

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	51 295	52 141	56 876	50 160	54 116	54 313	49 444	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 218	150 591	211 161	181 466	185 918	183 332	189 840	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	50 693	36 583	39 774	43 448	39 304	38 337	40 252	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	10 778	10 140	11 041	10 406	10 268	10 855	9 974	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	3 579	3 710	4 153	3 629	4 050	3 686	3 146	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	6 668	793	478	13 778	1 036	671	724	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	6 247	1 372	1 400	1 404	319	1 395	3 102	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	85	91	140	102	78	82	69	-	27	27	15	16
Fines	182	113	146	160	263	344	166	154	136	221	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-		-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	-	1 077	1 487	1 092	1 157	-	1 920	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	12 886	1 203	185 921	-	311	140 614	261	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	92 088	91 220	(14 423)	52 724	53 190	40 880	66 019	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-	18 000	47 449	2 000	-	35 210	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	453 697	367 184	545 801	360 375	349 901	509 511	364 972	384 830	505 883	5 354 140	5 801 885	6 229 250

Component 2 - Revised Monthly Projections of Expenditure (Operating and Capital) and Revenue for Each Vote																																
			Jul-24			Aug-24			Sep-24			Oct-24			Nov-24			Dec-24			Jan-25			Feb-25			Mar-25			Apr-25		
			Actual			Actual			Actual			Actual			Actual			Actual			Actual			Actual			Actual					
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
Deputy Municipal Manager - City Development																																
FX003001003	AR	Pollution Control	403	-	5	430		5	534		5	517		5	458		181	478		5	450		5	445		5	443		5	465		5
FX005001010	BN	Property Services	55	-	36	55		36	63		36	55		38	55		37	55		33	55		36	32		36	55		37	54		36
FX005001014	BR	Valuation Service	229	-	2	326		2	425		2	333		2	1 307		2	356		2	323		2	708		2	161		2	1 354		2
FX007001001	BT	Housing	2 474	-	1 837	14 807		12 693	2 609		17	2 896		704	2 344		(155)	2 553		847	2 541		183	2 410		182	2 421		1 168	2 487		202
FX009001004	BW	Licensing and Regulation	111	-	10	106		10	110		10	111		21	109		45	100		67	119		11	80		13	149		12	96		9
FX009002006	BX	Tourism	336	-	3	281		3	265		3	293		3	292		3	276		3	295		3	296		3	281		3	295		3
FX010001001	BY	Billboards	205	-	1	272		1	163		1	181		1	196		1	174		1	161		1	161		1	191		1	165		1
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 655	-	13	1 766		13	1 576		13	1 908		13	1 752		13	1 973		13	1 767		13	1 675		13	1 607		13	1 591		13
FX010001004	CA	Development Facilitation	486	-	99	794		221	431		5 493	951		5 951	559		(180)	559		175	138		177	94		44	96		290	209		181
FX010001005	CC	Economic Development/Planning	2 229	-	20	2 318	861	20	2 267	2 561	2 696	2 381	4	295	2 297	3 086	666	2 289	167	(3 257)	2 181	5 708	(6 736)	2 309	(17)	20	2 222		20	2 089		19 443
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 323	-	226	2 214		329	2 275		173	2 476		141	2 268		140	2 416		107	2 306		99	2 411		171	2 223		252	2 256		179
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	-	-	6	-		(6)	275		275	157		157	196		195	193		193	196		196	222		222	239		239	193		193
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	420	-		387		-	467		-	437			447			408			452			448		-	404		-	404		-
Deputy Municipal Manager - City Development Total			10 926	-	2 258	23 756	861	13 327	11 460	2 561	8 724	12 696	4	7 331	12 280	3 086	948	11 830	167	(1 811)	10 984	5 708	(6 010)	11 291	(17)	712	10 492	-	2 042	11 658	-	20 267
Deputy Municipal Manager - Community Services																																
Community Services, Health and Public Safety																																
FX001002008	AH	Disaster Management	229	-	1	269		1	244		1	248	10	1	312		1	289		1	264		1	264		1	322		1	263		1
FX011001005	CK	Fire Fighting and Protection	8 591	-	224	8 378		202	9 073		190	10 105		195	9 738		187	10 105		187	9 968		196	10 035		208	9 387		202	8 941		172
FX012001005	CP	Taxi Ranks	337	-	3	318	2 416	2 782	352	1 779	2 049	369	2 948	3 393	319	876	365	303	353	3	307	3 199	4 229	300	31	3	260		3	1 477	200	649
FX014001003	DC	Solid Waste Removal	11 786	-	54 614	12 289		10 726	14 337		10 036	13 561		11 218	12 674		10 647	12 329		45 859	13 849		10 616	12 394		10 455	11 716		37 195	11 090		10 684
FX014001004	DE	Street Cleansing	3 394	-	97	3 374		97	3 507		97	3 445		97	3 355		97	4 152		97	3 519		97	3 588		97	3 396		97	3 115		97
FX015001001	DF	Public Toilets	279	-	2	255		2	284		2	262		2	263		2	301		2	297		2	278		2	196		2	262		2
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	660	-		663		-	595		-	605		-	659		-	550		-	533		-	523		-	621		-	483		-
Community Services, Health and Public Safety Total			25 276	-	54 941	25 546	2 416	13 810	28 392	1 779	12 375	28 595	2 958	14 906	27 320	876	11 299	28 029	353	46 149	28 737	3 199	15 141	27 382	31	10 766	25 898	-	37 500	25 631	200	11 605
Protection services																																
FX005001012	BP	Security Services	3 508	-	36	2 475		36	2 957		36	11 607		36	2 734		36	4 558	39	36	4 521		36	2 836		36	(6 428)		36	2 615		36
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	5 579	-	123	5 417		592	7 050		308	5 563		407	5 444		380	5 210		343	5 511		424	5 688		374	5 967		360	5 703		400
FX012002001	CR	Road and Traffic Regulation	1 577	-	899	1 644		1 211	1 565		348	1 710		1 225	1 734		2 332	1 649		242	1 789		1 316	1 720		2 066	1 775		341	1 700		1 913
FX011001006	CU	Public Safety Licensing and Control of Animals	78	-		78		-	78		-	14			14		-	14		-	14		-	132		-	73		-	73		-

Protection services Total			10 742	-	1 058	9 614	-	1 839	11 650	-	692	18 894	-	1 668	9 926	-	2 748	11 431	39	621	11 835	-	1 776	10 376	-	2 476	1 387	-	737	10 091	-	2 349
Recreation and Environmental services																																
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 078	-	54	1 061		62	1 629		59	1 230		49	1 407		60	1 578		54	1 208		55	1 178		52	1 208		50	1 421		47
FX001001005002	AC	Halls	3 291	-	124	3 812		124	4 457		103	3 160		149	3 712		120	3 811		72	2 726		68	3 119		103	2 497		85	4 906		109
FX001001006001	AE	Libraries and Archives	3 101	-	111	3 448		119	3 274		119	3 669		10 175	3 479		105	3 686		219	3 282	1	108	3 285		124	3 387	120	123	3 254		231
FX001001006002	AF	Cyber Cadets	246	-	146	239		143	234		139	480		285	264		158	257		153	256		154	253		151	300		170	265		158
FX001001008	AG	Museums and Art Galleries	326	-	4	314		4	385		4	357		4	397		3	392		4	369		4	325		4	384		4	407		4
FX013001001	CS	Beaches and Jetties	2 382	-	20	1 615		20	1 663		20	2 751		20	2 086		20	1 449		20	2 275	176	20	2 050		20	2 013		20	1 297		20
FX013001002	CT	Community Parks (including Nurseries)	7 244	-	1 437	7 984		1 091	7 621		198	8 927		1 734	10 755		(1 573)	9 479		331	7 775		876	8 399		642	8 719		1 151	8 111		876
FX001002007	CV	Cultural Matters	600	-	1	283		1	811		1	374		1	300		1	283		1	283		1	289		1	284		1	335		1
FX013002003001	CW	Recreational Facilities - Caravan Park	-	-	-	-		-	-		-	-		-	-		-	-		-	-		-	-		-	-		-	-		-
FX013002003002	CX	Recreational Facilities - Parks Administration	886	-	8	775		8	821		8	866		8	812		8	871		8	835		8	808		8	664		8	832		8
FX013002003003	CY	Recreational Facilities - Swimming Pools	2 630	-	39	3 170		39	3 639		39	3 391		266	3 182		39	3 308	857	166	2 966		1 124	2 895		126	2 690		144	4 047		62
FX013002004001	CZ	Sport Development and Sportfields	1 625	-	134	1 639		158	2 650		26	2 863		290	2 549		(237)	2 655		26	2 195		156	1 794		156	3 404		155	1 669		155
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 025	-	-	1 033	11 787	990	897		18 094	991		681	968			990		-	990		-	921	10 383	162	990		-	967	16 198	13 245
			24 434	-	2 078	25 373	11 787	2 759	28 081	-	18 810	29 059	-	13 662	29 911	-	(1 296)	28 759	857	1 054	25 160	177	2 574	25 316	10 383	1 549	26 540	120	1 911	27 511	16 198	14 916
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			60 452	-	58 077	60 533	14 203	18 408	68 123	1 779	31 877	76 548	2 958	30 236	67 157	876	12 751	68 219	1 249	47 824	65 732	3 376	19 491	63 074	10 414	14 791	53 825	120	40 148	63 233	16 398	28 870
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																																
Administration																																
FX001001005003	AD	Municipal Buildings	114	147	13	621	95	13	2 188		1 713	1 516		136	936		(111)	1 137		13	1 306		13	1 971	25	13	797		13	1 655	44	13
FX005001001	BB	Administrative and Corporate Support	(13)	-	44	452		44	(14)		44	215		44	69	8	44	101		44	(38)		44	157		44	209		44	92		44
FX009001002	BV	Air Transport	1 225	-	139	4 970		524	3 874		7	1 783	5 216	500	2 460		224	1 767		483	1 782	2 480	3 853	1 428	124	(2 851)	2 431	2 750	1 404	1 682		779
Administration Total			1 326	147	196	6 043	95	581	6 048	-	1 764	3 514	5 216	680	3 465	8	157	3 005	-	540	3 050	2 480	3 910	3 556	149	(2 794)	3 437	2 750	1 461	3 429	44	836
Legal Services																																
FX005001008	BL	Legal Services	(15)		8	959		8	(674)		8	105		8	(368)		8	123		8	(793)		8	(749)		8	(557)		8	(416)		8
Legal Services Total			(15)	-	8	959	-	8	(674)	-	8	105	-	8	(368)	-	8	123	-	8	(793)	-	8	(749)	-	8	(557)	-	8	(416)	-	8
Information Technology																																
FX005001007	BK	Information Technology	773		22	13 579		22	13 717		22	6 169	4 097	22	6 594	96	22	38 408		22	11 820	101	22	14 119	40	22	17 251	7 558	22	(1 503)	56	123
Information Technology Total			773	-	22	13 579	-	22	13 717	-	22	6 169	4 097	22	6 594	96	22	38 408	-	22	11 820	101	22	14 119	40	22	17 251	7 558	22	(1 503)	56	123

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COMPONENT 2

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COMPONENT 2

2025/06/17

May-25			Jun-25		
Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000
576		5	1 302		15
32		38	377		38
123		2	1 447		3
2 187		190	22 648	800	16 302
63		14	760		45
250		3	830		4
597		1	390		-
1 767		13	1 832		13
368		189	458		174
1 176	-	21	15 917	-	20
2 065		119	3 616		201
257		-	150		-
374		-	1 229		-
9 835	-	595	50 956	800	16 815
138		1	2 311		-
9 323		139	19 310		283
383		3	20 238		14
12 007	250	9 868	28 947		10 788
3 359		97	9 965		107
187		2	1 140		3
447		-	2 033		-
25 844	250	10 110	83 944	-	11 195
2 070		36	16 150		36
5 213		771	41 202		832
1 792		1 222	2 785		1 302
86		-	87		-

9 161	-	2 029	60 224	-	2 170
1 019		87	3 154		114
3 124	612	84	5 993	87	169
2 726	-	87	8 683	-	105
136		-	1 275		-
347		4	671		14
1 465		21	7 959		96
4 079	14	831	65 136	-	805
224		1	3 079		1
		5			60
375		8	7 653		8
1 233		39	20 158		93
1 946		163	5 536		132
1 045		-	1 023		-
17 719	626	1 330	130 320	87	1 597
52 724	876	13 469	274 488	87	14 962
(843)		60	25 490		412
(13)		44	499		44
2 185	250	759	3 546	250	770
1 329	250	863	29 535	250	1 226
(578)		9	6 285		8
(578)	-	9	6 285	-	8
3 595	1 200	576	16 348	1 030	22
3 595	1 200	576	16 348	1 030	22

83		17	2 169		17
154		2	1 745		3
(9)		10	2 383		54
(561)		18	10 396		986
(333)	-	47	16 693	-	1 060
4 013	1 450	1 495	68 861	1 280	2 316
(552)		977	2 774		175
116		6	1 882		6
		-	2 500		-
(10 927)		63 558	129 404		69 683
610			3 320		
(10 753)	-	64 541	139 880	-	69 864
2 302		24	7 528		24
127 036		3	186 376		4
33 794	2 323	231 323	60 495	1 828	324 117
900		15	7 248		100
1 108	730	33	19 446	-	34
3 370		7	4 137		29
(2 625)	673	33	30 752	93	2 852
165 885	3 726	231 438	315 982	1 921	327 160

124		-	11		227
8 573	-	119	23 246	1 400	252
6 270	-	121	38 287	-	120
9		75	974		200
3 507	7 000	39	19 045	-	91
10 474	-	10 172	27 848	-	10 222
2 779		40	8 208		40
7 225	-	31	12 116	-	31
5 106	7 211	59	21 952	-	59
21 643	2 500	44 179	46 606	5 000	51 862
2 392		2 943	2 925		3 894
75 036	-	52 491	97 750	-	47 544
-		-	1		-
143 138	16 711	110 269	298 969	6 400	114 542
722		8	2 338		8
(592)		6	6 561		16
130	-	14	8 899	-	24
1 610		24	3 515		24
69		18	391		30
1 679	-	42	3 906	-	54
-	-	-	-	-	-
144 947	16 711	110 325	311 774	6 400	114 620

(1 619)	-	42	14 268	-	73
231		2	2 021		3
437		5	5 653		4
358		2	809		3
591		5	2 036		4
(90)		2	1 019		3
330		2	521		3
592		5	1 855		4
819		139	1 239		1 067
368		2	1 550		3
(665)		2	1 001		3
217		-	781		-
241		-	596		-
1 810	-	208	33 349	-	1 170
368 461	22 763	422 071	1 195 290	10 488	546 907

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29		
Projected			Projected			Projected			Projected			Projected		
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78
747		465	769		478	773		492	790		507	810		522
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664
2 674		2 675	-		-	-		-	-		-	-		-
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897
			-	-										
			-	-										
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670
22 145	25	12 384	23 222	28	12 584	24 085	23	12 794	25 183	25	13 015	26 326	25	13 247
1 037		-	1 084		-	1 134		-	1 187		-	1 243		-

161 604	89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437
16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879
3 218		2 124	3 465		2 320	3 553		2 354	3 610		2 354	3 669		2 354
4 512		318	4 701		343	4 867		338	5 090		340	5 324		343
24 481	200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374
110 016	1 257	9 540	115 217	1 601	10 017	120 514	1 333	10 517	125 576	1 432	11 042	131 561	1 412	11 842
7 453		10	7 802		11	8 169		11	8 560		12	8 971		12
		250			263			276			289			313
11 973	1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116
34 469	3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321
30 032	2 000	1 931	31 475	2 357	2 027	32 803	-	2 128	34 248	2 269	2 234	35 687	2 238	2 401
12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-
336 717	23 980	29 644	352 218	39 129	31 125	369 980	32 316	32 439	386 285	34 739	33 298	397 960	34 719	34 536
871 526	54 962	310 876	911 500	63 129	318 072	953 357	48 142	322 812	996 987	48 628	330 938	1 036 978	50 596	339 805
	-													
12 807	4 600	1 476	12 051	11 921	1 539	12 492	9 863	1 606	13 061	10 746	1 675	13 665	10 609	1 787
1 397	17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647
28 295	12 399	9 617	29 598	4 777	12 173	30 948	4 532	12 738	32 409	1 936	10 480	33 936	1 909	11 271
42 499	17 016	11 625	43 113	16 716	14 271	44 960	14 410	14 931	47 059	12 699	12 771	49 264	12 534	13 705
-		96	-		101	-		106	-		111	-		117
-	-	96	-	-	101	-	-	106	-	-	111	-	-	117
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869

2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249
3 337		27	3 495	-	29	3 625	-	30	3 789	-	32	3 963		33
2 409	153	169	2 433	169	176	2 529	141	184	2 645	152	192	2 770	150	200
3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233
12 177	153	1 587	12 608	171	1 617	13 101	142	1 648	13 702	153	1 681	14 343	151	1 715
108 673	51 894	14 122	119 504	55 660	16 816	135 430	46 847	17 525	141 144	47 529	15 417	144 962	46 886	16 406
(3 322)		2 319	1 913		2 345	1 984		2 373	2 074		2 402	2 169		2 432
3 181		69	3 344		72	3 449		75	3 606		79	3 769		83
2 500		2 500	2 500		2 500	2 600		2 600	2 600		2 600	2 600		2 600
7 944	109	1 055 120	8 216	-	1 111 189	8 446	-	1 168 664	8 763	-	1 216 630	9 099	-	1 266 744
10 413			10 923			11 358			11 885			12 442		
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50
426 791	70 035	2 620 251	456 484	60 082	2 840 297	491 088	41 402	3 091 024	518 731	15 179	3 302 012	546 135	58 889	3 495 521
17 395		263	18 222		272	18 782		281	19 599		291	20 469		301
32 012	5 823	5 126	33 801	1 221	416	35 300	5 317	4 736	37 041	5 392	4 758	38 873	5 377	4 781
38 950	814	104	40 991	909	108	42 605	757	112	44 682	813	117	46 859	802	122
28 054	23 712	3 215	22 340	32 171	3 235	36 605	26 796	3 256	37 775	28 772	3 277	38 330	28 377	3 300
2 401 291	100 402	2 629 287	2 593 392	94 403	2 844 672	2 823 441	74 289	3 099 771	3 009 729	50 174	3 310 835	3 182 841	93 462	3 504 423

1 497		453	1 562		475	1 625		499	1 692		524	1 767		566
149 545	44 739	11 324	153 636	43 085	16 630	147 055	40 934	17 348	150 217	40 003	17 427	154 750	39 850	17 509
106 705	9 259	18 959	112 379	8 933	10 169	117 601	10 241	11 602	123 437	10 259	11 683	129 698	10 255	11 767
1 070		1 275	1 185		1 338	1 271		1 405	1 360		1 475	1 428		1 549
67 539	40 000	519	73 060	12 000	542	76 803	15 000	567	80 755	15 000	593	85 509	14 000	620
141 075	4 100	290 146	149 306	47 293	301 374	158 685	60 961	328 167	167 261	60 961	335 565	174 654	63 961	343 333
38 351	13 715	485	40 375	7 533	509	48 904	6 274	534	50 495	6 737	561	52 461	6 645	589
96 186	7 000	371	100 945	22 500	390	105 038	9 700	409	110 206	19 407	429	115 390	6 950	451
83 968	80 629	40 130	90 369	41 777	37 524	95 447	54 639	40 673	101 010	67 889	40 712	106 642	42 889	40 753
282 183	142 379	726 088	313 906	166 641	770 991	341 673	155 355	817 167	361 954	159 000	852 395	380 247	172 637	889 459
30 274		41 884	30 973		43 952	31 699		46 118	32 472		48 399	33 283		50 793
867 231	4 000	575 085	930 797	15 000	626 541	988 810	15 000	671 892	1 038 367	9 000	704 455	1 088 667	7 683	738 744
5	-	-	6	97	-	7	81	-	8	87	-	9	86	-
1 865 629	345 821	1 706 719	1 998 499	364 859	1 810 435	2 114 618	368 185	1 936 381	2 219 234	388 343	2 014 218	2 324 505	364 956	2 096 133
9 849	8	96	10 311	10	100	10 667	7	105	11 137	8	111	11 641	8	116
65		7 654	68		6 650	71		7 209	75		7 213	78		7 217
9 914	8	7 750	10 379	10	6 750	10 738	7	7 314	11 212	8	7 324	11 719	8	7 333
19 784	2	287	20 656	2	301	21 491	2	316	22 405	2	332	23 437	2	348
112		225	118		235	123		245	129		257	135		269
19 896	2	512	20 774	2	536	21 614	2	561	22 534	2	589	23 572	2	617
(4 873)	-	3 160	158	10 000	3 317	5 188	10 000	3 482	172	10 000	3 655	181	10 000	3 837
20 863	19 300	735	21 725	25 000	771	22 141	21 388	809	22 748	20 000	850	23 234	20 000	893
15 990	19 300	3 895	21 883	35 000	4 088	27 329	31 388	4 291	22 920	30 000	4 505	23 415	30 000	4 730
1 911 429	365 131	1 718 876	2 051 535	399 871	1 821 809	2 174 299	399 582	1 948 547	2 275 900	418 353	2 026 636	2 383 211	394 966	2 108 813

1 530	25	532	1 082	28	554	1 130	23	577	1 182	25	601	1 238	25	626
4 582		27	4 795		29	4 983		30	5 210		32	5 453		33
10 395		55	10 872		57	11 315		60	11 824		63	12 377		66
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33
8 502		55	8 903		57	9 293		60	9 730		63	10 196		66
27	11	27	29	12	29	30	10	30	31	11	32	33	11	33
4 233		27	4 435		29	4 609		30	4 822		32	5 047		33
8 310		55	8 717		57	9 063		60	9 490		63	9 939		66
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33
176		28	184		29	192		30	201		32	210		33
3 350		-	3 518		-	3 692		-	3 877		-	4 070		-
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721

	OUTSTANDING DEBT - COUNCILLORS - April 2025									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	-	429,21	365,96	12 395,41	13 190,58	No	Notice issued, SMS notification & prepayment water sales still blocked
	71264	Water Rural	1761400	-	273,00	42,00	8 701,27	9 016,27	No	Notice issued, SMS notification & prepayment water sales still blocked
	71269	Rates and Services	2419125	1 674,22	1 849,57	1 752,97	5 553,02	10 829,78	Yes	
	71269	Rates and Services	2283347	1 362,34	1 409,76	1 273,23	1 335,25	5 380,58	No	Blocked electricity prepayment sales still blocked/ Notice issued
	71265	Water Rural	1950358	-	-	42,00	765,54	807,54	No	SMS; Notice emailed & prepayment water sales still blocked
				3 036,56	3 961,54	3 476,16	28 750,49	39 224,75		

OUTSTANDING DEBT - EMPLOYEES - APRIL 2025											
	Debt. no	Initials	Surname	ID	31-60 Days	61-90 Days	91-120 Days	121-150 Days	TOTAL	Arrangement	Acc Type
	2522161	MSS&XF	XULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 510,33	2 050,82	2 153,36	20 851,59	27 566,10		RATES & SERVICES
	30000946	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 532,00	2 515,09	2 485,50	19 520,26	27 052,85	YES	RATES & SERVICES
	1829055	M	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	264,16	220,55	1 512,03	17 808,84	19 805,58	NO	WATER RURAL
	2540812	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 825,90	1 813,27	1 826,16	7 407,81	12 873,14	NO	RATES & SERVICES
	2352520	L&LNC	MTHEMBU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	4 553,66	1 208,48	-	-	5 762,14	NO	RATES & SERVICES
	2226959	FE	NTULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 746,22	3 951,19	2 745,53	675,74	10 118,68	YES	RATES & SERVICES
	2456952	VV	MDLETSHI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	5 539,08	849,99	-	6 389,07	NO	WATER RURAL
	557673	TM&NG	NYOKA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 115,84	2 157,32	1 553,71	-	5 826,87	YES	RATES & SERVICES
	2538161	NT	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	9 633,16	9 633,16	YES	WATER RURAL
	1564296	VP	MPANZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 811,49	1 620,80	692,70	-	4 124,99	YES	RATES & SERVICES
	1763598	WM	MDAMBA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	131,54	-	5 666,11	5 797,65	YES	WATER RURAL
	2283555	NP	MATHE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	3 829,49	3 829,49	YES	RATES & SERVICES
	2558055	SM	ZUNGU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 503,80	-	-	-	1 503,80	NO	RATES & SERVICES
	2212699	TI	MANQELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	582,96	467,29	161,66	2 301,76	3 513,67	NO	RATES & SERVICES
	2496225	SS	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	3 698,49	3 698,49	YES	WATER RURAL
	1843042	M	TEMBE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	167,79	171,43	174,12	2 195,54	2 708,88	YES	WATER RURAL
	546167	NB	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	1 403,05	167,48	865,76	2 436,29	YES	RATES & SERVICES
	2558908	NP	SIBIYA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	2 343,01	-	2 343,01	YES	WATER RURAL
	2462280	SN	MSIMANG	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	14,70	-	1 962,80	1 977,50	YES	WATER RURAL
	2573568	NH	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	1 028,04	57,75	-	1 085,79	YES	RATES & SERVICES
	2335059	E	MSWELI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	564,46	564,46	YES	RATES & SERVICES
	2470587	B&ZZ	MAJOLA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	319,62	-	-	6,46	326,08	NO	WATER RURAL

					2 574,17	3 084,51	2 904,02	11 595,27	158 937,69		

Other
ARRANGEMENT
Prepayment Blocked
AWAIT WATER REBATE
Prepayment Blocked
AWAIT WATER REBATE
ARRANGEMENT
TO BE DEDUCTED FROM SALARY
Prepayment Blocked
SALARY DEDUCTION R1000
ARRANGEMENT
SALARY DEDUCTION R270
ARRANGEMENT
Prepayment Blocked
Prepayment Blocked
SALARY DEDUCTION FOR R500
TO BE DEDUCTED FROM SALARY
ARRANGEMENT
ARRANGEMENT
SALARY DEDUCTION R100
ARRANGEMENT
ARRANGEMENT
TO BE DEDUCTED MAY



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Municipal Finance Management Act No. 56 of

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

Template for Calculation of Uniform Financial Ratios and Norms

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "							
1. FINANCIAL POSITION							
A. Asset Management/Utilisation							
1	Capital Expenditure to Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	8% 4 535 002 404 573	Please refer to page 2 of MFMA Circular No. 71	
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% - 7 725 987 90 913 127 075	Please refer to page 3 of MFMA Circular No. 71	
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	5% 404 573 7 725 987 90 913	Please refer to page 4 of MFMA Circular No. 71	
B. Debtors Management							
1	Collection Rate	((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	95%	Gross Debtors closing balance Gross Debtors opening balance Bad debts written Off Billed Revenue	99% 952 785 922 919 8 082 3 255 298	Please refer to page 5 of MFMA Circular No. 71	
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	100%	Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2% 8 082 347 650	Please refer to page 5 of MFMA Circular No. 71	
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	30 days	Gross debtors Bad debts Provision Billed Revenue	69 days 952 785 347 650 3 255 298	Please refer to page 6 of MFMA Circular No. 71	
C. Liquidity Management							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	1 - 3 Months	Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	2 Month 554 189 57 376 - 3 670 754	Please refer to page 7 of MFMA Circular No. 71	
2	Current Ratio	Current Assets / Current Liabilities	1.5 - 2:1	Current Assets Current Liabilities	1.52 1 418 744 934 967	Please refer to page 7 of MFMA Circular No. 71	
D. Liability Management							
1	Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	6% 161 055 96 411 4 535 002 -	Please refer to page 8 of MFMA Circular No. 71	
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	45%	Total Debt Total Operating Revenue Operational Conditional Grants	59% 1 946 332 4 450 547 578 131	Please refer to page 9 of MFMA Circular No. 71	

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	2470% Cash and cash Equivalents 554 189 Bank Overdraft - Short Term Investment - Long Term Investment - Unspent Grants 57 376 Net Assets 6 403 300 Share Premium - Share Capital - Revaluation Reserve - Fair Value Adjustment Reserve - Accumulated Surplus 6 383 189	Please refer to page 9 of MFMA Circular No. 71	
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2. FINANCIAL PERFORMANCE**A. Efficiency**

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	-2% Total Operating Revenue 4 450 547 Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is) - Total Operating Expenditure 4 535 002 Taxation Expense -	Please refer to page 10 of MFMA Circular No. 71	
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%	5% Total Electricity Revenue 2 008 740 Total Electricity Expenditure 1 906 294	Please refer to page 10 of MFMA Circular No. 71	
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	-9% Total Water Revenue 1 052 448 Total Water Expenditure 1 102 068	Please refer to page 11 of MFMA Circular No. 71	
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%	249% Total Refuse Revenue 213 022 Total Refuse Expenditure 160 868	Please refer to page 12 of MFMA Circular No. 71	

5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%	-18% Total Sanitation and Water Waste Revenue 243 871 Total Sanitation and Water Waste Expenditure 282 612	Please refer to page 12 of MFMA Circular No. 71	
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B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%	8% Number of units purchased and/or generated 927 720 Number of units sold 857 873	Please refer to page 13 of MFMA Circular No. 71	
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	55% Number of kilolitres purchased and/or purified 60 112 Number of kilolitres sold 27 286	Please refer to page 13 of MFMA Circular No. 71	

C. Revenue Management**D. Expenditure Management**

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days	21 days Trade Creditors 168 463 Contracted Services 379 595 Inventory consumed 372 472 General expenses 293 128 Bulk Purchases 1 485 904 Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment) 404 573	Please refer to page 16 of MFMA Circular No. 71	
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councilors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%	22% Employee/personnel related cost 948 543 Councilors Remuneration 28 239 Total Operating Expenditure 4 535 002 Taxation Expense -	Please refer to page 17 of MFMA Circular No. 71	
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%	8% Contracted Services 379 595 Total Operating Expenditure 4 535 002 Taxation Expense -	Please refer to page 17 of MFMA Circular No. 71	

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None	63% Internally generated funds 31 446 Borrowings 224 096 Total Capital Expenditure 404 573	Please refer to page 18 of MFMA Circular No. 71	
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2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None	Internally generated funds	8%	Please refer to page 18 of MFMA Circular No. 71	
						31 446		
					Total Capital Expenditure	404 573		
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		90%	Please refer to page 18 of MFMA Circular No. 71	
					Total Revenue	4 450 547		
					Government grant and subsidies	578 133		
					Public contributions and Donations	-		
					Capital Grants	166 948		
3. BUDGET IMPLEMENTATION								
1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		82%	Please refer to page 19 of MFMA Circular No. 71	
					Actual Capital Expenditure	404 573		
					Budget Capital Expenditure	495 245		
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		99%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Expenditure	4 535 002		
					Budget Operating Expenditure	4 582 997		
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Revenue	4 450 547		
					Budget Operating Revenue	4 449 830		
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		101%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	3 255 298		
					Budget Service Charges and Property Rates Revenue	3 227 608		