COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Budget 2023/24	Budget 2024/25	Budget 2025/26
	Actual	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	44 648	48 466	56 290	50 637	46 389	34 761	53 112	73 866	65 180	57 913	73 918	63 397	952 320	741 186	789 362
Service Charges - Electricity Revenue	148 363	177 179	135 371	197 302	161 219	187 537	192 211	194 135	201 064	190 274	237 168	223 302	3 200 819	2 619 522	2 881 475
Service Charges - Water Revenue	23 724	98 383	23 834	41 661	52 016	53 385	37 959	42 635	72 820	39 895	55 273	46 099	871 552	676 171	730 265
Service Charges - Waste Water Management	9 949	10 454	9 068	9 980	10 076	8 158	10 949	10 786	10 440	6 313	15 111	15 044	177 933	141 247	177 972
Service Charges - Waste Management	4 459	4 463	4 134	3 765	4 415	9 926	13 498	8 130	6 151	4 899	10 164	7 418	144 527	130 686	141 135
Rent of Facilities and Equipment	474	1 014	326	464	576	1 782	1 642	1 641	1 810	1 354	1 958	2 714	21 233	20 794	24 309
Interest and Investments income	2 569	1 341	2 262	(709)	2 459	5 375	5 375	5 375	5 375	5 375	5 375	5 375	72 437	67 015	68 916
Interest earned - Outstanding Debtors				-	162	-	-	-	-	-	-	-	162	-	-
Fines	277	160	276	265	694	1 475	987	884	163	582	629	915	11 122	9 734	10 026
Licenses and Permits				-		-	-	-	-	-	-	-	-	-	-
Income For Agency Services		2 615		-	1 082	2 209	-	-	-	-	-	-	14 648	11 280	11 618
Grants and Subsidies Operating	217 025	6 731	66 678	-	1 390	188 314	84	927	133 765	-	-	-	843 651	597 533	639 714
Other Revenue	102 721	75 866		69 204	51 450	5 143	4 713	4 563	4 142	4 006	3 866	4 524	352 021	54 673	56 709
Grants and Subsidies Capital	-	26 000		-		51 052	516	-	61 061	-	-	-	244 837	199 536	213 572
Gain on disposal of PPE	-			-		-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	**554 209**	**452 672**	**298 239**	**372 569**	**331 928**	**549 117**	**321 046**	**342 942**	**561 971**	**310 611**	**403 462**	**368 788**	**6 907 262**	**5 269 377**	**5 745 073**

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE

			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																				
FX003001003	AR	Pollution Control	667	-	6	437		6	439		6	446	-	6	444	-	6	654	-	1
FX005001010	BN	Property Services	63	-	36	64		36	64		48	40	-	26	87	-	38	128	-	229
FX005001014	BR	Valuation Service	192	-	3	216		4	412		4	227	-	3	458	-	3	577	-	-
FX007001001	BT	Housing	2 504	-	188	32 579		4 420	13 840		30 312	16 602	-	25 465	2 493	-	620	2 525	-	273
FX009001004	BW	Licensing and Regulation	97	-	5	141		7	64		12	64	-	8	64	-	33	101	-	-
FX009002006	BX	Tourism	324	-	3	270		3	251		3	272	-	3	251	-	3	282	-	-
FX010001001	BY	Billboards	191	-	3	150		3	143		3	142	-	3	195	-	3	267	-	-
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 792	-	22	1 833		22	1 628		22	1 831	-	22	1 664	-	22	3 811	-	-
FX010001004	CA	Development Facilitation	29	-	165	464		164	629		163	445	-	163	476	-	164	449	-	132
FX010001005	CC	Economic Development/Planning	2 013	-	32	2 087	1 491	32	2 075	15	32	2 403	1 242	32	2 074	3	45	2 906	2 571	1 600
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 105	-	184	1 971		95	2 030		101	2 063	-	103	2 012	-	221	2 082	-	180
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	391	-	-	265			170		825	238	-	238	222	-	222	251	-	1 390
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	331	-	5	356		5	435		5	389	-	5	421	-	5	460	-	-
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			**10 699**	**-**	**652**	**40 833**	**1 491**	**4 797**	**22 180**	**15**	**31 536**	**25 162**	**1 242**	**26 077**	**10 861**	**3**	**1 385**	**14 493**	**2 571**	**3 805**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																				
Community Services, Health and Public Safety																				
FX001002008	AH	Disaster Management	199	-	2	226		2	179		2	291		2	288	-	2	366	35	-
FX011001005	CK	Fire Fighting and Protection	8 935	-	194	8 758		156	9 854	7	150	9 005		1 542	10 652	-	158	9 456	200	89
FX012001005	CP	Taxi Ranks	487	-	1	455	2 715	1	496		3 414	498		1	467	-	1	465	2 500	7 967
FX014001003	DC	Solid Waste Removal	8 456	-	51 157	11 648	1 936	9 326	11 574		12 422	11 035		9 771	16 330	-	10 039	13 140	1 500	45 688
FX014001004	DE	Street Cleansing	3 402	-	84	3 472		84	3 585		84	3 734		84	3 796	-	84	4 600	-	1
FX015001001	DF	Public Toilets	213	-	3	144		3	177		3	172		3	184	-	3	195	-	-
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	414	-	2	421		2	416		2	508		2	459	-	2	427	-	-
Community Services, Health and Public Safety Total			**22 106**	**-**	**51 443**	**25 124**	**4 651**	**9 574**	**26 281**	**7**	**16 077**	**25 243**	**-**	**11 405**	**32 176**	**-**	**10 289**	**28 649**	**4 235**	**53 745**
Protection services																				
FX005001012	BP	Security Services	2 576	-	38	3 043		38	3 424		38	2 387	-	38	2 577	-	38	3 183	-	-
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	7 090	-	154	6 925		110	7 480	4	857	6 125	-	432	8 024	11	417	7 506	70	1 900
FX012002001	CR	Road and Traffic Regulation	1 778	-	114	1 834		2 692	1 679		(526)	1 715	-	1 468	1 735	15	1 096	1 795	5	2 017
FX011001006	CU	Public Safety Licensing and Control of Animals	11	-	-	139			75			75	-	-	75	-	-	80	-	-

			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			**11 455**	**-**	**306**	**11 941**	**-**	**2 840**	**12 658**	**4**	**369**	**10 302**	**-**	**1 938**	**12 411**	**26**	**1 551**	**12 564**	**75**	**3 917**
Recreation and Environmental services																				
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 049	-	53	1 470		46	1 242		43	1 223	-	58	1 356	-	55	1 644	500	122
FX001001005002	AC	Halls	2 657	-	110	3 291		109	3 914		88	3 334	-	68	2 954	148	91	3 590	550	62
FX001001006001	AE	Libraries and Archives	2 814	-	54	3 278		87	3 234		57	3 218	-	66	3 091	-	9 694	3 260	-	10 378
FX001001006002	AF	Cyber Cadets	226	-		237			241		699	405	-	404	231	-	230	256	-	2 033
FX001001008	AG	Museums and Art Galleries	304	-	5	350		6	368		6	339	-	5	328	-	5	385	10	267
FX013001001	CS	Beaches and Jetties	328	-	16	2 419		16	2 244		16	1 244	-	16	1 927	-	16	2 509	150	6
FX013001002	CT	Community Parks (including Nurseries)	7 988	-	4 936	9 172		673	8 794		(3 689)	8 775	109	678	7 956	79	672	10 047	-	144
FX001002007	CV	Cultural Matters	172	-	1	752		1	851		1	574	-	1	368	-	1	2 343	-	-
FX013002003001	CW	Recreational Facilities - Caravan Park		-								-	-	-	-	-	-	-	-	47
FX013002003002	CX	Recreational Facilities - Parks Administration	884	-	12	891		12	890		12	872	-	12	955	-	12	949	-	-
FX013002003003	CY	Recreational Facilities - Swimming Pools	2 436	-	33	2 806		33	2 511	3 383	33	2 785	5 331	4 524	2 843	560	129	3 070	1 150	88
FX013002004001	CZ	Sport Development and Sportfields	1 806	586	154	2 690	2 150	153	2 857		153	3 843	-	153	2 058	514	153	2 628	300	55
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 116	(3 111)	-	907	10 908		981	2 621	-	1 004	8 298	-	980	7 440	-	1 128	-	-
			21 780	**(2 525)**	**5 374**	**28 263**	**13 058**	**1 136**	**28 127**	**6 004**	**(2 581)**	**27 616**	**13 738**	**5 985**	**25 047**	**8 741**	**11 058**	**31 809**	**2 660**	**13 202**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			**55 341**	**(2 525)**	**57 123**	**65 328**	**17 709**	**13 550**	**67 066**	**6 015**	**13 865**	**63 161**	**13 738**	**19 328**	**69 634**	**8 767**	**22 898**	**73 022**	**6 970**	**70 864**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																				
Administration																				
FX001001005003	AD	Municipal Buildings	48	(2 223)	7	1 265	1 968	7	1 789	2 557	7	473	60	7	556	224	7	768	2 500	242
FX005001001	BB	Administrative and Corporate Support	(77)	-	49	(74)		49	134		49	199	-	49	313	-	49	184	-	-
FX009001002	BV	Air Transport	751	(4 148)	5	1 637	4 590	1 939	2 182		(1 936)	1 186	1 637	288	2 122	-	8	1 979	-	1 000
Administration Total			**722**	**(6 371)**	**61**	**2 828**	**6 558**	**1 995**	**4 105**	**2 557**	**(1 880)**	**1 858**	**1 697**	**344**	**2 991**	**224**	**64**	**2 931**	**2 500**	**1 242**
Legal Services																				
FX005001008	BL	Legal Services	1 032	-	8	1 095		8	1 011		8	1 084	-	8	1 038	-	8	966	-	-
Legal Services Total			**1 032**	**-**	**8**	**1 095**	**-**	**8**	**1 011**	**-**	**8**	**1 084**	**-**	**8**	**1 038**	**-**	**8**	**966**	**-**	**-**
Information Technology																				
FX005001007	BK	Information Technology	(7 090)	-	28	(3 139)		28	27 527	301	28	10 834	244	28	19 644	38	28	4 260	1 499	46
Information Technology Total			**(7 090)**	**-**	**28**	**(3 139)**	**-**	**28**	**27 527**	**301**	**28**	**10 834**	**244**	**28**	**19 644**	**38**	**28**	**4 260**	**1 499**	**46**

			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																				
FX005001006001	BG	Human Resources	142	-	26	(18)		26	55		26	(148)	-	26	(167)	-	26	122	-	-
FX005001006002	BH	Management Services	296	-	6	283		6	287		6	287	-	6	289	-	6	483	-	-
FX005001006003	BI	Occupational Clinic	61	-	12	(152)		14	161		12	161	-	15	141	20	12	99	61	5
FX005001006004	BJ	Training and Industrial Relations	(116)	-	30	179		30	84		30	147	-	30	172	-	30	547	-	1
Human Resources Total			**383**	**-**	**74**	**292**	**-**	**76**	**587**	**-**	**74**	**447**	**-**	**77**	**435**	**20**	**74**	**1 251**	**61**	**6**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			**(4 953)**	**(6 371)**	**171**	**1 076**	**6 558**	**2 107**	**33 230**	**2 858**	**(1 770)**	**14 223**	**1 941**	**457**	**24 108**	**282**	**174**	**9 408**	**4 060**	**1 294**
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																				
FX005001013	BQ	Supply Chain Management	(338)		153	(141)		62	2 566		67	207		150	(92)	-	592	556	-	119
FX005002001	BS	Asset Management	269		6	194		6	213		6	215		6	197	-	6	293	-	-
FX005001004001	DR	Financial Management Grant Interns	54			230			122		406	135		135	131	-	131	-	-	-
FX005001004002	DS	Revenue and Expenditure	(11 905)		203 775	(8 920)		63 991	(7 163)		55 763	(8 262)		31 044	(7 378)	16	62 831	352	-	111 535
FX005001004003	DT	Finance	1 139		4	756		4	598		4	685		4	213	-	4	673	-	-
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			**(10 781)**	**-**	**203 938**	**(7 881)**	**-**	**64 063**	**(3 664)**	**-**	**56 246**	**(7 020)**	**-**	**31 339**	**(6 929)**	**16**	**63 564**	**1 874**	**-**	**111 654**
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																				
Electrical Supply Service																				
FX002001001001	AI	Marketing and Customer relations	2 084		34	2 129		34	2 912		34	2 168	-	34	2 398	-	34	2 788	-	-
FX002001001002	AJ	Administration	155 549		1	161 345		1	96 086		1	106 575	-	1	112 755	-	1	111 588	-	-
FX002001001004	AL	Electricity Distribution	23 067	(5 458)	238 589	23 366	6 625	187 546	24 974	(1 546)	195 737	24 869	24 351	160 254	25 317	-	103 174	24 717	5 500	193 812
FX002001001005	AN	Electricity Planning	1 500		26	1 436		26	1 408		26	1 529	-	26	1 405	5 071	26	1 489	-	7
FX002001002001	AP	Street Lighting	1 867		21	2 664		21	1 967	379	326	1 963	-	21	1 813	-	21	2 516	-	-
FX002001002002	AQ	Process Control Systems	(617)		9	3 446		9	2 674		9	3 138	-	9	1 258	-	9	3 193	-	2
FX005001005	BF	Fleet Management	8 098		38	8 694		38	6 829	14 549	2 232	8 457	80	38	6 928	-	38	5 151	6 930	235
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			**191 548**	**(5 458)**	**238 718**	**203 080**	**6 625**	**187 675**	**136 850**	**13 382**	**198 365**	**148 699**	**24 431**	**160 383**	**151 874**	**5 071**	**103 303**	**151 442**	**12 430**	**194 056**

			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																				
Civil Engineering Services																				
FX012001004001	CM	Roads - Railway Sidings	9		429	11			154			10	-	-	10	-	-	159	-	32
FX012001004002	CN	Roads - Urban Roads	13 109	3 334	74	13 567	5 666	74	12 741	1 013	10 811	13 415	14 322	7 991	13 159	463	(524)	13 987	1 500	3 211
FX012001004003	CO	Roads - Rural Roads	6 412		71	8 303		71	12 167		6 399	7 005	-	(1 102)	11 196	-	2 450	6 730	2 500	5 762
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	90		176	63			61			63	-	529	61	-	-	68	-	200
FX015001002002	DH	Sewerage - Pumpstations	9 023	(13)	28	4 145	14 440	28	4	1 523	28	4 764	-	28	4 934	15 457	28	6 117	-	5
FX015001002003	DI	Sewerage - Sewerage Network	11 186		55 905	11 930	2 059	10 121	12 132	2 946	15 793	11 525	1 460	12 486	11 786	-	9 977	11 496	14 000	62 011
FX015001003	DJ	Storm Water Management	2 019		1	2 178		1	2 301		1	2 280	-	1	2 500	-	1	2 849	600	-
FX015001004	DK	Treatment	4 321	1 670	22	6 395	2 088	22	5 330	571	22	6 241	9 074	22	5 768	5 447	22	7 305	-	-
FX016001002001	DM	Water Distribution - Rural Water	10 987		63	7 304	4 123	63	6 202	1 663	6 766	8 925	17 043	706	6 223	2 084	2 219	8 316	1 000	3 200
FX016001002002	DN	Water Distribution - Urban Water	23 915	18 432	55 060	29 554	38 802	61 086	18 508	38 361	96 535	19 835	12 680	66 170	18 530	6 856	32	20 010	21 000	64 513
FX016001002004	DP	Water Treatment - Clarified Water	2 816		3 169	3 014		3 251	2 993		3 482	2 911	-	3 900	2 551	-	2 846	2 408	-	2 779
FX016001002005	DQ	Water Treatment - Purification works	84 846		51 744	92 233	822	58 569	66 688	16 800	39 537	79 662	862	48 406	90 303	-	63 268	59 077	-	36 997
FX003001002	DU	Coastal Protection	3			2			3	138		3	12	-	3	-	-	3	-	-
Civil Engineering Services Total			**168 736**	**23 423**	**166 742**	**178 699**	**68 000**	**133 286**	**139 284**	**63 015**	**179 374**	**156 639**	**55 453**	**139 137**	**167 024**	**30 307**	**80 319**	**138 525**	**40 600**	**178 710**
Engineering Services																				
FX010001007001	CE	Project Management Unit - Administration	554		13	686		13	642		13	749	-	13	669	-	13	796	5	-
FX010001007005	CI	Project Management Unit - PMU	(366)		14	(375)		14	(273)		14	(325)	-	14	(284)	-	14	(1)	-	2 451
Engineering Services Total			**188**	**-**	**27**	**311**	**-**	**27**	**369**	**-**	**27**	**424**	**-**	**27**	**385**	**-**	**27**	**795**	**5**	**2 451**
Infrastructure and Facilities Management																				
FX001001005001	AB	Buildings Maintenance	1 477		24	1 435		24	1 410		24	1 510	-	24	1 460	-	24	1 601	-	-
FX010001007002	CF	Project Management Unit - Asset Management	(425)		23	(486)		22	(446)		21	(455)	-	21	(234)	-	23	41	-	2
Infrastructure and Facilities Management Total			**1 052**	**-**	**47**	**949**	**-**	**46**	**964**	**-**	**45**	**1 055**	**-**	**45**	**1 226**	**-**	**47**	**1 642**	**-**	**2**
Infrastructure Support Services																				
FX016001001003	DL	Water Treatment - Scientific Services	(430)		32	(705)		32	(326)		32	(507)	-	32	(342)	-	32	(56)	-	710
FX016001002003	DO	Water Distribution - Water Demand Management	1 671	(4 535)	7	1 233	3 377	7	1 423	320	7	1 446	4 326	7	1 502	-	7	1 888	3 000	-
Infrastructure Support Services Total			**1 241**	**(4 535)**	**39**	**528**	**3 377**	**39**	**1 097**	**320**	**39**	**939**	**4 326**	**39**	**1 160**	**-**	**39**	**1 832**	**3 000**	**710**
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			**171 217**	**18 888**	**166 855**	**180 487**	**71 377**	**133 398**	**141 714**	**63 335**	**179 485**	**159 057**	**59 779**	**139 248**	**169 795**	**30 307**	**80 432**	**142 794**	**43 605**	**181 873**

			Jul-23			Aug-23			Sep-23			Oct-23			Nov-23			Dec-23		
			Actual			Actual			Actual			Actual			Actual			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																				
FX004001001001	AS	Mayor and Council	8 867		47	(2 084)		48	(954)		48	(1 379)	-	49	(351)	-	48	928	-	38
FX004001002001	AU	DMM - Corporate Services	137		2	195		2	281		2	261	-	2	277	-	2	320	-	-
FX004001002002	AV	DMM - ITS	539		3	579		3	559		3	559	-	3	625	-	3	678	-	-
FX004001002003	AW	DMM - City Development	515		1	343		1	317		1	326	-	1	227	-	1	357	-	-
FX004001002004	AX	DMM - Community Services	554		4	589		4	504		4	495	-	4	387	-	4	513	-	-
FX004001002005	AY	Municipal Manager	(70)		2	(22)		2	(39)		2	(44)	-	2	(47)	-	2	(35)	-	-
FX004001002007	BA	Performance Management	289		4	294		4	592		4	291	-	4	299	-	4	412	-	-
FX004001002008	BC	DMM - Chief Operations Officer	483		5	635		5	655		5	603	-	5	554	-	5	636	-	-
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	594		236	1 030		(873)	692		887	705	-	277	734	-	698	829	-	433
FX005001011	BO	Risk Management	286		5	250		5	239		5	725	-	5	303	-	5	449	-	-
FX008001001	BU	Governance Function	(635)		6	(619)		6	(570)		6	(554)	-	6	1 110	-	6	211	-	-
FX004001002009	DV	Research, Knowledge Management and Innovation	-			115			156		-	192	-	-	293	-	-	-		
FX004001002010	DW	Mayoral Support Services	282		5	256		5	244		5	152	-	5	266	-	5	481		
OFFICE OF THE MUNICIPAL MANAGER Total			**11 841**	**-**	**320**	**1 561**	**-**	**(788)**	**2 676**	**-**	**972**	**2 332**	**-**	**363**	**4 677**	**-**	**783**	**5 779**	**-**	**471**
TOTAL			**424 912**	**4 534**	**667 777**	**484 484**	**103 760**	**404 802**	**400 052**	**85 605**	**478 699**	**405 614**	**101 131**	**377 195**	**424 020**	**44 446**	**272 539**	**398 812**	**69 636**	**564 017**

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND C																				
			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																				
FX003001003	AR	Pollution Control	633	-	1	807	-	1	632	-	1	819	-	1	663	-	1	884	-	77
FX005001010	BN	Property Services	128	-	144	128	-	144	128	-	27	44	-	90	62	-	98	43	-	146
FX005001014	BR	Valuation Service	183	-	-	183	-	-	579	-	-	183	-	-	183	-	-	541	-	41
FX007001001	BT	Housing	2 402	-	171	2 358	-	171	2 632	-	1 282	2 353	-	108	2 466	-	117	2 869	-	469
FX009001004	BW	Licensing and Regulation	101	-	1	101	-	-	101	-	-	101	-	-	102	-	-	121	-	26
FX009002006	BX	Tourism	254	-	-	254	-	-	280	-	-	254	-	-	253	-	-	299	-	33
FX010001001	BY	Billboards	141	-	-	141	-	-	265	-	-	141	-	-	140	-	-	237	-	31
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 974	-	-	1 859	-	-	2 093	-	-	3 017	-	-	1 911	-	-	2 437	-	261
FX010001004	CA	Development Facilitation	365	-	83	366	-	83	449	-	15	366	-	52	366	-	57	365	-	85
FX010001005	CC	Economic Development/Planning	2 256	1 881	-	2 582	-	-	2 312	-	1 500	2 433	2 500	-	2 330	2 500	-	3 046	10	385
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	1 950	-	115	2 009	-	111	1 974	-	21	1 894	-	72	1 893	-	77	2 516	-	559
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	251	-	-	250	-	927	250	-	-	250	-	-	250	-	-	339	-	-
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	382	-	-	422	-	-	408	-	-	381	-	-	381	-	-	472	-	65
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			**11 020**	**1 881**	**515**	**11 460**	**-**	**1 437**	**12 103**	**-**	**2 846**	**12 236**	**2 500**	**323**	**11 000**	**2 500**	**350**	**14 169**	**10**	**2 178**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																				
Community Services, Health and Public Safety																				
FX001002008	AH	Disaster Management	318	-	-	295	-	-	446	-	-	307	-	-	294	-	-	358	-	29
FX011001005	CK	Fire Fighting and Protection	9 078	50	58	8 999	500	57	8 989	-	14	8 908	50	38	8 800	266	41	10 579	-	1 746
FX012001005	CP	Taxi Ranks	458	5 000	1	464	2 500	1	504	3 000	7 469	454	5 500	1	497	7 391	1	508	1 000	16
FX014001003	DC	Solid Waste Removal	13 707	-	12 583	13 405	-	7 581	12 496	-	33 955	12 102	-	4 568	12 261	-	9 475	14 351	-	8 591
FX014001004	DE	Street Cleansing	4 415	-	1	4 119	-	1	4 338	-	1	4 047	-	1	4 114	-	1	4 679	-	1 002
FX015001001	DF	Public Toilets	185	-	-	183	-	-	228	-	-	184	-	-	196	-	-	227	-	32
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	505	-	-	497	-	-	477	-	-	497	-	-	581	-	-	512	-	27
Community Services, Health and Public Safety Total			**28 666**	**5 050**	**12 643**	**27 962**	**3 000**	**7 640**	**27 478**	**3 000**	**41 439**	**26 499**	**5 550**	**4 608**	**26 743**	**7 657**	**9 518**	**31 214**	**1 000**	**11 443**
Protection services																				
FX005001012	BP	Security Services	2 808	5	-	3 098	-	-	2 680	-	-	2 717	-	-	2 661	-	-	3 219	-	461
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	7 646	-	1 192	7 680	20	1 191	8 098	-	213	7 860	-	752	7 269	-	812	8 516	-	2 519
FX012002001	CR	Road and Traffic Regulation	1 830	-	1	1 780	5	1	1 754	-	1	1 721	5	1	1 806	2	1	2 176	2	412
FX011001006	CU	Public Safety Licensing and Control of Animals	80	-	-	80	-	-	80	-	-	81	-	-	81	-	-	88	-	-

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			**12 364**	**5**	**1 193**	**12 638**	**25**	**1 192**	**12 612**	**-**	**214**	**12 379**	**5**	**753**	**11 817**	**2**	**813**	**13 999**	**2**	**3 392**
Recreation and Environmental services																				
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 509	500	77	1 343	500	76	1 608	500	14	1 295	-	48	1 315	-	52	2 098	-	207
FX001001005002	AC	Halls	3 363	-	59	3 523	-	69	3 379	1 500	82	3 615	3 000	35	3 597	-	75	4 054	3 500	495
FX001001006001	AE	Libraries and Archives	2 879	211	54	3 305	-	38	2 956	-	14	3 370	50	29	2 948	-	34	4 662	-	569
FX001001006002	AF	Cyber Cadets	256	-	-	256	-	-	256	-	-	256	-	-	256	-	-	254	-	-
FX001001008	AG	Museums and Art Galleries	347	-	12	343	-	12	389	-	3	407	-	8	390	-	8	448	10	74
FX013001001	CS	Beaches and Jetties	2 202	100	6	2 592	150	6	2 265	100	6	1 999	20	7	2 164	-	7	2 281	-	194
FX013001002	CT	Community Parks (including Nurseries)	9 031	-	139	8 087	450	162	8 980	-	197	8 248	500	79	8 387	-	180	8 716	-	1 181
FX001002007	CV	Cultural Matters	416	-	-	421	-	-	732	-	-	511	-	-	564	-	-	422	-	16
FX013002003001	CW	Recreational Facilities - Caravan Park	-	-	45	-	-	53	-	-	65	-	-	26	-	-	60	-	-	80
FX013002003002	CX	Recreational Facilities - Parks Administration	951	-	-	923	-	-	931	-	-	951	-	-	988	-	-	1 371	-	140
FX013002003003	CY	Recreational Facilities - Swimming Pools	2 773	2 016	56	2 726	500	56	2 848	800	11	2 992	2 150	36	2 880	1 170	39	3 025	400	453
FX013002004001	CZ	Sport Development and Sportfields	2 697	1 100	53	2 745	900	62	2 730	300	75	2 721	-	30	2 617	-	69	2 805	-	363
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 129	-	-	1 073	-	-	1 128	-	-	1 133	-	-	1 127	-	-	1 150	-	-
			27 553	**3 927**	**501**	**27 337**	**2 500**	**534**	**28 202**	**3 200**	**467**	**27 498**	**5 720**	**298**	**27 233**	**1 170**	**524**	**31 286**	**3 910**	**3 772**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			**68 583**	**8 982**	**14 337**	**67 937**	**5 525**	**9 366**	**68 292**	**6 200**	**42 120**	**66 376**	**11 275**	**5 659**	**65 793**	**8 829**	**10 855**	**76 499**	**4 912**	**18 607**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																				
Administration																				
FX001001005003	AD	Municipal Buildings	905	5 000	234	736	4 239	271	1 083	5 000	326	2 354	-	140	1 312	-	299	1 619	6 325	486
FX005001001	BB	Administrative and Corporate Support	46	-	-	129	-	-	13	-	-	45	-	-	18	-	-	556	-	590
FX009001002	BV	Air Transport	1 704	-	899	1 699	-	802	1 692	-	813	1 760	-	877	1 433	-	1 009	1 979	-	1 430
Administration Total			**2 655**	**5 000**	**1 133**	**2 564**	**4 239**	**1 073**	**2 788**	**5 000**	**1 139**	**4 159**	**-**	**1 017**	**2 763**	**-**	**1 308**	**4 154**	**6 325**	**2 506**
Legal Services																				
FX005001008	BL	Legal Services	947	-	-	853	-	-	945	-	-	909	-	-	893	-	-	998	-	99
Legal Services Total			**947**	**-**	**-**	**853**	**-**	**-**	**945**	**-**	**-**	**909**	**-**	**-**	**893**	**-**	**-**	**998**	**-**	**99**
Information Technology																				
FX005001007	BK	Information Technology	3 926	-	46	3 755	1 500	46	3 924	1 000	46	3 786	1 000	47	3 580	600	47	4 782	-	386
Information Technology Total			**3 926**	**-**	**46**	**3 755**	**1 500**	**46**	**3 924**	**1 000**	**46**	**3 786**	**1 000**	**47**	**3 580**	**600**	**47**	**4 782**	**-**	**386**

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																				
FX005001006001	BG	Human Resources	392	-	-	136	-	-	326	3	-	177	-	-	132	-	-	389	-	306
FX005001006002	BH	Management Services	400	-	-	404	-	-	403	-	-	402	1	-	401	-	-	532	-	67
FX005001006003	BI	Occupational Clinic	190	-	4	173	50	4	209	-	1	57	100	2	216	-	2	709	-	119
FX005001006004	BJ	Training and Industrial Relations	35	-	1	270	-	1	539	-	958	186	-	1	(85)	-	1	965	-	363
Human Resources Total			**1 017**	**-**	**5**	**983**	**50**	**5**	**1 477**	**3**	**959**	**822**	**101**	**3**	**664**	**-**	**3**	**2 595**	**-**	**855**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			**8 545**	**5 000**	**1 184**	**8 155**	**5 789**	**1 124**	**9 134**	**6 003**	**2 144**	**9 676**	**1 101**	**1 067**	**7 900**	**600**	**1 358**	**12 529**	**6 325**	**3 846**
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																				
FX005001013	BQ	Supply Chain Management	19	-	74	33	-	74	(23)	-	14	66	-	47	25	-	51	661	-	594
FX005002001	BS	Asset Management	250	-	-	250	-	-	257	-	-	297	-	-	251	-	-	341	-	73
FX005001004001	DR	Financial Management Grant Interns	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2 449	-	-
FX005001004002	DS	Revenue and Expenditure	1 603	-	61 507	(394)	63	83 011	1 902	-	126 133	40	-	66 305	2 353	-	83 016	8 724	-	74 293
FX005001004003	DT	Finance	773	-	-	645	-	-	980	-	-	646	-	-	1 024	-	-	1 221	-	46
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			**2 645**	**-**	**61 581**	**534**	**63**	**83 085**	**3 116**	**-**	**126 147**	**1 049**	**-**	**66 352**	**3 653**	**-**	**83 067**	**13 396**	**-**	**75 006**
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																				
Electrical Supply Service																				
FX002001001001	AI	Marketing and Customer relations	3 179	-	-	2 694	8	-	2 844	-	-	2 582	-	-	2 447	-	-	4 167	-	404
FX002001001002	AJ	Administration	116 534	-	-	107 313	-	-	114 176	-	-	105 315	-	-	119 047	-	-	173 379	-	7
FX002001001004	AL	Electricity Distribution	25 573	7 277	173 812	23 626	7 000	175 455	25 406	26 050	201 408	24 086	15 319	171 930	24 027	13 824	214 281	29 901	10 947	202 818
FX002001001005	AN	Electricity Planning	1 567	-	7	1 641	-	7	1 604	-	7	1 518	-	7	1 524	-	7	1 926	-	316
FX002001002001	AP	Street Lighting	2 955	-	516	2 282	-	-	2 568	2 738	-	2 364	-	-	2 636	4 500	-	2 488	3 800	246
FX002001002002	AQ	Process Control Systems	3 240	-	2	3 101	-	2	3 085	-	2	3 077	1 000	2	3 094	2 290	2	3 763	682	102
FX005001005	BF	Fleet Management	5 393	10 395	235	5 450	5 753	235	6 643	5 389	235	7 610	8 614	235	6 136	4 457	235	8 834	6 000	690
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			**158 441**	**17 672**	**174 572**	**146 107**	**12 761**	**175 699**	**156 326**	**34 177**	**201 652**	**146 552**	**24 933**	**172 174**	**158 911**	**25 071**	**214 525**	**224 458**	**21 429**	**204 583**

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																				
Civil Engineering Services																				
FX012001004001	CM	Roads - Railway Sidings	101	-	31	8	-	36	9	-	44	27	-	18	10	-	40	9	-	54
FX012001004002	CN	Roads - Urban Roads	13 842	2 600	11	13 441	11 800	11	13 275	3 100	3 011	13 232	11 500	11	13 026	5 000	12	13 844	24 400	902
FX012001004003	CO	Roads - Rural Roads	7 541	1 000	-	7 488	5 000	-	8 308	5 000	5 402	7 646	2 500	-	9 038	2 500	-	10 058	4 006	858
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	68	-	200	68	-	200	68	-	-	69	-	-	69	-	-	70	-	-
FX015001002002	DH	Sewerage - Pumpstations	5 768	-	4	4 823	-	5	5 123	4 000	5	4 760	4 500	4	5 282	2 500	5	6 160	1 000	340
FX015001002003	DI	Sewerage - Sewerage Network	11 089	11 075	10 209	11 082	10 000	10 056	11 235	11 500	54 184	11 266	10 725	5 887	11 348	4 691	14 086	13 403	2 500	15 006
FX015001003	DJ	Storm Water Management	2 491	-	-	2 274	500	-	2 101	-	-	1 910	1 700	-	1 974	-	-	1 927	1 200	17
FX015001004	DK	Treatment	7 868	-	-	7 514	2 565	-	8 024	4 200	-	7 519	5 500	-	7 638	7 935	-	8 721	3 000	270
FX016001002001	DM	Water Distribution - Rural Water	6 643	2 000	-	7 935	2 000	-	6 935	5 500	3 000	6 825	4 500	-	6 972	5 000	-	6 826	5 500	751
FX016001002002	DN	Water Distribution - Urban Water	19 166	11 500	33 746	18 362	11 600	38 421	20 473	10 000	90 776	19 307	11 000	35 246	19 019	7 000	48 785	21 086	2 982	41 769
FX016001002004	DP	Water Treatment - Clarified Water	2 298	-	2 204	1 403	-	1 693	2 399	-	3 687	1 679	-	2 366	2 093	-	3 226	2 398	-	2 471
FX016001002005	DQ	Water Treatment - Purification works	62 824	-	40 197	55 421	939	34 179	65 714	1 000	42 424	56 323	2 000	34 924	91 257	1 000	61 417	120 283	61	82 386
FX003001002	DU	Coastal Protection	3	500	-	3	-	-	3	-	-	3	131	-	3	-	-	3	-	-
Civil Engineering Services Total			**139 702**	**28 675**	**86 602**	**129 822**	**44 404**	**84 601**	**143 667**	**44 300**	**202 533**	**130 566**	**54 056**	**78 456**	**167 729**	**35 626**	**127 571**	**204 788**	**44 649**	**144 824**
Engineering Services																				
FX010001007001	CE	Project Management Unit - Administration	762	-	-	772	-	-	818	-	-	840	-	-	785	50	-	1 017	39	151
FX010001007005	CI	Project Management Unit - PMU	(92)	-	1	408	-	1	22	-	2 298	(93)	-	1	(98)	-	1	114	-	163
Engineering Services Total			**670**	**-**	**1**	**1 180**	**-**	**1**	**840**	**-**	**2 298**	**747**	**-**	**1**	**687**	**50**	**1**	**1 131**	**39**	**314**
Infrastructure and Facilities Management																				
FX001001005001	AB	Buildings Maintenance	1 578	-	-	1 502	-	-	1 507	-	-	1 583	-	-	1 504	-	-	1 955	-	292
FX010001007002	CF	Project Management Unit - Asset Management	(9)	-	2	7	-	2	44	-	1	17	-	2	7	-	2	853	-	241
Infrastructure and Facilities Management Total			**1 569**	**-**	**2**	**1 509**	**-**	**2**	**1 551**	**-**	**1**	**1 600**	**-**	**2**	**1 511**	**-**	**2**	**2 808**	**-**	**533**
Infrastructure Support Services																				
FX016001001003	DL	Water Treatment - Scientific Services	1	-	445	(49)	-	445	171	-	80	36	500	281	80	1 000	303	1 887	-	838
FX016001002003	DO	Water Distribution - Water Demand Management	1 847	1 000	-	1 735	2 000	-	1 789	2 000	-	1 801	2 000	-	1 795	3 000	-	1 868	1 000	82
Infrastructure Support Services Total			**1 848**	**1 000**	**445**	**1 686**	**2 000**	**445**	**1 960**	**2 000**	**80**	**1 837**	**2 500**	**281**	**1 875**	**4 000**	**303**	**3 755**	**1 000**	**920**
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			**143 789**	**29 675**	**87 050**	**134 197**	**46 404**	**85 049**	**148 018**	**46 300**	**204 912**	**134 750**	**56 556**	**78 740**	**171 802**	**39 676**	**127 877**	**212 482**	**45 688**	**146 591**

			Jan-24			Feb-24			Mar-24			Apr-24			May-24			Jun-24		
			Projected			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																				
FX004001001001	AS	Mayor and Council	(1 204)	-	24	113	-	24	(398)	-	5	(717)	50	16	1 391	-	17	6 564	-	404
FX004001002001	AU	DMM - Corporate Services	320	-	-	329	-	-	324	-	-	321	-	-	320	-	-	697	-	29
FX004001002002	AV	DMM - ITS	582	-	-	590	-	-	586	-	-	763	-	-	588	-	-	891	-	35
FX004001002003	AW	DMM - City Development	332	-	-	360	-	-	356	-	-	332	-	-	334	-	-	650	-	10
FX004001002004	AX	DMM - Community Services	514	-	-	558	-	-	546	-	-	517	-	-	515	-	-	895	-	45
FX004001002005	AY	Municipal Manager	35	-	-	(36)	-	-	(37)	-	-	(10)	-	-	(39)	-	-	297	-	25
FX004001002007	BA	Performance Management	324	-	-	327	-	-	469	-	-	317	-	-	314	-	-	361	-	43
FX004001002008	BC	DMM - Chief Operations Officer	525	-	-	548	-	-	524	-	-	524	-	-	516	-	-	894	-	64
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	829	-	273	891	-	272	895	-	49	720	-	172	757	-	186	1 114	-	360
FX005001011	BO	Risk Management	449	-	-	591	-	-	499	-	-	492	-	-	559	-	-	624	-	56
FX008001001	BU	Governance Function	(145)	-	-	172	-	-	207	-	-	330	-	-	67	-	-	334	-	74
FX004001002009	DV	Research, Knowledge Management and Innovation	1			4			-			-			-			1		-
FX004001002010	DW	Mayoral Support Services	348			319			319			319			320			374		54
OFFICE OF THE MUNICIPAL MANAGER Total			**2 910**	**-**	**297**	**4 766**	**-**	**296**	**4 290**	**-**	**54**	**3 908**	**50**	**188**	**5 642**	**-**	**203**	**13 696**	**-**	**1 199**
TOTAL			**395 933**	**63 210**	**339 536**	**373 156**	**70 542**	**356 056**	**401 279**	**92 680**	**579 875**	**374 547**	**96 415**	**324 503**	**424 701**	**76 676**	**438 235**	**567 229**	**78 364**	**452 010**

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND C

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	AR	Pollution Control	8 511	117	89	8 853	133	100	9 261	131	113	9 576	140	127	9 985	147	143
FX005001010	BN	Property Services	1 145	-	1 473	1 188	-	1 518	1 239	-	1 564	1 276		1 611	1 329		1 660
FX005001014	BR	Valuation Service	3 808	-	41	3 684	-	47	3 835	-	54	3 971		61	4 108		70
FX007001001	BT	Housing	29 964	-	6 475	30 182	-	6 570	30 291	-	6 672	31 227		6 781	32 292		6 898
FX009001004	BW	Licensing and Regulation	1 262	-	28	1 311	-	32	1 370	-	35	1 396		40	1 453		45
FX009002006	BX	Tourism	3 309	-	33	3 406	-	38	3 561	-	43	3 670		48	3 829		55
FX010001001	BY	Billboards	2 211	-	31	2 306	-	36	2 412	-	41	2 507		47	2 622		53
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	26 807	-	261	27 307	-	298	28 571	-	340	29 667		387	31 004		440
FX010001004	CA	Development Facilitation	4 635	-	850	4 821	-	875	5 031	-	902	5 251		929	5 482		957
FX010001005	CC	Economic Development/Planning	30 449	22 033	5 385	30 194	5 226	3 439	31 450	517	501	32 651	554	570	33 993	581	649
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	24 087	-	1 603	25 071	-	1 701	26 230	-	1 808	27 038		1 926	28 231		2 054
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	3 089	-	3 089	-	-	-	-	-	-						
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	4 920	-	65	5 147	-	75	5 394	-	85	5 655		97	5 929		110
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			**144 197**	**22 150**	**19 423**	**143 470**	**5 359**	**14 729**	**148 645**	**648**	**12 158**	**153 885**	**694**	**12 624**	**160 257**	**728**	**13 134**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES						-	-										
Community Services, Health and Public Safety						-	-										
FX001002008	AH	Disaster Management	4 338	58	29	4 564	540	33	4 769	62	38	4 975	76	43	5 199	79	49
FX011001005	CK	Fire Fighting and Protection	109 385	1 616	2 285	119 361	2 200	2 545	125 339	2 056	2 836	130 270	2 156	3 162	135 936	2 236	3 528
FX012001005	CP	Taxi Ranks	5 740	29 391	24 919	5 650	16 000	15 029	5 181	11 130	9 812	5 460	13 780	6 816	5 463	7 780	6 820
FX014001003	DC	Solid Waste Removal	157 541	12 224	227 350	166 287	11 386	242 588	174 450	12 821	261 066	182 261	11 821	270 573	190 838	13 321	280 763
FX014001004	DE	Street Cleansing	50 681	6	1 013	53 753	7	1 156	56 414	-	1 317	58 904	8	1 499	61 744	8	1 703
FX015001001	DF	Public Toilets	2 429	-	32	2 517	-	36	2 522	-	41	2 616		47	2 714		53
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	5 785	-	27	6 053	-	31	6 332	-	36	6 630		41	6 943		46
Community Services, Health and Public Safety Total			**335 899**	**43 295**	**255 655**	**358 185**	**30 133**	**261 418**	**375 007**	**26 069**	**275 146**	**391 116**	**27 841**	**282 181**	**408 837**	**23 424**	**292 962**
Protection services																	
FX005001012	BP	Security Services	34 248	77	461	35 557	88	526	37 304	86	600	39 059	92	683	40 930	97	777
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	94 392	169	13 498	97 860	192	14 051	102 403	189	14 638	106 418	202	15 263	111 197	212	15 930
FX012002001	CR	Road and Traffic Regulation	21 570	34	10 419	22 615	38	10 778	23 692	38	11 154	24 586	40	11 547	25 723	42	11 960
FX011001006	CU	Public Safety Licensing and Control of Animals	963	-	-	990	-	-	1 023	-	-	1 054		-	1 087		-

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Protection services Total			**151 173**	**280**	**24 378**	**157 022**	**318**	**25 355**	**164 422**	**313**	**26 392**	**171 117**	**334**	**27 493**	**178 937**	**351**	**28 667**
Recreation and Environmental services																	
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	18 067	2 000	912	18 763	2 000	954	19 657	5 511	999	20 389	4 760	1 047	21 256	4 797	1 099
FX001001005002	AC	Halls	42 503	9 350	1 108	43 683	12 600	1 187	45 272	10 000	1 274	46 860	10 500	1 371	48 665	9 500	1 477
FX001001006001	AE	Libraries and Archives	38 842	582	11 304	40 389	276	11 847	42 030	582	12 427	43 259	819	12 537	45 130	876	12 659
FX001001006002	AF	Cyber Cadets	3 168	-	2 033	3 309	-	2 122	3 463	-	2 217	3 526		2 217	3 591		2 217
FX001001008	AG	Museums and Art Galleries	4 463	20	432	4 686	1 000	456	4 880	-	483	5 055		499	5 284		516
FX013001001	CS	Beaches and Jetties	26 931	770	262	28 531	761	294	29 760	799	330	31 096	1 201	370	32 568	890	414
FX013001002	CT	Community Parks (including Nurseries)	106 587	2 300	2 614	112 336	3 280	2 798	116 738	5 700	3 000	122 337	7 840	3 223	128 466	8 300	3 470
FX001002007	CV	Cultural Matters	6 308	-	16	6 051	-	18	6 323	-	21	6 600		24	6 894		27
FX013002003001	CW	Recreational Facilities - Caravan Park	-	-	550	-	-	567	-	-	584	-		601	-		619
FX013002003002	CX	Recreational Facilities - Parks Administration	11 729	4	140	12 214	4	160	12 770	4	182	13 160	4	207	13 732	5	236
FX013002003003	CY	Recreational Facilities - Swimming Pools	34 577	10 546	972	36 674	11 877	1 046	38 805	6 682	1 128	40 926	6 754	1 219	43 141	4 379	1 319
FX013002004001	CZ	Sport Development and Sportfields	32 365	5 000	913	33 724	8 300	971	35 343	14 550	10 585	37 080	5 380	1 105	39 020	9 000	1 182
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	13 364	16 000	-	12 343	2 000	-	12 120	-	-	12 256	-		12 238	-	
			338 904	**46 572**	**21 256**	**352 703**	**42 098**	**22 420**	**367 161**	**43 828**	**33 230**	**382 544**	**37 258**	**24 420**	**399 985**	**37 747**	**25 235**
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			**825 976**	**90 147**	**301 289**	**867 910**	**72 549**	**309 193**	**906 590**	**70 210**	**334 768**	**944 777**	**65 433**	**334 094**	**987 759**	**61 522**	**346 864**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	AD	Municipal Buildings	16 311	59 064	2 915	16 113	38 337	3 020	16 826	37 857	3 131	17 309	36 936	3 247	18 123	41 491	3 369
FX005001001	BB	Administrative and Corporate Support	1 582	26	590	1 641	29	674	1 714	29	768	1 778	31	875	1 853	32	995
FX009001002	BV	Air Transport	20 665	5 444	9 561	21 608	6 176	11 474	22 575	6 078	14 342	23 616	6 501	15 776	24 707	6 818	18 932
Administration Total			**38 558**	**64 534**	**13 066**	**39 362**	**44 542**	**15 168**	**41 115**	**43 964**	**18 241**	**42 703**	**43 468**	**19 898**	**44 683**	**48 341**	**23 296**
Legal Services																	
FX005001008	BL	Legal Services	11 010	1	99	11 503	2	113	12 053	2	129	12 560	2	146	13 151	2	166
Legal Services Total			**11 010**	**1**	**99**	**11 503**	**2**	**113**	**12 053**	**2**	**129**	**12 560**	**2**	**146**	**13 151**	**2**	**166**
Information Technology																	
FX005001007	BK	Information Technology	42 392	16 712	894	43 344	18 511	981	45 263	18 757	1 077	46 939	19 855	1 183	48 817	20 675	1 299
Information Technology Total			**42 392**	**16 712**	**894**	**43 344**	**18 511**	**981**	**45 263**	**18 757**	**1 077**	**46 939**	**19 855**	**1 183**	**48 817**	**20 675**	**1 299**

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	**Function**	**Description**	**Opex**	**Capex**	**Rev**	**Opex**	**Capex**	**Rev**	**Opex**	**Capex**	**Rev**	**Opex**	**Capex**	**Rev**	**Opex**	**Capex**	**Rev**
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																	
FX005001006001	BG	Human Resources	3 030	3	306	3 093	4	349	3 230	4	398	3 349	4	454	3 481	4	516
FX005001006002	BH	Management Services	5 054	1	67	5 276	2	77	5 528	2	87	5 756	2	99	6 026	2	113
FX005001006003	BI	Occupational Clinic	2 492	341	154	2 550	387	172	2 663	381	192	2 761	407	214	2 871	427	238
FX005001006004	BJ	Training and Industrial Relations	3 294	13	1 331	3 364	15	1 383	3 513	15	1 441	3 642	16	1 507	3 786	17	1 583
Human Resources Total			**13 870**	**358**	**1 858**	**14 283**	**408**	**1 981**	**14 934**	**402**	**2 118**	**15 508**	**429**	**2 274**	**16 164**	**450**	**2 450**
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			**105 830**	**81 605**	**15 917**	**108 492**	**63 463**	**18 243**	**113 365**	**63 125**	**21 565**	**117 710**	**63 754**	**23 501**	**122 815**	**69 468**	**27 211**
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																	
FX005001013	BQ	Supply Chain Management	1 845	194	1 281	1 915	217	1 378	1 999	217	1 485	2 072	232	1 603	2 159	243	1 733
FX005002001	BS	Asset Management	3 209	-	73	3 356	-	83	3 521	-	95	3 638		108	3 809		122
FX005001004001	DR	Financial Management Grant Interns	2 500	-	2 500	2 500	-	2 500	2 638	-	2 638	2 638		2 638	2 638		2 638
FX005001004002	DS	Revenue and Expenditure	7 981	213	1 019 589	8 769	242	1 079 257	10 454	238	1 148 859	11 368	255	1 197 293	14 217	267	1 265 664
FX005001004003	DT	Finance	9 611	-	46	10 035	-	52	10 488	-	59	10 874		67	11 355		77
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			**25 146**	**407**	**1 023 489**	**26 575**	**459**	**1 083 270**	**29 100**	**455**	**1 153 136**	**30 590**	**487**	**1 201 709**	**34 178**	**510**	**1 270 234**
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																	
Electrical Supply Service																	
FX002001001001	AI	Marketing and Customer relations	33 668	8	404	35 084	664	462	36 712	1 858	526	37 970	9	599	39 584	9	681
FX002001001002	AJ	Administration	1 511 589	1	7	1 731 912	1	8	2 035 481	1	10	2 217 665	1	11	2 416 269	1	12
FX002001001004	AL	Electricity Distribution	297 890	110 917	2 227 979	314 038	66 230	2 440 924	327 240	65 157	2 681 785	341 856	69 642	2 864 182	357 893	73 002	3 059 357
FX002001001005	AN	Electricity Planning	18 845	-	393	19 625	-	443	20 533	-	499	21 200		561	22 140		631
FX002001002001	AP	Street Lighting	31 377	11 038	4 546	33 083	11 406	4 581	34 983	6 648	320	36 577	7 270	365	38 404	7 429	415
FX002001002002	AQ	Process Control Systems	37 831	3 972	124	39 727	4 964	140	42 012	5 000	158	44 429	6 541	179	47 053	6 616	201
FX005001005	BF	Fleet Management	69 245	51 067	3 275	77 722	68 214	3 537	80 625	72 132	3 821	88 463	76 148	4 129	98 848	79 031	4 463
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			**2 000 445**	**177 003**	**2 236 728**	**2 251 191**	**151 479**	**2 450 095**	**2 577 586**	**150 796**	**2 687 119**	**2 788 160**	**159 611**	**2 870 026**	**3 020 191**	**166 088**	**3 065 760**

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Civil Engineering Services																	
FX012001004001	CM	Roads - Railway Sidings	1 435	-	373	1 494	-	384	1 549	-	396	1 614		408	1 679		420
FX012001004002	CN	Roads - Urban Roads	164 457	76 869	11 024	158 835	76 365	8 924	162 963	84 085	16 312	157 493	83 491	15 889	154 612	69 092	16 082
FX012001004003	CO	Roads - Rural Roads	98 620	25 646	18 864	102 991	23 484	15 979	107 722	22 248	15 365	112 440	20 483	11 271	117 617	18 000	11 445
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	820	-	800	855	-	824	872	-	849	911		874	952		900
FX015001002002	DH	Sewerage - Pumpstations	63 603	21 100	389	68 317	63 832	441	70 876	24 900	499	74 253	24 900	564	77 416	24 900	636
FX015001002003	DI	Sewerage - Sewerage Network	135 886	75 966	287 264	141 381	60 482	291 447	148 614	69 068	355 290	154 811	64 502	380 068	161 589	70 480	416 099
FX015001003	DJ	Storm Water Management	36 373	4 500	17	37 149	2 000	20	37 424	2 000	23	38 340	2 000	26	38 919	2 000	29
FX015001004	DK	Treatment	93 181	23 700	270	97 442	19 200	308	102 319	17 500	351	107 124	14 700	400	112 104	14 700	454
FX016001002001	DM	Water Distribution - Rural Water	87 518	28 500	10 751	91 609	44 000	30 858	95 534	25 591	17 168	100 830	63 608	33 721	105 505	57 637	27 903
FX016001002002	DN	Water Distribution - Urban Water	234 736	122 982	669 665	244 585	118 000	718 478	254 404	154 866	773 350	263 918	130 000	812 479	273 600	141 693	853 965
FX016001002004	DP	Water Treatment - Clarified Water	24 113	-	32 344	25 092	-	34 382	26 218	-	36 919	27 368		39 016	28 577		41 240
FX016001002005	DQ	Water Treatment - Purification works	790 445	27 000	504 185	824 486	11 881	524 501	862 861	9 800	548 347	902 711	19 000	573 186	939 946	19 000	596 202
FX003001002	DU	Coastal Protection	36	1 131	-	24	500	-	27	500	-	30	500		33	500	
Civil Engineering Services Total			**1 731 223**	**407 394**	**1 535 946**	**1 794 260**	**419 744**	**1 626 546**	**1 871 383**	**410 558**	**1 764 869**	**1 941 843**	**423 184**	**1 867 902**	**2 012 549**	**418 002**	**1 965 375**
Engineering Services																	
FX010001007001	CE	Project Management Unit - Administration	9 738	94	151	10 172	106	172	10 646	105	196	11 026	112	223	11 524	117	254
FX010001007005	CI	Project Management Unit - PMU	-	-	7 832	-	-	6 901	-	-	7 239	-		7 269	-		7 302
Engineering Services Total			**9 738**	**94**	**7 983**	**10 172**	**106**	**7 073**	**10 646**	**105**	**7 435**	**11 026**	**112**	**7 492**	**11 524**	**117**	**7 556**
Infrastructure and Facilities Management																	
FX001001005001	AB	Buildings Maintenance	18 470	-	292	19 266	-	334	20 072	-	380	20 862		433	21 777		493
FX010001007002	CF	Project Management Unit - Asset Management	-	-	261	-	-	296	-	-	336			380			430
Infrastructure and Facilities Management Total			**18 470**	**-**	**553**	**19 266**	**-**	**630**	**20 072**	**-**	**716**	**20 862**	**-**	**813**	**21 777**	**-**	**923**
Infrastructure Support Services																	
FX016001001003	DL	Water Treatment - Scientific Services	-	1 500	4 941	-	6 000	5 134	-	10 000	5 337		10 000	5 553		10 000	5 782
FX016001002003	DO	Water Distribution - Water Demand Management	21 557	22 500	82	19 667	36 668	94	21 063	53 500	107	22 152	64 500	122	22 926	64 500	139
Infrastructure Support Services Total			**21 557**	**24 000**	**5 023**	**19 667**	**42 668**	**5 228**	**21 063**	**63 500**	**5 444**	**22 152**	**74 500**	**5 675**	**22 926**	**74 500**	**5 921**
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			**1 780 988**	**431 488**	**1 549 505**	**1 843 365**	**462 518**	**1 639 477**	**1 923 164**	**474 163**	**1 778 464**	**1 995 883**	**497 796**	**1 881 882**	**2 068 776**	**492 619**	**1 979 775**

			BUDGET 2023/24			BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28		
			Projected			Projected			Projected			Projected			Projected		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																	
FX004001001001	AS	Mayor and Council	751	95	629	859	107	691	965	106	760	1 078	113	837	1 201	119	923
FX004001002001	AU	DMM - Corporate Services	4 277	-	29	4 464	-	32	4 671	-	37	4 853		42	5 074		48
FX004001002002	AV	DMM - ITS	7 607	-	35	7 945	-	40	8 293	-	45	8 607		51	8 988		59
FX004001002003	AW	DMM - City Development	4 533	-	10	4 718	-	11	4 926	-	14	5 090		15	5 311		17
FX004001002004	AX	DMM - Community Services	6 669	-	45	6 964	-	52	7 287	-	60	7 594		68	7 945		77
FX004001002005	AY	Municipal Manager	1	23	25	1	27	29	1	26	33	1	28	37	1	29	42
FX004001002007	BA	Performance Management	4 499	-	43	4 698	-	49	4 921	-	55	5 117		63	5 346		72
FX004001002008	BC	DMM - Chief Operations Officer	6 831	-	64	7 124	-	73	7 465	-	83	7 745		94	8 101		107
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	9 628	20	2 870	8 466	23	2 966	8 830	23	3 066	9 108	24	3 171	9 495	26	3 280
FX005001011	BO	Risk Management	5 500	5	56	5 727	6	64	5 919	6	73	5 734	6	83	6 004	6	95
FX008001001	BU	Governance Function	68	-	74	71	-	85	74	-	97	77		110	81		125
FX004001002009	DV	Research, Knowledge Management and Innovation	8		-	8		-	8		-	8		-	8		-
FX004001002010	DW	Mayoral Support Services	4 075		54	4 263		62	4 477		70	4 696		81	4 929		92
OFFICE OF THE MUNICIPAL MANAGER Total			**54 447**	**143**	**3 934**	**55 308**	**163**	**4 154**	**57 837**	**161**	**4 393**	**59 708**	**171**	**4 652**	**62 484**	**180**	**4 937**
TOTAL			**4 937 029**	**802 943**	**5 150 285**	**5 296 311**	**755 990**	**5 519 161**	**5 756 287**	**759 558**	**5 991 603**	**6 090 713**	**787 946**	**6 328 488**	**6 456 460**	**791 115**	**6 707 915**

OUTSTANDING DEBT - COUNCILLORS - NOVEMBER 2023									
Employee number	**Account Type**	**Account no.**	**31-60 Days**	**61-90 Days**	**91-120 Days**	**120 Days Plus**	**Total**	**Arrangement**	**Credit Control Action**
00C1263	Water Rural	2511924	-	-	133,46	8 830,03	8 963,49	No	Notice issued via email
00C1264	Water Rural	1761400	-	-	-	8 400,77	8 400,77	No	Prepayment sales blocked & Notice issued via email
00C1261	Water Rural	2225722	-	428,36	139,78	1 272,85	1 840,99	No	Prepayment sales blocked & Notice issued via email
00C1265	Water Rural	1950358	-	-	154,33	663,21	817,54	No	Prepayment sales blocked & Notice issued via email
00C1235	Water Rural	2545994	-	-	142,64	-	142,64	No	Notice issued via email
00C1269	Rates and Services	2283347	1 575,40	2 676,20	-	-	4 251,60	No	Prepayment sales blocked & Notice issued via email
00C1269	Rates and Services	2283347	1 242,89	809,16	-	-	2 052,05	No	Prepayment sales blocked & Notice issued via email
			2 818,29	**3 913,72**	**570,21**	**19 166,86**	**26 469,08**		

OUTSTANDING DEBT - EMPLOYEES - NOVEMBER 2023								
Debt. no	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type	Other
2568776	1 938,16	3 275,37	2 028,28	32 733,84	39 975,65	NO	RATES&SERVICES	SALARY DEDUCTION R1000
2538161	-	138,86	130,62	26 349,68	26 619,16	YES	WATER RURAL	SALARY DEDUCTION R1532
1843042	533,67	2 294,03	-	19 375,91	22 203,61	NO	WATER RURAL	SALARY DEDUCTION R1000/ MUST INCREASE SALARY DEDUCTION
2384521	-	442,01	614,26	18 810,48	19 866,75	NO	RATES&SERVICES	SALARY DEDUCTION R2000.01
2232695	654,14	821,12	4 268,53	17 979,45	23 723,24	NO	RATES & SERVICES	SALARY DEDUCTION FOR R500
2450855	741,35	713,85	2 332,34	15 197,11	18 984,65	NO	RATES & SERVICES	TO BE DEDUCTED NOVEMBER
2496225	-	-	-	12 170,49	12 170,49	YES	WATER RURAL	SALARY DEDUCTION FOR R1269
2174740	-	-	-	10 929,65	10 929,65	NO	WATER RURAL	SALARY DEDUCTION R270
1763598	-	-	-	9 631,79	9 631,79	YES	WATER RURAL	SALARY DEDUCTION R900
2524828	-	-	-	9 060,47	9 060,47	YES	WATER RURAL	TO BE DEDUCTED NOVEMBER
1761544	-	-	-	8 919,86	8 919,86	YES	WATER RURAL	SALARY DEDUCTION R500
2522161	119,50	2 117,36	1 661,05	8 408,44	12 306,35	YES	RATES & SERVICES	LETTER FOR NOVEMBER
1572459	1 155,17	2 164,52	3 037,28	8 247,56	14 604,53	NO	RATES & SERVICES	SALARY DEDUCTION FOR R5000
557673	-	-	2 481,26	8 243,17	10 724,43	NO	RATES & SERVICES	ARRANGEMENT
1954289	3 224,91	2 725,89	2 932,74	6 806,73	15 690,27	YES	RATES & SERVICES	SALARY DEDUCTION R900
2039719	-	-	-	6 676,51	6 676,51	YES	RATES & SERVICES	ARRANGEMENT
2335059	-	27,50	699,05	6 300,42	7 026,97	YES	RATES & SERVICES	LETTER FOR NOVEMBER
2579633	1 879,16	1 770,16	3 326,08	5 758,47	12 733,87	YES	RATES & SERVICES	SALARY DEDUCTION R100
2182028	-	112,50	538,89	5 568,47	6 219,86	YES	RATES & SERVICES	SALARY DEDUCTION R300
2540812	-	-	7 704,40	5 233,21	12 937,61	YES	RATES & SERVICES	ARRANGEMENT

	2212699	-	-	195,89	4 752,79	4 948,68	YES	RATES & SERVICES	PAID
	2462280	-	-	-	3 662,80	3 662,80	YES	WATER RURAL	ARRANGEMENT
	2294941	7,00	-	-	3 459,01	3 466,01	YES	WATER RURAL	SALARY DEDUCTION R200
	1890677	184,55	55,00	882,09	3 068,98	4 190,62	YES	RATES & SERVICES	ARRANGEMENT
	2337271	-	1 666,48	2 065,22	2 129,35	5 861,05	YES	RATES & SERVICES	ARRANGEMENT
	1194920	-	-	-	1 694,27	1 694,27	YES	WATER RURAL	TO BE DEDUCTED NOVEMBER
	2204698	-	-	-	1 689,14	1 689,14	YES	WATER RURAL	PAID
	411145	-	462,82	648,32	1 577,46	2 688,60	NO	RATES & SERVICES	TO BE DEDUCTED NOVEMBER
	2410059	-	-	-	1 513,25	1 513,25	YES	RATES & SERVICES	TO BE DEDUCTED NOVEMBER
	2579464	303,99	256,99	256,99	1 483,06	2 301,03	NO	RATES & SERVICES	TO BE DEDUCTED NOVEMBER
	1829055	1 658,52	2 139,36	1 299,19	919,01	6 016,08	NO	WATER RURAL	ARRANGEMENT
	1211798	-	149,44	-	336,93	486,37	NO	WATER RURAL	TO BE DEDUCTED NOVEMBER
	2271849	-	84,51	84,51	332,51	501,53	NO	WATER RURAL	ARRANGEMENT
	1267818	834,58	3 799,70	784,08	186,36	5 604,72	YES	RATES & SERVICES	
	1199759	-	4 037,70	2 537,73	-	6 575,43	NO	RATES & SERVICES	Prepayment Blocked
	2260460	2 541,30	315,74	1 820,43	-	4 677,47	NO	WATER RURAL	ARRANGEMENT
	2538757	-	385,00	453,29	-	838,29	YES	RATES & SERVICES	ARRANGEMENT
	2294652	119,95	378,44	424,03	-	922,42	NO	WATER RURAL	ARRANGEMENT
	1560767	-	616,14	387,58	-	1 003,72	NO	WATER RURAL	SALARY DEDUCTION R2300
	1998102	-	471,80	355,71	-	827,51	NO	WATER RURAL	TO BE DEDUCTED NOVEMBER
	1857895	183,28	178,11	154,79	-	516,18	NO	WATER RURAL	ARRANGEMENT

	2212579	173,36	-	65,99	-	239,35	NO	WATER RURAL	TO BE DEDUCTED NOVEMBER
	2331713	193,53	154,56	54,31	-	402,40	NO	WATER RURAL	TO BE DEDUCTED NOVEMBER
	30001791	2 173,26	2 308,59	-	-	4 481,85	YES	RATES & SERVICES	ARRANGEMENT
	2074946	1 769,62	1 262,40	-	-	3 032,02	NO	RATES & SERVICES	Prepayment Blocked
	2258566	904,17	611,97	-	-	1 516,14	YES	RATES & SERVICES	ARRANGEMENT
	1005788	1 388,63	534,74	-	-	1 923,37	YES	RATES & SERVICES	TO BE DEDUCTED NOVEMBER
	438891	-	341,99	-	-	341,99	YES	RATES & SERVICES	TO BE DEDUCTED IN OCTOBER
	1564296	1 469,60	167,28	-	-	1 636,88	YES	RATES & SERVICES	TO BE DEDUCTED IN OCTOBER
	1147052	2 714,12	-	-	-	2 714,12	NO	RATES & SERVICES	LETTER FOR NOVEMBER
	2409511	948,60	-	-	-	948,60	NO	WATER RURAL	TO BE DEDUCTED IN NOVEMBER
	2521295	620,26	-	-	-	620,26	NO	RATES & SERVICES	Prepayment Blocked
	2258439	405,29	-	-	-	405,29	NO	RATES & SERVICES	Prepayment Blocked
	2322035	133,70	-	-	-	133,70	YES	RATES & SERVICES	ARRANGEMENT
		28 973,37	**36 981,93**	**44 224,93**	**269 206,63**	**379 386,86**			

N A T I O N A L T R E A S U R Y

MFMA Circular No 71

Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norm

	RATIO	FORMULA	DATA SOURCE
1. FINANCIAL POSITION			
A. Asset Management/Utilisation			
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports
B. Debtors Management			
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR
C. Liquidity Management			

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR

D. Liability Management

2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR

2. FINANCIAL PERFORMANCE

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100	Annual Report, Audit Report and Notes to Annual Financial Statements

2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100	Annual Report, Audit Report and Notes to Annual Financial Statements

C. Revenue Management

2	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue)/ previous period's Total Revenue) x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR

		(Period under review's Total Revenue Excluding capital grants- previous	Statement of Financial

3	Revenue Growth (%) - Excluding capital grants	Excluding capital grants - previous period's Total Revenue excluding capital grants)/ previous period's Total Revenue excluding capital grants) x 100	Statement of Financial Performance, Notes to AFS , Budget, IDP, In-Year reports and AR

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR
2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR
3	Own Source Revenue to Total Operating Revenue(Including Agency	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/	Statement Financial Performance, Budget, IDP, In-Year reports and AR

	Revenue(including Agency Revenue)	Total Operating Revenue (including agency services) x 100	Year reports and AR

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR

Annexure 2

Interpretation of results

(green)	The gree is accep
(red)	The red c corrective results.
(blue)	Data sho ratio.
#	In situati norm, co

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NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS " R 000 "
8%		5%
	Total Repairs and Maintenance Expenditure	367 130
	PPE at carrying value	7 137 973
	Investment Property at Carrying value	112 648
95%		102%
	Gross Debtors closing balance	1 147 292
	Gross Debtors opening balance	1 232 008
	Bad debts written Off	10 884
	Billed Revenue	3 689 461
100%		5%
	Consumer Debtors Bad debts written off	10 884
	Consumer Debtors Current bad debt Provision	211 633
30 days		93 days
	Gross debtors	1 147 292
	Bad debts Provision	211 633
	Billed Revenue	3 689 461

1 - 3 Months		1 Month
	Cash and cash equivalents	294 863
	Unspent Conditional Grants	41 770
	Overdraft	-
	Short Term Investments	-
	Total Annual Operational Expenditure	4 525 683

1.5 - 2:1		1,59
	Current Assets	1 465 498
	Current Liabilities	922 966

45%		28%
	Total Debt	1 405 198
	Total Operating Revenue	5 014 676
	Operational Conditional Grants	-

7% - 10%		8%
	Number of units purchased and/or generated	965 039
	Number of units sold	887 263

15% - 30%		57%
	Number of kilolitres purchased and/or purified	61 038
	Number of kilolitres sold	26 493

= CPI		-6%
	CPI	7%
	Total Revenue (Previous)	5 361 996
	Total Revenue (Current)	5 014 676

		2%
	CPI	6%

= CPI	Total Revenue Exl.Capital (Previous)	5 129 118
	Total Revenue Exl.Capital (Current)	5 237 680

30 days		59 days
	Trade Creditors	274 181
	Contracted Services	207 908
	Repairs and Maintenance	367 130
	General expenses	145 193
	Bulk Purchases	625 443
	Capital Credit Purchases *(Capital Credit Purchases refers to additions of Investment Property and Property,Plant and Equipment)*	339 477

25% - 40%		21%
	Employee/personnel related cost	473 894
	Councillors Remuneration	473 894
	Total Operating Expenditure	4 525 683
	Taxation Expense	-

2% - 5%		5%
	Contracted Services	207 908
	Total Operating Expenditure	4 525 683
	Taxation Expense	-

None		75%
	Internally generated funds	185 238
	Borrowings	67 773
	Total Capital Expenditure	339 477

None		1%
	Internally generated funds	2 000
	Total Capital Expenditure	339 477

None		97%
	Total Revenue	5 014 676
	Government grant and subsidies	243 492

	Public contributions and Donations	-
	Capital Grants	95 350

		42%
95% - 100%	Actual Capital Expenditure	339 477
	Budget Capital Expenditure	802 941

		43%
95% - 100%	Actual Operating Expenditure	2 143 549
	Budget Operating Expenditure	4 937 023

		43%
95% - 100%	Actual Operating Revenue	2 137 996
	Budget Operating Revenue	4 931 450

		41%
95% - 100%	Actual Service Charges and Property Rates Revenue	1 524 945
	Budget Service Charges and Property Rates Revenue	3 710 598

n colour indicates that the result is within the norm and
ɔtable

ɔolour indicates that the result is not acceptable and
e actions/plans should be put in place to improve the

ɔuld be captured in the blue colour cell to calculate a

ons where the results are not within the acceptable
ɹrrective actions/plans should be taken and referenced

INTERPRETATION	MUNICIPAL COMMENTS (#)
Please refer to page 4 of MFMA Circular No. 71	
Please refer to page 5 of MFMA Circular No. 71	
Please refer to page 5 of MFMA Circular No. 71	
Please refer to page 6 of MFMA Circular No. 71	

Please refer to page 7 of MFMA Circular No. 71	

Please refer to page 7 of MFMA Circular No. 71	

Please refer to page 9 of MFMA Circular No. 71	

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Please refer to page 20 of MFMA Circular No. 71	
Please refer to page 21 of MFMA Circular No. 71	