

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	44 648	48 466	56 290	50 637	46 389	46 769	53 112	73 866	65 180	57 913	73 918	63 397	999 089	741 186	789 362
Service Charges - Electricity Revenue	148 363	177 179	135 371	197 302	161 219	168 208	192 211	194 135	201 064	190 274	237 168	223 302	3 369 027	2 619 522	2 881 475
Service Charges - Water Revenue	23 724	98 383	23 834	41 661	52 016	28 116	37 959	42 635	72 820	39 895	55 273	46 099	899 668	676 171	730 265
Service Charges - Waste Water Management	9 949	10 454	9 068	9 980	10 076	9 682	10 949	10 786	10 440	6 313	15 111	15 044	187 615	141 247	177 972
Service Charges - Waste Management	4 459	4 463	4 134	3 765	4 415	3 881	13 498	8 130	6 151	4 899	10 164	7 418	148 408	130 686	141 135
Rent of Facilities and Equipment	474	1 014	326	464	576	394	1 642	1 641	1 810	1 354	1 958	2 714	21 627	20 794	24 309
Interest and Investments income	2 569	1 341	2 262	(709)	2 459	6 025	5 375	5 375	5 375	5 375	5 375	5 375	78 462	67 015	68 916
Interest earned - Outstanding Debtors				-	162	88	-	-	-	-	-	-	250	-	-
Fines	277	160	276	265	694	365	987	884	163	582	629	915	11 487	9 734	10 026
Licenses and Permits				-		-	-	-	-	-	-	-	-	-	-
Income For Agency Services		2 615		-	1 082	909	-	-	-	-	-	-	15 557	11 280	11 618
Grants and Subsidies Operating	217 025	6 731	66 678	-	1 390	173 869	84	927	133 765	-	-	-	1 017 520	597 533	639 714
Other Revenue	102 721	75 866		69 204	51 450	22 764	4 713	4 563	4 142	4 006	3 866	4 524	374 785	54 673	56 709
Grants and Subsidies Capital	-	26 000		-		32 000	516	-	61 061	-	-	-	276 837	199 536	213 572
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	554 209	452 672	298 239	372 569	331 928	493 070	321 046	342 942	561 971	310 611	403 462	368 788	7 400 332	5 269 377	5 745 073

Component 2 - Revised Monthly Projections of Expenditure (Operating and Capital) and Revenue for Each Vote																				
			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Actual		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Deputy Municipal Manager - City Development																				
FX003001003	AR	Pollution Control	667	-	6	437		6	439		6	446	-	6	444	-	6	514		6
FX005001010	BN	Property Services	63	-	36	64		36	64		48	40	-	26	87	-	38	64		34
FX005001014	BR	Valuation Service	192	-	3	216		4	412		4	227	-	3	458	-	3	196		4
FX007001001	BT	Housing	2 504	-	188	32 579		4 420	13 840		30 312	16 602	-	25 465	2 493	-	620	26 436		188
FX009001004	BW	Licensing and Regulation	97	-	5	141		7	64		12	64	-	8	64	-	33	65		19
FX009002006	BX	Tourism	324	-	3	270		3	251		3	272	-	3	251	-	3	301		3
FX010001001	BY	Billboards	191	-	3	150		3	143		3	142	-	3	195	-	3	181		3
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 792	-	22	1 833		22	1 628		22	1 831	-	22	1 664	-	22	2 167		22
FX010001004	CA	Development Facilitation	29	-	165	464		164	629		163	445	-	163	476	-	164	196		163
FX010001005	CC	Economic Development/Planning	2 013	-	32	2 087	1 491	32	2 075	15	32	2 403	1 242	32	2 074	3	45	2 038	5	32
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 105	-	184	1 971		95	2 030		101	2 063	-	103	2 012	-	221	2 246		69
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	391	-	-	265			170		825	238	-	238	222	-	222	235		235
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	331	-	5	356		5	435		5	389	-	5	421	-	5	403		5
Deputy Municipal Manager - City Development Total			10 699	-	652	40 833	1 491	4 797	22 180	15	31 536	25 162	1 242	26 077	10 861	3	1 385	35 042	5	783
Deputy Municipal Manager - Community Services																				
Community Services, Health and Public Safety																				
FX001002008	AH	Disaster Management	199	-	2	226		2	179		2	291		2	288	-	2	173		2
FX011001005	CK	Fire Fighting and Protection	8 935	-	194	8 758		156	9 854	7	150	9 005		1 542	10 652	-	158	10 249	200	254
FX012001005	CP	Taxi Ranks	487	-	1	455	2 715	1	496		3 414	498		1	467	-	1	485	2 128	1
FX014001003	DC	Solid Waste Removal	8 456	-	51 157	11 648	1 936	9 326	11 574		12 422	11 035		9 771	16 330	-	10 039	12 724		42 958
FX014001004	DE	Street Cleansing	3 402	-	84	3 472		84	3 585		84	3 734		84	3 796	-	84	4 860		84
FX015001001	DF	Public Toilets	213	-	3	144		3	177		3	172		3	184	-	3	177		3
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	414	-	2	421		2	416		2	508		2	459	-	2	1 094		2
Community Services, Health and Public Safety Total			22 106	-	51 443	25 124	4 651	9 574	26 281	7	16 077	25 243	-	11 405	32 176	-	10 289	29 762	2 328	43 304
Protection services																				
FX005001012	BP	Security Services	2 576	-	38	3 043		38	3 424		38	2 387	-	38	2 577	-	38	3 013		38
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	7 090	-	154	6 925		110	7 480	4	857	6 125	-	432	8 024	11	417	6 333		320
FX012002001	CR	Road and Traffic Regulation	1 778	-	114	1 834		2 692	1 679		(526)	1 715	-	1 468	1 735	15	1 096	1 789		1 255
FX011001006	CU	Public Safety Licensing and Control of Animals	11	-	-	139			75			75	-	-	75	-	-	75		

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			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			11 455	-	306	11 941	-	2 840	12 658	4	369	10 302	-	1 938	12 411	26	1 551	11 210	-	1 613
Recreation and Environmental services																				
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 049	-	53	1 470		46	1 242		43	1 223	-	58	1 356	-	55	645		40
FX001001005002	AC	Halls	2 657	-	110	3 291		109	3 914		88	3 334	-	68	2 954	148	91	3 892		73
FX001001006001	AE	Libraries and Archives	2 814	-	54	3 278		87	3 234		57	3 218	-	66	3 091	-	9 694	3 741		60
FX001001006002	AF	Cyber Cadets	226	-		237			241		699	405	-	404	231	-	230	257		136
FX001001008	AG	Museums and Art Galleries	304	-	5	350		6	368		6	339	-	5	328	-	5	365		254
FX013001001	CS	Beaches and Jetties	328	-	16	2 419		16	2 244		16	1 244	-	16	1 927	-	16	1 617	99	16
FX013001002	CT	Community Parks (including Nurseries)	7 988	-	4 936	9 172		673	8 794		(3 689)	8 775	109	678	7 956	79	672	9 523	23	696
FX001002007	CV	Cultural Matters	172	-	1	752		1	851		1	574	-	1	368	-	1	476		1
FX013002003001	CW	Recreational Facilities - Caravan Park		-								-	-	-	-	-	-			
FX013002003002	CX	Recreational Facilities - Parks Administration	884	-	12	891		12	890		12	872	-	12	955	-	12	956		12
FX013002003003	CY	Recreational Facilities - Swimming Pools	2 436	-	33	2 806		33	2 511	3 383	33	2 785	5 331	4 524	2 843	560	129	3 485	2 290	73
FX013002004001	CZ	Sport Development and Sportfields	1 806	586	154	2 690	2 150	153	2 857		153	3 843	-	153	2 058	514	153	2 650	4 793	155
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 116	(3 111)	-	907	10 908		981	2 621	-	1 004	8 298	-	980	7 440	-	1 005	11 096	
			21 780	(2 525)	5 374	28 263	13 058	1 136	28 127	6 004	(2 581)	27 616	13 738	5 985	25 047	8 741	11 058	28 612	18 301	1 516
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			55 341	(2 525)	57 123	65 328	17 709	13 550	67 066	6 015	13 865	63 161	13 738	19 328	69 634	8 767	22 898	69 584	20 629	46 433
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																				
Administration																				
FX001001005003	AD	Municipal Buildings	48	(2 223)	7	1 265	1 968	7	1 789	2 557	7	473	60	7	556	224	7	2 307	22 652	7
FX005001001	BB	Administrative and Corporate Support	(77)	-	49	(74)		49	134		49	199	-	49	313	-	49	453		49
FX009001002	BV	Air Transport	751	(4 148)	5	1 637	4 590	1 939	2 182		(1 936)	1 186	1 637	288	2 122	-	8	1 294	1 792	4
Administration Total			722	(6 371)	61	2 828	6 558	1 995	4 105	2 557	(1 880)	1 858	1 697	344	2 991	224	64	4 054	24 444	60
Legal Services																				
FX005001008	BL	Legal Services	1 032	-	8	1 095		8	1 011		8	1 084	-	8	1 038	-	8	1 139		8
Legal Services Total			1 032	-	8	1 095	-	8	1 011	-	8	1 084	-	8	1 038	-	8	1 139	-	8
Information Technology																				
FX005001007	BK	Information Technology	(7 090)	-	28	(3 139)		28	27 527	301	28	10 834	244	28	19 644	38	28	7 200	343	28
Information Technology Total			(7 090)	-	28	(3 139)	-	28	27 527	301	28	10 834	244	28	19 644	38	28	7 200	343	28

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			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																				
FX005001006001	BG	Human Resources	142	-	26	(18)		26	55		26	(148)	-	26	(167)	-	26	(207)		26
FX005001006002	BH	Management Services	296	-	6	283		6	287		6	287	-	6	289	-	6	290		6
FX005001006003	BI	Occupational Clinic	61	-	12	(152)		14	161		12	161	-	15	141	20	12	162		12
FX005001006004	BJ	Training and Industrial Relations	(116)	-	30	179		30	84		30	147	-	30	172	-	30	412		30
Human Resources Total			383	-	74	292	-	76	587	-	74	447	-	77	435	20	74	657	-	74
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			(4 953)	(6 371)	171	1 076	6 558	2 107	33 230	2 858	(1 770)	14 223	1 941	457	24 108	282	174	13 050	24 787	170
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																				
FX005001013	BQ	Supply Chain Management	(338)		153	(141)		62	2 566		67	207		150	(92)	-	592	610		309
FX005002001	BS	Asset Management	269		6	194		6	213		6	215		6	197	-	6	236		6
FX005001004001	DR	Financial Management Grant Interns	54			230			122		406	135		135	131	-	131	73		73
FX005001004002	DS	Revenue and Expenditure	(11 905)		203 775	(8 920)		63 991	(7 163)		55 763	(8 262)		31 044	(7 378)	16	62 831	(8 326)	12	124 960
FX005001004003	DT	Finance	1 139		4	756		4	598		4	685		4	213	-	4	603		4
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			(10 781)	-	203 938	(7 881)	-	64 063	(3 664)	-	56 246	(7 020)	-	31 339	(6 929)	16	63 564	(6 804)	12	125 352
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																				
Electrical Supply Service																				
FX002001001001	AI	Marketing and Customer relations	2 084		34	2 129		34	2 912		34	2 168	-	34	2 398	-	34	2 346		34
FX002001001002	AJ	Administration	155 549		1	161 345		1	96 086		1	106 575	-	1	112 755	-	1	108 827		1
FX002001001004	AL	Electricity Distribution	23 067	(5 458)	238 589	23 366	6 625	187 546	24 974	(1 546)	195 737	24 869	24 351	160 254	25 317	-	103 174	27 841	16 476	177 799
FX002001001005	AN	Electricity Planning	1 500		26	1 436		26	1 408		26	1 529	-	26	1 405	5 071	26	1 440		26
FX002001002001	AP	Street Lighting	1 867		21	2 664		21	1 967	379	326	1 963	-	21	1 813	-	21	3 043		21
FX002001002002	AQ	Process Control Systems	(617)		9	3 446		9	2 674		9	3 138	-	9	1 258	-	9	4 108	2 301	9
FX005001005	BF	Fleet Management	8 098		38	8 694		38	6 829	14 549	2 232	8 457	80	38	6 928	-	38	9 127		38
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			191 548	(5 458)	238 718	203 080	6 625	187 675	136 850	13 382	198 365	148 699	24 431	160 383	151 874	5 071	103 303	156 732	18 777	177 928

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			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																				
Civil Engineering Services																				
FX012001004001	CM	Roads - Railway Sidings	9		429	11			154			10	-	-	10	-	-	107		-
FX012001004002	CN	Roads - Urban Roads	13 109	3 334	74	13 567	5 666	74	12 741	1 013	10 811	13 415	14 322	7 991	13 159	463	(524)	15 324	14 594	74
FX012001004003	CO	Roads - Rural Roads	6 412		71	8 303		71	12 167		6 399	7 005	-	(1 102)	11 196	-	2 450	11 444		1 696
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	90		176	63			61			63	-	529	61	-	-	139		353
FX015001002002	DH	Sewerage - Pumpstations	9 023	(13)	28	4 145	14 440	28	4	1 523	28	4 764	-	28	4 934	15 457	28	5 790	2 760	28
FX015001002003	DI	Sewerage - Sewerage Network	11 186		55 905	11 930	2 059	10 121	12 132	2 946	15 793	11 525	1 460	12 486	11 786	-	9 977	11 998	1 089	46 651
FX015001003	DJ	Storm Water Management	2 019		1	2 178		1	2 301		1	2 280	-	1	2 500	-	1	2 346		1
FX015001004	DK	Treatment	4 321	1 670	22	6 395	2 088	22	5 330	571	22	6 241	9 074	22	5 768	5 447	22	7 835		22
FX016001002001	DM	Water Distribution - Rural Water	10 987		63	7 304	4 123	63	6 202	1 663	6 766	8 925	17 043	706	6 223	2 084	2 219	6 801	325	63
FX016001002002	DN	Water Distribution - Urban Water	23 915	18 432	55 060	29 554	38 802	61 086	18 508	38 361	96 535	19 835	12 680	66 170	18 530	6 856	32	24 234	31 823	48 251
FX016001002004	DP	Water Treatment - Clarified Water	2 816		3 169	3 014		3 251	2 993		3 482	2 911	-	3 900	2 551	-	2 846	2 573		2 645
FX016001002005	DQ	Water Treatment - Purification works	84 846		51 744	92 233	822	58 569	66 688	16 800	39 537	79 662	862	48 406	90 303	-	63 268	53 668	8 631	24 398
FX003001002	DU	Coastal Protection	3			2			3	138		3	12	-	3	-	-	3		-
Civil Engineering Services Total			168 736	23 423	166 742	178 699	68 000	133 286	139 284	63 015	179 374	156 639	55 453	139 137	167 024	30 307	80 319	142 262	59 222	124 182
Engineering Services																				
FX010001007001	CE	Project Management Unit - Administration	554		13	686		13	642		13	749	-	13	669	-	13	509		13
FX010001007005	CI	Project Management Unit - PMU	(366)		14	(375)		14	(273)		14	(325)	-	14	(284)	-	14	(312)		14
Engineering Services Total			188	-	27	311	-	27	369	-	27	424	-	27	385	-	27	197	-	27
Infrastructure and Facilities Management																				
FX001001005001	AB	Buildings Maintenance	1 477		24	1 435		24	1 410		24	1 510	-	24	1 460	-	24	1 609		24
FX010001007002	CF	Project Management Unit - Asset Management	(425)		23	(486)		22	(446)		21	(455)	-	21	(234)	-	23	2 462		20
Infrastructure and Facilities Management Total			1 052	-	47	949	-	46	964	-	45	1 055	-	45	1 226	-	47	4 071	-	44
Infrastructure Support Services																				
FX016001001003	DL	Water Treatment - Scientific Services	(430)		32	(705)		32	(326)		32	(507)	-	32	(342)	-	32	(416)		32
FX016001002003	DO	Water Distribution - Water Demand Management	1 671	(4 535)	7	1 233	3 377	7	1 423	320	7	1 446	4 326	7	1 502	-	7	1 838		7
Infrastructure Support Services Total			1 241	(4 535)	39	528	3 377	39	1 097	320	39	939	4 326	39	1 160	-	39	1 422	-	39
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			171 217	18 888	166 855	180 487	71 377	133 398	141 714	63 335	179 485	159 057	59 779	139 248	169 795	30 307	80 432	147 952	59 222	124 292

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			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																				
FX004001001001	AS	Mayor and Council	8 867		47	(2 084)		48	(954)		48	(1 379)	-	49	(351)	-	48	141	34	48
FX004001002001	AU	DMM - Corporate Services	137		2	195		2	281		2	261	-	2	277	-	2	262		2
FX004001002002	AV	DMM - ITS	539		3	579		3	559		3	559	-	3	625	-	3	751		3
FX004001002003	AW	DMM - City Development	515		1	343		1	317		1	326	-	1	227	-	1	328		1
FX004001002004	AX	DMM - Community Services	554		4	589		4	504		4	495	-	4	387	-	4	604		4
FX004001002005	AY	Municipal Manager	(70)		2	(22)		2	(39)		2	(44)	-	2	(47)	-	2	(49)		2
FX004001002007	BA	Performance Management	289		4	294		4	592		4	291	-	4	299	-	4	480		4
FX004001002008	BC	DMM - Chief Operations Officer	483		5	635		5	655		5	603	-	5	554	-	5	661		5
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	594		236	1 030		(873)	692		887	705	-	277	734	-	698	994	16	221
FX005001011	BO	Risk Management	286		5	250		5	239		5	725	-	5	303	-	5	259		5
FX008001001	BU	Governance Function	(635)		6	(619)		6	(570)		6	(554)	-	6	1 110	-	6	(252)		6
FX004001002009	DV	Research, Knowledge Management and Innovation	-			115			156		-	192	-	-	293	-	-	215		
FX004001002010	DW	Mayoral Support Services	282		5	256		5	244		5	152	-	5	266	-	5	203		5
OFFICE OF THE MUNICIPAL MANAGER Total			11 841	-	320	1 561	-	(788)	2 676	-	972	2 332	-	363	4 677	-	783	4 597	50	306
TOTAL			424 912	4 534	667 777	484 484	103 760	404 802	400 052	85 605	478 699	405 614	101 131	377 195	424 020	44 446	272 539	420 153	123 482	475 264

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND C																				
			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																				
FX003001003	AR	Pollution Control	633	-	1	807	-	1	632	-	1	819	-	1	663	-	1	884	-	77
FX005001010	BN	Property Services	128	-	144	128	-	144	128	-	27	44	-	90	62	-	98	43	-	146
FX005001014	BR	Valuation Service	183	-	-	183	-	-	579	-	-	183	-	-	183	-	-	541	-	41
FX007001001	BT	Housing	2 402	-	171	2 358	-	171	2 632	-	1 282	2 353	-	108	2 466	-	117	2 869	-	469
FX009001004	BW	Licensing and Regulation	101	-	1	101	-	-	101	-	-	101	-	-	102	-	-	121	-	26
FX009002006	BX	Tourism	254	-	-	254	-	-	280	-	-	254	-	-	253	-	-	299	-	33
FX010001001	BY	Billboards	141	-	-	141	-	-	265	-	-	141	-	-	140	-	-	237	-	31
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 974	-	-	1 859	-	-	2 093	-	-	3 017	-	-	1 911	-	-	2 437	-	261
FX010001004	CA	Development Facilitation	365	-	83	366	-	83	449	-	15	366	-	52	366	-	57	365	-	85
FX010001005	CC	Economic Development/Planning	2 256	1 881	-	2 582	-	-	2 312	-	1 500	2 433	2 500	-	2 330	2 500	-	3 046	10	385
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	1 950	-	115	2 009	-	111	1 974	-	21	1 894	-	72	1 893	-	77	2 516	-	559
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	251	-	-	250	-	927	250	-	-	250	-	-	250	-	-	339	-	-
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	382	-	-	422	-	-	408	-	-	381	-	-	381	-	-	472	-	65
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			11 020	1 881	515	11 460	-	1 437	12 103	-	2 846	12 236	2 500	323	11 000	2 500	350	14 169	10	2 178
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																				
Community Services, Health and Public Safety																				
FX001002008	AH	Disaster Management	318	-	-	295	-	-	446	-	-	307	-	-	294	-	-	358	-	29
FX011001005	CK	Fire Fighting and Protection	9 078	50	58	8 999	500	57	8 989	-	14	8 908	50	38	8 800	266	41	10 579	-	1 746
FX012001005	CP	Taxi Ranks	458	5 000	1	464	2 500	1	504	3 000	7 469	454	5 500	1	497	7 391	1	508	1 000	16
FX014001003	DC	Solid Waste Removal	13 707	-	12 583	13 405	-	7 581	12 496	-	33 955	12 102	-	4 568	12 261	-	9 475	14 351	-	8 591
FX014001004	DE	Street Cleansing	4 415	-	1	4 119	-	1	4 338	-	1	4 047	-	1	4 114	-	1	4 679	-	1 002
FX015001001	DF	Public Toilets	185	-	-	183	-	-	228	-	-	184	-	-	196	-	-	227	-	32
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	505	-	-	497	-	-	477	-	-	497	-	-	581	-	-	512	-	27
Community Services, Health and Public Safety Total			28 666	5 050	12 643	27 962	3 000	7 640	27 478	3 000	41 439	26 499	5 550	4 608	26 743	7 657	9 518	31 214	1 000	11 443
Protection services																				
FX005001012	BP	Security Services	2 808	5	-	3 098	-	-	2 680	-	-	2 717	-	-	2 661	-	-	3 219	-	461
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	7 646	-	1 192	7 680	20	1 191	8 098	-	213	7 860	-	752	7 269	-	812	8 516	-	2 519
FX012002001	CR	Road and Traffic Regulation	1 830	-	1	1 780	5	1	1 754	-	1	1 721	5	1	1 806	2	1	2 176	2	412
FX011001006	CU	Public Safety Licensing and Control of Animals	80	-	-	80	-	-	80	-	-	81	-	-	81	-	-	88	-	-

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			12 364	5	1 193	12 638	25	1 192	12 612	-	214	12 379	5	753	11 817	2	813	13 999	2	3 392
Recreation and Environmental services																				
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 509	500	77	1 343	500	76	1 608	500	14	1 295	-	48	1 315	-	52	2 098	-	207
FX001001005002	AC	Halls	3 363	-	59	3 523	-	69	3 379	1 500	82	3 615	3 000	35	3 597	-	75	4 054	3 500	495
FX001001006001	AE	Libraries and Archives	2 879	211	54	3 305	-	38	2 956	-	14	3 370	50	29	2 948	-	34	4 662	-	569
FX001001006002	AF	Cyber Cadets	256	-	-	256	-	-	256	-	-	256	-	-	256	-	-	254	-	-
FX001001008	AG	Museums and Art Galleries	347	-	12	343	-	12	389	-	3	407	-	8	390	-	8	448	10	74
FX013001001	CS	Beaches and Jetties	2 202	100	6	2 592	150	6	2 265	100	6	1 999	20	7	2 164	-	7	2 281	-	194
FX013001002	CT	Community Parks (including Nurseries)	9 031	-	139	8 087	450	162	8 980	-	197	8 248	500	79	8 387	-	180	8 716	-	1 181
FX001002007	CV	Cultural Matters	416	-	-	421	-	-	732	-	-	511	-	-	564	-	-	422	-	16
FX013002003001	CW	Recreational Facilities - Caravan Park	-	-	45	-	-	53	-	-	65	-	-	26	-	-	60	-	-	80
FX013002003002	CX	Recreational Facilities - Parks Administration	951	-	-	923	-	-	931	-	-	951	-	-	988	-	-	1 371	-	140
FX013002003003	CY	Recreational Facilities - Swimming Pools	2 773	2 016	56	2 726	500	56	2 848	800	11	2 992	2 150	36	2 880	1 170	39	3 025	400	453
FX013002004001	CZ	Sport Development and Sportfields	2 697	1 100	53	2 745	900	62	2 730	300	75	2 721	-	30	2 617	-	69	2 805	-	363
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 129	-	-	1 073	-	-	1 128	-	-	1 133	-	-	1 127	-	-	1 150	-	-
			27 553	3 927	501	27 337	2 500	534	28 202	3 200	467	27 498	5 720	298	27 233	1 170	524	31 286	3 910	3 772
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			68 583	8 982	14 337	67 937	5 525	9 366	68 292	6 200	42 120	66 376	11 275	5 659	65 793	8 829	10 855	76 499	4 912	18 607
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																				
Administration																				
FX001001005003	AD	Municipal Buildings	905	5 000	234	736	4 239	271	1 083	5 000	326	2 354	-	140	1 312	-	299	1 619	6 325	486
FX005001001	BB	Administrative and Corporate Support	46	-	-	129	-	-	13	-	-	45	-	-	18	-	-	556	-	590
FX009001002	BV	Air Transport	1 704	-	899	1 699	-	802	1 692	-	813	1 760	-	877	1 433	-	1 009	1 979	-	1 430
Administration Total			2 655	5 000	1 133	2 564	4 239	1 073	2 788	5 000	1 139	4 159	-	1 017	2 763	-	1 308	4 154	6 325	2 506
Legal Services																				
FX005001008	BL	Legal Services	947	-	-	853	-	-	945	-	-	909	-	-	893	-	-	998	-	99
Legal Services Total			947	-	-	853	-	-	945	-	-	909	-	-	893	-	-	998	-	99
Information Technology																				
FX005001007	BK	Information Technology	3 926	-	46	3 755	1 500	46	3 924	1 000	46	3 786	1 000	47	3 580	600	47	4 782	-	386
Information Technology Total			3 926	-	46	3 755	1 500	46	3 924	1 000	46	3 786	1 000	47	3 580	600	47	4 782	-	386

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																				
FX005001006001	BG	Human Resources	392	-	-	136	-	-	326	3	-	177	-	-	132	-	-	389	-	306
FX005001006002	BH	Management Services	400	-	-	404	-	-	403	-	-	402	1	-	401	-	-	532	-	67
FX005001006003	BI	Occupational Clinic	190	-	4	173	50	4	209	-	1	57	100	2	216	-	2	709	-	119
FX005001006004	BJ	Training and Industrial Relations	35	-	1	270	-	1	539	-	958	186	-	1	(85)	-	1	965	-	363
Human Resources Total			1 017	-	5	983	50	5	1 477	3	959	822	101	3	664	-	3	2 595	-	855
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			8 545	5 000	1 184	8 155	5 789	1 124	9 134	6 003	2 144	9 676	1 101	1 067	7 900	600	1 358	12 529	6 325	3 846
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																				
FX005001013	BQ	Supply Chain Management	19	-	74	33	-	74	(23)	-	14	66	-	47	25	-	51	661	-	594
FX005002001	BS	Asset Management	250	-	-	250	-	-	257	-	-	297	-	-	251	-	-	341	-	73
FX005001004001	DR	Financial Management Grant Interns	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2 449	-	-
FX005001004002	DS	Revenue and Expenditure	1 603	-	61 507	(394)	63	83 011	1 902	-	126 133	40	-	66 305	2 353	-	83 016	8 724	-	74 293
FX005001004003	DT	Finance	773	-	-	645	-	-	980	-	-	646	-	-	1 024	-	-	1 221	-	46
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			2 645	-	61 581	534	63	83 085	3 116	-	126 147	1 049	-	66 352	3 653	-	83 067	13 396	-	75 006
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																				
Electrical Supply Service																				
FX002001001001	AI	Marketing and Customer relations	3 179	-	-	2 694	8	-	2 844	-	-	2 582	-	-	2 447	-	-	4 167	-	404
FX002001001002	AJ	Administration	116 534	-	-	107 313	-	-	114 176	-	-	105 315	-	-	119 047	-	-	173 379	-	7
FX002001001004	AL	Electricity Distribution	25 573	7 277	173 812	23 626	7 000	175 455	25 406	26 050	201 408	24 086	15 319	171 930	24 027	13 824	214 281	29 901	10 947	202 818
FX002001001005	AN	Electricity Planning	1 567	-	7	1 641	-	7	1 604	-	7	1 518	-	7	1 524	-	7	1 926	-	316
FX002001002001	AP	Street Lighting	2 955	-	516	2 282	-	-	2 568	2 738	-	2 364	-	-	2 636	4 500	-	2 488	3 800	246
FX002001002002	AQ	Process Control Systems	3 240	-	2	3 101	-	2	3 085	-	2	3 077	1 000	2	3 094	2 290	2	3 763	682	102
FX005001005	BF	Fleet Management	5 393	10 395	235	5 450	5 753	235	6 643	5 389	235	7 610	8 614	235	6 136	4 457	235	8 834	6 000	690
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			158 441	17 672	174 572	146 107	12 761	175 699	156 326	34 177	201 652	146 552	24 933	172 174	158 911	25 071	214 525	224 458	21 429	204 583

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																				
Civil Engineering Services																				
FX012001004001	CM	Roads - Railway Sidings	101	-	31	8	-	36	9	-	44	27	-	18	10	-	40	9	-	54
FX012001004002	CN	Roads - Urban Roads	13 842	2 600	11	13 441	11 800	11	13 275	3 100	3 011	13 232	11 500	11	13 026	5 000	12	13 844	24 400	902
FX012001004003	CO	Roads - Rural Roads	7 541	1 000	-	7 488	5 000	-	8 308	5 000	5 402	7 646	2 500	-	9 038	2 500	-	10 058	4 006	858
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	68	-	200	68	-	200	68	-	-	69	-	-	69	-	-	70	-	-
FX015001002002	DH	Sewerage - Pumpstations	5 768	-	4	4 823	-	5	5 123	4 000	5	4 760	4 500	4	5 282	2 500	5	6 160	1 000	340
FX015001002003	DI	Sewerage - Sewerage Network	11 089	11 075	10 209	11 082	10 000	10 056	11 235	11 500	54 184	11 266	10 725	5 887	11 348	4 691	14 086	13 403	2 500	15 006
FX015001003	DJ	Storm Water Management	2 491	-	-	2 274	500	-	2 101	-	-	1 910	1 700	-	1 974	-	-	1 927	1 200	17
FX015001004	DK	Treatment	7 868	-	-	7 514	2 565	-	8 024	4 200	-	7 519	5 500	-	7 638	7 935	-	8 721	3 000	270
FX016001002001	DM	Water Distribution - Rural Water	6 643	2 000	-	7 935	2 000	-	6 935	5 500	3 000	6 825	4 500	-	6 972	5 000	-	6 826	5 500	751
FX016001002002	DN	Water Distribution - Urban Water	19 166	11 500	33 746	18 362	11 600	38 421	20 473	10 000	90 776	19 307	11 000	35 246	19 019	7 000	48 785	21 086	2 982	41 769
FX016001002004	DP	Water Treatment - Clarified Water	2 298	-	2 204	1 403	-	1 693	2 399	-	3 687	1 679	-	2 366	2 093	-	3 226	2 398	-	2 471
FX016001002005	DQ	Water Treatment - Purification works	62 824	-	40 197	55 421	939	34 179	65 714	1 000	42 424	56 323	2 000	34 924	91 257	1 000	61 417	120 283	61	82 386
FX003001002	DU	Coastal Protection	3	500	-	3	-	-	3	-	-	3	131	-	3	-	-	3	-	-
Civil Engineering Services Total			139 702	28 675	86 602	129 822	44 404	84 601	143 667	44 300	202 533	130 566	54 056	78 456	167 729	35 626	127 571	204 788	44 649	144 824
Engineering Services																				
FX010001007001	CE	Project Management Unit - Administration	762	-	-	772	-	-	818	-	-	840	-	-	785	50	-	1 017	39	151
FX010001007005	CI	Project Management Unit - PMU	(92)	-	1	408	-	1	22	-	2 298	(93)	-	1	(98)	-	1	114	-	163
Engineering Services Total			670	-	1	1 180	-	1	840	-	2 298	747	-	1	687	50	1	1 131	39	314
Infrastructure and Facilities Management																				
FX001001005001	AB	Buildings Maintenance	1 578	-	-	1 502	-	-	1 507	-	-	1 583	-	-	1 504	-	-	1 955	-	292
FX010001007002	CF	Project Management Unit - Asset Management	(9)	-	2	7	-	2	44	-	1	17	-	2	7	-	2	853	-	241
Infrastructure and Facilities Management Total			1 569	-	2	1 509	-	2	1 551	-	1	1 600	-	2	1 511	-	2	2 808	-	533
Infrastructure Support Services																				
FX016001001003	DL	Water Treatment - Scientific Services	1	-	445	(49)	-	445	171	-	80	36	500	281	80	1 000	303	1 887	-	838
FX016001002003	DO	Water Distribution - Water Demand Management	1 847	1 000	-	1 735	2 000	-	1 789	2 000	-	1 801	2 000	-	1 795	3 000	-	1 868	1 000	82
Infrastructure Support Services Total			1 848	1 000	445	1 686	2 000	445	1 960	2 000	80	1 837	2 500	281	1 875	4 000	303	3 755	1 000	920
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			143 789	29 675	87 050	134 197	46 404	85 049	148 018	46 300	204 912	134 750	56 556	78 740	171 802	39 676	127 877	212 482	45 688	146 591

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																				
FX004001001001	AS	Mayor and Council	(1 204)	-	24	113	-	24	(398)	-	5	(717)	50	16	1 391	-	17	6 564	-	404
FX004001002001	AU	DMM - Corporate Services	320	-	-	329	-	-	324	-	-	321	-	-	320	-	-	697	-	29
FX004001002002	AV	DMM - ITS	582	-	-	590	-	-	586	-	-	763	-	-	588	-	-	891	-	35
FX004001002003	AW	DMM - City Development	332	-	-	360	-	-	356	-	-	332	-	-	334	-	-	650	-	10
FX004001002004	AX	DMM - Community Services	514	-	-	558	-	-	546	-	-	517	-	-	515	-	-	895	-	45
FX004001002005	AY	Municipal Manager	35	-	-	(36)	-	-	(37)	-	-	(10)	-	-	(39)	-	-	297	-	25
FX004001002007	BA	Performance Management	324	-	-	327	-	-	469	-	-	317	-	-	314	-	-	361	-	43
FX004001002008	BC	DMM - Chief Operations Officer	525	-	-	548	-	-	524	-	-	524	-	-	516	-	-	894	-	64
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	829	-	273	891	-	272	895	-	49	720	-	172	757	-	186	1 114	-	360
FX005001011	BO	Risk Management	449	-	-	591	-	-	499	-	-	492	-	-	559	-	-	624	-	56
FX008001001	BU	Governance Function	(145)	-	-	172	-	-	207	-	-	330	-	-	67	-	-	334	-	74
FX004001002009	DV	Research, Knowledge Management and Innovation	1			4			-			-			-			1		-
FX004001002010	DW	Mayoral Support Services	348			319			319			319			320			374		54
OFFICE OF THE MUNICIPAL MANAGER Total			2 910	-	297	4 766	-	296	4 290	-	54	3 908	50	188	5 642	-	203	13 696	-	1 199
TOTAL			395 933	63 210	339 536	373 156	70 542	356 056	401 279	92 680	579 875	374 547	96 415	324 503	424 701	76 676	438 235	567 229	78 364	452 010

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND C																	
			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	AR	Pollution Control	8 511	117	89	8 853	133	100	9 261	131	113	9 576	140	127	9 985	147	143
FX005001010	BN	Property Services	1 145	-	1 473	1 188	-	1 518	1 239	-	1 564	1 276		1 611	1 329		1 660
FX005001014	BR	Valuation Service	3 808	-	41	3 684	-	47	3 835	-	54	3 971		61	4 108		70
FX007001001	BT	Housing	29 964	-	6 475	30 182	-	6 570	30 291	-	6 672	31 227		6 781	32 292		6 898
FX009001004	BW	Licensing and Regulation	1 262	-	28	1 311	-	32	1 370	-	35	1 396		40	1 453		45
FX009002006	BX	Tourism	3 309	-	33	3 406	-	38	3 561	-	43	3 670		48	3 829		55
FX010001001	BY	Billboards	2 211	-	31	2 306	-	36	2 412	-	41	2 507		47	2 622		53
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	26 807	-	261	27 307	-	298	28 571	-	340	29 667		387	31 004		440
FX010001004	CA	Development Facilitation	4 635	-	850	4 821	-	875	5 031	-	902	5 251		929	5 482		957
FX010001005	CC	Economic Development/Planning	30 449	22 033	5 385	30 194	5 226	3 439	31 450	517	501	32 651	554	570	33 993	581	649
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	24 087	-	1 603	25 071	-	1 701	26 230	-	1 808	27 038		1 926	28 231		2 054
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	3 089	-	3 089	-	-	-	-	-	-						
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	4 920	-	65	5 147	-	75	5 394	-	85	5 655		97	5 929		110
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			144 197	22 150	19 423	143 470	5 359	14 729	148 645	648	12 158	153 885	694	12 624	160 257	728	13 134
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES						-	-										
Community Services, Health and Public Safety						-	-										
FX001002008	AH	Disaster Management	4 338	58	29	4 564	540	33	4 769	62	38	4 975	76	43	5 199	79	49
FX011001005	CK	Fire Fighting and Protection	109 385	1 616	2 285	119 361	2 200	2 545	125 339	2 056	2 836	130 270	2 156	3 162	135 936	2 236	3 528
FX012001005	CP	Taxi Ranks	5 740	29 391	24 919	5 650	16 000	15 029	5 181	11 130	9 812	5 460	13 780	6 816	5 463	7 780	6 820
FX014001003	DC	Solid Waste Removal	157 541	12 224	227 350	166 287	11 386	242 588	174 450	12 821	261 066	182 261	11 821	270 573	190 838	13 321	280 763
FX014001004	DE	Street Cleansing	50 681	6	1 013	53 753	7	1 156	56 414	-	1 317	58 904	8	1 499	61 744	8	1 703
FX015001001	DF	Public Toilets	2 429	-	32	2 517	-	36	2 522	-	41	2 616		47	2 714		53
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	5 785	-	27	6 053	-	31	6 332	-	36	6 630		41	6 943		46
Community Services, Health and Public Safety Total			335 899	43 295	255 655	358 185	30 133	261 418	375 007	26 069	275 146	391 116	27 841	282 181	408 837	23 424	292 962
Protection services																	
FX005001012	BP	Security Services	34 248	77	461	35 557	88	526	37 304	86	600	39 059	92	683	40 930	97	777
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	94 392	169	13 498	97 860	192	14 051	102 403	189	14 638	106 418	202	15 263	111 197	212	15 930
FX012002001	CR	Road and Traffic Regulation	21 570	34	10 419	22 615	38	10 778	23 692	38	11 154	24 586	40	11 547	25 723	42	11 960
FX011001006	CU	Public Safety Licensing and Control of Animals	963	-	-	990	-	-	1 023	-	-	1 054		-	1 087		-

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			151 173	280	24 378	157 022	318	25 355	164 422	313	26 392	171 117	334	27 493	178 937	351	28 667
Recreation and Environmental services																	
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	18 067	2 000	912	18 763	2 000	954	19 657	5 511	999	20 389	4 760	1 047	21 256	4 797	1 099
FX001001005002	AC	Halls	42 503	9 350	1 108	43 683	12 600	1 187	45 272	10 000	1 274	46 860	10 500	1 371	48 665	9 500	1 477
FX001001006001	AE	Libraries and Archives	38 842	582	11 304	40 389	276	11 847	42 030	582	12 427	43 259	819	12 537	45 130	876	12 659
FX001001006002	AF	Cyber Cadets	3 168	-	2 033	3 309	-	2 122	3 463	-	2 217	3 526		2 217	3 591		2 217
FX001001008	AG	Museums and Art Galleries	4 463	20	432	4 686	1 000	456	4 880	-	483	5 055		499	5 284		516
FX013001001	CS	Beaches and Jetties	26 931	770	262	28 531	761	294	29 760	799	330	31 096	1 201	370	32 568	890	414
FX013001002	CT	Community Parks (including Nurseries)	106 587	2 300	2 614	112 336	3 280	2 798	116 738	5 700	3 000	122 337	7 840	3 223	128 466	8 300	3 470
FX001002007	CV	Cultural Matters	6 308	-	16	6 051	-	18	6 323	-	21	6 600		24	6 894		27
FX013002003001	CW	Recreational Facilities - Caravan Park	-	-	550	-	-	567	-	-	584	-		601	-		619
FX013002003002	CX	Recreational Facilities - Parks Administration	11 729	4	140	12 214	4	160	12 770	4	182	13 160	4	207	13 732	5	236
FX013002003003	CY	Recreational Facilities - Swimming Pools	34 577	10 546	972	36 674	11 877	1 046	38 805	6 682	1 128	40 926	6 754	1 219	43 141	4 379	1 319
FX013002004001	CZ	Sport Development and Sportfields	32 365	5 000	913	33 724	8 300	971	35 343	14 550	10 585	37 080	5 380	1 105	39 020	9 000	1 182
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	13 364	16 000	-	12 343	2 000	-	12 120	-	-	12 256	-		12 238	-	
			338 904	46 572	21 256	352 703	42 098	22 420	367 161	43 828	33 230	382 544	37 258	24 420	399 985	37 747	25 235
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			825 976	90 147	301 289	867 910	72 549	309 193	906 590	70 210	334 768	944 777	65 433	334 094	987 759	61 522	346 864
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	AD	Municipal Buildings	16 311	59 064	2 915	16 113	38 337	3 020	16 826	37 857	3 131	17 309	36 936	3 247	18 123	41 491	3 369
FX005001001	BB	Administrative and Corporate Support	1 582	26	590	1 641	29	674	1 714	29	768	1 778	31	875	1 853	32	995
FX009001002	BV	Air Transport	20 665	5 444	9 561	21 608	6 176	11 474	22 575	6 078	14 342	23 616	6 501	15 776	24 707	6 818	18 932
Administration Total			38 558	64 534	13 066	39 362	44 542	15 168	41 115	43 964	18 241	42 703	43 468	19 898	44 683	48 341	23 296
Legal Services																	
FX005001008	BL	Legal Services	11 010	1	99	11 503	2	113	12 053	2	129	12 560	2	146	13 151	2	166
Legal Services Total			11 010	1	99	11 503	2	113	12 053	2	129	12 560	2	146	13 151	2	166
Information Technology																	
FX005001007	BK	Information Technology	42 392	16 712	894	43 344	18 511	981	45 263	18 757	1 077	46 939	19 855	1 183	48 817	20 675	1 299
Information Technology Total			42 392	16 712	894	43 344	18 511	981	45 263	18 757	1 077	46 939	19 855	1 183	48 817	20 675	1 299

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
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Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																	
FX005001006001	BG	Human Resources	3 030	3	306	3 093	4	349	3 230	4	398	3 349	4	454	3 481	4	516
FX005001006002	BH	Management Services	5 054	1	67	5 276	2	77	5 528	2	87	5 756	2	99	6 026	2	113
FX005001006003	BI	Occupational Clinic	2 492	341	154	2 550	387	172	2 663	381	192	2 761	407	214	2 871	427	238
FX005001006004	BJ	Training and Industrial Relations	3 294	13	1 331	3 364	15	1 383	3 513	15	1 441	3 642	16	1 507	3 786	17	1 583
Human Resources Total			13 870	358	1 858	14 283	408	1 981	14 934	402	2 118	15 508	429	2 274	16 164	450	2 450
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			105 830	81 605	15 917	108 492	63 463	18 243	113 365	63 125	21 565	117 710	63 754	23 501	122 815	69 468	27 211
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																	
FX005001013	BQ	Supply Chain Management	1 845	194	1 281	1 915	217	1 378	1 999	217	1 485	2 072	232	1 603	2 159	243	1 733
FX005002001	BS	Asset Management	3 209	-	73	3 356	-	83	3 521	-	95	3 638		108	3 809		122
FX005001004001	DR	Financial Management Grant Interns	2 500	-	2 500	2 500	-	2 500	2 638	-	2 638	2 638		2 638	2 638		2 638
FX005001004002	DS	Revenue and Expenditure	7 981	213	1 019 589	8 769	242	1 079 257	10 454	238	1 148 859	11 368	255	1 197 293	14 217	267	1 265 664
FX005001004003	DT	Finance	9 611	-	46	10 035	-	52	10 488	-	59	10 874		67	11 355		77
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			25 146	407	1 023 489	26 575	459	1 083 270	29 100	455	1 153 136	30 590	487	1 201 709	34 178	510	1 270 234
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																	
Electrical Supply Service																	
FX002001001001	AI	Marketing and Customer relations	33 668	8	404	35 084	664	462	36 712	1 858	526	37 970	9	599	39 584	9	681
FX002001001002	AJ	Administration	1 511 589	1	7	1 731 912	1	8	2 035 481	1	10	2 217 665	1	11	2 416 269	1	12
FX002001001004	AL	Electricity Distribution	297 890	110 917	2 227 979	314 038	66 230	2 440 924	327 240	65 157	2 681 785	341 856	69 642	2 864 182	357 893	73 002	3 059 357
FX002001001005	AN	Electricity Planning	18 845	-	393	19 625	-	443	20 533	-	499	21 200		561	22 140		631
FX002001002001	AP	Street Lighting	31 377	11 038	4 546	33 083	11 406	4 581	34 983	6 648	320	36 577	7 270	365	38 404	7 429	415
FX002001002002	AQ	Process Control Systems	37 831	3 972	124	39 727	4 964	140	42 012	5 000	158	44 429	6 541	179	47 053	6 616	201
FX005001005	BF	Fleet Management	69 245	51 067	3 275	77 722	68 214	3 537	80 625	72 132	3 821	88 463	76 148	4 129	98 848	79 031	4 463
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			2 000 445	177 003	2 236 728	2 251 191	151 479	2 450 095	2 577 586	150 796	2 687 119	2 788 160	159 611	2 870 026	3 020 191	166 088	3 065 760

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Civil Engineering Services																	
FX012001004001	CM	Roads - Railway Sidings	1 435	-	373	1 494	-	384	1 549	-	396	1 614		408	1 679		420
FX012001004002	CN	Roads - Urban Roads	164 457	76 869	11 024	158 835	76 365	8 924	162 963	84 085	16 312	157 493	83 491	15 889	154 612	69 092	16 082
FX012001004003	CO	Roads - Rural Roads	98 620	25 646	18 864	102 991	23 484	15 979	107 722	22 248	15 365	112 440	20 483	11 271	117 617	18 000	11 445
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	820	-	800	855	-	824	872	-	849	911		874	952		900
FX015001002002	DH	Sewerage - Pumpstations	63 603	21 100	389	68 317	63 832	441	70 876	24 900	499	74 253	24 900	564	77 416	24 900	636
FX015001002003	DI	Sewerage - Sewerage Network	135 886	75 966	287 264	141 381	60 482	291 447	148 614	69 068	355 290	154 811	64 502	380 068	161 589	70 480	416 099
FX015001003	DJ	Storm Water Management	36 373	4 500	17	37 149	2 000	20	37 424	2 000	23	38 340	2 000	26	38 919	2 000	29
FX015001004	DK	Treatment	93 181	23 700	270	97 442	19 200	308	102 319	17 500	351	107 124	14 700	400	112 104	14 700	454
FX016001002001	DM	Water Distribution - Rural Water	87 518	28 500	10 751	91 609	44 000	30 858	95 534	25 591	17 168	100 830	63 608	33 721	105 505	57 637	27 903
FX016001002002	DN	Water Distribution - Urban Water	234 736	122 982	669 665	244 585	118 000	718 478	254 404	154 866	773 350	263 918	130 000	812 479	273 600	141 693	853 965
FX016001002004	DP	Water Treatment - Clarified Water	24 113	-	32 344	25 092	-	34 382	26 218	-	36 919	27 368		39 016	28 577		41 240
FX016001002005	DQ	Water Treatment - Purification works	790 445	27 000	504 185	824 486	11 881	524 501	862 861	9 800	548 347	902 711	19 000	573 186	939 946	19 000	596 202
FX003001002	DU	Coastal Protection	36	1 131	-	24	500	-	27	500	-	30	500		33	500	
Civil Engineering Services Total			1 731 223	407 394	1 535 946	1 794 260	419 744	1 626 546	1 871 383	410 558	1 764 869	1 941 843	423 184	1 867 902	2 012 549	418 002	1 965 375
Engineering Services																	
FX010001007001	CE	Project Management Unit - Administration	9 738	94	151	10 172	106	172	10 646	105	196	11 026	112	223	11 524	117	254
FX010001007005	CI	Project Management Unit - PMU	-	-	7 832	-	-	6 901	-	-	7 239	-		7 269	-		7 302
Engineering Services Total			9 738	94	7 983	10 172	106	7 073	10 646	105	7 435	11 026	112	7 492	11 524	117	7 556
Infrastructure and Facilities Management																	
FX001001005001	AB	Buildings Maintenance	18 470	-	292	19 266	-	334	20 072	-	380	20 862		433	21 777		493
FX010001007002	CF	Project Management Unit - Asset Management	-	-	261	-	-	296	-	-	336			380			430
Infrastructure and Facilities Management Total			18 470	-	553	19 266	-	630	20 072	-	716	20 862	-	813	21 777	-	923
Infrastructure Support Services																	
FX016001001003	DL	Water Treatment - Scientific Services	-	1 500	4 941	-	6 000	5 134	-	10 000	5 337		10 000	5 553		10 000	5 782
FX016001002003	DO	Water Distribution - Water Demand Management	21 557	22 500	82	19 667	36 668	94	21 063	53 500	107	22 152	64 500	122	22 926	64 500	139
Infrastructure Support Services Total			21 557	24 000	5 023	19 667	42 668	5 228	21 063	63 500	5 444	22 152	74 500	5 675	22 926	74 500	5 921
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			1 780 988	431 488	1 549 505	1 843 365	462 518	1 639 477	1 923 164	474 163	1 778 464	1 995 883	497 796	1 881 882	2 068 776	492 619	1 979 775

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																	
FX004001001001	AS	Mayor and Council	751	95	629	859	107	691	965	106	760	1 078	113	837	1 201	119	923
FX004001002001	AU	DMM - Corporate Services	4 277	-	29	4 464	-	32	4 671	-	37	4 853		42	5 074		48
FX004001002002	AV	DMM - ITS	7 607	-	35	7 945	-	40	8 293	-	45	8 607		51	8 988		59
FX004001002003	AW	DMM - City Development	4 533	-	10	4 718	-	11	4 926	-	14	5 090		15	5 311		17
FX004001002004	AX	DMM - Community Services	6 669	-	45	6 964	-	52	7 287	-	60	7 594		68	7 945		77
FX004001002005	AY	Municipal Manager	1	23	25	1	27	29	1	26	33	1	28	37	1	29	42
FX004001002007	BA	Performance Management	4 499	-	43	4 698	-	49	4 921	-	55	5 117		63	5 346		72
FX004001002008	BC	DMM - Chief Operations Officer	6 831	-	64	7 124	-	73	7 465	-	83	7 745		94	8 101		107
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	9 628	20	2 870	8 466	23	2 966	8 830	23	3 066	9 108	24	3 171	9 495	26	3 280
FX005001011	BO	Risk Management	5 500	5	56	5 727	6	64	5 919	6	73	5 734	6	83	6 004	6	95
FX008001001	BU	Governance Function	68	-	74	71	-	85	74	-	97	77		110	81		125
FX004001002009	DV	Research, Knowledge Management and Innovation	8		-	8		-	8		-	8		-	8		-
FX004001002010	DW	Mayoral Support Services	4 075		54	4 263		62	4 477		70	4 696		81	4 929		92
OFFICE OF THE MUNICIPAL MANAGER Total			54 447	143	3 934	55 308	163	4 154	57 837	161	4 393	59 708	171	4 652	62 484	180	4 937
TOTAL			4 937 029	802 943	5 150 285	5 296 311	755 990	5 519 161	5 756 287	759 558	5 991 603	6 090 713	787 946	6 328 488	6 456 460	791 115	6 707 915

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2023/2024																				
IDP Ref	Outcome 9	B2B Pillar	Objective	Strategies	Performance Indicator	Baseline	Backlog	Annual target 2023/2024	Q1				Q2		Mid year				Q3	Q4
						Annual Actual Output 2022/2023			Output Target	Actual Output	Corrective action for target not met / remarks	% achievement against target	Output Target	Output Actual	Output Target	Output Actual	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target
KPA1: Good Governance and Public Participation																				
1.1.4.3	Deepen democracy through a refined Ward Committee model	Putting People first	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation <i>(Redefined)</i>	15	N/A	6	1	1			2	9	2	10			1	2
					% of ward committees with 6 or more ward committee members (excluding the ward councillor)	99%	N/A	100%	100%	100%			100%	100%	100%	100%			100%	100%
					Number of Councillor Convened Public Meetings <i>(Redefined)</i>	90%	N/A	136	34	29	Ward Councillors are reminded through the Office of the Speaker about the importance of holding Ward Community meetings. The Unit will keep reminding the Councillors as well.		34	23	68	52			34	34
1.1.4.2				Development of an Integrated Development Plan within prescribed legislative guidelines	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May	N/A	31-May	-	-			-						-	31-May
KPA2: Basic Service Delivery and Infrastructure Development																				
2.1.1.1	Improving access to basic services	Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Number of new water connections meeting minimum standard	770	0	673	100	673			100	258	200	873			170	303
2.1.1.2				Provision of environmental safe, effluent that meets the requirements of standards and prescripts	Percentage of total water losses <i>(Redefined)</i>	25%	3%	22%	26%	29%	WSS has submitted a business Plan to DWS to address revenue enhancement to improve water losses. Due date 30 June 2024		24%	29%	24%	29%			22%	22%
					Percentage of drinking water samples complying to SANS 241 minimum standard of 95% <i>(Redefined)</i>	95%	N/A	≥95%	≥95%	98%			≥95%	100%	≥95%	100%			≥95%	≥95%
2.1.1.2			To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate Sanitation services backlogs through provision of basic sanitation services	Number of new sewer connections meeting minimum standard	0	20579	1100	0	0			0	0	0	0			100	1000
2.1.2.2				Provision of environmental safe, effluent that meets the requirements of standards and prescripts	Percentage of wastewater samples compliant to water use licence conditions <i>(Redefined)</i>	45%	N/A	≥90%	≥90%	55%	Repairs and refurbishment of critical equipment is progressing well as it can be noted on the improvement of wastewater quality compliance from the previous quarter (38% to 55%). Empangeni and IFesikhaleni wwtr still require attention and more effort		≥90%	52%	≥90%	52%			≥90%	≥90%
2.1.1.3					Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of new households provided with connections to the mains Electricity supply by the Municipality	130	0	80	10	12			15	23	25	35			25
					Electricity losses kept within 8%.	8%	N/A	≤8%	≤8%	8%	8% Energy Losses for two months:July / August. Waiting for Billing to finalise September billing		≤8%	6%	8%	6%		This is an interim figure for two months. Awaiting billing for December	≤8%	≤8%
					Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	76%	N/A	70%	70%	92%			70%	88%	70%	90%			70%	70%
					Average % maintenance of electrical distribution network as per maintenance plan	88%	12%	90%	90%	100%			90%	100%	90%	100%			90%	90%
2.1.1.4			Improving access to basic services	Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate refuse removal backlogs through provision of basic waste management services	Number of new Households with access to waste disposal	22	0	1000	0	0			0	0	0	0		
2.1.1.5	Provision and maintenance of access roads	Kilometres of gravel roads maintained <i>(Both regravelling and grading)</i>				506	0	360	90	147,47			90	145,93	180	293,4			90	90
		Kilometres of gravel roads upgraded to surfaced road <i>(New tarred roads)</i>				1.0	0	2,75	0	0			1,5					0,6	0,65	
		Kilometres of paved municipal road which has been resurfaced and resealed				0	3	4,5	0	0			0	0	0	0			2	2,5
2.1.1.5	Improving access to basic services	Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision and maintenance of access roads	Percentage of reported potholes fixed within standard Municipal response time	88%	N/A	80%	80%	84%			80%	86%	80%	86%			80%	80%
2.1.1.8				Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	0	5	8	0	0			0	0	0	0			4	4
2.1.1.7				Provision and Maintenance of storm water and coastal engineering infrastructure	Kilometres of Stormwater side drains and verges open drains maintained <i>(Redefined)</i>	121	N/A	64	16	16			16	18	32	34			16	16
					Number of stormwater manholes maintained <i>(Incl kerb inlets)</i>	1368	N/A	240	60	208			60	139	120	347			60	60

IDP Ref	Outcome 9	B2B Pillar	Objective	Strategies	Performance Indicator	Baseline	Backlog	Annual target 2023/2024	Q1				Q2		Mid year				Q3	Q4	
						Annual Actual Output 2022/2023			Output Target	Actual Output	Corrective action for target not met / remarks	% achievement against target	Output Target	Output Actual	Output Target	Output Actual	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target	
2.1.3.1	Improv		To promote the achievement of a non-racial, integrated society through the development of sustainable human settlement and quality housing	Improve community standard of living through accelerated development of Integrated Human settlement	Number of subsidised housing units completed	0	20	173	0	0			0	0	0	0			70	103	
					Number of Pre 1994 Old Housing stock transferred	0	38	38	0	0			0	0	0	0			20	18	
					Number of Post 1994 Old Housing stock transferred	34	20	20	0	0			0	0	0	0			10	10	
KPA 3: Local Economic Development																					
3.1.5.1	Actions supportive of the human settlement outcome	Service Delivery	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	Number of unemployed community members re-skilled <i>(Redefined)</i>	232	N/A	80	20	71			20	25	40	96			20	20	
3.1.5.2				Promote economic growth by successful implementation of EPWP and CWP community based projects	Number of jobs created through EPWP and other related programmes <i>(Infrastructure; Environment and Culture; Social and Non State Sectors)</i>	1196	N/A	725	100	448			200	142	300	590			250	175	
KPA 4: Municipal Transformation and Institutional Development																					
4.1.1.2	Implement differentiated approach to municipal financing, planning and support	Building Capable Local Government Institutions	To create an appropriate organisational climate that will attract and ensure retention of staff	Review and implement Employment Equity Policy	Number of women employed by the municipality <i>(Number of new appointments)</i>	44	N/A	20	5	15			5	10	10	25			5	5	
					Number of Youth employed by the municipality <i>(Number of new appointments)</i>	54	N/A	20	5	20			5	9	10	29			5	5	
					Disability related programmes <i>(workshops/awareness campaigns)</i>	4	N/A	4	1	0	Two disability progarmmes will be held in the second quarter, including the one for quarter 1		1	1	2	1			1	1	
4.1.1.1				Review and implement the attraction, recruitment and retention strategies.	Percentage of working days that section 56/57 positions are filled by permanent staff	96%	N/A	90%	90%	91,7%			90%	100%	90%	100%			90%	90%	
4.1.1.4				Develop an effective training and development strategy and programs	Number of training programmes provided as implementation of the Workplace Skills Plan <i>(Redefined)</i>	126	N/A	10	3	25			2	15	3	40			2	3	
5.2.1.6				Apply adequate financial management methodologies	Percentage Budget Spent on Workplace Skills Plan (cumulative)	96%	N/A	95%	25%	25%			50%	55%	50%	55%			75%	95%	
					Percentage Operating Budget spent on implementing Workplace Skills Plan	1%	N/A	1%	1%	1%			1%	1%	1%	1%			1%	1%	
KPA 5: Financial Viability and Financial Management																					
5.1.1.4	Implement differentiated approach to municipal financing, planning and support	Sound Financial Management	Compliance with financial legislation and policies	Compliance with all MFMA and related local government financial legislation	Debt coverage ratio (cumulative)	33%	N/A	<45%	<45%	27%			<45%	31%	<45%	31%			<45%	<45%	
					Cost coverage ratio (cumulative) (Excluding Unspent Conditional Grants) <i>(DMS 1513248 for Formula: T5,2)</i>	1.5	N/A	2	2	1	The actual output is slightly below the target as a result of sluggish economy in the country which has resulted in consumers not being able to pay for services. The municipality is continuing with the installation of prepaid water meters in order to try and resolve the issue of none-payment. It be noted that the accepted norm in terms of circular 71, the norm is between 1-3.		2	1,48	2	1,48			2	2	
5.2.1.3			Accurate and timeous billing and receipting of revenue	Revenue collected as a percentage of billed amount. (Collection Rate) <i>(DMS 1513248 for Formula: T5,3)</i>	91%	N/A	90%	90%	99%			90%	99%	90%	99%			90%	90%		
5.2.1.6			Sustainable Financial and supply chain Management	Apply adequate financial management methodologies	Percentage Capital Budget spent on Capital project i.t.o. IDP <i>(DMS 1513248 for Formula: T5,4)</i>	93%	N/A	100%	5%	23%			45%	55%	45%	55%			65%	100%	
5.1.1.4			Compliance with financial legislation and policies	Compliance with all MFMA and related local government financial legislation	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40% <i>(DMS 1513248 for Formula: T5,5)</i>	23%	N/A	25% - 40%	25% - 40%	22,20%			25% - 40%	24	25% - 40%	24			25% - 40%	25% - 40%	

IDP Ref	Outcome 9	B2B Pillar	Objective	Strategies	Performance Indicator	Baseline	Backlog	Annual target 2023/2024	Q1				Q2		Mid year				Q3	Q4
						Annual Actual Output 2022/2023			Output Target	Actual Output	Corrective action for target not met / remarks	% achievement against target	Output Target	Output Actual	Output Target	Output Actual	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target
REPORTING INDICATORS <i>*Note that these indicators are for reporting purpose, no targets set fo them.</i>																				
2.1.1.1			To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	97.67%														
2.1.1.1					Total number of Households with access to basic water	107877														

IDP Ref	Outcome 9	B2B Pillar	Objective	Strategies	Performance Indicator	Baseline	Backlog	Annual target 2023/2024	Q1				Q2		Mid year				Q3	Q4															
						Annual Actual Output 2022/2023			Output Target	Actual Output	Corrective action for target not met / remarks	% achievement against target	Output Target	Output Actual	Output Target	Output Actual	% achievement against target	Corrective action for target not met / remarks	Output Target	Output Target															
2.1.1.1	Improving access to basic services	Service Delivery			Number of Households with access to free water service	27563				28493																									
2.1.1.3				Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	80,94%				80,94%																									
2.1.1.3					Number of Household with access to Sanitation	89444				89444																									
2.1.1.3					Number of Households with access to free sanitation (VIP's) service & Indigent	61013				61029																									
2.1.1.2				Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35 794				35 806																									
2.1.1					Number of dwellings with access to free Electricity (Municipal supply area)	690				712																									
2.1.1.4				Provide a weekly domestic solid waste removal service to the community	Percentage Households with access to waste disposal	73.9%				73,87%																									
2.1.1.4					Number of Households with access to waste disposal	81632				81632																									
2.1.1.4					Number of Households with access to free waste disposal	35238				38252																									
2.1.1.1				Eradicate water services backlogs through provision of basic water services	Total volume of water delivered by water trucks	45637000																													

CITY MANAGER 2023/2024										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (16 KPIs = 40%)										
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	CM 1	Date of submission and adoption of the reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 3)	3	31-May-24	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review	IDP Process Plan adopted	N/A	2024/25 Draft IDP Submitted to Council	Final IDP approved by Council
		CM 2	Number of Public Participation programmes on IDP and Budget Ref. (COO 21)	2	2	a) Attendance register for all IDP roadshows b) Report	N/A	IDP Consultative Meetings conducted	N/A	IDP Consultative Meetings conducted
1.1.2 To maintain an organizational performance management system as a tool to monitor progress of service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	CM 3	Date of signing Performance Agreements, submitting to COGTA and posting on website Ref. (COO 4)	3	31-Jul-23	a) Signed Performance Agreements b) Proof of submission to CoGTA MEC c) Proof of publishing on Councils Website	Performance Agreements for all filled positions signed by 31 July, submitted to CoGTA MEC and posted on website by 14 August 2023	N/A	Reviewed Performance Agreements signed	2024/25 Draft Performance Agreements prepared
		CM 4	Date of approval of the 2024/25 SDBIP Ref. (FS 12)	3	30-Jun-24	a) Report to Council b) Council Resolution for Final SDBIP	N/A	N/A	2024/25 SDIBIP submitted to Council as an annexure to IDP	2024/25 SDBIP approved by Mayor
		CM 5	Quarterly SDBIP reports (financial) submitted to the EXCO within 30 days after the end of each quarter. Ref. (FS 13)	2	4 SDBIP Reports	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report
		CM 6	Number of Performance Reports (Non-financial) submitte to Council Ref. (COO 8)	2	4 Performance Reorts	a) Copy of item to Council b) Council Resolution noting the report	1 Performance Report	1 Performance Report	1 Performance Report	1 Performance Report
		CM 7	Number of Performance Assessments conducted Ref. (COO 7)	2	2 Performance Assessments	a) Attendance Register b) Assessment Report	N/A	2022/23 Annual Performance Assessments conducted	2023/24 Mid-year performance reviews conducted	N/A
		CM 8	% Resolution of 2022/23 AG findings contained in the AG Management Letter Ref. (COO 24)	3	100%	a) AG Action Plan with findings b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
1.1.7 Ensure reliability and maintain independence of internal audit activity	1.1.7.2 Effective and value adding internal audit activity	CM 9	% of internal audit reviiews executed against the approved Internal Audit plan Ref. (COO 25)	3	100%	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
		CM 10	% completion of of Action Plans for each quarter as documented in the strategic risk register Ref. (COO 12)	3	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by MM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CM 11	% completion of investigation on Whistle-blower reports for each quarter Ref. (COO 14)	3	80%	a) Quarterly reports submitted to MPAC	80% investigations completed	80% investigations completed	80% investigations completed	80% investigations completed
		CM 12	% implementation of prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 16)	2	100%	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0% (Communications Strategy and Plan for 2023/24 FY adopted)	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy									

CITY MANAGER 2023/2024										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	CM 13	% of ward committees with 6 or more ward committee members (excluding the ward councillor) Ref. (COO 20)	2	100%	a) Attendance Registers in monthly meetings as evidence each member availability b) Copies of agendas and minutes	100%	100%	100%	100%
	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CM 14	% Availability of ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref. (DCM CS 13)	2	90% (Average)	a) Monthly report on system availability b) Quarterly report to Council	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CM 15	Implementation of consequence management for all irregularities	3	100%	a) Reported Cases register b) Report on DC outcome	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management
		CM 16	Review of Municipal Delegation Framework and Policies Ref. (DCM CS 7)	2	30-Jun-24	a) Report to Council b) Council Resolution	N/A	N/A	N/A	Municipal Delegation Framework and Policies reviewed
BASIC SERVICES AND INFRASTRUCTURE PROVISION (6 KPI's = 15%)										
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.1 Eradicate water services backlogs through provision of basic water services	CM 17	Number of new water connections meeting minimum standard Ref (T 2.3, DCM IS 8)	3	500	a) Quarterly report b) IR Forms	100 water meters	100 water meters	100 water meters	200 water meters
		CM 18	Percentage of total water losses Ref (T 2. 6, DCM IS 16)	2	22%	a) Quarterly report	26%	24%	22%	22%
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	CM 19	Number of new sewer connections meeting minimum standard Ref (T 2. 10, DCM IS 9)	2	1100	a) Quarterly report b) Verified Spreadsheet from consultants	N/A	N/A	100 new sewer connection	1000 new sewer connection
	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	CM 20	Number of new households provided with new Electricity connections (Municipal supply) Ref. (T2.15, DCM EES 10)	2	80	a) Quarterly report on new households connected	10 new connections	15 new connections	25 new connections	30 new connections

CITY MANAGER 2023/2024										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services	CM 21	Number of new households with access to waste disposal Ref. (T2.23, DCM COMS 9)	3	1 000	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	N/A	N/A	500 additional households	500 additional households
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CM 22	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (T2.33, DCM CD 19)	3	133 Slabs 103 Housing Units	a) Updated Title deeds transfer register b) D 6 forms for slab approval and completions	40 slabs completed	40 slabs completed	53 slabs completed 40 housing units completed	63 housing units completed
KPA: LOCAL ECONOMIC DEVELOPMENT (5 KPIs = 12%)										
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CM 23	Number of advertorials on national platforms intended for the marketing of uMhlatuze as destination of choice Ref. (DCM CD 12)	2	4	a) Shopping Cart & PO b) Copy of advert	1 advertorial on marketing platforms	1 advertorials on marketing platforms	1 advertorials on marketing platforms	1 advertorial on Tourism Magazine
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CM 24	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues Ref. (DCM CD 22)	3	50	a) Agricultural Support Plan b) Training Attendance reports	10 emerging farmers supported	10 emerging farmers supported	15 emerging farmers supported	15 emerging farmers supported
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CM 25	Number of unemployed community members re-skilled Ref. (T3.3, DCM CD 25)	3	80	a) Advert for training b) Close out report c) Attendance register	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CM 26	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) Ref. (T3.4, DCM CD 26)	2	725 (Cummulative)	a) Appointment letters/employment contract b) Attendance registers	100 job opportunities created	100 job opportunities created	250 job opportunities created	175 job opportunities created
3.4.1 To promote social cohesion	3.4.1.5 Establish and implement special programmes	CM 27	Number of Programmes for Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council. Ref. (COO 31)	2	5	a) Quarterly Special Programmes Report	1 Special Programme conducted	3 Special Programmes conducted	1 Special Programme conducted	N/A
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (4 KPIs = 10%)										
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CM 28	Percentage of working days that section 56/57 positions are filled by permanent staff Ref. (T 4.4, DCM CS 22)	2	90% (Average)	a) HR Report with supporting calculations	90%	90%	90%	90%
	4.1.1.4 Develop an effective training and development strategy and programs	CM 29	Workplace Skills training programmes/courses provided to staff and councillors as implementation of the Workplace Skills Plan Ref (DCM CS 27)	3	10	a) Attendance register for training provided b) Programme and report on the programme held	3 Training Programmes provided	2 Training Programmes provided	2 Training Programmes provided	3 Training Programmes provided
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CM 30	Annual review of the organisation structure by 30 June 2024 Ref. (DCM CS 30)	3	30-Jun-24	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	Signed Job descriptions for all posts in the organogram structure	Change Management training to Managers Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CM 31	Date of adoption of IPMS Policy developed to implement Municipal Staff Regulations on Cascading Performance Management	2	30-Sep-23	a) Report to Council b) Council Resolution	IPMS Policy adopted	N/A	N/A	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (7 KPIs = 18%)										
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	CM 32	Date of approval of 2024/2025 budget which is credible, transparent and accurate in accordance with the Sec.24 (1) of the Municipal Finance Management Act Ref. (FS 7)	3	30-Jun-24	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2023	N/A	Draft budget to Council for approval by 22 March 2024	Final budget to Council for approval by 30 May 2024

CITY MANAGER 2023/2024										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
		CM 33	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA. Ref. (FS 9)	2	12	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted.	3 S71 Reports	3 S71 Reports	3 S71 Reports	3 S71 Reports
		CM 34	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy. Ref. (FS 22)	2	4	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	1 SCM Report	1 SCM Report	1 SCM Report
		CM 35	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref (CFO 3,20)	3	12	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
		CM 36	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA Ref. (DCM IS 29)	3	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	30% expenditure	60% expenditure	100% expenditure
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CM 37	% Capital expenditure of approved Capital projects in line with 2023/2024 Budget Ref. (FS 30)	3	100% (Cummulative)	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20,2% capital budget spent	44% capital budget spent	62,1% capital budget spent	100% capital budget spent
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	CM 38	Date of finalizing 2024/25 Organizational Procurement Plan	2	30-Jun-24	a) Copy of 2024/25 Procurement Plan	N/A	N/A	N/A	Procurement Plans for 2024/2025 reviewed (received) by SCM
KPA: CROSS CUTTING INTERVENTIONS (2 KPIs = 05%)										
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CM 39	Date of finalizing SDF to include as an annexure to IDP Ref. (DCM CD 10)	3	31-May-24	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	N/A	Draft SDF for 2024/2025 submitted to IDP Unit	Final SDF for 2024/2025 submitted to IDP Unit
	6.1.1.6 Efficient processing of development application and building plans	CM 40	% processing of Planning Applications submitted in terms of Section 27 of the SPLUMA Bylaw Ref. (DCM CD 9)	2	100%	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed

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STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS										
							Q1				Q2				Q3		Q4
							01 JUL - 30 SEPT	ACTUAL		REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION		01 OCT - 31 DEC	ACTUAL		REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (25 KPIs = 69%)																	
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COO 1	% Implementation of OHS Recommendations from inspections and investigations for the Office of the City Manager	100%	2	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	There were no OHS recommendations received by the office of the COO for implementation in the quarter under review	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	a) List of Recommendations and actions are on DMS 1644468 .	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	
		COO 2	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	2	a) Baseline Risk Register signed by DCM	N/A	N/A	N/A	N/A	OHS Baseline Risk Assessment conducted	OHS Baseline Risk Assessment conducted as per DMS 1644476 .	N/A	N/A	N/A	N/A	
Integrated Development Planning																	
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	COO 3	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May-24	5	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/Instruction list and attendance register of all Steering committee meetings d) Public Notice	IDP Process Plan adopted	The target was met. The Process Plan was adopted on the 10th of August 2023, Process Plan can be found on the following DMS (1610524) and Council Resolution is on DMS(1627578) . Steering Committee minutes can be found on DMS 1611017 and Attendance Register on DMS 1607896 . Advert can be found on DMS(1628394) and Link on DMS(1628396) .	N/A	N/A	N/A	N/A	N/A	N/A	Draft IDP submitted to Council and KZN COGTA	Final IDP approved by Council	
Organizational Performance Management																	
1.1.2 To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	COO 4	Number of Performance Agreements signed, submitted to COGTA and posted on website	7	3	a) Signed Performance agreements by 31 July b) Proof of submission to CoGTA MEC c) Proof of Plans published on Councils Website	7 Performance Agreements signed by 31 July, submitted and posted on website by 14 August	Target Met. All 7 PAs were signed by 31 July 2023, submitted to Cogta on 11 Aug and posted on website as per DMS 1628335 .	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		COO 5	Date of approval of the 2024/25 Top Layer SDBIP	30-Jun-24	3	a) 2024/25 Top Layer SDBIP b) Proof of submission	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2024/25 Draft Top Layer SDBIP submitted to Council as an annexure to IDP	2024/25 Top Layer SDBIP approved	
		COO 6	Number of PAC Meetings held	4	3	a) Report b) Attendance Register	1 PAC Meeting (Q4 SDBIP Component 3 submitted)	Target Met. Two Virtual PAC Meetings were held via MS Teams on 30 Aug and 28 Sept 2023 Agenda: DMS1624932 & DMS1621094 Minutes: RPT176665 Draft APR: DMS1617160	N/A	N/A	1 PAC Meeting (Q1 SDBIP Component 3 submitted)	Target Met. 1 PAC Meeting held virtually on 05 Dec 2023 Agenda: DMS1640852 Minutes: RPT 177326	N/A	N/A	1 PAC Meeting (Q2 SDBIP Component 3 submitted)	1 PAC Meeting (Q3 SDBIP Component 3 submitted)	
		COO 7	Number of Performance Assessments for Senior Managers conducted	2	3	a) Assessment Report for Senior Managers b) Attendance Register	N/A	N/A	N/A	N/A	2022/23 Annual Performance Assessments for Senior Managers conducted	Target Met. Assessments of Deputy City Managers were conducted on 04 and 13 December 2023. Agenda - DMS 1641726 Attendance Register - DMS 1645558	N/A	N/A	2023/24 Mid-Year Performance Assessments for Senior Managers conducted	N/A	
		COO 8	Number of quarterly Organisational Performance reports tabled to Council and submitted to COGTA	8	3	a) Quarterly Reports to Council b) Proof of submission to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met. Report to Council: RPT176537 Q4/APR and C88 Report were submitted to COGTA DMS 1628981 .	N/A	N/A	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met. Report to Council: RPT177130 Q1 and C88 Report were submitted to COGTA DMS 164555 .	N/A	N/A	1 Performance Report to Council 1 Circular 88 Report to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	
		COO 9	Date of submission of 2022/23 Annual Performance Report and Draft Annual Report to Auditor General	31-Aug-23	3	a) Proof of Annual Performance Report and Draft Annual Report submission to AG by 31 Aug 2023	2022/23 Annual Performance Report and Draft Annual Report submitted	Target Met. 2022/23 APR was submitted to AG on 31 August 2023. Proof of APR submission: DMS 1627745 Draft Annual Report is due for submission to AG on/before 31	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		COO 10	Date of adoption of 2022/23 Annual Report by Council	31-Mar-24	3	a) Council Agenda b) Council minutes	Draft 2022/23 Annual Report tabled to AC and Council	Target Met. Draft AR was tabled to AC on 28 Sept 2023. Draft AR is due for tabling to Council on 26 October 2023 Report: RPT176541 AC Agenda: DMS 1626664 Draft AR: DMS 1614300	N/A	N/A	Annual Report consolidated with Audited AFS, APR and Audit Report	Target Met. Annual Report consolidated with Audited AFS, APR and Audit Report DMS 1614300	N/A	N/A	2022/23 Annual Report and Oversight Report adopted by Council	N/A	
		COO 11	Average % achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard	70% (Average)	2	a) Organisational scorecard b) Quarterly report c) Departmental quarterly assessment outcomes signed by the City Manager	70% achievement of 2021/2022 annual organisational targets	Target met. 72% achieved. DMS 1617160 Draft Annual Performance Report.			70% achievement of Q1 organisational targets	Target Met. 79.3% Achieved Organizational Scorecard: DMS1619199 Q1 Report: DMS1640038 Department outcomes: DMS 1639859	N/A	N/A	70% achievement of Q2 organisational targets	70% achievement of Q3 organisational targets	
Enterprise Risk Management																	
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COO 12	% completion of Action Plans for each quarter as documented in the strategic risk register for OMM	100%	3	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Not Achieved. 100% Completion of Action Plans due for Quarter 1 of 2023/2024.	N/A	N/A	100% completion of Action Plans due for the quarter	Target met. Plans due for Quarter 2 of 2023/2024 as per DMS 1628090	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	
		COO 13	% Implementation of Business Continuity Management (BCM) Programme in accordance with the BCM Policy, Strategy and related standards	100%	2	a.) Updated and approved BCM Programme Maintenance document b.) Proof of activities as per Maintenance Activity Output	0% (Finalize Annual BCM Programme for 2023/2024)	Target Achieved. Annual BCM Programme Maintenance Plan for 2023/2024 available on DMS 1614165 and approved by ERMC on 11 September 2023	N/A	N/A	40% Implementation of Annual BCM Programme against set targets	Target Met. 42% Implementation of Annual BCM Programme against set targets. BCM Programme Maintenance Plan for 2023/2024 available on DMS 1614165 .	N/A	N/A	60% Implementation of Annual BCM Programme against set targets	100% Implementation of Annual BCM Programme against set targets	
		COO 14	Number of Whistle-blower facility reports to Council structures in terms of the reporting procedure.	4	3	a) Quarterly reports submitted to ERM and Council Committees	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Achieved. Quarterly (Q4 of 2022/2023) consolidated Whistle-blower facility report tabled to ERMC approval on 11 September 2023. RPT 173994 .	N/A	N/A	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Met. Quarterly (Q1 of 2023/2024) consolidated Whistle-blower facility report tabled to ERMC for approval on 27 November 2023. RPT 176952	N/A	N/A	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	

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STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS									
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							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
							Communications									
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	COO 15	Date of adoption of Communications Strategy and Plan for 2023/24 FY	30-Sep-23	2	a) Communication and Marketing Activity Plan for 2022/2023	Communications Strategy and Plan for 2023/24 FY adopted	Target Achieved. Communication Strategy & Communication Policy adopted on 24 August 2023. Report sent to Council found on RPT 175869. Council Resolution found on RPT 176469. Communication and Marketing plan DMS 1628086.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		COO 16	% Implementation of Communication and Marketing Plan emanating from the Integrated Marketing and Communication Strategy adopted by Council	100%	2	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0%	Target Achieved. Print media Advert found on DMS 1628061 Minutes of the Local Communication Forum Meeting with Stakeholders DMS 1627939 Pictorial EvidenceTwo Day SALGA Provincial Communicators forum DMS 1628074 Pictorial Evidence Media Tour DMS 1628150	N/A	N/A	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	Target met Plans due for Quarter 2 of 2023/2024 as per DMS 1628090	100% Completion of Action	N/A	N/A	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	COO 17	Number of Batho Pele Awareness Campaigns	12	2	a) Awareness Material (E.g. Flyer)	Door Labels for all Offices insterted	Target Achieved. Door labels Batho Pele Awareness found on DMS 1627946 Message DMS 1628083	N/A	N/A	Batho Pele Awareness Campaign conducted	Target Met 42% Implementation of Annual BCM Programme against set targets. BCM Programme Maintenance Plan for 2023/2024 available on DMS 1614165.	N/A	N/A	Name tags for all departmental employees procured	Departmental Service Standards Reviewed
		COO 18	Number of DDM Economic Sectors and Infrastructure Development Cluster meetings coordinated	4	3	a) Agenda b) Minutes c) Attendance Register	1 DDM Meeting Coordinated	Target Achieved. 1 DDM meeting was held virtually on 17 August 2023. Notice of the meeting on DMS 1627540. Agenda on DMS 1627539. Minutes on DMS 1627545 and Attendance Register. Report to Technical Hub on DMS 1627549.	N/A	N/A	1 DDM Meeting Coordinated	Target Met Quarterly (Q1 of 2023/2024) consolidated Whistle-blower facility report tabled to ERMC for approval on 27 November 2023. RPT 176952	N/A	N/A	1 DDM Meeting Coordinated	1 DDM Meeting Coordinated
							Public Participation									
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	COO 19	Number of Councilor Convened Public Meetings	136	3	a) Attendance registers b) Minutes	34 Councilor Convened Public Meetings	Target not met. 29 out of 34 Public Meetings were held in the 1st Quarter. Minutes and Attendance Registers available on DMS 1630078. Report available on RPT 176587.	Failure of submission of minutes and attendance registers by ward councillors.	Ward Councilors are reminded through the Office of the Speaker about the importance of holding Ward Community meetings. The Unit will keep reminding the Councilors as well.	34 Councilor Convened Public Meetings	23 ot of 34 Councilors Convened Public Meetings, report is on DMS 1644670	Late submission of minutes by ward Councilors.	Public Participation team will assist in collecting the rquired information from Ward Councilors.	34 Councilor Convened Public Meetings	34 Councilor Convened Public Meetings
		COO 20	% of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	3	a) Attendance Registers in monthly meetings as evidence each member availability b) Copies of agendas and minutes	100%	Target met. 100% of Ward Committee Meetings with more than 6 ward committee members. Minutes and attendance register available on DMS 1630078. Report available on RPT 176587.	N/A	N/A	100%	95% of Ward Committee Meetings were held in Q2 as per DMS 1644670	Late submission of minutes.	Public Participation team will assist in collecting the rquired information.	100%	100%
		COO 21	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation	6	3	a) Attendance registers b) Report for IDP Consultative Sessions/Roadshows c) Minutes for Stakeholder Engagements	1 Stakeholder Engagement conducted	Target Achieved. City of uMhlathuze Communications meeting with Stakeholders held on 29 August 2023, minutes on DMS 1627939.	N/A	N/A	IDP Consultative Sessions conducted 1 Stakeholder Engagement conducted	Target met. 1. IDP consultations (roadshows) held on Q2 were as follows: -The IDP Roadshow KwaDlangezwa Cluster was held on November 4, 2023, at Muzevuze Primary School. Attendance Register: DMS 1644669 -The IDP Roadshow Macakane Cluster was held on November 9, 2023, at Macakane Sportsfields. Attendance Register: DMS 1637521 -The IDP Roadshow Richards Bay Cluster was held on November 16, 2023, at Mandanzini Sportsgrounds. Attendance Register: DMS 1640102 -The IDP Roadshow Esikhaleni Cluster was held on November 24 at the Esikhaleni TVET College sports grounds. Attendance Register:DMS 1641947 -The IDP Roadshow Ngwelezane Cluster was held on November 24, 2023, at Ntabayakhe Sportsgrounds. Attendance Register:DMS 1642704 -IDP Roadshow with Stakeholders was held on November 30, 2023, at Council Chambers. Attendance Register: DMS 1644660 2.Stakeholder engagement conducted with the following takeholders. 2.1The City of uMhlathuze meeting with Tronox - Attendance register DMS 1638854 - Invitation DMS 1630431 - Agenda DMS 1630430 - Minutes DMS 1630410 2.2Q2 Stakeholder engagement on Agricultural programmes Initiatives In City of uMhlathuze held on 23/10/2023 - Attendance report - DMS 1635877 - Resolutions - DMS 1635867 - Agenda - DMS 1635866 2.3. Q2 Mayoral Stakeholder meeting with Transnet held on 08 December	N/A	N/A	1 Stakeholder Engagement conducted	Budget conducted 1 Stakeholder Engagement conducted

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							Q1				Q2				Q3		Q4	
							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 JAN - 31 MAR	01 APR - 30 JUN		
Internal Audit																		
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity	COO 22	% implementation of previously raised Internal Audit recommendations within the Office of the City Manager	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Not Achieved	Delays in appointment of the Internal Audit Consultants for Provision of Internal Audit Services Panel . The SLA's are currently with Legal Services for vetting and to be completed by mid-October 2023.	Q4 and Q1 Follow up reviews for the 2023/2024 is in progress and the report will be submitted in Q2. Notification Letter: DMS 1619893	100% implementation of IA recommendations due within Q1	Target met. Resolved: 50% In Progress: 50% (Due in Q3 and following year) Not Resolved: 0% Risk Accepted:0% DMS 1639742	N/A	N/A	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3		
		COO 23	% Resolution of 2022/23 AG findings contained in the AG Management Letter	100%	3	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved		
		COO 24	% of internal audit reviews executed against the approved Internal Audit plan	100%	3	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	Achieved - 6% Calculation- 2 projects performed / 29 Projects Planned - IA Plan Reconciliation - DMS 1616358 Reports - 2022/2023 Draft AFS Review- DMS 1620791 - 2022/2023 Draft APR and Q4 AOPO Review - DMS1620822	N/A	N/A	30% of internal audits performed against the approved Internal Audit plan	Target not met Calculation- 4 projects performed / 29 Projects Planned - IA Plan Reconciliation - DMS 1640172	Achieved - 14%	Some of the projects commenced late due to delays in the signing of SLAs and some were postponed to allow external auditors to complete their audit.	Internal audit has already allocated some of these audits and they will be completed during Q3. The following audits have commenced: Business licensing, fire and disaster management review, Risk maturity assessment follow up and ICT follow up. Fuel consumption audit review, Q2 Follow up review and AOPO will commence in January 2023.	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan	
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION (2 KPIs = 3%)																		
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	COO 25	% implementation of Area Based Management(ABM) interventions to improve integrated service delivery	100%	3	a) Report on ABM integrated service delivery special operations implemented	100% implementation of ABM initiatives as per implementation plan for the quarter	Target Achieved. per ABM Plan 2023/24 DMS 1613657 100% ABM implementation should be held each quarter. ABM Presentation to EMCO DMS 1617402 ABM Operations held at eSikhaleni Cluster Ward 13 on 3 August 2023 . - Attendance Register DMS1616238 - Report with photos on DMS 1616551 .	As	N/A	N/A	100% implementation of ABM initiatives as per implementation plan for the quarter	Target met. Ngwelezana ABM was conducted in line with the 2023/24 PLAN FOR ABM TACKLING OF SERVICE DELIVERY CHALLENGES DMS 1613657 - Attendance register DMS 1638850 . - Reports of service failures identified by departments Q2 ABM INSPECTION REPORT WARD 28 NGWELEZANA, DMS 1645508 Q2 WASTE MANAGEMENT WARD 28 NGWELEZANE - ABM IMPLEMENTATION PLAN DMS 1645504 Q2 Infrastructure Services Department WARD 28 Ngwelezana ABM Implementation Plan DMS 1645500 :	N/A	N/A	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter	
KPA 3 : LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (5 KPIs = 14%)																		
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services	COO 26	Number of international exchange programmes coordinated and implemented	3	3	a) Supporting documents for international, programmes and projects undertaken	N/A	BRICS Urbanisation Forum held from 26 to 27 July 2023 in Durban, South Africa. - Invitation DMS 1617356 Presentation DMS 1639444	N/A	N/A	N/A	N/A	N/A	N/A	One (1) international programme implemented	Two (2) international programmes implemented		
		COO 27	Number of Strategic Partnerships with external partners in support of Municipal Service Delivery	4	3	a) Signed partnerships MOU concluded	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Conclude two (2) strategic partnership to socio-economic development	Conclude two (2) strategic partnership to socio-economic development	
3.4.1 To promote social cohesion	3.4.1.5 Establish and implement special programmes	COO 28	Number of Special Programmes Forum Meetings held	24	3	a) Agenda b) Minutes c) Report and Proof of submission to the Office of the Premier	6 Forum Meetings (Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council)	Target Achieved. 6 Forum Meetings were successfully held in the first quarter. 1. Religious Forum held on 29 September 2023, attendance register and agenda available on DMS 1627612 . 2. Womens forum held on 26 September 2023, attendance register and agenda available on DMS1631210 . 3. Junior council held on 29 September 2023, attendance register and agenda available on DMS 1627608 . 4. Disability Forum held on 26 September 2023, agenda on DMS 1627568 and attendance register on DMS 1627570 . 5. Senior citizens Forum held on 26 September 2023, Agenda available on DMS 1627571 , Attendance: 1627569 . 6. Mens Forum held on 26 September 2023, attendance register available on DMS 1627610 .	N/A	N/A	6 Forum Meetings (Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council)	Target met. December 2023, attendance register and agenda DMS 1644658 2.Womens forum attendance and agenda DMS 1644722 3.Mens forum attendance and agenda DMS 1644723 4. Junior council held on 19 December 2023 attendance and agenda DMS 1644659 5. Senior Citizens Forum Agenda DMS 1644665 , Attendance register on DMS 1644676 6.Disability Forum agenda on DMS 1644667 , Attendance register on DMS 1644677 .	N/A	N/A	6 Forum Meetings (Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council)	6 Forum Meetings (Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council)		
		COO 29	Number of Programmes for Women, Men, Junior Council, Disability, Senior Citizens, and Religious Council.	5	3	a) Quarterly Special Programmes Report	1 Special Programme conducted	Target Over Achieved. 30 August 2023 the Mayoral Multi- Forum Event held at Empangeni, attendance registers available on DMS 1627656 . Wheelchair beneficiary list available on DMS 1627624 . 2.Senior Citizens Golden games held on 18 September 2023, attendance register available on DMS 1627550 . 3. Disability games held on 20 September 2023 attendance register DMS 1627592 .	1.On	N/A	N/A	3 Special Programmes conducted	Target met Raising responsible men held on 28 December 2023 , programme available on DMS 1644678 , Attendance Register DMS 1644682 . 2.Christmas programme for Senior Citizens held on 19 & 21 December 2023 attendance register on DMS 1644720 , Agenda on DMS 1644665 . 3. Special Programme: Raising responsible women held on 30 December 2023, attendance register on DMS 1645058 , pictures taken on the day DMS 1645059 .	N/A	N/A	1 Special Programme conducted	N/A	
		COO 30	Number of Youth Programmes	3	2	a) Quarterly Report	Youth Business Support Programme conducted	Target Achieved. report on RPT 176387 Business Support Programme. Venue: Empangeni Town-Hall	Quarterly 1. Youth	N/A	N/A	N/A	N/A	N/A	N/A	2 Programmes (Higher Education Assistance Grants and Mayoral Academic Excellence Awards)		

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							Q1				Q2				Q3	Q4
							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 8%)																
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COO 31	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within the Office of the City Manager	31-Jul-23	2	a) Signed Performance Plans b) Proof of submission to PMS Unit	2023/24 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	a) OCM managers submitted performance plans on 31 July 2023. b) COO's office and MPS office. Signed performance plan for Performance Manager - DMS 1618445	N/A	N/A	N/A	N/A	N/A	N/A		
		COO 32	Number of Performance Assessments for employees below section 56 Managers conducted within within the Office of the City Manager	2	3	a) Assessment Report for employees below Senior Managers b) Attendance Register	2022/23 Annual Performance Assessments conducted by 31 August 2023				N/A	N/A	N/A	2023/24 Mid-Year Performance Assessments conducted by 31 January 2024	N/A	
		COO 33	Number of strategic programmes emanating from the City of uMhlatuze Knowledge Management and Innovation Concept	4	2	a) Report on a number of strategic knowledge management projects implemented in 2023/2024	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Over Achieved. programmes were conducted. Knowledge Management activities as per the action plan 2022/2023 DMS 1617757. 1. Multi Party Women Commission Training by SALGA held on 29 July 2023 in City of uMhlatuze - Attendance register DMS 1614296 - Terms of reference DMS 1613473 - Context presentation for MPWC Training DMS 1613282 2. Benchmarking with City of Cape Town held from 27 to 28 July 2023 in Cape Town. Order of Proceedings on DMS 1626296. - Alternative energy DMS 1615395 - Speaker Presentation on Roles and Functions of the Speaker to City of Umlhlatuze July 2023 DMS 1615394 - Mechanisms used for Public Participation.pdf DMS 1615393 - Fleet Management Overview DMS 1615392 - Electricity Revenue Protection_Non-technical losses and RP DMS 1615391 - Effective Revenue Management & Debt Collection Strategies & Initiatives DMS 1615390 - Digital City Programme DMS 1615389 - Attendance Register City of Capetown Visiting Delegates from COU_Umlhlatuze_27 & 28 July 2023 DMS 1615387	2	N/A	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target met. 1. KM Global Week hosted by Cogta virtually on 20 October 2023. - Invitation 2023 DMS 1636336 - Programme 2023 DMS 1636334 2. MSCOA Training - Invitation to YDP Module 1 - Budgeting and Cash Flow Forecasting DMS 1636359 - YDP - Budgeting and CF Forecasting Learner Guide 2023. DMS 1636351 - Financial Controls Presentation Slides Final. DMS 1636417 - YDP_Module 2 - Financial Controls-20231108_090957-Meeting Recording DMS 1636438 - Brochure YDP 2023. DMS 1636352 3. Attendance Register_Brown Bag Session on OCM budget Workshop held on 23 October 2023 Attendance register DMS 1636465 4. Invitation and Concept to Urban October events held on 18 & 24 October 2023. DMS 1635934 5. Uploaded Knowledge sharing documents	N/A	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 6%)																
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	COO 34	% Capital expenditure of approved Capital projects in line with 2022/2023 Budget within the Office of the CM	100%	3	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	N/A	No target.	N/A	N/A	100% CAPEX spent	100% capex spent on Q2 as reported on Component 5 DMS 1632729.	N/A	N/A		
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	COO 35	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary processes, etc)	100%	3	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA	Target Achieved. Quarterly contract management report available on RPT 176858.			100% of contracts in compliance with S116 of MFMA	Target met. Quarterly contract report RPT 177124 Signed report on DMS 1645313.	N/A	N/A		

DEPARTMENT OF THE DEPUTY CITY MANAGER CITY DEVELOPMENT 2023/2024												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS AND ACTUALS					
							Q1: 01 JUL - 30 SEPT			Q2: 01 OCT - 31 DEC		
							Planned target	Actual		Planned target	Actual	
								Ouput	Reason for Variance		Corrective Action	Ouput
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (7 KPIs = 21%)												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CD 1	Number of Departmental policies developed/ reviewed for adoption by Council	5	3	a) Policy Register b) Report to Committee Section c) Council Resolution	N/A	No target for this quarter.		N/A	No target for this quarter.	
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CD 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target met. 100% OHS recommendations due for this quarter implemented and finalized. Please see template on DMS1630619 and Quarterly OHS report on RPT176866.		100% of OHS Recommendations due for the quarter implemented	Target Met. 100% OHS recommendations due for this quarter implemented and finalized. Please see template on DMS1644514 and Quarterly OHS report on RPT177425.	
		CD 3	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	3	a) Baseline Risk Register signed by DCM	N/A	No target for this quarter.		OHS Baseline Risk Assessment conducted	Target Met. Baseline Risk Assessment meeting was held on the 1st of November 2023. Attendance register as per DMS1637735, and Baseline Risk Assessment as per DMS1645171.	Reason for Variance
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CD 4	Number of Batho Pele activities implemented in the City Development Department	4	3	a) Pictorial evidence of door labels inserted b) Flyer /Poster for Awareness Campaign c) Proof of name tags procured d) Revised Service Standards	Door Labels for all Offices inserted	Target met - Door Name of new Official inserted as per DMS1627457. Shopping Cart for Name Tags as per DMS1624780. Purchase Order for Name Tags as per DMS1629563		Batho Pele Awareness Campaign conducted	Target Met - The department, through the monthly meetings, sensitises all employees on the significance of being orientated to servicing internal and external clients. 1) 18 October : Agenda and Minutes on DMS 1626735 & DMS1632408. 2) 10 November DMS 1631885 & DMS1637637. 3) 06 December: DMS 1639807 & DMS1641864. Furthermore, there are Posters containing the Batho Pele principles placed at convenient locations for all officials within the department in the different work spaces both in Empangeni and Richards Bay (DMS 1648327).	
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CD 5	% completion of Action Plans for each quarter as documented in the strategic risk register for City Development Department	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met- Strategic Risk Register DMS1365772 is updated quarterly. Evidence of City Development 100% completion of Further Action Plans due in the fourth quarter of 2022/2023 available on DMS1624803. Update for Further Action Plans for the first quarter of 2023/2024 available on DMS1629172.		100% completion of Action Plans due for the quarter	Target Met- Strategic Risk Register DMS1365772 is updated quarterly. Evidence of City Development 100% completion of Further Action Plans due in the first quarter of 2023/2024 available on DMS1632689. Update for Further Action Plans for the second quarter of 2023/2024 available on DMS1633241.	
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CD 6	% implementation of previously raised Internal Audit recommendations within City Development Department	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	39% - Resolved 61% - In progress. Please see DMS1632300.	Testing of audit findings is dependent on projects that are not yet finalized.	Please see DMS1632300.	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q1. Please see DMS1632300.
		CD 7	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	There are no applicable AG findings for City Development.		N/A	No target for this quarter.	
Sign off by Manager/Head of Section:												
Date:												
KPA: CROSS CUTTING INTERVENTIONS (8 KPIs = 24%)												
Land Use Planning and Management												
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.6 Efficient processing of development application and building plans	CD 8	% building plans received each quarter, processed and scrutinized within the prescribed timeframe in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings)	100%	3	a) Updated register on applications received b) Quarterly Report to City Development Portfolio	100% building plans processed	Target met. 100% building plan applications processed: 160 building plans received (151 residential and 9 commercial/ industrial). 112 plans finalised. There are fifty one (51) building plans that have been submitted and approved in this quarter out of hundred and one hundred and sixty (160) that were submitted during this period. (40 residential and 11 commercial/ industrial) (32%). 17 plans referred back/declined (17 residential and 0 commercial/ industrial) (11%). 92 in circulation (83 residential and 9 commercial/industrial) (57%). 0 backlog Summary of Building Plans Register for this Quarter is available on DMS1647521. Quarterly Report: RPT177421.		100% building plans processed	Target Met. 100% building plan applications processed: <u>83 building plans received (68 residential and 15 commercial/ industrial).</u> (i) There are thirty-seven (37) building plans that have been submitted and approved in this quarter out of eighty-three (83) that were submitted during this period. (35 residential and 2 commercial/ industrial) (45%). (ii) 19 plans referred back/declined (15 residential and 4 commercial/ industrial) (23%). (iii) 27 in circulation (20 residential and 7 commercial/industrial) (32%). 0 backlog Summary of Building Plans Register for this Quarter is available on DMS1647521. Quarterly Report: RPT177421.	
		CD 9	% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100%	3	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Target met - Land Use Management: 100% of all received applications processed. Total 62 applications received. (i) 57 Building Line Relaxation applications received: 21 finalised and 36 in process (in circulation for comments, lapsed and/or referred back to Applicants). All 57 Building Line Relaxation applications processed (92%) (Register as per DMS1629950). (ii) 4 Consent applications received. All 4 in process (in circulation for comments, lapsed and/or referred back to Applicants). All 4 Consent applications processed (7%) (Register as per DMS1629952). (iii) 1 Parking Relaxation application received. In process (in circulation for comments, lapsed and/or referred back to Applicants). All 1 Parking Relaxation application processed (1%) (Register as per DMS1629955). Quarterly Report as per RPT176633. Development Administration: 100% of SPLUM Bylaw Land Development applications processed. 100% applications processed - 7 Pre-Applications (21%) received (1 Consolidation and 6 Combined); 10 Formal Applications (30%) received (3 Removal, 2 Rezoning, 5 Combined) and 18 applications		100% of SPLUM Bylaw applications processed	Target Met - Land Use Management: 100% of all received applications processed. <u>Total 73 applications received.</u> (i) 69 Building Line Relaxation applications received: 32 finalised and 34 in process (in circulation for comments or referred back to Applicants) and 3 lapsed. All 69 Building Line Relaxation applications processed (94%) (Register as per DMS1647373). (ii) 2 Consent applications received. (1 finalised and 1 in process (lapsed and/or referred back to Applicants). All 2 Consent applications processed (3%) (Register as per DMS1647475). (iii) 2 Parking Relaxation application received. In process (referred back to Applicants). All 2 Parking Relaxation application processed (3%) (Register as per DMS1647376). Quarterly Report as per RPT177068. Target Met - Development Administration: 100% of SPLUM Bylaw Land Development applications processed: 100% applications processed: <u>Total 30 applications received:</u> (i) 4 Pre-Applications received (1 Rezoning and 3 Combined) (13%); (ii) 8 Formal Applications received (6 Removal and 2 Combined) (27%); and (iii) 18 applications received during previous quarters were processed further (6 Rezoning, 1 Subdivision and 11 Combined) (60%). Evidence: Quarterly Reports (RPT177480 and 177481); Extract from Applications Register (DMS698880)	

DEPARTMENT OF THE DEPUTY CITY MANAGER CITY DEVELOPMENT 2023/2024													
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS AND ACTUALS						
							Q1: 01 JUL - 30 SEPT				Q2: 01 OCT - 31 DEC		
								Actual				Actual	
Sign off by Manager/Head of Section:													
Date:													
Spatial and Environmental Planning													
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CD 10	Date of submission of final SDF to IDP Unit	31-May-24	3	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	No target for this quarter.			N/A	No target for this quarter.	
		CD 11	Number of Climate Change meetings/engagements convened within the organization by 30 June 2024	6	3	a) Quarterly Progress Reports b) Attendance Registers and Minutes c) Presentation material; agenda of virtual engagements	1 Green Team Meeting	Target met. Green Team meetings held on 13 and 26 September 2023. The meeting on the 26th was a confirmation meeting of the poorly attended meeting on the 13th September. Agenda as per DMS1623318, Attendance register is on DMS1631863 and meeting notes as per DMS1627937. Quarterly progress report as per RPT116759.			1 Green Team Meeting 1 Stakeholder Engagement on Climate Change	Target Met. (i)Green Team meeting held on 5 December 2023. Due to poor attendance the meeting minutes were circulated to the greenteam members for their respective departments to provide updates. Agenda as per DMS1639123, attendance register as per DMS1646920, meeting notes as per DMS1642738. Quarterly progress report as per RPT1177404. (ii)A climate change workshop was hosted on the 15th of November together with GIZ (Attendance Register DMS1646860). Presentation material as per DMS1638386.	
		CD 12	Date of submitting final airport relocation feasibility study	30-Jun-24	2	Quarterly progress report	N/A	No target for this quarter.			N/A	No target for this quarter.	
	6.1.2.4 Efficient processing of environmental applications	CD 13	% of environmental authorisation applications processed within the legislated time frame	100%	3	a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed	Target met. 100% of environmental authorisation applications processed. Applications register as per DMS1627572. 9 applications responded to. Response letters prepared as per DMS1627479, DMS1612477, DMS1614282; DMS1627483; DMS1617242; DMS1617245; DMS1627476; DMS1621922;			100% of environmental authorisation applications processed	Target Met. 100% of environmental authorisation applications processed. (i)Applications register as per DMS1642226. (ii)All 6 applications responded to. Response letters prepared as per DMS1642186, DMS1632388, DMS1637693; DMS1640657; DMS1641731; DMS1642123.	
Sign off by Manager/Head of Section:													
Date:													
Property Administration													
6.2.1 To ensure fair valuation of properties	6.2.1.1 Development and maintenance of Valuation Roll in line with Municipal Property Rates Act.	CD 14	Date of publishing Supplementary Valuation Roll	30-Jun-24	3	a) Maintain a list of all objections reviews received and finalized b) Publishing of supplementary valuation roll.	N/A	No target for this quarter.			N/A	No target for this quarter.	

DEPARTMENT OF THE DEPUTY CITY MANAGER CITY DEVELOPMENT 2023/2024													
SDIBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS AND ACTUALS						
							Q1: 01 JUL - 30 SEPT			Q2: 01 OCT - 31 DEC			
								Actual			Actual		
		CD 15	Release and make available 10 land parcels through the lease process.	10	4	Quarterly report	N/A	No target for this quarter.		5 land parcels released.	Target Met : The following seven (7) land parcels were released and two (2) were ready to serve before Bid Specification Committee. Two to be released through tender process. 8/21/UMH 12171 - 22/23 Portion 86 of Erf 5333 Richards Bay 8/21/UMH 12172 - 22/23 Portion 77 of Erf 5333 Richards Bay Properties released through Council Resolution Portion of Erf 7464 Meerensee, Richards Bay RPT 173682 Erf 5580 Arboretum, Richards Bay RPT 175578 Portion of Erf H1603 eSikhaleni RPT 173687 Erf H4238 eSikhaleni RPT 176390 Portion of Erf 7480 Alton, Richards Bay RPT 176388 Portion of Erf 5454 Arboretum, Richards Bay RPT 175584 Portion of Rem of Erf 5333 Richards Bay RPT 17553		
Sign off by Manager/Head of Section:													
Date:													
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (6 KPIs = 18%)													
Human Settlements													
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CD 16	Number of Housing Consumer Education Awareness conducted	16	3	a) Invitations for the meetings b) Attendance Register c) Post on Social media d) Quarterly Reports to Council	3 Housing Consumer Education awareness	Target not met - 2 Housing Consumer Education Awareness held this quarter. Notices on DMS 1625799 and DMS 1625801. Attendance Register on DMS 1625802 and DMS 162804. RPT 176772	The last one which was scheduled for the 12th of September was cancelled due to all Council meetings being put on hold until 1st of October.	Four engagements will be held in Q2. Please see DMS1631895 for dates of the planned meetings.	3 Housing Consumer Education Awareness Programme	Target Met: 04 Housing Consumer Education Awareness held this quarter. (i) Notices for all 4 Awareness Meetings held on 31/10/2023; 2/11/2023, 3/11/2023 and 8/11/2023 are available on DMS 1632733. (ii) Attendance Registers for all Awareness Meetings are available on DMS 1636175, 1636179, 1636180 and DMS 1636178. (iii) Housing Consumer Education Quarterly Report is available on RPT 177455	
							1 Consumer Awareness Post/Social media	Target met. 2 consumer Awareness posts/social media DMS 1625796 and DMS 1625798. RPT 176772. Link of social media post on Facebook: https://www.facebook.com/EdmondChumbekhaka			1 Consumer Awareness Post/Social media	Target Met: 01 Consumer Awareness posts/social media DMS 1644474 and RPT 177455	
		CD 17	Number of Post 1994 Housing stock transferred Ref. (T2.35)	20	3	a) Updated title deed transfer register b) Advert calling untraceable beneficiaries to report to the municipality to submit outstanding information in order to finalize transfers.	N/A	No target for this quarter.			N/A	No target for this quarter.	
		CD 18	Number of Pre 1994 Old - Housing stock transferred Ref. (T2.34)	38	3	a) Signed Donation Agreement with the Department of Public Works b) Updated title deeds transfer register	N/A	No target for this quarter.			N/A	No target for this quarter.	
		CD 19	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (T2.33)	133 Slabs 103 Housing Units	3	a) Updated Title deeds transfer register b) D 6 forms for slab approval and completions	40 slabs completed	Target not met: 25 Slabs completed, however D6 form has total number of 31 including 6 slabs which was completed during the first week of October 2023. (DMS 1629190)	The contractor has not performed as expected and as such targeted milestone could not be met. The issue of payments delays has affected the progress negatively on site. DMS 1627581	For the Implementing Agent to increase production on site. MEMO to City Manager on DMS1632048.	40 slabs completed	Target not met: 26 slabs completed as outlies in in D6 form on DMS 1644856. The report from the Implementing Agent is available on DMS 1644413. Report on RPT 177374	The Department of Human Settlements informed the implementing Agent and the Municipality about projects budget cuts and has negatively affected the project progress. Correspondence from the The Department of Human Settlements dated 30 October 2023 is available on DMS 1647401.
		CD 20	Number of transfers/ housing units completed on implementation of Phase 1 Empangeni Mega Housing project	146 Transfers 70 Housing Units	3	a) General Plan Approval b) Title deeds register c) D 6 forms for completions	N/A (General Plan Approval)	Target met. General Plan approved DMS 1627764			50 housing units transferred to beneficiaries.	Target Met: 50 housing units transferred to beneficiaries DMS 1644647 Title deeds register and DMS 1644707 Deeds reports. Report on RPT 177375	
		CD 21	Date of concluding the facilitation of Aquadene beneficiary administration	30-Jun-24	3	a) War room attendance register b) Council Resolution	Engagements with the war-rooms finalised and potential beneficiaries verified	Target met. Wards engaged; please see Councilors submission register on DMS 1628189, Attendance Registers on DMS1632292, and list of beneficiaries on DMS1539815.			List submitted to the Housing Allocations Committee and City Development Portfolio Committee for recommendations to Council.	Target not met: The list of all outstanding wards could not be finalised. Ward 5 (DMS 1645376), and 6 (DMS 1647594) are yet to submit their list after war-room trainings but did not meet the profiling criteria and 26 have not yet submitted. Ward 30 submitted the list as per DMS 1648243.	Three out of four outstanding Wards were assisted to prepare their beneficiary list (Ward 5, 6 and 30). Ward 30 submitted satisfactory list. Ward 5 beneficiary list was submitted after War-room training, the list was assessed by the Human Settlements Section and referred back for corrections on profiling. Ward 6 was trained through War-room meeting by the Human Settlements Section on how to do beneficiary profiling. Ward 26 has not yet submitted the list.
Sign off by Manager/Head of Section:													
Date:													
KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (8 KPIs = 24%)													
Business Support, Markets & Tourism													
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CD 22	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues	50	3	a) Agricultural Support Plan b) Training Attendance reports	10 emerging farmers supported	Target Met: 62 emerging farmers were supported during this quarter. Council partnered with NDA for Co- operative governance training from 18- 19 September 2023, total number of attendees was 25 and 4 projects benefitted. Attendance register is available on DMS 1627750, photographic evidence is also available on DMS 1627754			10 emerging farmers supported	Target Met: Council partnered with the Department of Agriculture to host an Information Day on 18 October 2023 at Bhejane Community Hall. A total number of emerging farmers and small businesses that attended the session was 69. Attendance register is available on DMS: 1643454 with 23 emerging farmers highlighted and photographic evidence is also available on DMS 1639602.	
3.1.3 To create an enabling environment for the informal economy	3.1.3.1 Review and implement Informal Economy Bylaw and Policy	CD 23	Number of awareness campaigns conducted on Informal trading Bylaw	4	3	a) Attendance register b) Quarterly report	1 awareness campaign on Informal trading Bylaw conducted	Target Met - A total of Four (4) workshops were held during the month of August 2023, the workshops were held during the sessions of issuing of permits at the Richards Bay and Empangeni Libraries from the 14th of August 2023 to the 17th of August 2023. The attendance registers are available on DMS 1619882. Photographic evidence is available on DMS 1619902			1 awareness campaign on Informal trading Bylaw conducted	Target Met: A total number of Thirteen (13) workshops were held during the month of October, November and December 2023, the workshops were held during the sessions of renewal of permits and issuing Beach Trading permits at Richards Bay, eNeseleni, eSikhaleni, Ngwelezane and Empangeni from the 18th of October 2023 to the 08th of December 2023. The attendance registers are available on DMS 1642477. Photographic evidence is available on DMS 1642465	
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CD 24	Number of advertorials on national platforms intended for the marketing of uMhlatuze as destination of choice	4	3	a) Shopping Cart & PO b) Copy of advert	1 advertorial on marketing platforms	Target Met - Tourism Advert PO 4510016077 (DMS 1626497) was created for Full Page advert on the weekend edition of the ZO (Tourism Insert) of 28 September 2023. Ad is available on DMS 1629277. Media Tour in partnership with uCTO and communication section took place from the 18- 20 September 2023 at various destinations. Article from Isolezwe available on DMS 1627691, link from Daily Sun https://www.sz24.com/dailysun/news/richards-bay-football-club-to-finally-have-a-home-ground-20230922 .			1 advertorials on marketing platforms	Target Met: Tourism Advert PO 4510016754 (DMS 1642414) was created for a DPS (Double Page Spread) advert on theSafari Africa publication. Advert is available on DMS 1642485. Tourism Video: A service provider (Digital World Marketing) was appointed to develop and produce a 7-minute video for the purposes of profiling and marketing uMhlatuze Municipality and the tourism offering. The script was received and approved, and permission sought from different locations to take photographs and videography. Available on the following link: https://fr.umhlatuze.gov.za/fr/public-link/file-download/3fe0ef488bda9d018c58f6b650ae54849f-1383742994236828241/FINAL%20TOURISM%20VIDEO.mp4	
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CD 25	Number of unemployed community members re-skilled Ref. (T3.3)	80	3	a) Attendance register b) Quarterly reports	20 unemployed community members trained	Target Met: A total of 71 community members were trained through the partnership with Zikulise Community Upliftment Project NPC. Attendance registers are on DMS 1625697			20 unemployed community members trained	Target Met: target for quarter 2 was training of 20 community members. A total of 25 Community Members were trained on Aquaculture farming conducted from 13 - 17 November 2023. The Attendance register is found on DMS 1638610	
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CD 26	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) Ref. (T3.4)	725 (Cumulative)	4	a) Appointment letters/employment contract b) Attendance registers	100 job opportunities created	Target Met : A total of 448 jobs were created through the following: infrastructure 307 jobs, evidence is on DMS 1625632, DMS 1625070, DMS 1625128, DMS 1625121, DMS 1628764, DMS 1628766, DMS 1628351, DMS 1628989, DMS 1629166. EPWP Grant 89 jobs, evidence is found on DMS 1625106. Human Settlement- Mega Housing Internal Bulk Services 52 jobs, evidence is found on DMS 1625232 and DMS 1625233			200 job opportunities created	Target Met: A total of 142 new job opportunities were created during quarter 2, cumulative to 588 jobs created since the beginning of the financial year. The job opportunities were created through the following interventions : 132 jobs were created through Council Capital Projects. Evidence is found on DMS 1641880,DMS 1641858,DMS 1641854,DMS 1642949,DMS 1641856,1646479 and DMS 1642776. 10 Job Opportunities were created through the utilisation of the EPWP Integrated Grant funding from DPWL. Evidence is found on DMS 1641859. The cumulative number of job opportunities created is 558 (Q1 448 and Q2 140)	

DEPARTMENT OF THE DEPUTY CITY MANAGER CITY DEVELOPMENT 2023/2024													
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS AND ACTUALS						
							Q1: 01 JUL - 30 SEPT			Q2: 01 OCT - 31 DEC			
							Actual			Actual			
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services	CD 27	Number of trainings/ informal sessions facilitated to support SMME Development	40	4	a) Attendance registers for training	Training of 10 SMME's	Target Met - A total number of 45 SMME's received training for this Quarter. 16 SMME's were trained on business improvement. Attendance register is on DMS:1627148 . 29 SMME's received SANRAL pre-tender training. Attendance register is on DMS 1627112 . 80 SMME's were assisted to apply for funding. Attendance register is on DMS 1627277 . Council partnered with King Cetshwayo District to host an LED handover event to distribute business equipment to unregistered SMMEs in ward 13. The confirmation of receipts of items is on DMS 1627830,DMS 1627552 and Attendance register on DMS 1627689 .			Training of 10 SMME's	Target Met: A total number of 82 SMMEs received training in Quarter 2: 1. Council partnered with the Department of Small Business Development and its agencies Small Enterprise Development Agency and Small Enterprise Finance Agency to host a Township and Rural Entrepreneurship Programme workshop to assist small businesses to apply for Sefa funding. The workshop took place on 27 November 2023 at eSikheleni Construction Incubator. A total number of small business that benefitted from the workshop was 27, attendance register is available on DMS 1642479 and photographic evidence is also available on DMS 1642484 . 2. Municipality partnered with iThala , SEFA,SEDA,EDTEA,NATIONAL EMPOWERMENT and STANDARD BANK in providing awareness on how to access funding and business development support from the afore mentioned stakeholders 37 small businesses benefitted from the program. Attendance register is available on DMS: 1636477 . 3. Current partnership between Municipality and SANRAL has conducted training on pre-tender training, the third group to receive training has 18 attendees, attendance register is available on DMS: 1643417 . Over and above: Council partnered with King Cetshwayo District Municipality for LED handover programme of the outstanding equipment for ward 13 informal and formal businesses. A total number of attendees was 48, attendance register is available on DMS 1642483 and confirmation of receipt of items is also available on DMS 1642495 .	

DEPARTMENT OF THE DEPUTY CITY MANAGER CITY DEVELOPMENT 2023/2024												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS AND ACTUALS					
							Q1: 01 JUL - 30 SEPT				Q2: 01 OCT - 31 DEC	
								Actual				Actual
Sign off by Manager/Head of Section:												
Date:												
Air Quality Management												
6.1.2 To ensure effective Environmental Management in compliance with legislation	6.1.2.3 Air quality monitoring and implementation of the Air Quality Management Plan	CD 28	Number of awareness campaigns / environmental forum meetings to ensure Air Quality Compliance	148	2	a) Industrial Inspection report b) Minutes of meetings c) Proof of awareness campaigns conducted as follows: 120 Industrial inspections 12 awareness campaigns 16 Environmental Forum meetings	3 awareness campaigns 30 industrial inspections 4 Environmental Forum meetings	Target Met: 3 Awareness campaigns conducted at Mntshona Primary School, Gubhetshuka Primary School and Ndesheni High School (DMS1627575) 30 industrial inspections conducted (DMS1628411) 8 Environmental forum meetings conducted (RPT1176751).		3 awareness campaigns 30 industrial inspections 4 Environmental Forum meetings	Target Not Met: 2 awareness campaigns (1 short): DMS1645332 21 industrial inspections (9 short): DMS1645267 8 Environmental Forum meetings Quarterly Progress Report is available on RPT1177408	Air Quality Management could not complete all awareness campaigns and industrial inspections as a result of limited human resources. The Section is short of two positions (Manager and Air Quality Officer). Currently there are three officials in the Section of which only two are technical and the other one is an administrative position.
		CD 29	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	90% (Average)	2	a) Ambient Air quality results from all AQ stations	90% Air Quality data validated	Target not met: 84 % data capture as report in RPT 176751 Low data capture was caused by non-operational instruments and electricity load shedding in the area	To finalize the budget for 2 analyzers and the new air quality management station. MEMO to the CFO as per DMS1619843.	90% Air Quality data validated	Target not met: 84.94% data capture as outlined in the report (RPT 177408)	Low data capturing was caused by non-operational instruments and electricity load shedding in the area
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 05%)												
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CD 30	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within City Development Department	31-Jul-23	2	a) Signed Performance Plans b) Proof of submission to PMS Unit	2023/24 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met. (a) Performance plans for employees below Section 56 Managers signed and submitted to PMS Unit. Please see the following: Mr. Mthokozisi Mhlongo: DMS1617266 Mr. Stanley Mutha: DMS1617680 Mrs. Brenda Strachan: DMS1617241 Mr. Themba Mdumela: DMS1616895 Ms. Sibonsile Maduma: DMS1619110 Ms. Lungi Nakin: DMS1617334 Mr. Busisane Mathebula: DMS1618592 Mr. Nkululeko Nsumalo: DMS1619664 Mr. Wiseman Mzimkulu: DMS1627896 Mr. Goodman Nzimande: DMS1619667 Ms. Marian Smith: DMS1619551 Mr. Bongzi Ngema: DMS1619663 Mr. Ntobeko Hatshwayo: DMS1619910 Ms. Lerato Mndawe: DMS1619674 Mr. Phileas Khumalo: DMS1619662 Mr. Frank Mayisela: DMS1619660 (b) Please see proof of submission on		N/A	No target for this quarter.	
		CD 31	Number of Performance Assessments for employees below section 56 Managers conducted within City Development Department	2	3	a) Assessment Report b) Attendance Register	2022/23 Annual Performance Assessments conducted by 31 August 2023	Target met. Annual Performance assessments held on 16 August 2023. Attendance register is on DMS1632257 and assessment report is on DMS1632238.		N/A	No target for this quarter.	
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 08%)												
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CD 32	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	100%	3	a) Spending report per quarter	28.3% spending Evidence of expenditure Project status reports	Target not met. 3% Expenditure. DMS1628901	Projects being implemented with various challenges.	Please see corrective measures per project on DMS1628901.	58.66% spending Evidence of expenditure Project status reports	Target not met. 58% Expenditure. DMS1645463. Projects being implemented with various challenges.
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	CD 33	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary processes, etc)	100%	3	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA	100% of contracts in compliance with S116 of MFMA, DMS1631526	N/A	N/A	100% of contracts in compliance with S116 of MFMA	Target Met. 100% of contracts in compliance with S116 of MFMA, DMS1646607 N/A

DEPARTMENT OF THE DEPUTY CITY MANAGER CORPORATE SERVICES 2023/2024												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS					
							Q2			Q3	Q4	
							01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (19 KPIs = 51%)												
Administration												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.1 Provide administrative support for all Council Committees	CS 1	% Scheduling meetings of Council and its Committees in terms of the approved calendar for 2023/24 Financial Year (Administration)	100%	3	a) Approved calendar of meetings b) Signed notice of meetings c) Updated Resolution Register d) Quarterly report on sitting of meetings	100% scheduling of Council meetings and its Committees	Target met: Council Resolutions Register - DMS 1611776 Target Met : 100%Approved calendar of meetings areavailable on DMS 1592195 Notices of Council Meetings on	N/A	N/A	100% scheduling of Council meetings and its Committees	100% scheduling of Council meetings and its Committees
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CS 2	% of complaints received and processed through municipal complaint management system	100%	3	a) Quarterly report on complaints management	100%	Target Met: The Quarterly Report for Call Centre is contained in RPT 177473.	N/A	N/A	100%	100%
		CS 3	Number of Batho Pele activities implemented in the Corporate Services Department	4	2	a) Pictorial evidence of door labels inserted b) Flyer for Awareness Campaign c) Proof of name tags procured d) Reviewed Service Standards	Batho Pele Awareness Campaign conducted	Target Met: 1. DMS 1644198 contains awareness email. 2. DMS 1635344 contains the presentation.			Name tags for all departmental employees procured	Departmental Service Standards Reviewed
1.1.5 To promote access to information and accountability	1.1.5.1 Ensure access information in line with relevant legal prescripts	CS 4	Date of submitting Section 32 Report to Information Regulatory outlining requests for Municipal information	31-May-24	3	a) Report b) Proof of submission	N/A	Not Applicable as no target was set for the quarter.			N/A	Section 32 Report submitted
		CS 5	Number of inspections conducted to ensure effective and efficient records management	3	3	a) Inspection Report to CS Portfolio Committee	1 Inspection Report	Target Met: The Inspection Report is contained in RPT 177040			1 Inspection Report	1 Inspection Report
		CS 6	% Compliance with Records Management legislative prescripts	100%	3	a) Updated compliance checklist	100% Compliance	Target met: 100% Legislative checklist is available on DMS 1624096. DMS 1630493 contains the DDCU			100% Compliance	100% Compliance
Legal Services												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CS 7	% of policies due for review for the 2023/24 financial year	100%	3	a) Policy Register b) Report to Committee Section c) Council Resolution- To review this target with PMS	30%	Target met: DMS 1644196, 1644199, 1644200 Policies Reviewed: (1) Staff Succession dms 1644199 /2) Service Delivery			30%	30%
		CS 8	Number of reports on litigations and all legal related matters of the Municipality submitted to Council	4	3	a) Updated litigations register	1 Legal Services Report	Target Met: Legal Services Report is contained in RPT 177229.			1 Legal Services Report	1 Legal Services Report
Human Resources Management												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CS 9	Number of OHS Awareness Campaigns/ Briefings conducted	4	2	a) Attendance register b) Flyer / Poster/ Email	1 Safety Awareness Campaign/ Briefing Session conducted	Target Met : 1 Safety awareness conducted DMS 1644761 - Working during hot weather conditions			1 Safety Awareness Campaign/ Briefing Session conducted	1 Safety Awareness Campaign/ Briefing Session conducted
		CS 10	% Implementation of OHS Recommendations from inspections and investigations	100%	2	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target met: 100% Implementation of Q 2 OHS Recommendations - DMS 1644514			100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
		CS 11	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	2	a) Baseline Risk Register signed by DCM	OHS Baseline Risk Assessment conducted	Target Met:DMS 1620316 - Organizational Generic OHS Baseline Risk Assessment			N/A	
		CS 12	Number of reports submitted by Occupational Health Clinic to Council	4	2	a) Quarterly reports with statistical analysis of occupational health services rendered	1 Occupational Health Clinic Report	Target Met: The one (1) Occupational Health Clinic Report is contained in RPT 177439.			1 Occupational Health Clinic Report	1 Occupational Health Clinic Report

DEPARTMENT OF THE DEPUTY CITY MANAGER CORPORATE SERVICES 2023/2024												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS					
							Q2				Q3	Q4
							01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
Information and Communication Technology												
1.1.4 To promote municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CS 13	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	90% (Average)	3	a) Monthly report to Council on system availability	90% availability	Target Met: 90% Availability exceeded as per statistics contained in the following ICT Steering Committee Reports: 1. October Agenda: DMS 1634262 & 1634955 2. November Agenda: DMS 1634262 & 1634955			90% availability	90% availability
		CS 14	Number of ICT Steering Committee Meetings held	10	3	a) Agenda b) Steering Committee Minutes	2 ICT Steering Committee meetings	Target Met: 2 ICT Steering Committee Meetings convened as per the following agenda packs: 1. October Agenda: DMS 1634262 & 1634955 2. November Agenda: DMS 1634262 & 1634955			2 ICT Steering Committee meetings	3 ICT Steering Committee meetings
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CS 15	% completion of Action Plans for each quarter as documented in the strategic risk register for Corporate Services	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DCM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Awaiting Response from Shay			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
		CS 16	% implementation of further Action plans contained in the OHS Risk register	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM	100% completion of Action Plans due for the quarter	Awaiting Response from Shay			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
		CS 17	% implementation of further action plans contained in the ICT Risk register	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM	100% completion of Action Plans due for the quarter	Target Met: Action Plans due for quarter 2 completed and ICT Risk Register			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CS 18	% implementation of previously raised Internal Audit recommendations within Corporate Services Department	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q1	Awaiting Response from Balu			100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
		CS 19	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A			50% of AG findings resolved	100% of AG findings resolved
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (11 KPIs = 35%)												
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CS 20	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within Corporate Services Department	31-Jul-23	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	N/A	N/A			N/A	N/A
		CS 21	Number of Performance Assessments for employees below section 56 Managers conducted within Corporate Services Department	2	2	a) Assessment Report b) Attendance Register	N/A	N/A			2023/24 Mid-Year Performance Assessments conducted by 31 January 2024	N/A
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CS 22	Percentage filling of critical funded vacant positions	100% (Cumulative)	3	a) Approved organogram b) Letters of appointments	20% of funded critical vacancies	Target Not met: Of the 189 funded vacancies, 112 have been vacant for less than 6 months and 77 have been vacant for more than 6 months; During the quarter a total of 21 New Appointments were made. This equates to the filling of 11.1% of	Our appointments are always less towards the end of the calendar year as our recruitment focus is more directed to appointing seasonal workers and EPWP workers at the Beaches and the Pools.	Once the new year starts our recruitment focus will revert back to permanent appointments again.	50% of funded critical vacancies	100% of funded critical vacancies
		CS 23	% retention of staff from level 15 upwards	90% (Average)	2	a) HR Report with supporting calculations	90%	Target met: At the beginning of the quarter (1 October 2023) there was total of 131 employees in this category. After relevant staff movements, at the end of quarter 2 (31 December 2023) there is a total of			90%	90%
		CS 24	Percentage of working days that section 56/57 positions are filled by permanent staff	90% (Average)	2	a) HR Report with supporting calculations	90%	Target met: As at 31 December 2023 there are no Section 56/57 Vacancies. Therefore the percentage of working days filled is 100%.			90%	90%
	4.1.1.2 Review and implement Employment Equity Policy	CS 25	Number of women employed by the municipality (New appointments)	20	2	a) Advert b) Appointment letters	5	Target Met: For the quarter Council has employed 10 Women DMS 1643916; Advertisements DMS 1616093, 1607551, 1605247.			5	5
		CS 26	Number of Youth employed by the municipality (New appointments)	20	2	a) Advert b) Appointment letters	5	Target Met: For the quarter Council has employed 09 Youth DMS 1643914; Advertisements DMS 1643914; Advertisements DMS 1643914; Advertisements DMS 1643914			5	5
		CS 27	Disability related programmes (workshops/awareness campaigns)	4	2	a) Agenda b) Attendance register	1	Target Met: Meet & Greet session with DCM: CS & HOS: HR: DMS 1644365 Employees with disabilities awareness DMS 1644367			1	1
	4.1.1.3 Review and Implement EAP Policy and plans	CS 28	Number of Employee Assistance Programmes (EAP) implemented	3	3	a) Registration forms	1 EAP Programme implemented	Target Met: EAP section conducted 2 programmes: Employee Wellness Day programme (DMS 1643858) and Awareness on Gender Based Violence DMS 1643858			1 EAP Programme implemented	1 EAP Programme implemented
	4.1.1.4 Develop an effective training and development	CS 29	Date of submission of Workplace Skills Plan (WSP)	30-Jun-23	2	a) Proof of submission	N/A	Not Applicable as no target was set for the quarter.			N/A	WSP Submitted to LGSETA by 30 April

DEPARTMENT OF THE DEPUTY CITY MANAGER CORPORATE SERVICES 2023/2024												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS					
							Q2				Q3	Q4
							01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
	strategy and programs	CS 30	Number of training programmes provided as implementation of the Workplace Skills Plan	10	3	a) Attendance register for training provided b) Programme and report on the programme held	2 Training Programmes provided	Target met: 15 Training Programmes were held in the quarter (Attendance Register available on DMS 1644869). The Training and Development Quarterly Report is contained in RPT 177108. All		2 Training Programmes provided	3 Training Programmes provided	
	4.1.1.5 Create and maintain sound labour relations between employer and employees	CS 31	Number of Local Labour Forums (LLF) Meetings held	10	3	a) Copy of monthly agenda and minutes of the LLF meetings b) Attendance register for LLF meetings	2 LLF meetings	Target met: 5 LLF Meetings were held in the Quarter. 1 - 12 October LLF.		2 LLF meetings	3 LLF meetings	
		CS 32	Number of labour relations training sessions	3	3	a) Attendance register b) Copy of training material	1 Supervisory training	Target Met: One (1) Supervisory training was conducted for 12 employees in 2023		1 Shop steward training	1 Conflict Management training	
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CS 33	Annual review of the municipal organogram/structure by 30 June 2024	30-Jun-24	3	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	Signed Job descriptions for all posts in the organogram structure	Current Project in progress. Started project in the 2nd Quarter and will be completed in Quarter 3.	There have been delays in the SCM process to appoint a Service Provider that delayed the start of the current project. A purchase order has been issued to the Service Provider and the project is currently being rolled - out to	This is an ongoing exercise and the current project is envisaged to be completed by the end of the third quarter.	Change Management training to Managers Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 14%)												
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CS 34	% Capital expenditure of approved projects co-ordinated and facilitated by the CS Department	100%	3	a) Expenditure report	15% expenditure	Not achieved: 11% Actual expenditure as per SDBIP Component 5, Q2: DMS 1644186	Orders issued for several Shopping Carts - awaiting delivery Tender UMH1296 (RPT 176992) with SCM for Bid Spec comments	Follow-up with SCM. Tender UMH1296 (RPT 176992) with SCM for Bid Spec comments New & replacement of ICT equipment, estimated value R 2,1 million.	60% expenditure	100% expenditure
		CS 35	% of Budget Spent on Workplace Skills Plan up to 30 June 2024	95%	3	a) Copy of report b) Invoices for training sessions	50% Spend against annual budget	Target met: 54.58% The Training and Development Quarterly Report is contained in RPT 177108.			75% Spend against annual budget	95% Spend against annual budget
		CS 36	% Operating Budget spent on implementing Workplace Skills Plan	1%	3	a) Copy of report b) SARS EMP 201 forms	1% of Quarterly Payroll budget spent	Target Met 1%: SARS EMP 201 Forms for October, November and December 2023 is contained in			1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	CS 37	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary processes, etc)	100%	2	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA				100% of contracts in compliance with S116 of MFMA	100% of contracts in compliance with S116 of MFMA
	5.3.1.1 Demand and acquisition management	CS 38	Date of submitting Procurement Plan	30-Jun-24	2	a) Proof of procurement plan submission	N/A	N/A			N/A	Procurement Plan for 2024/2025 submitted to SCM
Signed off by the DCM CS:												
Date:												
Signed by the CITY MANAGER:												
Date:												

DEPARTMENT OF THE DEPUTY CITY MANAGER COMMUNITY SERVICES 2023/2024																	
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS										
							Q1		Q2		Q3		Q4				
							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 JAN - 31 MAR	01 APR - 30 JUN	
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (7 KPIs = 21%)																	
1.1 To ensure effective and efficient administration complying with its Legal Mandate and legislative compliance	1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	COM6.1	Number of Departmental policies developed reviewed for adoption by Council	8	3	a) Policy Register by Report to Committee Section c) Council Resolution	2 Policies reviewed	Target Met 2 Policies Reviewed 1. Review of Grant-in-Aid Policy (RPT 176191). Sent at Community Services Portfolio on 22 August 2023. EXCO on 5 October to leave before Council on 26 October 2023. Letter to POE: DMS1620003 in cancelled Council and Portfolio meeting in September. Meeting to resume in October. 2. Review of Disaster Relief and Assistance Policy DMS 160004 (RPT177174). This policy has not been tabled before Council as yet as the Departmental Portfolio and Council meetings scheduled for September were cancelled in response in October 2023. Policy Register available on DMS 1488871	Not Applicable	Not Applicable	2 Policies reviewed	Target Met on Exceeded by 1 3 Policies were reviewed during Q2 and will be presented to Council during Q3 when Council meetings resume after the festive season. Policies reviewed are: RPT177246: Fire Academy Training Policy RPT 177104: Review of Traffic Road Treatment Policy and RPT 177031: Review of Indigent Burial Assistance Policy Policy Register available on DMS 1488871	Not Applicable	Not Applicable	2 Policies reviewed	2 Policies reviewed	
	1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COM6.2	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Not Met 90% Recommendation implemented in the first quarter. POE: DMS 1630002 and RPT 176866	The meeting scheduled for the quarter did not take place due to the prioritization of other Council activities. Instead two meetings will be held during the second quarter.	To achieve a 100% completion, meetings will be scheduled 20 October and 22 November conducted in the second quarter.	100% of OHS Recommendations due for the quarter implemented			100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented		
		COM6.3	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	3	a) Baseline Risk Register signed by DCM	N/A	Not Target for Q1	Not Applicable	Not Applicable	OHS Baseline Risk Assessment conducted	Target Met OHS Baseline Risk Assessment completed. OHS Baseline Risk Register Review Plan updated.	Not Applicable	Not Applicable	N/A	N/A	
1.1.3 Ensure Institutionalisation of Batho Pele Values	1.1.3.1 Implement a Service Charter to meet set standards	COM6.4	Number of Batho Pele activities implemented in the Infrastructure Services Department	4	3	a) Physical evidence of door labels marked b) Sign-off Protocol for Assessment Campaign c) Proof of name tags procured d) Revised Service Standards	Door Labels for all Offices installed	Target Met 100% Completion of Batho Pele Assessment Campaign	Not Applicable	Not Applicable	Batho Pele Awareness Campaign conducted	Target Met Presentation distributed to all Sections within Community Services for presentation within each Section (Presentation available on DMS 1630344)	Not Applicable	Not Applicable	Name tags for all departmental employees procured	Departmental Service Standards Reviewed Customer Service Survey Conducted	
1.1.6 To bring the organisation to an enabled and ready state	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COM6.5	% completion of Action Plans for each quarter as documented in the strategic risk register for Community Services Department	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DCM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met 100% completion of Action Plans due for Q4 POE Available on RPT 173865 and DMS1626381	Not Applicable	Not Applicable	100% completion of Action Plans due for the quarter	Target Met 100% Completion of Action Plans due for Q2 (Status updated for Risk Register available on DMS 1646621 and SPIC updates available on DMS 1646687)	Not Applicable	Not Applicable	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	COM6.6	% Implementation of previously issued Internal Audit recommendations within Community Services Department	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans Quarterly follow-up reports	100% implementation of IA Recommendations due within Q4	Target Not Met 90% implementation of recommendations remaining in Q4. Findings Reviewed (Confirmed by PMO): Traffic and Catering 2 Findings. Resolved and 2 Findings in progress. POE: DMS 1630622	SCP is a Daily banking shift to be workshoped to staff in Q1 of 2023/24 in order to finalise finding. Facial recognition systems 2 out of 3 systems in place. 1 remaining to finalise recommendation. Installation of CCTV cameras not yet completed due to a budget allocation has been made available during 2023/24 financial year.	SCP to be workshoped with staff during Q1 of 2023/24 1) Remaining facial Recognition system at Eshkharu. Request sent through to ICT Section awaiting finalisation in Q1 of 2023/24. Installation of CCTV cameras to be finalised as a budget allocation has been made available during 2023/24 financial year.	100% implementation of IA recommendations due within Q1	Target Not Met 80% open resolution of Audit findings achieved. 4 of the 4 Audit findings at Traffic Licensing were successfully resolved. Eshkharu Facial Recognition systems were installed and finalised in Q2. Audit still to close finding. Finalisation of the remaining finding, SCP Workshoping to staff to be completed in January (once Eshkharu Depot staff training is expected by Monday, 15 January 2024 and POE: DMS 1646621)	1 outstanding SCP workshoping with Eshkharu staff to be finalised on 15 January 2024.	SCP workshoping commenced in Q1 with the final workshoping with Eshkharu staff to be completed on 15 January 2024	100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due for the quarter	
		COM6.7	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CME	N/A	Not Target for Q1	Not Applicable	Not Applicable	N/A	No Target Set for Achievement during Q2	Not Applicable	Not Applicable	100% of AG findings resolved	100% of AG findings resolved	
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (3 KPIs = 9%)																	
2.1 To segment and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.4 Eliminate refuse removal backlog through provision of basic waste management services	COM8.8	Average % of total collected waste recycled against the waste collected by the City of Johannesburg	24%	(Average)	3	a) Evidence of waste collected for 2023/24 FY with calculations to support recycling targets b) Basis of calculation with evidence of recycling	24% of total waste collected in Q4 (2023/23) recycled	Target Met A total of 24% of waste was achieved this quarter recycling quantities. A total of 12 326 885 tonnes of waste was collected and out of that total 197 270 tonnes of waste was recycled. Evidence recycling volumes DMS 1626475 Recycling POE and calculations: DMS 1627748	Challenges experienced due to the lack of vehicles available for waste collection and in particular Vehicle No V2011 that was out of commission for 2 months.	Incorporation of Private Recyclers to collect recyclables directly from households (as separation of waste at source)	24% of total waste collected in Q1 recycled	Target Met A total of 24% of waste was achieved this quarter recycling quantities. A total of 13 876 634 tonnes of waste was collected and out of that total 1 220 392 tonnes of waste was recycled. Evidence recycling volumes DMS 1646263 Recycling POE and calculations: DMS 1646148	Challenge caused by V2011 being out of commission for more than six(6) months as a result of reduced the volume of recyclables.	Waste plan is to incorporate private recyclers to collect recyclables from the households(separation at source)	24% of total waste collected in Q2 recycled	24% of total waste collected in Q3 recycled
		COM8.9	Number of new households with access to waste disposal	1 000	(Durbanville Village and Rural sites)	3	a) Evidence of delivery of skipplacement of skips b) Evidence of calculations of households	N/A	No Target set for Q1 , however, 124 8 additional households were visited during Q1. 10 2 skips were distributed for use. Each of these skips provided for 10 households and therefore equates to access to refuse collection for a total of 1028 households. (ie 10 x 1024 + 8 skips = 10 240 + 80 = 10 320. With the placement of 8 skips access to waste disposal would have therefore provided for an additional 125 household up households.	No target was set for quarter 1 but 6 skips became available. Procurement and delivery of skips against the allocated Capital Budget are expected towards the end of the December 2023 of which will be distributed to additional households in order to give them access to Waste Removal Services. RPT 173286. Tender number for skip procurement is B011/UMH/159-23/24	Not Applicable	N/A	No Target Set for Achievement during Q2	Not Applicable	Not Applicable	500 additional households	500 additional households
		COM8.10	Collection of waste against the approved schedule	100% (At least one refuse removal service per week, as per National Norms and Standards.	3	a) Quarterly Report on Compliance and Administration. b) Waste Management Operations Report. c) Declaration by Manager: Waste Management Services and designated Waste management Officer.	100% Refuse removal Service	Target Met 100% Refuse removal service offered during Q1 POE: Operations and Administration Compliance Reports available on RPT 1761518 and 1761519 respectively. Declaration of Waste Management Services: DMS 1626277	Not Applicable	Not Applicable	100% Refuse removal Service	Target Met 100% Refuse removal service offered during Q2 POE: Operations and Administration Compliance Reports available on RPT 177428 and RPT 177424 respectively. Waste Declaration DMS 1646264	Not Applicable	Not Applicable	100% Refuse removal Service	100% Refuse removal Service	
KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (8 KPIs = 24%)																	
2.2 Provision of efficient and effective law enforcement, registration, licensing and security services	2.2.1.1 Development and implementation of a crime prevention and safer city strategy	COM8.11	Number of traffic law enforcement operations executed: Roadblocks, Speed law enforcement, Bylaw enforcement, Traffic and Social Crime Prevention Campaigns	196	3	a) Operational plans b) Monthly reports c) Successes spreadsheet	12 Roadblocks	Target met and exceeded 20 Roadblocks executed POE available on DMS 1628650 and DMS 1632024	Not Applicable	Not Applicable	12 Roadblocks	Target met and exceeded by 4 A total of 16 Roadblocks were executed during Q2 POE: DMS 1643446 & DMS 1631461	Not Applicable	Not Applicable	12 Roadblocks	12 Roadblocks	
							10 Speed Law Enforcement	Target not met Speed Law Enforcement: 0 Speed Law Enforcement executed.	Calibration of Probar Machine utilized during speed law enforcement is required periodically to ensure accuracy. Probar Machine has been sent for calibration by authorised service provider	Department is applying pressure in expediting the Calibration of the Probar Machine. Completion of calibration expected in Q2 whenever speed law enforcement will resume	10 Speed Law Enforcement	Target not met 0 Speed Law Enforcement: 0 Speed Law Enforcement executed.	Calibration of Probar Machine utilized during speed law enforcement is required periodically to ensure accuracy. Probar Machine has been sent for calibration by authorised service provider	The department is in liaison with SCM for a service provider to be nominated to calibrate the speed camera machines. Shopping Cart 10077258	12 Speed Law Enforcement	12 Speed Law Enforcement	
							24 By Law Enforcement	Target met 71 Bylaw Complaints received and attended POE Available on DMS 1628791	Not Applicable	Not Applicable	24 By Law Enforcement	Target met and exceeded by 15 enforcement exercises. A total of 39 Bylaw Complaints were received and attended to POE: (DMS 1643389)	Not Applicable	Not Applicable	24 By Law Enforcement	24 By Law Enforcement	
							1 Traffic and Social Crime Prevention Campaign	Target met and exceeded 3 Social Crime Prevention Campaigns POE available: DMS 1628650	Not Applicable	Not Applicable	1 Traffic and Social Crime Prevention Campaign	Target met and exceeded by 2 campaigns. 3 Social Crime Prevention Campaigns were conducted. POE: DMS 1643423	Not Applicable	Not Applicable	1 Traffic and Social Crime Prevention Campaign	1 Traffic and Social Crime Prevention Campaign	
		COM8.12	% compliance with the required attendance time (Urban Sites – 20min and outside Urban Sites – 40min) for road accidents	100%	3	a) Register of accident reports, reaction records of response time b) Report on reaction to accident incidents c) Calculation records	100% compliance for road accidents in Q1	Target Met 103 accident attended to with 100% compliance in reaction time. IE Urban (15min -20min) Outside Urban (20min -40min) POE available: DMS 1626548	Not Applicable	Not Applicable	100% compliance for road accidents in Q2	Target Met 100% compliance in respect of accident response times. 86 Accidents attended to within compliance reaction time in Urban (15min -20min) and Outside Urban (20min -40min) POE: DMS 1643372	Not Applicable	Not Applicable	100% compliance for road accidents in Q3	100% compliance for road accidents in Q4	
							100% compliance to Department of Transport operating guidelines when Utilising Motor Vehicles and Other Licensing and Registration	Target Met. 100% Compliance with DOT's Traffic Transactions processed during the 1st quarter includes the following: M8 574731: (DMS 1628650) Renewal of motor licenses: 27 644 Registration of new vehicles: 4 837 on TC 574731 (DMS 1628650) Learners Licence Applications: 1 736 Learners Licence issued: 863 Duplicate Learners Licence issued: 28 Learner Licence Classes Combined: 1 229 Temporary Drivers Licence issued: 1 518 PDP's Applications Processed: 728 PDP's issued: 711	Not Applicable	Not Applicable	Target Met Transactions processed during the 1st quarter includes the following: Renewal of motor licenses: 29 297 Registration of new vehicles: 5 260 Learners Licence Applications: 1 313 Learners Licence issued: 751 Duplicate Learners Licence issued: 277 Learner Licence Classes Combined: 89 PDP's Applications Processed: 711 PDP's issued: 673 POE: M8 574731 - DMS 1646215 and DLTC 574731 - DMS 1646214	Not Applicable	Not Applicable	100% compliance to Department of Transport operating guidelines	100% compliance to Department of Transport operating guidelines		
Security Services																	
2.2.1 Provision of efficient and effective law enforcement, registration, licensing and security services	2.2.1.1 Development and implementation of a crime prevention and safer city strategy	COM8.14	Number of monitoring meetings conducted	12	3	a) Minutes of meetings b) Attendance Register	3 monitoring meetings	Target Met Meetings held on 31 July, 30 August and 21 September 2023 POE Available on DMS 1625182 and DMS 1628736	Not Applicable	Not Applicable	3 monitoring meetings	Target Met 3 Monitoring meetings took place during Q2 on 31 October, 1 December and 23 December respectively. POE: DMS1642025, 1634423 and 1644428	Not Applicable	Not Applicable	3 monitoring meetings	3 monitoring meetings	
		COM8.15	Number of random site inspections conducted	60	3	a) Signed of inspection sheet	15 random site inspections	Target Met 15 Random site inspections carried out at various Council Sites, ie Aksharaband (MS), Mechanical Workshop, Civic Centre (MS), Mthopeng (MS), Services Centre (MS), AL Pump Station, AL Pump Station, AL Pump Station POE Available on DMS 1625174	Not Applicable	Not Applicable	15 random site inspections	Target Met and Exceeded by 5 Site Visits. A total of 16 Random Site Visits were conducted during Q2 POE: DMS 1640486	Not Applicable	Not Applicable	15 random site inspections	15 random site inspections	
Emergency Services and Disaster Management																	
2.2.2 Provision of Fire and Rescue Services	2.2.2.1 Develop and implement a fire prevention strategy	COM8.16	Number of inspections conducted at potentially hazardous business premises	2000	3	a) List of business premises to be inspected b) Completed and signed inspection reports by officers c) Copy of quarterly report to Council	600 inspections conducted	Target met and exceeded by 2 inspections. 1027 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on RPT 176706. Register of the inspections completed available at Returns Day and Emergency Fire Station.	Target exceeded due to lost Business License requests received. Signed inspection reports available in hard copy kept at the Fire Station for Audit inspections due to their volume of paper involved in copying 500 inspection sheets.	Not Applicable	600 inspections conducted	Target met and exceeded by 2 inspections. 827 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on RPT 177468. Register of the inspections completed available at Returns Day and Emergency Fire Station.	Target exceeded due to Business License requests.	Not Applicable	600 inspections conducted	600 inspections conducted	

DEPARTMENT OF THE DEPUTY CITY MANAGER COMMUNITY SERVICES 2023/2024																		
STRATEGIC OBJECTIVE	ISP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS											
							Q1				Q2				Q3		Q4	
							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION	01 JAN - 31 MAR	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/ACTION
		COMS 17	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	100%	3	a) ESS report b) Quarterly report	100% compliance for structural fire incidents in Q1	Target met. 100% Attendance to all structural fires. 29 Structural fires were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min). ESSR Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 170791.	Due to the sheer volume of paper involved in printing the ESS report for 3 months, access to the data base will be arranged for audit purposes should it be required.	Not Applicable	100% compliance for structural fire incidents in Q2	Target met. 100% Attendance to all structural fires. 28 Structural fires were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min). ESSR Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171461.	Not Applicable	Not Applicable	100% compliance for structural fire incidents in Q3	100% compliance for structural fire incidents in Q4		
		COMS 18	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for fire accidents	100%	3	a) ESS report b) Quarterly report	100% compliance fire for accidents in Q1	Target met. 100% Attendance to all rescue incidents. 81 Motor vehicle accidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min). ESSR Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 170791.	Due to the sheer volume of paper involved in printing the ESS report for 3 months, access to the data base will be arranged for audit purposes should it be required.	Not Applicable	100% compliance fire for accidents in Q2	Target met. 100% Attendance to all rescue incidents. 78 Motor vehicle accidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min-40min). ESSR Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171461.	Not Applicable	Not Applicable	100% compliance fire for accidents in Q3	100% compliance fire for accidents in Q4		
		COMS 19	Percentage of disaster assessments conducted within 30 days of the incident	100%	3	a) Quarterly Report b) Beneficiary List	100%	Target met. 26 Disaster assessments were conducted during this quarter. List of beneficiaries can be found on DMS 162809. Quarterly report available on RPT 170776.	Not Applicable	Not Applicable	100%	Target met. 100% Disaster assessments (37) were conducted during this quarter. List of beneficiaries can be found on DMS 162818. Quarterly report available on RPT 171432.	Not Applicable	Not Applicable	100%	100%		

DEPARTMENT OF THE DEPUTY CITY MANAGER COMMUNITY SERVICES 2023/2024																		
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS											
							Q1				Q2				Q3		Q4	
							01 JUL - 30 SEPT	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/REACTION	01 OCT - 31 DEC	ACTUAL	REASON FOR VARIATION	CORRECTIVE MEASURE/REACTION	01 JAN - 31 MAR	01 APR - 30 JUN		
Sports and Recreation																		
3.4.1 To promote social cohesion	3.4.1.3 Development of sports and recreation programs	COM6 20	Number of sports developmental programmes conducted	9	3	a) Register of participants b) Report	Sage Games Cluster Level	Target Met 1. Cluster One Elimination Games DMS 1628964 - Project Proposal, DMS 1628278; Attendance Register DMS: 1629419 Report. 2. Cluster Two Elimination Games DMS 1628873 - Project Proposal, DMS 1628372; Attendance Register DMS: 1629423 report 3. Cluster Three Elimination Games DMS 1628951 - Project Proposal, DMS 1628737 - attendance register; DMS:1629425 Report. 4. Cluster four Elimination Games DMS 1628484 Project Proposal, DMS 1628779; Attendance Register DMS: 1628984 Report 5. Cluster five Elimination Games DMS 1628928 Project Proposal, DMS 1628762; Attendance register DMS 1628881 Report 6. Cluster six Elimination Games DMS 1628884 Project Proposal, DMS 1628764; Attendance Register DMS 1628887 Report 7. Cluster seven Elimination Games DMS 1628870 Project Proposal, DMS 1628762; Attendance Register DMS: 1629423 Report.	Not Applicable	Not Applicable	Learn to Swim programme	Target Met 1. A Learn to Swim Gate took place on 11 November 2023 Project proposal: DMS 1645068 Attendance Register DMS: 1649470 Report DMS 1638764	Not Applicable	Not Applicable	Learn to Swim programme	SALGA Games - Ward Level		
														</				

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER 2023/2024										
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE										
KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS					
					Q2 Targets				Q3 Targets	Q4 Targets
					01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 JAN - 31 MAR	01 APR - 30 JUN
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 18%)										
FS 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met. 100% recommendations for the Quarter. DMS 1647159	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
FS 2	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	3	a) Baseline Risk Register signed by DCM	OHS Baseline Risk Assessment conducted	Target Met. DMS 1645954	N/A	N/A	N/A	N/A
FS 3	Number of Batho Pele activities implemented in the Infrastructure Services Department	4	3	a) Pictorial evidence of door labels inserted b) Flyer/Poster for Awareness Campaign c) Proof of name tags procured d) Reviwed Service Standards	Batho Pele Awareness Campaign conducted	Target Met. Poster : DMS 1645966 Attendance register : DMS 1648495	N/A	N/A	Name tags for all departmental employees procured	Departmental Service Standards Reviewed
FS 4	% completion of Action Plans for each quarter as documented in the strategic risk register for Financial Services Department	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met. 100% recommendations for the Quarter. DMS 1628090	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
FS 5	% implementation of previously raised Internal Audit recommendations within Financial Services Department	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q1	Target not met. 34% of Internal Audit findings resolved. DMS 1648405	Previously raised Internal Audit matters have reduced. It should be noted that Internal Audit matters are accumulative,based on old and current work being conducted.	1. Champion appointed 2. IA invited to all FS Management meetings	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
FS 6	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
Sign off by Manager/Head of Section:			18							
Date:										
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (25 KPIs = 76%)										
Expenditure: Budgeting and Reporting										
FS 7	Date of approval of the 2024/2025 budget by Council in terms of Sec.24 (1) of the MFMA	31-May-24	10	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	N/A	N/A	N/A	N/A	Draft budget to Council for approval by 22 March 2024	Final budget to Council for approval by 30 May 2024
FS 8	Date of conducting Mid-Year Financial Review of the 2023/2024 budget in terms of S.72 of the MFMA	25-Jan-24	5	a) Copy of 2023/2024 mid-year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council resolution approving the financial review and/or the adjustments budget	N/A	N/A	N/A	N/A	Mid-Year Financial Review by 25 January 2024	N/A

FS 9	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA.	12	5	a) Copies of monthly financial reports and item to Council and EXCO b) Copy of the resolutions taken by EXCO in respect of the reports submitted.	3 S71 Reports	Target met. Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	3 S71 Reports	3 S71 Reports
FS 10	Submission of 2022/2023 financial statements to Auditor General by 31 August 2023 and submission of the Audit Report on 2022/2023 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Submit AFS to AG by '31 August 2023 Submit 2022/2023 Audit Report to Council not later than 30 days after receipt from the Auditor General	3	a) Copy of item together with financial statements to Council/Audit committee b) Copy of C/Res in respect of the financial statements c) Evidence of submission of AFS to the AG. d) Copy of item together with financial audit report on 2020/2021 financial year to Council e) Copy of Council Res.	2022/2023 AG Audit report submitted to Council within 30 days of receipt from AG.	Target Met. Presentation by AG to Council can be found on DMS 1642823 RPT 177296 EXCO 07.12.2023 COUNCIL 07.12.2023	N/A	N/A	N/A	N/A
FS 11	Date of submitting Departmental Annual Report and AFS for contribution to the Organizational Annual Report for submission to the AG.	31-Aug-23	3	a) Copy of AFS b) Copy of the financial component included in the Annual report	N/A	N/A	N/A	N/A	N/A	N/A
FS 12	Date of submission of the 2024/25 Final SDBIP to the Mayor for approval in terms of Section 69 (3) of the MFMA	30-Jun-24	4	a) Copy of item together with SDBIP to Council and resolution b) Copy of C/Res adopting the Budget c) Copy of receipt of draft SDBIP by the Mayor.	N/A	N/A	N/A	N/A	Draft SDBIP prepared together with the draft 2024/2025 budget submitted to Exco by 30 April 2024	2024/25 Final SDBIP submitted to the Mayor within 14 days after budget approval
FS 13	Quarterly SDBIP reports to the EXCO within 30 days after the end of each quarter.	4	3	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	1 SDBIP Report	1 SDBIP Report

FS 14	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	12	2	a) Copy of monthly cash flow statement b) Copy of creditors age analysis c) Item to Finance Portfolio committee d) Copy of Item to EXCO/Council e) Copy of Council resolution	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Target met. Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
FS 15	Number of reports on cash coverage submitted to Finance Portfolio, EXCO and Council.	12	2	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions noting the report	3 Monthly Reports	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	3 Monthly Reports	3 Monthly Reports
FS 16	Ensure that the Gearing Ratio is within the norm of 45%	45% Gearing Ratio	2	a) Copy of item to Portfolio or Exco and Council b) Copy of resolution	45% gearing ratio	Target Met. 31% as at 31 December 2023. DMS 1526721	N/A	N/A	45% gearing ratio	45% gearing ratio
FS 17	% verification of assets	100%	2	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	N/A	N/A	N/A	N/A	75% assets verified	100% assets verified
FS 18	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40% Remuneration Norm	3	a) Copy of calculation of the % of remuneration of OPEX	25% -40%	Target met Actual as at 31 December 2023 = 24% R 284 540 893 + R7291793 / R1313912 960 DMS 1526721	N/A	N/A	25% - 40%	25% - 40%
Sign off by Manager/Head of Section:			44							
Date:										

Revenue										
FS 19	Date of review of revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval	30-Jun-24	3	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions	N/A	N/A	N/A	N/A	Draft 2024/2025 Budget reflecting Tariffs changes	Submit Policies for approval to Council
FS 20	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	12	4	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report
FS 21	Revenue collected as a percentage of billed amount. (Collection Rate)	90% (Average)	3	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA b) Copy of resolution	90% collection rate	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	90% collection rate	90% collection rate
Sign off by Manager/Head of Section: Date:			10							
Supply Chain Management										

FS 22	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy.	4	3	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	1 SCM Report	1 SCM Report
FS 23	Number of stock count reports submitted to Council (Annual stock count for 2021/2022 financial year by 30 August 2022, and quarterly report on stock counts for the 2023/24 FY)	4	3	a) Copy of annual stock count report of 2022/2023 b) Copy of items to Council c) Copy of Council resolutions	Quarter 1 report on stock count for 2023/2024	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	Quarter 2 report on stock count for 2023/2024	Quarter 3 report on stock count for 2023/2024
FS 24	Improved average turnaround of tender procurement processes in accordance with the procurement plan by 30 June 2024	16 weeks (Average turnover)	2	a) Tenders approved by the Bid Adjudication Committee.	16 weeks	Target not met. Average Tender Turnaround Time : 33 weeks DMS 1647676	A number of tenders have been advertised but some will have to be cancelled due to budgetary constraints.	1, Appointment of Bid Admin staff	16 weeks	16 weeks
FS 25	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary proceses, etc)	100%	1	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA	Target Met. 100% of contracts in compliance with S116 of MFMA RPT 177465	N/A	N/A	100% of contracts in compliance with S116 of MFMA	100% of contracts in compliance with S116 of MFMA
Sign off by Manager/Head of Section: Date:			9							

Financial Management										
FS 26	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	30-Jun-24	2	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council resolution	Report progress on number of policies reviewed	Target Met. Review of Policies included in the 2023/24 Adopted Budget approved in terms of CR 16359 dated 25.05.2023. (RPT 175140) included in Annexure A (DMS 1594805)	N/A	N/A	Report progress on number of policies reviewed	Review policies in June for the next financial year
FS 27	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	12	2	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Target met. Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Oct 2023 RPT 177105 (DMS 1637288 & DMS 1637286) CR 16777 Fin 22/11/2023 Exco 23/11/2023 Council 23/11/2023. Nov 2023 RPT 177379 (DMS 1642787 & DMS 1642785) - Council in recess from 08/12/2023 to 19/01/2024. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
FS 28	Report on the investment register with details of investment, period, interest rate and term within 30 days after month via the Finance Portfolio Committee	4	2	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the Council	Quarterly report on the investment register with details of investment	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment
FS 29	Report all loans within 30 days after month via the Finance Portfolio Committee as part of the quarterly financial reports.	4	3	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council	Quarterly report of details of all loans	Target met Sep 2023 RPT 176797 (DMS 1629110 & 1609279) CR 16667 Fin 25/10/2023 Exco 26/10/2023 Council 26/10/2023. Dec 2023 (Mid-year) RPT 177380 (DMS 1646226 & 1632729 - In progress) - to be finalised in the next quarter Proof of submission DMS 1647724	N/A	N/A	Quarterly report of details of all loans	Quarterly report of details of all loans

FS 30	Date of submitting Asset Registerfigures to AG as part of the 2022/23 Annual Financial Statements	31-Aug-23	2	a) Copy of asset register b) Copy of AFS c) Copy of submission to the Auditor General	N/A	N/A	N/A	N/A	N/A	N/A
FS 31	Percentage of Capital Budget on Finance departments' projects.	100% (Cummulative)	2	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	44% capital budget spent	Target met. 53% as at 31 December 2023 DMS 1648627	N/A	N/A	62,1% capital budget spent	100% capital budget spent
Total KPA Weighting			100							
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)										
FS 32	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within Financial Services Department	31-Jul-23	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	N/A	N/A	N/A	N/A	N/A	N/A
FS 33	Number of Performance Assessments for employees below section 56 Managers conducted within Financial Services Department	2	3	a) Assessment Report b) Attendance Register	N/A	N/A	N/A	N/A	2023/24 Mid-Year Performance Assessments conducted by 31 January 2024	N/A
Sign off by Manager/Head of Section: Date:		6								
Sign off by CFO:.....Date:.....				Signed by the CITY MANAGER:.....Date:						

Strategic Objective	IDP Strategy	KPI No.	Key Performance Indicator	Annual Target	Weight	Audit Evidence Requirement	Quarterly Targets								
							Q1				Q2				
							01 Jul - 30 Sept	Actual Output	Reason(s) for Variation	Corrective Action	01 Oct - 31 Dec	Actual Output	Reason(s) for Variation	Corrective Action	
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (7 KPIs = 32%)															
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	EES 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	5	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target met 100% achieved POE: RPT 176866	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	Fundi to provide percentage			
		EES 2	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	4	a) Baseline Risk Register signed by DCM	N/A	N/A	N/A	N/A	OHS Baseline Risk Assessment conducted	Target met Streetlighting and Operations - DMS 963277 (15 Dec 2023) Customer Services - DMS 1644204 (21 Dec 2023) Planning and Strategy - DMS 1645305 (21 Dec 2023) Operations and Maintenance - DMS 1645037 (21 Dec 2023)	N/A	N/A	
		EES 3	Number of Job Safety Inspections conducted to ensure improvement of Safety in Municipality Work Environment	80	5	a) Copies of Signed Inspection Reports	20 Job Safety Inspections conducted	Target met 20 inspections conducted X7 DMS 1629565 , X3 DMS1630085, X3 DMS 1630086, X4 DMS 1630088, X1 DMS 1632227 , X2 DMS 1629565,	N/A	N/A	20 Job Safety Inspections conducted	Target met X20 Safety inspections DMS 1655495 and 1647669.	N/A	N/A	
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	EES 4	Number of Batho Pele activities implemented in the Electrical and Energy Services Department	4	4	a) Pictorial evidence of door labels inserted b) Flyer/ Poster for Awareness Campaign c) Proof of name tags procured d) Reviewed Service Standards	Door Labels for all Offices insterted	Target met Door Labels for all Offices insterted POE: DMS 1629853	N/A	N/A	Batho Pele Awareness Campaign conducted	Target met Awareness campaign POE : 1647319 , 1647324, 1647327 Bylaw advert of public awareness of alternative energy on DMS 1631604	N/A	N/A	
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	EES 5	% completion of Action Plans for each quarter as documented in the strategic risk register for Electrical and Energy Services Department	100%	5	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target not met 69% scored POE: DMS 1632689	During the processes the scope changed which forced us to review the strategy and this moved the starting dates out to the extend that due dates could be achieved.	Allow extra time during the planning phase to cater for changes and unforeseen circumstances	100% completion of Action Plans due for the quarter	Shaylene to provide percentage			
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	EES 6	% implementation of previously raised Internal Audit recommendations within Electrical and Energy Services Department	100%	5	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target not met 0% Finding resolved 33% In progress 67% Not resolved	Numerous findings are SAP system Related challenges and Fleet Management together with SAP team are having sessions via Teams to resolve, for eg Fuel capturing, service intervals, job cards not closed timeously etc	A number of findings have been addressed however need to be included to the Fleet policy for Audit to review has finalized/ resolved for eg a copy of completed Vehicle acquisition was requested and submitted.Audit has commented on Quarter 1 that this should be included to the Fleet Policy	100% implementation of IA recommendations due within Q1	Target not met 12% Finding resolved 68% Not Implemented 20% In progress 71 Not resolved DMS 1639742	Numerous findings are SAP system Related challenges and Fleet Management together with SAP team are having sessions via Teams to resolve, for eg Fuel capturing, service intervals, job cards not closed timeously etc	A number of findings have been addressed however need to be included to the Fleet policy for Audit to review has finalized/ resolved for eg a copy of completed Vehicle acquisition was requested and submitted Audit has commented	
		EES 7	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	4	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N	N/A	N/A	N/A	N/A	
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (9 KPIs = 41%)															
Electrical Infrastructure Services															
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 8	Average % maintenance of electrical distribution network as per maintenance plan	90% (Average)	6	a) Approved Maintenance Plan b) Quarter report on maintenance	90% maintenance of electrical distribution network	Target met Refer to report on DMS 1647888 Caclulation: Planned = 345 Achieved = 345 Percentage Achieved = 100% Maintenance Plan DMS 1647888			90% maintenance of electrical distribution network	Target met Refer to report on DMS 1647914 Caclulation: Planned = 493 Achieved = 493 Percentage Achieved = 100% Maintenance Plan : DMS 1647914	N/A	N/A	
		EES 9	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15	80	4	a) Quarterly report on new households connected	10 new connections	Target met 12 connections July X07 DMS 1629702 August X01 DMS 1629703 September X04 DMS 1629705	N/A	N/A	15 new connections	Target met 23 connections October X08 DMS 1644632 November X07 DMS 1644631 December X8 DMS1644630	N/A	N/A	
		EES 10	% of complete new dwellings applications connected within 30 days	100%	5	Application Meter connection	100% of complete applications due for Q1 connected	Target not met 0% achieved POE: DMS 820714.	Due to the programming of SAP to accomodate customer payments and issuing of materials at SCM, there has been slow response at mitigating the new applications as per the timeframe.	Whilst the SAP system is not 100 % functioning to meet service standard required, it is recommended that SCM allows for manual issuing of materials in order to curb unnecessary backlog. Due date is 31 March 2023 Memo is on DMS 1632108	100% of complete applications due for Q2 connected	Target not met 1/14 X100 = 7% achieved DMS 1641874	Lack of materials from Stores to perform installations has been a major cause.	SCM to continuously keep stock and make it available all times	
		EES 11	Electricity losses kept within 8%. T2.18	≤8% (Average)	5	a) Quarterly statistics report on technical electricity losses	≤8% per quarters	Target not met 8.55% achieved RPT 177083	All towns has seen a decrease in energy sales. As mentioned in the report it is a concern that there was almost 5 000 customers less who purchased prepayment electricity	The energy losses RFQ and tender was supposed to address and attend to some of these investigations but neither of them has been successful in moving forward. The RFQ is awaiting award approval and the tender will have to be re-done	≤8% per quarter	Target met 6% achieved DMS 1646982 This is for two months achieved awaiting for 3rd month billing	N/A	N/A	
		EES 12	Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment) T2.19	70% (Average)	4	a) Quarterly statistics report on restoration of street light	70% restored within72 hours	Target met 88% achieved Works Order for Fitting Failure = 114 Total resolved within 72hrs = 010 101/114= 0.88x100= 88% POE: RPT 176807	N/A	N/A	70% restored within72 hours	Target met 88% achieved Works Order for Fitting Failure = 116 Total resolved within 72hrs =102102/116= 0.88x100= 88% POE: RPT 177418	N/A	N/A	
		EES 13	Percentage of unplanned outages that are restored to supply within industry standard timeframe 24hrs	100%	5	a) Quarterly statistics report on number of unplanned outages	100% unplanned outages restored	Target not met 62/63*100 = 98% achieved POE: RPT 176900	Failed insulation (blue phase to ground) on 11kV cable between South Central 6 and Copper Corner 1 Mini Sub.Internal thumper was out of service, an external service provider was hired to locate the fault.	A backup thumper must be always on a healthy state.Now it has been fixed to avoid future delays	100% unplanned outages restored	Target not met 68/69*100 = 98% achieved DMS 1638584 DMS 1641580 DMS 1644207	A 132kV network configuration was not allowing for protection maintenance to take place to an amount of customers that were to be affected since only one line was operational.	Once the second line is operation and working the protection maintenance will commence and work as before .	

STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS							
							Q1				Q2			
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION
		EES 14	Date of submitting the annual Risk Report to Council on the implementation of the Electrical Master Plan	30-Jun-24	4	a) Risk Report b) Council Resolution noting the Ris Report	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Strategic Objective	IDP Strategy	KPI No.	Key Performance Indicator	Annual Target	Weight	Audit Evidence Requirement	Quarterly Targets								
							Q1				Q2				
							01 Jul - 30 Sept	Actual Output	Reason(s) for Variation	Corrective Action	01 Oct - 31 Dec	Actual Output	Reason(s) for Variation	Corrective Action	
Fleet Management															
2.1.4 Ensure effective Fleet Management	2.1.4.1. Review and Implement Fleet management Plan	EES 15	Percentage replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2023/	100% (Cumulative)	6	a) Quarterly report on vehicles/plant delivered b) Quarterly Report to Portfolio Committee	0% of budgeted vehicles delivered	No target However, 25% was achieved. The report is on DMS 1629613	N/A	N/A	10% of budgeted vehicles delivered	Target met 31% Achieved See DMS 1645371	N/A	N/A	
		EES 16	number of quarterly reports submitted to Council on Fleet Management	4	3	a) Quarterly report on fleet management submitted to Council b) Council Minutes	1 Quarterly Report	Target met Q4: RPT 175867 Council minutes 1632353 Item 16492 Q1: RPT 175867	N/A	N/A	1 Quarterly Report	Target met Q1 RPT 176812 Council minutes RPT 177296	N/A	N/A	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 09%)															
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	EES 17	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within Electrical and Energy Services Department	31-Jul-23	5	a) Signed Performance Plans b) Proof of submission to PMS Unit	2023/24 Performance Plans fro employee below section 56 Managers signed and submitted to PMS Unit	Target met 11 Performacce Plans signed and submitted Signed PP: DMS 1616126 Proof of submission: DMS 1632754	N/A	N/A	N/A	N/A	N/A	N/A	
		EES 18	Number of Performance Assessments for employees below section 56 Managers conducted within Electrical and Energy Services Department	2	4	a) Assessment Report b) Attendance Register	2022/23 Annual Performance Assessments conducted by 31 August 2023	Target met Assessment Report DMS 16362212 Attendance Register DMS 1632282	N/A	N/A	N/A	N/A	N/A	N/A	
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (4 KPIs = 18%)															
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	EES 19	Execution and implementation of Capital projects (100% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	100%	7	a) Spending report per quarter	7,2% expenditure	Target met 9% Achieved POE: DMS 1630126			37,6% expenditure	Target not met 37.5% Achieved DMS1644190	1) There is a delay on fleet expenditure due to BAC reports that will serve during January 2024 and thus affected the expenditure 2) There was a delay of invoice payment	1) All completed fleet reports to serve in BAC during the month of January 2024 for service provider appointment 2) Invoices will be processed on time in future	
		EES 20	Number of technical contract monitoring activities conducted	4	4	a) Approved Project Plas b) Quarterly contract monitoring progress report to Council in terms of aproved plan	Technical contract monitoring	Target met 10 Projects RPT 176884	N/A	N/A	Technical contract monitoring	Target met RPT 177431 10 Projects	N/A	N/A	
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	EES 21	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary proceses, etc)	100%	4	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA	Target met 100% Achieved POE: RPT 176884	N/A	NN	100% of contracts in compliance with S116 of MFMA	Target met See RPT 177431 100% compliant	N/A	N/A	
	5.3.1.1 Demand and acquisition management	EES 22	Date of submitting Procurement Plan	30-Jun-24	3	a) Proof of procurement plan submission	N/A	N/A	N/A	N	N/A	N/A	N/A	N/A	

Q3	Q4
01 JAN - 31 MAR	01 APR - 30 JUN
100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
N/A	N/A
20 Job Safety Inspections conducted	20 Job Safety Inspections conducted
Name tags for all departmental employees procured	Departmental Service Standards Reviewed
100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3
50% of AG findings resolved	100% of AG findings resolved
90% maintenance of electrical distribution network	90% maintenance of electrical distribution network
25 new connections	30 new connections
100% of complete applications due for Q3 connected	100% of complete applications due for Q4 connected
≤8% per quarter	≤8% per quarter
70% restored within72 hours	70% restored within 72 hours
100% unplanned outages restored	100% unplanned outages restored

Q3	Q4
01 JAN - 31 MAR	01 APR - 30 JUN
N/A	Risk Report submitted to Council

Q3	Q4
01 JAN - 31 MAR	01 APR - 30 JUN
60% of budgeted vehicles delivered	100% of budgeted vehicles delivered
1 Quarterly Report	1 Quarterly Report
N/A	N/A
2023/24 Mid-Year Performance Assessments conducted by 31 January 2024	N/A
69,8% expenditure	100% expenditure
Technical contract monitoring	Technical contract monitoring
100% of contracts in compliance with S116 of MFMA	100% of contracts in compliance with S116 of MFMA
N/A	Procurement Plan for 2024/2025 submitted to SCM



DEPARTMENT OF THE DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2023/2024																			
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																			
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGET								
											Q1: 01 JUL - 30 SEPT				Planned target	Actual			Planned target
												Ouput	Reason for Variance	Corrective Action					
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (7 KPIs = 22%)																			
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	IS 1	Number of Departmental policies developed/ reviewed for adoption by Council	3	1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	IS 1	Number of Departmental policies developed/ reviewed for adoption by Council	3	a) Policy Register b) Report to Committee Section c) Council Resolution	Illegal Water Connections Policy reviewed	Target not met a) DMS 1510376 (W&S), b) N/a c) N/a	Management responsible for the policy was on extended sick leave	Illegal Water Connections Policy To be reviewed in Q2	N/A				
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	IS 2	% Implementation of OHS Recommendations from inspections and investigations.	100%		1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	IS 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Not Met 83% RPT 176866	Ward 13 (Road emergencies)	Meeting rescheduled for 11 Oct 23	100% of OHS Recommendations due for the quarter implemented				
		IS 3	Date of conducting OHS Baseline Risk Assessment	31-Dec-23			IS 3	Date of conducting OHS Baseline Risk Assessment	31-Dec-23	a) Baseline Risk Register signed by DCM	N/A	N/A	N/A	N/A	OHS Baseline Risk Assessment conducted				
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity	IS 4	% implementation of previously raised Internal Audit recommendations within the Infrastructure Services Department	100%	1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity	IS 4	% implementation of previously raised Internal Audit recommendations within the Infrastructure Services Department	100%	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target not met DMS 1628169 (Draft Q4 Internal Audit Report) In Progress = x 5 Resolved = x 4 Not resolved = x12 resolved (0%). 3 findings are in progress.	Internal Audit verifications pending	Review to be conducted in the next quarter	100% implementation of IA recommendations due within Q1				
		IS 5	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%			IS 5	% Resolution of 2022/23 AG findings in the overall AG Action Plan	100%	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A	N/A				
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	IS 6	% completion of Action Plans for each quarter as documented in the strategic risk register for OMM	100%	1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	IS 6	% completion of Action Plans for each quarter as documented in the strategic risk register for OMM	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target not met 40% (DMS 1632783)	DMS 1608548 - COU12 - Ongoing (Consultant appointment pending) DMS 1632851 Memo addressing FAPs amended due dates.	Tender 8/21/UMH986-20/21 underwent objection/arbitration. Resolved in July 2023. SLA's are being signed by CS and CM. Anticipated date for all SLA's to be signed is 30 November 2023	100% completion of Action Plans due for the quarter				
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	IS 7	Number of Batho Pele Awareness Campaigns	12	1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	IS 7	Number of Batho Pele Awareness Campaigns	12	a) Awareness Material (E.g. Flyer)	3 Batho Pele Awareness Campaigns conducted	Target Met 1. Clear River Campaign - RPT 176733 2. Operation Mbo DMS 1612037, 1612038, 1612036, 1612034, 1612035 (update provided to community on COU Facebook Platform pertaining to basic services) 3. I.S. IDP Presentation (DMS 1621464)	N/A	N/A	3 Batho Pele Awareness Campaigns conducted				
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (18 KPIs = 56%)																			
WATER AND SANITATION SERVICES																			
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.1 Eradicate water services backlogs through provision of basic water services	IS 8	Number of new water connections meeting minimum standard Ref. (T 2.3)	500	2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.1 Eradicate water services backlogs through provision of basic water services	IS 8	Number of new water connections meeting minimum standard Ref. (T 2.3)	500	a) Quarterly report b) IR Forms	100 water meters	Target Met. 673 Water Meters installed. See DMS 1337901 for details. RPT 176734 (Draft Report) IR Forms are as follows: July (3) DMS 1625212, DMS 1625767: August (504) DMS 1625235, DMS 1628610, DMS 1630005 September (167) DMS 1628611	Target exceeded due implementation of Bulk and reticulation project in Mkhwanazi Area.	N/A	100 water meters				
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	IS 9	Number of new sewer connections meeting minimum standard Ref. (T 2.10)	1100		2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	IS 9	Number of new sewer connections meeting minimum standard Ref. (T 2.10)	1100	a) Quarterly report	0	N/A	N/A		0 new sewer connection				
	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 10	% restoration of water supply for both Planned and Unplanned reticulation within 24hrs	100%		2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 10	% restoration of water supply for both Planned and Unplanned reticulation within 24hrs	100%	a) Planned maintenance Plan b) Signed off job cards c) Quarterly reports	100%	Target Met. 100% restoration within 8Hrs Average 6,16 hrs Refer to RPT 176731 (Draft report) Northern depot - 5,32 hours. Southern Depot - 8,4 hours Western Depot - 4,76 Hours.	N/A	N/A	100%				

DEPARTMENT OF THE DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2023/2024															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGET				
											Q1: 01 JUL - 30 SEPT			Planned target	
											Actual				
		IS 11	Number of Pumps replaced in Water and Sanitation Services	44			IS 11	Number of Pumps replaced in Water and Sanitation Services	44	a) Close out report and invoice	Planned target	Actual	Actual	Planned target	
											19	Target Met 19 Pumps replaced. See DMS 1630049 for the Report and Invoices	N/A	N/A	6
Sign off by Manager/Head of Section:															
Date:															
SCIENTIFIC SERVICES															

DEPARTMENT OF THE DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2023/2024																
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGET					
											Q1: 01 JUL - 30 SEPT					
											Planned target	Actual		Planned target		
2.1.2 To maintain quality of services as per standard and legal prescrip	2.1.2.2 provision of environmental safe, effluent that meets the requirements of standards and prescripts	IS 12	Percentage of drinking water samples complying to SANS 241 minimum standard of 95% Ref. (T 2.7)	≥95%	2.1.2 To maintain quality of services as per standard and legal prescrip	2.1.2.2 provision of environmental safe, effluent that meets the requirements of standards and prescripts	IS 12	Percentage of drinking water samples complying to SANS 241 minimum standard of 95% Ref. (T 2.7)	≥95%	a) Water quality monitoring programme b) Quarterly Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥95%	Target met. 98% recorded. Excel Working Document - 989652 Quarterly report - RPT 176736 (Draft Report) IRIS Report - DMS 1631797	N/A	N/A	≥95%	
		IS 13	Perecentage of wastewater samples compliant to water use licence conditions Ref. (T 2.12)	≥90%			IS 13	Perecentage of wastewater samples compliant to water use licence conditions Ref. (T 2.12)	≥90%		a) Waste Water quality monitoring programme b) Quarterly Waste Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥90%	Target not met. 55% recorded. Excel Working Document - 992519 Quarterly report - RPT 176737 (Draft Report) IRIS Report - 1631534	Waste water treatment works require repairs and refurbishment to ensure that all the equipment and processes are operational.	Repairs and refurbishment of critical equipment is progressing well as it can be noted. on the improvement of wastewater quality compliance from the previous quarter (38% to 55%). Empangeni and iEsikhaleni wwfw still require attention and more effort in terms of repairs and refurbishment. Due Date: 31 Dec 2023	≥90%
		IS 14	Percentage of total water losses Ref. (T 2. 6)	22%			IS 14	Percentage of total water losses Ref. (T 2. 6)	22%		a) Quarterly report	26%	Target not met. 29% water losses recorded. Excel Working Document - 1598223 Quarterly report - RPT 176732 (Draft) July - 32% August - 29% September - 28%	Water losses is a moving target	A target of 25% could not be reached because water losses is a moving target. For Q1 the losses were at 29% which can be attributed to factors such as billing and water produced. As a corrective measure WSS has submitted a business Plan to DWS to address revenue enhancement to improve water losses. Due date 30 June 2024 Plans submitted to DWS - DMS numbers 1633632 and 1633632 has reference to the corrective measure	24%
Sign off by Manager/Head of Section:																
Date:																
TRANSPORT ROADS AND STORMWATER																
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.5 Provision and maintenance of access roads	IS 15	Kilometres of paved municipal road resurfaced and resealed Ref. (T2.27)	4.5 km	2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.5 Provision and maintenance of access roads	IS 15	Kilometres of paved municipal road resurfaced and resealed Ref. (T2.27)	4.5 km	a) Urban Roads Quarterly Reports b) Record of Road Rehabilitation as follows: 1km: Mondl Road (Alton, Ward 2) 2km: Dune Route (Meerensee, Ward 2) 0.5km: Allumina Alee Road (Alton, Ward 2) 1km: Bullion Bourvard Road (Alton, Ward 2)	0 km Rehabilitated	Progress 0 km Rehabilitated RPT 176811 Progress: Mondl Road and Dune Route – BEC report RPT 174958 is circulating for signatures. Allumina Alee and Bullion Boulevard Road – Tenders site briefings 12.10.2024 and closing 24.10.2023.	N/A	N/A	0 km Rehabilitated	
	2.1.1.5 Provision and maintenance of access roads	IS 16	Percentage of reported potholes fixed within standard Municipal response time Ref. (T2.28)	90% (Average)		2.1.1.5 Provision and maintenance of access roads	IS 16	Percentage of reported potholes fixed within standard Municipal response time Ref. (T2.28)	90% (Average)		a) Register of reported potholes b) Closed works order c) Quarterly report	80% of repaired paved municipal roads	Target Met 84% of repaired paved municipal roads (a) DMS 1198289 (register of reported potholes) (b) 1630509 (closed work orders) (c) RPT 176811 (quarterly report) DMS 1623236 DMS 1621983 DMS 1622589	N/A	N/A	80% of repaired paved municipal roads
	2.1.1.5 Provision and maintenance of access roads	IS 17	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) Ref. (T2.26)	2.75km		2.1.1.5 Provision and maintenance of access roads	IS 17	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) Ref. (T2.26)	2.75km		a) Transportation Planning Quarterly Reports b) Record of Road Rehabilitation as follows: 500m: Ngamia Road (eNtsoe Area, Ward 30) 650m: Mandlazi Phase 1B (Ward 4) 100m: Aquadene Access roads (Ward 26) 1.5km: CIA Richards Bay (Ward 2)	0 km roads upgraded	Progress: 0 km roads Upgraded RPT 176811 RPT 176820 Progress: Ngamia Road – Awarded at the BAC RPT 174897 Mandlazi Phase 1B - is at BAC item on RPT 174851 Aquadene Access Roads - Under Construction CIA Richards Bay - Under Construction	N/A	N/A	1.5 km roads upgraded CIA
	2.1.1.5 Provision and maintenance of access roads	IS 18	Kilometres of gravel roads maintained (Both regravelling and grading) Ref. (T2.25)	360 km		2.1.1.5 Provision and maintenance of access roads	IS 18	Kilometres of gravel roads maintained (Both regravelling and grading) Ref. (T2.25)	360 km		a) Rural Roads Quarterly Reports b) Rural Roads Depot Quarterly Reports	90 kms of gravel roads maintained	Target Met Total of 147.47 km Grading 136.78 km Gravel 10.69 km RPT 176842 DMS 778909	There was over achievement in the Rural roads Gravel Maintenance due to hired plant that assisted in speeding up the gravel program.	Annual Target will be revised during the Mid-year adjustment.	90 kms of gravel roads maintained
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 19	Kilometres of Stormwater side drains and verges open drains maintained Ref. (T2. 30)	64 km	2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 19	Kilometres of Stormwater side drains and verges open drains maintained Ref. (T2. 30)	64 km	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	16km Stormwater side drains and verges maintained	Target Met 16 km of Stormwater side drains and verges maintained RPT 176809 DMS 1623236 DMS 1621983 DMS 1622589	N/A	N/A	16km Stormwater side drains and verges maintained	
	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 20	Number of 240 stormwater manholes maintained (Incl kerb inlets) Ref. (T2. 31)	240		2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 20	Number of 240 stormwater manholes maintained (Incl kerb inlets) Ref. (T2. 31)	240		a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	60 stormwater manholes (incl. kerb inlets)	Target Met 208 Manhole Maintained RPT 176809 DMS 1623236 DMS 1621983 DMS 1622589	Reason for over-achieving: - Addition of EPWP employees and implementation of Operation MBO. - Outsourcing equipment to replace the long standing fleet to be repaired at the workshop also improved the production.	Annual Target will be revised during the Mid-year adjustment.	60 stormwater manholes (incl. kerb inlets)

DEPARTMENT OF THE DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2023/2024																		
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																		
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGET							
											Q1: 01 JUL - 30 SEPT				Planned target	Actual		Planned target
	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 21	Construction of Pedestrian Bridges Ref. (T2.29)	8		2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 21	Construction of Pedestrian Bridges Ref. (T2.29)	8	a) Completion Certificate	0 pedestrian bridge	Progress: Busy with Environmental approval process	N/A	N/A	0 pedestrian bridge			
Sign off by Manager/Head of Section:																		
Date:																		
ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management																		
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 22	% Verification of immovable assets and assessemnt of assets condition as the Policy	100%	2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 22	% Verification of immovable assets and assessemnt of assets condition as the Policy	100%	a.) Assets verification and condition assessment results	0% of Assets verified and condition assessed	Progress details contained in DMS 1628165	N/A	N/A	10% of Assets verified and condition assessed			
		IS 23	Number of projects completed as per approved project plan	16			IS 23	Number of projects completed as per approved project plan	16	a) Practical completion certificate	3 projects	Target Met 3 projects practical completion certificates completed DMS 1629247 DMS 1629249 DMS 1629257	N/A	N/A	5 projpets			
		IS 24	Number of projects progress report submitted to Council	4			IS 24	Number of projects progress report submitted to Council	4	a) Report to Council	1 Quarterly report	Target Met Q4, RPT 176171 was Signed by DCM IS on the 16/08/2023 and submitted to committee section.(DMS 1632691) Q1 draft in progress - RPT 176859	N/A	N/A	1 Quarterly report			

DEPARTMENT OF THE DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2023/2024															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGET				
											Q1: 01 JUL - 30 SEPT				
											Planned target	Actual		Planned target	
Building and Structures															
Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 25	Number of planned maintenance implemented on Building Infrastructure as per maintenance plan and Budget allocation	20	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 25	Number of planned maintenance implemented on Building Infrastructure as per maintenance plan and Budget allocation	20	a) Closed Work orders b)Quarterly report	5 prioritised maintenance implemented	Target Met 6 prioritised maintenance implemented. DMS 1629268 DMS 1632963 DMS 1629243 RPT 176701	N/A	N/A	10 prioritised maintenance implemented
Sign off by Manager/Head of Section:															
Date:															
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)															
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	IS 26	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within Infrastructure Services Department	31-Jul-23	4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	IS 26	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within Infrastructure Services Department	31-Jul-23	a) Signed Performance Plans b) Proof of submission to PMS Unit	2023/24 Performance Plans fro employee below section 56 Managers signed and submitted to PMS Unit	Target Met a) Signed Performance Plans (DMS 1616126) b) DMS 1630639 - Proof of submission to PMS Unit	N/A	N/A	N/A
		IS 27	Number of Performance Assessments for employees below section 56 Managers conducted within Infrastructure Services Department	2			IS 27	Number of Performance Assessments for employees below section 56 Managers conducted within Infrastructure Services Department	2	a) Assessment Report b) Attendance Register	2022/23 Annual Performance Assessments conducted by 31 August 2023	Target met DMS 1632009	N/A	N/A	N/A
Sign off by Manager/Head of Section:															
Date:															
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 16%)															
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	IS 28	% Execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	90%	5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	IS 28	% Execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	90%	a) Component 5 of SDBIP	5% expenditure Evidence of expenditure Project status reports	Target Met DMS 1609279 32%	N/A	N/A	30% expenditure Evidence of expenditure Project status reports
		IS 29	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA	100%			IS 29	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target Met 35 % expenditure DMS 1628166 RPT 1609279	N/A	N/A	25% expenditure
		IS 30	% Spending on WISG to ensure effective implementation and spending on WISG projects as per approved business plan by CoGTA	100%			IS 30	% Spending on WISG to ensure effective implementation and spending on WISG projects as per approved business plan by CoGTA	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target Met. WISG expenditure is at 25%. Allocation - R55 000 000 Actual - 13 845 327 Excl vat a) Quarterly report - RPT 176735 (Draft) b) SDBIP component 5 spending - DMS 1629935	N/A	N/A	30% expenditure
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	IS 31	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary proceses, etc)	100%	5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	IS 31	% of departmental contracts managed in compliance with section 116 of MFMA (Contracts must be in place and monitored, variations must be approved through necessary proceses, etc)	100%	a) Quarterly contract management report signed by DCM	100% of contracts in compliance with S116 of MFMA	Target met 1. Q4, RPT 176171 was submitted to IS Portfolio Committee on the 10/10/2023. Q1 draft in progress - RPT 176859	N/A	N/A	100% of contracts in compliance with S116 of MFMA

S AND ACTUALS		
Q2: 01 OCT - 31 DEC		
Actual		
Ouput	Reason for Variance	Corrective Action
Target Met (1 X Policy Reviewed in quarter) Illegal Water Connection Policy Portfolio RPT 176999 (29 Nov 2023) Served at Exco on 7 December 2023 Minutes RPT 177292 and Council on 07 Dec 2023 Minutes RPT 177296	N/A	N/A
Buildings & Structure DMS 1637902 Scientific Services DMS 1638043 – action plan		
Target Met Roads Section DMS 1634239 Scientific Services DMS 1638297 W&S Operations - DMS 1640167 and DMS 1640154 W&S Maintenance - DMS 1633957		N/A
Target not met Resolved: 18% In Progress: 34% Not Implemented: 48% (DMS 1639742)	N/A	Mitigating factors are in place and ready to be tested. Q2 recommendations improved
N/A	N/A	N/A
Target Met 1. Operation Mbo DMS 1612037, 1612038, 1612036, 1612034, 1612035 (update provided to community on COU Facebook Platform pertaining to basic services) 2. World Toilet Week (DMS 1623881) 3. IDP Presentation (DMS 1621464) (18 Nov 23 - Mayor's event)		N/A
Target exceeded. 258 Water Meters installed. This include 1 oversight meter which was installed on September 2023 RPT 177398 (Draft Report) IR Forms are as follows: September (1) DMS 1646405 Oversight meter October (11) DMS 1646412 November (5) DMS 1646418 and DMS 1647408 December (3) DMS 1646420	Target exceeded due implementation of Bulk and reticulation project in Mkhwanazi Area.	
There was no target set for the reporting period.	N/A	
Target met. 100% restoration within 24Hrs Average 6,31 hrs Refer to RPT 177395 (Draft report) Northern depot - 5,55 hours. Southern Depot - 8,2 hours Western Depot - 5,2 Hours.	N/A	N/A

S AND ACTUALS		
Q2: 01 OCT - 31 DEC		
Actual		
Target Met - 6 Pumps replaced. See DMS 1646283 for the the report with the co ordinates.	N/A	N/A

S AND ACTUALS		
Q2: 01 OCT - 31 DEC		
Actual		
Target met. 100% recorded. Excel Working Document - 989652 Quarterly report - RPT 177400 (Draft Report) IRIS Report - DMS 1647226	N/A	N/A
Target not met. 52% recorded. Excel Working Document - 992519 Quarterly report - RPT 177401 (Draft Report) IRIS Report - 1647227	Waste water treatment works require repairs and refurbishment to ensure that all the equipment and processes are operational.	
Target not met. 27% water losses recorded. Excel Working Document - 1598223 Quarterly report - RPT 177396 (Draft) October - 23% November - 28% December - 29%	Water losses is a moving target	WSS has submitted a business Plan to DWS to address revenue enhancement to improve water losses. Due date 30 June 2024 Plans submitted to DWS - DMS numbers 1633632 and 1633632 has reference to the corrective measure
Progress 0 km Rehabilitated RPT 177476 Progress: Mondi Road and Dune Route BAC report is at SCM for approval. Allumina Allee and Bullion Boulevard Road - SCM busy with BEC Report RPT 177027 and RPT 177028	N/A	N/A
Target Met 86% of repaired paved municipal roads DMS 1623236 DMS 1621983 DMS 1622589 RPT 177476	N/A	N/A
Target Met 1.9 km road upgraded Certificate of Practical Completion DMS 1646476 RPT 177472	N/A	N/A
Target Met Total of 145,93 km Grading 123,78 km Gravel 22,15 km RPT 177505 DMS 778909	The over achievement in the gravel roads maintenance was due to hired plant and two plant machines repaired that assisted in speeding up the gravel program.	Annual Target to be revised during the Mid-year adjustment.
Target Met 18 km of Stormwater side drains and verges maintained RPT 177474 DMS 1623236 DMS 1621983 DMS 1622589	N/A	N/A
Target Met 139 Manhole Maintained RPT 177474 DMS 1623236 DMS 1621983 DMS 1622589	Reason for over-achieving: - Addition of EPWP employees. - Outsourcing equipment to replace the long standing fleet to be repaired at the workshop is also the cause for production improved.	Annual Target to be revised during the Mid-year adjustment.

S AND ACTUALS		
Q2: 01 OCT - 31 DEC		
Actual		
No target for quarter	N/A	N/A
Target met 10% of Assets verified and condition assessed. Progress details contained in DMS 1644165	N/A	N/A
Target met 5 projects practical completion certificates DMS 1643565 DMS 1642299 DMS 1614570 DMS 1633408 Approved Plan: DMS 1632729	N/A	N/A
Q1 RPT 176859, was submitted to committee section on the 07/12/2023. Q2, RPT 177361 completed and circulating for signatures.	Q4 report was referred back and resubmitted due to a new reporting format which caused delays on Q1	Use of new format for reporting

S AND ACTUALS		
Q2: 01 OCT - 31 DEC		
Actual		
Target met For 5 RFQ 's Works order - DMS 1644377 Completion certificate - DMS 1644376 RPT 177441	N/A	N/A
N/A	N/A	N/A
N/A	N/A	N/A
Target Met DMS 1632729 60%	N/A	N/A
Target Met 74% expenditure DMS 1635411 DMS 1632729	N/A	N/A
Target Met. WSIG expenditure is at 49%. Revised Allocation - R40 000 000 Actual - 19 537 491 Excl vat a) Quarterly report - RPT 177399 (Draft) b) SDBIP component 5 spending - DMS 1629935	N/A	N/A
100% compliance RPT 177142		

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP COMMITMENT ITEM DESCRIPTIONS	UM-SAP PROJECT NO.	FUNDING	DEPT	NEW/ REPLACEME NT/ UPGRADE	MULTI/ SINGLE YEAR PROJECT	DEPUTY CITY MANAGER
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - TUZI GAZI AREA	1001010800	LV NETWORKS	I/APAS01.001	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
CN	Roads - Urban Roads	ROADS RESEALING (DUNE ROUTE - MEERENSEE)	1001020100	ROADS	I/CNAM01.002	BORROWING	IS	R	M	NGCOBO ES
CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND	1001020100	ROADS	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	IS	U	S	NGCOBO ES
DU	Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	PIERS	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	R	S	NGCOBO ES
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	MACHINERY AND EQUIPMENT	N/DHAMA1.001	BORROWING	IS	N	M	NGCOBO ES
DH	Sewerage - Pumpstations	UPGRADING OF MS 2 PUMP STATION CAPACITY RICHARDS BAY	1001050100	WASTE WATER PUMP STATIONS	I/DHAM02.204	BORROWING	IS	N	M	NGCOBO ES
DO	Water Distribution - Water Demand Management	CONSTRUCTION OF A SECOND MEERENSEE RESERVOIR	1001030300	RESERVOIRS	I/DOAM02.248	BORROWING	IS	N	M	NGCOBO ES
DC	Solid Waste Removal	SKIPS	1003050100	MACHINERY AND EQUIPMENT	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	DISTRIBUTION	I/DNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	IS	N	M	NGCOBO ES
DM	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	DISTRIBUTION	I/DMBDA1.004	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	DISTRIBUTION	I/DNBDA1.003	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	DISTRIBUTION	I/DNAMA1.005	BORROWING	IS	N	M	NGCOBO ES
CN	Roads - Urban Roads	ROADS RESEALING (MONDI ROAD - ALTON)	1001020100	ROADS	I/CNAM02.004	BORROWING	IS	R	M	NGCOBO ES
DH	Sewerage - Pumpstations	UPGRADE OF NKONINGA PUMPSTATION	1001050100	WASTE WATER PUMP STATIONS	I/DHAMA1.001	BORROWING	IS	N	M	NGCOBO ES

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DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	WASTE WATER	I/DKBDA1.009	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	ALTON NORTH AND SOUTH WATER PIPELINE REPLACEMENT	1001030700	DISTRIBUTION	I/DNAM02.001	BORROWING	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	DISTRIBUTION	I/DNAO02.001	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	DISTRIBUTION	I/DNAO02.242	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	DISTRIBUTION	I/DNAO02.002	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
AI	Marketing and Customer Relations	INSTALLATION OF STATISTICAL METERING ON 132KV & 11KV SUB- STATIONS	1003050100	MACHINERY AND EQUIPMENT	I/AIBDA1.003	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN ARBORETUM	1001010800	LV NETWORKS	I/AIBD03.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN BIRDSWOOD & MANDLAZINI	1001010800	LV NETWORKS	I/AIBD03.002	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - VELDENVLEI	1001010800	LV NETWORKS	I/APAS03.001	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	WASTE WATER	I/DKBDA1.005	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN VELDENVLEI	1001010800	LV NETWORKS	I/AIBD04.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	LV NETWORKS	I/APAS04.001	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
DH	Sewerage - Pumpstations	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	WASTE WATER PUMP STATIONS	I/DHAM02.001	BORROWING	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF LINE MANDLAZINI RESERVOIR TO NSELENI PUMPSTATION	1001030700	DISTRIBUTION	I/DNAMA1.006	BORROWING	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	BIRDSWOOD PIPE REPLACEMENT (WSIG)	1001030700	DISTRIBUTION	I/DNAO04.001	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN NSELENI	1001010800	LV NETWORKS	I/AIBD06.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM

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DI	Sewerage - Sewerage Network	UPGRADE - NSELENI SEWER	1001050400	OUTFALL SEWERS	I/DIAM06.001	BORROWING	IS	U	M	NGCOBO ES
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NSELEN WASTE WATER TREATMENT WORKS	1001050300	WASTE WATER	I/DKBDA1.008	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	PUMP STATIONS	I/DNBDA1.005	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	PUMP STATIONS	I/DNAMA1.023	BORROWING	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE	1001030700	DISTRIBUTION	I/DNAMA1.002	BORROWING	IS	R	M	NGCOBO ES
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - DMV	1001010800	LV NETWORKS	I/APAS09.001	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
CN	Roads - Urban Roads	PEDESTRIAN BRIDGES - WARD 9 NSELENI	1001020200	ROAD STRUCTURES	I/CNAYA1.002	GOVERNMENT - NATIONAL	IS	N	M	NGCOBO ES
DM	Water Distribution - Rural Water	EMPANGENI PIPE REPLACEMENT (NYALA PARK)	1001030700	DISTRIBUTION	I/DMBD09.001	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	EMPANGENI PIPE REPLACEMENT (WSIG)	1001030700	DISTRIBUTION	I/DNAO09.001	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	MACHINERY AND EQUIPMENT	N/DHBDA1.004	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	DISTRIBUTION	I/DOAM13.250	BORROWING	IS	N	M	NGCOBO ES
DI	Sewerage - Sewerage Network	UPGRADE - ESIKHALENI SEWER	1001050400	OUTFALL SEWERS	I/DIBDA1.008	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	WASTE WATER	I/DKBDA1.006	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
CZ	Sports Grounds and Stadiums: Sport Development and Sportfields	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002011600	PUBLIC ABLUTION FACILITIES	N/CZBD20.001	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN EMPANGENI	1001010800	LV NETWORKS	I/AIBD23.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
CN	Roads - Urban Roads	PEDESTRIAN BRIDGES - DUMISANI MAKHAYE VILLAGE	1001020200	ROAD STRUCTURES	I/CNAYA1.003	GOVERNMENT - NATIONAL	IS	N	M	NGCOBO ES
DI	Sewerage - Sewerage Network	UPGRADE - EMPANGENI SEWER	1001050400	OUTFALL SEWERS	I/DIBDA1.010	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DK	Waste Water Treatment	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	OUTFALL SEWERS	I/DKAMA1.002	BORROWING	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	LOFTHEIM RESERVOIR UPGRADE	1001030300	RESERVOIRS	I/DNBDA1.019	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES

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AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	LV NETWORKS	I/APAS24.001	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	MACHINERY AND EQUIPMENT	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
DN	Water Distribution - Urban Water	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	DISTRIBUTION	I/DNAO26.001	GOVERNMENT - NATIONAL	IS	R	M	NGCOBO ES
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	MACHINERY AND EQUIPMENT	N/DHBDA1.005	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	RETICULATION	I/DIAMA1.004	BORROWING	IS	U	M	NGCOBO ES
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	1001050300	WASTE WATER	I/DKBDA1.007	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DK	Waste Water Treatment	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	WASTE WATER	I/DKBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DM	Water Distribution - Rural Water	NGWELEZANE A PIPE REPLACEMENT	1001030700	DISTRIBUTION	I/DMBD27.001	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	WATER TREATMENT WORKS	I/DNBD02.230	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030500	WATER TREATMENT WORKS	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DM	Water Distribution - Urban Water	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	DISTRIBUTION	I/DMAMA1.006	BORROWING	IS	N	M	NGCOBO ES
DM	Water Distribution - Urban Water	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	DISTRIBUTION	I/DMBDA1.014	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN NGWELEZANE	1001010800	LV NETWORKS	I/AIBD28.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
DO	Water Distribution - Water Demand Management	MADLEBE (BOMVINI) RESERVOIR 6 UPGRADE	1001030300	RESERVOIRS	I/DOBD28.001	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DO	Water Distribution - Water Demand Management	MADLEBE (INIWE) RESERVOIR UPGRADE	1001030300	RESERVOIRS	I/DOBD29.001	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	OUTDOOR FACILITIES	N/CYAMA1.001	BORROWING	DCSH	N	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	OUTDOOR FACILITIES	N/CYAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	DCSH	N	M	MHLONGO PN
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NGAMLA ROAD eNIWE)	1001020100	ROADS	I/COAM30.001	BORROWING	IS	N	M	NGCOBO ES

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CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NSELENI)	1001020100	ROADS	I/COAMA1.001	BORROWING	IS	N	M	NGCOBO ES
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (ESIKHALENI)	1001020100	ROADS	I/COAMA1.002	BORROWING	IS	N	M	NGCOBO ES
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NTAMBANANA)	1001020100	ROADS	I/COAMA1.003	BORROWING	IS	N	M	NGCOBO ES
CZ	Sport Development and Sport fields	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	OUTDOOR FACILITIES	N/CZAM32.001	BORROWING	DCSH	N	M	MHLONGO PN
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	DISTRIBUTION	I/DNBDA1.228	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
CN	Roads - Urban Roads	ROADS RESEALING	1001020100	ROADS	I/CNAMA1.176	BORROWING	IS	R	M	NGCOBO ES
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN ESIKHALENI	1001030700	DISTRIBUTION	I/DNBDA1.226	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DM	Water Distribution - Rural Water	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	1001030700	DISTRIBUTION	I/DMBDA1.006	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	PUMP STATIONS	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	ROAD STRUCTURES	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	ROAD STRUCTURES	I/CNAMA1.005	BORROWING	IS	N	M	NGCOBO ES
CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES - MEGA HOUSING	1001020100	ROADS	I/CNBDA1.180	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	DISTRIBUTION	I/DNAMA1.001	BORROWING	IS	N	M	NGCOBO ES
DM	Water Distribution - Rural Water	NTAMBANANA BOREHOLES	1001030200	BOREHOLES	I/DMAMA1.003	BORROWING	IS	N	M	NGCOBO ES
CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	ROAD STRUCTURES	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
AD	Municipal Buildings	AIRCONS: SCIENTIFIC SERVICES	1003010100	MUNICIPAL OFFICES	N/ADBDA1.204	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
BF	Fleet Management	4 X TLB 4X4 (URBAN WATER & SANITATION)	1003050100	MACHINERY AND EQUIPMENT	N/BFAM02.193	BORROWING	IS	N	S	NGCOBO ES
BF	Fleet Management	TRUCK MOUNTED JETTING MACHINE WITH 5000L TANKER X 3	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.168	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
BF	Fleet Management	HORSE AND LOW BED TRAILER X 1	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.169	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES

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BF	Fleet Management	SUPERSUCKER X 1	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.171	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
BF	Fleet Management	TRAILER MOUNTED 6 INCH WATER PUMP	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.172	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
BK	Information Technology	COMPUTER EQUIPMENT FOR WATER AND SANITATION	1003020100	COMPUTER EQUIPMENT	N/BKBDA1.255	CAPITAL REPLACEMENT RESERVES	IS	R	S	NGCOBO ES
BK	Information Technology	ICT RELATED EQUIPMENT FOR WWTW FACILITIES	1003020100	COMPUTER EQUIPMENT	N/BKBDA1.027	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
BK	Information Technology	ICT RELATED EQUIPMENT FOR WTW FACILITIES	1003020100	COMPUTER EQUIPMENT	N/BKBDA1.028	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS	1001030400	PUMP STATIONS	I/DHAM02.205	BORROWING	IS	R	S	NGCOBO ES
DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS	1001050100	WASTE WATER PUMP STATIONS	I/DHAM02.205	BORROWING	IS	R	S	NGCOBO ES
DH		REPLACEMENT OF PUMPS	1001030400	PUMP STATIONS	I/DHBD02.199	CAPITAL REPLACEMENT RESERVES	IS	R	S	NGCOBO ES
DI	Sewerage - Sewerage Network	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/DIBDA1.256	CAPITAL REPLACEMENT RESERVES	IS	R	S	NGCOBO ES
DI	Sewerage - Sewerage Network	SEWER MASTER PLAN	1001050200	RETICULATION	N/DIAMA1.001	BORROWING	IS	N	S	NGCOBO ES
DK	Waste Water Treatment	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	MACHINERY AND EQUIPMENT	N/DKAMA1.002	BORROWING	IS	N	S	NGCOBO ES
DK	Waste Water Treatment	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	MUNICIPAL OFFICES	I/DKBDA1.010	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	MUNICIPAL OFFICES	N/DNBDA1.002	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DK	Waste Water Treatment	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	WASTE WATER	I/DKBDA1.002	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/DLAMA1.002	BORROWING	IS	N	S	NGCOBO ES
DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/DLAMA1.001	BORROWING	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	DISTRIBUTION	N/DNBD02.235	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	DATA LOGGERS	1003050100	MACHINERY AND EQUIPMENT	N/DNBDA1.003	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES

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DN	Water Distribution - Urban Water	FOREST RESERVOIR AUTOMATION - FLOW METER	1001030300	RESERVOIRS	I/DNBDA1.016	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	1001030700	DISTRIBUTION	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	1001030700	DISTRIBUTION	I/DNAMA1.024	BORROWING	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	1003050100	MACHINERY AND EQUIPMENT	N/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DN	Water Distribution - Urban Water	UPGRADE OF JOHN ROSS WATER SUPPLY LINE	1001030700	DISTRIBUTION	I/DNBDA1.020	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF 600MM PIPE WITH 630M HDPE AT MZINGWENYA RIVER	1001030700	DISTRIBUTION	I/DNBDA1.038	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF 600MM PIPE WITH 630M HDPE AT MZINGWENYA RIVER	1001030700	DISTRIBUTION	I/DNAMA1.010	BORROWING	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF 250MM AC PIPE FROM NGWELEZANE RESERVOIR	1001030700	DISTRIBUTION	I/DNBDA1.030	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REPLACEMENT OF OUTLET VALVE AT PEARCE CRESCENT	1001030700	DISTRIBUTION	I/DNAMA1.026	BORROWING	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	PIPE REPLACEMENTS	1001030700	DISTRIBUTION	I/DNBDA1.034	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
DO	Water Distribution - Water Demand Management	BULK WATER MASTER PLAN	1001030700	DISTRIBUTION	I/DOBD02.246	CAPITAL REPLACEMENT RESERVES	IS	N	M	NGCOBO ES
DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	DISTRIBUTION POINTS	I/DOAM02.253	BORROWING	IS	N	M	NGCOBO ES
DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	1001030800	DISTRIBUTION POINTS	I/DOAMA1.001	BORROWING	IS	R	M	NGCOBO ES
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	MACHINERY AND EQUIPMENT	I/DQBDA1.012	CAPITAL REPLACEMENT RESERVES	IS	N	S	NGCOBO ES
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	MACHINERY AND EQUIPMENT	I/DQAMA1.001	BORROWING	IS	N	S	NGCOBO ES
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	1001030500	WATER TREATMENT WORKS	I/DQAMA1.001	BORROWING	IS	N	S	NGCOBO ES
DQ	Water Distribution - Purification works	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	WATER TREATMENT WORKS	I/DQBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	U	M	NGCOBO ES
DQ	Water Distribution - Purification works	WATER TREATMENT PLANTS AUTOMATION	1001030500	WATER TREATMENT WORKS	I/DQBDA1.003	CAPITAL REPLACEMENT RESERVES	IS	R	M	NGCOBO ES
DQ	Water Distribution - Purification works	WATER TREATMENT PLANTS AUTOMATION	1001030500	WATER TREATMENT WORKS	I/DQAMA1.005	BORROWING	IS	R	M	NGCOBO ES

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DN	Water Distribution - Urban Water	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	DISTRIBUTION	I/DNAMA1.025	BORROWING	IS	U	M	NGCOBO ES
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	DISTRIBUTION	I/DNAOA1.240	GOVERNMENT - NATIONAL	IS	N	M	NGCOBO ES
CC	Economic Development/Planning	REPLACEMENT OF FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CCBDA1.003	CAPITAL REPLACEMENT RESERVES	CD	R	S	NDONGA N
AR	Pollution Control	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/ARBDA1.004	CAPITAL REPLACEMENT RESERVES	CD	R	M	NDONGA N
AR	Pollution Control	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/ARAMA1.004	BORROWING	CD	R	M	NDONGA N
AD	Municipal Buildings	CONSTRUCTION OF ESIKHALENI BUSINESS CENTRE - PHASE 1	1002011800	STALLS	N/ADAM21.001	BORROWING	CD	N	M	NDONGA N
AD	Municipal Buildings	CONSTRUCTION OF ESIKHALENI BUSINESS CENTRE - PHASE 1	1002011800	STALLS	N/ADBD21.001	CAPITAL REPLACEMENT RESERVES	CD	N	M	NDONGA N
CP	Taxi Ranks	RICHARDS BAY TAXI RANK - PHASE 2	1002012100	TAXI RANKS/BUS TERMINALS	N/CPAMA1.003	BORROWING	CD	U	M	NGCOBO ES
CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	PIERS	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	CD	N	M	NDONGA N
BF	Fleet Management	TRACTORS FOR SMMES	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	CD	N	S	NDONGA N
BF	Fleet Management	TRACTORS FOR SMMES	1003050100	MACHINERY AND EQUIPMENT	N/BFAMA1.025	BORROWING	CD	N	S	NDONGA N
CC	Economic Development/Planning	EMPANGENI CBD MARKET STALLS	1002011800	STALLS	N/CCAM23.002	BORROWING	CD	U	M	NDONGA N
AH	Disaster Management	GENERATOR: DISASTER CENTRE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AD	Municipal Buildings	DISASTER MANAGEMENT BUILDING RENOVATIONS	1003010100	MUNICIPAL OFFICES	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CK	Fire Fighting and Protection	UPGRADING OF TRAINING YARD	1003010500	YARDS	N/CKBDA1.003	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
CK	Fire Fighting and Protection	GENERATOR: EMPANGENI FIRE STATION	1003050100	MACHINERY AND EQUIPMENT	N/CKBDA1.004	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/CKBDA1.034	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
DE	Street Cleaning	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN

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BF	Fleet Management	REFUSE TRUCKS	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.008	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	MACHINERY AND EQUIPMENT	N/BPBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	MACHINERY AND EQUIPMENT	N/BPAMA1.001	BORROWING	DCSH	N	S	MHLONGO PN
AD	Municipal Buildings	REFURBISHMENT OF THE POUND/STORAGE FACILITY IN ALTON	1003010100	MUNICIPAL OFFICES	N/ADAMA1.021	BORROWING	DCSH	N	S	MHLONGO PN
BK	Information Technology	NEW IT EQUIPMENT FOR SAFER CITY CCTV CENTRE	1003020100	COMPUTER EQUIPMENT	N/BKAMA1.005	BORROWING	DCSH	N	M	MHLONGO PN
CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	MACHINERY AND EQUIPMENT	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
CQ	Police Forces, Traffic and Street Parking Control	REPLACEMENT OF SPEED LASER	1003050100	MACHINERY AND EQUIPMENT	N/CQBDA1.009	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	MACHINERY AND EQUIPMENT	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	MACHINERY AND EQUIPMENT	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
BF		VEHICLES FOR TRAFFIC SERVICES HULAMIN	1003060100	TRANSPORT ASSETS	N/BFAZA1.001	PUBLIC	DCSH	R	S	MHLONGO PN
CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	MACHINERY AND EQUIPMENT	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	CEMETERIES/CREMATORIA	N/AABDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	EMPEMBENI CEMETERY FENCING	1002011100	CEMETERIES/CREMATORIA	N/AABDA1.004	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	NEW CEMETERY DEVELOPMENT - EXTENSION OF RB AND ESIK CEMETERIES	1002011100	CEMETERIES/CREMATORIA	N/AABDA1.047	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
AC	Halls	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	HALLS	N/ACBDA1.004	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
AC	Halls	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	HALLS	N/ACAMA1.001	BORROWING	DCSH	N	M	MHLONGO PN
AC	Halls	LIGHTN PROTECT-HALLS & THUSONG CENTRES	1002010100	HALLS	N/ACBDA1.006	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN

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AC	Halls	REFURBISHMENT OF AQUADENE HALL	1002010100	HALLS	N/ACBDA1.010	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
AC	Halls	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	1002010100	HALLS	N/ACBDA1.011	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
AC	Halls	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	HALLS	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
AC	Halls	UMSASANDLA THUSONG CENTRE FENCING	1002010100	HALLS	N/ACBDA1.015	CAPITAL REPLACEMENT RESERVES	DCSH	R	M	MHLONGO PN
AC	Halls	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	HALLS	N/ACBDA1.017	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
AC	Halls	REFURB OF GOBANDLOVU COMMUNITY HALL	1002010100	HALLS	N/ACBDA1.019	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
AC	Halls	REFURB OF MANDLANKALA COMMUNITY HALL	1002010100	HALLS	N/ACBDA1.020	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
AC	Halls	REPLACEMENT OF WATER PUMP: RURAL HALL	1002010100	HALLS	N/ACBDA1.021	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AC	Halls	RENOVATIONS TO HLANGANANI HALL	1002010100	HALLS	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
AC	Halls	CONSTRUCTION OF HALL IN WARD 11 (NHLANGENYUKE AREA)	1002010100	HALLS	N/ACAMA1.002	BORROWING	DCSH	N	M	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	ENSELENI LIBRARY ISSUE DESK	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AEBDA1.004	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	AQUADENE LIBRARY - FIT EMERGENCY EXIT DOOR	1002011000	LIBRARIES	N/AEBDA1.005	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES STAFF CHAIRS	1002011000	LIBRARIES	N/AEBDA1.006	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES STAFF CHAIRS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AEBDA1.006	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	LIBRARIES - DIGITAL CAMERA	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AEBDA1.009	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES - CASH REGISTERS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	LIBRARIES; FURNITURE AND EQUIPMENT	1002011000	LIBRARIES	N/AEBDA1.011	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN

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AE	Libraries and Archives: Libraries and Archives	MICROWAVES: VARIOUS LIBRARIES	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AEBDA1.019	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	RICHARDS BAY LIBRARY RFID SECURITY SYST	1002011000	LIBRARIES	N/AEBDA1.020	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	NGWELEZANE LIBRARY RFID SECURITY SYST	1002011000	LIBRARIES	N/AEBDA1.021	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	LIBRARIES	N/AEBDA1.012	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AE	Libraries and Archives: Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADE AND RENOVATION	1002011000	LIBRARIES	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
AG	Museums and Art Galleries	170L REFRIGERATOR FOR MUSEUM	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AGBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
AG	Museums and Art Galleries	REFURB OF EMPANGENI MUSEUM	1002010700	FIRE/AMBULANCE STATIONS	N/AGBDA1.002	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
BF		REPLACEMENT OF 3 TON BUSH TRUCK FOR PARKS	1003050100	MACHINERY AND EQUIPMENT	N/BFBDA1.033	CAPITAL REPLACEMENT RESERVES	DCSH	R	M	MHLONGO PN
BF		22 SEATER PERSONNEL CARRIER FOR PARKS	1003060100	TRANSPORT ASSETS	N/BFBDA1.034	CAPITAL REPLACEMENT RESERVES	DCSH	R	M	MHLONGO PN
CS	Beaches and Jetties	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CSBDA1.002	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
CS	Beaches and Jetties	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	OUTDOOR FACILITIES	N/CSBDA1.003	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CS	Beaches and Jetties	BEACHES: MACHINERY AND EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CT	Community Parks (including Nurseries)	RIDE ON MOWERS (PARKS)	1003050100	MACHINERY AND EQUIPMENT	N/CTBDA1.002	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CT	Community Parks (including Nurseries)	PARKS SECTION - OFFICE FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	DCSH	R	S	MHLONGO PN
CT	Community Parks (including Nurseries)	PAVING OF VARIOUS SITES	1002011300	PARKS	N/CTBDA1.062	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY	1002011300	PARKS	N/CTBDA1.063	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	MACHINERY AND EQUIPMENT	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN

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CX	Recreational Facilities - Parks Administration	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.005	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	POOLS: MACHINERY AND EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	RENOVATION AQUADENE POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.009	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/CYBDA1.011	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	REPLACEMENT OF CHLORINATORS FOR SWIMMING POOLS	1003050100	MACHINERY AND EQUIPMENT	N/CYBDA1.013	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	MACHINERY AND EQUIPMENT	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	OUTDOOR FACILITIES	N/CZBCA1.078	GOVERNMENT - PROVINCIAL	DCSH	U	M	MHLONGO PN
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	OUTDOOR FACILITIES	N/CZBDA1.078	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	1002020200	OUTDOOR FACILITIES	N/CZAMA1.078	BORROWING	DCSH	U	M	MHLONGO PN
CZ	Sport Development and Sport fields	UPGRADE OF RECREATIONAL FACILITIES	1002020200	OUTDOOR FACILITIES	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	INDOOR FACILITIES	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
CZ	Sport Development and Sport fields	RIDE ON MOWERS (SPORTS)	1003050100	MACHINERY AND EQUIPMENT	N/CZBDA1.010	CAPITAL REPLACEMENT RESERVES	DCSH	N	M	MHLONGO PN

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CZ	Sport Development and Sport fields	RESURFACE 4 VOLLEYBALL COURTS - CENTRAL SPORT COMPLEX	1002020200	OUTDOOR FACILITIES	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	DCSH	U	S	MHLONGO PN
CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	MACHINERY AND EQUIPMENT	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	DCSH	N	S	MHLONGO PN
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	OUTDOOR FACILITIES	N/DBAM02.001	BORROWING	DCSH	U	M	MHLONGO PN
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	OUTDOOR FACILITIES	N/DBBDA1.003	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
DB	Sports Grounds and Stadiums - Stadium	FENCING UMHLATHUZE STADIUM	1002020200	OUTDOOR FACILITIES	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	DCSH	U	M	MHLONGO PN
BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	MUNICIPAL OFFICES	N/ADAMA1.006	BORROWING	DCS	U	S	SIBIYA MB
AD	Municipal Buildings	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	1003010100	MUNICIPAL OFFICES	N/ADAMA1.017	BORROWING	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	RICHARDS BAY CIVIC CENTRE - REPLACEMENT OF LIFTS	1003010100	MUNICIPAL OFFICES	N/ADAMA1.026	BORROWING	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	DESIGNS FOR NEW WESTERN SERVICES DEPOT	1003011000	DEPOTS	N/ADBDA1.047	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
AD	Municipal Buildings	DESIGNS FOR NEW SOUTHERN SERVICES DEPOT	1003011000	DEPOTS	N/ADBDA1.048	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
AD	Municipal Buildings	DISASTER BUILDING FENCING	1003010100	MUNICIPAL OFFICES	N/ADBDA1.049	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
AD	Municipal Buildings	RENOVATIONS - WESTERN SERVICES DEPOT	1003011000	DEPOTS	N/ADBDA1.101	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
AD	Municipal Buildings	RENOVATIONS - SOUTHERN SERVICES DEPOT	1003011000	DEPOTS	N/ADBDA1.102	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
AD	Municipal Buildings	DESIGN OF NSELENI FIRE STATION	1002010500	FIRE/AMBULANCE STATIONS	N/ADBDA1.194	CAPITAL REPLACEMENT RESERVES	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	ESIKHALENI BACKUP SYSTEM (ALTERNATIVE ELECTRICITY SOURCE)	1003010100	MUNICIPAL OFFICES	N/ADBDA1.198	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BV	Air Transport	R/BAY AIRPORT REFURBISHMENT	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVAMA1.003	BORROWING	DCS	U	M	SIBIYA MB
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	DCS	U	M	SIBIYA MB
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVAMA1.005	BORROWING	DCS	U	M	SIBIYA MB

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP COMMITMENT ITEM DESCRIPTIONS	UM-SAP PROJECT NO.	FUNDING	DEPT	NEW/ REPLACEME NT/ UPGRADE	MULTI/ SINGLE YEAR PROJECT	DEPUTY CITY MANAGER
BV	Air Transport	R/BAY AIRPORT PARKHOME OFFICES	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVAMA1.006	BORROWING	DCS	N	S	SIBIYA MB
BV	Air Transport	R/BAY AIRPORT BACKUP WATER TANKS	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVAMA1.007	BORROWING	DCS	N	S	SIBIYA MB
BV	Air Transport	R/BAY AIRPORT BACKUP SYSTEM	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVAMA1.008	BORROWING	DCS	N	S	SIBIYA MB
BV	Air Transport	AIRPORT FENCING	1006000100	IMPROVED PROPERTY - REVENUE GENERATING	N/BVBDA1.003	CAPITAL REPLACEMENT RESERVES	DCS	U	M	SIBIYA MB
BL	Legal Services	FURNITURE: HOS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
BG	Human Resources	HCM: OFFICE FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
BH	Management Services	MNGMT SERVICES: OFFICE FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BHBDA1.001	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
BI	Occupational Clinic	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	DATA CENTRES	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	COMPUTER EQUIPMENT	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	DCS	R	S	SIBIYA MB
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	COMPUTER EQUIPMENT	N/BKAMA1.006	BORROWING	DCS	R	S	SIBIYA MB
BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BK	Information Technology	ICT RESEARCH & DEVELOPMENT	1003020100	COMPUTER EQUIPMENT	N/BKBDA1.019	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
BK	Information Technology	ESS - FIRE SYSTEM	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/BKBDA1.126	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BK	Information Technology	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	MACHINERY AND EQUIPMENT	N/BKBDA1.260	CAPITAL REPLACEMENT RESERVES	DCS	R	M	SIBIYA MB
BK	Information Technology	ICT VULNERABILITY TOOLS	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/BKBDA1.055	CAPITAL REPLACEMENT RESERVES	DCS	R	M	SIBIYA MB
BK	Information Technology	ICT CYBER SECURITY	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	DCS	R	M	SIBIYA MB

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BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	DATA CENTRES	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	DCS	N	S	SIBIYA MB
BK	Information Technology	ICT RELATED SOFTWARE	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/BKBDA1.054	CAPITAL REPLACEMENT RESERVES	DCS	N	M	SIBIYA MB
DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL DEPARTMENTS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	FS	R	S	KUNENE M
DS	Revenue and Expenditure	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	FS	R	S	KUNENE M
DS	Revenue and Expenditure	MACHINERY AND EQUIPMENT - GPS DEVICES	1003050100	MACHINERY AND EQUIPMENT	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	FS	R	S	KUNENE M
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - RICHARDS BAY CIVIC CENTRE - EXPENDITURE	1003010100	MUNICIPAL OFFICES	N/ADAMA1.022	BORROWING	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	MUNICIPAL OFFICES	N/ADAMA1.028	BORROWING	DCS	U	M	SIBIYA MB
BQ	Supply Chain Management	SCM FURNITURE AND OFFICE EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/BQBDA1.001	CAPITAL REPLACEMENT RESERVES	FS	N	S	KUNENE M
DM	Water Distribution - Rural Water	INSTALLATION OF PREPAID WATER METERS	1001030800	DISTRIBUTION POINTS	I/DMBDA1.009	CAPITAL REPLACEMENT RESERVES	FS	R	M	KUNENE M
DN	Water Distribution - Urban Water	INSTALLATION OF PREPAID WATER METERS	1001030800	DISTRIBUTION POINTS	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	FS	R	M	KUNENE M
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - ALTON NORTH SERVICE CENTRE STANDBY QUARTERS	1003010100	MUNICIPAL OFFICES	N/ADAMA1.023	BORROWING	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - NGWELEZANE STANDBY QUARTERS	1003010100	MUNICIPAL OFFICES	N/ADAMA1.024	BORROWING	DCS	U	M	SIBIYA MB
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - ELECTRICAL WORKSHOP STANDBY QUARTERS	1003010100	MUNICIPAL OFFICES	N/ADAMA1.025	BORROWING	DCS	U	M	SIBIYA MB
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN ESIKHALENI	1001010800	LV NETWORKS	I/AIBDA1.002	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AL	Electricity Distribution	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	MV NETWORKS	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	ESS	N	M	MARAIS RM
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	MV NETWORKS	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	ESS	N	M	MARAIS RM
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	HV TRANSMISSION CONDUCTORS	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	HV SUBSTATIONS	I/ALAMA1.002	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV HERCULES SUBSTATION REFURBISHMENT	1001010200	HV SUBSTATIONS	I/ALAMA1.006	BORROWING	ESS	R	M	MARAIS RM

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AL	Electricity Distribution	NEW FURNITURE & OFFICE EQUIPMENT	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/ALAMA1.009	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	MV NETWORKS	I/ALAMA1.032	BORROWING	ESS	N	M	MARAIS RM
AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010300	HV SWITCHING STATION	I/ALAMA1.003	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010200	HV SUBSTATIONS	I/ALAMA1.012	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010200	HV SUBSTATIONS	I/ALBDA1.031	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	HV SUBSTATIONS	I/ALAMA1.013	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	ANDROS 11KV SWITCHING STATION	1001010700	MV NETWORKS	I/ALAMA1.015	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	MV NETWORKS	I/ALAMA1.017	BORROWING	ESS	N	M	MARAIS RM
AL	Electricity Distribution	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	MV NETWORKS	I/ALAMA1.018	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	HV SUBSTATIONS	I/ALAMA1.019	BORROWING	ESS	N	M	MARAIS RM
AL	Electricity Distribution	FORMALHAULT CABLE UPGRADE	1001010700	MV NETWORKS	I/ALAMA1.020	BORROWING	ESS	U	M	MARAIS RM
AL	Electricity Distribution	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	HV SUBSTATIONS	I/ALAMA1.022	BORROWING	ESS	N	M	MARAIS RM
AL	Electricity Distribution	WESTERN SUBSTATION RE-TROFIT	1001010700	MV NETWORKS	I/ALAMA1.024	BORROWING	ESS	U	M	MARAIS RM
AL	Electricity Distribution	IYATHI 11 KV SWITCHING STATION ESTABLISMENT	1001010700	MV NETWORKS	I/ALAMA1.021	BORROWING	ESS	N	M	MARAIS RM
AL	Electricity Distribution	ORION SUBSTATION RE-TROFIT	1001010700	MV NETWORKS	I/ALBDA1.028	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM
AL	Electricity Distribution	POLARIS - PEGASUS SUBSTATIONS MV CABLE REPLACEMENT	1001010700	MV NETWORKS	I/ALAMA1.023	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	MV NETWORKS	I/ALBDA1.023	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM
AL	Electricity Distribution	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	MV NETWORKS	I/ALAMA1.033	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132kv OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND	1001010400	HV TRANSMISSION CONDUCTORS	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM

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AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND	1001010400	HV TRANSMISSION CONDUCTORS	I/ALAMA1.151	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	MV NETWORKS	I/ALAMA1.007	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	1001010700	MV NETWORKS	I/ALBDA1.149	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM
AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	LV NETWORKS	I/APBDA1.003	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AL	Electricity Distribution	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	1001010700	MV NETWORKS	I/ALAMA1.154	BORROWING	ESS	R	M	MARAIS RM
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	LV NETWORKS	I/APAMA1.129	BORROWING	ESS	N	M	MARAIS RM
AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	LV NETWORKS	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	ESS	N	M	MARAIS RM
AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	MV NETWORKS	I/ALAMA1.124	BORROWING	ESS	N	M	MARAIS RM
AI	Marketing and Customer Relations	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	MACHINERY AND EQUIPMENT	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	ESS	R	M	MARAIS RM
AP	Street Lighting	TOOLS FOR PUBLIC LIGHTING	1003050100	MACHINERY AND EQUIPMENT	N/APAMA1.002	BORROWING	ESS	R	M	MARAIS RM
AJ	Administration	REPLACEMENT OF FURNITURE	1003030100	FURNITURE AND OFFICE EQUIPMENT	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/AQBDA1.001	CAPITAL REPLACEMENT RESERVES	ESS	R	S	MARAIS RM
AQ	Process Control	SCADA DEPLOYMENT FOR 132KV SUBSTATIONS	1007000500	COMPUTER SOFTWARE AND APPLICATIONS	N/AQAMA1.001	BORROWING	ESS	R	M	MARAIS RM
AL	Electricity Distribution	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	MV NETWORKS	I/ALALA1.002	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
AL	Electricity Distribution	WARD 18 & WARD 22 ELECTRIFICATION	1001010700	MV NETWORKS	I/ALALA1.003	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM
AL	Electricity Distribution	INYATHI 11KV SWITCHING STATION ESTABLISHMENT	1001010700	MV NETWORKS	I/ALALA1.004	GOVERNMENT - NATIONAL	ESS	R	M	MARAIS RM

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AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - TUZI GAZI AREA	MARAIS RM	MARAIS RM	ZONDI L	ZONDI L	1	1	-
CN	Roads - Urban Roads	ROADS RESEALING (DUNE ROUTE - MEERENSEE)	NGWANE N	NGWANE N	KHUZWAYO S	KHUZWAYO S	1	WHOLE OF MUNICIPALITY	15 000 000
CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND	NGWANE N	NGWANE N	SCHUTTE J	SCHUTTE J	1	1	1 000 000
DU	Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	NGWANE N	NGWANE N	ZAIRE A	SCHUTTE J	1	1	1 131 000
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	1	1, 2, 3, 4	4 000 000
DH	Sewerage - Pumpstations	UPGRADING OF MS 2 PUMP STATION CAPACITY RICHARDS BAY	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	1	1	-
DO	Water Distribution - Water Demand Management	CONSTRUCTION OF A SECOND MEERENSEE RESERVOIR	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	1	1, 2	-
DC	Solid Waste Removal	SKIPS	MASANGO Z	MASANGO Z	NZUZA M	NZUZA M	2	WHOLE OF MUNICIPALITY	1 500 000
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	2	WHOLE OF MUNICIPALITY	-
DM	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	2	WHOLE OF MUNICIPALITY	-
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	2	WHOLE OF MUNICIPALITY	
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	2	WHOLE OF MUNICIPALITY	
CN	Roads - Urban Roads	ROADS RESEALING (MONDI ROAD - ALTON)	NGWANE N	NGWANE N	KHUZWAYO S	KHUZWAYO S	2	WHOLE OF MUNICIPALITY	6 000 000
DH	Sewerage - Pumpstations	UPGRADE OF NKONINGA PUMPSTATION	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	2	2, 3, 4	3 000 000

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DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	2	2	1 000 000
DN	Water Distribution - Urban Water	ALTON NORTH AND SOUTH WATER PIPELINE REPLACEMENT	MAHARAJ N	MAHARAJ N	MGABI M	MTHALANE B	2	2	-
DN	Water Distribution - Urban Water	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	2	2	15 000 000
DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	20 000 000
DN	Water Distribution - Urban Water	BRACKENHAM PIPE REPLACEMENT (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	-
AI	Marketing and Customer Relations	INSTALLATION OF STATISTICAL METERING ON 132KV & 11KV SUB- STATIONS	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	3	3	-
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN ARBORETUM	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	3	3	-
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN BIRDSWOOD & MANDLAZINI	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	3	3	-
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - VELDENVLEI	MARAIS RM	MARAIS RM	ZONDI L	ZONDI L	3	3	3 000 000
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	3	3	1 500 000
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN VELDENVLEI	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	4	4	-
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	MARAIS RM	MARAIS RM	ZONDI L	ZONDI L	4	4	-
DH	Sewerage - Pumpstations	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	4	4	1 000 000
DN	Water Distribution - Urban Water	REPLACEMENT OF LINE MANDLAZINI RESERVOIR TO NSELENI PUMPSTATION	MAHARAJ N	MAHARAJ N	MGABI M	HLATSHWAYO T	4	4, 7	-
DN	Water Distribution - Urban Water	BIRDSWOOD PIPE REPLACEMENT (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	4	4	10 000 000
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN NSELENI	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	6	6	-

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DI	Sewerage - Sewerage Network	UPGRADE - NSELENI SEWER	MAHARAJ N	MAHARAJ N	MGABI M	ZUNGU S	6	6, 7, 8	8 000 000
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NSELENI WASTE WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	7	6, 7, 8	700 000
DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	7	6, 7, 8	-
DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	7	6, 7, 9	-
DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE	MAHARAJ N	MAHARAJ N	MGABI M	HLATSHWAYO T	7	6, 7, 8	3 000 000
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - DMV	MARAIS RM	MARAIS RM	ZONDI L	ZONDI L	9	9	1 300 000
CN	Roads - Urban Roads	PEDESTRIAN BRIDGES - WARD 9 NSELENI	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	9	9	-
DM	Water Distribution - Rural Water	EMPANGENI PIPE REPLACEMENT (NYALA PARK)	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	9	9	-
DN	Water Distribution - Urban Water	EMPANGENI PIPE REPLACEMENT (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	9	9	-
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	13	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	1 000 000
DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	13	13	10 000 000
DI	Sewerage - Sewerage Network	UPGRADE - ESIKHALENI SEWER	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	18	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	1 324 800
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	18	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	2 000 000
CZ	Sports Grounds and Stadiums: Sport Development and Sportfields	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	20	20	1 000 000
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN EMPANGENI	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	23	23	-
CN	Roads - Urban Roads	PEDESTRIAN BRIDGES - DUMISANI MAKHAYE VILLAGE	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	23	23	-
DI	Sewerage - Sewerage Network	UPGRADE - EMPANGENI SEWER	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	23	23, 24, 25	1 324 800
DK	Waste Water Treatment	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	23	23, 24, 25	5 000 000
DN	Water Distribution - Urban Water	LOFTHEIM RESERVOIR UPGRADE	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	23	23	2 982 400

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AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	MARAIS RM	MARAIS RM	ZONDI L	ZONDI L	24	24	-
CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	26	WHOLE OF MUNICIPALITY	250 000
DN	Water Distribution - Urban Water	AQUADENE PIPE REPLACEMENT (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	26	26	10 000 000
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	27	27	3 000 000
DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	MAHARAJ N	MAHARAJ N	MGABI M	NYANDANA N	27	27	5 000 000
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	27	27	500 000
DK	Waste Water Treatment	WASTE WATER TREATMENT WORKS VULINDLELA	MAHARAJ N	MAHARAJ N	MGABI M	DLAMINI T	27	27	500 000
DM	Water Distribution - Rural Water	NGWELEZANE A PIPE REPLACEMENT	MAHARAJ N	MAHARAJ N	MGABI M	MTHALANE B	27	27	4 000 000
DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	27	27	-
DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	27	27	-
DM	Water Distribution - Urban Water	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	27	27	3 000 000
DM	Water Distribution - Urban Water	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	27	27	7 500 000
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN NGWELEZANE	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	28	28	-
DO	Water Distribution - Water Demand Management	MADLEBE (BOMVINI) RESERVOIR 6 UPGRADE	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	28	28	1 500 000
DO	Water Distribution - Water Demand Management	MADLEBE (INIWE) RESERVOIR UPGRADE	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	29	29	1 500 000
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	30	30	2 000 000
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	30	30	-
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	30	30	-
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NGAMLA ROAD eNIWE)	NGWANE N	NGWANE N	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	7 640 000

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CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NSELENI)	NGWANE N	NGWANE N	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	-
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (ESIKHALENI)	NGWANE N	NGWANE N	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	-
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NTAMBANANA)	NGWANE N	NGWANE N	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	32	32	2 000 000
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN RICHARDS BAY	MAHARAJ N	MAHARAJ N	DLAMINI T	HLATSHWAYO T	1, 2, 3	1, 2, 4	1 500 000
CN	Roads - Urban Roads	ROADS RESEALING	NGWANE N	NGWANE N	KHUZWAYO S	KHUZWAYO S	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21,	-
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN ESIKHALENI	MAHARAJ N	MAHARAJ N	MGABI M	MLAMBO K	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22	4 000 000
DM	Water Distribution - Rural Water	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	MAHARAJ N	MAHARAJ N	MGABI M	NYANDANA N	18, 22	18, 22	-
DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	23, 24, 25	23, 24, 25	-
CN	Roads - Urban Roads	TRAFFIC CALMING	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27, 28	3,7,16,19,23,26,27,28	1 000 000
CN	Roads - Urban Roads	TRAFFIC CALMING	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27, 28	3,7,16,19,23,26,27,28	-
CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES - MEGA HOUSING	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27, 28	3,7,16,19,23,26,27,28	-
DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	31, 32, 33, 34	31, 32, 33, 34	25 000 000
DM	Water Distribution - Rural Water	NTAMBANANA BOREHOLES	MAHARAJ N	MAHARAJ N	MAHARAJ N	MHLONGO S	31,32,33	31,32,33	4 000 000
CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	NGWANE N	NGWANE N	SCHUTTE J	MCHUNU S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	500 000
AD	Municipal Buildings	AIRCONS: SCIENTIFIC SERVICES	MAHARAJ N	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	-
BF	Fleet Management	4 X TLB 4X4 (URBAN WATER & SANITATION)	NGWANE NL	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	4 000 000
BF	Fleet Management	TRUCK MOUNTED JETTING MACHINE WITH 5000L TANKER X 3	MAHARAJ N	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	4 000 000
BF	Fleet Management	HORSE AND LOW BED TRAILER X 1	MAHARAJ N	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	-

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BF	Fleet Management	SUPERSUCKER X 1	MAHARAJ N	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	-
BF	Fleet Management	TRAILER MOUNTED 6 INCH WATER PUMP	MAHARAJ N	MARAIS RM	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	500 000
BK	Information Technology	COMPUTER EQUIPMENT FOR WATER AND SANITATION	MAHARAJ N	SIBIYA MP	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	200 000
BK	Information Technology	ICT RELATED EQUIPMENT FOR WWTW FACILITIES	MAHARAJ N	SIBIYA MP	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	200 000
BK	Information Technology	ICT RELATED EQUIPMENT FOR WTW FACILITIES	MAHARAJ N	SIBIYA MP	MSWELI SE	MSWELI SE	ALL WARDS	ALL WARDS	200 000
DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-
DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	9 100 000
DH		REPLACEMENT OF PUMPS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-
DI	Sewerage - Sewerage Network	FURNITURE FOR WATER AND SANITATION SECTION	MAHARAJ N	MAHARAJ N	MGABI M	MDLETSH E K	ALL WARDS	ALL WARDS	125 000
DI	Sewerage - Sewerage Network	SEWER MASTER PLAN	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	4 000 000
DK	Waste Water Treatment	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	10 000 000
DK	Waste Water Treatment	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	500 000
DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	2 500 000
DK	Waste Water Treatment	WASTE WATER TREATMENT PLANTS AUTOMATION	MAHARAJ N	MAHARAJ N	MGABI M	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000
DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	MAHARAJ N	MAHARAJ N	GWALA S	GWALA S	ALL WARDS	ALL WARDS	500 000
DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	MAHARAJ N	MAHARAJ N	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-
DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	MAHARAJ N	MAHARAJ N	GWALA S	GWALA S	ALL WARDS	ALL WARDS	1 000 000
DN	Water Distribution - Urban Water	200 STATIC TANKS	MAHARAJ N	MAHARAJ N	DLAMINI T	ZIMU A	ALL WARDS	ALL WARDS	500 000
DN	Water Distribution - Urban Water	DATA LOGGERS	MAHARAJ N	MAHARAJ N	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	3 000 000

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DN	Water Distribution - Urban Water	FOREST RESERVOIR AUTOMATION - FLOW METER	MAHARAJ N	MAHARAJ N	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	MAHARAJ N	MAHARAJ N	MGABI M	MGABI M	ALL WARDS	ALL WARDS	500 000
DN	Water Distribution - Urban Water	UPGRADE OF JOHN ROSS WATER SUPPLY LINE	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REPLACEMENT OF 600MM PIPE WITH 630M HDPE AT MZINGWENYA RIVER	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REPLACEMENT OF 600MM PIPE WITH 630M HDPE AT MZINGWENYA RIVER	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REPLACEMENT OF 250MM AC PIPE FROM NGWELEZANE RESERVOIR	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	REPLACEMENT OF OUTLET VALVE AT PEARCE CRESCENT	MAHARAJ N	MAHARAJ N	MGABI M	MKHWANAZI D	ALL WARDS	ALL WARDS	-
DN	Water Distribution - Urban Water	PIPE REPLACEMENTS	MAHARAJ N	MAHARAJ N	MGABI M	MTHALANE B	ALL WARDS	ALL WARDS	-
DO	Water Distribution - Water Demand Management	BULK WATER MASTER PLAN	MAHARAJ N	MAHARAJ N	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	500 000
DO	Water Distribution - Water Demand Management	NEW WATER METERS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	5 000 000
DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	4 000 000
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	7 100 000
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	13 900 000
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	
DQ	Water Distribution - Purification works	REFURBISHMENT OF WATER TREATMENT WORKS	MAHARAJ N	MAHARAJ N	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	4 000 000
DQ	Water Distribution - Purification works	WATER TREATMENT PLANTS AUTOMATION	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000
DQ	Water Distribution - Purification works	WATER TREATMENT PLANTS AUTOMATION	MAHARAJ N	MAHARAJ N	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	-

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DN	Water Distribution - Urban Water	PIPE REPLACEMENT FOR VARIOUS AREAS	MAHARAJ N	MAHARAJ N	MGABI M	MGABI M	ALL WARDS	ALL WARDS	15 000 000
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	MAHARAJ N	MAHARAJ N	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-
CC	Economic Development/Planning	REPLACEMENT OF FURNITURE	NDONGA N	NDONGA N	NDONGA N	KHOZA Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	152 000
AR	Pollution Control	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	NDONGA N	NDONGA N	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	117 000
AR	Pollution Control	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	NDONGA N	NDONGA N	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AD	Municipal Buildings	CONSTRUCTION OF ESIKHALENI BUSINESS CENTRE - PHASE 1	NDONGA N	NDONGA N	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 724 500
AD	Municipal Buildings	CONSTRUCTION OF ESIKHALENI BUSINESS CENTRE - PHASE 1	NDONGA N	NDONGA N	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
CP	Taxi Ranks	RICHARDS BAY TAXI RANK - PHASE 2	MAHARAJ N	MAHARAJ N	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000
CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	NDONGA N	NDONGA N	STRACHAN B	STRACHAN B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000
BF	Fleet Management	TRACTORS FOR SMMES	NDONGA N	KHUMALO N	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 206 500
BF	Fleet Management	TRACTORS FOR SMMES	NDONGA N	KHUMALO N	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
CC	Economic Development/Planning	EMPANGENI CBD MARKET STALLS	NDONGA N	NDONGA N	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	16 881 000
AH	Disaster Management	GENERATOR: DISASTER CENTRE	MASANGO Z	MASANGO Z	VUMBA A	VUMBA A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	35 000
AD	Municipal Buildings	DISASTER MANAGEMENT BUILDING RENOVATIONS	MASANGO Z	MASANGO Z	VUMBA A	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	MASANGO Z	MASANGO Z	VUMBA A	VUMBA A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	23 000
CK	Fire Fighting and Protection	UPGRADING OF TRAINING YARD	MASANGO Z	MASANGO Z	VUMBA A	VUMBA A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000
CK	Fire Fighting and Protection	GENERATOR: EMPANGENI FIRE STATION	MASANGO Z	MASANGO Z	VUMBA A	VUMBA A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000
CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	MASANGO Z	MASANGO Z	VUMBA A	VUMBA A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 216 000
DE	Street Cleaning	REPLACEMENT FURNITURE FOR WASTE DEPOTS	MASANGO Z	MASANGO Z	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 000

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BF	Fleet Management	REFUSE TRUCKS	MASANGO Z	MARAIS RM	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	77 000
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AD	Municipal Buildings	REFURBISHMENT OF THE POUND/STORAGE FACILITY IN ALTON	MASANGO Z	MASANGO Z	VUMBA A	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BK	Information Technology	NEW IT EQUIPMENT FOR SAFER CITY CCTV CENTRE	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000
CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000
CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000
CQ	Police Forces, Traffic and Street Parking Control	REPLACEMENT OF SPEED LASER	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 000
CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000
CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000
BF		VEHICLES FOR TRAFFIC SERVICES HULAMIN	MHLONGO PN	POSWA Z	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	MHLONGO PN	POSWA Z	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	34 000
AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000
AA	Cemeteries, Funeral Parlours and Crematoriums	EMPEMBENI CEMETERY FENCING	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AA	Cemeteries, Funeral Parlours and Crematoriums	NEW CEMETERY DEVELOPMENT - EXTENSION OF RB AND ESIK CEMETERIES	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AC	Halls	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000
AC	Halls	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000
AC	Halls	LIGHTN PROTECT-HALLS & THUSONG CENTRES	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	350 000

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AC	Halls	REFURBISHMENT OF AQUADENE HALL	MASANGO Z	MASANGO Z	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AC	Halls	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	MASANGO Z	MASANGO Z	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AC	Halls	REFURBISHMENT OF NEW HALL (WARD 17)	MASANGO Z	MASANGO Z	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AC	Halls	UMSASANDLA THUSONG CENTRE FENCING	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000
AC	Halls	REFURBISHMENT OF EMPANGENI CIVIC HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000
AC	Halls	REFURB OF GOBANDLOVU COMMUNITY HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AC	Halls	REFURB OF MANDLANKALA COMMUNITY HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AC	Halls	REPLACEMENT OF WATER PUMP: RURAL HALL	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000
AC	Halls	RENOVATIONS TO HLANGANANI HALL	MASANGO Z	MASANGO Z	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AC	Halls	CONSTRUCTION OF HALL IN WARD 11 (NHLANGENYUKE AREA)	MASANGO Z	MASANGO Z	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000
AE	Libraries and Archives: Libraries and Archives	ENSELENI LIBRARY ISSUE DESK	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000
AE	Libraries and Archives: Libraries and Archives	AQUADENE LIBRARY - FIT EMERGENCY EXIT DOOR	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	42 000
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES STAFF CHAIRS	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES STAFF CHAIRS	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AE	Libraries and Archives: Libraries and Archives	LIBRARIES - DIGITAL CAMERA	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES - CASH REGISTERS	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000
AE	Libraries and Archives: Libraries and Archives	LIBRARIES; FURNITURE AND EQUIPMENT	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

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AE	Libraries and Archives: Libraries and Archives	MICROWAVES: VARIOUS LIBRARIES	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AE	Libraries and Archives: Libraries and Archives	RICHARDS BAY LIBRARY RFID SECURITY SYST	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000
AE	Libraries and Archives: Libraries and Archives	NGWELEZANE LIBRARY RFID SECURITY SYST	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AE	Libraries and Archives: Libraries and Archives	LIGHTNING PROTECTIN - ALL LIBRARIES	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AE	Libraries and Archives: Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADE AND RENOVATION	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AG	Museums and Art Galleries	170L REFRIGERATOR FOR MUSEUM	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000
AG	Museums and Art Galleries	REFURB OF EMPANGENI MUSEUM	MASANGO Z	MASANGO Z	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BF		REPLACEMENT OF 3 TON BUSH TRUCK FOR PARKS	MASANGO Z	MASANGO Z	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BF		22 SEATER PERSONNEL CARRIER FOR PARKS	MASANGO Z	MASANGO Z	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CS	Beaches and Jetties	BEACHES: OFFICE FURNITURE & EQUIPMENT	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	170 000
CS	Beaches and Jetties	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000
CS	Beaches and Jetties	BEACHES: MACHINERY AND EQUIPMENT	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000
CT	Community Parks (including Nurseries)	RIDE ON MOWERS (PARKS)	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000
CT	Community Parks (including Nurseries)	PARKS SECTION - OFFICE FURNITURE	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000
CT	Community Parks (including Nurseries)	PAVING OF VARIOUS SITES	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	450 000

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CX	Recreational Facilities - Parks Administration	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	MASANGO Z	MASANGO Z	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 920 000
CY	Recreational Facilities - Swimming Pools	POOLS: MACHINERY AND EQUIPMENT	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 200 000
CY	Recreational Facilities - Swimming Pools	RENOVATION AQUADENE POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000
CY	Recreational Facilities - Swimming Pools	POOLS: OFFICE FURNITURE & EQUIPMENT	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	95 900
CY	Recreational Facilities - Swimming Pools	REPLACEMENT OF CHLORINATORS FOR SWIMMING POOLS	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000
CY	Recreational Facilities - Swimming Pools	LANE REELS	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 630 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	UPGRADE OF RECREATIONAL FACILITIES	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
CZ	Sport Development and Sport fields	RIDE ON MOWERS (SPORTS)	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

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CZ	Sport Development and Sport fields	RESURFACE 4 VOLLEYBALL COURTS - CENTRAL SPORT COMPLEX	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM REFURBISHMENT	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM REFURBISHMENT	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 000 000
DB	Sports Grounds and Stadiums - Stadium	FENCING UMHLATHUZE STADIUM	MASANGO Z	MASANGO Z	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000
BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	26 000
AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 739 000
AD	Municipal Buildings	CONSTRUCTION OF VULINDLELA CUSTOMER CARE CENTRE	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 000 000
AD	Municipal Buildings	RICHARDS BAY CIVIC CENTRE - REPLACEMENT OF LIFTS	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AD	Municipal Buildings	DESIGNS FOR NEW WESTERN SERVICES DEPOT	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AD	Municipal Buildings	DESIGNS FOR NEW SOUTHERN SERVICES DEPOT	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AD	Municipal Buildings	DISASTER BUILDING FENCING	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
AD	Municipal Buildings	RENOVATIONS - WESTERN SERVICES DEPOT	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AD	Municipal Buildings	RENOVATIONS - SOUTHERN SERVICES DEPOT	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AD	Municipal Buildings	DESIGN OF NSELENI FIRE STATION	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000
AD	Municipal Buildings	ESIKHALENI BACKUP SYSTEM (ALTERNATIVE ELECTRICITY SOURCE)	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000
BV	Air Transport	R/BAY AIRPORT REFURBISHMENT	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

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BV	Air Transport	R/BAY AIRPORT PARKHOME OFFICES	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
BV	Air Transport	R/BAY AIRPORT BACKUP WATER TANKS	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
BV	Air Transport	R/BAY AIRPORT BACKUP SYSTEM	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
BV	Air Transport	AIRPORT FENCING	LOMBAARD AL	LOMBAARD AL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 444 000
BL	Legal Services	FURNITURE: HOS	PANDAY N	PANDAY N	PANDAY N	PANDAY N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000
BG	Human Resources	HCM: OFFICE FURNITURE	NSELE TF	NSELE TF	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000
BH	Management Services	MNGMT SERVICES: OFFICE FURNITURE	NSELE TF	NSELE TF	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	NSELE TF	NSELE TF	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	161 000
BI	Occupational Clinic	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	NSELE TF	NSELE TF	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	180 000
BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	NSELE TF	NSELE TF	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 000
BK	Information Technology	DATA POINTS NEW / ADDITIONAL	KUBHEKA BT	KUBHEKA BT	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 097 000
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	KUBHEKA BT	KUBHEKA BT	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BK	Information Technology	ICT RESEARCH & DEVELOPMENT	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000
BK	Information Technology	ESS - FIRE SYSTEM	KUBHEKA BT	KUBHEKA BT	VD MERWE I	VD MERWE I	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000
BK	Information Technology	AUDIO VISUAL SYSTEMS AND EQUIPMENT	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 500 000
BK	Information Technology	ICT VULNERABILITY TOOLS	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BK	Information Technology	ICT CYBER SECURITY	KUBHEKA BT	KUBHEKA BT	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

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BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	KUBHEKA BT	KUBHEKA BT	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 400 000
BK	Information Technology	ICT RELATED SOFTWARE	KUBHEKA BT	KUBHEKA BT	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL DEPARTMENTS	RENALD H	RENALD H	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	213 000
DS	Revenue and Expenditure	REPLACEMENT FURNITURE ALL DEPARTMENTS	RENALD H	RENALD H	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
DS	Revenue and Expenditure	MACHINERY AND EQUIPMENT - GPS DEVICES	RENALD H	RENALD H	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - RICHARDS BAY CIVIC CENTRE - EXPENDITURE	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AD	Municipal Buildings	RENOVATIONS - FS EXPENDITURE SECTION	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
BQ	Supply Chain Management	SCM FURNITURE AND OFFICE EQUIPMENT	RENALD H	RENALD H	KUNENE M	KUNENE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	194 000
DM	Water Distribution - Rural Water	INSTALLATION OF PREPAID WATER METERS	KUNENE M	KUNENE M	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
DN	Water Distribution - Urban Water	INSTALLATION OF PREPAID WATER METERS	KUNENE M	KUNENE M	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - ALTON NORTH SERVICE CENTRE STANDBY QUARTERS	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - NGWELEZANE STANDBY QUARTERS	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AD	Municipal Buildings	REPLACEMENT OF AIRCONDITIONERS - ELECTRICAL WORKSHOP STANDBY QUARTERS	LOMBAARD AL	MAHARAJ N	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AI	Marketing and Customer Relations	REPLACEMENT OF PREPAYMENT METERS IN ESIKHALENI	MARAIS RM	MARAIS RM	MHLONGO ZP	MARAIS RM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 724 000
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	132/11KV HERCULES SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	RESPONSIBLE HEAD OF SECTION	EXECUTING HEAD OF SECTION	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2023/24
AL	Electricity Distribution	NEW FURNITURE & OFFICE EQUIPMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 947 000
AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 550 000
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	18 000 000
AL	Electricity Distribution	ANDROS 11KV SWITCHING STATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000
AL	Electricity Distribution	DMV PHASE 6 & 8 DEVELOPMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000
AL	Electricity Distribution	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000
AL	Electricity Distribution	FORMALHAULT CABLE UPGRADE	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	WESTERN SUBSTATION RE-TROFIT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	IYATHI 11 KV SWITCHING STATION ESTABLISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	ORION SUBSTATION RE-TROFIT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	POLARIS - PEGASUS SUBSTATIONS MV CABLE REPLACEMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000
AL	Electricity Distribution	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	318 500
AL	Electricity Distribution	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 776 500
AL	Electricity Distribution	132KV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	RESPONSIBLE HEAD OF SECTION	EXECUTING HEAD OF SECTION	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2023/24
AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 600 000
AL	Electricity Distribution	SIRIUS MV SWITCHGEAR REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI D		WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI D		WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 738 000
AL	Electricity Distribution	MANDLAZINI/VEGA MV NETWORK REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000
AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 000 000
AI	Marketing and Customer Relations	TOOLS FOR ELECTRICAL METER SERVICES	MARAIS RM	MARAIS RM	MHLONGO ZP	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000
AP	Street Lighting	TOOLS FOR PUBLIC LIGHTING	MARAIS RM	MARAIS RM	MHLONGO ZP	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	
AJ	Administration	REPLACEMENT OF FURNITURE	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000
AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	MARAIS RM	MARAIS RM	SIMAMANE T	SIMAMANE T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 290 000
AQ	Process Control	SCADA DEPLOYMENT FOR 132KV SUBSTATIONS	MARAIS RM	MARAIS RM	SIMAMANE T	SIMAMANE T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 682 000
AL	Electricity Distribution	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000 000
AL	Electricity Distribution	WARD 18 & WARD 22 ELECTRIFICATION	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-
AL	Electricity Distribution	INYATHI 11KV SWITCHING STATION ESTABLISHMENT	MSWELI SE	MSWELI SE	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.055	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	86 991,26	1 178 500	1 215 000	1 251 500	All Wards	MHLONGO PN	All Councillors
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	500	500	500	All Wards	MHLONGO PN	All Councillors
AB	Community Halls and Facilities	M_AB7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	11 700	12 300	12 900	All Wards	MHLONGO PN	All Councillors
AB	Community Halls and Facilities	M_AB7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	952 700	994 600	1 039 400	All Wards	MHLONGO PN	All Councillors
AB	Community Halls and Facilities	M_AB7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	186 500	194 700	203 500	All Wards	MHLONGO PN	All Councillors
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	33 500	35 000	25 000	All Wards	MHLONGO PN	All Councillors
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	120 543,50	120 400	125 700	127 900	All Wards	MHLONGO PN	All Councillors
AC	Community Halls and Facilities	M_AC7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	7 100	7 300	7 500	All Wards	MHLONGO PN	All Councillors
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	31 000	17 000	17 800	All Wards	MHLONGO PN	All Councillors
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	136 200	142 200	148 600	All Wards	MHLONGO PN	All Councillors
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 077 242,30	3 344 500	3 491 700	3 648 800	All Wards	MHLONGO PN	All Councillors
AD	Community Halls and Facilities	M_AD7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	583 660,00	1 376 400	1 437 000	1 501 700	All Wards	MHLONGO PN	All Councillors
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	16 200	16 900	17 700	All Wards	MHLONGO PN	All Councillors
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	38 635,32	208 800	218 000	227 800	All Wards	MHLONGO PN	All Councillors
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	26 774,00	2 700	2 800	2 900	All Wards	MHLONGO PN	All Councillors
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	22 200	22 900	23 600	All Wards	MHLONGO PN	All Councillors
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	748,03	17 700	18 300	18 800	All Wards	MHLONGO PN	All Councillors
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	18 000	18 500	19 000	All Wards	MHLONGO PN	All Councillors
AG	Museums and Art Galleries	M_AG7BA1.162	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 800	3 900	4 000	All Wards	MHLONGO PN	All Councillors
AG	Museums and Art Galleries	M_AG7BA1.163	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	1 600	1 600	1 600	All Wards	MHLONGO PN	All Councillors
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	804 000	828 900	866 200	All Wards	MARAIS RM	All Councillors
AI	Electricity	M_AI3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	420 400	433 500	446 400	All Wards	MARAIS RM	All Councillors
AI	Electricity	M_AI3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	896 900	936 400	978 500	All Wards	MARAIS RM	All Councillors
AI	Electricity	M_AI3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	153 790,56	1 520 800	1 567 900	1 614 900	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	438 900	458 200	478 800	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	74 400	76 700	79 000	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 874 600,74	3 912 600	4 084 800	4 268 600	All Wards	MARAIS RM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	271 727,00	1 253 800	1 309 000	1 367 900	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	510 180,00	3 798 300	3 965 400	4 143 800	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 437 177,78	6 503 000	6 789 100	7 094 600	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	40 700	42 500	44 400	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	593 995,78	1 028 400	1 060 400	1 092 100	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 041 618,23	2 041 800	2 105 000	2 168 200	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 500	2 600	2 700	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	4 900	5 000	5 100	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 455 200	3 562 300	3 669 200	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 603 961,31	6 933 200	6 855 400	7 163 900	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	170 226,66	190 600	196 600	202 400	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	302 400	311 800	321 200	All Wards	MARAIS RM	All Councillors
AL	Electricity	M_AL3BA1.155	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Network Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	880 400	907 700	935 000	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	686 080,00	551 700	576 000	601 900	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	336 500	351 300	367 100	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	646 880,00	82 300	85 900	89 800	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	719 600	751 300	785 100	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	669 800	690 500	711 300	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	151 300	155 900	160 600	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	88 600	91 300	95 400	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	12 284,01	1 262 200	1 317 700	1 377 000	All Wards	MARAIS RM	All Councillors
AP	Street Lighting and Signal Systems	M_AP3BA1.020	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 255 079,55	603 500	630 100	658 500	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	36 700	37 900	39 100	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 456 379,70	14 735 100	15 383 400	16 075 700	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	78 954,27	350 000	365 400	381 800	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	7 211,50	2 660 900	2 778 000	2 903 000	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	220 100	226 900	233 700	All Wards	MARAIS RM	All Councillors
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	387 272,80	1 831 200	1 887 900	1 944 500	All Wards	MARAIS RM	All Councillors
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	2 000	2 100	2 200	All Wards	NDONGA N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
AR	Pollution Control	M_AR7BA1.104	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Open Space:Land	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	25 000	26 100	27 300	All Wards	NDONGA N	All Councillors
AR	Pollution Control	M_AR7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	37 400	39 000	40 800	All Wards	NDONGA N	All Councillors
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	28 500	29 800	31 100	All Wards	NDONGA N	All Councillors
AS	Mayor and Council	M_AS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	2 300	2 400	2 500	All Wards	KHUMALO T	All Councillors
AS	Mayor and Council	M_AS7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	34 600	35 800	36 700	All Wards	KHUMALO T	All Councillors
BF	Fleet Management	M_BF7BA1.141	Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	64 500	67 300	70 300	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	M_BF7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 300	6 600	6 900	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 169 100	1 220 500	1 275 400	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	67 000,00	6 451 900	6 735 800	7 038 900	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	V_BF7BA1.006	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	390 848,93	-	-	-	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 213,00	3 967 900	4 090 900	4 213 500	All Wards	MARAIS RM	All Councillors
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	6 333 076,17	13 446 500	13 863 200	14 279 100	All Wards	MARAIS RM	All Councillors
BI	Human Resources	M_BI7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	13 400	13 800	14 200	All Wards	KAYWOOD L	All Councillors
BI	Human Resources	M_BI7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	11 300	11 800	12 300	All Wards	KAYWOOD L	All Councillors
BI	Human Resources	M_BI7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	13 200,00	13 400	14 000	14 600	All Wards	KAYWOOD L	All Councillors
BI	Human Resources	M_BI7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	20 000	20 900	21 800	All Wards	KAYWOOD L	All Councillors
BJ	Human Resources	M_BJ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	18 800	19 600	20 500	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	645 200	665 100	685 100	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	537 700	554 300	570 900	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	271 600	283 600	296 400	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	34 500	36 000	37 600	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 642 933,56	2 953 500	3 083 500	3 222 300	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 847 137,22	3 231 000	3 373 200	3 525 000	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	220 500	227 300	234 100	All Wards	KAYWOOD L	All Councillors
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	220 500	227 300	234 100	All Wards	KAYWOOD L	All Councillors
BV	Air Transport	M_BV7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	241 645,00	395 100	407 300	419 500	All Wards	KAYWOOD L	All Councillors
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	83 100	86 800	90 700	All Wards	MHLONGO PN	All Councillors
CK	Fire Fighting and Protection	M_CK7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	42 300	44 200	46 200	All Wards	MHLONGO PN	All Councillors
CK	Fire Fighting and Protection	M_CK7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	3 100	3 200	3 300	All Wards	MHLONGO PN	All Councillors
CK	Fire Fighting and Protection	M_CK7BA1.058	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	164,92	5 200	5 400	5 600	All Wards	MHLONGO PN	All Councillors
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	4 200	4 400	4 600	All Wards	MHLONGO PN	All Councillors
CM	Roads	M_CM7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	241 523,50	1 291 600	1 348 400	1 409 100	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	159 300	166 300	173 800	All Wards	NGCOBO ES	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
CN	Roads	M_CN7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	63 800	66 600	69 600	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	64 469,03	578 500	604 000	631 200	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	285 020,00	531 200	554 600	579 600	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	332 600	347 200	362 800	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	114 800	119 900	125 300	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 173 600	2 269 200	2 371 300	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 668 243,05	4 477 400	4 674 400	4 884 700	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	7 020,00	255 500	266 700	278 700	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	125 900	131 400	137 300	All Wards	NGCOBO ES	All Councillors
CN	Roads	M_CN7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	720 300	752 000	785 800	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 700	7 000	7 300	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	600	600	600	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	616 360,00	1 706 900	1 782 000	1 862 200	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	345 500,00	646 000	674 400	704 700	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	99 000,00	129 000	134 700	140 800	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	408 000	426 000	445 200	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	18 196 121,95	30 202 400	31 531 300	32 950 200	All Wards	NGCOBO ES	All Councillors
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	71 700	74 900	78 300	All Wards	NGCOBO ES	All Councillors
CQ	Police Forces, Traffic and Street Parking Control	M_CQ7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	10 400	10 900	11 000	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	3 900	4 100	4 300	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	75 000,00	104 400	109 000	113 900	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	10 400	10 900	11 400	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 600	2 700	2 800	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	33 200	34 700	36 300	All Wards	MHLONGO PN	All Councillors
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	118 500	123 700	129 300	All Wards	MHLONGO PN	All Councillors
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 821 975,90	5 466 900	5 707 400	5 964 200	All Wards	MHLONGO PN	All Councillors
CT	Community Parks (including Nurseries)	M_CT7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	560 282,65	1 385 900	1 446 900	1 512 000	All Wards	MHLONGO PN	All Councillors
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	68 600	71 600	74 800	All Wards	MHLONGO PN	All Councillors
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	1 500	1 600	1 700	All Wards	MHLONGO PN	All Councillors
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	33 300	34 800	36 400	All Wards	MHLONGO PN	All Councillors
CY	Recreational Facilities	M_CY7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	36 200	37 800	39 500	All Wards	MHLONGO PN	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	17 200	18 000	18 800	All Wards	MHLONGO PN	All Councillors
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	40 000	41 800	43 700	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	38 400,00	40 200	42 000	43 900	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	163 200,00	422 500	441 100	460 900	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	62 139,00	111 300	116 200	121 400	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	233 100	243 400	254 400	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	231 900	242 100	253 000	All Wards	MHLONGO PN	All Councillors
CZ	Sports Grounds and Stadiums	M_CZ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	151 200	157 900	165 000	All Wards	MHLONGO PN	All Councillors
DB	Sports Grounds and Stadiums	M_DB7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	31 400	32 800	34 300	All Wards	MHLONGO PN	All Councillors
DC	Solid Waste Removal	M_DC4BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	69 900,00	73 100	75 300	77 600	All Wards	MHLONGO PN	All Councillors
DC	Solid Waste Removal	M_DC4BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	11 100	11 400	11 700	All Wards	MHLONGO PN	All Councillors
DF	Public Toilets	M_DF5BA1.158	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	6 500	6 700	6 900	All Wards	MHLONGO PN	All Councillors
DF	Public Toilets	M_DF5BA1.159	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	12 500	13 000	13 400	All Wards	MHLONGO PN	All Councillors
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	530 728,42	2 465 300	2 541 600	2 617 900	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	163 170,00	339 400	350 000	360 400	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 324 838,76	5 487 000	5 657 000	5 826 700	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 079 520,63	2 577 100	2 690 500	2 811 600	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	9 500	9 800	10 100	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	93 380,80	181 100	186 700	192 400	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 000	3 100	3 200	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	-	126 000	117 800	121 300	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges	-	126 000	129 900	133 800	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges	-	63 100	65 000	67 000	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges	-	63 100	65 000	67 000	All Wards	NGCOBO ES	All Councillors
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008050	Expenditure:Operational Cost:Hire Charges	-	42 100	43 400	44 600	All Wards	NGCOBO ES	All Councillors
DI	Sewerage	M_DI5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	62 600	64 600	66 600	All Wards	NGCOBO ES	All Councillors
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	769 454,00	850 000	887 400	927 300	All Wards	NGCOBO ES	All Councillors
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 717 940,00	2 088 000	2 179 900	2 278 000	All Wards	NGCOBO ES	All Councillors
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	39 700,77	362 300	373 500	384 700	All Wards	NGCOBO ES	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	825 875,59	2 147 700	2 214 300	2 280 700	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	182 400,00	2 288 600	2 389 300	2 496 800	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.028	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 654 300	2 771 100	2 895 800	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.115	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Coastal Infrastructure:Revetments:Earthworks	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 137 100	1 187 100	1 240 500	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	665 200,00	2 288 600	2 389 300	2 496 800	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	214 424,00	2 788 600	2 911 300	3 042 300	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	346 500	361 700	378 000	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	7 805,60	125 500	131 000	136 900	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	25 000,00	969 000	1 011 600	1 057 100	All Wards	NGCOBO ES	All Councillors
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008000	Expenditure:Operational Cost:Hire Charges	-	1 000	1 000	1 000	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	343 500	354 200	364 800	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	545 385,41	852 300	878 700	905 100	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 066 131,21	4 350 100	4 541 500	4 745 900	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.177	Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 584 117,55	6 326 600	6 605 000	6 902 200	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.179	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400007300	Expenditure:Contracted Services:Outsourced Services:Sewerage Services	-	1 556 900	1 625 400	1 698 500	All Wards	NGCOBO ES	All Councillors
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	365 493,12	977 000	1 007 300	1 037 500	All Wards	NGCOBO ES	All Councillors
DL	Water Treatment	M_DL6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 594,00	166 800	172 000	177 100	All Wards	NGCOBO ES	All Councillors
DL	Water Treatment	M_DL6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	24 273,27	304 200	317 600	331 900	All Wards	NGCOBO ES	All Councillors
DL	Water Treatment	M_DL6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	11 800	12 100	12 400	All Wards	NGCOBO ES	All Councillors
DL	Water Treatment	M_DL6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	26 600	27 500	28 300	All Wards	NGCOBO ES	All Councillors
DL	Water Treatment	M_DL6BA1.151	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Boreholes:Mechanical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	358 900	370 000	381 100	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	156 585,00	364 800	376 100	387 400	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	199 000,00	242 400	250 000	257 500	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 886 814,13	4 888 900	5 040 500	5 191 700	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	373 893,65	450 200	470 000	491 100	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	113 159,45	613 200	640 200	669 000	All Wards	NGCOBO ES	All Councillors
DM	Water Distribution	M_DM6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	246 900	257 800	269 400	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	164 900,00	547 200	564 100	581 000	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	7 300	7 500	7 700	All Wards	NGCOBO ES	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 966 224,30	2 599 400	2 679 900	2 760 300	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	7 363 454,73	7 498 700	7 731 100	7 963 000	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	492 617,57	556 900	574 100	591 400	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	370 482,16	862 000	899 900	940 400	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	812 714,30	1 530 600	1 597 900	1 669 800	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	576 239,77	1 533 200	1 600 700	1 672 700	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	-	50 600	52 300	53 800	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	-	67 500	69 600	72 700	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges	-	50 600	52 300	53 800	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	-	76 000	78 400	81 900	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	-	101 400	104 500	109 200	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges	-	76 000	78 400	81 900	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	-	76 000	78 400	81 900	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	-	101 400	104 500	109 200	All Wards	NGCOBO ES	All Councillors
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges	-	76 000	78 400	81 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 500,00	572 300	590 000	607 700	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	428 100	446 900	467 000	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 136 014,28	3 632 500	3 792 300	3 813 500	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	340 972,40	1 020 200	1 065 100	1 113 000	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	-	31 200	32 200	33 100	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	-	23 500	24 200	25 000	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges	-	23 500	24 200	25 000	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges	-	31 200	32 200	33 100	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges	-	31 200	32 200	33 100	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges	-	31 200	32 200	33 100	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges	-	23 400	24 100	24 900	All Wards	NGCOBO ES	All Councillors
DY	Health services	M_DY7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	- 790,50	410 400	428 500	435 800	All Wards	MHLONGO PN	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	YTD Actuals as at 31/12/2023	BUDGET 2023/2024	BUDGET 2024/2025	BUDGET 2025/2026	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER	WARD COUNCILLOR
							226 946 800	235 650 600	245 063 300			

	NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	DEPT	ADOPTED 2023/24	SUPPLEMENTS/ (RETURNS)
						ADOPTED 2023/24	SUPPLEMENTS/ (RETURNS)
						406 569 000	12 205 900
						177 535 900	-
						-	2 565 300
						145 536 200	(350 000)
						-	2 193 700
						73 300 000	(2 149 500)
						-	-
						802 941 100	14 465 400

	OUTSTANDING DEBT - COUNCILLORS - DECEMBER 2023									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	87,00	-	133,46	8 830,03	9 050,49	No	Notice issued via email
	71264	Water Rural	1761400	80,00	-	-	8 400,77	8 480,77	No	Prepayment sales blocked & Notice issued via email
	71261	Water Rural	2225722	94,00	428,36	139,78	1 272,85	1 934,99	No	Prepayment sales blocked & Notice issued via email
	71265	Water Rural	1950358	87,00	-	154,33	663,21	904,54	No	Prepayment sales blocked & Notice issued via email
	71250		2403485	80,00	-	-	98,94	178,94	No	Notice issued via email
	71269	Rates and Services	2419125	1 517,98	1 564,98	1 207,46	-	4 290,42	No	Prepayment sales blocked & Notice issued via email
	71235	Water Rural	2320091	80,00	-	142,64	-	222,64	No	Notice issued via email
	71269	Rates and Services	2283347	761,94	-	-	-	761,94	No	Prepayment sales blocked & Notice issued via email
				2 787,92	1 993,34	1 777,67	19 265,80	25 824,73		

	OUTSTANDING DEBT - EMPLOYEES - DECEMBER 2023										
	Debt. no	Initials	Surname	ID	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type
	2568776	NP	MASHABA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	3 875,82	1 938,16	3 275,37	32 645,28	41 734,63	YES	RATES&SERVICES
	2538161	NT	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	7,00	138,86	25 480,30	25 633,16	YES	WATER RURAL
	2384521	NP	MASHABA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	697,75	499,51	442,01	19 424,74	21 064,01	NO	RATES&SERVICES
	1843042	M	TEMBE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 942,96	533,67	2 294,03	17 843,91	22 614,57	NO	WATER RURAL
	2450855	LY	MTHULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	713,85	741,35	713,85	15 529,44	17 698,49	NO	RATES & SERVICES
	2540812	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	956,37	-	-	12 937,61	13 893,98	YES	RATES & SERVICES
	2496225	SS	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	14,00	-	11 670,49	11 691,49	YES	WATER RURAL
	557673	TM&NG	NYOKA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 862,45	-	-	10 724,43	12 586,88	NO	RATES&SERVICES
	2522161	MSS&XF	XULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	119,50	2 117,36	10 069,49	12 306,35	YES	RATES & SERVICES
	2174740	SW	MAGUTSHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	4 014,00	-	9 929,65	13 950,65	NO	WATER RURAL
	1763598	WM	MDAMBA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	191,55	7,00	-	9 361,79	9 560,34	YES	WATER RURAL
	1761544	NA	HLABISA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	-	-	8 019,86	8 026,86	YES	WATER RURAL
	2524828	T	MKWANAZI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	14,00	-	-	7 791,47	7 805,47	YES	WATER RURAL
	1954289	ZN&MP	POSWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 792,90	3 224,91	2 725,89	6 761,45	15 505,15	YES	RATES & SERVICES
	2039719	SB	SIBIYA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	14,00	-	6 176,51	6 197,51	YES	RATES & SERVICES
	2335059	E	MSWELI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 713,83	14,00	27,50	6 099,47	7 854,80	YES	RATES & SERVICES
	2182028	SI	KANYILE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	112,50	5 416,27	5 528,77	YES	RATES & SERVICES
	2212699	TI	MANQELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	34,50	-	-	4 448,67	4 483,17	YES	RATES & SERVICES
	2462280	SN	MSIMANG	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	3 562,80	3 562,80	YES	WATER RURAL
	1890677	D	JOBE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	27,50	184,55	55,00	3 408,07	3 675,12	YES	RATES & SERVICES

	2294941	ML	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	7,00	-	3 159,01	3 173,01	YES	WATER RURAL
	2337271	BMF&CS	MASUKU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	1 666,48	2 477,34	4 143,82	YES	RATES & SERVICES
	2232695	PZ	MATHENJWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	800,27	654,14	821,12	2 147,46	4 422,99	NO	RATES & SERVICES
	2260460	MS&TR	CEBEKHULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	597,86	2 541,30	315,74	1 820,43	5 275,33	NO	WATER RURAL
	2204698	VM	MABASO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 689,14	1 689,14	YES	WATER RURAL
	1194920	NM	DUBAZANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	-	-	1 494,27	1 501,27	YES	WATER RURAL
	411145	LS	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	407,82	407,82	462,82	1 376,81	2 655,27	YES	RATES & SERVICES
	2579464	SD	MSWELI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	256,99	303,99	256,99	1 290,05	2 108,02	NO	RATES & SERVICES
	2410059	NI	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 012,37	1 012,37	YES	RATES & SERVICES
	546167	NB	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	773,49	321,58	100,10	699,90	1 895,07	YES	RATES & SERVICES
	1267818	KX	PIERCE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	27,50	834,58	3 799,70	537,24	5 199,02	YES	RATES & SERVICES
	1998102	SS	NYANDENI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	471,80	355,71	827,51	NO	WATER RURAL
	1211798	EM	DUBE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	132,25	193,09	149,44	336,93	811,71	NO	WATER RURAL
	1857895	S	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	280,79	183,28	178,11	154,79	796,97	NO	WATER RURAL
	2212579	ST	KHOZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	162,39	173,36	-	65,99	401,74	NO	WATER RURAL
	2294652	NW	GWALA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	378,44	119,95	378,44	46,03	922,86	NO	WATER RURAL
	2538757	ZW	CELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	385,00	34,16	419,16	YES	RATES & SERVICES
	1853682	SE	MAKHOBHA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,00	7,00	154,33	6,50	174,83	NO	WATER RURAL
	1829055	M	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 640,35	1 658,52	1 462,02	-	4 760,89	NO	WATER RURAL
	2258566	MCB	NDEBELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	112,50	904,17	611,97	-	1 628,64	YES	RATES & SERVICES
	1005788	TS	NGOBESE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	85,00	1 388,63	41,18	-	1 514,81	YES	RATES & SERVICES

	30001791		FAKAZI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 355,50	2 173,26	8,59	-	4 537,35	YES	RATES & SERVICES
	1147052	DB	NTSHANGASE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 572,81	2 137,78	-	-	3 710,59	YES	RATES & SERVICES
	2074946	ES	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 698,60	1 232,02	-	-	2 930,62	YES	RATES & SERVICES
	2409511	SZ&K	MTETWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	234,12	948,60	-	-	1 182,72	NO	WATER RURAL
	2521295	SB	MNGOMEZULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 514,96	620,26	-	-	2 135,22	NO	RATES & SERVICES
	438891	ST&TV	KHOZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 456,39	423,82	-	-	1 880,21	YES	RATES & SERVICES
	2322035	NS	MATHE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	220,00	133,70	-	-	353,70	NO	SUNDRY ACCOUNT
	1564296	VP	MPANZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 633,92	-	-	-	1 633,92	NO	RATES & SERVICES
	2477448	SN	GAZU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 054,00	-	-	-	1 054,00	NO	RATES&SERVICES
	500067	CG	NGEMA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	800,02	-	-	-	800,02		
	1199759	N	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	696,82	-	-	-	696,82	YES	RATES & SERVICES
	416224			STAFF ACCOUNTS - WITH POSTAL ADDRESSES	244,82	-	-	-	244,82		
					34 017,09	28 679,50	23 166,20	246 005,83	331 868,62		

Other
ARRANGEMENT
SALARY DEDUCTION R1000
Prepayment Blocked
SALARY DEDUCTION R1532
SALARY DEDUCTION R2000.01
ARRANGEMENT
SALARY DEDUCTION FOR R500
Prepayment Blocked
ARRANGEMENT
SALARY DEDUCTION R1000
SALARY DEDUCTION R270
SALARY DEDUCTION R900
SALARY DEDUCTION R1269
SALARY DEDUCTION FOR R3000
SALARY DEDUCTION R500
SALARY DEDUCTION R900
ARRANGEMENT
Prepayment Blocked
SALARY DEDUCTION R100
SALARY DEDUCTION R543

SALARY DEDUCTION R300
ARRANGEMENT
SALARY DEDUCTION R1000
ARRANGEMENT
ARRANGEMENT
SALARY DEDUCTION R200
ARRANGEMENT
Prepayment Blocked
ARRANGEMENT
ARRANGEMENT
ARRANGEMENT
LETTER FOR JANUARY
LETTER FOR JANUARY
TO BE DEDUCTED IN JANUARY
Prepayment Blocked
LETTER FOR JANUARY
Prepayment Blocked
LETTER FOR JANUARY
TO BE DEDUCTED IN JANUARY
ARRANGEMENT
Prepayment Blocked

SALARY DEDUCTION R2300
ARRANGEMENT
SALARY DEDUCTION R1800
LETTER FOR JANUARY
Prepayment Blocked
Prepayment Blocked
Prepayment Blocked
Prepayment Blocked
SALARY DEDUCTION FOR R2000

OCTOBER 2023

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4510016193	2023/10/02	2300003494 Isolelethu Projects and Services	Renovations to Western Deposit Signage	111 350,00
4510016199	2023/10/02	2300003853 MLU MLM Trading Pty Ltd	Revamp to wall fence at Taurus Sub	121 687,00
4510016208	2023/10/03	300750 Tri-Star Technology Cc	Electronic Overload Relay	130 274,10
4510016215	2023/10/03	2300003589 Impulse Trading Company Pty Ltd	Service and Maintain Northern PRV's	172 615,00
4510016232	2023/10/05	300922 Nsele Engineering Pty Ltd	Breaker maintenance and repairs	136 400,00
4510016238	2023/10/05	301096 Capital Power Projects Pty Ltd	Locate 20 Mv cable faults	150 000,00
4510016244	2023/10/06	2300002239 SSPS Opulence Group Pty Ltd	Service	152 174,00
4510016271	2023/10/09	301263 Darman Technologies Pty Ltd	Automotor AMR type 8 phase controller	133 960,00
4510016287	2023/10/10	2300002665 CDN ENGINEERING & HYDRAULICS	V1470 - REPAIR TO BOGIE ARM AND BUSHES	151 580,70
4510016293	2023/10/10	2300000916 Amayeza Holdings Pty Ltd	Alteration of Ngw Standby Quarters	135 000,00
4510016339	2023/10/13	300750 Tri-Star Technology Cc	Overheadline Equipments	153 580,00
4510016355	2023/10/16	2300003507 Manemzulu Enterprises	Ablutions at Port Dunford	156 585,00
4510016376	2023/10/17	2300000426 Helinex Construction And Projects C	BANQUET HALL ROOF	168 846,30
4510016381	2023/10/17	2300003494 Isolelethu Projects and Services	Fixing of Ablutions at Alton Fire Stati	108 251,00
4510016385	2023/10/18	2300001052 Stm Corporation Pty Ltd	Install Blinds & Tiling A100,101,127&128	111 375,00
4510016386	2023/10/18	2300003248 KZN Valucorp Trading and Suppliers	V1253 - STRIP AND QUOTE TO REPAIR ENGINE	145 000,00
4510016391	2023/10/18	2300000916 Amayeza Holdings Pty Ltd	Construction of Speed humps at JR	150 000,00
4510016400	2023/10/19	2300000916 Amayeza Holdings Pty Ltd	Water Tanks - Rbay Civic Centre	165 000,00
4510016418	2023/10/20	2300002984 Stins Trading Pty Ltd	Issuing of Order 4510016289	106 097,08
4510016438	2023/10/23	2300002896 MVS Trading Pty Ltd	Direct Fixed Asset (Specify Asset)	173 908,70
4510016452	2023/10/25	2300000722 Luzamo Projects Pty Ltd	2024.27 Fibre Break at R34 Esik Bridge	164 695,00
4510016458	2023/10/25	300922 Nsele Engineering Pty Ltd	CIRCUIT BREAKERS MAINTENANCE FOR WWTW, T	156 000,00
4510016483	2023/10/31	2300003759 Izulu Lezingelosi Pty Ltd	BRACKENHAM P/S 400KVA GENERATOR SERVICE<	103 000,00
4510016486	2023/10/31	2300000807 Magnum Mega Watts Cc	SUPPLY AND INSTALL SCALES AND LOADCELLS	158 599,20
4510016490	2023/10/31	2300002335 Zibuse Civils Pty Ltd	Issuing of order 4510005980	149 391,00
4520000484	2023/10/23	200373 MNL Communications	Direct Fixed Asset (Specify Asset)	179 990,00
4530001902	2023/10/03	301545 Lindokuhle Business Projects	Paper 80gsm A4 500 ream (White)	182 250,00
4530001910	2023/10/09	400434 Memotek Trading cc	Bin 240L Refuse Container Specification	124 654,50
4530001911	2023/10/10	300478 Smart Switch Distributors Cc	Meter 230V 50h Ecolec Ec 130 3PH Neutral	124 005,00
4530001913	2023/10/11	2300003454 Nakhokonke 2210 Trading Enterprise	Post Lamp 8m Steel Galv.	149 000,00
4530001923	2023/10/20	301522 Nceboyabenguni Pty Ltd	Bag 40micron Refuse (Black)	130 000,00
4530001930	2023/10/20	2300003660 Nkosi Carriers Pty Ltd	Calcium 25kg Hypochlorite Drums	123 140,00
4530001932	2023/10/31	400702 Obhejane Trading Pty Ltd	Pole 9m 140_160mm Wood Transmission	147 540,00
4540011937	2023/10/02	2300002192 Lubrican Investments and Logistics	Oil 210L Hydraulic 68in Drums	115 164,00
4540011938	2023/10/02	2300001258 First Work 119 Pty Ltd	Service	815 320,00
4540011940	2023/10/02	2300002902 Jotham Plumbing and Plant Hire	Service	1 368 740,00
4540011941	2023/10/02	2300000566 Ourkingdom Engineering And Projects	O-Rings cleaningsolvents & consumables	109 949,00
4540011941	2023/10/02	2300000566 Ourkingdom Engineering And Projects	Supply, Deliver & offload bushings for 1	162 386,56

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4540011941	2023/10/02	2300000566 Ourkingdom Engineering And Projects	Supply, Deliver & offload 132kV insulato	2 232 815,28
4540011942	2023/10/02	2300002643 Umhlatuze General Sales and Service	KZN Sales inv INV101464	402 500,00
4540011943	2023/10/02	2300001910 Udah Construction Pty Ltd	uDah Invoice infrns1001	280 207,00
4540011944	2023/10/02	2300000291 Pricewaterhouse Coopers Inc	Service	425 500,00
4540011945	2023/10/02	2300002902 Jotham Plumbing and Plant Hire	Service	207 105,00
4540011946	2023/10/02	2300002902 Jotham Plumbing and Plant Hire	Service	459 260,00
4540011947	2023/10/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11285 Feb 2023	258 482,00
4540011948	2023/10/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11284 Jan 2023	118 747,00
4540011950	2023/10/02	2300001258 First Work 119 Pty Ltd	Service	455 115,00
4540011951	2023/10/03	2300001264 Khabeni Project Enterprise Pty Ltd	Khabeni Invoice 019	184 230,00
4540012044	2023/10/13	2300002902 Jotham Plumbing and Plant Hire	Request for Super sucker at Vulindlela	171 600,00
4540012050	2023/10/16	2300000748 Justngwane Trading	2 x Tipper Trucks for 6days at 96hrs	103 200,00
4540012054	2023/10/16	400334 City Square Trading 204 Pty Ltd	Hlumisa Invoice IN003333	157 315,00
4540012055	2023/10/16	2300000351 Mpophoma Waterfall Traders Cc	mpophma invoice 22244	511 570,00
4540012065	2023/10/16	2300000748 Justngwane Trading	TLB for Madlebe and Khoza	195 000,00
4540012071	2023/10/17	400334 City Square Trading 204 Pty Ltd	Hlumisa Invoice IN003335	333 914,00
4540012072	2023/10/17	2300000080 Rural Pumps Cc	Rural Pump Invoice 15 - 7771	419 490,00
4540012073	2023/10/17	2300000080 Rural Pumps Cc	Rural Pump Invoice 15 - 7773	297 230,00
4540012075	2023/10/17	400209 Zana Manzi Services Pty Ltd	Zana Manzi Invoice IN000979	251 488,00
4540012076	2023/10/17	400209 Zana Manzi Services Pty Ltd	Zana Manzi Invoice IN000978	193 695,00
4540012079	2023/10/17	2300002902 Jotham Plumbing and Plant Hire	Hire supersucker	129 000,00
4540012080	2023/10/17	2300002996 Mevamhlophe Sands Netshe	Gravel G7	114 955,00
4540012081	2023/10/18	2300002730 Lugweba Quarry pty ltd	Gravel G7	870 750,54
4540012082	2023/10/18	2300002730 Lugweba Quarry pty ltd	Gravel G7	662 246,40
4540012083	2023/10/18	2300002996 Mevamhlophe Sands Netshe	Gravel G7	1 177 139,20
4540012130	2023/10/23	2300002821 King Cetshwayo District	Service	1 183 610,18
4540012132	2023/10/23	2300002821 King Cetshwayo District	Service	1 062 899,88
4540012157	2023/10/24	2300000748 Justngwane Trading	Excavator for ward 28 and 13	196 000,00
4540012168	2023/10/25	2300002101 RC Industrial Pty Ltd	RC Invoice 000401	833 245,00
4540012169	2023/10/25	2300002101 RC Industrial Pty Ltd	RC Invoice 000407Matshane	11 084 587,00
4540012170	2023/10/25	2300000080 Rural Pumps Cc	Rural Pump Invoice 15 - 7770	873 740,00
4540012172	2023/10/25	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11297	4 887 520,00
4540012187	2023/10/26	2300002821 King Cetshwayo District	Service	945 938,19
4540012195	2023/10/26	2300000748 Justngwane Trading	Hire a 10 ton roller	180 000,00
4540012205	2023/10/26	2300001910 Udah Construction Pty Ltd	Inv infrmtz1001	647 315,00
4540012225	2023/10/31	301060 Isibani Chartered Accountants And	Service	360 150,00
4540012242	2023/10/31	301131 KPMG Services pty ltd	Service	123 480,00
4540012249	2023/10/31	400334 City Square Trading 204 Pty Ltd	Hlumisa Inv IN003344	975 000,00
4540012250	2023/10/31	400334 City Square Trading 204 Pty Ltd	Hlumisa Inv IN003343	195 353,00
4540012251	2023/10/31	2300000351 Mpophoma Waterfall Traders Cc	Mpophoma Inv 22250	2 469 750,00

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4540012252	2023/10/31	2300000351 Mpophoma Waterfall Traders Cc	Mpophoma Inv 22243	2 472 950,00
8/2/1/UMH1226-22/23	20/10/2023	Emalangen Technologies	RICHARDS BAY AND EMPANGENI INTERNET LINK: SUPPLY, INSTALLATION, COMMISSION AND MAINTENANCE FOR A PERIOD OF 3 YEARS.	2 928 929,50
8/2/1/UMH1030-21/22	03/10/2023	AMAPHIKO EJUBA TRANSPORT ENTERPRISE CC	CONSTRUCTION OF SUSTAINABLE ROADS SELECTED LAYER WORKS FOR THE UNPAVED RURAL ROADS AS AND WHEN REQUIRED BY THE CITY OF UMHLATHUZE FOR THE PERIOD OF THREE (3) YEARS	90 500 000,00
				139 830 530,31

NOVEMBER 2023

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4510016492	2023/11/01	2300000807 Magnum Mega Watts Cc	2024.19 BATTERY RBC1 DMS1549770	170 216,96
4510016511	2023/11/01	2300003263 Mbhoro Projects pty ltd	Repairs at Nseleni swimming pools	113 445,00
4510016520	2023/11/02	2300000807 Magnum Mega Watts Cc	2024.18 Battery Empangeni C2 DMS 1549772	100 572,16
4510016541	2023/11/07	2300002767 Bhebesi Refrigeration Solution	SERVICING AND SUPPLY OF VSD COOLING TOWE	170 990,00
4510016542	2023/11/07	2300001192 Lourance Trading Enterprise Cc	Structural Maintenance@female ablutions	123 800,00
4510016546	2023/11/07	2300002335 Zibuse Civils pty ltd	Storage Fascility at eMpangeni	120 134,44
4510016550	2023/11/07	300922 Nsele Engineering Pty Ltd	LMR/LMS Switchgear maintenance	158 400,00
4510016554	2023/11/07	2300000807 Magnum Mega Watts Cc	2024.21 88 Kva Gen Emp C2 DMS1618743	173 900,00
4510016592	2023/11/09	2300002767 Bhebesi Refrigeration Solution	Repair, Sercvice Air-Emp, Ngwe ,Esikhale	109 200,00
4510016594	2023/11/10	2300003853 MLU MLM Trading pty ltd	Vulindlela Structural maintenance	163 170,00
4510016603	2023/11/10	2300002665 CDN ENGINEERING & HYDRAULICS	V1466 - CARRY OUT COF REPAIRS	133 000,00
4510016607	2023/11/13	2300003205 Kreative Mindse Protraction	Bin Recycling _Op Grant Clean Town	198 300,00
4510016610	2023/11/13	300922 Nsele Engineering Pty Ltd	Medium voltage overheadline maintenance	156 520,35
4510016611	2023/11/13	300922 Nsele Engineering Pty Ltd	Replace rotten 9m poles in Brackenhams	150 000,00
4510016612	2023/11/13	2300003853 MLU MLM Trading pty ltd	Supply & Install woodworking machine	150 000,00
4510016615	2023/11/14	2300000916 Amayeza Holdings Pty Ltd	Structural maint at Mzingazi WTW	105 000,00
4510016640	2023/11/15	2300002867 Old Ways Projects pty ltd	Steenbok to Blesbok cable replacement	128 500,00
4510016657	2023/11/16	2300001104 Bodibe Trading Company (Pty) Ltd	Parcel Emerg Disaster Food _Grant Aid	103 730,60
4510016683	2023/11/21	2300000564 Danzee Investments 1 Cc	backup water tanks	136 290,00
4510016708	2023/11/22	2300001497 Masina Engineering Pty Ltd	Upgrade of MTR box at RBay Lib	115 881,90
4510016722	2023/11/23	301522 Nceboyabenguni Pty Ltd	Service	169 000,00
4510016751	2023/11/29	2300000447 Phoenix Cash And Carry - Pmb Cc	Grant In Aid (Specify)	170 822,61
4510016771	2023/11/30	301443 MM Voltage pty ltd	Supply, Deliver,Install drive shaft lift	179 980,00
4520000499	2023/11/15	400212 Promolab Pty Ltd	Direct Fixed Asset (Specify Asset)	122 652,50
4520000503	2023/11/21	2300000458 Eoh Mthombo Pty Ltd	Direct Fixed Asset (Specify Asset)	128 971,50

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4530001936	2023/11/02	300478 Smart Switch Distributors Cc	Meter Pre_Pay 3PH Split C_W Keypad	124 005,00
4530001943	2023/11/08	300478 Smart Switch Distributors Cc	Contactora Allen Bradley 100_C37kf10c 65	139 196,00
4530001945	2023/11/13	301522 Nceboyabenguni Pty Ltd	Bag 760x910 40micron Refuse (Yellow)	130 000,00
4530001946	2023/11/16	2300003741 DS Maintenance Pty Ltd	Paper 80gsm A4 500 ream (White)	159 980,00
4540012257	2023/11/01	2300001330 Eyamakhosi Resources Pty Ltd	Gravel G7	360 670,02
4540012259	2023/11/01	2300002730 Lugweba Quarry Pty Ltd	Gravel G7	646 725,00
4540012260	2023/11/01	2300002947 Izabelo Trading 01 cc	Gravel G7	1 243 545,60
4540012262	2023/11/02	2300000748 Justngwane Trading	Hire TLB 4x4 road worthy 250hrs--EMP	137 500,00
4540012276	2023/11/03	2300001258 First Work 119 Pty Ltd	First work Plant Hire Pr 20	367 060,00
4540012279	2023/11/03	2300001258 First Work 119 Pty Ltd	First work Plant Hire Pr 10	208 800,00
4540012281	2023/11/06	2300000748 Justngwane Trading	Hiring of Supersucker x 100 hours - eMpa	119 000,00
4540012288	2023/11/07	2300000291 Pricewaterhouse Coopers Inc	Service	296 424,00
4540012289	2023/11/07	301131 KPMG Services Pty Ltd	Service	642 252,00
4540012290	2023/11/07	301131 KPMG Services Pty Ltd	Service	548 814,00
4540012294	2023/11/08	300558 Ekene Investments Cc	Hiring 3T Tipper Truck 300hrs--Rbay	129 600,00
4540012307	2023/11/10	2300000904 Big Mac Plant And Civil Pty Ltd	Big Mac Invoice 4184 may 2023	135 753,00
4540012308	2023/11/10	2300000904 Big Mac Plant And Civil Pty Ltd	Big Mac Invoice 4181	174 855,00
4540012309	2023/11/10	2300000904 Big Mac Plant And Civil Pty Ltd	Big Mac Invoice 4193 july 2023	154 729,00
4540012310	2023/11/10	2300000904 Big Mac Plant And Civil Pty Ltd	Big Mac Invoice 4185 june 2023	172 953,00
4540012312	2023/11/13	300558 Ekene Investments Cc	Hire 4.5T double cab Tipper Truck ESK	126 600,00
4540012334	2023/11/14	2300002821 King Cetshwayo District	Service	905 135,81
4540012404	2023/11/22	301022 Pather and Pather Attorneys	Service	145 414,88
4540012430	2023/11/23	2300002947 Izabelo Trading 01 cc	Gravel G7	326 430,72
4540012431	2023/11/23	2300002947 Izabelo Trading 01 cc	Gravel G7	291 456,00
4540012432	2023/11/23	2300002730 Lugweba Quarry Pty Ltd	Gravel G7	425 493,31
4540012433	2023/11/24	2300001330 Eyamakhosi Resources Pty Ltd	Gravel G7	759 401,86
4540012434	2023/11/24	2300002730 Lugweba Quarry Pty Ltd	Gravel G7	1 324 492,80
4540012484	2023/11/28	2300001258 First Work 119 Pty Ltd	First Works April 2023	491 675,00
4540012486	2023/11/28	2300002902 Jotham Plumbing and Plant Hire	Jotham Invoice 022	705 520,00
4540012487	2023/11/28	2300002902 Jotham Plumbing and Plant Hire	Jotham Invoice 018	684 920,00
4540012488	2023/11/28	2300002902 Jotham Plumbing and Plant Hire	Jotham Invoice 020	681 904,00
4540012493	2023/11/29	2300002902 Jotham Plumbing and Plant Hire	Jotham Plumbing Pr 11	169 620,00
4540012494	2023/11/29	2300002902 Jotham Plumbing and Plant Hire	Jotham Plumbing Pr 20	100 320,00
4540012515	2023/11/29	2300002996 Mevamhlophe Sands Netshe	Gravel G7	783 533,28
4593003210	2023/11/22	2300001258 First Work 119 Pty Ltd	Service	514 453,25
8/2/1/UMH1005-21/22	03/11/2023	Smiso Investments CC	LONG-TERM LEASE AND DEVELOPMENT OF COUNCIL PROPERTIES, A PORTION OF THE REMAINDER OF ERF 2627, RICHARDS BAY AND A PORTION OF THE REMAINDER OF FARM No. 16990 in RICHARDS BAY.	77 873 400,00
8/2/1/UMH957-21/22	17/11/2023	Mela Okuhle Trading Enterprise	THE UPGRADE OF RURAL ROADS FOR THE CITY OF UMHLATHUZE: PHASE 1B - MANDLAZINI	15 350 452,43

Purchasing Document	Document Date	Vendor	Details	Net Order Value
8/2/1UMH1181-22/23	03/11/2023	EOH Mthombo (Pty) Ltd	SUPPLY AND DELIVERY OF VEEAM AVAILABILITY SUITE – 36 MONTH RENEWAL LICENSE.	2 250 447,94
8/2/1/UMH1243-22/23	10/11/2023	Ontec Systems (Pty) Ltd	PROVISION OF A PREPAYMENT VENDING SYSTEM, MANAGEMENT OF 3RD PARTY VENDING AND TOKEN IDENTIFIER (TID) ROLLOVER FOR CITY OF UMHLATHUZE FOR A PERIOD OF FIVE (5) YEARS	62 273 673,00
				175 628 683,92

DECEMBER 2023

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4510016791	2023/12/04	200348 XRHOTHM Trading and Projects Pty Ltd	Issuing of Order 4510016759	123 370,00
4510016792	2023/12/04	2300003141 Senzokazulu Trading Enterprise	MATSHANA 300KVA GENERATOR SERVICE FOR 25	146 300,00
4510016802	2023/12/05	2300002335 Zibuse Civils Pty Ltd	Remove and relocate Steel Cabinet	190 000,00
4510016811	2023/12/05	2300003740 Manzini Empire Caterers Pty Ltd	Service	196 000,00
4510016815	2023/12/06	2300003384 Mbowezee Trading Pty Ltd	Supply & install lithium batteries	140 000,00
4510016888	2023/12/12	2300003230 Yandisumcebo Project Pty Ltd	Unistrut 5m Traffic Sign Galv.	105 000,00
4510016894	2023/12/13	2300000436 Zld Auto Repairs And Panel Beating	V1297 - REMOVE RUST ON WATER TANKER	161 221,89
4510016897	2023/12/13	2300003025 Yendalo Engineering Projects and	2024.14 DOOR RREPAIRS DMS 1560378	181 750,00
4510016904	2023/12/14	2300000447 Phoenix Cash And Carry - Pmb Cc	Grant In Aid (Specify)	172 324,00
4510016905	2023/12/14	2300002121 Zenz Trading and Projects Pty Ltd	Service	120 000,00
4510016911	2023/12/18	2300000447 Phoenix Cash And Carry - Pmb Cc	Grant In Aid (Specify)	172 668,00
4510016916	2023/12/19	2300003384 Mbowezee Trading Pty Ltd	Rent aerial platform for 5 days	180 000,00
4510016924	2023/12/19	2300003304 Major Tech Engineering Pty Ltd	Supply and install new Airconds Revenue	170 710,00
4510016939	2023/12/20	2300001329 Mammoth Effort Pty Ltd	Maintenance of High mast -wards 01,28&30	150 260,00
4510016942	2023/12/20	2300003589 Impulse Trading Company Pty Ltd	Esikhaleni Main Meter chambers	173 496,00
4510016943	2023/12/20	2300001329 Mammoth Effort Pty Ltd	Maintenance of High mast - ward 24 and 2	166 500,00
4510016958	2023/12/22	400350 Payday Software Systems Pty)Ltd	Service	157 869,00
4510016969	2023/12/28	2300003589 Impulse Trading Company Pty Ltd	Kuleka Industrial Management Zone	117 750,00
4520000512	2023/12/11	2300002896 MVS Trading Pty Ltd	Direct Fixed Asset (Specify Asset)	160 000,00
4530001957	2023/12/05	400434 Memotek Trading cc	Bin 240L Refuse Container Specification	130 807,50
4530001960	2023/12/05	2300002896 MVS Trading Pty Ltd	Post 6m Lamp Steel Mounting Galv.	135 618,00
4530001961	2023/12/06	301030 ARB Electrical Wholesalers Pty Ltd	Kit Joint 95_185mmx3 H_S Core PILC	105 927,00
4530001962	2023/12/06	400702 Obhejane Trading Pty Ltd	Pole 9m 140_160mm Wood Transmission	147 540,00
4530001965	2023/12/08	2300003084 Malondile Pty Ltd	Transformer 100 kVA 11kV_415V 3PH Pole	100 625,00
4530001974	2023/12/14	2300000692 Shoreline Industrial Services Pty L	Kit Joint 240_300mmx3 H_S Core PILC	119 700,00
4530001980	2023/12/19	2300003741 DS Maintenance Pty Ltd	Paper 80gsm A4 500 ream (White)	161 900,00
4530001983	2023/12/20	301263 Darman Technologies Pty Ltd	Robot 3 Aspect LED DMS 824045	159 600,00
4540012597	2023/12/06	400526 BDO Advisory Services Pty Ltd	Service	138 960,00
4540012598	2023/12/06	400526 BDO Advisory Services Pty Ltd	Service	138 960,00

Purchasing Document	Document Date	Vendor	Details	Net Order Value
4540012603	2023/12/07	400209 Zana Manzi Services Pty Ltd	Zana Manzi Invoice IN000944	186 965,00
4540012604	2023/12/07	400209 Zana Manzi Services Pty Ltd	Zana Manzi Invoice IN000945	162 475,00
4540012615	2023/12/08	2300000748 Justngwane Trading	Hire a jetting machine for 160 hours	115 200,00
4540012616	2023/12/08	2300000748 Justngwane Trading	Hiring 4T Tipper Truck 300hrs--Rbay	165 000,00
4540012628	2023/12/12	400334 City Square Trading 204 Pty Ltd	Hlumisa Invoice IN003342	337 957,00
4540012629	2023/12/12	2300000351 Mpophoma Waterfall Traders Cc	Mpophoma Invoice 22248	1 873 297,00
4540012632	2023/12/12	300558 Ekene Investments Cc	Double cap tip crane 5T truck 300hrs-Vul	126 000,00
4540012633	2023/12/12	300558 Ekene Investments Cc	Double cap tip crane 5T truck 300hrs-ESK	126 000,00
4540012654	2023/12/13	2300000351 Mpophoma Waterfall Traders Cc	Mpophoma Invoice 22249	886 676,00
4540012689	2023/12/14	2300002947 Izabelo Trading 01 cc	Gravel G7	291 456,00
4540012691	2023/12/14	2300001330 Eyamakhosi Resources pty ltd	Gravel G7	558 889,50
4540012692	2023/12/14	2300002730 Lugweba Quarry pty ltd	Gravel G7	408 730,20
4540012693	2023/12/14	2300002730 Lugweba Quarry pty ltd	Gravel G7	1 088 567,52
4540012695	2023/12/14	2300002730 Lugweba Quarry pty ltd	Gravel G7	506 618,50
4540012710	2023/12/18	400564 Real Time Trading and Project	E. 1 55W LEDs	295 094,80
4540012711	2023/12/18	2300002449 Imbube Electrical Contractor and Ma	E. 1 108W LEDs	386 142,40
4540012712	2023/12/18	2300000450 A-C Mthembu Electrical cc	E. 1 108W LEDs	440 135,00
4540012736	2023/12/18	2300001265 4Jss Holdings Pty Ltd	9.7 Remove and replace luminaires	140 362,50
4540012736	2023/12/18	2300001265 4Jss Holdings Pty Ltd	E. 1 108W LEDs	553 620,00
4540012742	2023/12/18	400396 C En M Raadgewende Ingenieurs Pty L	METEOROLOGICAL EQUIPMENT	167 560,00
4540012742	2023/12/18	400396 C En M Raadgewende Ingenieurs Pty L	MONITORING SHELTER	385 700,00
4540012742	2023/12/18	400396 C En M Raadgewende Ingenieurs Pty L	MONITORING EQUIPMENT	1 183 530,00
4540012743	2023/12/18	300862 U moya-Nilu Consulting pty ltd	PURCHASE & INSTALLATION OF PM ANALYSERS	936 768,90
4540012746	2023/12/19	2300000748 Justngwane Trading	Hiring road worthy TLB 4x4 300hrs-ESK	195 000,00
4540012786	2023/12/21	2300000748 Justngwane Trading	Hiring 3503 Mini EXcavator 100hrs-ESK	150 000,00
4540012797	2023/12/27	2300002730 Lugweba Quarry pty ltd	Gravel G7	688 736,26
4540012798	2023/12/27	2300002947 Izabelo Trading 01 cc	Gravel G7	800 532,48
4540012799	2023/12/27	2300002996 Mevamlhophe Sands Netshe	Gravel G7	801 926,08
4540012800	2023/12/27	2300002192 Lubrican Investments and Logistics	Petrol 95 Tank RB2 Outlet 1263521	137 291,23

SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES										
DEVIATION NO	DEPT	DATE	DEVIATION AMOUNT	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	BAC REPORT	PROJECT NAME	REASON	APPROVED BY MM
QUARTER ENDED 31 DECEMBER 2023										
DEV23/24-009	ITS	21/11/2023	R14 398 074	36(1)(a)(v)	Jaco Schutte	Mariswe Consulting (Pty) Ltd	176385	Mzingazi River Bridge Project - 8/2/1/UMH338	This project is for the replacement of the old steel bridge that crosses over the Mzingazi River Estuary to the Tuzi Gazi area, that is beyond repair at this stage. The project also includes the upgrade of the approach roads and boardwalk that will link to the Alkantstrand beach area in the future.	Yes
	TOTAL		R14 398 074,00							



BANK ACCOUNT WITHDRAWALS NOT IN TERMS OF AN APPROVED BUDGET

Municipal Finance Management Act, section 11(4)

Consolidated Quarterly Report for period 01/10/2023 to 31/12/2023



City of uMhlathuze

Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
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5. Section 11(f) - Refund money incorrectly paid into a bank account;

09/10/2023	Hermanus H Snyman	8 000,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
09/10/2023	Nokuthula N Gumbi	10 000,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
12/10/2023	Uthando Solutions and Trading (Pty)	200 000,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
11/10/2023	Payat Services (Pty) Ltd	3 199,07	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
14/12/2023	Mega Easy Logistics Solutions (Pty) L	6 150,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
		227 349,07		

6. Section 11(f) - Refund guarantees, sureties and security deposits;

10/2023 to 12/2023	Various	2 530 330,58	Refund of guarantees sureties and security deposits (Section 11 (1) (j))	Council in terms of Quarterly Financial report for the quarter ended 31 December 2023 (RPT 177380)
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DISTRIBUTION	
1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;	YES
2. Date the consolidated report was tabled; and	DATE : 25/01/2023
3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General	YES

CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

Instructions for completing this report:

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by inserting additional space.

This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

Withdrawals that must be reported each quarter:

Distribution:

- Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General



NATIONAL TREASURY

MFMA Circular No 71

Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norm

RATIO	FORMULA	DATA SOURCE
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1. FINANCIAL POSITION

A. Asset Management/Utilisation

3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports
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B. Debtors Management

1	Collection Rate	$\frac{\text{Gross Debtors Opening Balance} + \text{Billed Revenue} - \text{Gross Debtors Closing Balance} - \text{Bad Debts Written Off}}{\text{Billed Revenue}} \times 100$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR
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2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR
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3	Net Debtors Days	$\frac{((\text{Gross Debtors} - \text{Bad debt Provision}) / \text{Actual Billed Revenue}) \times 365}{1}$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR
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C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	$\frac{((\text{Cash and Cash Equivalents} - \text{Unspent Conditional Grants} - \text{Overdraft}) + \text{Short Term Investment})}{\text{Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)}}$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR
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2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR
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D. Liability Management

2	Debt (Total Borrowings) / Revenue	$\frac{(\text{Overdraft} + \text{Current Finance Lease Obligation} + \text{Non current Finance Lease Obligation} + \text{Short Term Borrowings} + \text{Long term borrowing})}{(\text{Total Operating Revenue} - \text{Operational Conditional Grants})} \times 100$	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR
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2. FINANCIAL PERFORMANCE

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	$\frac{(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of units sold})}{\text{Number of Electricity Units Purchased and/or generated}} \times 100$	Annual Report, Audit Report and Notes to Annual Financial Statements
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2	Water Distribution Losses (Percentage)	$\frac{(\text{Number of Kilolitres Water Purchased or Purified} - \text{Number of Kilolitres Water Sold})}{\text{Number of Kilolitres Water Purchased or Purified}} \times 100$	Annual Report, Audit Report and Notes to Annual Financial Statements
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C. Revenue Management

2	Revenue Growth (%)	$\frac{(\text{Period under review's Total Revenue} - \text{previous period's Total Revenue})}{\text{previous period's Total Revenue}} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR
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		$\frac{(\text{Period under review's Total Revenue} - \text{Excluding capital grants- previous})}{\text{previous period's Total Revenue}} \times 100$	Statement of Financial
--	--	--	------------------------

3	Revenue Growth (%) - Excluding capital grants	$\frac{\text{current period's Total Revenue excluding capital grants}}{\text{previous period's Total Revenue excluding capital grants}} \times 100$	Performance, Notes to AFS, Budget, IDP, In-Year reports and AR
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D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	$\frac{\text{Trade Creditors Outstanding} / \text{Credit Purchases (Operating and Capital)}}{365}$	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR
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3	Remuneration as % of Total Operating Expenditure	$\frac{\text{Remuneration (Employee Related Costs and Councillors' Remuneration)}}{\text{Total Operating Expenditure}} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR
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4	Contracted Services % of Total Operating Expenditure	$\frac{\text{Contracted Services}}{\text{Total Operating Expenditure}} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR
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E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	$\frac{\text{Own funded Capital Expenditure (Internally generated funds + Borrowings)}}{\text{Total Capital Expenditure}} \times 100$	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR
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2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	$\frac{\text{Own funded Capital Expenditure (Internally Generated Funds)}}{\text{Total Capital Expenditure}} \times 100$	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR
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3	Own Source Revenue to Total Operating Revenue/Including Agency	$\frac{\text{Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)}}{\text{Total Operating Revenue}}$	Statement Financial Performance, Budget, IDP, In-Year reports and AR
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	Revenue (including Agency Revenue)	Total Operating Revenue (including agency services) x 100	Year reports and AR
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3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR
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2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR
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3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR
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4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR
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Annexure 2

Interpretation of results

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NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS
		" R 000 "

8%		5%
	Total Repairs and Maintenance Expenditure	355 548
	PPE at carrying value	7 226 804
	Investment Property at Carrying value	104 209

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95%		99%
	Gross Debtors closing balance	1 151 211
	Gross Debtors opening balance	1 147 292
	Bad debts written Off	11 609
	Billed Revenue	2 914 869

100%		5%
	Consumer Debtors Bad debts written off	11 609
	Consumer Debtors Current bad debt Provision	225 439

30 days		143 days
	Gross debtors	1 151 211
	Bad debts Provision	11 609
	Billed Revenue	2 914 869

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1 - 3 Months		0 Month
	Cash and cash equivalents	203 338
	Unspent Conditional Grants	201 133
	Overdraft	-
	Short Term Investments	-
	Total Annual Operational Expenditure	4 169 697

1.5 - 2:1		1,48
	Current Assets	1 375 449
	Current Liabilities	926 234

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45%		31%
	Total Debt	1 338 642
	Total Operating Revenue	5 078 985
	Operational Conditional Grants	695 532

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7% - 10%		8%
	Number of units purchased and/or generated	965 039
	Number of units sold	887 263

15% - 30%		57%
	Number of kilolitres purchased and/or purified	61 038
	Number of kilolitres sold	26 493

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= CPI		5%
	CPI	5%
	Total Revenue (Previous)	5 014 676
	Total Revenue (Current)	5 283 753

		-3%
	CPI	5%

= CPI	Total Revenue Exl.Capital (Previous)	5 237 680
	Total Revenue Exl.Capital (Current)	5 078 985

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30 days		51 days
	Trade Creditors	276 694
	Contracted Services	263 309
	Repairs and Maintenance	355 548
	General expenses	170 867
	Bulk Purchases	731 938
	Capital Credit Purchases (<i>Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment</i>)	447 876

25% - 40%		24%
	Employee/personnel related cost	1 182 443
	Councillors Remuneration	33 164
	Total Operating Expenditure	5 031 603
	Taxation Expense	-

2% - 5%		5%
	Contracted Services	263 309
	Total Operating Expenditure	5 031 603
	Taxation Expense	-

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None		73%
	Internally generated funds	94 872
	Borrowings	232 639
	Total Capital Expenditure	447 876

None		21%
	Internally generated funds	94 872
	Total Capital Expenditure	447 876

None		93%
	Total Revenue	5 078 985
	Government grant and subsidies	419 618

	Public contributions and Donations	-
	Capital Grants	95 350

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95% - 100%		56%
	Actual Capital Expenditure	447 876
	Budget Capital Expenditure	802 941

95% - 100%		52%
	Actual Operating Expenditure	2 563 092
	Budget Operating Expenditure	4 937 023

95% - 100%		53%
	Actual Operating Revenue	2 613 260
	Budget Operating Revenue	4 931 450

95% - 100%		48%
	Actual Service Charges and Property Rates Revenue	1 427 985
	Budget Service Charges and Property Rates Revenue	2 973 769

n colour indicates that the result is within the norm and otable				
colour indicates that the result is not acceptable and e actions/plans should be put in place to improve the				
ould be captured in the blue colour cell to calculate a				
ons where the results are not within the acceptable orrective actions/plans should be taken and referenced				

INTERPRETATION	MUNICIPAL COMMENTS (#)
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