or Generated - Number of units		70/ 400/		927 720	Please refer to page 13 of
Support Principles   Support	1	Losses (Percentage)			7% - 10%			MFMA Circular No. 71
2   Nour Development			Total and a garantees / x 100			Number of drifts Sold	637 673	
				Annual Report Audit Boson cod		Number of kilolitres purchased and/or	55%	
Proceed on Purifical 100   Security S	2		or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water	Notes to Annual Financial	15% - 30%		60 112	Please refer to page 13 of MEMA Circular No. 71
Contains Payment Failed   Trade Conducts   Contains		(i diceitage)		Statements		Number of kilolitres sold	27 286	WI WA CIICULA NO. 77
Contains Payment Placed   Track Condains Operating and Copyrid   Statement of Francial And Proceed   Statement of Francial And Proced   Statement of Franc		1			l	1		
Contains Payment Placed   Track Condains Operating and Copyrid   Statement of Francial And Proceed   Statement of Francial And Proced   Statement of Franc	` P	Povonuo Managoment						
Track Creation   Continued Department Principle   Continued Department of Principle   Statement of Principle   Statemen	,. R	tevenue management						
Track Creation   Continued Department Principle   Continued Department of Principle   Statement of Principle   Statemen								
Track Creation   Continued Department Principle   Continued Department of Principle   Statement of Principle   Statemen								
Contracted Services   1								
Continue Payment Period   Trade Circleton Customering / Credit   Section of Francis   Section   Section   Section   Section of Francis   Section   Section   Section of Francis   Section   Section   Section of Francis   Section   Section   Section   Section   Section   Section   Section   Section   Section	). E	xpenditure Management						
Trade Cuestons Pagement Particl  Considered Pagement Particl  Trade Cuestons Cueston		1			I		OF deve	1
Contracted Services						Trade Creditors		[
Consider Payment Policy See Conditions See Conditio								[
Transic Credition (Proposed Proposed Pr			Trade Creditore Outstanding / Credit	Statement of Financial		Inventory consumed	346 421	
Segmentation is N. of Total Questing Expenditure Total Copied Expenditu	1			Performance, Notes to AFS,	30 days			Please refer to page 16 of
Constitution   Cons		( rade Creditors)		Budget, In-Year reports and AR	oo dayo		1 358 826	INFINA CITCURI NO.71
3. Remarkation in % of Total Coperating Expenditure Costs and Countries Remarkation Preformance, Budget, IDP, In- Year reports and AR Performance, Budget, IDP, In- Year reports and AR 154.199  4. Contracted Services % of Contracted Services 7 Total Operating Expenditure (Expenditure Prevention and AR Performance) Report (IDP, In- Year reports and AR IDP) Report (IDP) Report						Credit Purchases refers to additions of Investment Property and	372 529	
3 Generation as five of Total Operating Expenditure and Section Control (Employee Related Costs and Condrollers Returnation Preference, Budget, IDP, In- Year reports and AR Perference, Budget, IDP, In- Year reports and AR 154-199 Perference, Budget, IDP, In- Year reports and AR								
3 Generation as 'vi, of Tool Operating Expenditure Costs and Conduction Removaled Conduction Removaled Costs and Conduction Removaled Removaled Conduction Rem		1			ı	1	249/	T
3 of Country (Country) (Co		L .	Remuneration (Employee Related	Statement of Financial		Employee/personnel related cost		_ [
Trad Operating Expenditure   Trad Operating Expenditure   Trad Operating Expenditure   Tradition Expense	3		Costs and Councillors' Remuneration)	Performance, Budget, IDP, In-	25% - 40%		25 442	Please refer to page 17 of
4 Contracted Services % of Total Operating Services 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 17 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Coperating Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 18 of Total Copetal Expenditure 100 Pease refer to page 10 of Total Copetal Expenditure 100 Pease refer to page 10 of Total Copetal Expenditure 100 Pease refer to page 10 of Total Copetal Expenditure 100 Pease refer to page 20 of Pease refer to page 20 of Pease refer to page 20 of Pease refer to page 20		. , Expositions	/Total Operating Expenditure x100	Year reports and AR			4 154 199	
Dom funded Capital Expenditure (Internally generated funds and Actual Expenditure (Internally Generated Funds) (Internally Generated		1		<u> </u>		Taxation Expense		
4 Unit faces services in the Contraction Services of Processing Services and A Services of Processing Services of Service								
4 Unit faces services in the Contraction Services of Processing Services and A Services of Processing Services of Service							9%	
Total Operating Expenditure  From Dependency    Total Operating Expenditure   From Process and Association   From Process   From	4				29/ 59/.			
Confunded Capital Expenditure Generally generated funds + Borrowings) to Total Capital Expenditure (Internally generated funds + Borrowings) Total Capital Expenditure  Own funded Capital Expenditure (Internally General Fundes)  Own funded Capital Exp	-	Total Operating Expenditure	Expenditure x100		2,0 - 3,0		4 154 199	MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds and Expenditure) (Internally generated funds and Exp		1	<u> </u>	<u> </u>	l	I axation Expense		
Own funded Capital Expenditure (Internally generated funds and Expenditure) (Internally generated funds and Exp	. G	Grant Dependency						
Own funded Capital Expenditure (Internally generated funds between 4 Actual Position of Expenditure (Internally generated funds between 4 Actual Expenditure between 4 Actual Capital Expenditure be								
Expenditure (Internally generated funds + 1 Borrowings) or Total Capital Expenditure (Internally generated funds) or Total Capital E								
1 generated funds + Bernorings of Total Capital Expenditure Comparative and Actual Information), Budget, IDP, In-Year Reports and ARM Information Budget Information Budget, IDP, In-Year Reports and ARM Information Budget Information Budget, IDP, In-Year Reports and ARM Information Budget Information Budget, IDP, In-Year Reports and ARM Information Budget Information			Own funded Capital Expenditure					
Committee of Com	1	generated funds +		Statements (Statement of	None	Borrowings	217 695	
Own funded Capital Expenditure (Internally Generated Funds) 17 otal Capital Expenditure (Internally Generated Funds) 18 otal Generated Funds 18 otal G		Borrowings) to Total Capital Expenditure		Information), Budget, IDP, In-Year		Total Capital Expenditure	372 529	WI WA CIRCUM NO. 11
Down funded Capital Expenditure (Internally Generated Funds)   Total Capital Expenditure (Internally Generated Funds)   Total Capital Expenditure   Capital Expenditure   Capital Expenditure   Capital Expenditure   Comparative and Actual Information Budget, IDP, In-Year reports and AR   None   Total Capital Expenditure   Total Capital Ex				Tepotis and AK				
Own funded Capital Expenditure (Internally Generated Funds) 1 Total Capital Expenditure (Internally Generated Funds) 10 Total Capital Expenditure x 100  Own Source Revenue to Total Operating Revenue (Total revenue Government grants and Subsidies Public Contributions and Donations) Total Operating Revenue (Including Agency Revenue)  Own Source Revenue to Total Operating Revenue (Total revenue Government grants and Subsidies Public Contributions and Donations) Total Operating Revenue (Including Agency Revenue)  Total Operating Revenue (Including Agency Revenue)  Own Source Revenue (Including Agency Public Contributions and Donations) Total Operating Revenue (Including Agency Revenue)  Total Operating Expenditure Subsidies Public Contributions and Donations) Total Operating Revenue (Including Agency Services) x 100  Total Revenue Subsidies Subsidi								
2 Expenditure (Internally Comparated Funds) to Total Capital Expenditure x 100  Comparative and Actual Capital Expenditure  Total Revenue to the formation of Comparative and Actual Capital Expenditure to page 18 of Comparative and Actual Capital Expenditure  Total Revenue to the formation of Capital Expenditure to page 18 of Comparative and Actual Capital Expenditure  Total Revenue to the formation of Capital Expenditure Subject to page 18 of Comparative and Actual Capital Expenditure  Total Revenue to the formation of Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure  Total Revenue to the formation of Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 18 of Comparative Actual Capital Expenditure Subject to page 19 of Mark Circular No. 71 Subject Capital Expenditure Subject Capital Expenditure Actual Capital Expenditure Actual Capital Expendi				Distance of Electric 19				
Capital Expenditure  Capital Expenditure  Capital Expenditure  Capital Expenditure  Capital Expenditure  Capital Expenditure  Comparative and Actual  Capital Expenditure  Capital Expenditure  Capital Expenditure  Capital Expenditure  Community and Subsidies  Public Contributions and Donations  Capital Expenditure  Covernment grants and Subsidies  Public Contributions and Donations  Capital Expenditure  Ca		Own funded Capital	Our funded Conital Fire	Budget, AFS Appendices, Notes		Internally generated funds		
Own Source Revenue to Coverment grants and Subsidies - Public Contributions and Donations   Coverment grants and Subsidies - Public Contributions and Donations   Coverment grants and Subsidies - Public Contributions and Donations   Coverment grants and Subsidies   Statement of Financial Position, Budget, AFS Appendices, In-Year Position, Budget, AFS Appendices, In-Year Position, Budget (April Expenditure   Statement of Financial Position, Budget (April Expenditure   Actual Operating Expenditure   Actual Operati	2	Expenditure (Internally	Own funded Capital Expenditure (Internally Generated Funds) / Total	Budget, AFS Appendices, Notes to the Annual Financial	None	Internally generated funds		Please refer to page 18 of
Own Source Revenue to Coverment grants and Subsidies - Didde Contributions and Donations of Dona	2	Expenditure (Internally Generated Funds) to Total	(Internally Generated Funds) / Total	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year	None		4 400	Please refer to page 18 of MFMA Circular No. 71
3 Ida Operating Revenue (including Agency Revenue (including Agency Revenue (including Agency services) x 100  BUGGET IMPLEMENTATION  1 Capital Expenditure Budget Implementation Indicator  1 Capital Expenditure Pudget Implementation Implementation Indicator  2 Operating Expenditure Budget Operating Expenditure x 100  Statement of Financial Position, Budget, AFS Appendices, IDP, In- Year reports and AR  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Expenditure x 100  Statement of Financial Position, Padget Operating Revenue x 100  Actual Operating Revenue x 100  Actual Operating Revenue x 100  Actual Service Charges and Property Rates Revenue 2 388 96  Pagget Operating Revenue 2 2 388 96  Pagget Operating Padget X 100  Actual Service Charges and Property Rates Revenue 2 2 388 96  Pagget Operating Padget X 100  Actual Service Charges and Property Rates Revenue 2 2 388 96  Pagget Operating Padget X 100  Actual Service Charges and Property Rates Revenue 2 2 388 96  Pagget X 100  Actual Service Charges and Property Rates Revenue 2 2 388 96  Pagget X 100  Actual Service Charges and Property Rates Revenue 2 2 388 96  Pagget X 100  Act	2	Expenditure (Internally Generated Funds) to Total	(Internally Generated Funds) / Total Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year	None		4 400 372 529	Please refer to page 18 of MFMA Circular No. 71
Revenue   Total Operating Revenue (including agency services) x 100   Public contributions and Donations   Total Operating Revenue   Total Operati	2	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue -	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None	Total Capital Expenditure	4 400 372 529 89%	MFMA Circular No. 71
Capital Expenditure Budget   Capital Expenditure   Budget   Capital Expenditure   Budget   Capital Expenditure   Budget   Capital Expenditure   Budget   Capital Expenditure   Budget   Capital Expenditure   Capital Ca		Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and		Total Capital Expenditure  Total Revenue	4 400 372 529 89% 4 086 138	MFMA Circular No. 71  Please refer to page 18 of
Capital Expenditure Budget Implementation Indicator    Capital Expenditure   Budget   Capital Expenditure   Statement of Financial Position, Budget   Capital Expenditure   Statement of Financial		Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and		Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations	4 400 372 529 89% 4 086 138 577 141	MFMA Circular No. 71  Please refer to page 18 of
Capital Expenditure Budget Implementation Indicator    Capital Expenditure   Budget   Capital Expenditure   Statement of Financial Position, Budget   Capital Expenditure   Statement of Financial		Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and		Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations	4 400 372 529 89% 4 086 138 577 141	MFMA Circular No. 71  Please refer to page 18 of
Capital Expenditure   Structure Studger   Capital Expenditure   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Structur	3	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and		Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations	4 400 372 529 89% 4 086 138 577 141	MFMA Circular No. 71  Please refer to page 18 of
Capital Expenditure   Structure Studger   Capital Expenditure   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Studger   Structure   Structur	3	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and		Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations	4 400 372 529 89% 4 086 138 577 141	MFMA Circular No. 71  Please refer to page 18 of
Operating Expenditure    Description   Descr	3	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR	None	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations	4 400 372 529 89% 4 086 138 577 141	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71
2 Budget Implementation Indicator   Actual Operating Expenditure x 100   Budget AFS Appendices, IDP, In-   95% - 100%   Actual Operating Expenditure   4 154 199   Please refer to page 20 of   Budget Operating Expenditure x 100   Statement of Financial Position,   Budget Operating Expenditure   4 154 199   MFMA Circular No. 71    3 Operating Revenue Budget   Actual Operating Revenue / Budget   Actual Operating Revenue x 100   Statement of Financial Position,   Budget, AFS Appendices, IDP, In-   95% - 100%   Actual Operating Revenue   4 056 138   MFMA Circular No. 71    4 Statement of Financial Position,   Please refer to page 20 of   Budget Operating Revenue   4 063 873   MFMA Circular No. 71    5 Service Charges and   Actual Service Charges and Property Rates Revenue   Budget Service   Statement of Financial Position,   Budget, AFS Appendices, IDP, In-   95% - 100%   Actual Service Charges and Property Rates Revenue   2 938 886   Please refer to page 21 of   MFMA Circular No. 71   MFMA Circular N	3 . BI	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget  Capital Expenditure Budget	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year Budget, AFS Appendices, III Budget, AFS Appendices, III Budg	None	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure	4 400 372 529 89% 4 086 138 577 141 - 145 243	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of
2 Budget Implementation Indicator   Budget expenditure x 100   Budget AFS Appendices, IDP, In-   Budget Personal Property Rates Revenue   Budget Revenue   Budget Spenditure x 100   Budget Spenditure x	3 . BI	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget  Capital Expenditure Budget	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year Budget, AFS Appendices, III Budget, AFS Appendices, III Budg	None	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure	4 400 372 529 89% 4 086 138 577 141 - 145 243	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of
Sudget Operating Expenditure	3 . BI	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue) (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	None	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure	4 400 372 529 89% 4 086 138 577 141 145 243 67% 372 529 430 601	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71
Operating Revenue Budget Implementation Indicator Operating Revenue / Budget Operating Revenue / Budget Operating Revenue x 100 Statement of Financial Position, Budget, AFS Appendices, IDP, In- year reports and AR  Service Charges and Property Rates Revenue Actual Service Charges and Property Rates Revenue / Budget Service Statement of Financial Position, Budget, AFS Appendices, IDP, In- year reports and AR  Service Charges and Property Rates Revenue / Budget Service Statement of Financial Position, Budget, AFS Appendices, IDP, In- Budget Operating Revenue 4 068 138 MFMA Circular No. 71  Actual Service Charges and Property Rates Revenue 9 Budget Service Statement of Financial Position, Budget, AFS Appendices, IDP, In- Budget, AFS Appendices, IDP, In	3 . Bi	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure /	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, IDP, In-Year Reports and AR Statement of Financial Position, Budget, IDP, In-Year Reports and AR Statement of Financial Position, Budget, IDP, In-Year Reports and AR Statement of Financial Position, Budget, IDP, In-Year Reports and AR Statement of Financial Position, Budget, IDP, In-Year Reports and IDP, IDP, In-Year Reports and IDP, IDP, In-Year Reports and IDP, IDP, IDP, IDP, IDP, IDP, IDP, IDP,	None 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure	4 400 372 529 88% 4 086 138 577 141 145 243 372 529 430 601	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of
Operating Revenue Budget Implementation Indicator   Actual Operating Revenue / Budget   Operating Revenue x 100   Sudget, AFS Appendices, IDP, In-   95% - 100%   Actual Operating Revenue x 100   Actual Operating Revenue   4 086 138   MFMA Circular No. 71	3 . Bi	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation indicator  Operating Expenditure Budget Implementation indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure /	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR  Statement Financial Performance, Budget, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, ID-P, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, ID-P, Statement of Financial Position, Budget, AFS Appendices, ID-P, Statement of Financial Position, Budget, AFS Appendices, ID-P, III-P, I	None 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure  Actual Operating Expenditure	4 400 372 529 89% 4 086 138 577 141 145 243 87% 372 529 430 601 4 154 199	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of
Implementation Indicator   Operating Revenue x 100   Budget, Arch Appendices, IDF, In- 95% - 100%   Budget Charges and Property Rates Revenue   4 060 as 3r3	3 1	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation indicator  Operating Expenditure Budget Implementation indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure /	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR  Statement Financial Performance, Budget, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, ID-P, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, ID-P, Statement of Financial Position, Budget, AFS Appendices, ID-P, Statement of Financial Position, Budget, AFS Appendices, ID-P, III-P, I	None 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure  Actual Operating Expenditure	4 400 372 529 89% 4 086 138 577 141 145 243 87% 372 529 430 601 4 154 199	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of
Service Charges and Property Rates Revenue Actual Service Charges and Property Rates Revenue / Budget Operating Revenue 4 063 873  Service Charges and Property Rates Revenue Actual Service Charges and Property Rates Revenue / Budget Service Revenue / Budget Service Revenue / Budget Service Revenue / Budget Reve	3 1	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Implementation Indicator	(Internally Generated Funds / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies Public Contributions and Donations // Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Statem	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure  Actual Operating Expenditure Budget Operating Expenditure	4 400 372 529 89% 4 086 138 577 141 577 145 243 87% 372 529 430 601 100% 4 154 199 4 172 928	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
Service Unarges and Department of Financial Position, Statement of	3 1	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Indicator  Operating Expenditure Budget Indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure / Budgeted Operating Expenditure x 100  Actual Operating Expenditure X 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and IDP Reports and	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Expenditure Actual Operating Expenditure	4 400 372 529 89% 4 086 133 577 141 145 243 372 529 430 601 100% 4 154 199 4 172 928	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
Service Unargues and unarranged and Property Actual Service Revenue Budget Service Support Statement of Financial Position, Budget Area Poperty Rates Revenue Budget Service Budget Service Budget Service Support Service Ser	3 1	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue(Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Indicator  Operating Expenditure Budget Indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure / Budgeted Operating Expenditure x 100  Actual Operating Expenditure X 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and IDP Reports and	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Expenditure Actual Operating Expenditure	4 400 372 529 89% 4 086 133 577 141 145 243 372 529 430 601 100% 4 154 199 4 172 928	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
4 Budget Implementation Charges and Property Pales Revenue Budget, AFS Appendices, IDP, In-195% - 100% Rates Revenue	3 1	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Implementation Indicator  Operating Expenditure Indicator  Operating Expenditure Indicator Indicator	(Internally Generated Funds / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure / Budgeted Operating Revenue / Budget	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Reports and IDP Reports and	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Expenditure Actual Operating Expenditure	4 400 372 529 88% 4 088 138 577 141 145 243 472 928 4 154 199 4 172 928 4 068 138 4 068 3873	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
Vegr reports and AP	3 1 2	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Implementation Indicator  Operating Revenue Budget Implementation Indicator  Operating Revenue Budget Implementation Indicator  Service Charges and	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Operating Revenue / Budget Operating Revenue x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Statement of Financial Position, Statement of Financial Position, Statement of Financial Position,	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Capital Expenditure  Actual Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Revenue  Actual Sperating Revenue  Actual Sperating Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure	4 400 372 529 89% 4 086 138 577 141 145 243 372 529 430 601 100% 4 154 199 4 172 928 101% 4 086 138 4 086 3873	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
Indicator x 100 Year reports and AK Budget Service Charges and Property Rates Revenue 2 893 032	3 1 2	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Implementation Indicator  Operating Revenue Budget Implementation Indicator  Operating Revenue Budget Implementation Indicator  Service Charges and	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Operating Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR  Statement Financial Performance, Budget, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR  Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure  Actual Operating Expenditure  Actual Operating Revenue Actual Service Charges and Property Ratual Service Charges and Property Ratual Service Charges and Property Rates Revenue	4 400 372 529 89% 4 086 138 577 141 145 243 372 529 430 601 100% 4 154 199 4 172 928 101% 4 086 138 4 086 3873	MFMA Circular No. 71  Please refer to page 18 of MFMA Circular No. 71  Please refer to page 19 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71  Please refer to page 20 of MFMA Circular No. 71
, , , , , , , , , , , , , , , , , , ,	3 1 2	Expenditure (Internally Generated Funds) to Total Capital Expenditure  Own Source Revenue to Total Operating Revenue (Including Agency Revenue)  UDGET IMPLEMENTATION  Capital Expenditure Budget Implementation Indicator  Operating Expenditure Budget Implementation Indicator  Operating Revenue Budget Implementation Indicator  Service Charges and Property Rates Revenue Budget Implementation Indicator	(Internally Generated Funds) / Total Capital Expenditure x 100  Own Source Revenue (Total revenue- Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100  Actual capital Expenditure / Budget Capital Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Operating Expenditure x 100  Actual Operating Expenditure x 100  Actual Operating Revenue / Budget Operating Revenue x 100  Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Statement of Financial Position, Statement of Financial Position, Statement of Financial Position,	None 95% - 100% 95% - 100%	Total Capital Expenditure  Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants  Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Revenue Budget Operating Revenue Actual Service Charges and Property Rates Revenue	4 400 372 529 89% 4 086 138 577 141 145 243 175 2529 430 601 100% 4 154 199 4 172 928 101% 4 086 138 4 063 873	MEMA Circular No. 71  Please refer to page 18 of MEMA Circular No. 71  Please refer to page 19 of MEMA Circular No. 71  Please refer to page 20 of MEMA Circular No. 71  Please refer to page 20 of MEMA Circular No. 71  Please refer to page 20 of MEMA Circular No. 71