

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	52 141	56 876	50 160	58 881	59 138	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	150 591	211 161	181 466	216 218	118 481	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	36 583	39 774	43 448	50 091	60 029	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	10 140	11 041	10 406	13 203	11 136	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	3 710	4 153	3 629	10 464	10 783	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	793	478	13 778	1 923	1 963	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	1 372	1 400	1 404	3 750	3 750	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	91	140	102	-	-	-	-	27	27	15	16
Fines	182	113	146	160	263	344	166	142	125	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-		-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 077	1 487	1 092	1 193	1 245	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	1 203	185 921	-	695	158 023	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	91 220	(14 423)	52 724	1 326	1 363	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-	18 000	47 449	2 000	-	70 177	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 184	545 801	360 375	357 886	496 213	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

Component 2 - Revised Monthly Projections of Expenditure (Operating and Capital) and Revenue for Each Vote																															
			Jul-24			Jul-24			Aug-24			Aug-24			Sep-24			Sep-24			Oct-24			Oct-24			Nov-24			Nov-24	
			Projected			Actual			Projected			Actual			Projected			Actual			Projected			Actual			Projected			Actual	
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Deputy Municipal Manager - City Development																															
FX003001003	AR	Pollution Control	578	-	5	403	-	5	576		5	430		5	578		5	534		5	576	78	5	517		5	576		5	458	
FX005001010	BN	Property Services	32	-	38	55	-	36	32		38	55		36	32		39	63		36	32		38	55		38	32		38	55	
FX005001014	BR	Valuation Service	105	-	2	229	-	2	105		2	326		2	354		2	425		2	105		2	333		2	354		2	1 307	
FX007001001	BT	Housing	2 171	-	190	2 474	-	1 837	2 202		190	14 807		12 693	18 287		16 263	2 609		17	2 222		4 618	2 896		704	2 198		187	2 344	
FX009001004	BW	Licensing and Regulation	64	-	11	111	-	10	64		14	106		10	64		19	110		10	64		15	111		21	64		41	109	
FX009002006	BX	Tourism	225	-	3	336	-	3	302		3	281		3	249		3	265		3	225		3	293		3	225		3	292	
FX010001001	BY	Billboards	199	-	1	205	-	1	147		1	272		1	147		1	163		1	148		1	181		1	147		1	196	
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 706	-	13	1 655	-	13	1 744		13	1 766		13	1 636		13	1 576		13	2 359		13	1 908		13	1 638		13	1 752	
FX010001004	CA	Development Facilitation	409	-	121	486	-	99	368		151	794		221	368		129	431		5 493	409		172	951		5 951	368		151	559	
FX010001005	CC	Economic Development/Planning	1 521	167	1 161	2 229	-	20	1 355		21	2 318	861	20	1 354		21	2 267	2 561	2 696	1 638	167	21	2 381	4	295	1 263	21 872	21	2 297	3 086
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 184	-	179	2 323	-	226	2 086		85	2 214		329	2 105		91	2 275		173	2 234		93	2 476		141	2 065		172	2 268	
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	397	-	-	-	-	6	196		695	-	(6)	174		-	275		275	244		-	157		157	228		1 284	196		
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	374	-	-	420	-		374		-	387		-	395		-	467		-	374		-	437			374		-	447	
Deputy Municipal Manager - City Development Total			9 965	167	1 724	10 926	-	2 258	9 551	-	1 218	23 756	861	13 327	25 743	-	16 586	11 460	2 561	8 724	10 630	245	4 981	12 696	4	7 331	9 532	21 872	1 918	12 280	3 086
Deputy Municipal Manager - Community Services																															
Community Services, Health and Public Safety																															
FX001002008	AH	Disaster Management	131	28	1	229	-	1	180		1	269		1	179		1	244		1	180		1	248	10	1	185		1	312	
FX011001005	CK	Fire Fighting and Protection	8 927	-	175	8 591	-	224	9 520	230	136	8 378		202	8 858	-	130	9 073		190	9 030	400	268	10 105		195	9 643		137	9 738	
FX012001005	CP	Taxi Ranks	374	-	5 703	337	-	3	365		3	318	2 416	2 782	380		3	352	1 779	2 049	376		3	369	2 948	3 393	359	2 500	3	319	876
FX014001003	DC	Solid Waste Removal	12 978	750	55 570	11 786	-	54 614	12 376	50	9 797	12 289		10 726	12 054	500	10 078	14 337		10 036	12 345	750	10 351	13 561		11 218	11 971	50	10 632	12 674	
FX014001004	DE	Street Cleansing	3 356	-	97	3 394	-	97	3 359	30	97	3 374		97	3 356		97	3 507		97	3 356		97	3 445		97	3 418		97	3 355	
FX015001001	DF	Public Toilets	218	-	2	279	-	2	188		2	255		2	188		2	284		2	181		2	262		2	188		2	263	
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	448	-	-	660	-		448		-	663		-	525		-	595		-	455		-	605		-	449		-	659	
Community Services, Health and Public Safety Total			26 432	778	61 548	25 276	-	54 941	26 436	310	10 036	25 546	2 416	13 810	25 540	500	10 311	28 392	1 779	12 375	25 923	1 150	10 722	28 595	2 958	14 906	26 213	2 550	10 872	27 320	876
Protection services																															
FX005001012	BP	Security Services	1 820		36	3 508	-	36	1 694		36	2 475		36	1 825	19	36	2 957		36	1 820		36	11 607		36	2 058		36	2 734	
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	5 227	45	771	5 579	-	123	5 227		772	5 417		592	5 227		771	7 050		308	5 244		817	5 563		407	7 594		817	5 444	
FX012002001	CR	Road and Traffic Regulation	1 736	13	929	1 577	-	899	1 781		1 265	1 644		1 211	1 691		951	1 565		348	1 746	13	1 414	1 710		1 225	1 719		949	1 734	
FX011001006	CU	Public Safety Licensing and Control of Animals	86		-	78	-		86		-	78		-	86		-	78		-	86		-	14			86		-	14	

Protection services Total			8 869	58	1 736	10 742	-	1 058	8 788	-	2 073	9 614	-	1 839	8 829	19	1 758	11 650	-	692	8 896	13	2 267	18 894	-	1 668	11 457	-	1 802	9 926	-
Recreation and Environmental services																															
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 029		83	1 629		59	1 482	100	80	1 230		49	1 070		77	1 407	
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	3 111	162	100	4 457		103	3 093	285	79	3 160		149	3 111	112	103	3 712	
FX001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 328	-	92	3 274		119	2 700	6	80	3 669		10 175	2 703	-	10 852	3 479	
FX001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	183		-	234		139	185		-	480		285	185		2 124	264	
FX001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	347		4	385		4	351		4	357		4	351		5	397	
FX013001001	CS	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 408		21	1 663		20	1 605		21	2 751		20	1 634		21	2 086	
FX013001002	CT	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	3 944	43	821	7 621		198	3 965	-	827	8 927		1 734	3 770	100	821	10 755	
FX001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	294		1	811		1	832		1	374		1	244		1	300	
FX013002003001	CW	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-			50	-					5	-		-			5		
FX013002003002	CX	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	375		8	821		8	375		8	866		8	433	1	8	812	
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	1 403		39	3 639		39	1 192		252	3 391		266	1 258		139	3 182	
FX013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 381		163	2 650		26	3 081	200	163	2 863		290	2 505	800	163	2 549	
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	1 020	6 000	-	897		18 094	1 035	4 000	-	991		681	1 013	2 628	-	968	
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	18 823	6 205	1 382	28 081	-	18 810	19 896	4 591	1 520	29 059	-	13 662	18 277	3 641	14 319	29 911	-
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			53 702	6 620	64 442	60 452	-	58 077	53 720	914	13 471	60 533	14 203	18 408	53 192	6 724	13 451	68 123	1 779	31 877	54 715	5 754	14 509	76 548	2 958	30 236	55 947	6 191	26 993	67 157	876
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																															
Administration																															
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	(1 209)	100	60	2 188		1 713	(1 425)	-	184	1 516		136	(1 096)	4 000	60	936	
FX005001001	BB	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	16	17	44	(14)		44	210		44	215		44	31		44	69	8
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	2 178		1 259	3 874		7	2 179	500	759	1 783	5 216	500	2 299	3 300	759	2 460	
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	985	117	1 363	6 048	-	1 764	964	500	987	3 514	5 216	680	1 234	7 300	863	3 465	8
Legal Services																															
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(586)		8	(674)		8	(586)		8	105		8	(579)		8	(368)	
Legal Services Total			(586)	-	8	(15)	-	8	(586)	-	8	959	-	8	(586)	-	8	(674)	-	8	(586)	-	8	105	-	8	(579)	-	8	(368)	-
Information Technology																															
FX005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	3 193	200	22	13 717		22	3 295	11 729	22	6 169	4 097	22	3 296	10	22	6 594	96
Information Technology Total			3 177	-	22	773	-	22	3 293	-	22	13 579	-	22	3 193	200	22	13 717	-	22	3 295	11 729	22	6 169	4 097	22	3 296	10	22	6 594	96

x23993-1 COMPONENT 2 2025/02/28

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	Dec-24			Dec-24			Jan-25			Jan-25		
	Projected			Actual			Projected			Actual		
Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
181	588		5	478		5	589		5	450		5
37	32		38	55		33	32		48	55		36
2	259		2	356		2	356		2	323		2
(155)	18 243	800	16 262	2 553		847	2 215		187	2 541		183
45	93		26	100		67	66		16	119		11
3	237		3	276		3	230		3	295		3
1	147		1	174		1	155		1	161		1
13	1 891		13	1 973		13	2 481		13	1 767		13
(180)	368		171	559		175	409		180	138		177
666	1 288	4 000	981	2 289	167	(3 257)	1 442	7 295	21	2 181	5 708	(6 736)
140	2 226		58	2 416		107	2 126		181	2 306		99
195	-		-	193		193	257		-	196		196
	428		-	408			374		-	452		
948	25 800	4 800	17 560	11 830	167	(1 811)	10 732	7 295	657	10 984	5 708	(6 010)
1	187		1	289		1	191		1	264		1
187	9 752		145	10 105		187	9 692		135	9 968		196
365	369	2 500	4 803	303	353	3	534	2 500	3	307	3 199	4 229
10 647	12 988	1 000	49 167	12 329		45 859	12 104	250	10 579	13 849		10 616
97	4 540		97	4 152		97	3 365		97	3 519		97
2	196		2	301		2	344		2	297		2
-	504		-	550		-	445		-	533		-
11 299	28 536	3 500	54 215	28 029	353	46 149	26 675	2 750	10 817	28 737	3 199	15 141
36	1 901		36	4 558	39	36	2 025		36	4 521		36
380	5 160		795	5 210		343	5 249		772	5 511		424
2 332	1 855		1 384	1 649		242	1 803		(443)	1 789		1 316
-	86		-	14		-	86		-	14		-

2 748	9 002	-	2 215	11 431	39	621	9 163	-	365	11 835	-	1 776
60	1 030		80	1 578		54	1 109	100	77	1 208		55
120	3 390	87	84	3 811		72	3 208	534	73	2 726		68
105	3 355	6	70	3 686		219	2 757	-	79	3 282	1	108
158	253		-	257		153	185		-	256		154
3	352		264	392		4	357		4	369		4
20	1 559		21	1 449		20	1 449		21	2 275	176	20
(1 573)	5 510	-	847	9 479		331	3 705	-	864	7 775		876
1	365		1	283		1	395		1	283		1
-			50	-		-			5	-		-
8	414		8	871		8	405		8	835		8
39	1 402		80	3 308	857	166	1 227		304	2 966		1 124
(237)	2 128	1 000	165	2 655		26	2 341	-	167	2 195		156
	1 040	-	-	990		-	1 042	-	-	990		-
(1 296)	20 798	1 093	1 670	28 759	857	1 054	18 180	634	1 603	25 160	177	2 574
12 751	58 336	4 593	58 100	68 219	1 249	47 824	54 018	3 384	12 785	65 732	3 376	19 491
(111)	(1 032)	500	60	1 137		13	(974)		201	1 306		13
44	574		44	101		44	(39)		44	(38)		44
224	2 436	-	759	1 767		483	2 189	-	759	1 782	2 480	3 853
157	1 978	500	863	3 005	-	540	1 176	-	1 004	3 050	2 480	3 910
8	(534)		8	123		8	(583)		8	(793)		8
8	(534)	-	8	123	-	8	(583)	-	8	(793)	-	8
22	3 525	15 580	22	38 408		22	3 519	3 456	22	11 820	101	22
22	3 525	15 580	22	38 408	-	22	3 519	3 456	22	11 820	101	22

17	(5)		17	(17)		17	30		17	13		17
2	141		2	255		2	153		2	256		2
12	43		11	214		18	(33)	25	10	139		14
18	(166)		18	159		17	(554)		18	81		18
49	13	-	48	611	-	54	(404)	25	47	489	-	51
236	4 982	16 080	941	42 147	-	624	3 708	3 481	1 081	14 566	2 581	3 991
1 072	(450)		65	(412)		603	(444)		110	(621)		102
6	114		6	198		6	116		6	181		6
89			-	44		44			-	118		118
61 930	(10 536)	50	139 762	(8 552)		135 552	(10 752)		65 249	(6 311)	13	60 917
-	638		-	689		-	744		-	728		-
63 097	(10 234)	50	139 833	(8 033)	-	136 205	(10 336)	-	65 365	(5 905)	13	61 143
24	2 369		24	2 073		24	2 641		24	2 092		24
3	142 761		3	126 510		3	142 980	4	3	139 335		3
181 246	38 697	4 257	214 481	33 949	4	209 705	33 743	5 063	196 915	33 231	1 001	173 390
15	872		15	1 420		15	936		15	1 511		15
33	1 384	300	2 114	1 839		33	1 149		601	2 060	260	293
7	3 322		7	1 606		7	3 384		7	5 009		7
33	24 036	426	33	10 810	161	33	(2 467)	2 900	33	8 685	778	33
181 361	213 441	4 983	216 677	178 207	165	209 820	182 366	7 967	197 598	191 923	2 039	173 765

-	191		-	10		-	200		-	10		-
119	17 348	3 850	3 244	13 727	11 435	7 320	9 370	1 187	119	14 991	5 385	119
121	6 073	-	5 723	12 118		121	6 659	-	121	6 959		121
176	9		150	95		176	9		174	94		176
39	3 451	5 000	39	5 074	87	39	5 950	5 000	39	3 736	20	39
11 354	10 327	2 000	62 083	11 483		50 055	10 460	2 000	11 045	10 746		12 386
40	2 693		40	3 798		40	2 762		40	3 579	2 835	40
31	6 961	-	31	6 527		31	8 638	2 000	31	7 835		31
1 530	6 174	5 000	12 673	4 601	1 789	3 637	6 250	9 500	59	4 286		59
50 430	16 527	20 950	68 002	22 434	28 994	77 834	22 736	17 000	45 054	22 154	4 512	44 151
2 247	2 111		3 264	2 939		3 148	2 545		3 572	2 908		3 782
49 563	62 703	-	41 916	74 041		43 798	65 576	-	44 990	76 570		45 262
-	1		-	912			-	-	-	-		-
115 650	134 569	36 800	197 165	157 759	42 305	186 199	141 155	36 687	105 244	153 868	12 752	106 166
8	686		8	997		8	658		8	903		8
6	(569)		2 430	(106)		6	(518)		6	(64)		6
14	117	-	2 438	891	-	14	140	-	14	839	-	14
24	1 439	2	24	1 272		24	1 459		24	1 283		24
16	53		16	(344)		16	3		17	(473)		17
40	1 492	2	40	928	-	40	1 462	-	41	810	-	41
55				(893)		55				(1 002)		55
61				1 948	(74)	61				2 091	1 790	61
116	-	-	-	1 055	(74)	116	-	-	-	1 089	1 790	116
115 820	136 178	36 802	199 643	160 633	42 231	186 369	142 757	36 687	105 299	156 606	14 542	106 337

931	(975)	10	42	(292)		41	848	-	42	(2 058)	5	41
2	242		2	474		2	254		2	133		2
5	428		5	815		5	431		5	750		5
2	346		2	321		2	352		2	323		2
5	586		5	468		5	587		5	444		5
2	(32)		2	2 267		2	(91)		2	(226)		2
2	290		2	374		2	300		2	356		2
5	584		5	688		5	593		5	579		5
(149)	727	12	230	521		432	729		227	422		416
2	605		2	302		2	347		2	297		2
2	1 432		2	(170)		2	330		2	(216)		2
-	218		-	64			219		-	74		-
-	400		-	285			272		-	239		-
809	4 851	22	299	6 117	-	500	5 171	-	296	1 117	5	484
375 022	433 354	67 330	633 053	459 120	43 812	579 531	388 416	58 814	383 081	435 023	28 264	359 201

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29		
Projected			Projected			Projected			Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		-
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
			-	-										
			-	-										
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670
22 145	25	12 384	23 222	28	12 584	24 085	23	12 794	25 183	25	13 015	26 326	25	13 247
1 037		-	1 084		-	1 134		-	1 187		-	1 243		-

161 604	89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437
16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 218		2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
4 512		318	4 701		343	4 867		338	5 090		340	5 324		343
24 481	200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374
110 016	1 257	9 540	115 217	1 601	10 017	120 514	1 333	10 517	125 576	1 432	11 042	131 561	1 412	11 842
7 453		10	7 802		11	8 169		11	8 560		12	8 971		12
		250			263			276			289			313
11 973	1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116
34 469	3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321
30 032	2 000	1 931	31 475	2 357	2 027	32 803	-	2 128	34 248	2 269	2 234	35 687	2 238	2 401
12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-
336 717	23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 526	54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
	-													
12 807	4 600	1 476	12 051	11 921	1 539	12 492	9 863	1 606	13 061	10 746	1 675	13 665	10 609	1 787
1 397	17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647
28 295	12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 499	17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
-		96	-		101	-		106	-		111	-		117
-	-	96	-	-	101	-	-	106	-	-	111	-	-	117
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869

2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249
3 337		27	3 495	-	29	3 625	-	30	3 789	-	32	3 963		33
2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
12 177	153	1 587	12 608	171	1 617	13 101	142	1 648	13 702	153	1 681	14 343	151	1 715
108 673	51 894	14 122	119 504	55 660	16 816	135 430	46 847	17 525	141 144	47 529	15 417	144 962	46 886	16 406
(3 322)		2 319	1 913		2 345	1 984		2 373	2 074		2 402	2 169		2 432
3 181		69	3 344		72	3 449		75	3 606		79	3 769		83
2 500		2 500	2 500		2 500	2 600		2 600	2 600		2 600	2 600		2 600
7 944	109	1 055 120	8 216	-	1 111 189	8 446	-	1 168 664	8 763	-	1 216 630	9 099	-	1 266 744
10 413			10 923			11 358			11 885			12 442		
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50
426 791	70 035	2 620 251	456 484	60 082	2 840 297	491 088	41 402	3 091 024	518 731	15 179	3 302 012	546 135	58 889	3 495 521
17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
32 012	5 823	5 126	33 801	1 221	416	35 300	5 317	4 736	37 041	5 392	4 758	38 873	5 377	4 781
38 950	814	104	40 991	909	108	42 605	757	112	44 682	813	117	46 859	802	122
28 054	23 712	3 215	22 340	32 171	3 235	36 605	26 796	3 256	37 775	28 772	3 277	38 330	28 377	3 300
2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

1 497		453	1 562		475	1 625		499	1 692		524	1 767		566
149 545	44 739	11 324	153 636	43 085	16 630	147 055	40 934	17 348	150 217	40 003	17 427	154 750	39 850	17 509
106 705	9 259	18 959	112 379	8 933	10 169	117 601	10 241	11 602	123 437	10 259	11 683	129 698	10 255	11 767
1 070		1 275	1 185		1 338	1 271		1 405	1 360		1 475	1 428		1 549
67 539	40 000	519	73 060	12 000	542	76 803	15 000	567	80 755	15 000	593	85 509	14 000	620
141 075	4 100	290 146	149 306	47 293	301 374	158 685	60 961	328 167	167 261	60 961	335 565	174 654	63 961	343 333
38 351	13 715	485	40 375	7 533	509	48 904	6 274	534	50 495	6 737	561	52 461	6 645	589
96 186	7 000	371	100 945	22 500	390	105 038	9 700	409	110 206	19 407	429	115 390	6 950	451
83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
282 183	142 379	726 088	313 906	166 641	770 991	341 673	155 355	817 167	361 954	159 000	852 395	380 247	172 637	889 459
30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
5	-	-	6	97	-	7	81	-	8	87	-	9	86	-
1 865 629	345 821	1 706 719	1 998 499	364 859	1 810 435	2 114 618	368 185	1 936 381	2 219 234	388 343	2 014 218	2 324 505	364 956	2 096 133
9 849	8	96	10 311	10	100	10 667	7	105	11 137	8	111	11 641	8	116
65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
19 896	2	512	20 774	2	536	21 614	2	561	22 534	2	589	23 572	2	617
(4 873)	-	3 160	158	10 000	3 317	5 188	10 000	3 482	172	10 000	3 655	181	10 000	3 837
20 863	19 300	735	21 725	25 000	771	22 141	21 388	809	22 748	20 000	850	23 234	20 000	893
15 990	19 300	3 895	21 883	35 000	4 088	27 329	31 388	4 291	22 920	30 000	4 505	23 415	30 000	4 730
1 911 429	365 131	1 718 876	2 051 535	399 871	1 821 809	2 174 299	399 582	1 948 547	2 275 900	418 353	2 026 636	2 383 211	394 966	2 108 813

1 530	25	532	1 082	28	554	1 130	23	577	1 182	25	601	1 238	25	626
4 582		27	4 795		29	4 983		30	5 210		32	5 453		33
10 395		55	10 872		57	11 315		60	11 824		63	12 377		66
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33
8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
27	11	27	29	12	29	30	10	30	31	11	32	33	11	33
4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
3 350		-	3 518		-	3 692		-	3 877		-	4 070		-
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721

	OUTSTANDING DEBT - COUNCILLORS - JANUARY 2025									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	365,96	406,62	196,63	11 792,16	12 761,37	No	Notice issued, SMS notification & prepayment water sales still blocked
	71271	Rates and Services	30003294	-	-	-	11 500,00	11 500,00	No	New charges raised for Bursary
	71264	Water Rural	1761400	42,00	42,00	42,00	8 617,27	8 743,27	No	Notice issued, SMS notification & prepayment water sales still blocked
	71269	Rates and Services	2419125	1 634,93	1 656,46	1 656,66	6 350,47	11 298,52	No	Prepayment electricity/water sales still blocked - notice via email sent
	71265	Water Rural	1950358	42,00	-	-	965,54	1 007,54	No	SMS; Notice emailed & prepayment water sales still blocked
	71274	Water Rural	2540467	7,35	7,35	7,35	79,72	101,77	No	SMS; Notice emailed
	71269	Rates and Services	2283347	1 335,25	-	-	-	1 335,25	No	Blocked electricity prepayment sales/ Notice issued
				3 427,49	2 112,43	1 902,64	39 305,16	46 747,72		

	OUTSTANDING DEBT - EMPLOYEES - JANUARY 2025									
	Debt. no	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151+ Days	TOTAL	Arrangement	Acc Type	Other
	30000946	2 454,17	-	-	2 574,29	19 202,04	24 230,50	NO	RATES & SERVICES	NOTICE FEB
	2522161	1 927,50	2 425,43	2 372,49	1 720,78	17 405,39	25 851,59	YES	RATES & SERVICES	ARRANGEMENT
	2540812	1 813,27	-	-	1 871,02	15 891,64	19 575,93	NO	RATES & SERVICES	NOTICE FEB
	2538161	-	-	-	-	12 633,16	12 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000
	1763598	-	-	-	-	6 476,11	6 476,11	YES	WATER RURAL	SALARY DEDUCTION R270
	1843042	348,58	332,93	226,50	392,93	5 490,60	6 791,54	YES	WATER RURAL	SALARY DEDUCTION R1532
	2496225	-	-	-	-	5 198,49	5 198,49	YES	WATER RURAL	SALARY DEDUCTION FOR R500
	2174740	-	-	-	-	2 517,20	2 517,20	YES	WATER RURAL	ARRANGEMENT
	2462280	-	-	-	-	2 262,80	2 262,80	YES	WATER RURAL	SALARY DEDUCTION R100
	2335059	-	-	-	-	2 088,46	2 088,46	YES	RATES & SERVICES	ARRANGEMENT
	2283555	-	1 181,79	1 981,12	1 386,30	926,04	5 475,25	YES	RATES & SERVICES	ARRANGEMENT
	2293465	-	-	-	118,13	883,01	1 001,14	YES	RATES & SERVICES	ARRANGEMENT
	2226959	1 392,94	-	-	-	682,83	2 075,77	NO	RATES & SERVICES	AWAIT WATER REBATE
	546167	225,23	955,00	878,64	878,03	515,59	3 452,49	NO	RATES & SERVICES	NOTICE FEB
	2401576	-	196,00	-	- 69,00	194,00	321,00	NO	CASHIER SHORTAGE	
	2543387	-	493,00	- 240,32	- 100,00	7,00	159,68			
	2538757	-	-	89,25	452,97	-	542,22			
	2456952	4 940,49	307,71	348,50	260,80	-	5 857,50	NO	WATER RURAL	NOTICE FEB
	2413324	201,55	202,16	189,68	162,25	-	755,64	NO	WATER RURAL	NOTICE FEB
	1939820	7,35	7,35	7,35	160,44	-	182,49	NO	WATER RURAL	NOTICE FEB
	1590948	1 246,58	1 364,11	463,82	-	-	3 074,51	YES	WATER	NOTICE FEB
	557673	2 086,44	2 063,34	238,92	-	-	4 388,70	YES	RATES & SERVICES	ARRANGEMENT

	2260460	222,55	248,88	216,66	-	-	688,09	YES	WATER RURAL	SALARY DEDUCTION R1000
	1896132	28,88	28,88	170,20	-	-	227,96	NO	WATER RURAL	NOTICE FEB
	2271849	176,97	92,97	92,97	-	-	362,91	NO	WATER RURAL	NOTICE FEB
	193120	851,96	1 220,84	39,44	-	-	2 112,24	NO	RATES & SERVICES	NOTICE FEB
	1180684	-	2 577,66	-	-	-	2 577,66	YES	RATES & SERVICES	ARRANGEMENT
	2490135	7,35	618,54	-	-	-	625,89	NO	WATER RURAL	NOTICE FEB
	438891	1 266,90	451,86	-	-	-	1 718,76	YES	RATES & SERVICES	SALARY DEDUCTION R1500
	1564296	1 590,90	425,70	-	-	-	2 016,60	YES	RATES & SERVICES	ARRANGEMENT
	2544768	7,35	149,79	-	-	-	157,14	NO	WATER RURAL	NOTICE FEB
	1801003	-	141,58	-	-	-	141,58			
	1752821	147,71	130,75	-	-	-	278,46	NO	WATER RURAL	NOTICE FEB
	2558908	3 393,01	-	-	-	-	3 393,01	NO	WATER RURAL	NOTICE FEB
	2058398	2 959,03	-	-	-	-	2 959,03	YES	RATES & SERVICES	ARRANGEMENT
	1543377	1 187,97	-	-	-	-	1 187,97	NO	RATES & SERVICES	Prepayment Blocked
	2066568	817,46	-	-	-	-	817,46	NO	WATER RURAL	NOTICE FEB
	1857895	426,70	-	-	-	-	426,70	NO	WATER RURAL	NOTICE FEB
	2362623	279,99	-	-	-	-	279,99	NO	WATER RURAL	NOTICE FEB
	2501002	160,78	-	-	-	-	160,78	NO	WATER RURAL	NOTICE FEB
	1853682	148,32	-	-	-	-	148,32	NO	WATER RURAL	NOTICE FEB
	1869643	110,80	-	-	-	-	110,80	NO	WATER RURAL	
		23 885,21	11 676,12	2 495,11	1 745,49		155 303,52			



NATIONAL TREASURY
MFMA Circular No 71
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Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results
	Data should be captured in the blue colour cell to calculate a ratio
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

Template for Calculation of Uniform Financial Ratios and Norms

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "							
1. FINANCIAL POSITION							
A. Asset Management/Utilisation							
1	Capital Expenditure to Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	9% 3 217 881 308 245	Please refer to page 2 of MFMA Circular No. 71	
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% - 7 705 646 89 850 137 335	Please refer to page 3 of MFMA Circular No. 71	
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	7% 577 367 7 705 646 89 850	Please refer to page 4 of MFMA Circular No. 71	
B. Debtors Management							
1	Collection Rate	((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	95%	Gross Debtors closing balance Gross Debtors opening balance Bad debts written Off Billed Revenue	100% 904 901 899 122 6 307 4 421 654	Please refer to page 5 of MFMA Circular No. 71	
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	100%	Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2% 6 307 301 944	Please refer to page 5 of MFMA Circular No. 71	
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	30 days	Gross debtors Bad debts Provision Billed Revenue	50 days 904 901 301 944 4 421 654	Please refer to page 6 of MFMA Circular No. 71	
C. Liquidity Management							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	1 - 3 Months	Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	1 Month 505 852 56 870 - 4 902 039	Please refer to page 7 of MFMA Circular No. 71	
2	Current Ratio	Current Assets / Current Liabilities	1.5 - 2:1	Current Assets Current Liabilities	1.69 1 334 711 788 750	Please refer to page 7 of MFMA Circular No. 71	
D. Liability Management							
1	Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	3% 15 863 82 838 3 217 881 -	Please refer to page 8 of MFMA Circular No. 71	
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	45%	Total Debt Total Operating Revenue Operational Conditional Grants	36% 1 946 332 6 002 029 434 495	Please refer to page 9 of MFMA Circular No. 71	

E. Sustainability							
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	Cash and cash Equivalents Bank Overdraft Short Term Investment Long Term Investment Unspent Grants Net Assets Share Premium Share Capital Revaluation Reserve Fair Value Adjustment Reserve Accumulated Surplus	2233% 505 852 - - 56 870 6 446 154 - - - - 6 426 043	Please refer to page 9 of MFMA Circular No. 71
2. FINANCIAL PERFORMANCE							
A. Efficiency							
1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Total Operating Revenue Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is) Total Operating Expenditure Taxation Expense	0% 3 202 303 3 217 881 -	Please refer to page 10 of MFMA Circular No. 71
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%	Total Electricity Revenue Total Electricity Expenditure	1% 1 422 704 1 401 392	Please refer to page 10 of MFMA Circular No. 71
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Water Revenue Total Water Expenditure	-2% 790 659 805 253	Please refer to page 11 of MFMA Circular No. 71
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	Total Refuse Revenue Total Refuse Expenditure	25% 154 396 115 568	Please refer to page 12 of MFMA Circular No. 71
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%	Total Sanitation and Water Waste Revenue Total Sanitation and Water Waste Expenditure	-21% 173 432 209 205	Please refer to page 12 of MFMA Circular No. 71
B. Distribution Losses							
1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%	Number of units purchased and/or generated Number of units sold	8% 927 720 857 873	Please refer to page 13 of MFMA Circular No. 71
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	Number of kilolitres purchased and/or purified Number of kilolitres sold	55% 60 112 27 286	Please refer to page 13 of MFMA Circular No. 71
C. Revenue Management							
D. Expenditure Management							
1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days	Trade Creditors Contracted Services Inventory consumed General expenses Bulk Purchases Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	48 days 287 108 303 264 274 103 215 003 1 087 688 308 245	Please refer to page 16 of MFMA Circular No. 71
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councilors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%	Employee/personnel related cost Councilors Remuneration Total Operating Expenditure Taxation Expense	21% 665 698 19 857 3 217 881 -	Please refer to page 17 of MFMA Circular No. 71
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%	Contracted Services Total Operating Expenditure Taxation Expense	9% 303 264 3 217 881 -	Please refer to page 17 of MFMA Circular No. 71
E. Grant Dependency							
1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None	Internally generated funds Borrowings Total Capital Expenditure	55% 2 640 165 435 308 245	Please refer to page 18 of MFMA Circular No. 71

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		1%	Please refer to page 18 of MFMA Circular No. 71	
					Internally generated funds	2 640		
					Total Capital Expenditure	308 245		
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		90%	Please refer to page 18 of MFMA Circular No. 71	
					Total Revenue	3 202 303 388		
					Government grant and subsidies	434 495 371		
					Public contributions and Donations	-		
					Capital Grants	133 910 218		
3. BUDGET IMPLEMENTATION								
1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		74%	Please refer to page 19 of MFMA Circular No. 71	
					Actual Capital Expenditure	308 245		
					Budget Capital Expenditure	416 195		
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		111%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Expenditure	3 217 881		
					Budget Operating Expenditure	2 888 845		
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		95%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Revenue	3 202 303		
					Budget Operating Revenue	3 381 454		
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		93%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	2 313 039		
					Budget Service Charges and Property Rates Revenue	2 482 893		