

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE						
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	Actual	Actual	Actual	Actual	Actual	Actual
	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	42 587	42 433	42 251	40 934	41 909	39 834
Electricity revenue from tariff billings	132 922	147 787	143 895	116 280	116 907	122 787
Water revenue from tariff billings	42 758	42 851	45 004	45 586	42 443	47 629
Sanitation revenue from tariff billings	8 468	8 730	8 148	8 605	8 682	9 835
Refuse revenue from tariff billings	8 299	8 294	8 087	8 303	8 295	7 987
Rent of Facilities and Equipment	1 293	1 307	1 321	1 322	1 348	1 345
Interest and Investments income	1 791	2 862	3 399	1 791	47	1 008
Interest earned - Outstanding Debtors	294	332	357	337	346	421
Fines	1 454	98	661	440	1 595	125
Licenses and Permits	261	272	280	345	173	77
Income For Agency Services	1 387	186	206	698		112
Grants and Subsidies Operating	178 591	3 670	1 500	10 000	12 737	184 678
Other Revenue	1 550	1 057	4 098	5 069	3 200	4 256
Grants and Subsidies Capital	43 944	-	-		-	-
Gain on disposal of PPE	-	-	-		-	-
BALANCED TO THE CASH REVENUE BUDGET	465 599	259 879	259 207	239 710	237 682	420 094

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																	
		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	Pollution Control	845	-	-	537	-	-	663			1 177	-	-	667			699
FX005001010	Property Services	123	-	99	116	-	99	179		99	57	-	96	116		76	317
FX005001014	Valuation Service	144	-	-	146	-	-	253			198	-	-	419			247
FX007001001	Housing	2 405	-	138	2 309	-	137	2 495		137	2 488	-	137	2 394		137	2 876
FX009002006	Tourism	305	-	-	242	-	-	250			294	-	-	231		-	265
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 320	-	-	1 367	-	-	1 309			1 479	-	-	1 294		-	1 756
FX010001004	Development Facilitation	30	-	124	256	-	130	271		130	519	-	130	47		130	294
FX010001005	Economic Development/Planning	1 714	-	-	1 743	-	-	1 772			1 453	-	-	1 577		-	1 552
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 351	-	64	1 272	-	52	1 312		72	1 355	-	100	1 307		43	1 475
FX012001003001	Public Transport Facilities and Operations Coordination (Road Transport)										144	-	-	167			144
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																	
Community Services, Health and Public Safety																	
FX001002008	Disaster Management	110	-	-	110	-	-	110			109	-	-	110			110
FX006001001	Public Health and Emergency Services (Environmental Protection)	3	-	-	290	-	-	146			216	-	-	146			146
FX011001005	Fire Fighting and Protection	5 486	-	47	5 593	-	42	5 725		40	6 051	-	52	5 858		48	11 074
FX012001005	Taxi Ranks	321	-	-	358	-	-	393			393	-	-	377		-	391
FX014001003	Solid Waste Removal	3 612	-	41 234	9 459	-	11 500	8 143	2 483	8 539	9 950	-	8 531	9 083		8 527	18 674
FX014001004	Street Cleansing	2 780	-	-	3 048	-	-	3 286			3 272	-	-	1 569			6 415
FX015001001	Public Toilets	208	-	-	203	-	-	198			205	-	-	182			586
Protection services																	
FX005001012	Security Services	1 216	-	-	1 185	-	-	1 593			1 824	-	-	1 216			1 170
FX011001006	Public Safety Licensing and Control of Animals	-	-	-	-	-	-				-	-	-				7 317
FX011001007	Police Forces, Traffic and Street Parking Control	4 008	-	0	3 821	-	49	4 125		369	4 106	-	360	3 906		377	1 410
FX012002001	Road and Traffic Regulation	1 244	-	1 648	1 321	-	86	1 344		487	1 373	-	1 043	1 320		173	-

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																	
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	729	-	38	792	-	63	896		54	1 005	-	89	892		49	2 500
FX001001005002	Halls	1 722	-	-	2 571	-	2	1 743		(22)	3 438	618	39	1 776		24	4 235
FX001001006001	Libraries and Archives	1 675	-	12	1 994	-	-	2 141		-	2 433	-	1	1 988		4	2 720
FX001001006002	Cyber Cadets	137	-	-	140	-	-	151		-	141	-	-	141		-	216
FX001001008	Museums and Art Galleries	209	-	0	243	-	-	231		-	282	-	-	236		-	360
FX001002007	Cultural Matters	144	-	-	128	-	-	2 751		-	129	-	-	129		-	1 155
FX013001001	Beaches and Jetties	862	-	-	1 065	-	-	1 028		-	1 141	-	-	1 526		-	2 328
FX013001002	Community Parks (including Nurseries)	5 614	-	114	5 701	-	117	6 087		117	6 478	-	119	6 030		118	5 662
FX013002003001	Recreational Facilities - Caravan Park	-	-	81	-	-	84	-		84	-	-	84	-		84	-
FX013002003002	Recreational Facilities - Parks Administration	620	-	-	706	-	-	627		-	636	-	-	715		-	657
FX013002003003	Recreational Facilities - Swimming Pools	1 117	-	-	1 379	293	-	1 621		1	2 151	-	49	1 862		15	3 967
FX013002004001	Sport Development and Sportfields	1 152	-	-	1 671	-	-	4 611		-	2 154	31	-	1 538		-	2 326
FX013002004002	Sports Grounds and Stadiums - Stadium	1 017	-	-	1 032	-	-	993		-	1 036	1 544	-	992		-	1 051
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	Municipal Buildings	(1 029)	136	184	(8)	-	187	(141)		184	465	1 038	190	(238)		184	157
FX004001001001	Mayor and Council	(4 147)	-	15	(3 366)	-	15	(3 306)		15	(2 166)	-	15	7 312		15	(1 534)
FX005001001	Administrative and Corporate Support	(230)	-	-	(343)	-	-	(50)			(222)	-	-	(187)		-	462
FX005001008	Legal Services	365	-	-	370	-	-	370			430	-	-	387		-	393
FX009001002	Air Transport	62	-	-	99	-	-	79			81	-	-	100		-	81
FX009001004	Licensing and Regulation	124	-	-	171	-	-	189		-	128	-	-	127		-	136
Information Technology																	
FX005001007	Information Technology	(4 447)	-	-	(3 900)	-	-	(1 112)	397	15	5 105	5 400	-	(2 597)	170	25	12 196

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																	
FX005001006001	Human Resources	5	-	-	(13)	-	-	90			36	-	-	30			130
FX005001006002	Management Services	178	-	-	198	-	-	200			204	-	-	207			273
FX005001006003	Occupational Clinic	(83)	-	-	26	-	-	(149)			61	165	-	31			(155)
FX005001006004	Training and Industrial Relations	(90)	-	-	(301)	-	-	(1)			28	-	-	23			187
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																	
FX005001004001	Financial Management Grant Interns	96	-	-	74	-	-	98			122	-	-	144			131
FX005001004002	Revenue and Expenditure	(6 267)	-	93 129	(4 022)	-	47 462	(5 406)		46 139	(887)	-	43 241	(1 094)		42 525	(1 231)
FX005001004003	Finance	591	-	-	805	-	-	596		-	476	-	-	479			487
FX005001013	Supply Chain Management	(189)	-	63	12	-	44	(158)		41	(986)	-	166	(75)		1 368	193
FX005002001	Asset Management	171	-	-	171	-	-	172			194	-	-	197			228
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																	
Electrical Supply Service																	
FX002001001001	Marketing and Customer relations	1 374	-	-	1 457	-	-	1 391			1 438	-	-	1 738			1 902
FX002001001002	Administration	132 810	-	-	130 848	-	-	83 962			88 592	-	-	87 588			92 047
FX002001001004	Electricity Distribution	9 728	227	175 031	10 870	562	172 839	12 384	537	150 196	17 011	7 720	95 720	20 330	2 527	125 326	17 768
FX002001001005	Electricity Planning	1 015	-	-	1 045	-	-	1 025			1 127	-	-	1 049		-	1 052
FX002001002001	Street Lighting	1 219	-	-	2 717	1 221	-	1 530			1 677	419	-	2 064		-	1 755
FX002001002002	Process Control Systems	905	-	-	1 864	-	-	1 162			2 155	-	-	2 969		-	3 408
FX005001005	Fleet Management	5 115	-	1	6 714	(218)	1	7 245		1	7 618	7 046	1	7 130		1	(38 641)

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Engineering Support Services																	
FX001001005001	Buildings Maintenance	1 132	-	-	1 001	-	-	1 071			1 253	-	-	1 177			3 202
FX010001007001	Project Management Unit - Administration	595	-	-	674	-	-	652			611	-	-	620			647
FX010001007002	Project Management Unit - Asset Management	(515)	-	0	(485)	-	1	(495)		1	(482)	-	3	(381)		3	(458)
FX010001007003	Project Management Unit - Expanded Public Works Programme	285	-	-	288	-	-	293			334	-	-	272			273
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-	-	-	-	-			-	-	-	-			-
FX010001007005	Project Management Unit - PMU	(89)	-	-	15	-	-	71			(11)	-	-	(161)			(80)
Transport,Roads and Stormwater																	
FX003001002	Coastal Protection	-	-		-	-					-	-	-				
FX012001004001	Roads - Railway Sidings	7	-		12	-	766	9			10	-	-	9			219
FX012001004002	Roads - Urban Roads	9 926	-		10 089	367	-	10 908			12 160	2 736	-	11 114	4 282	101	14 853
FX012001004003	Roads - Rural Roads	4 931	-		3 749	-	-	11 899			7 321	-	-	8 538			6 166
FX015001003	Storm Water Management	1 952	-		2 020	-	-	2 037			2 422	-	-	2 770			3 719
Water and Sanitation																	
FX015001002001	Sewerage - Industrial Effluent Pipeline	5	-	422	5	-	128	64			64	-	257	63		128	64
FX015001002002	Sewerage - Pumpstations	1 866	-	-	2 692	-	-	3 921			2 940	-	-	2 666		-	3 737
FX015001002003	Sewerage - Sewerage Network	8 109	-	84 770	12 629	-	9 134	10 642		8 754	12 765	8 623	9 203	11 486	(584)	9 018	11 647
FX015001004	Treatment	4 223	-	-	4 125	-	-	4 283			4 777	-	-	4 705		-	4 429
FX016001001003	Water Treatment - Scientific Services	1 470	-	-	1 438	-	-	1 529			5 850	3 031	-	1 519		-	1 598
FX016001002001	Water Distribution - Rural Water	2 814	-	-	3 284	4 679	-	3 594			5 164	1 346	-	6 455	182	-	14 529
FX016001002002	Water Distribution - Urban Water	8 266	(0)	107 329	14 399	1 917	42 146	13 121	4 271	44 292	12 961	22 855	51 760	12 637	12 286	25 049	12 054
FX016001002003	Water Distribution - Water Demand Management	1 706	-	-	1 826	1 313	-	1 725	2 900		1 776	7 720	-	1 732	211	-	1 833
FX016001002004	Water Treatment - Clarified Water	1 792	-	6 381	1 695	-	2 507	1 857		2 256	1 691	-	3 231	1 508		3 492	1 793
FX016001002005	Water Treatment - Purification works	15 572	-	-	19 157	-	-	17 657			18 221	-	-	19 941		-	21 993

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																	
FX004001002001	DMM - Corporate Services	108	-	-	111	-	-	130			97	-	-	109			241
FX004001002002	DMM - ITS	350	-	-	344	-	-	391			442	-	-	344			371
FX004001002003	DMM - City Development	355	-	-	238	-	-	239			239	-	-	239			252
FX004001002004	DMM - Community Services	347	-	-	375	-	-	356			487	-	-	369			389
FX004001002005	Municipal Manager	(266)	-	-	(287)	-	-	(280)			(264)	-	-	(181)			(109)
FX004001002006	Municipal Demarcation Transition Grant	-	-	-	-	-	-	-			-	-	-	-			-
FX004001002007	Performance Management	270	-	-	273	-	-	376			273	-	-	309			271
FX004001002008	DMM - Chief Operations Officer	364	-	-	363	-	-	471			233	-	-	283			229
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-	-	-				-	-	-	-			-
FX004001002010	Mayoral Support Services (Executive and Council)	198	-	-	237	-	-	239			255	-	-	302			276
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	445	-	844	399	-	1	408		1	406	-	611	529		209	906
FX005001011	Risk Management	210	-	-	186	-	-	178			187	-	-	210			178
FX008001001	Governance Function	(350)	-	-	(302)	-	-	(347)			(177)	-	-	(106)			944
FX010001001	Billboards	192	-	-	154	-	-	172			183	-	-	186			171
TOTAL		245 767	363	511 770	276 990	10 134	287 592	243 788	10 588	262 002	272 562	70 292	215 228	266 788	19 074	217 249	281 857

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE			
		Dec-20	
		Actual	
		Capex	Rev
		R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT			
FX003001003	Pollution Control	-	-
FX005001010	Property Services		83
FX005001014	Valuation Service	-	-
FX007001001	Housing		183
FX009002006	Tourism	-	-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	-	-
FX010001004	Development Facilitation	-	159
FX010001005	Economic Development/Planning	118	-
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	-	60
FX012001003001	Public Transport Facilities and Operations Coordination (Road Transport)	-	
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES			
Community Services, Health and Public Safety			
FX001002008	Disaster Management	-	
FX006001001	Public Health and Emergency Services (Environmental Protection)	-	-
FX011001005	Fire Fighting and Protection	106	49
FX012001005	Taxi Ranks	-	-
FX014001003	Solid Waste Removal	326	45 429
FX014001004	Street Cleansing		-
FX015001001	Public Toilets		
Protection services			
FX005001012	Security Services	-	-
FX011001006	Public Safety Licensing and Control of Animals	-	-
FX011001007	Police Forces, Traffic and Street Parking Control	75	21
FX012002001	Road and Traffic Regulation	-	189

		Dec-20	
		Actual	
		Capex	Rev
		R'000	R'000
Recreation and Environmental services			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	-	64
FX001001005002	Halls	-	51
FX001001006001	Libraries and Archives	-	8 940
FX001001006002	Cyber Cadets	-	926
FX001001008	Museums and Art Galleries	-	-
FX001002007	Cultural Matters	-	-
FX013001001	Beaches and Jetties	-	-
FX013001002	Community Parks (including Nurseries)	-	118
FX013002003001	Recreational Facilities - Caravan Park	-	84
FX013002003002	Recreational Facilities - Parks Administration	-	-
FX013002003003	Recreational Facilities - Swimming Pools	-	-
FX013002004001	Sport Development and Sportfields	919	-
FX013002004002	Sports Grounds and Stadiums - Stadium	-	-
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES			
Administration			
FX001001005003	Municipal Buildings	2 434	184
FX004001001001	Mayor and Council	-	15
FX005001001	Administrative and Corporate Support	-	-
FX005001008	Legal Services	-	-
FX009001002	Air Transport	-	383
FX009001004	Licensing and Regulation	-	5
Information Technology			
FX005001007	Information Technology	10 234	13

		Dec-20	
		Actual	
		Capex	Rev
		R'000	R'000
Human Resources			
FX005001006001	Human Resources	-	-
FX005001006002	Management Services	-	-
FX005001006003	Occupational Clinic	35	-
FX005001006004	Training and Industrial Relations	-	-
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES			
FX005001004001	Financial Management Grant Interns	-	663
FX005001004002	Revenue and Expenditure	-	43 634
FX005001004003	Finance	-	-
FX005001013	Supply Chain Management		85
FX005002001	Asset Management	-	-
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES			
Electrical Supply Service			
FX002001001001	Marketing and Customer relations	-	-
FX002001001002	Administration	-	-
FX002001001004	Electricity Distribution	5 023	131 000
FX002001001005	Electricity Planning	-	-
FX002001002001	Street Lighting	3 273	-
FX002001002002	Process Control Systems	-	-
FX005001005	Fleet Management	-	1

		Dec-20	
		Actual	
		Capex	Rev
		R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES			
Engineering Support Services			
FX001001005001	Buildings Maintenance	-	-
FX010001007001	Project Management Unit - Administration	-	-
FX010001007002	Project Management Unit - Asset Management	-	5
FX010001007003	Project Management Unit - Expanded Public Works Programme	-	1 744
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-
FX010001007005	Project Management Unit - PMU		
Transport,Roads and Stormwater			
FX003001002	Coastal Protection	44	-
FX012001004001	Roads - Railway Sidings	-	-
FX012001004002	Roads - Urban Roads	828	-
FX012001004003	Roads - Rural Roads	-	-
FX015001003	Storm Water Management	-	-
Water and Sanitation			
FX015001002001	Sewerage - Industrial Effluent Pipeline	-	128
FX015001002002	Sewerage - Pumpstations	-	-
FX015001002003	Sewerage - Sewerage Network	1 096	88 577
FX015001004	Treatment	-	-
FX016001001003	Water Treatment - Scientific Services	-	2 329
FX016001002001	Water Distribution - Rural Water	517	-
FX016001002002	Water Distribution - Urban Water	22 952	125 590
FX016001002003	Water Distribution - Water Demand Management	5 616	-
FX016001002004	Water Treatment - Clarified Water	-	2 563
FX016001002005	Water Treatment - Purification works	-	-

		Dec-20	
		Actual	
		Capex	Rev
		R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER			
FX004001002001	DMM - Corporate Services	-	-
FX004001002002	DMM - ITS	-	-
FX004001002003	DMM - City Development	-	-
FX004001002004	DMM - Community Services	-	-
FX004001002005	Municipal Manager	-	-
FX004001002006	Municipal Demarcation Transition Grant	-	-
FX004001002007	Performance Management	-	-
FX004001002008	DMM - Chief Operations Officer	-	-
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-
FX004001002010	Mayoral Support Services (Executive and Council)	-	-
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	-	216
FX005001011	Risk Management	-	-
FX008001001	Governance Function	-	-
FX010001001	Billboards	-	-
TOTAL		53 596	453 491

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021															
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021							
								Q1		Q2		Mid year		Q3	Q4
								Output Target	Actual output	Output Target	Actual output	Output Target	Actual output	Output Target	Output Target
KPA1: Good Governance and Public Participation															
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of IDP/PMS and Budget Public participation meetings	6	12	0	0	4	5	4	5	1	5
T1.2	1.1.4.1			Facilitate the Functionality of Ward Committees through continuous capacitation	Percentage of Ward Committees with 6 or more Ward Committee members (excluding Ward Councillor)	98%	90%	90%	100%	90%	100%	90%	100%	90%	90%
T1.3	1.1.4.1														
T1.4	1.1.4.2			Implement diff approach to Municipal financial, planning and support	Improve Council functionality	Development of a Credible Integrated Development plan within prescribed legislative guidelines	Approval of a credible IDP by 31 May 2021	100%	100%	5%	5%	50%	50.00%	50%	50.00%
T1.5	1.1.4	Number of agenda items deferred to the next council meeting	0			0	0	0	0	0	0	0	0	0	0
KPA2: Basic Service Delivery and Infrastructure Development															
T2.1	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	96.11%	96.56%	96.15%	96.22%	96.24%	96.40%	96.24%	96.40%	96.33%	96.56%
T2.2	2.1.1.1				Total number of Households with access to basic water	106201	106701	106251	106324	106351	106528	106351	106528	106451	106701
T2.3	2.1.1.1				Number of new water connections meeting minimum standard	296	500	50	123	100	204	150	327	100	250
T2.4	2.1.1.1				Number of Households with access to free water service	10846	10846	10846	11 115	10846	10 282	10846	10 282	10846	10846
T2.6	2.1.1.1				Ensure the reduction of water losses (cumulative/progressively)	22%	21%	22%	22%	22%	20.66%	22%	20.66%	22%	21%
T2.7	2.1.1.1				Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 (between 95% and 99%)	99.78%	>95%	>95%	99.7%	>95%	99.9%	>95%	99.8%	>95%	>95%
T2.8	2.1.1.3	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	80.94%	81.12%	80.95%	80.94%	80.99%	80.94%	80.99%	80.94%	81.03%	81.12%
T2.9	2.1.1.3				Number of Household with access to Sanitation	89444	89644	89454	89444	89494	89444	89494	89444	89544	89644
T2.10	2.1.1.3				Number of new sewer connections meeting minimum standard (Construction of VIP's)	0	200	10	0	40	0	50	0	50	100
T2.11	2.1.1.3				Number of Households with access to free sanitation (VIP's) service & Indigent	61353	61553	61363	61098	61403	60101	61403	60101	61453	61553
T2.13	2.1.1				Wastewater Quality compliance of ≥90% as per Green Drop standard	81.60%	≥90%	≥90%	74.84%	≥90%	82.10%	≥90%	78.47%	≥90%	≥90%
T2.14	2.1.1.2				Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35548	35628	35558	35566	35573	35570	35573	35570	35598
T2.15	2.1.1.2			Number of new households provided with new Electricity connections (Municipal supply)	114	80	10	18	15	4	25	22	25	30	

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021							
								Q1		Q2		Mid year		Q3	Q4
								Output Target	Actual output	Output Target	Actual output	Output Target	Actual output	Output Target	Output Target
T2.18	2.1.1				Ensure that non-technical electricity losses are kept within 8%.	5.8%	8%	8%	5%	8%	3%	8%	4%	8%	8%
T2.19	2.1.1				Ensure that 90% of general street lighting faults are restored within 72 hours (excluding cable faults or stolen equipment)	75%	90%	90%	43%	90%	59%	90%	51%	90%	90%
T2.20	2.1.1				Number of Households with access to free Electricity (Municipal Area)	521	521	521	522	521	516	521	516	521	521
T2.21	2.1.1.4			Provide a weekly domestic solid waste removal service to the community	Percentage Households with access to waste disposal	71.55%	73.36%	71.68%	71.55%	72.13%	72.50%	72.13%	72.50%	72.45%	73.36%
T2.22	2.1.1.4				Number of Households with access to waste disposal	79060	81060	79210	79060	79710	80116	79710	80116	80060	81060
T2.23	2.1.1.4				Number of <u>new</u> Households with access to waste disposal	2032	2000	150	0	500	1056	650	1056	350	1000
T2.24	2.1.1.4				Number of Household with access to free waste disposal	36010	34662	32812	34748	33312	35807	33312	35807	33662	34662
T2.25	2.1.1.5	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision of public transport infrastructure facilities	Kilometres of gravel roads maintained (Both regravelling and grading)	380.98	600	150	94.2	150	67.14	300	161.34	150	150
T2.26	2.1.1.5				Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Mzingazi Phase3, KwaKhoza Phase 3 and Sustainable rural road)	7.13	18.985	5.747	0.000	2.869	1.322	8.616	1.322	5.700	4.669
T2.27	2.1.1.5				Kilometres of paved municipal road which has been resurfaced and resealed	0	12.50	3.00	0.00	5.00	0.00	8.00	0.00	4.50	0.00
T2.28	2.1.1.5				Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads)	87.69	80%	80%	77.00%	80%	82.10%	80%	79.55%	80%	80%
T2.29	2.1.1.7			Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	3	1	0	0	0	0	0	0	1	0
T2.30	2.1.1.6			Provision and maintenance of storm water and costal engineering infrastructure	Kilometres of Stormwater open drains maintained	5.62	20	5	0.138	5	3.033	10	3.171	5	5
T2.31	2.1.1.6				Number of manholes maintained (Incl kerb inlets)	726	1020	130	235	350	144	480	379	150	390

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020 (interim)	Annual Target 2020/2021 Output	2020/2021							
								Q1		Q2		Mid year		Q3	Q4
								Output Target	Actual output	Output Target	Actual output	Output Target	Actual output	Output Target	Output Target
T2.32	2.1.1.5			Provision of public transport infrastructure facilities	100% Maintenance on municipal owned railway sidings resulting from monthly inspections	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
T2.33	2.1.2.1			Improve community standard of living through accelerated development of integrated human settlement	Number of subsidised housing units completed	0	130	0	0	35	0	35	0	45	50
T2.34	2.1.2.1				Number of Pre 1994 Old - Housing stock and Post 1994 Housing stock transferred	160	208	12	0	45	24	57	24	60	91
KPA 3: Local Economic Development															
T3.3	3.1.5.3	Actions supportive of the human settlement outcome	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing skills empowerment to the unemployed	Community development skills training programmes (number of Unemployed Youth reskilled)	8	80	20	83	20	172	40	255	20	20
T3.4	3.1.5.1			Promote economic growth by successful implementation of EPWP community based projects	Number of jobs created through EPWP and other related programmes (Cumulative) (Infrastructure; Environment and Culture; Social and Non State Sectors)	899	712	100	285	300	306	400	591	550	712
KPA 4: Municipal Transformation and Institutional Development															
T4.1	4.1.1.2	Implement differentiated approach to municipal financing, planning and support	To create an appropriate organisational climate that will attract and ensure retention of staff	Compliance with Employment Equity Act	Number of women employed by the municipality (Number of new appointments)	47	20	5	38	5	3	10	41	5	5
T4.2	4.1.1.2				Number of Youth employed by the municipality (Number of new appointments)	63	40	10	28	10	3	20	31	10	10
T4.3	4.1.1.2				Disability related programmes (workshops/awareness campaigns) Redefined indicator	0	2	0	0	1	0	0	0	0	1
T4.4	4.1.1.2				Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	62.50%	100%	60%	54%	80%	68%	80%	68.0%	100%	100%
T4.5	4.1.1			Improved municipal capital capability	Workplace Skills training programmes/courses enrolled for by staff and councillors	142	130	25	24	35	41	60	65	35	25
T4.6	4.1.1.4				Percentage Budget Spent on Workplace Skills Plan (cumulative)	55%	96%	25%	19.12%	50%	46%	50%	46%	75%	96%
T4.7	4.1.1.1				Percentage Operating Budget spent on implementing Workplace Skills Plan	0.83%	0.80%	0.80%	0.33%	0.80%	1.00%	0.80%	1.00%	0.80%	0.80%
KPA 5: Financial Viability and Financial Management															
T5.1	5.1.1.4	municipal financing, support	Compliance with financial legislation and policies	Debt coverage ratio (cumulative)	(Total operating revenue received - operating grants) / debts service payments (interest & redemption due for the year) (x 1000) (cumulative)	2 714 530 / 152 532 = 17.80	3 006 151 / 175 991 = 17.08	751 538 / 175 991 =4.27	882 773 / 175 992 = 5,02	1 503 076 / 175 991 = 8.54	1 571 752 / 175 992 = 8.93	1 503 076 / 175 991 = 8.54	1 571 752 / 175 992 = 8.93	2 254 613 / 175 991 = 12.81	3 006 151 / 175 991 = 17.08
T5.2	5.1.1.4			Outstanding service debtors to revenue	Outstanding service debtors / revenue actually received for services	586 609 381 / 2 408 257 369 = 0,24	594 500 000 / 2 715 567 936 = 0,2189	595 500 000 / 678 891 984 = 0,8757	716 843 095 / 675 071 131 = 1,06	595 000 000 / 678 891 984 = 0,8764	696 616 431 / 664 160 968 = 1,05	595 000 000 / 678 891 984 = 0,8764	696 616 431 / 664 160 968 = 1,05	593 100 000 / 678 891 984 = 0,8736	598 600 000 / 678 891 984 = 0,8817

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OFFICE OF THE MUNICIPAL MANAGER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 1.1)	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Target achieved Three Physical Roadshow meetings were held as follows" 1) Amakhosi sesion was held on 5 Nov 2020 at uMhlathuze Council Chambers : Attendance registers, DMS 1442450 and DMS 1442450; Program (DMS 1429530); Presentation (DMS 1429532) 2) Ward Commitees Esikhaleni/ Richards Bay Cluster Cluster held on 12 Nov 2020 eSikhaleni Kwa-Hlanganani Hall : DMS 3) Ward Communitiees Empangeni Cluster held on 13 November 2020 at Empangeni Town Hall : DMS IDP Roadshows - Mayoral Address to the General Public and Stakeholders through different media platform 4) ICORA FM : DMS 1442461; 1442455 5) North Coast Radion :DMS 1442462; 1442456 6) 1KZN TV : 1442457; DMS 1442460	A council decision CR was taken to only host two phycial IDP Roashows, due to COVID 19 restrictions. General public and stakeholders were addressed through different media platforms.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA
1.2	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Syatems Act Ref. (COO 1.3)	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169188, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020.2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together withthe AFS on 29 October 2020. 7) Performance Audit Committee meetings held on 14 July 2020 (agenda on DMS 169180, minutes on RPT 169181) and on 22 September 2020 (agenda volume 1 on DMS 1415893 and volume 2 - DMS 1420935) Minutes on RPT 169503	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 2) Employment agreements prepared for four vacant positions i.e. MM, COO, DMM CD and DMM CS. Performance agreements prepared for the four positions and to date signed by the MM and DMM CD. (DMM CS and COO Performance Agreements outstanding and due within 60 days after appointment.) 3) Signed copies of Employment agreements and Performance agreements (MM on DMS1429129) and (DMM CD on DMS1430032) submitted to the MEC. Confirmation email 22 Dec 2020 on DMS1440889. Employment agreement DMM CS submitted to the MEC on 4 January 2021. 4) POE Confirmation of Publishing 2020.2021 Performance Agreements and Plans on the Website for MM and DMM CD available on DMS???? (MANDY) 6) On 30 September 2021, 63,0% of organisational performance targets for quarter 1 of the 2020/2021 financial year was achieved. Refer to DMS 1430899, reported to the Council on 9 December 2020 per RPT 169963, CR 14273. 7) Performance Audit Committee meeting held on 18 November 2020. Agenda available on RPT170000 (Volume 1 on DMS1432141 and Volume 2 on DMS1433396) and minutes on RPT170001.	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.3	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report Ref. (COO 1,16)	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Target not achieved Resolved:29% In Progress: 71% Not Resolved: 0% Risk Accepted: 0% DMS 1434628	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures that each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner. . Internal Audit also presents the progress on resolving internal audit findings to EMCO on a monthly basis and as an when magement requests	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.4	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan Ref. (COO 1,17)	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan	7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	Target not achieved 20% of internal audits performed against the approved internal audit plan DMS 1439062 DMS 1439520 DMS 1439857 DMS 1439053 DMS 1435136 DMS 1430274		65 % of internal audits performed against the approved Internal Audit plan	85 % of internal audits performed against the approved Internal Audit plan
1.5	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register Ref. (COO 1,7)	Minutes- ERMCo Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Strtegic Risk Register.	70% completion of Further Action Plans per quarter	Target not achieved.	ERMCo meeting has been scheduled to be held in January 2020. ERM section still working on reviewing the Strategic Risk Register, the delay was caused by the unavaibility of the Executve Management as two members of the Executive Management have recently been appointed and commenced work, one to commence work in January 2020, It will be completed in the quarter 2 and presented to the ERMCo.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
1.6	1.1.6.1	Ensure completed investigation of 80% of Whistle-blower reports for each quarter <i>Ref. (COO 1,9)</i>	Updated logsheet of reported Whistleblower cases b.) Quarterly report to MPAC	Quarterly report to MPAC up to 30 June 2021	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169874.	N/A	Quarterly report to MPAC	Quarterly report to MPAC
1.7	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council <i>Ref. (COO: 1.10)</i>	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan aproved by the MM 80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	Target Partially Achieved : Implementation of the Communication and Marketing Activity Plan for 2019/2020 updated and available on DMS 1368247		80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
KPA: BASIC SERVICE DELIVERY												
2.1	2.1.1.1	Number of new water connections meeting minimum standard <i>Ref T 2. 3 (DMM IS 2,1</i>	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. 112 Water Meters installed. Refer to DMS 1337901 for details. IR Forms are as follows: July (53) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379	N/A	100water meters	204 Water Meters installed. Target exceeded. See DMS 1337901 for details. IR Forms are as follows: October (133) DMS 1431539 November (68) DMS 1438689 December (3) DMS 1441403	N/A	100 water meters	250 water meters
2.2	2.1.1.3	Number of new sewer connections meeting minimum standard (Construction of VIP's) <i>Ref T 2. 10 (DMM IS 2,2)</i>	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	40 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	50 VIP's constructed	100 VIP's constructed
2.3	2.1.1.4	Number of new Households with access to waste disposal <i>Ref. T2.23 (DMM ComS 2,2)</i>	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	Target not achieved No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate rural communities on proper waste management practices will be conducted.	800 additional households	Target was met and exceeded. 1 056 additional households were serviced this quarter. Skips were distributed in rural communities - refer to DMS 1441960 Calculation of households POE on DMS 1441959	Door to door campaign to register individual households that are receiving waste services in the rural areas is currently impossible due to no EPWP workers in the Waste Management Services Unit as per the tender.	800 additional households	200 additional households
2.4	2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) <i>Ref. T2.15 (DMM EES 2,2)</i>	Quarterly report on new households connected within 30 days after each quarter ends	80 additional households provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	Target not met 4 new connections made POE on DMS 1441921	Unavailability of material,technical procurement challenges	25 new connections	30 new connections
2.5	2.1.4.1	Ensure the reduction of water losses <i>Ref T 2. 6 (DMM IS 2.3)</i>	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	Target achieved 20,66% water losses Refer to RPT 170141 and DMS 1444191 October - 22% November - 19% December - 21%	N/A	≤22% losses reported	≤21% losses reported
KPA: LOCAL ECONOMIC DEVELOPMENT												
3.1	3.1.1	Marketing of uMhlathuze as destination on National and International ATL platforms (DMM CD 3.1)	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlathuze as destination on National and International ATL platforms through: • 5 Advertorials by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 4510003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420933. The online version is available on DMS 1421039 Social Media Advert The advert was flighted from the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	Target met *Tourism Adverts SC 10032398 was created for the placing of 2 adverts. Appointed via the panel (DMS 1439333). The advert appeared on the media 24 website and is available on DMS 1440091, while the other advert appeared on Get It magazine (DMS 1440173) uMhlathuze Wethu Newsletter. DMS 1438810. African Safari (DMS 1436566). Activation drive in Gauteng and Sizzle City Activation in Mpumalanga Provinces to sell and mobilise patrons to visit our destinations and spend holidays at uMhlathuze. 11 -13 December 2020. Photographic Evidence is available on DMS 1439247 and DMS 1439278	N/A	1 advertorial on tourism magazine	1 advertorial on tourism magazine
3.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues (DMM CD 3.2)	a) Agricultural Development Plan b) Training Attendance reports	Support 8 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permist attendance register DMS1422547 Agri- Market event held on 26 September 2020, Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020. Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	Target met: Second Agri-Market event held on 31 October 2020, Attendance register available on DMS 1434042 and photographic evidence available on DMS 1434041. Adverts available on DMS 1434038 and DMS 1434040. 3rd Agri- Market was held on 19 December 2020, Attendance register available on DMS 1439939, Adverts are available on DMS 143990 & 1439899. Photographic evidence available on DMS 1439999. Advert is Bay Farmers Market was held 7 November 2020, Attendance register available on DMS 1434043 and photographic evidence available on DMS 1439997. Goat Farming Information Session held on 7 October 2020, Attendance regidter is on DMS 1433900. Photographic evidence available on DMS 1439029. Poultry Information Day held 20 October 2020, Attendance register available on DMS 1433896 and photographic evidences available on DMS 1439038. Poultry mentorship program held on 2 November 2020, Attendance register available on DMS 1433894 and photographic evidence available on DMS 1439058.	N/A	2 emerging farmers supported	2 emerging farmers supported

OFFICE OF THE MUNICIPAL MANAGER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
3.3	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors) (DMM CD 3.6)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of 285 Job Opportunities created. *67 Job Opportunities created through EPWP.Evidence on :DMS 1415587,DMS 1420234,DMS 1415609,DMS 1420233,DMS 1419093,DMS 1421860,DMS 1415588,DMS 1419841,DMS 1419402 & DMS 1419412 *175 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1415566 & DMS 1419397 *43 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS1419118,DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	Target met: Q2: A total number of 306 Job Opportunities created 184 Job Opportunities created through EPWP.Evidence on DMS 1436038,DMS 1438405,DMS 1437997,DMS 1438414, DMS 1439272 & DMS 1439134 116 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1430431 & DMS 1438210 6 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS 1439049	N/A	550 job opportunities created	712 job opportunities created
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
4.1	4.1.1.2	Number of women employed by the municipality (Number of new appointments) <i>Ref. (CS.2.2)</i>	a) Copy of Employment Equity Plan b) Letter of appointments	20 women employed up to 30 June 2021	5 person appointed	Target met 38 women appointed	N/A	5 person appointed	Target partially met 3 women employed in Q2 refer to DMS 1439224 – more women were employed in the previous quarter as 37 women employed during quarter 1 (1 July to 30 September) Quarter 2 report available on RPT 170204	N/A	5 person appointed	5 person appointed
4.2	4.1.1.2	Number of Youth employed by the municipality (Number of new appointments) <i>Ref. (CS.2.3)</i>	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2021	10 youth appointed	Target met 37 youth appointed	N/A	10 youth appointed	Target not met 3 youth employed refer to DMS 1439222 – more youth were employed in the previous quarter as 37 youth were employed during quarter 1 (1 July to 30 September). Q 2 Quarterly report is available on RPT 170204	N/A	10 youth appointed	10 youth appointed
4.3	4.1.1.2	Disability related programmes (workshops/awareness campaigns) Redefined indicator <i>Ref. (CS.2.4)</i>	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2021	No target	No target for this quarter	N/A	No target	No target for this quarter	N/A	1 awareness programme	1 awareness programme
4.4	4.4.2.2	Workplace Skills training programmes/courses enrolled for by staff and councillors <i>Ref (CS.2.7)</i>	Attendance register for training provided Quarterly report on the programmes held and number of persons trained Acknowledgement letter from LGSETA	130 workplace Skills training programmes/courses enrolled by 30 June 2021	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Partially Met: 24 training programmes achieved All training attended by Councillors and officials are contained in Quarterly Report RPT 169751	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met 41 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170156. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q2 Quarterly Report is contained in RPT 170156.	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. 35 training programmes Submit quarterly report on number of training programmes and number of persons trained
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5.1	5.1.1	Approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act <i>Ref (CFO 3.1)</i>	Copy of 2021/2022 final budget with item to Council in terms of the MFMA Copy of Council resolution approving the final budget	Preparation and approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2021	Submit key deadlines schedule to EXCO before 31 August 2019	Target met Deadline schedule approved by Council on 26 August 2020 per CR 14107, Item on RPT 169422	N/A	No Target	No target for this quarter	N/A	Submit Draft Budget to Council for approval by 31 March 2021	Submit Final Budget to Council for approval by 31 May 2021
5.2	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget <i>Ref (COO 5.1)</i>	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591	EMCO to discuss fast-tracking of capital projects and related expenditure.	20% capital expenditure	Target not met 18% of Capital budget spend Refer to DMS 1426866, Component 5	EMCO to discuss fast-tracking of capital projects and related expenditure.	50% capital expenditure	80% capital expenditure
5.3	5.1.1.1	Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy. <i>Ref (CFO 3.3 and 3.15)</i>	Copy of the annual review report on SCM Copy of item to Council with recommendations Evidence that SCM policy is adhered to Copy of item together with quarterly financial report to Exco	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2021	Finalisation and submission of SCM policy to council Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter	N/A	Ensure that approved SCM is communicated to all relevant stakeholders Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Target met Monthly Section 71 reports as follows: Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter	N/A	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed
5.4	5.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA <i>Ref (IS 4.2)</i>	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2021	5% expenditure	Target not achieved 3,74% achieved R 6 057 149,43 spend against the budget of R 161 955 000	EMCO to discuss fast-tracking of capital projects and related MIG expenditure.	30% expenditure	Target not met 8,76% of MIG funds spend R 14 188 733,00 spend against the budget of R 161 955 000	EMCO to discuss fast-tracking of capital projects and related MIG expenditure.	60% expenditure	100% expenditure
KPA: CROSS CUTTING												
6.1	6.1.1.1	Annual SDF review for 2021 together with IDP <i>(DMM CD 1,7)</i>	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target achieved. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Target Partially met. SDF Progress Report on Action Plan as per DMS1441640.	Matters not finalised during Q2 to be finalised during Q3 as per Progress Report (DMS 1441640)	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP

OFFICE OF THE CHIEF OPERATIONS OFFICER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020			QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
		Integrated Development Planning										
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072 Final IDP Review 2020/2021 - DMS1404166 (Ms Word) Final IDP Review 2020/2021 - DMS 1406763 (PDF) replaced with update top layer - DMS1418752 Council Resolution - DMS 1414637 Advert - DMS 1414638	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Target achieved Three Physical Roadshow meetings were held as follows" 1) Amakhosi sesion was held on 5 Nov 2020 at uMhlatuze Council Chambers : Attendance registers, DMS 1442450 and DMS 1442450; Program (DMS 1429530); Presentation (DMS 1429532) 2) Ward Commitees Esikhaleni/ Richards Bay Cluster Cluster held on 12 Nov 2020 eSikhaleni Kwa-Hlanganani Hall : DMS 3) Ward Commitees Empangeni Cluster held on 13 November 2020 at Empangeni Town Hall : DMS IDP Roadshows - Mayoral Address to the General Public and Stakeholders through different media platform 4) ICORA FM : DMS 1442461; 1442455 5) North Coast Radion :DMS 1442462; 1442456 6) 1KZN TV : 1442457; DMS 1442460	A council decision CR was taken to only host two phycial IDP Roashows, due to COVID 19 restrictions. General public and stakeholders were addressed through different media platforms.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA
1.2	1.1.4.2	Review and adoption of long term Vision 2030 strategy	a) Reviewed strategy b) Council resolution for adoption of strategy	Adoption of long term Vision 2030 strategy by Council, 30 June 2021	Finalisation of Terms of reference and establishment of strategy review study group	In progress		Consultation with Departments and other stakeholders	In progress		Draft review strategy	Submit Final reviewed strategy for adoption by Council
Sign off by Manager/Head of Section:												
Date:												
		Performance Management System										
1.3	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Syatems Act	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC. 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169188, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together withthe AFS on 29 October 2020.	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 2) Employment agreements prepared for four vacant positions i.e. MM, COO, DMM CD and DMM CS. Performance agreements prepared for the four positions and to date signed by the MM and DMM CD. (DMM CS and COO Performance Agreements outstanding and due within 60 days after appointment.) 3) Signed copies of Employment agreements and Performance agreements (MM on DMS1429129) and (DMM CD on DMS1430032) submitted to the MEC. Confirmation email 22 Dec 2020 on DMS1440889. Employment agreement DMM CS submitted to the MEC on 4 January 2021. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website for MM and DMM CD available on DMS1441269	N/A	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.4	1.1.2	% achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard	Organisational scorecard Quarterly statutory report and improvement plans	70% achievement of organisational targets on the organisational scorecard by 30 Jun 2021	30% achievement of organisational targets	Target not achieved. On 30 June 2020, 58.0% of organisational performance targets for quarter 4 (annual targets) of the 2019/2020 financial year was achieved. Refer to DMS 1413636, approved by Council on 26 August 2020 per RPT 169456, CR 14108. Quarter one of 2020/2021 achievements will be reported in quarter 2.	Many targets were missed due to National Lockdown in quarter 4 Quarter one of 2020/2021 achievements will be reported in quarter 2.	60% achievement of organisational targets	Target achieved. On 30 September 2021, 63.0% of organisational performance targets for quarter 1 of the 2020/2021 financial year was achieved. Refer to DMS 1430899, reported to the Council on 9 December 2020 per RPT 169963, CR 14273. Quarter two of 2020/2021 achievements will be reported in quarter 3.	N/A	70% achievement of organisational targets	70% achievement of organisational targets
1.5	1.1.2	Maintain the functionality category of the Municipality as per COGTA B2B assessment tool	Quarterly Functionality assessment results from CoGTA	Achieve and maintain +70% functionality level on B2B for all 4 Quarters of 2020/2021 financial year	Achieve and maintain +70% functionality as per COGTA assessment tool	Target achieved 82% B2B Score from KZN CoGTA on Quarter 4 of 2019/2020 achieved as per DMS 169457. B2B - Q4 of 2019/2020 quarterly assessments conducted by KwaZulu-Natal Cooperative Governance and Traditional Affairs (KZN CoGTA) were reported to Council per RPT 169457, CR 14109 on 26 August 2020. Quarter one of 2020/2021 will be reported in quarter 2.	Performance Audit Committee meeting held on 14 July 2020	Achieve and maintain +70% functionality as per COGTA assessment tool	Target not achieved The KZN CoGTA Municipal Monitoring, Reporting and Evaluation unit has amended the format (template - DMS1428236 - Q1) for monitoring/assessment of municipalities in line with the DCOG common set of indicators per letter date 12 October 2020 (DMS1428235). Municipalities have submitted the populated templates and still awaiting KZN CoGTA response and feedback analysis. Expected date 31 January 2021.	Await KZN CoGTA analysis response and feedback on Q1 B2B results.	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool
1.6	1.1.2	Undertake Customer Satisfaction Survey using different research tools via multiple platforms	Customer Satisfaction Survey report Response/action plan responding to Survey results	Completed Customer Satisfaction Survey and development of a response/action plan responding to customer satisfaction survey results by 30 June 2021	Drafting of Customer Satisfaction Survey Questionnaire Identify alternative options to conduct an online survey (alternative) Source funding to conduct the survey Initiate the SCM process by drafting the specifications	Target achieved 1) Draft Customer Satisfaction Survey Questions 2020 prepared on DMS1283517. (a) 2) Draft tender specification prepared as per DMS1334299. (b)	N/A	Finalise SCM process and appointment of a service provider	Target not achieved Funds provided for to proceed with SCM process. 1) Draft Customer Satisfaction Survey Questions 2020 prepared on DMS1283517. 2) Draft tender specification prepared as per DMS1334299.	PMS Unit to meet with EMCO and SCM in January 2021 on the way forward in light of the Covic restrictions.	Commencement of Survey and monitor progress by the service provider	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval
Sign off by Manager/Head of Section:												
Date:												
		Enterprise Risk Management										

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020			QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
1.7	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	Minutes- ERMIC Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	Target not achieved.	ERMIC meeting has been scheduled to be held in January 2020. ERM section still working on reviewing the Strategic Risk Register, the delay was caused by the unavailability of the Executive Management as two members of the Executive Management have recently been appointed and commenced work, one to commence work in January 2020, it will be completed in the quarter 2 and presented to the ERMIC.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
1.8	1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	Updated BCM Programme Maintenance document Proof of activities as per Maintenance Activity Output	80% Implementation of Annual BCM Programme by 30 Jun 2021	Finalize Annual BCM Programme for 2020/2021.	Target Achieved. Annual BCM Programme finalized for 2020/2021 and available on DMS 1420377.	N/A	Management of BCM refresher training 2018/2020 (40% Implementation of Annual BCM Programme against set targets)	Target Partially Achieved. Annual BCM Programme for 2020/2021 available on DMS 1420377. 37.5% Implementation of Annual BCM Programme against set targets	Due to COVID-19 and the country moving back to lockdown level 3, most activities could not be carried out. They will be completed in the next quarter.	Conduct BCM Maturity assessment (2018/2020 60% Implementation of Annual BCM Programme against set targets)	Develop BCM Maturity Roadmap (2018/2020 80% Implementation of Annual BCM Programme against set targets)
1.9	1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reports submitted to ERMIC and Council Committees	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2021	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169874.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.
Sign off by Manager/Head of Section:												
Date:												
		Public Communication										
1.10	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM 80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	Target Partially Achieved : Implementation of the Communication and Marketing Activity Plan for 2019/2020 updated and available on DMS 1368247		80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
1.11	1.1.4.4	Establish and activate City of uMhlathuze Communication and Marketing Strategic Team with external partners	a) Terms Of Reference b) Joint Communication and Marketing Plan c) Projects implemented	70% implementation of Joint Communication and Marketing projects by 30 June 2021	Finalise Terms of Reference and Joint Action Plan	Target Achieved A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1425991	N/A	20% implementation of Action Plan	Target Achieved : A Communication and Marketing Strategic Team with external partners has been established. Projects implemented is available on DMS 1441110		50% implementation of Action Plan	70% implementation of Action Plan
1.12	1.1.4.4	Draft, adoption and publication of 2019/2020 Annual Report (AR) as required in terms of MFMA and MSA	a) 2019/2020 Annual Report b) Council resolution for adopting 2019/2020 AR c) Proof of submission of 2019/2020 AR to COGTA, AG and Treasury	Adoption and publication of the 2019/2020 Annual Report by 30 March 2021	Compile and circulate 2019/2020 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63 Submission of draft 2019/2020 AR to the Audit Committee and Council for approval and submission to AG	Target achieved 2019/2020 Annual report prototype found on DMS 1410194 . Draft Annual Report found on DMS 1412865.RPT 169792 for submission of Draft 2019/2020 Annual report to Council	N/A	Consolidate the Annual Report with Audited AFS, APR and Audit Report	Target postponed by NT MFMA Notice on DMS 1415634 due to Covid - Due date is 31 March 2021 2019/2020 Annual report prototypes available on DMS 1410194. RPT 169792 submission of draft 2019/2020 Annual report (DMS 1412865) to Audit Committee, Council and Exco. Submission of Draft AR to Auditor General available on DMS 1429240		Submission and adoption of 2019/2020 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	Preparation of 2020/2021 AR prototype
1.13	1.1.4.4	Implementation of Batho Pele Programme of action for the Office of the Municipal Manager	c) Copy of finalized Batho Pele programme of action rollout plan for OMM d) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for OMM by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for OMM	Targets Achieved The Batho Pele action plan can be found on DMS 1425928	N/A	40% Implementation	Targets Achieved: The Batho Pele action plan can be found on DMS 1425928		60% Implementation	80% Implementation
Sign off by Manager/Head of Section:												
Date:												
		Outdoor Advertising										
1.14	5.2.1.6	Sustain and establish alternative revenue streams emanating from diverse outdoor advertising	Monthly Revenue printout of outdoor advertising vote	70% Revenue collected from outdoor advertising contracts up to 30 Jun 2021	70% Revenue collected from outdoor advertising contracts	Target not achieved 51% Revenue collected from outdoor advertising contracts DMS 1307811	RPT 169076 is a report going to Council requesting relief of income during thePendemic.	70% Revenue collected from outdoor advertising contracts	RPT 170218 quarterly report on contracts in the Office of the Municipal Manager. DMS 1307811 DMS 1191483		70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts
Sign off by Manager/Head of Section:												
Date:												
		Internal Audit										
1.15	1.1.7	Manage and coordinate implementation of Internal Audit action plans to contribute towards achieving an unqualified audit report (excluding activities requiring budget)	Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target partially achieved Performance & Compliance Resolved: 41% In Progress: 36% Not Resolved: 23% DMS 1413287 Information Systems Resolved: 35% In Progress: 3% Not Resolved: 45% Risk Accepted: 17% DMS 1430204 DMS 1423228 DMS 1430704 Total for IA Resolved: 40% In Progress: 31% Not Resolved: 26% Risk Accepted: 3%	Going forward the Internal Audit team will send emails to the respective departments ceaselessly, to give them an update and those emails will also serve as a reminder on those projects that are not yet resolved. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner.	80% Resolution of Internal Audit findings for Quarter 1 20/21	Performance & Compliance Resolved: 38% In Progress: 42% Not Resolved: 19% Risk Accepted: 1% DMS1430274 Information Systems DMS 1439586 RPT 169949	This is dependant on each departments progress in implementing the internal audit recommendations however quarterly follow ups are conducted by Internal Audit to track the progress. Currently Internal Audit team sends emails to the respective departments ceaselessly as a reminder on those projects that are not yet resolved. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner. Information Systems Refer to DMS 1439586 and RPT 169949	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21

OFFICE OF THE CHIEF OPERATIONS OFFICER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020			QUARTER ENDING 31 DEC 2020			QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	
1.16	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Target not achieved Resolved:29% In Progress: 71% Not Resolved: 0% Risk Accepted: 0% DMS 1434628	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures that each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner...	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.17	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan	Target achieved 7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	Target not achieved 20% of internal audits performed against the approved internal audit plan DMS 1439062 DMS 1439520 DMS 1439857 DMS 1439053 DMS 1435136 DMS 1430274		65 % of internal audits performed against the approved Internal Audit plan	85 % of internal audits performed against the approved Internal Audit plan
Sign off by COO:												
Date:												
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION												
2.1	2.1.1	Manage implementation of Area Based Management(ABM) interventions to improve integrated service delivery	% Implementation of ABM initiatives	100% Implementation of ABM initiatives conducted by 30 Jun 2021 as per ABM implementation plan	Review of Area Based Management operations inline Covid-19 regulations	Target achieved *AREA BASED MANAGEMENT Concept and Anticipated outcomes for the Review of ABM in line with Covid -19 Regulations. DMS1425743 *AREA BASED MANAGEMENT NOTES FOR THE PLANNING MEETING WITH MANAGERS - 15 September 2020 DMS1425741	N/A	Pilot implementation (Two (2) ABM integrated service delivery special operations	Target achieved 1.) Pilot Implementation eSikhaleni ABM *Planning Meeting with Managers DMS *Team D eSikhaleni Inspection Sheet DMS 1480273 *Team R eSikhaleni Inspection Sheet :DMS 1427343 * Photos DMS 1427288 2.) Pilot Implementation Ngwelezana ABM *Planning Meeting with Managers DMS *Team R Ngwelezana Inspection Sheet DMS 1441078 * Photos DMS OPeration DMS 1433244, Inspection DMS 1432998	N/A	Two (2) ABM integrated service delivery special operations	Three (3) ABM integrated service delivery special operations
Sign off by COO:												
Date:												
KPA 3 : LOCAL ECONOMIC DEVELOPMENT												
3.1	3.1.1	Coordinate, facilitate and implement international exchange programmes	Number of exchange programmes	Four (4) international exchange programmes undertaken by 31 Dec 2020	Identify priority projects	Target achieved * URBAN SAFTEY DMS 1416219 * SMART METERING FOR IMPROVED ENERGY EFFICIENCY IN SELECTED BUILDINGS AND STREET LIGHTING WITHIN THE CITY OF uMHLATHUZE - RPT 169740 DMS 1423023, DMS 1423028 &	N/A	One (1) international exchange programme	Not achieved		One (1) international partnerships, programme and project concluded and undertaken	Two (2) international partnerships, programmes and projects concluded and undertaken
3.2	3.1.1	Mobilise Strategic Partnerships with external partners in support of Municipal Service Delivery	Number of strategic partnerships	Conclude eight (8) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2021	Conclude two (2) strategic partnership to enhance Service Delivery	Target achieved two partnerships concluded as follows: * ICLEI DMS 1423030 *GIZ PARTNERSHIP RPT 169485	N/A	Conclude two (2) strategic partnership to enhance Service Delivery	Not achieved		Conclude two (2) strategic partnership to enhance Service Delivery	Conclude two (2) strategic partnership to enhance Service Delivery
Sign off by COO:												
Date:												
KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
4.1	4.1.1	Implementation of Performance appraisal system	Number of quarterly reviews conducted	6 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2020	Performance Plans of Managers reporting direct to the COO in place and signed by 31 August 2020	Target achieved 6 Performance Plans are signed and in place by 31 August 2020	N/A	First quarter performance review of Managers by 31 December 2020	Target achieved 6 Performance Plans signed and in place by 31 August 2020, and 1 st Quarterly review of Managers performance up to 30 Sep 2020 First quarter performance reviews conducted via virtual meeting via MS Teams held on 15 October at 10:00 (OMM during strat meeting)	N/A	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
4.2	4.1.1	Manage and implement strategic programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	Number of programmes	Four (4) programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept implemented by 30 Jun 2021	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target achieved *Knowledge Management Action Plan 2020_2021Quarter 1 Report.,DMS 1425765	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Achieved Management Action Plan 2020_2021Quarter 2 Report. DMS 1441719 *Knowledge	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
Sign off by COO:												
Date:												
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5.1	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591		20% capital expenditure	Target not met 18% of Capital budget spend Refer to DMS 1426866, Component 5	EMCO to discuss fast-tracking of capital projects and related expenditure.	50% capital expenditure	80% capital expenditure
Sign off by COO:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the COO:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: CROSS CUTTING												
1		Land Use Planning and Management										
1.1	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	Updated building plans register Quarterly Report	95% processing of building plan applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2021	95% building plans processed	Target met 100% building plan applications processed - 47 building plans received (39 residential and 8 commercial/ industrial) 26 plans finalised (19 residential and 7 commercial/ industrial) 1 plans referred back/declined (1 residential and 0 commercial/ industrial) 40 in circulation (32 residential and 8 commercial) 0 backlog NB: 26 building plans approved during this quarter were submitted in previous quarters, while 6 building plans were submitted and approved within this quarter. Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1424764 and DMS1409899 and DMS1160986 Quarterly Report: RPT169698	N/A	95% building plans processed	Target met 100% building plan applications processed - 67 building plans received (55 residential and 12 commercial/ industrial) 46 plans finalised (13.4%) (39 residential and 7 commercial/ industrial) 14 plans referred back/declined (1 residential and 3 commercial/ industrial): 21% 44 in circulation (35 residential and 9 commercial): 66% 0 backlog NB: 37 building plans approved during this quarter were submitted in previous quarters, while 9 building plans were submitted and approved within this quarter. However the target has been met in as far as processing of building plans applications is concerned which includes approved building plans, circulating building plans and referring back incomplete building plans). Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1441109 and DMS1409899 and DMS1160986 Quarterly Report: RPT170171	N/A	95% building plans processed	95% building plans processed
1.2	6.1.1.6	95% processing of Planning Applications submitted in terms of Section 27 (1) (b) of the SPLUMA Bylaw (Consent; Formal Authority and Relaxation of Building Lines Applications)	Updated applications register Quarterly Report	95% processing of Planning Applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2021	95% of SPLUMA applications processed	Target met 50 applications received 47 building line relaxations: 17 finalised and 30 in process 3 Consent application: 2 finalised and 1 in process Quarterly Report: RPT 169699 Consent Register: DMS1424745 Building Line Relaxation: DMS1424748	N/A	95% of SPLUMA applications processed	Target met 22 applications received 19 building line relaxations: 13 finalised and 6 in process: All 22 application processed :100% 3 Consent application: 0 finalised and all in process: All applications have are in process (public participation and in circulation): 100% Quarterly Report: RPT 170199 Consent Register: DMS1441464 Building Line Relaxation: DMS1441462	N/A	95% of SPLUMA applications processed	95% of SPLUMA applications processed
1.3	6.1.1.6	% of planning applications submitted in terms of Section 27(1)(a), (c) to (o) processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw	Updated register Signed off finalised applications/ Letter communicating the approval of Application. Quarterly Report	95% applications processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2021	95% of planning applications processed	Target met. - Quarterly Report for the King Cetshwayo JMPT (RPT169552) - Quarterly Report for the Development Administration Section (RPT169553) - Extract from the applications register (DMS698880)	N/A	95% of planning applications processed	Target met. 100% processed - Quarterly Report for the King Cetshwayo JMPT (RPT170084) - Quarterly Report for the Development Administration Section (RPT170085) - Extract from the applications register (DMS698880)	N/A	95% of planning applications processed	95% of planning applications processed
1.4	6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	a) Scheme Reviewed b) Council resolution for adoption of Scheme	Land Use Scheme Review by 30 June 2021	Gap and Situational analysis report	Target met. Gap and Analysis Report: 1422613 Draft Working Scheme Document: DMS1422617	N/A	Draft Land Use Scheme Review documents to Council for noting	Target met. Report to was tabled and presented to Council on 9 December 2020: RPT170112 Presentation to Council: DMS1435757	N/A	Advertise draft Land Use Scheme documents for Public comments and Adoption by Council	No Target policy finalised
1.5	6.1.1.5		a) ByLaw Reviewed b) Council resolution for adoption of Bylaw	Preparation of Buildings Bylaw and Gazetted by 31 March 2021	Stakeholder Consultation and public participation	Target met. Public Notice inviting public and stakeholders to submit comment: DMS1424754	N/A	Adoption of the Buildings Bylaw	Target partially met. The report for Council adoption of the Bylaw was prepared in November 2020 but committee section advised that it will only serve in the Bylaws Committee in 2021: RPT169921	The Building Control Bylaw will serve to the Bylaws Committee in February 2021 as confirmed by the Committee Section. DMS1443216	Gazetting of Buildings Bylaw	No Target
Sign off by Manager/Head of Section:												
Date:												
		Spatial and Environmental Planning										
1.6	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	Updated register on applications received Signed off comments submitted	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2021	100% of environmental authorisation applications processed within legislated time frames	Target met. Three responses prepared as per DMS 1422854. Signed letters as per DMS 1422877, 1422878 and 1422886. Quarterly report for Spatial and Environmental Planning Projects as per RPT 169708 submitted to City Development Portfolio.	N/A	100% of environmental authorisation applications processed within legislated time frames	Target met. 100% processed. Four (4) responses prepared as per DMS 1441390. Signed letters as per DMS 1441389, 1441388, 1438566, 1439070. Quarterly Report for Spatial and Environmental Projects as per RPT 170169.		100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames
1.7	6.1.1.1	Annual SDF review for 2021 together with IDP	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target met. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Target Partially met. SDF Progress Report on Action Plan as per DMS1441640.	Matters not finalised during Q2 to be finalised during Q3 as per Progress Report (DMS 1441640)	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP
1.8	6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2021	a) EXCO Minutes b) Signed ToR for Green Team by Accounting Officer. c) Climate Change Action Plan (Q1) d) Quarterly Progress reports on Climate Change Action Plan for Q2,Q3,Q4. e) Attendance Registers and Minutes of Green Team meetings. f) Green Building Guidelines (Q4)	1. Coordinating of Climate Change Actions in accordance with an adopted reporting framework 2. Eight Green Team meetings 3. Implement four stakeholder engagements on Climate Action 4. Submit Green House Gas Inventory to Global Reporting Platform 5. Quarterly reporting to Council.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions	Target met. Green Team meeting held on 17 September 2020, Agenda as per DMS 1420714 and Minutes as per DMS 1422661. Quarterly Report for Climate Change Action Plan as per RPT 169707 submitted to City Development Portfolio.	N/A	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Stakeholder Engagement on Climate Change 4. Submission of Green Building Guideline to Council for adoption.	Target met. Green Team meeting held on 18 November 2020, Agenda as per DMS 1433695 and Minutes as per DMS 1437479. Quarterly Report on Climate Change Action Plan as per RPT170170. Stakeholder engagements on climate change matters as follow: (1) Mayor involved in panel discussion at LoCS4Africa on 10 November 2020 on "Enabling Private Sector Leadership in the Circular Economy" (DMS 1428914). (2) CoU engagement with United Nations and IDZ on 11 December 2020 on Localizing Sustainable Development Goals (DMS 1437974). Green Building Guideline submitted to Council for adoption on 25 November 2020 (RPT169460).		1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Report on Urban LEDS Intervention Project 4. Submission to Global Covenant of Mayors Reporting Platform.

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
1.9	6.1.1.3	Adoption of Hluma Rural Development Framework and Preparation of a Rural Development Framework for the Mabuyeni Node.	a) Submission of Hluma Rural Development Framework to Council for adoption. b) Submission of Mabuyeni Rural Development Framework to Council for adoption.	a) Finalisation and submission of Hluma Rural Development Framework to Council by 31 December 2020 b) Finalisation and submission of Rural Development Framework for Mabuyeni to Council by 30 June 2021	a) Finalisation of Hluma Rural Development Framework and submission to Council. b) Progress with Procurement for Mabuyeni Rural Development Framework	Target not met. Ongoing challenges with finalising last phase of Hluma Rural Development Framework due limitations on community consultation and contractual matters (DMS 1424434).	Corrective measure proposed as per DMS 1424755. Includes measures to finalise Hluma Rural Development Framework for adoption and amendment of performance indicator for the remainder of the financial year.	a) Mabuyeni Rural Framework Plan: Inception Report	Target met. Hluma Rural Development Framework Report (DMS 1435837) and Close out report (DMS 1435834) prepared. Rural Project Task Team formalised as per DMS 1438122. Draft Business Plan for Rural Signage as per DMS 1441434.		a) Draft Mabuyeni Rural Development Framework	a) Submission of Final Mabuyeni Rural Development Framework to Council for adoption
Sign off by Manager/Head of Section:												
Date:												
		Property Administration										
1.10	6.2.1.1	Preparation of a Supplementary Valuation Roll	a) Maintain a list of all objections reviews received and finalized b) Publishing of supplementary valuation roll.	Preparation of a Supplementary Valuation Roll by 30 June 2021	95% processing of all received reviews	Target met 100% objections processed as per DMS1422933 , where objections received were 293 and outcome is as follows:•144 Decrease in Value • 4 Increase in Value • 145 No Change to Value. In addition 133 queries were received and 70 have been processed. Register is on DMS 1407374 .	N/A	95% processing of all received reviews	100% objections processed per DMS 1422933.In addition, 402 section 78 queries received and 260 completed and responded to amounting to 65% completion DMS 1407374. Outstanding queries are due to insufficient information received from property owners (businesses) where schedule of expenses, statement of income and tenant roll awaited.	Target not met for review of leases. Corrective measure is on (DMS 1441813).	95% processing of all received reviews	95% processing of all received reviews Publish Supplementary Valuation Roll
1.11	6.2.1.1	Release and make available 3 land parcels through the lease process	Quarterly report on Number of lease agreements	Ensure to release and make available three land parcels through the lease process by 30 June 2021	Facilitating the release of one (1) land parcel	Target met Two land parcels were made available to the market: 1.Tender 8/21/UMH 672-20/21: Long-Term Leasing and Development of Council Property on Erf 14976 Sand Olives, Arboretum (RPT 168692) and Advert is on DMS 1414566 2.Tender 8/21/UMH 671-20/21: Long-Term Leasing And Development of Council Property on Erf 8897 Hydrogen Line, Alton (RPT 168691) and advert is on DMS 1414566	N/A	Release 1 land parcel	Target met Award of Tender 8/21/UMH 672-20/21: Long-Term Leasing and Development of Council Property on Erf 14976 Sand Olives. Arboretum (RPT 169441). 2. Cancellation of Tender 8/21/UMH 671-20/21: Long-Term Leasing And Development of Council Property on Erf 8897 Hydrogen Line, Alton (RPT 169440).3. Facilitation of release of the following land parcels through Tender Process: - Request for proposals for Long Term Lease and Development of Mvubu Lodge (RPT 168957) - Long Term Lease and development of Erf 9045 (RPT 169648) and - Long Term lease and development of Erf 9046 (RPT168956).	N/A	Facilitating the release of two (2) land parcels	Release 2 land parcels
Sign off by Manager/Head of Section:												
Date:												
KPA: BASIC SERVICE DELIVERY												
		Human Settlements										
2.1	6.1.1.3	Conduction of Housing Consumer Education Awareness	a) Invitations for the meetings b) Attendance Register	Twelve (8) Housing Consumer Education Awareness programmes by 30 June 2021	No target	No target		No target	No target		4 HCE Awareness Programme	4 HCE Awareness Programme
2.2	6.1.1.3	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village T2.34	Updated transfer register	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 June 2021 (Backlog 137)	7 houses transferred	The not met There were no properties that were transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	30 houses transferred	Target partially met 24 houses were transferred and the target was not met, please refer to RPT 170193: DMS 1441349 and DMS 1442058	The Proposed Recovery Plan/Corrective measures as per DMS 1441518	30 houses transferred	70 houses transferred
2.3	6.1.1.3	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme) T2.34	Updated transfer register	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme by 30 June 2021 (Backlog 71)	5houses transferred	Target not met There were no properties transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	15 houses transferred	Target not met: Nil houses transferred and the taget set was not met, please refer to RPT 170193 and DMS 1441349	The Proposed Recovery Plan/Corrective measures as per DMS 1441518	30 houses transferred	21 houses transferred
2.4	6.1.1.3	Number of subsidised housing units completed (Implementation of Phase 8 Dumisani Makhaye Village Housing project) T2.33	D 6 forms	130 Housing units constructed in Dumisani Makhaye Village by 30 June 2021	0 houses constructed	No target	N/A	0 houses constructed	No target		50 houses constructed	80 houses constructed
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: LOCAL ECONOMIC DEVELOPMENT												
		Business Support, Markets & Tourism										
3.1	3.1.1	Marketing of uMhlathuze as destination on National and International ATL platforms	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlathuze as destination on National and International ATL platforms through: • 5 Advertorials by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 4510003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420933. The online version is available on DMS 1421039 Social Media Advert The advert was flighted from the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	Target met "Tourism Adverts SC 10032398 was created for the placing of 2 adverts. Appointed via the panel (DMS 1439333). The advert appeared on the media 24 website and is available on DMS 1440091, while the other advert appeared on Get It magazine (DMS 1440173) uMhlathuze Wethu Newsletter. DMS 1438810. African Safari (DMS 1436566). Activation drive in Gauteng and Sizzle City Activation in Mpumalanga Provinces to sell and mobilise patrons to visit our destinations and spend holidays at uMhlathuze. 11 -13 December 2020. Photographic Evidence is available on DMS 1439247 and DMS 1439278	N/A	1 advertorial on tourism magazine	1 advertorial on tourism magazine
3.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues	a) Agricultural Development Plan b) Training Attendance reports	Support 8 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permist attendance register DMS1422547 Agri- Market event held on 26 September 2020, Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020, Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	Target met: Second Agri-Market event held on 31 October 2020, Attendance register available on DMS 1434042 and photographic evidence available on DMS 1434041. Adverts available on DMS 1434038 and DMS 1434040. 3rd Agri- Market was held on 19 December 2020, Attendance register available on DMS 1439939, Adverts are available on DMS 143990 & 1439899. Photographic evidence available on DMS 1439999. Advert is Bay Farmers Market was held 7 November 2020, Attendance register available on DMS 1434043 and photographic evidence available on DMS 1439997. Goat Farming Information Session held on 7 October 2020, Attendance register is on DMS 1433900. Photographic evidence available on DMS 1439029. Poultry	N/A	2 emerging farmers supported	2 emerging farmers supported
3.3	3.1.1	Facilitate and support SMME Development	a) Quarterly report b) Advertisements for the recruitment c) Report on the Launch of SCI d) Attendance registers for training	Facilitation of SMME Development for 100 SMME's through: a) Training b) Incubation by 30 June 2021	Training of 30 SMME's	Target met and exceeded 53 SMME's and individuals benefitted 1. DACT in partnership with the municipality, appointed a credited company to conduct a three days training on Estimating and Costing via a webinar. Attendees were issued certificates. 15 companies benefitted from this training. Training was 11 to 13 August 2020. Attendance register is on DMS 1422530. 2. Seda Construction Incubator conducted a training on Tendering and Pricing. This training benefitted 8 individuals that ore on SCI Program. The training was on the 17 September 2020. Attendance register as well as training evaluation form is on DMS 1422541. On the 23rd of September there was a workshop for Spaza Shop on Compliance and Funding. 30 Spaza Shops owners benefitted from this workshop. Attendance register and Agenda is on DMS1422804.	N/A	Training of 20 incubatees by SCI	Target met: Training that were conducted are as follows: Financial Workshop 16 & 18 November. SARS Compliance Workshop 16 November NHBRC Workshop 20 - 23 October. All attendance registers are on DMS 1434060. NYDA conducted a one day training to Youth registered businesses. The training was on the 7 October. Attendance register is on DMS 1433940		Training of 30 SMME's	Training of 20 incubatees by SCI
3.4	3.1.1.3	Conduct awareness campaigns on Informal trading Bylaw	a) Attendance register b) Quarterly report	4 awareness campaigns on Informal trading Bylaw by 30 June 2021	Conduct 1 awareness campaigns on Informal trading Bylaw	The awareness was placed on the Local Newspapers. It appeared on 09 September and 11 September 2020. Evidence is available on DMS 1422813 (IsiZulu Version) and DMS 1422809 (English Version). The Informal Trading Bylaw awareness was also conducted at eSikhaleni Flea Market on 19 September 2020. The evidence is on DMS 1421721		Conduct 1 awareness campaigns on Informal trading Bylaw	Target met" The Informal Trading By –Law awareness was conducted at the Mzingazi Flea Market , evidence is on DMS 1437430 further workshops were conducted during the issuing of beach trading permits and during the annual renewal of permits, evidence is on DMS 1437716 and photographic evidence DMS1436818. A copy of the By- law was placed on the uMhlathuze Wami newsletter October to December edition DMS 1436535.	N/A	Conduct 1 awareness campaigns on Informal trading Bylaw	Conduct 1 awareness campaigns on Informal trading Bylaw
3.5	3.1.5.3	Unemployed Youth reskilled	Advert for training Letter of acceptance Attendance register	80 identified unemployed Youth reskilled by 30 Jun 2021	20 unemployed Youth trained	Target met Q1: A total number of 83 Unemployed Youth Reskilled. *A total number of 50 learners are placed under Tourism Learnership for a period of 12 months. Training on Food & Beverage as well as Tourism Guiding. Classes commenced in August 2020. Attendance Registers are on DMS 1422244 and 1422245 *In partnership with Zikulise Community Upliftment Project, a total number of 33 unemployed community members received training on Hand & Machine Sewing, Baking & Business Management and Bead Weaving. Attendance Register is on DMS 1419279	N/A	20 unemployed Youth trained	Target met: Q2: A total of 172 Unemployed Youth Reskilled. 9 learners received training on Building Construction NQF Level 3 as from 20 October till 9 November 2020. Accredited Certification Statement of Results as well as attendance register is on DMS 1437686 95 Learners receive training on Business Management NQF Level 2.Training was conducted in partnership with Zizzy Skills Training. Training commenced on 26 October – 18 November 2020.Attendance Register is on DMS 1437694 68 unemployed community members received training on Hand & Machine Sewing, Baking & Business Management in partnership with Zikulise Community Upliftment Project. Attendance Register is on DMS 1438424 & DMS 1440967	N/A	20 unemployed Youth trained	20 unemployed Youth trained

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
3.6	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of 285 Job Opportunities created . *67 Job Opportunities created through EPWP.Evidence on :DMS 1415587,DMS 1420234,DMS 1415609,DMS 1420233,DMS 1419093,DMS 1421850,DMS 1415588,DMS 1419841,DMS 1419402 & DMS 1419412 *175 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1415566 & DMS 1419397 *43 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS1419118,DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	Target met: Q2: A total number of 306 Job Opportunities created 184 Job Opportunities created through EPWP.Evidence on DMS 1436038,DMS 1438405,DMS 1437997,DMS 1438414, DMS 1439272 & DMS 1439134 116 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1430431 & DMS 1438210 6 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS 1439049	N/A	550 job opportunities created	712 job opportunities created
Sign off by Manager/Head of Section:												
Date:												
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
4.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Internal Audits for quarter 4 2019/2020 were attended to. Management comments forwarded to Internal Audit. Supporting documents on POE file.	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	Target met: 100% IA findings responded to. Internal Audit findings for Q1 20/21 were attended to and Management comments were provided.	N/A	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
4.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) CD by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Target met. There were 2 findings contained on the 2018/2019 AG report..	N/A	No target	No target for this quarter.		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
4.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 Jun 2021	100% processing of issues	Target met The report on the intervention to OSS cases can be found on RPT169697.	N/A	100% processing of issues	Target met: 100% achieved The report on the intervention to OSS cases can be found on RPT170192.	N/A	100% processing of issues	100% processing of issues
4.4	1.1.3	Implementation of Batho Pele Programme of action for the City Development Department	a) Copy of finalized Batho Pele programme of action rollout plan for CD b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for City Development Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target met A Batho Pele roll-out Action Plan has been finalised - DMS 1424351 A Return to Work Assessment was compiled for the department detailing working arrangements to ensure minimal disruption to operations (DMS1406415)	N/A	40% Implementation	The Action Plan still guides the department's interactions with both internal and external customers. The impact of Covid-19 has affected operations necessitating an adjusted copying approach to ensure there is not a complete shut-down of municipal functions provided by the department. Clients are still dealt with courteously with an online basis when and where possible. Where physical interaction is		60% Implementation	80% Implementation
4.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target met The signed risk register for Q1 can be accessed on DMS1365772.	N/A	70% completion of Further Action Plans per quarter	The risk register for Q2 can be accessed on DMS1365772.		70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
5.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target met All performance plans of Manager's reporting directly to the DMM have been signed by the 31st August 2020. The plans have been submitted as evidence.	N/A	First quarter performance review of Managers by 31 December 2020	All performance plans of Manager's reporting directly to the DMM have been reviewed and signed and submitted to the HR unit.		Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
6.1	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	Spending report per quarter	80% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee by 30 June 2021	15% spending	Target not met 0% Expenditure. Please see DMS1424320.		40% spending	Target not met. 7% Expenditure. Please see DMS1441676.	Please see Column CN on DMS1441676.	60% spending	80% spending
Sign off by DMM:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES												
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.1.1	Number of agenda items deferred to the next council meeting	Number of Agenda Items deferred	0 Agenda items deferred to the next Council meeting up to 30 Jun 2021	0 Agenda items deferred to the next Council meeting	Target achieved No items were deferred at any of the five Council meetings held in quarter 1. Refer to RPT 169581	N/A	0 Agenda items deferred to the next Council meeting	Target met: I can confirm that there have been zero agenda items that have been deferred by Council. The minutes of the Council meetings of October, November and December can attest to this	No corrective measure	0 Agenda items deferred to the next Council meeting	0 Agenda items deferred to the next Council meeting
1.2	1.1.1.1	Percentage of councillors who have declared their financial interests	Percentage of Councillors how have declared	100% of Councillors have declared their financial interest by 31 December 2021	No target	No target for this quarter		100% of Councillors have declared their financial interest	Target met: 100% Councillors have declared their financial interest.	No corrective measure	No target	No target
1.3	1.1.1.1	Functioning of Municipal Public Account Committee (MPAC)	Number of meetings	Scheduling of 12 MPAC meetings by 30 June 2021	Scheduling of 3 MPAC meetings	Target not achieved Two meetings held and minutes available as follows: 04 Aug – RPT 169385 and 01 Sept – RPT 169521 Reported on RPT 169581		Scheduling of 3 MPAC meetings	Target partially met: One meeting held details contained in the RPT NUMBER 169995	No corrective measure	Scheduling of 3 MPAC meetings	Scheduling of 3 MPAC meetings
1.4	1.1.1.1	Strengthen Council Oversight through review on Policies	Number of Policies	10 Council Policies reviewed by 30 June 2021	Ensure that 2 Council Policies are reviewed	Target achieved Policies Review Committee met on 17 July, four policies were reviewed and minutes on RPT 169787	N/A	Ensure that 2 Council Policies are reviewed	Target Met: RPT NUMBERS 165592 169253 169995	No corrective measure	Ensure that 3 Council Policies are reviewed	Ensure that 3 Council Policies are reviewed
1.5	1.1.1.1	To provide a wide spectrum of advice, services and assistance on legal matters affecting the operation and activities of the Municipality	Percentage of contracts not litigated	90% of Council contracts not litigated up to 30 June 2021	90% of Council contracts not litigated	Target met: RPT 169481 Quarterly Report for Litigation. No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 169211 emanate from other sources	N/A	90% of Council contracts not litigated	Target met Q2 report is available on RPT 170102 for Litigation		90% of Council contracts not litigated	90% of Council contracts not litigated
1.6	1.1.4.1	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	Percentage of Ward committees with 6 or more member	100% of Ward committees have 6 or more Ward Committee members by 30 June 2021	100% of Ward committees have 6 or more Ward Committee	Target met All Wards have Ward more than 6 Ward committee members	The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	100% of Ward committees have 6 or more Ward Committee	Target partially met: 97 Ward Committee Meetings were held in the second quarter. Details of meetings are contained in the Q2 quarterly report 169976. Hard copies of the minutes and attendance registers of these meeting are available on request from the Public Participation office. Responsible official in providing such evidence is Mr Mdululi contactable on Ext 5366	No corrective measure	100% of Ward committees have 6 or more Ward Committee	100% of Ward committees have 6 or more Ward Committee
1.7	1.1.1.4	Percentage of wards that have held at least one councillor-convened community meeting	Percentage of Wards who have convened community meetings	90% of Wards have convened one community meeting a quarter up to 30 June 2020	90% of Wards have convened one community meeting	Target not met: Following the declaration of Covid 19 State of Disaster in March 2020, no gatherings were allowed. On the 16 September 2020 the Honorable President Cyril Ramaphosa placed the country on alert level 1 meaning that community meetings are now allowed under strict regulations. Rpt 169603 to serve to Public Participation Portfolio then to Council. Councilors have started calling community meetings for quarter 2 Oct to Dec 2020.	Public Participation Circular of 28/08/2020 requires activations of community meetings with the strict adherence on Covid 19 safety regulations	90% of Wards have convened one community meeting	Target met: 23 Public Community Meetings were held in the second quarter. Details of meetings are contained in the Q2 quarterly report 169976. Hard copies of the minutes and attendance registers of these meeting are available on request from the Public Participation office. Responsible official in providing such evidence is Mr Mdululi contactable on Ext 5366	No corrective measure	90% of Wards have convened one community meeting	90% of Wards have convened one community meeting
1.8	1.1.1.4	Functionality of Operation Sukuma Sakhe	Percentage of Wards with functional War rooms	85% of Ward have functional War rooms by 30 June 2021	85% of Wards have functional War rooms	Target not met: Due to the declaration September President Lock-down State of Disaster and Lockdown levels by the Preident and the ministry of CoGTA prohibiting gatherings, No War Rooms sat during quarter ending 30 september.	The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	85% of Wards have functional War rooms	Target not met : Public Participation Circular of 28/08/2020 requires activations of community meetings and war rooms at least once a month with the strict adherence on Covid 19 safety regulations. Only 35.3% of war rooms were able to hold meeting under the current conditions. More details are contained in the Q2 quarterly report. RPT169784	Corrective Measure: The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	85% of Wards have functional War rooms	85% of Wards have functional War rooms
1.9	1.1.1.4	Finalise Policy on Women empowerment and gender equality with terms of reference for both Men and Women forums	Adoption of policy by Council	Finalise the Policy on Women empowerment and gender equality and adopted by Council by 30 Jun 2021	Conduct workshop on Women Empowerment and Gender Equality Draft Policy with stakeholders	Target partially met: Draft Policy on DMS1291845 and Standard Operating Procedure on DMS1415143 were completed on 02 September 2020 and ready to serve in the Municipal Policies Committee scheduled for 06 November 2020. With regards to the policy and SOP to serve on the 6th November 2020, the report is on RPT161578.	N/A	Submission of Policy to Council for adoption	Target partially met: The report served in the Municipal Policies Committee on 06 November 2020 and in the Women's Caucus Committee on 26 November 2020. Waiting for next Councilors Workshop for input by Councilors. Details contained in the Q2 quarterly report on RPT 170183	No corrective measure		
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES												
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
1.10	1.1.4.5	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	Percentage availability of ICT system	100% availability of ICT systems up to 30 Jun 2021	100% availability	Target Achieved SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 1 of the financial year 2020/2021. Quarter 1 ended on 30 September 2020. As per the reports listed below, the availability of systems was maintained 100% even though some of the users are working from home and the meetings are held virtually. The ICT systems were able to continue supporting and enabling the business operations. 1. July 2020: This meeting was scheduled for 27 July 2020. The agenda is contained in DMS 1412372 however the meeting was postponed due to the need to hold another urgent virtual meeting. The reports were considered during the August 2020 meeting and have also served at Council for noting. 2. August 2020: This meeting was held on 24 August 2020. The agenda is contained in DMS 1415749 and Minutes in RPT 169493. The reports already served at Council for noting. 3. September 2020: This meeting was held on 28 September 2020. The agenda is contained in DMS 1421480 and Minutes in RPT 169679. The reports have already been noted by the Corporate Services Portfolio and will next serve in Council for further consideration.		100% availability	Target Achieved SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 2 of the financial year 2020/2021. Quarter 2 ended on 31 December 2020. As per the reports listed below, the availability of systems was maintained 100% for Quarter 2. During these months some of the users are working from home and the meetings are held virtually. The ICT systems were able to continue supporting and enabling the business operations and delivery of services. 1. The ICT performance report DMS 1434291 containing the system uptimes served during the ICT Steering Committee meeting held on 2 December 2020. The report contained the statistics for the months of September and October 2020. The minutes of the meeting are contained in RPT 170043. The reports were considered and noted by the ICT Steering Committee and have also served in Council for noting. The November and December 2020 performance reports will serve in the ICT Steering Committee scheduled for 25 January 2021. During the 2 months, the system uptime was maintained at 100%.	No Corrective Measure	100% availability	100% availability
1.11	1.1.4.5	Monitoring of ICT functionality	Number of ICT committee meetings	12 ICT committee meetings held by 30 June 2021	3 ICT committee meetings	Target Achieved 3 X MONTHLY ICT STEERING COMMITTEE The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a body entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following reports served at the ICT Steering Committee during the 1st Quarter of the financial year 2020/2021. The 1st Quarter ended on 30 September 2020: 1. July 2020: This meeting was scheduled for 27 July 2020. Although the July 2020 meeting was postponed to a clash with an emergency EMCO meeting, the agenda contained in DMS 1412372 was considered during the August 2020 meeting and has also served at Council for noting. 2. August 2020: This meeting was held on 24 August 2020. The agenda is contained in DMS 1415749 and Minutes in RPT 169493. The reports already served at Council for noting. 3. September 2020: This meeting was held on 28 September 2020. The agenda is contained in DMS 1421480 and Minutes in RPT 169679. The reports have already been noted by the Corporate Services Portfolio and will next serve in Council for further consideration.		3 ICT committee meetings	Target Partially Achieved 3 X MONTHLY ICT STEERING COMMITTEE The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a structure entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports serving in this committee are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following committee meetings took place during the 2nd Quarter of the financial year 2020/2021. The 2nd Quarter ended on 31 December 2021: 1. October 2020: This meeting was scheduled for 26 October 2020, however was postponed due to the need to schedule urgent portfolio meetings. The October report contained in DMS 1434291 was therefore considered during the meeting held on 2 December 2020 and subsequently noted by Council. 2. November 2020: The meeting scheduled for 23 November 2020 was postponed due to other commitments and took place on 2 December 2020 as per the agenda pack DMS 1434291 which was subsequently noted by Council. 3. December 2020: As per the ICT Steering Committee Terms of Reference, there are no committee meetings scheduled for the month of December 2020 due to the postponement of the meeting.	Where ICT Steering Committee meetings clash with another critical meeting, the Chairperson and management will be consulted for a decision to be taken on the further action.	3 ICT committee meetings	3 ICT committee meetings
Sign off by Manager/Head of Section: Date:												
1.12	1.1.5.1	Adherence to the requirements of the National Archives and Records Service of South Africa Act (Act 43 of 1996) as amended as well as KwaZulu-Natal Archives and Records Service Act No 8 of 2011, Promotion of Access to Information Act 2 of 2000	DMM memorandum of approval ERDMS documentation ie scope of work, alignment and signing off of pilot system Updated Manual, Section 15 and Section 32 Report Act 2 of 2000	Implementation of a pilot electronic records documents management system by 30 Jun 2021	DMM approval of Vibe System ie ERDMS	Target Met: Council on 5 December 2018 approved the implementation of the Electronic Document Records Management System (EDRMS) module using the Micro Focus Vibe Platform. An EDRMS test platform has been created	N/A	Revisit and finalize scope of work of ERDMS- (dependent on approval in target 1)	Target met: Numerous Zoom meetings were held with the service provider and the ERDMS platform was tested with actual examples. Referr to the quarterly report RPT 170189	No corrective measure	Realignment of SAP with VIBE ie ERDMS(dependent on approval in target 1) Updating of Information Manual and publication of Section 15 Report	Establishment of pilot system(dependent on approval in target 1) Compilation of Section 32 Report and submission to Human Rights Commission
Sign off by Manager/Head of Section: Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES												
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
1.13	1.1.1.4	Facilitation of review of Municipal by-laws annually	Agenda of meeting Minutes of the meeting Signed attendance register	100% facilitation of review of Municipal by-laws annually by 30 Jun 2021	1 By-laws committee meeting	: Due to amongst others Covid-19 and not having a law library (SCM is in the process of attending to quotations in order to acquire a Law Library)	N/A	1 By-laws committee meeting	Target not met: No Bylaws meeting was held in the quarter under review Q2 reporting on Litigation is available on RPT 170102		1 By-laws committee meeting	1 By-laws committee meeting
Sign off by Manager/Head of Section: Date:												
1.14	1.1.1.5	Ensure compliance with Occupational Health and Safety Act (OHS) and Compensation for Occupational Injuries and Diseases Act (COIDA)	a) Quarterly report b) Incident register c) Attendance register and Agenda	60% compliance with OHS Act by 30 June 2021 in terms of report, record, investigate and close-up	60% compliance with OHS Act	Target partially met: 50 % Compliance with the OHS Act, only 1 out of 2 IODs was investigated, due to the hospitalization of the other injured employees	Backlog IOD incidents investigations to be prioritized in Q2	60% compliance with OHS Act	Target partially met: All incidents that occurred in quarter two was investigated but not closed.30 % of incident that occurred in quarter two was investigated due to unavailability of affected person. More details are contained in the quarterly report, RPT 170117.	The corrective measure to be taken going forward will be to ensure closure of Q1 incident investigation report and prioritize investigating Q2 IOD incidents .	60% compliance with OHS Act	60% compliance with OHS Act
1.15	1.1.1.5	Contractor Management in terms of Construction regulations under OHS Act	a) Agenda and Signed attendance register	2 contractor management briefing/workshop sessions on OHS requirements up to 30 Jun 2021	No target	No Target	No Target	1 contractor management briefing/workshop	Target not met: No contractor management took place due to COVID-19. RPT 170117.	No corrective measure	No target	1 contractor management briefing/workshop
Sign off by Manager/Head of Section: Date:												
1.16	1,1,7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target partially met: Resolved: 33% In Progress: 4% Not Resolved: 54% Risk Accepted: 9%	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	Target not met: Resolved= 31%, Not resolved=49% In Progress= 17% Risk Accepted= 3%. Details of the Audit findings for Q1 20/21 is available on DMS 1430274	No corrective measure	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.17	1,1,7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Target partially met: Resolved: 21% In progress : 79% Not resolved: 0% Risk Accepted: 0%	N/A	No target	No target set for this quarter		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.18	1,1,4	Percentage of official complaints resolved as per norms and standards for the municipal complaint management system	Percentage of complains resolved	100% of official complaints resolved as per norms and standards for the municipal complaint management system up to 30 June 2021	100% of official complaints resolved	Target partially met: 50% of official complaints resolved	N/A	100% of official complaints resolved	Target partially met: 50% of official complaints resolved. Details are contained in the Q2 quarterly report 169816.	No corrective measure	100% of official complaints resolved	100% of official complaints resolved
1.19	1.13	Implementation of Batho Pele Programme of action for the Corporate Services Department (CorpServ)	Percentage implementation of Action Plan	80% Implementation of Batho Pele programme of action for ComS Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for CorpServ.	Targets partially met: Due to lock down restrictions and regulations placed	N/A	40% Implementation	Target met 40% Implementation. Details of target can obtained on Q2 quarterly report on RPT 169816	No corrective measure	60% Implementation	80% Implementation
1.20	1,1,6,1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	Percentage completion of Further Action Plan	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target partially met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738	N/A	70% completion of Further Action Plans per quarter	Target met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738	No corrective measure	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
Sign off by Manager/Head of Section: Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES												
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
2.1	4.1.1.2	Staff of Vacancy rate	Copy of Employment Equity Plan Letter of appointments	Filling 80% of funded critical vacancies by 30 Jun 2021.	5% of funded critical vacancies	Target met Staff of Vacancy rate - 5.60%	HR to report in time & sufficient POE required	20% of funded critical vacancies	Target was met – 25.10% achieved- details of these critical vacancies are contained on DMS 1370532. Q 2 Quarterly report available on RPT170204	No corrective measure	50% of funded critical vacancies	80% of funded critical vacancies
2.2	4.1.1.2	Number of women employed by the municipality (Number of new appointments) Ref. T 4.1	a) Copy of Employment Equity Plan b) Letter of appointments	20 women employed up to 30 June 2021	5 person appointed	Target met 38 women appointed	HR to report in time & sufficient POE required	5 person appointed	Target partially met: 3 women employed DMS 1439224 – more women were employed in the previous quarter as 37 women employed during quarter 1 (1 July to 30 September) Quarter 2 report available on RPT 170204	No corrective measure	5 person appointed	5 person appointed
2.3	4.1.2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2021	10 youth appointed	Target met 28 youth appointed	HR to report in time & sufficient POE required	10 youth appointed	Target not met – 3 youth employed DMS 1439222 – more youth were employed in the previous quarter as 37 youth were employed during quarter 1 (1 July to 30 September). Q 2 Quarterly report is available on RPT 170204	No corrective measure provided for the none achievement for this quarter. Please consult Manager in charge of the section Ms Mthembu Ext 5184	10 youth appointed	10 youth appointed
2.4	4.1.1.2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2021	No target	No Target	N/A	No Target	No target this quarter	N/A	1 awareness programme	1 awareness programme
2.5	4.1.1.5	Maintain good working relationships among workers, organised labour and managers up to 30 Jun 2021.	Copy of monthly agenda and minutes of the LLF meetings Attendance register for training provided Programme and report on the programme held	10 LLF meetings	3 LLF meetings	Target not met: No LLF meetings held due to Covid 19 restrictions	N/A	2 LLF meetings	Partially met. 1 LLF meeting held on 12 November 2020 the agenda for this meeting is contained in RPT: 169959. The Labour Relation second quarterly report is available on RPT 170154	No corrective measure	2 LLF meetings	3 LLF meetings
2.6	4.1.1.5		Attendance register Copy of training material	3 Labour Relations Training sessions	No target	No Target	N/A	1 Supervisory training	Target not met, no training was held due to Covid 19 restrictions - Kindly refer to the second quarter report available on RPT 170154	The corrective measure to be taken going forward will be to ensure that in the next quarter more supervisory training takes place to take place.	1 Shop steward training	1 Conflict Management training
2.7	4.1.1	Workplace Skills training programmes/courses enrolled for by staff and councillors	Attendance register for training provided Quarterly report on the programmes held and number of persons trained Acknowledgement letter from LGSETA	130 workplace Skills training programmes/courses enrolled by 30 June 2021	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Partially Met: 24 training programmes achieved All training attended by Councillors and officials are contained in Quarterly Report RPT 169751	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 41 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170156. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q2 Quarterly Report is contained in RPT 170156.	No corrective measure	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. 35 training programmes Submit quarterly report on number of training programmes and number of persons trained
2.8	5.2.1.7	% of Budget Spent on Workplace Skills Plan up to 30 Jun 2021	Copy of report Invoices for training sessions	95% Annual Budget Spent on Workplace Skills Plan by 30 Jun 2021.	25% Spend against annual budget	Target Not Met: 19.12% Expenditure incurred thus far during this Financial year is the committed expenditure from the training that could not take place during the COVID 19 Lock down during the previous financial year.	More training programmes to take place in the second and third quarter as more training providers are re-opening for training as per COVID 19 Regulations.	50% Spend against annual budget	Target partially met: 46% Opening Budget: R2 595 600. 00 Utilised Budget: R1 184 814.00 Target not fully met due to delays in the SCM process.The Training and Development Q2 Quarterly Report is contained in RPT 170156.	To ensure that the SCM process is completed for all RFQ's already advertised. To follow up with SCM Unit in the following quarter.	75% Spend against annual budget	95% Spend against annual budget
2.9	5.2.1.7	% Operating Budget spent on implementing Workplace Skills Plan	Copy of report SARS EMP 201 forms	Ensure 0.8% of the Municipal Operating Budget Spe	0.8% of Quarterly Payroll budget spent	Target met: for September 2020. In July and August 2020, SARS blocked Municipality from making skills levy payment due to COVID 19 regulations.	No corrective measure required. M	0.8% of Quarterly Payroll budget spent	Target met: 1% (DMS 1387858) SARS EMP 201 Forms for October 2020, November 2020 and December 2020 contained in DMS 1440966.Calculations contained in DMS 1387858. Q2 Quarterly Report is contained in RPT 170156.	No Corrective Measure required.	0.8% of Quarterly Payroll budget spent	0.8% of Quarterly Payroll budget spent
2.10	1.1.2.1	Development and phased implementation of an Individual Performance Appraisal System to enhance employee productivity	a) Signed copies of performance scorecards b) Minutes of assessments c)	Departments have signed performance scorecards (up to level 15) by 31 Aug 2021 and quarterly review for managers in the Corporate Services Department.	Departments have signed performance scorecards (level 15 up to level 22)	Departments have signed performance scorecards (level 15 up to level 22)	HR to report	First quarter review	Target met: Departments have signed performance scorecards (level 15 up to level 22) Review of Q1 required	First quarter review update required	Second quarter review	Third quarter review
2.11	4.1.1.6	Annual review of the organisation structure by 30 June 2021	Proof of amendment/ implementation of Council resolutions Quarterly report	Ensure Annual review of the organisation structure by 30 June 2021	Signed Job descriptions for all posts in the organisational structure	Target met: Quarterly Report contained in RPT 169796. No changes to the staffestablishment for the quarter. Job Description reference document DMS1305292.	N/A	Change Management training to Managers	Target met: Q2 Quarterly Report: RPT 170155. Change Management Training held on 17 December 2020. Training material DMS 1316856. Training Invitation DMS 1439652. Attendance Register DMS 1439649	No Corrective Measure required.	Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of Organisational structure to Council for Adoption
2.12	4.1.1.3	Implementation of EAP programs that promote and support health and well-being of employees	Number of EAP programmes implemented	Implementation of 4 EAP programmes that promote and support health and well-being of employees up to 30 Jun 2021	1 EAP programme	Target partially met: The programmes could not materialised due to Covid 19 transmission concerns and lockdown regulations	N/A	1 EAP programme	Target Met: 16 Day's ofActivism against gender based violence session conducted on 10 December 2020 Reference: EAP section quarterlyreport RPT 170116	No Corrective Measure required.	1 EAP programme	1 EAP programme
Sign off by DMM:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES												
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
Signed by the Dmm:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target only partly achieved regarding findings in respect of Upgrade/Construction of Sports Facilities as well as halls/museum/library/creche upgrades due to severe delays as a result of the National Lockdown and delay in confirmation of roll over funding from 2019/2020.	Tenders will be advertised as soon as the Roll Over Request for Capital Projects are finalised at the beginning of October 2020.	80% Resolution of Internal Audit findings for Quarter 1 20/21	Target met Audit Findings for Q1 attended to. See DMS 1436937 Follow up review will commence on 18 January 2021	Not applicable	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	No Issues for Community Services Department listed in the 2018/2019 AG Action Plan.	N/A	No target	No target for Quarter 2	Not applicable	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department up to 30 Jun 2021	100% processing of issues	No Issues for Community Services Department during the first quarter as no Suluma Sakhe meeting took place during the period 1 July to 30 September 2020.	N/A	100% processing of issues	No issues for Community Services Department to attend to. The meeting scheduled for 8 December was cancelled.	Not applicable	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services.	Target Achieved. Batho Pele programme of action plan finalised. DMS 1374552	N/A	40% Implementation	Target met Batho Pele programme as contained in DMS 1374552 has been implemented and is ongoing.	Not applicable	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target not achieved. Review of the 2020/2021 Risk Register has not been finalised.	A session with the Executive Management has been scheduled to be held in October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	Awaiting finalisation of review of the 2020/2021 Risk Register in order to address further action plans.	Further action plans will be put into place as soon as the review of the Risk Register has been finalised for Community Services.	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
KPA: BASIC SERVICE DELIVERY												
		Waste Management and Cleansing										
2.1	2.1.1.4	Promote waste minimisation, reuse, recycling and recovery of waste	Evidence of waste collected for 2020/2021 financial year with calculations to support re-cycling figures Basis of calculation with evidence of recycling	25% recycling of total waste collected quarterly up to 30 Jun 2021.	25% recycling of total waste collected in 1st quarter	Target not achieved. 23.72% was achieved in the quarter. Refer to report RPT169719 Recycling Quantities DMS 1424006 Calculations DMS 1424004	Introduction of kerb recycling to more suburbs will increase recycling rate	25% recycling of total waste collected in 2nd quarter	Target achieved and exceeded 26.72% was achieved in the quarter. Recycling Quantities DMS 1441956 Recycling Calculations DMS 1441964	Introduction of kerb recycling to more suburbs and more support to local waste pickers will increase recycling rate further	25% recycling of total waste collected in 3rd quarter	25% recycling of total waste collected in 4th quarter
2.2	2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further	800 additional households	Target was met and exceeded. 1 056 additional households were serviced this quarter. Skips were distributed in rural communities DMS 1441960 Calculations of households DMS 1441960	Door to door campaign to register individual households that are receiving waste services in the rural areas is currently	800 additional households	200 additional households
KPA: LOCAL ECONOMIC DEVELOPMENT												
		Traffic and Licensing										
3.1	3.2.1	To promote a safe road environment and law enforcement by undertaking multi-disciplinary operations	a) Schedule of hours spent on speed enforcement b) Schedule of hours spent on Patrols c) Vehicle and driver fitness exercises d) Road Safety Educational exercises e) warrant of arrest and summons service operations	95% of multi-disciplinary operations executed up to 30 Jun 2021	95% of multi-disciplinary operations executed	a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 365 hrs b) Schedule of hours spent on Patrols = 38 280 c) Vehicle and driver fitness exercises = 23 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0	a) Calibration expired during Covid- 19 restrictions (level4) and due to economic sectors that were closed machines could not be calibrated; Contact with motorists also needed to be limited due to the threat of Covid- 19. A shopping cart was generated. Purchase order is yet to be provided by SCM. The matter will be taken up with SCM next week. Technical problems with camera equipment taking long to be fixed by service provider technician and COVVID 19 restrictions; (d) Due to the threat of COVID -19 gatherings were prohibited. These could not be planned during the peak of COVID- 19 Infections. (e) These roadblocks are dependent on the use of ANPR system. The Bus has not been availed during this period.	95% of multi-disciplinary operations executed	Target not met a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 325 hrs b) Schedule of hours spent on Patrols = 4956 c) Vehicle and driver fitness exercises = 65 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0	a) Calibration expired during Covid- 19 restrictions (level4) and due to economic sectors that were closed machines could not be calibrated; Contact with motorists also needed to be limited due to the threat of Covid- 19. A shopping cart was generated. Purchase order is yet to be provided by SCM. The matter will be taken up with SCM . (d) Due to the threat of COVID -19 Due to safety measures that had to be implemented in schools to curb the rise of covid -19 infections, road safety exercises could not take place (e) These roadblocks are dependent on the use of ANPR system. The Bus has not been availed during this period.	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed
3.2	3.2.1	To facilitate Motor Vehicle and Driver Licencing and Registration	a) Summary report from e-natis system b) logged register of each customer and service provided	100% compliance to Department of Transport operations guideline during Covid 19 up to 30 Jun 2021	100% compliance to Department of Transport operations guideline	Target met. 100% compliance to DLTC operations guideline. DMS 1425024	N/A	100% compliance to Department of Transport operations guideline	Target met. 100% compliance to DLTC operations guideline.	Not applicable	100% compliance to Department of Transport operations guideline	100% compliance to Department of Transport operations guideline
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
		Emergency Services										
3.3	3.2.2	To conduct inspections at potentially hazardous business premises	Register of business inspected Completed and signed inspection reports by officers confirming inspections Register of Fire and Rescue services provided	95% Fire and Rescue services up to 30 Jun 2021	95% of Fire Rescue services	Target npartially achieved. 268 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1422635, DMS 1422637, DMS 1422638, DMS 1423003 and DMS 1423004. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 169747.	Target was not achieved due to one of the Fire Prevention Officer's retiring at the end of January 2020. The vacant position needs to be filled as a matter of urgency to ensure that in future the performance target is met.	95% of Fire Rescue services	Target not achieved. 300 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1439890, DMS 1439891, DMS 1439892, DMS 1429644, DMS 1437237 and DMS 1441270. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT.	Target was not achieved due to one of the Fire Prevention Officer's retiring at the end of January 2020. The vacant position has been filled from the 1 January 2021 and therefore in future the performance target should be met.	95% of Fire Rescue services	95% of Fire Rescue services
3.4	3.2.2	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	a) ESS report b) Quarterly report	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for structural firefighting incidents up to 30 Jun 2021	100% compliance within the attendance time	Target achieved. 100% Attendance to all fire incidents. 241 Fire incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly	N/A	100% compliance within the attendance time	Target met 100% Attendance to all fire incidents. 148 Fire incidents were responded to. Operational Monthly Reports can be found on: DMS 1441824, DMS 1441825 and DMS 1441826. ESS Reports available at Richards Bay Fire Station on the data	Not Applicable	100% compliance within the attendance time	100% compliance within the attendance time
3.5	3.2.2	Percentage compliance with the required attendance time to accidents	a) ESS report b) Quarterly report	100% within the attendance time to accidents up to 30 Jun 2021	100% of Fire Rescue services	Target Achieved. 100% Attendance to all rescue incidents. 74 Rescue incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 169748.	N/A	100% of Fire Rescue services	Target met 100% Attendance to all rescue incidents. 88 Rescue incidents were responded to. Operational Monthly Reports can be found on: DMS 1441824, DMS 1441825 and DMS 1441826. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT.	Not Applicable	100% of Fire Rescue services	100% of Fire Rescue services
Sign off by Manager/Head of Section:												
Date:												
		Air Quality Management										
3.6	3.3.2	Inspections and compliance to ambient air quality standards	a) Records of awareness campaigns, b) Industrial Inspections	Inspections and compliance to ambient air quality standards by 30 Jun 2021 10 awareness campaigns, 80 industrial inspections	2 awareness campaigns 25 industrial inspections	Target not achieved. 0 Awareness campaigns and 3 Industrial Inspections were conducted during this quarter	More awareness campaigns and industrial inspections to be done in the following quarters	2 awareness campaigns 15 industrial inspections	Target partially met 0 Awareness campaigns 29 Industrial Inspections	Awareness campaign-Not Achieved due to Covid 19 Regulation Restrictions Industrial Inspections -Achieved	2 awareness campaigns 15 industrial inspections	4 awareness campaigns 25 industrial inspections
3.7	3.3.2	Percentage of AQ monitoring stations providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	100% functional AQ monitoring stations up to 30 Jun 2021	100% Air Quality validated data	Target achieved. 100% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	100% Air Quality validated data	Target met 100% Functionality of AQ Station and 100% AQ Data Validated	Not Applicable	100% Air Quality validated data	100% Air Quality validated data
3.8	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 Jun 2021	90% Air Quality validated data	Target achieved and exceeded. 97.4% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	90% Air Quality validated data	Target met 91.41% AQ Data Validate	Not Applicable	90% Air Quality validated data	90% Air Quality validated data
Sign off by Manager/Head of Section:												
Date:												
		Sport, Recreation and Arts and Culture										
3.9	3.4.1.1	Implementation of sport maintenance programme	a) Maintenance plan b) Progress report on maintenance Plan	80% implementation of sport maintenance plan by 30 Jun 2021	Documentation and finalisation of maintenance plan	Target Met. Maintenance Plans for Sportsfields on DMS 1408105.	N/A	5% implementation of maintenance plan	Target achieved. Total achieved is 54%. Report is on DMS: 1442781 Grass cutting: Out of 48 projects, 28 was achieved (58%), Rehabilitation: out of 4 projects, 4 was achieved (100%), Marking: Out of 48 projects, 15 was achieved (31%), Cleaning: Out of 96 projects, 29 was achieved (29%).	Not applicable	40% implementation of maintenance plan	80% implementation of maintenance plan
Sign off by Manager/Head of Section:												
Date:												
		Horticultural Services (Parks and Cemeteries)										
3.10	3.4.1.2	Preservation of the environment through planting of indigenous trees removal of alien vegetation	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	Planting of 400 indigenous trees to enhance natural environment / vegetation by 30 Jun 2021.	0 trees	Target exceeded due to Arbor week 349 trees has been planted DMS no. 1423356	N/A	50 trees	Target met and exceeded. 53 Trees in total was planted in Ward7 during the 2nd Quarter. (DMS 1423356)	Not applicable	150 trees	20 trees
3.11	3.4.1.2	Grass cutting programme	a) Copy of grass cutting programme b) Quarterly Reports c) Completion documentation	80% quarterly implementation of grass cutting circle up to 30 June 2021	Documented programme 80% implementation of programme	Target met, 2 cutting cycles completed in a first quarter DMS numbers for grass cutting programme DMS 1423695 and completion work documentation DMS no. 1423780. Quarterly Report available on RPT's 169223/4	N/A	80% implementation of programme	Target met: two cutting cycles were completed in second quarter DMS number for grass cutting programme is 1441976 and completion documentation is 1441975 80% of work has been done	Not applicable	80% implementation of programme	80% implementation of programme
3.12	3.4.1.2	Implementation of cemetery maintenance programme	a) Copy of compaction test results b) SCM Reports c) Completion documentation	80% implementation of cemetery maintenance plan by 30 Jun 2021	Documentation and finalisation of cemetery maintenance plan	Target not met, Phase one, trial test for both Esikhaleni and Richards Bay Cemeteries was completed during the previous financial year. Tender document has been completed for Phase 2, however, due to a zero budget allocation for 2020 and 2021 the project can not proceed. The total estimated cost for phase two in Richards Bay Cemetery is R6 780 400.00. The total estimated cost for phase two implementation in Esikhaleni Cemetery is R4 269 375.00 Due to zero budget, compaction could not be completed.	Funding to be sourced to proceed with Phase 2 of Cemetery maintenance programme.	5% implementation of maintenance plan	Target not met The initial once off clean up/ maintenance for rural Cemeteries will be conducted as reflecting in RPT 167646. Redirection of funding for the initial clean-up was processed No funding has yet been made available for the Compaction of Esikhaleni and Richards Bay Cemeteries and Implementation of Phase 2 at these Cemeteries are still on hold due to unavailability of Funding.	Funding to be sourced for maintenance to proceed as planned.	40% implementation of maintenance plan	80% implementation of maintenance plan

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
		Occupational Clinic Services										
4.1	4.1.1	Delivering of an occupational health care service to employees of the municipality.	a) Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution b) A logged register for each day including employee numbers visited the health care centre be provided	100% of Occupational Health Care Services provided to employees up to 30 Jun 2021	100% attendance to all employees visiting the clinic	100% attendance to employees wgho visited the Clinic. (Total of 835 employees) RPT 169559	N/A	100% attendance to all employees visiting the clinic	Target met 100% Attendance to all employees who visited the Occupational Clinic	Not Applicable	100% attendance to all employees visiting the clinic	100% attendance to all employees visiting the clinic
Sign off by Manager/Head of Section:												
Date:												
		Departmental Management										
4.2	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target partially achieved. Performance plan finalised for HOS. DMS1415695	Compilation of Performance Plans for Managers currently underway. Performance Management Unit requested to assist with the compilation.	First quarter performance review of Managers by 31 December 2020	Target not met Performance Plans for Managers Finalisation severely delayed - not yet finalised..	A meeting with the Performance Management Unit has been called and will be take place during the 3rd Quarter in order to finalise all Performance Plans for Managers.	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5.1	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by by the ComS Department	a) Spending report per quarter	80% Capital expenditure by 30 Jun 2021 on approved projects co-ordinated and facilitated by the ComS Department	5% expenditure Evidence of expenditure Project status reports	Target not met. R2 775 035 was spent of the available budget during the 1st Quarter representing a 4% Expenditure of Capital Funding Available to Community Services. (DMS 1421825 and 1406591)	A number of projects are ready for award and appointment of Contractors/Consultants and will proceed as soon as roll over funding is available on SAP.	30% expenditure Evidence of expenditure Project status reports	Target not met 11% Capital Expenditure of the proposed Adjustment Budget for 2020/2021 was achieved as at 31 December 2020. This represents an expenditure of R7 905 290 of the R74 227 200 available to Community Services. A number of Contractor appointments were done during December - See DMS 1439195, 1439195, 1438156,	A Projects Officer was appointed on a temporary basis to follow up and expedite completion of projects.	50% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
Sign off by DMM:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Due to the municipality receiving its Audit report late from the AG, a lot of action items were delayed. Wrt Internal audit there has been too many reports issued which currently we working on and due to Covid-19 the volume is just too much. In summary the department did not meet the target however the items are being dealt with.		80% Resolution of Internal Audit findings for Quarter 1 20/21	Due to the municipality receiving its Audit report late from the AG, a lot of action items were delayed. Wrt Internal audit there has been too many reports issued which currently we working on and due to Covid-19 the volume is just too much. In summary the department did not meet the target however the items are being dealt with.		80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan Submission of Annual Financial Statements for 2018/2019	50% of the findings for Financial Services has been resolved, the balance is implemented on an ongoing basis.		Clean Audit for 2018/2019	The audit opinion for 2018/19 was unqualified with one finding. 2019/2020 audit is still in progress.		Develop Audit Implementation Plan 50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office.	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department up to 30 Jun 2021	100% processing of issues	No Financial Services items on OSS.		100% processing of issues	No Financial Services items on OSS.		100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Syisizana campaign is what as a department we are driving as Batho Pele programme of action.		40% Implementation	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Syisizana campaign is what as a department we are driving as Batho Pele programme of action.		60% Implementation	60% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	The action plan for the risk register the target has been met, however there is a need to update the register with the new action dates.		70% completion of Further Action Plans per quarter	50% of the findings for Financial Services has been resolved on the audit action plan, the balance is implemented on an ongoing basis.		70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
2.1	4.1.1	Implementation of Performance appraisal system	Number of performance plans signed	HQS Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of HQS and Managers reporting direct to DMM in place and signed by 31 August 2020	The target has not been met. However there is a catchup plan in place.		First quarter performance review of Managers by 31 December 2020	The target has not been met. However there is a catchup plan in place.		Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
Sign off by Manager/Head of Section:												
Date:												
KPA: SOUND FINANCIAL VIABILITY AND MANAGEMENT												
		Expenditure: Budgeting and Reporting										
3.1	5.1	Approval of the 2021/2022 budget by Council in terms of Sec.24 (1) of the MFMA	Copy of item to EXCO Copy of EXCO resolution noting or adopting budget time schedule	Prepare and submit final 2021/2022 budget to Council for approval by 31 May 2021 in terms of Sec.24 (1) of the MFMA	Key deadlines schedule to EXCO before 31 August 2020	CR 14107, Served 26 August 2020 RPT 169422	N/A	No target			Draft budget to Council for approval by 22 March 2021	Final budget to Council for approval by 30 May 2021
3.2	5.1	Mid-Year Financial Review or the 2020/2021 budget in terms of S.72 of the MFMA	Copy of 2020/2021 mid-year financial review or adjustments budget & item to Council in terms of the MFMA Copy of Council resolution approving the financial review and/or the adjustments budget	Prepare and submit the Mid-Year Financial Review or the 2019/2020 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2021	No target		N/A	No target			Mid-Year Financial Review by 25 January 2021	
3.3	5.1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA Copy of the resolutions taken by EXCO in respect of the reports submitted.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	Copy of 3 monthly reports to Council	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC		CORRECTIVE MEASURE	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL		TARGET	ACTUAL		TARGET	TARGET
3.4	5.1	Submission of 2019/2020 financial statements to Auditor General by 31 August 2020 and submission of the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Copy of item together with financial statements to Council/Audit committee Copy of C/Res in respect of the financial statements Evidence of submission of AFS to the AG. Copy of item together with financial audit report on 2018/2019 financial year to Council Copy of Council Res	Submit completed 2019/2020 financial statements to Auditor General by 31 August 2020 in line with legislation and submit the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	2019/2020 (AFS) Financial statements	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020		2019/2020 AG Audit report submitted within 30 days of receipt from AG	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020 - AFS submitted to AG on 31/10/2020 - refer to DMS 1429034 for acknowledgement of receipt AG report is therefore only due on 31/01/2021.			
3.5	5.1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Copy of AFS Copy of the financial component included in the Annual report	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2020	Submit AFS to the AG by 31 Aug 2020	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020			In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020 - AFS submitted to AG on 31/10/2020 - refer to DMS 1429034 for acknowledgement of receipt AG report is therefore only due on 31/01/2021.			
3.6	5.1	Submission of the draft SDBIP for 2021/2022 to the Mayor in terms of Section 69 (3) of the MFMA	Copy of item together with SDBIP to Council and resolution Copy of C/Res adopting the Budget Copy of receipt of draft SDBIP by the Mayor.	Prepare and submit the draft SDBIP for 2021/2022 to the Mayor within 14 days after approval of budget by Council.							Ensure draft SDBIP prepared together with the draft 2021/2022 budget and submitted to Exco by 30 April 2021	Ensure submission of final SDBIP 2021/2022 to Exco by 30 June 2021 and submission to National Treasury and Provincial treasury as legislated
3.7	5.1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Copy of item together with quarterly financial report to Exco/Council Copy of Promis accounting system figures to support quarterly SDBIP figures	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Quarterly report	Quarterly report
3.8	5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Copy of monthly cash flow statement Copy of creditors age analysis Item to Finance Portfolio committee Copy of item to EXCO/Council Copy of Council resolution	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
3.9	5.1.1.4	Ensure cash coverage of two times normal creditors.	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2021	2 Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		2 Quarterly report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		2 Quarterly report	2 Quarterly report
3.10	5.2.1.2	Asset Management from Financial component	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2021	Review of Asset Policy by the AFS Section	The asset policy contained in DMS 1346535 was reviewed and approved by Council in 29 May 2019.		Quarterly report	The asset policy contained in DMS 1346535 was reviewed and approved by Council in 29 May 2019. There has been no material changes that required amendment of the		75% assets verified	100% assets verified
Sign off by Manager/Head of Section:												
Date:												
		Revenue										
3.11	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2021	Copy of the revised tariff and rates policies Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021							Draft Budget reflecting Tariffs changes	Submit Policies for approval to Council
3.12	5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Copy of debtors' age analysis reflecting outstanding debtors by category and by area. Item with supporting docs to the Council Copy of resolution	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	3 monthly outstanding debtors' report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	3 monthly outstanding debtors' report
3.13	5.1.1.4	Maintain the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council.	Copy of cash collection report reflecting cash collected for each month against the total revenue raised for each month on an incremental basis Item with supporting docs to the Council Copy of resolution	Maintaining the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council 30 Jun 2021	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20
3.14	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA	95% Revenue collection rate as a percentage of billed amount up to 30 Jun 2021	95% collection rate	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		95% collection rate	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		95% collection rate	95% collection rate

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER													
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE													
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET	
Sign off by Manager/Head of Section:													
Date:													

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
		Supply Chain Management										
3.15	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Copy of the quarterly SCM report Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy Copy of Council resolution	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2020	Quarterly SCM reports	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly SCM reports	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Quarterly SCM reports	Quarterly SCM reports
3.16	5.2.1.5	Annual stock count for 2019/2020 financial year by 30 August 2020, and quarterly report on stock counts for the 2020	Copy of annual stock count report of 2019/2020 Copy of items to Council Copy of Council resolutions	Annual stock count for 2019/2020 financial year by 30 August 2020, and submit quarterly report on stock counts for the 2019/2020 to Council up to 30 Jun 2021	Annual stock count report for 2019/2020 by 30 August 2020	RPT 169142		Quarter 1 report on stock count for 2020/2021	Stock take was not done in Q1 owing to Covid 19 Regulations		Quarter 2 report on stock count for 2020/2021	Quarter 3 report on stock count for 2020/2021
3.17	5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Tenders approved by the Bid Adjudication Committee.	Ensure Improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2021	16 weeks average	Quarter 1 we awarded 13 tenders and the average turnaround time was 18 weeks		16 weeks	30 Weeks. Due Covid 19 lockdown since March 2020 Bid committees have not been sitting as per the normal trend hence the delay in the turnaround time		16 weeks	16 weeks
Sign off by Manager/Head of Section:												
Date:												
		Financial Management										
3.18	5.1.1.3	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	Copy of the revised Investment and Cash policy Copy of item with revised policy Copy of Council resolution	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021	Report on the policies reviewed in June 2020.	Review of financial management and budget related policies completed for 2020/21 - RPT 168943 2020/21 MTREF adoption CR 13918 dated 27/05/2020		Report progress on number of policies reviewed	Review of financial management and budget related policies completed for 2020/21 - RPT 168943 2020/21 MTREF adoption CR 13918 dated 27/05/2020		Report progress on number of policies reviewed	Review policies in June for the next financial year
3.19	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and report in the Annual Financial Statements	Copy of asset register Copy of AFS Copy of item to Council Copy of resolution Copy of submission to the Auditor General Reconciliation of GL to FAR as at 30 June 2020	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2019/2020 financial year) and submit to Council and the Auditor General by 30 Jun 2021	Asset register figures to AG Signed Asset register to Portfolio Committee	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020. The asset register will be submitted to the AG ON 30/10/2020.		Signed Asset register to Portfolio Committee	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020. The asset register submitted to the AG on 30/10/2020.		Signed Asset register to Portfolio Committee Asset register figures in Interim AFS to Audit Committee	Reconciled Asset register figures to Audit Committee
3.2	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Copy of monthly grant reports on all DORA reportable grants	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2021	3 monthly Grant reports included in Section 71 report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
3.21	5.1.1.1	Report on the investment register with details of investment, period, interest rate and term	Copy of register and investments in quarterly financial report to Finance Portfolio Com Copy of Promis accounting system figures to support quarterly investment figures Copy of item to the Council	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report on the investment register with details of investment	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment
3.22	5.1.1.1	Report all loans as part of the quarterly financial reports.	Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com Copy of Promis figures aligned to the loans register to support loan figures in the report Copy of item to the Council	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report of details of all loans	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report of details of all loans	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter		Quarterly report of details of all loans	Quarterly report of details of all loans
3.23	5.2.1.6	Percentage of Capital Budget on Finance departments' projects	Copy of SDBIP report with details of all Finance projects as submitted to Exco	Ensure 80% expenditure of Capital Budget on Finance departments' projects by 30 Jun 2021	5% capital budget spend	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter Capital Budget for FS = R NIL	N/A	15% capital budget spend	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter Capital Budget for FS = R NIL		50% capital budget spend	80% capital budget spend
Sign off by CFO:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the CFO:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	80% Target met findings resolved for quarter 4 Target met (19/20) see DMS 1413361	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	Nil findings for the quarter see DMS 1436927	N/A	80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	0% for the quarter	N/A	No target	Nil for the quarter	N/A	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services department up to 30 Jun 2021	100% processing of issues	0% issues was raised for Electricity	N/A	100% processing of issues	0% issues were raised for Electricity	N/A	100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for theElectrical and Energy Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for EES b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Electrical and Energy Services department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	80% implementation of Batho Pele on DMS1422343 and DMS1422341	N/A	40% Implementation	Target met 40% implemented see DMS 1441888 ,1441894, 1441899 , 1441896,1441901 and 1441903	N/A	60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.	N/A	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.	N/A	70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
KPA: BASIC SERVICE DELIVERY												
		Electrical Infrastructure Services										
2.1	2.1.1.2	% execution maintenance of electrical distribution network as per approved budget	Quarter report on maintenance and electrical distribution within 30 days after each quarter ends	85% of maintenance plan per approved budget by 30 Jun 2021	85% Execution of maintenance as per maintenance plan	90.95% Target met see RPT 169617	N/A	85% Execution of maintenance as per maintenance plan	89.80% Target met see RPT 170101	N/A	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan
2.2	2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15	Quarterly report on new households connected within 30 days after each quarter ends	80 additional households provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	Target not met 4 connections DMS 1441921	Unavailability of material,technical procurement challenges	25 new connections	30 new connections
2.3	2.1.1.2	Non-technical electricity losses are kept within 8%.	Quarterly statistics report on technical electricity losses on monthly statistics report received in the quarter	Non-technical electricity losses are kept within 8% quarterly up to 30 Jun 2021	<8% per quarter	5% Target met see RPT 169721 for the month of July and August .Third month still awaiting for Billing to be finalised by Finance section.	N/A	<8% per quarter	3% Target met see DMS 1441908 for the month of October and November 2020 .Third month still awaiting for Billing to be finalised by Finance section.		<8% per quarter	<8% per quarter
2.4	2.1.1.2	Restoration of general street lighting faults within 72 hours (excludes lighting installations that have cable faults or stolen equipment).	Quarterly statistics report on restoration of street light within 30 days after each quarter ends	90% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2021	90% restored within72 hours	43% Target not met RPT 169619 Total works order =30 Total resolved = 13 13/30= 0,43 X 100 = 43%	Target unachieved due to unavailability of materials. Contractor appointed.	90% restored within72 hours	59% Target not met RPT 170202 Total works order =82 Total resolved = 48 48/82= .59 X 100 = 59%	Target unachieved due to unavailability of materials, vehicle failure.	90% restored within72 hours	90% restored within72 hours
2.5	2.1.1.2	Percentage of unplanned outages that are restored to supply within industry standard timeframes	Quarterly statistics report on number of unplanned outages	85% unplanned outages restored within industry standard timeframe up to 30 Jun 2021	85% unplanned outages restored within industry standard timeframe	100% Target met see RPT 169617	N/A	85% unplanned outages restored within industry standard timeframe	Target met 100% RPT 170101	N/A	85% unplanned outages restored within industry standard timeframe	85% unplanned outages restored within industry standard timeframe
2.6	5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Project plans in place Quarterly updated progress on project plans Quarterly contract monitoring reports	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2021	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802	N/A	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802	N/A	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
Sign off by Manager/Head of Section:												
Date:												
		Fleet Management										
2.7	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2018/2020	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2021	0% of budgeted vehicles delivered	No target Zero % budgeted vehicles delivered to date	N/A	10% of budgeted vehicles delivered	19% target met DMS 1441748	N/A	60% of budgeted vehicles delivered	100% of budgeted vehicles delivered
2.8	2.1.3.1	Ensure fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	85% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs) up to 30 Jun 2021	85% fleet availability	Target met 95,75% fleet availability Refer to DMS1424978	N/A	85% fleet availability	Target met 87,50 % DMS 1441365	N/A	85% fleet availability	85% fleet availability
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	TARGET
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
3.1	4.1.1	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	Copies of 5 performance plans Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 Jul 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of Managers in place by 31 July 2020	Target met ,5 Performance plans signed on DMS 1425692		First quarter performance review of Managers by 31 December 2020	Target met, 5 Performance plans signed on DMS 1425692		Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
4.1	5.1.1.4	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	Spending report per quarter	Execution of all capital projects (80% expenditure) relating to electricity infrastructure provided for on the Capital Budget (component 5) by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	2% Target not met DMS 1425612	The target was not due invoices that were not paid on time because of payment system. IT and SAP team are busy resolving the problem and invoices will always be paid on time	30% expenditure Evidence of expenditure Project status reports	24% Target not met DMS 1441916	Adjudicated 3yr tenders for MV cables and 132kV supply and delivery will be used used for planned projects and thus push up the expenditure. Waiting for finalization RT57 NT contract for vehicles	60% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
Sign off by DMM: Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors. Signed by the DMM: Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	TRSCMS - DMS 1425561 ESS - updating in progress. WWS - DMS 1425450 - spreadsheet on internal audit follow up items. This is a working document, where consultation between user department and internal audit colleagues are being held regularly to update the management comments accordingly		80% Resolution of Internal Audit findings for Quarter 1 20/21	WSS - DMS 1425450 : Update in Progress ESS - Nil		80% Resolution of Internal Audit findings for Quarter 2 20/21	80% Resolution of Internal Audit findings for Quarter 3 20/21
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	TRSCMS - Nil ESS - updating in progress.		No target	WSS - Nil ESS - Nil		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
1.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department up to 30 Jun 2021	100% processing of issues	TRSCMS - Nil WWS - No Sukuma Sakhe Meetings due to Covid Lockdowns Levels.		100% processing of issues	WSS - No Sukuma Sakhe Meetings due to Covid Lockdowns Levels. ESS - Nil		100% processing of issues	100% processing of issues
1.4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Infrastructure Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	TRSCMS - Nil		40% Implementation	WSS - Nil ESS - Nil		60% Implementation	80% Implementation
1.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	TRSCMS completed. DMS 1415703 ESS - DMS 1424613 updating in progress.		70% completion of Further Action Plans per quarter	WSS - Updating of operational risk register in progress . DMS 1425687. ESS - DMS 1424613 updating in progress.		70% completion of Further Action Plans per quarter	70% completion of Further Action Plans per quarter
KPA: BASIC SERVICE DELIVERY												
		WATER AND SANITATION SERVICES										
2.1	2.1.1.1	Number of new water connections meeting minimum standard Ref T 2.3	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. 123 water meters reported as follows: 112 Water Meters installed. Refer to DMS 1337901 for details. IR Forms are as follows: July (53) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379 11 water meters installed by contractor (oversight from last year)	N/A	100water meters	204 Water Meters installed. Target exceeded. See DMS 1337901 for details. IR Forms are as follows: October (133) DMS 1431539 November (68) DMS 1438689 December (3) DMS 1441403	N/A	100 water meters	250 water meters
2.2	2.1.1.3	Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2.10	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	40 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP Toilets is at BAC Stage. Tender No: 8/2/1/UMH607/19/20	50 VIP's constructed	100 VIP's constructed
2.3	2.1.4.1	Ensure the reduction of water losses Ref T 2. 6	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	Target achieved 20,66% water losses Refer to RPT 170141 and DMS 1444191 October - 22% November - 19% December - 21%	N/A	≤22% losses reported	≤21% losses reported
2.4	2.1.1.1	% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	Planned maintenance Plan Signed off job cards Quarterly reports	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2021	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,62 hrs	N/A	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,05 hrs	N/A	100% restoration within 8Hrs	100% restoration within 8Hrs
		Scientific Services										
2.5	2.1.1.1	Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 Ref T 2.7	Water quality monitoring programme Quarterly Water Quality Reports Integrated Regulatory Information System (IRIS) on a monthly basis.	Ensure quality of drinking water complying with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2021	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Target met. 99,7% compliance. See DMS 1402581 for details. (Jun, jul & Aug)	N/A	Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Target met. 99,9% compliance. See DMS 1402581 for details. (Sep, Oct & Nov)	N/A	Between 95% and 99% Blue Drop Compliance (Dec, Jan & Feb)	Between 95% and 99% Blue Drop Compliance (Mar, Apr & May)
2.6	2.1.1.3	Ensure that the Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard Ref T 2.13	Water quality monitoring programme Quarterly Wastewater Quality Reports Green drop system	Ensure wastewater quality compliance is maintained at ≥90% as per Green Drop standard and report quarterly to 30 Jun 2021	≥90% compliance (Jun, Jul & Aug)	Target not met. 74,84% compliance. See DMS 1402592 for details. (Jun, Jul & Aug)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS	≥90% compliance (Sep, Oct & Nov)	Target not met. 82,10% compliance. See DMS 1402592 for details. (Sep, Oct & Nov)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS 1425696.	≥90% compliance (Dec, Jan & Feb)	≥90% compliance (Mar, Apr & May)
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES												
		SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
		TRANSPORT ROADS AND STORMWATER										
2.7	2.1.1.5	Kilometres of paved municipal road which has been resurfaced and resealed as per approved budget T2.27	Urban Roads Quarterly Reports Record of Road Rehabilitation	Ensure rehabilitation of 12,5 km of tarred roads and report quarterly progress up to 30 Jun 2021	3 km Rehabilitated	0 km Rehabilitated RPT 169711 DMS 1172952	Contractor has been appointed for light rehabilitation. Site establishment is July 2020, Contractor is busy repairing the roads failures then apply surface seals thereafter. Contractor requested to bring in additional teams and equipment to expedite	5 km Rehabilitated	0 km Rehabilitated RPT 169711 DMS 1172952	11341M² of surface roads has been done in this Quarter Streets do surface seals in all roads. Contractor promised to bring resources in this coming quarter.	4,5 km Rehabilitated	0 km Rehabilitated
2.8	2.1.1.5	Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads) T2.28	Closed works order Quarterly report	80% of reported potholes repaired on paved municipal roads within the standard response time up to 30 Jun 2021	80% of repaired paved municipal roads	77% of repaired paved municipal roads RPT 169711 See DMS 1414644 See DMS 1422533 See DMS 1423999	During stage 3 & 2 of the epidemic period only one third of the staff was allowed work on shift basis and more surface repairs backlogs was pending. In this stage level 1 all employees were called to back work fulltime next quarter targets will be met.	80% of repaired paved municipal roads	82,1% of repairs paved municipal roads RPT: 170139 DMS: 1422533 DMS: 1423999 DMS: 1441486	N/A	80% of repaired paved municipal roads	80% of repaired paved municipal roads
2.9	2.1.1.5	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) T2.26	Transportation Planning Quarterly Reports Record of Road Rehabilitation	Upgrade of 18,985 km rural gravel road to surfaced road as approved per projects plans by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	5,747 km roads upgraded	0km RPT 169726 DMS 1172952	Inspected housing development - roads, wait for contractor to complete snaglist. RR Projects on hold with Consultants Historic Appointments. Wait for NT. Motivation submitted to National Treasury.	2,869 km roads upgraded	1,322KMMzingzi rd DMS: 1441252 RPT: 170200	Not IS project, we take over completed projects from the Departments or Private companies.	5,700 km roads upgraded	4,669 km roads upgraded
2.10	2.1.1.5	600 km of rural gravel roads maintenance (grading/ blading) as approved per projects plans T2.25	Rural Roads Quarterly Reports Rural Roads Depot Quarterly Reports	600 km of rural gravel roads be maintained (grading/ blading)	150 kms rural gravel roads maintained	Grading 54,27km Gravelling 39,93km RPT 169739 DMS 778909	Additional budget required for plant hire to assist with grading.	150 kms rural gravel roads maintained	Grading 51,93km Gravel 15,21km RPT:170226 DMD: 778909	Additional budget required for material and plant hire to assist with Gravel and Grading.	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained
2.11	2.1.1.5	Kilometres of Stormwater open drains maintained Ref T 2. 30	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure planned maintenance of 20 km storm water open drains by 30 Jun 2021	5km Stormwater open drains maintained	138 m Stormwater open drains maintained See RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	5 km Stormwater open drains maintained	3,033km of S/V Drains RPT: 170206 DMS: 1422533 DMS: 1423999 DMS: 1441486		5 km Stormwater open drains maintained	5 km Stormwater open drains maintained
2.12	2.1.1.5	Number of manholes maintained (Incl kerb inlets) Ref T 2. 31	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure maintenance of 600 manhole covers (incl. kerb inlets) by 30 Jun 2021	150 manhole covers maintained	235 manhole covers maintained See RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	150 manhole covers maintained	144 Manholes maintanied RPT: 170206 DMS: 1422533 DMS: 1423999 DMS: 1441486		150 manhole covers maintained	150 manhole covers maintained
2.13	2.1.1.5	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	Railway Sidings Quarterly Reports Railway Sidings Contractors & Consultants Monthly Inspection Reports	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2021	3 Inspections	3 Inspections RPT 169712 DMS 1423885 DMS 1423886 DMS 1423887	N/A	3 Inspections	RPT: 170138 3 Inspections RPT: 170139 DMS: 1441678 DMS: 1441683		3 Inspections	3 Inspections
2.14	2.1.1.5	100% maintenance of findings resulting from monthly inspections by the 30 June 2021.	a.) Railway Sidings Quarterly Reports b.) Railway Sidings Contractors & Consultants Monthly Inspection Reports	Ensure 100% maintenance of findings resulting from monthly inspections by up to 30 Jun 2021	100% maintained	100% maintained RPT 169712 DMS 1423885 DMS 1423886 DMS 1423887	N/A	100% maintained	100% maintained RPT: 170139 DMS: 1441678 DMS: 1441683		100% maintained	100% maintained
2.15	2.1.1.7	Construction of Pedestrian Bridges T2.29	a) Completion Certificate	1 pedestrian bridges constructed by 30 Jun 2021	0 pedestrian bridge	0 bridges constructed. RPT 169737	N/A	0 pedestrian bridge	DMS: 1441681		1 pedestrian bridge	0 pedestrian bridge
Sign off by Manager/Head of Section:												
Date:												
		ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management										
2.16	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector	a) Report by Sector Infrastructure Calculation	50% Health index by the 30 Jun 2021 (Water, Roads and Electricity)	35% Health index	Infrastructure Health Portfolio is at 44%. See DMS 1425708 for the detail per asset class.	N/A	35% Health index	Infrastructure health Portfolio is at 44%. See DMS 1425708 for the details per asset class.	N/A	40% Health index	50% Health index

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.17	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Quarterly report to council	Ensure contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 169783 for details.	N/A	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 170229 for details.	N/A	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
Sign off by Manager/Head of Section:												
Date:												
		Building and Structures										
2.18	2.1.1.7	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	Quarterly reports	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation and report quarterly progress up to 30 Jun 2021	Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place, Report details in progress. Awaiting RPT no.		Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place, RPT 170244 in progress.		Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
3.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	TRSCMS DMS 1425661 ESS Performance Appraisal for the Q4 - DMS 1371710		First quarter performance review of Managers by 31 December 2020	In progress		Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
4.1	5.1.1	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	Quarterly report to council	80% execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	TRSCMS 0% SDBIP DMS 1423091 ESS 4% of budget spent. Component 5 DMS 1423690 and RPT 169689 for details.	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure Evidence of expenditure Project status reports	WSS 30% DMS 1441939. ESS - 12% of budget spent. See Component 5 DMS 1441083 and RPT 170153 for details.	Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	50% expenditure Evidence of expenditure Project status reports	80% expenditure Evidence of expenditure Project status reports
4.2	5.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2021	5% expenditure	ESS - 3,12% spent of allocation R 161 955 000. Actual spent R 5 5057 149,43	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure	9.85 % spent of the allocation. Actual spent R 15 957 645.55	Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	60% expenditure	100% expenditure
4.3	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on WISG funding by the 30 Jun 2021	5% expenditure	WSIG expenditure is at 12%. See DMS 1425109 for details.	N/A	30% expenditure	Target Met. WSIG expenditure is at 83.53%. See DMS 1441939 for details.	N/A	60% expenditure	100% expenditure
Sign off by DMM:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
1	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	1	1	2 834 900	2 834 900
2	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	1	1	1 480 500	2 518 800
3	DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	1003010100	N/DHBDA1.001	CAPITAL REPLACEMENT RESERVES	2	1, 2, 3, 4	2 000 000	2 000 000
4	DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.241	GOVERNMENT - NATIONAL	2	1, 2, 3, 4	5 000 000	5 000 000
5	DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	2	2, 3, 4, 5	10 000 000	10 000 000
6	DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	2 878 500	2 878 500
7	DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	N/DNBD02.235	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
8	DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	I/DOBD02.001	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	3 000 000	3 000 000
9	CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	1002020200	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES	6	6	812 000	1 652 000
10	DO	Water Distribution - Water Demand Management	EMPEMBENI RESERVOIR	1001030300	I/DOBD13.249	CAPITAL REPLACEMENT RESERVES	13	13,14,15	2 500 000	2 500 000
11	DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOBD13.255	CAPITAL REPLACEMENT RESERVES	13.14	13.14	38 200 000	38 200 000
12	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002011800	N/ADBD21.001	CAPITAL REPLACEMENT RESERVES	21	WHOLE OF MUNICIPALITY	14 367 200	14 367 200
13	DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1001030500	N/DNBDA1.002	CAPITAL REPLACEMENT RESERVES	23	23	2 000 000	2 000 000
14	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	30	30	35 852 100	28 862 100
15	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22,23, 24,26,	24 163 900	24 163 900
16	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING	1, 2, 4, 7, 9, 17,23, 28	8,9, 14,15,16, 17,18,19, 20, 21, 22,23, 24,26,	27 300	3 400
17	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES	14.16.21	14.16.21	20 185 600	23 208 800
18	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES	15-19,30	15-19,30	6 000 000	6 000 000
19	CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	1 065 000	1 065 000
20	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	31, 32, 33, 34	31, 32, 33, 34	146 592 900	146 592 900
21	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNBDA1.238	CAPITAL REPLACEMENT RESERVES	31, 32, 33, 34	31, 32, 33, 34	38 389 100	38 389 100
22	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	4,5,7,8,18,23,27	4,5,7,8,18,23,27	1 516 200	1 296 800
23	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	30 000

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
24	AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	38 300	38 300
25	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000	-
26	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003020100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	20 000
27	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 339 900	6 339 900
28	CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000
29	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCBD23.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 524 600	6 524 600
30	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCAM23.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	328 200	328 200
31	CC	Economic Development/Planning	ALKANTSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
32	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	49 900	49 900
33	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 692 000	4 153 500
34	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	66 400	66 400
35	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	449 400	505 500
36	AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	1003010100	N/ADAAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 863 000	2 863 000
37	CK	Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM	1002010500	N/CKBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
38	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	380 000	380 000
39	AH	Disaster Management	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	2 500 000
40	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	625 700	625 700
41	BF	Fleet Management	REFUSE TRUCKS	1003050100	N/BFBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000 000	8 000 000
42	CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	N/CKBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	675 700	602 900
43	DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	1001060200	I/DCBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 104 000	1 104 000
44	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 400 000	1 400 000
45	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	59 400	110 100
46	CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	155 000	145 600

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
47	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	66 500	64 500
48	CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	167 700	167 700
49	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	84 300	84 300
50	AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	1002010600	N/ADBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 600 000
51	CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/CQBDA1.043	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	98 000	71 000
52	CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	103 000	91 000
53	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000	9 200
54	BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	47 000	45 000
55	AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
56	AC	Halls	FURNITURE FOR MANCECE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 200	30 200
57	AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	81 200	581 200
58	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 133 800	3 133 800
59	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	971 100	971 100
60	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000
61	AD	Municipal Buildings	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	1002010100	N/ADBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 450 000
62	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	341 000	341 000
63	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
64	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
65	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
66	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
67	CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
68	CZ	Sport Development and Sport fields	SPORT & RECREATION : OFFICE FURNITURE	1003030100	N/CZBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	500 000
69	CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	931 700	931 700

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
70	CZ	Sport Development and Sport fields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 588 000	2 588 000
71	CZ	Sport Development and Sport fields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 200 000	2 000 000
72	CZ	Sport Development and Sport fields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	146 300	146 300
73	CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	600 000
74	CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	744 100	744 100
75	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 400 000	3 400 000
76	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002020200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 749 300	1 749 300
77	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	365 000	365 000
78	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	599 400	599 400
79	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	1002010100	N/CSBDA1.057	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	500 000
80	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	228 000	228 000
81	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	356 500	356 500
82	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	24 800	24 800
83	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	40 000	40 000
84	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000	25 000
85	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	89 000	269 000
86	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 538 400	5 390 400
87	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	397 900	397 900
88	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	1 715 000
89	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 684 600	3 469 600
90	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	N/BKBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	53 992 000	53 992 000
91	BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	1003050100	N/BKBDA1.195	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	399 900	
92	BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 394 300	1 794 200

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
93	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 428 700	6 428 700
94	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	122 900	122 900
95	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 407 100	10 407 100
96	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALBDA1.012	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	46 822 200	10 722 200
97	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFURBISHMENT	1001010700	I/ALBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 776 900	5 776 900
98	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	4 500 000
99	AL	Electricity Distribution	11kV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 113 000	2 113 000
100	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 257 200	1 257 200
101	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	182 300	3 182 300
102	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.013	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	3 000 000
103	AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.014	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000
104	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010300	I/ALBDA1.015	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
105	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 723 200	28 343 200
106	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	5 000 000
107	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 186 000	1 186 000
108	AI	Electricity Distribution	TOOLS FOR ELECTRICAL SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
109	AL	Electricity Distribution	FURNITURE FOR ELECTRICAL SERVICES	1003030100	N/AIBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	500 000
110	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 404 900	9 866 500
111	BF	Fleet Management	REPLACEMENT PLANT	1003050100	N/BFBDA1.164	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 538 400
112	BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	1003060100	N/BFBDA1.163	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 500 000	6 500 000
113	BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	1003060100	N/BFBDA1.166	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	625 000
114	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	N/BKBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	230 000	230 000
115	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	885 200	885 200

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
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116	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 128 000	1 128 000
117	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	924 500	924 500
118	AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/APBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 072 900	2 072 900
119	AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	2 500 000
120	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	1003010100	N/ADBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	650 000	650 000
121	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	1003010100	N/ADBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	2 030 000
122	AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	1003010100	N/ADBDA1.021	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 227 000	2 227 000
123	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	1003010100	N/ADBDA1.022	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
124	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.023	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	1 300 000
125	AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	1003010100	N/ADBDA1.024	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
126	AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	1003010100	N/ADBDA1.025	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	250 000
127	AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	1003010100	N/ADBDA1.026	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	400 000
128	AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.027	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	1 300 000
129	AD	Municipal Buildings	ALTON DEPOT - FENCING	1003010100	N/ADBDA1.028	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 300 000	3 300 000
130	AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	1003010100	N/ADBDA1.029	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	270 000	270 000
131	AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	1003010100	N/ADBDA1.030	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	300 000
132	AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	1003010100	N/ADBDA1.032	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-
133	AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.033	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
134	AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	100 000
135	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 296 800	
136	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.006	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		1 296 800
137	AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.039	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	2 500 000
138	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	52 400	52 400

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
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139	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 470 000	1 470 000
140	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	61 700	-
141	DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	10 000 000
142	DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	21 954 900	25 752 000
143	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500 000	21 326 100
144	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	150 000	150 000
145	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	1001030700	I/DMAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 500 000	7 702 900
146	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	1001030700	I/DMAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000 000	6 173 900
147	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	1001030700	I/DMAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
148	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	1001030700	I/DMAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	500 000
149	CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 100 000	13 100 000
150	CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	1001020100	I/COAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 360 600	6 360 600
151	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	34 332 600	22 449 500
152	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.189	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 067 500	1 748 900
153	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNBDA1.190	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 837 600	1 837 600
154	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 400 000	2 234 300
155	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 114 000	9 611 900
156	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	3 000 000
157	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 592 800	5 592 800
158	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 060 200	-
159	CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS	1001020100	I/COBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	10 060 200
160	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	1001020100	I/CNBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	10 040 000
161	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	1001020100	I/CNBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	9 000 000

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
162	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	1001020100	I/CNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 535 600	3 535 600
163	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000 000	50 000 000
164	CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNBDA1.188	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 054 700	1 054 700
165	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	287 500
166	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	368 800	4 546 100
167	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 657 800	4 432 200
168	AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
169	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 781 000
170	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	1003050100	N/BFBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 288 100	4 288 100
171	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	1003060100	N/BFBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	250 000
172	AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	1003010100	N/ADB02.185	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 348 300	2 348 300
173	DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIBD02.209	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		5 000 000
174	DI	Sewerage - Sewerage Network	OFFICE EQUIPMENT	1003030100	N/DIBDA1.256	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		70 000
175	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1001050300	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	2 000 000
176	DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	I/DIBD30.208	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000
177	DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1007000500	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	800 000	1 000 000
178	DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	1003050100	N/DLBDA1.220	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	5 062 500
179	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBD02.230	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	4 800 000
180	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 400 000	3 900 000
181	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	4 000 000
182	DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 500 000	4 000 000
183	DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	I/DNAOA1.240	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	10 000 000
184	DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	1001030800	N/DOBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	4 000 000

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	SPECIAL ADJUSTED 2020/21	PROPOSED MID- YEAR REVIEW 2020/21
185	AY	Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER	1003030100	N/AYBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	51 000	51 000
TOTAL CAPITAL BUDGET									911 512 100	910 891 100

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
1	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	44 185	2%
2	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	-	0%
3	DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	-	0%
4	DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	4 917 059	98%
5	DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	9 141 022	91%
6	DC	Solid Waste Removal	SKIPS	2 808 800	98%
7	DN	Water Distribution - Urban Water	200 STATIC TANKS	921 289	92%
8	DO	Water Distribution - Water Demand Management	NEW WATER METERS	3 547 976	118%
9	CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	-	0%
10	DO	Water Distribution - Water Demand Management	EMPEMBENI RESERVOIR	-	0%
11	DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	9 443 189	25%
12	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	2 433 831	17%
13	DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	-	0%
14	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	293 223	1%
15	CN	Roads - Urban Roads	ROADS RESEALING	2 226 826	9%
16	CN	Roads - Urban Roads	ROADS RESEALING	-	0%
17	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	-	0%
18	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	4 913 757	82%
19	CN	Roads - Urban Roads	TRAFFIC CALMING	455 027	43%
20	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	29 954 647	20%
21	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	9 939 801	26%
22	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	-	0%
23	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
24	AD	Municipal Buildings	MUNICIPAL HOUSING	-	0%
25	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	-	
26	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	-	0%
27	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	-	0%
28	CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	-	0%
29	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	-	0%
30	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	118 095	36%
31	CC	Economic Development/Planning	ALKANTSTRAND DETAILED PLANNING & DESIGN	-	0%
32	CP	Taxi Ranks	NSELENI TAXI RANK	-	0%
33	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	181 727	4%
34	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	-	0%
35	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	-	0%
36	AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	-	0%
37	CK	Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM	-	0%
38	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	41 250	11%
39	AH	Disaster Management	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	-	0%
40	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	-	0%
41	BF	Fleet Management	REFUSE TRUCKS	-	0%
42	CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	105 975	18%
43	DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	-	0%
44	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	137 200	10%
45	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	-	0%
46	CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
47	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	-	0%
48	CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	-	0%
49	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	-	0%
50	AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	-	0%
51	CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	-	0%
52	CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	74 620	82%
53	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	-	0%
54	BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	-	0%
55	AC	Halls	DESIGN OF DMV THUSONG CENTRE	-	0%
56	AC	Halls	FURNITURE FOR MANCECE HALL	-	0%
57	AC	Halls	DESIGN OF HLANGANANI HALL	-	0%
58	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	241 588	8%
59	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	376 882	39%
60	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	-	0%
61	AD	Municipal Buildings	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	-	0%
62	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	-	0%
63	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	-	0%
64	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	-	0%
65	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	-	0%
66	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	-	0%
67	CY	Recreational Facilities - Swimming Pools	LANE REELS	-	0%
68	CZ	Sport Development and Sport fields	SPORT & RECREATION : OFFICE FURNITURE	-	0%
69	CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	74 393	8%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
70	CZ	Sport Development and Sport fields	CONSTRUCTION OF KICK-ABOUTS X 2	-	0%
71	CZ	Sport Development and Sport fields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	-	0%
72	CZ	Sport Development and Sport fields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	-	0%
73	CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA SPORT CENTRE	-	0%
74	CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK	-	0%
75	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	2 012 014	59%
76	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1 739 350	99%
77	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	-	0%
78	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	-	0%
79	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	-	0%
80	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	(113 351)	-50%
81	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	314 421	88%
82	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	-	0%
83	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	-	0%
84	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	-	0%
85	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	85 106	32%
86	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	157 000	3%
87	BK	Information Technology	INTERNAL CCTV CAMERAS	-	0%
88	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	-	0%
89	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1 208 693	35%
90	BK	Information Technology	FINANCIAL ERP SYSTEM	14 580 000	27%
91	BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	-	
92	BK	Information Technology	PUBLIC WIFI	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
93	AL	Electricity Distribution	AQUADENE DEVELOPMENT	239 096	4%
94	AL	Electricity Distribution	AQUADENE DEVELOPMENT		0%
95	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	-	0%
96	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	-	0%
97	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFURBISHMENT	1 385 339	24%
98	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	-	0%
99	AL	Electricity Distribution	11kV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1 121 419	53%
100	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1 414 110	112%
101	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT	-	0%
102	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	-	0%
103	AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	-	0%
104	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	-	0%
105	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	12 435 792	44%
106	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	-	0%
107	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	-	0%
108	AI	Electricity Distribution	TOOLS FOR ELECTRICAL SERVICES	-	0%
109	AL	Electricity Distribution	FURNITURE FOR ELECTRICAL SERVICES	-	0%
110	BF	Fleet Management	REPLACEMENT VEHICLES	510 704	5%
111	BF	Fleet Management	REPLACEMENT PLANT	-	0%
112	BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	6 192 187	95%
113	BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	-	0%
114	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	169 918	74%
115	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	32 812	4%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
116	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	-	0%
117	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	-	0%
118	AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	-	0%
119	AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	-	0%
120	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	-	0%
121	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	-	0%
122	AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	-	0%
123	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	-	0%
124	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	-	0%
125	AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	-	0%
126	AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	-	0%
127	AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	-	0%
128	AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	-	0%
129	AD	Municipal Buildings	ALTON DEPOT - FENCING	-	0%
130	AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	-	0%
131	AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	148 176	49%
132	AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	-	
133	AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	-	0%
134	AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	-	0%
135	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	-	
136	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	-	0%
137	AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	-	0%
138	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
139	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	-	0%
140	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	-	
141	DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	-	0%
142	DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	-	0%
143	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	4 004 314	19%
144	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	-	0%
145	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	6 723 566	87%
146	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	-	0%
147	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	-	0%
148	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	-	0%
149	CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	-	0%
150	CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	-	0%
151	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	-	0%
152	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	736 888	42%
153	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	770 689	42%
154	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	-	0%
155	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1 958 413	20%
156	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	-	0%
157	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	453 425	8%
158	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	251 255	
159	CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS	-	0%
160	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	-	0%
161	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	-	0%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
162	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	-	0%
163	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1 361 343	3%
164	CN	Roads - Urban Roads	WALKWAYS	-	0%
165	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	-	0%
166	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	-	0%
167	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	-	0%
168	AD	Municipal Buildings	RURAL ROADS OFFICES	136 000	9%
169	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	-	0%
170	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	-	0%
171	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	-	0%
172	AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	890 258	38%
173	DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	4 949 400	99%
174	DI	Sewerage - Sewerage Network	OFFICE EQUIPMENT	-	0%
175	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	-	0%
176	DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	-	0%
177	DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	-	0%
178	DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	3 031 441	60%
179	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	-	0%
180	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	3 502 505	90%
181	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	-	0%
182	DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	-	0%
183	DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	6 824 452	68%
184	DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	3 970 877	99%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL					
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	ACTUAL YTD AT 31/12/2020	PERCENTAGE SPENT OF PROPOSED MID- YEAR REVIEW
185	AY	Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER	-	0%
TOTAL CAPITAL BUDGET				165 589 971	18%

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	83 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.055	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	976 700	153 283	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	222 800	2 852	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	354 800	184 442	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	546 000	19 872	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 145 000	137 477	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005002	AC	Halls	M/AC7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	12 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005002	AC	Halls	M/AC7BA1.062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	30 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	52 800	15 266	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	115 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	Halls	M/AC7BA1.063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	216 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX001001005003	AD	Municipal Buildings	M/AD7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	258 800	2 225	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	16 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	20 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	22 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.163	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 500	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001002008	AH	Disaster Management	M/AH7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	34 900	33 721	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	598 500	154 084	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	714 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 248 300	123 567	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 500	3 277	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	66 500	10 140	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	173 000	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	215 300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	274 400	57 562	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	660 800	347 475	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.155	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	798 700	710 501	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	885 400	170 425	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	933 100	99 381	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 852 400	650 934	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 134 800	59 987	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 472 700	115 080	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 357 900	1 178 253	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 935 600	675 624	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	6 290 300	3 166 646	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	80 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	92 600	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	118 800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	137 300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	862 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 215 500	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 467 400	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 909 800	1 232 914	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 867 000	147 317	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies			All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	65 600	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	335 900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	367 500	35 260	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	399 400	24 350	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	18 405 800	4 909 990	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	3 400	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX003001003	AR	Pollution Control	M/AR7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	157 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	252 199	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX004001001001	AS	Mayor and Council	M/AS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX004001001001	AS	Mayor and Council	M/AS7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	54 500	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001004002	DS	Revenue and Expenditure	M/DS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	7 800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	M/BF7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 200	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	Fleet Management	V/BF7BA1.004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 163 000	4 725	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	Fleet Management	V/BF7BA1.004	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	10 736 300	4 292 806	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	6 500	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	11 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	Occupational Clinic	M/BI7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	29 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006004	BJ	Training and Industrial Relations	M/BJ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001007	BK	Information Technology	M/BK7BA1.139	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 045 000	50 614	All Wards	NZUZA B	All Councillors
	FX005001007	BK	Information Technology	M/BK7BA1.139	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		320 144	All Wards	NZUZA B	All Councillors
	FX005001007	BK	Information Technology	M/BK7BA1.140	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		214 665	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001010	BN	Property Services	M/BN7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 500	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001013	BQ	Supply Chain Management	M/BQ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX010001004	CA	Development Facilitation	M/CA7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 000	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	M/CD7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001007001	CE	Project Management Unit - Administration	M/CE7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.058	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.059	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	7 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	75 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004001	CM	Roads - Railway Sidings	M/CM7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 215 800	209 358	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	13 500	10 800	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	120 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	242 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	316 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	355 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	684 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 212 600	258 169	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 430 500	189 950	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 605 000	233 422	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 087 700	793 165	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	68 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	378 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	614 000	396 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 622 300	1 499 955	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	18 839 100	17 971 870	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001005	CP	Taxi Ranks	M/CP7BA1.091	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	7 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	17 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	86 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 754 400	457 383	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	997 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 257 400	293 604	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 204 500	479 486	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003002	CX	Recreational Facilities - Parks Administration	M/CX7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	200	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	21 900	-	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	50 800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	36 100	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	192 600	21 168	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	198 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	295 500	102 609	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	379 600	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	M/DB7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	58 000	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX014001003	DC	Solid Waste Removal	M/DC4BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 900	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	11 300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	9 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	680 200	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 630 400	722 086	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 832 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 113 200	15 367	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 449 200	1 616 152	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	462 100	197 025	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	705 500	72 089	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	807 900	423 674	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 132 200	423 319	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	119 800	118 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	330 800	321 400	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	925 500	665 099	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.115	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 897 100	212 250	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 973 500	314 170	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING											
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	ACTUAL YTD AT 31/12/2020	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 044 400	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	7 204 700	262 968	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 068 400	1 171 332	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	37 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	39 900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	212 300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.151	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	511 700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	2 637 500	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	47 600	27 550	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	220 800		All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	230 400	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	548 400	508 925	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	603 900	6 917	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	529 300	624 042	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 882 200	310 581	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 311 300	20 750	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 036 700	571 917	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 425 000	24 610	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 735 200	2 039 090	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 987 800	1 895 271	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 5					
NO	MUNICIPAL CLASSIFICATION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	FUNDING	ADOPTED 2020/21	SPECIAL ADJUSTED 2020/21
		FUNCTION	FUNCTION DESCRIPTION	ADOPTED 2020/21	SPECIAL ADJUSTED 2020/21
		FX001001003	Cemeteries, Funeral Parlours and Crematoriums	-	-
		FX001001005002	Halls	-	4 916 300
		FX001001005003	Municipal Buildings	26 108 000	42 747 300
		FX001001006001	Libraries and Archives	-	341 000
		FX001001008	Museum & Art Galleries	-	-
		FX001002008	Disaster Management	220 000	2 880 000
		FX002001001001	Marketing and Customer Relations	-	-
		FX002001001002	Administration	-	-
		FX002001001004	Electricity Distribution	76 025 400	85 333 500
		FX002001001005	Electricity Planning	-	-
		FX002001002001	Street Lighting	7 758 900	9 258 900
		FX002001002002	Process Control	1 752 500	2 052 500
		FX003001003	Pollution Control	-	-
		FX003001002	Environmental Protection - Coastal Protection	1 600 000	2 834 900
		FX004001001001	Mayor and Council	79 000	-
		FX004001002005	Municipal Manager	51 000	51 000
		FX005001001	Administration and Corporate support	354 000	-
		FX005001004001	Financial Management Grant Interns	-	-
		FX005001004002	Revenue and Expenditure	254 000	-
		FX005001005	Fleet Management	27 580 900	36 078 200
		FX005001006001	Human Resources	-	-
		FX005001006002	Management Services	-	-
		FX005001006003	Occupational Clinic	228 000	609 300
		FX005001006004	Training and Industrial Relations	30 000	40 000
		FX005001007	Information Technology	6 023 000	66 758 500
		FX005001008	Legal	-	-
		FX005001011	Risk Management	-	-
		FX005001012	Security Services	47 000	47 000
		FX005001013	Supply Chain Management	-	-
		FX007001001	Housing	-	6 339 900
		FX008001001	Governance Function	-	-

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 5					
NO	MUNICIPAL CLASSIFICATION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	FUNDING	ADOPTED 2020/21	SPECIAL ADJUSTED 2020/21
		FX010001001	Planning and Development/Billboards	-	-
		FX010001005	Economic Development/Planning	3 000 000	10 852 800
		FX010001007001	Project Management Unit - Administration	90 000	-
		FX010001007002	Project Management Unit - Asset Management	-	-
		FX010001007005	Project Management Unit - PMU	-	-
		FX011001005	Fire Fighting and Protection	900 000	875 700
		FX011001007	Police Forces, Traffic and Street Parking Control	258 000	425 400
		FX012001004002	Roads - Urban Roads	145 865 000	193 760 100
		FX012001004003	Roads - Rural Roads	19 460 600	19 460 600
		FX012001005	Taxi Ranks	-	49 900
		FX012002001	Road and Traffic Regulation	-	234 200
		FX013001001	Beaches and Jetties	-	-
		FX013001002	Community Parks (including Nurseries)	-	-
		FX013002003003	Recreational Facilities - Swimming Pools	27 847 000	37 152 100
		FX013002004001	Sport Development and Sport fields	-	10 122 100
		FX013002004002	Sports Grounds and Stadiums - Stadium	-	2 713 700
		FX014001003	Solid Waste Removal	3 604 000	5 382 500
		FX015001001	Public Toilets	-	-
		FX015001002002	Sewerage - Pump stations	2 000 000	2 000 000
		FX015001002003	Sewerage - Sewerage Network	46 604 900	52 246 300
		FX015001003	Storm Water management	-	-
		FX016001001003	Water Treatment-Scientific Services	-	5 800 000
		FX016001002001	Water Distribution - Rural Water	27 500 000	27 500 000
		FX016001002002	Water Distribution - Urban Water	197 092 900	234 948 400
		FX016001002003	Water Distribution - Water Demand Management	49 500 000	47 700 000
				671 834 100	911 512 100
				-	-

OUTSTANDING DEBT - COUNCILLORS - DECEMBER 2020									
NAME OF COUNCILLORS	ADDRESS	ACCOUNT NO.	30 DAYS	60 DAYS	90 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CC ACTION
Cebekhulu L G (Langelihle)	Site 15171 Mzingazi Village	1971816	168.30			168.30	No	Water rural	Blocked prepayment sales
MTHEMBU SN (Samuel N)	H2-801 Ivuba Street Esikhaweni	1634916	797.12	736.16	1 040.83	2 574.11	No	Rates and taxes	Blocked prepayment sales
MTHEMBU SN (Samuel N)	H2-801 Ivuba Street Esikhaweni	1875598	150.47	102.50	1 379.52	1 632.49	No	Water urban	Blocked prepayment sales
MTHETHWA K N (Khethomusa)	NDABAYAKHE RESERVE	1001198	716.46	714.43	780.28	2 211.17	No	Rates and taxes	Blocked prepayment sales
NTULI DE (Dini)	Reserve no.9 Nonkonjane Kwa Dlangezwa	485549	1 519.57	1 250.41	121 124.38	123 894.36	yes	Water rural	
WANDA TP (Thabisile)	Stand 4121/0, KHOZA TRIBAL AREA EXT. 200	1802085			305.70	305.70	No	Water rural	
ZIBANI NT (Ntombenhle)	Ntuze Reserve Kjwa-Dlangezwa /11954 DMV	2100667	454.40			454.40	yes	Rates and taxes	
XULU ZZ (Zakheleni)	Obuka Reserve Empangeni	205008	440.14	420.01	10 808.50	11 668.65	No	Rates and taxes	Blocked prepayment sales
			4 246.46	3 223.51	135 439.21	142 909.18			

OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2020												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
1843042	M	TEMBE	6308245807087	694.78	211.53	256.88	214.27	21 079.21	22 456.67	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2039719	SB&	XULU	7702280766084	-	111.19	93.20	249.38	18 390.53	18 844.30	no	WATER RURAL	PENDING HAND OVER
2119139	MA	ABRAHAMS	6501030157086	2 460.91	2 544.81	2 492.84	2 323.00	13 501.74	23 323.30	no	RATES & SERVICES	PENDING ADJUSTMENT
2080643	JL	ZUNGU	6603155943082	31.05	709.55	187.85	50.60	12 189.37	13 168.42	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1838081	JV	MTHETHWA	6605055368088	193.49	858.97	242.82	11.50	11 727.62	13 034.40	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2375492	LP	DLAMINI	8109050861088	1 033.92	1 245.91	1 224.31	1 175.13	10 904.02	15 583.29	no	WATER RURAL	PENDING HAND OVER
1821088	MJ	BUTHELEZI	5610255346083	136.67	112.44	138.23	202.18	10 162.89	10 752.41	no	WATER RURAL	MATTER POSTPONED
2050720	NB	MASINGA	8112075390083	-	388.68	110.88	424.55	9 154.76	10 078.87	no	WATER RURAL	MATTER POSTPONED
1835757	BM	MDLETSHE	6004075623088	81.65	796.20	132.25	11.50	7 671.57	8 693.17	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2337271	BMF	MASUKU	8106305456086	2 152.58	2 330.53	1 991.99	2 271.18	7 652.71	16 398.99	no	RATES & SERVICES	Prepayment Blocked
2302247	AM	KHOZA	6509285796086	250.91	423.04	178.63	50.60	7 538.17	8 441.35	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1194920	NM	DUBAZANE	6412215274086	503.70	11.50	-	11.50	7 495.59	8 022.29	no	WATER RURAL	SUMMONS TO SHERIFF
1941530	MJ	MSIMANGI	7007256095082	-	340.19	320.14	320.13	7 463.38	8 443.84	yes	RATES & SERVICES	
2230313	T	NGCOBO	7710080308080	99.14	855.27	56.59	87.64	7 141.64	8 240.28	no	WATER RURAL	CONTACT THE DEBTOR
2493866	ZS	MZILENI	7806245330082	-	-	-	-	6 940.02	6 940.02	yes	BURSARY	
1348295	PS	MTHETHWA	7703150445080	135.70	-	-	-	6 604.65	6 740.35	no	WATER RURAL	PROCEEDING WITH DEFAULT JUDGEMENT
2294941	ML	MHLONGO	6506035313089	11.50	62.10	445.92	787.43	6 527.14	7 834.09	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2462280	SN	MSIMANG	6010270527081	-	-	-	-	6 161.35	6 161.35	no	WATER RURAL	PENDING OUTCOME
1840122	T	MTHEMBU	6401045621087	315.10	11.50	11.50	11.50	6 149.74	6 499.34	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1844448	M	MJADU	7612195510081	42.55	11.50	11.50	-	5 844.97	5 910.52	no	WATER RURAL	PROCEEDING WITH DEFAULT JUDGEMENT
1809299	BP	MTHEMBU	7303100752089	-	338.68	11.50	34.50	5 473.02	5 857.70	no	WATER RURAL	REQUEST WHEN LAST PAYMENT MADE
1543377	MW	MTIMKULU	7511145352083	923.59	940.36	917.11	913.88	5 472.98	9 167.92	no	RATES & SERVICES	Prepayment Blocked
1996480	MC	MPANZA	5606105356082	11.50	50.60	-	11.50	4 527.48	4 601.08	no	WATER RURAL	REQUEST WHEN LAST PAYMENT MADE
1768758	Y	KHOZA	5907235736080	-	499.10	92.55	79.88	4 461.01	5 132.54	no	WATER RURAL	AWAIT DOCUMENTS FROM SHERIFF
1742630	Z	KHANYILE	7708260897088	-	143.75	-	962.55	4 393.19	5 499.49	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2066568	CM&	MNGUNI	6609215657083	103.11	93.82	100.95	107.96	4 276.76	4 682.60	no	WATER RURAL	PENDING HAND OVER
1774504	C	MHLONGO	6301290365085	-	-	-	-	4 057.16	4 057.16	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2052212	BP	MATHENJWA	6912165930082	54.05	73.60	-	514.63	4 055.22	4 697.50	no	WATER RURAL	PROCEEDING WITH WARRANT OF ARREST
1855249	LV	MTHETHWA	7512225402087	9 959.66	7 313.00	5 798.84	2 511.62	3 798.34	29 381.46	no	WATER RURAL	PENDING HAND OVER
1847706	M	NYAWENI	7405185540089	46.00	46.00	34.50	250.13	3 281.81	3 658.44	no	WATER RURAL	ATTENDED COURT NOT PRESANT
2302293	MG&	SHANDU & KHUMALO	7409135669089	-	-	-	-	2 747.16	2 747.16	no	WATER RURAL	PENDING HAND OVER
2098023	NM	TSATSI	6808120486089	557.53	1 863.28	890.94	3 858.51	2 308.11	9 478.37	no	WATER RURAL	PENDING HAND OVER
2181112	VI	BUTHELEZI	6310215642080	-	31.05	-	-	2 168.61	2 199.66	no	WATER RURAL	PENDING HAND OVER
1153507	T	DLAMINI	5806010655087	135.70	288.08	-	768.78	1 532.75	2 725.31	no	WATER RURAL	PAYMENTS RECEIVED
2501002	NP	MTHABELA	8703071073085	158.45	149.11	91.94	74.27	1 183.77	1 657.54	no	WATER RURAL	PENDING HAND OVER
1560767	ZDM	KHUMALO	7710225649083	187.12	130.78	139.16	123.93	941.71	1 522.70	no	WATER RURAL	PENDING HAND OVER

OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2020												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
2420755	VS	NDLOVU	6603165498085	-	502.76	-	-	930.35	1 433.11	no	RATES & SERVICES	Prepayment Blocked
1993792	SB	BIYELA	7110175587088	-	-	-	-	893.25	893.25	no	WATER RURAL	PENDING HAND OVER
1208555	BN	KHANYILE	5811080628089	198.62	203.55	3 616.08	191.73	759.72	4 969.70	no	WATER RURAL	PAYMENTS MADE
1800112	NM	MTHEMBU	7111025473081	-	-	-	80.77	758.41	839.18	no	WATER RURAL	PENDING HAND OVER
2265884	TG	MTHETHWA	6407060640084	-	-	-	-	703.68	703.68	no	WATER RURAL	PENDING HAND OVER
2300970	JM	MKHWANAZI	5901205876083	93.82	-	-	108.33	569.80	771.95	no	WATER RURAL	PENDING HAND OVER
1779140	D	KHUMALO	6704215383085	-	-	-	-	549.71	549.71	no	WATER RURAL	PENDING HAND OVER
1340472	BP	MAKHATHINI	7406026241085	-	-	-	91.02	465.88	556.90	no	WATER RURAL	PAYMENTS MADE
2350508	M	NTOMBELA	6501025705089	84.80	111.19	-	72.39	435.89	704.27	no	WATER RURAL	PENDING HAND OVER
2413324	RZ	SITHOLE	8306062441087	-	-	-	-	434.28	434.28	no	WATER RURAL	PENDING HAND OVER
1869643	NS	MAVUNDLA	7907010944089	-	101.88	-	81.11	419.74	602.73	no	WATER RURAL	PENDING HAND OVER
2281276	BW	MPANZA	8909165448089	149.74	149.85	211.09	645.90	417.50	1 574.08	no	WATER RURAL	PENDING HAND OVER
1907024	ET&	SIBIYA	7304200437084	674.04	-	690.22	700.96	395.95	2 461.17	no	RATES & SERVICES	Prepayment Blocked
1609853	ZP	NDLOVU	6704245518080	-	-	-	-	387.55	387.55	no	WATER RURAL	PAYMENTS MADE
1833750	TT	MDLALOSE	6506061027082	-	-	-	-	328.85	328.85	no	WATER RURAL	PENDING HAND OVER
2413282	NV&	NDHLOVU	7610025393082	104.52	122.85	573.59	554.17	288.22	1 643.35	yes	RATES & SERVICES	
1754378	K	NDULINI	7501025832080	-	83.24	148.19	91.84	267.85	591.12	no	WATER RURAL	PENDING HAND OVER
2211590	TB	NGEMA	6104035295082	-	-	-	-	255.20	255.20	no	WATER RURAL	PENDING HAND OVER
1840147	T	MTHEMBU	6401045621087	-	-	-	-	250.22	250.22	no	WATER RURAL	PENDING HAND OVER
2388886	CV	ZUNGU	8610175702081	-	-	-	-	222.75	222.75	no	WATER RURAL	PENDING HAND OVER
1801003	SB	MKHIZE	8004155439080	-	130.47	111.19	80.91	122.41	444.98	no	WATER RURAL	PENDING HAND OVER
1879480	TN	BHENGU	6303010679084	-	111.19	120.20	89.04	105.18	425.61	no	WATER RURAL	PENDING HAND OVER
1786147	L	NDABA	8407045387080	-	176.15	167.45	504.96	97.00	945.56	no	WATER RURAL	PENDING HAND OVER
587477	MS	MCHUNU	7106066395086	95.16	-	-	-	26.09	121.25	no	WATER RURAL	
1769751	JB	NTULI	6304135779080	-	111.84	-	-	18.19	130.03	no	WATER RURAL	
1926490		NCANANA N S & KHOZA N S	8802085785088	2 126.05	1 642.78	1 622.12	1 317.71	0.00	6 708.66	yes	RATES & SERVICES	
2430016		RAMSAVAK S & DANIELS S	6308070243085	2 004.68	2 195.19	-	849.71	0.00	5 049.58	yes	RATES & SERVICES	
2339543	BV	NTULI	8908255689081	750.35	729.21	700.05	674.37	0.00	2 853.98	no	RATES & SERVICES	Prepayment Blocked
2285665	LP	NCUBE	7808240520089	539.12	-	530.42	362.35	0.00	1 431.89	no	RATES & SERVICES	Prepayment Blocked
2092712	ZP	MHLONGO	8702055499084	-	-	-	101.02	0.00	101.02	no	WATER RURAL	
1929973	SC	DLAMINI	7612145343088	150.05	148.49	130.47	38.65	0.00	467.66	no	WATER RURAL	
2082739	DN	MDLULI	7609115456080	687.35	-	4 892.32	-	0.00	5 579.67	no	RATES & SERVICES	Prepayment Blocked
2526529	MZ&	MOTHA	MOTMZ0001	1 585.59	1 958.66	1 178.44	-	0.00	4 722.69	no	RATES & SERVICES	Prepayment Blocked
1201616	SM	GUMEDE	7205035819083	-	1 506.70	624.28	-	0.00	2 130.98	yes	RATES & SERVICES	
1498501	SS	GODLIMPI	7309025791086	-	-	308.96	-	0.00	308.96	yes	RATES & SERVICES	
2376182	GM	ZUNGU	8202220654085	1 950.41	1 845.21	259.45	-	0.00	4 055.07	yes	RATES & SERVICES	

OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2020												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
1821017	MB	MANQELE	7811225467086	-	-	117.02	-	0.00	117.02	no	WATER RURAL	
998822	S	SITHOLE	6004155534080	852.09	-	88.93	-	0.00	941.02	no	RATES & SERVICES	Prepayment Blocked
1590948	HN	ZIKHALI	8009051063082	215.49	189.31	32.56	-	0.00	437.36	no	WATER RURAL	Prepayment Blocked
1940906	NH	GUMEDE	8101080322082	389.77	-	1.09	-	0.00	390.86	no	RATES & SERVICES	Prepayment Blocked
425525	M&A	SMIT	7006075148080	1 641.16	1 669.34	-	-	0.00	3 310.50	no	RATES & SERVICES	Prepayment Blocked
1098253	NP	MAJOZI	6912030573083	-	1 400.37	-	-	0.00	1 400.37	no	WATER RURAL	REGULAR PAYMENTS
2070028	PS	NDLOVU	8010180250087	817.66	845.11	-	-	0.00	1 662.77	no	RATES & SERVICES	Prepayment Blocked
1007344	MC	MPANZA	5606105356082	915.42	644.95	-	-	0.00	1 560.37	no	RATES & SERVICES	Prepayment Blocked
1566720	NZ	NGUBANE	8101190530087	-	411.32	-	-	0.00	411.32	yes	RATES & SERVICES	Prepayment Blocked
1957875	TA	NDLOVU	6407215466088	131.09	335.15	-	-	0.00	466.24	no		
2255364	SH	MNGOMEZULU	8211290705081	317.48	316.55	-	-	0.00	634.03	no	RATES & SERVICES	Prepayment Blocked
2285633	LC	ZAKWE	7003100592085	379.27	313.43	-	-	0.00	692.70	no	RATES & SERVICES	Prepayment Blocked
890508	C&E	MTHEMBU	6611155556085	323.44	302.55	-	-	0.00	625.99	no	RATES & SERVICES	Prepayment Blocked
1162942	JS	THUSI	7510075363086	1 336.68	284.38	-	-	0.00	1 621.06	yes	RATES & SERVICES	
2375929	M	KUNENE	7308315638080	93.82	129.85	-	-	0.00	223.67	no		
1043656	PC&	NXUMALO	7505245728085	609.88	127.60	-	-	0.00	737.48	no	RATES & SERVICES	Prepayment Blocked
1835242	WP	MABASO	7402210306081	-	101.39	-	-	0.00	101.39	no	WATER RURAL	REGULAR PAYMENTS
1572459	NB	NGCOBO	7010200721084	396.55	64.38	-	-	0.00	460.93	no	RATES & SERVICES	Prepayment Blocked
2420280	FZ	MTHEMBU	7609240364084	1 412.07	-	-	-	0.00	1 412.07	no	RATES & SERVICES	Prepayment Blocked
1233544	R	GOVINDASAMY	7209100258086	1 404.63	-	-	-	0.00	1 404.63	no	RATES & SERVICES	Prepayment Blocked
2303385	BS&	MBHAMALI	7801050551088	1 375.87	-	-	-	0.00	1 375.87	no	RATES & SERVICES	REGULAR PAYMENTS
1596026	ED	SHAMASE	6904175458089	1 320.50	-	-	-	0.00	1 320.50	no	RATES & SERVICES	REGULAR PAYMENTS
2011449	PN	NGEMA	7212300467085	1 121.58	-	-	-	0.00	1 121.58	no	RATES & SERVICES	Prepayment Blocked
1201944	S	HIRAMAN	6508305013084	1 103.19	-	-	-	0.00	1 103.19	no	RATES & SERVICES	Prepayment Blocked
1564049	SR&	SIBIYA	7612280398087	1 081.82	-	-	-	0.00	1 081.82	yes	RATES & SERVICES	
1611725	NF&	MDLET SHE	7210265617082	1 046.50	-	-	-	0.00	1 046.50	no	RATES & SERVICES	Prepayment Blocked
291399	PP&	DLAMINI	6504065350089	885.24	-	-	-	0.00	885.24	no	RATES & SERVICES	Prepayment Blocked
2211399	GN	NJAPHA	7404200297080	866.01	-	-	-	0.00	866.01	no	RATES & SERVICES	Prepayment Blocked
59678	SW&	DU TOIT	5606015053084	822.36	-	-	-	0.00	822.36	no	RATES & SERVICES	Prepayment Blocked
1389284	WN&	KHUMALO	6806015461084	760.65	-	-	-	0.00	760.65	no	RATES & SERVICES	Prepayment Blocked
1767419	NN	MBATHA	7104010464082	686.99	-	-	-	0.00	686.99	no	WATER & ELECTRICITY	PENDING ACTION
1702740	NG	MTHETHWA	8411070516084	655.46	-	-	-	0.00	655.46	no		
752988	CP	MSIMANGO	7610275512084	582.34	-	-	-	0.00	582.34	no	RATES & SERVICES	Prepayment Blocked
1391572		DLADLA LE & NDLOVU NHM	7409225532080	510.57	-	-	-	0.00	510.57	no	RATES & SERVICES	Prepayment Blocked
571942	BB	MATHE	6502230613084	507.87	-	-	-	0.00	507.87	no	RATES & SERVICES	Prepayment Blocked
2182028	SI	KANYILE	8312245439089	460.64	-	-	-	0.00	460.64	no		

OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2020												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
995765	B	MTHIYANE	6303170350088	426.88	-	-	-	0.00	426.88	no		
2282216	NS	KUNENE	7708281036088	384.21	-	-	-	0.00	384.21	no	RATES & SERVICES	Prepayment Blocked
1103697	SP	NZIMANDE	7212310267087	369.22	-	-	-	0.00	369.22	no	RATES & SERVICES	Prepayment Blocked
1228015	P	GOUNDEN	7107210886087	306.36	-	-	-	0.00	306.36	no	RATES & SERVICES	Prepayment Blocked
2120737	JMB	FAURIE	5708300096081	291.74	-	-	-	0.00	291.74	no	RATES & SERVICES	Prepayment Blocked
2482913	TI	MOAMOSI	7202025518080	261.00	-	-	-	0.00	261.00	no	RATES & SERVICES	Prepayment Blocked
1665079	BN	ZULU	6803055431085	256.80	-	-	-	0.00	256.80	no	WATER RURAL	Prepayment Blocked
1994108	TE&	NDLOVU	7405125962088	233.76	-	-	-	0.00	233.76	no	RATES & SERVICES	Prepayment Blocked
1180684	JP&	THANDRAYAN	6809275093084	224.18	-	-	-	0.00	224.18	no	RATES & SERVICES	Prepayment Blocked
2421188	SCV	MADLALA	7005185646082	222.05	-	-	-	0.00	222.05	no	WATER RURAL	Prepayment Blocked
426991	MG	GOVENDER	6112255222082	220.40	-	-	-	0.00	220.40	no	RATES & SERVICES	Prepayment Blocked
2210243	OD	NHLEKO	7904295970087	216.02	-	-	-	0.00	216.02	no	RATES & SERVICES	Prepayment Blocked
1953856	LM	NDLOVU	6706120666082	211.36	-	-	-	0.00	211.36	no	WATER RURAL	
2200012	MD&	MOHAPI	7504275722084	168.86	-	-	-	0.00	168.86	no	RATES & SERVICES	Prepayment Blocked
2478145	FNC	MKHWANAZI	8307170263082	134.58	-	-	-	0.00	134.58	no	RATES & SERVICES	Prepayment Blocked
583306	P&B	JEWLAL	7210115171082	128.65	-	-	-	0.00	128.65	no	RATES & SERVICES	
1903929	BW	MPANZA	8909165448089	111.83	-	-	-	0.00	111.83	no	WATER RURAL	Prepayment Blocked
1436079	GM&	DUBE	5901265535081	106.76	-	-	-	0.00	106.76	no	RATES & SERVICES	Prepayment Blocked
281841	MF	DLUDLA	6412126200089	103.96	-	-	-	0.00	103.96	no	RATES & SERVICES	
				60 877.37	41 953.01	32 097.14	25 051.17	255 083.82	415 062.51			

ORDERS IN EXCESS OF R 100 000					
OCTOBER 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510003695	2020/10/05	Chlorine gas 940kg	2300000834 Vilox Pty Ltd	172 311.24
	4510003994	2020/10/01	COLD TAR	2300001220 Dumam Trading Pty Ltd	147 500.00
	4510004044	2020/10/06	Training Operational	2300001229 World Focus 382 Cc	173 880.00
	4510004052	2020/10/06	ROLLER (PADFOOT/TAMPING) (PLANT HIRE)	2300002996 Mevamhlophe Sands Netshe	147 000.00
	4510004063	2020/10/07	ROLLER (PADFOOT/TAMPING) (PLANT HIRE)	2300002996 Mevamhlophe Sands Netshe	147 000.00
	4510004070	2020/10/07	Consultations and Settlement Negotiation	300980 Sekelaxabiso CA Inc	147 000.00
	4510004076	2020/10/07	Bitumen stable 60	2300002251 Thubelihleh Construction Pty Ltd	104 650.00
	4510004079	2020/10/07	10cub m DOUBLE DIFF TIP TRUCK(PLANT HIRE	2300000748 Justngwane Trading	144 000.00
	4510004087	2020/10/07	Fixed Asset	400590 The Rescue Tool Guys pty ltd	139 528.51
	4510004090	2020/10/08	Maintenance of Unspecified Assets	2300002860 MayabeyaTrading Pty Ltd	127 733.55
	4510004091	2020/10/08	Maintenance of Unspecified Assets	2300001497 Masina Engineering Pty Ltd	130 435.00
	4510004137	2020/10/13	Repair defective streetlights East N2	2300000757 H F Engineering Pty Ltd	149 000.00
	4510004203	2020/10/15	CUBICLE REPLACEMENT (NOZIZWE)	2300002453 Inozizwe pty ltd	125 000.00
	4510004285	2020/10/22	Crusher Run (SPECIFY QUANTITY)	2300000912 Amazwide Builders And Quantity Surv	108 522.00
	4510004375	2020/10/27	Building Alterations	2300002622 Makadevila Consultants Pty Ltd	154 439.25
	4520000147	2020/10/28	Fixed Asset	400590 The Rescue Tool Guys pty ltd	139 528.51
	4530000660	2020/10/02	KIT JOINT H/S 240-300mm x 3CORE PILC BEL	2300000692 Shoreline Industrial Services Pty L	107 450.00
	4530000670	2020/10/05	METER PRE-PAY S/P 80 AMP 230V (PLUG IN T	2300000737 Imperial Marketing Pty) Ltd	101 040.00
	4530000672	2020/10/05	Meter water 20mm with restrictor in abov	2300002453 Inozizwe pty ltd	125 000.00
	4530000674	2020/10/06	CABLE AIRDAC 10mm x 2C Cu + 2 x 0.9mm Cu	301152 Global Cables Pty Ltd	102 500.00
	4530000675	2020/10/06	CABLE 16mm X 4 CORE CU STRANDED ECC L.V.	300750 Tri-Star Technology Cc	122 470.00
	4530000676	2020/10/06	TYRE NEW 315/80R22.5	200176 Sinathy pty ltd	126 828.00

	4530000677	2020/10/06	Tyre New 295/80R22.5	200176 Sinathy pty ltd	145 950.00
	4530000685	2020/10/08	Meter prepay 1ph split wireless keypad	300998 Conlog Pty Ltd	131 035.50
	4530000705	2020/10/12	Fitting Streetlight 55 w LED to Council'	2300000692 Shoreline Industrial Services Pty L	116 940.00
	4530000742	2020/10/22	METER PRE-PAY S/P 80 AMP 230V (PLUG IN T	2300000692 Shoreline Industrial Services Pty L	113 700.00
	4530000744	2020/10/23	70 mm 2 5 core ABC Conductor	301030 ARB Electrical Wholesalers pty ltd	108 000.00
	4530000745	2020/10/23	Contactoer Allen Bradley 100-C37KF10C 65	301030 ARB Electrical Wholesalers pty ltd	111 452.00
	4530000753	2020/10/27	TYRE NEW 315/80R22.5	200176 Sinathy pty ltd	139 230.00
	4530000756	2020/10/27	Meter water 20mm with restrictor in abov	2300002359 Cool Ideas 1275 cc	107 000.00
	4530000757	2020/10/27	TAPE SCOTCHFIL PUTTY 38mm WIDE	2300003050 CPE Distributors cc	126 312.00
					4 042 435.56
ORDERS IN EXCESS OF R 100 000					
NOVEMBER 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510004532	2020/11/11	ANTARIES 11KV BREAKER REPAIRS	2300003036 Ijonathi Electrical Contract	100 000.00
2	4530000833	2020/11/20	TYRE NEW 315/80R22.5	2300000737 Imperial Marketing Pty) Ltd	101 920.26
	4510004543	2020/11/12	Invoice 225 - Mavika Engineering - A1276	2300000327 Mavika Engineering Cc	115 580.00
	4510004667	2020/11/24	COLD TAR	2300001220 Dumam Trading Pty Ltd	128 000.00
	4510004606	2020/11/18	Sampling of IE Sewege	2300000029 Electrosure Contractor Cc	134 589.96
	4530000822	2020/11/16	PAPER TOILET 48/PKT (SANS SPEC 289) 500	301160 Taque Two International pty ltd	135 800.00
	4510004674	2020/11/24	Fibre Install Alton Mech W S Gate House	2300002072 Comsafrica Pty Ltd	142 147.36
	4530000831	2020/11/19	Bag refuse Clear(UMGENI) 40micron 760x91	2300002364 Ndathane Trading pty ltd	142 500.00
3	4510004684	2020/11/25	Fixing of ablutions	2300001220 Dumam Trading Pty Ltd	145 000.00
4	4510004574	2020/11/16	Hillview Repairs	2300000426 Helinex Construction And Projects C	146 190.00
5	4510004431	2020/11/02	Battery Charger (spec)	2300002581 Cebisa Isizwe Construction And Reno	147 172.00
6	4530000829	2020/11/17	Switch Mosdorfer 160A/500V Siba fuse 120	300478 Smart Switch Distributors Cc	149 960.00
7	4510004700	2020/11/26	Scorpio Sub. Hercules 1 BKR repair	2300001223 Theshani Trading Enterprise Pty Ltd	169 000.00
8	4510004553	2020/11/12	Maintenance of Unspecified Assets	2300003017 Sinolwethu Investments pty ltd	169 050.00
9	4510004649	2020/11/23	Service	2300000987 Terrence Trading Enterprise Pty Ltd	169 500.00
10	4510004630	2020/11/20	Maintenance of Unspecified Assets	2300003017 Sinolwethu Investments pty ltd	189 950.00
11	4510004551	2020/11/12	SUPER SUCKER: Min 10 000 (PLANT HIRE)	2300001288 Simultaneuosly Pty Ltd	190 650.40
					2 477 009.98
ORDERS IN EXCESS OF R 100 000					

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
DECEMBER 2020					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510004813	2020/12/03	2300003017 Sinolwethu Investments pty ltd	Intshishi Trading Enterprise Cc	100 650.00
2	4510004849	2020/12/07	400614 K2020787081 (SOUTH AFRICA)	Mqhelo Pty Ltd	120 000.00
3	4510004723	2020/12/01	2300000807 Magnum Mega Watts Cc	Syala Engineering and Engineers	132 750.00
4	4510004766	2020/12/01	2300002203 MM Connection Trading Pty Ltd	Stormpower Events Ptyt Ltd	134 955.03
5	4510004769	2020/12/01	2300002203 MM Connection Trading Pty Ltd	Mqhelo Pty Ltd	143 486.00
6	4520000174	2020/12/01	400541 Pine Valley Institute Pty Ltd	Cool Ideas 1275 cc	150 000.00
7	4510004940	2020/12/15	2300003017 Sinolwethu Investments pty ltd	Inqubeko Yamanzima pty ltd	152 689.90
8	4510004907	2020/12/14	300101 Turfmaster Pty) Ltd	Blue Ridge Software Consulting and	163 923.09
9	4510004842	2020/12/07	2300001223 Theshani Trading Enterprise Pty Ltd	De Chastellion pty ltd	168 500.00
10	4510004845	2020/12/07	2300001223 Theshani Trading Enterprise Pty Ltd	Eagle Ventures	168 500.00
11	4510004724	2020/12/01	200083 Muhle Ujehova Project Pty Ltd	LZ Solutions	170 103.00
12	4510004998	2020/12/29	2300001229 World Focus 382 Cc	Perform Import and Export pty ltd	170 268.93
13	4510004999	2020/12/29	2300001229 World Focus 382 Cc	Zcube Technologies pty ltd	170 268.93
14	4510004952	2020/12/18	301088 Khulio Pty Ltd	FDB Consulting	172 925.00
15	4510004729	2020/12/01	2300001888 Melozana Trading Pty Ltd	Enterprise Premium Solutions	175 554.00
16	4510004732	2020/12/01	2300002628 Luthandosibu Pty Ltd	Nemtec pty ltd	178 699.95
					2 473 273.83

SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES								
Oct-20								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
DEV20/21-19	Electricity and Energy Services	07/10/2020	R 287 881.01	36(1)(a)(i)	Lucky Mchunu	Inter Southern Power (Pty) Ltd	Transformer feeds Richards Bay Netcare Hospital and other Municipal key customers and should transformer 1, currently running, fail, the life of people will be in danger.	YES
	Community Services	27/10/2020	R 2 744 296.80	36(1)(a)(ii)	S Hiraman	KZN Sharksboard	KZN Sharksboard is the only company in the country that provides the service of meshing nets to prevent shark attacks	YES
	Corporate Services	30/10/2020	R 292 135.74	36(1)(a)(v)	Nonhlanhla Zulu	Quality Web Designs	Final invoice - MITS bulk sms system - July 2020	YES
			R 3 324 313.55					
Nov-20								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
	Community Services	20/11/2020	R 3 946 060.80	36(1)(a)(i)	TJ Mabaso	Mafoko, Fidelity, Freeman, Select, Prosecure	Installation and maintenance of electronic security barriers (alarm systems) plus mnedering of various guarding related services for the City of uMhlathuze for a period of three years	YES
			R 3 946 060.80					
Dec-20								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
DEV20/21-033	Electricity and Energy Services	11/12/2020	R 26 220.00	36(1)(a)(i)	T Khoza	MAN Indodah Truck Centre Zululand	Assess and quote to repair	YES
DEV20/21-034	Electricity and Energy Services	11/12/2020	R 20 838.00	36(1)(a)(i)	T Khoza	UD Magnis	Assess and quote to carry out COF	YES
DEV20/21-030	Electricity and Energy Services	11/12/2020	R 852 417.79	36(1)(a)(i)	T Khoza	Provincial Motors	Carry out COF repairs and obtain certificate	YES
DEV20/21-003	Infrastructure Services	17/12/2020	R 25 818 887.51	36(1)(a)(v)	D Mkhwanazi	Khabeni, RMSP, Ekene	Emergency procurement: supply and delivery of water tankers with capacity of 16000 litre	YES
DEV20/21-002	Infrastructure Services	21/12/2020	R 2 906 592.95	36(1)(a)(v)	JJ Schutte	Mariswe Consulting	Development and upgrade of rural road infrastructure	YES
			R 29 624 956.25					
TOTAL DEVIATIONS FOR QUARTER			R 36 895 330.60					



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

BANK ACCOUNT WITH

Municipality

Consolidated Quarterly

City of uMhlathuze

Date	Payee	Amount in R'000
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5. Section 11(f) - Refund money incorrectly paid into a bank account;

06/10/2020	Mrs AAA van der Linde	3 100.00
15/12/2020	Mrs JJ Swanepoel	8 000.00

6. Section 11(g) - Refund guarantees, sureties and security deposits;

10/2020 to 12/2020	Various	853952.08

DISTRIBUTION

1. Did the Accounting Officer table in Council a consolidated report of
2. Date the consolidated report was tabled; and
3. Was the copy of the consolidated report of all withdrawals submit

CHIEF FINANCIAL OFFICER

Instructions for completing this report:

The Accounting Officer must include information motivating the non-budgetted withdrawal to council or incorporated into the table above by inserting additional space. This report must be tabled in Council within 30 days after the end of each quarter

Withdrawals that must be reported each quarter:

Distribution:

1. Table this report in a full council meeting, including additional motivation on a
2. Submit a copy to the relevant National Treasury, Provincial Treasury and the

Yearly Report for period 01/10/2020 to 31/12/2020 (complete relevant period)

of all withdrawals within 30 days after the end of the quarter;

ted to the Auditor General

action taken to rectify, within 30 days after the end of each quarter (section 11(4))

• Auditor-General

DVED BUDGET

vant period)



Authorised by (name)

Council in terms of Quarterly Financial report for the quarter ended 31 December 2020 (RPT 170180)
Council in terms of Quarterly Financial report for the quarter ended 31 December 2020 (RPT 170180)

Council in terms of Quarterly Financial report for the quarter ended 31 December 2020 (RPT 170180)

YES
DATE : 28/10/2020
YES

NAGER

rough an Adjustments Budget. This motivation can be an additional report