**COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE**

| | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 | Feb-25 |
|---|---|---|---|---|---|---|---|---|
| | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| Property Rates | 48 028 | 51 509 | 50 720 | 51 295 | 52 141 | 56 876 | 50 160 | 54 116 |
| Service Charges - Electricity Revenue | 178 023 | 262 812 | 238 772 | 219 218 | 150 591 | 211 161 | 181 466 | 185 918 |
| Service Charges - Water Revenue | 36 598 | 31 310 | 43 124 | 50 693 | 36 583 | 39 774 | 43 448 | 39 304 |
| Service Charges - Waste Water Management | 10 607 | 10 451 | 10 087 | 10 778 | 10 140 | 11 041 | 10 406 | 10 268 |
| Service Charges - Waste Management | 5 478 | 4 117 | 3 827 | 3 579 | 3 710 | 4 153 | 3 629 | 4 050 |
| Rent of Facilities and Equipment | 830 | 1 858 | 3 798 | 6 668 | 793 | 478 | 13 778 | 1 036 |
| Interest and Investments income | 2 478 | 1 606 | 705 | 6 247 | 1 372 | 1 400 | 1 404 | 319 |
| Interest earned - Outstanding Debtors | 128 | 92 | 48 | 85 | 91 | 140 | 102 | 78 |
| Fines | 182 | 113 | 146 | 160 | 263 | 344 | 166 | 154 |
| Licenses and Permits | - | - | | - | | - | - | - |
| Income For Agency Services | 677 | 976 | 1 070 | - | 1 077 | 1 487 | 1 092 | 1 157 |
| Grants and Subsidies Operating | 231 771 | 3 300 | 296 | 12 886 | 1 203 | 185 921 | - | 311 |
| Other Revenue | 118 829 | 55 186 | 91 624 | 92 088 | 91 220 | (14 423) | 52 724 | 53 190 |
| Grants and Subsidies Capital | 100 289 | 1 500 | | - | 18 000 | 47 449 | 2 000 | - |
| Gain on disposal of PPE | - | | | - | | - | - | - |
| **BALANCED TO THE CASH REVENUE BUDGET** | **733 918** | **424 830** | **444 217** | **453 697** | **367 184** | **545 801** | **360 375** | **349 901** |

| | Mar-25 | Apr-25 | May-25 | Jun-25 | Budget 2024/25 | Budget 2025/26 | Budget 2026/27 |
|---|---|---|---|---|---|---|---|
| | Actual | Actual | Actual | Budget | Budget | Budget | Budget |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| Property Rates | 54 313 | 49 444 | 48 446 | 63 303 | 754 887 | 782 815 | 821 956 |
| Service Charges - Electricity Revenue | 183 332 | 189 840 | 200 203 | 344 944 | 2 719 549 | 3 064 315 | 3 337 039 |
| Service Charges - Water Revenue | 38 337 | 40 252 | 45 738 | 58 196 | 688 224 | 726 346 | 764 116 |
| Service Charges - Waste Water Management | 10 855 | 9 974 | 11 410 | 10 799 | 141 475 | 149 028 | 156 480 |
| Service Charges - Waste Management | 3 686 | 3 146 | 3 943 | 11 219 | 128 768 | 135 645 | 142 427 |
| Rent of Facilities and Equipment | 671 | 724 | 938 | 2 453 | 24 860 | 26 111 | 27 417 |
| Interest and Investments income | 1 395 | 3 102 | 1 588 | 3 750 | 45 000 | 50 000 | 55 000 |
| Interest earned - Outstanding Debtors | 82 | 69 | 80 | 27 | 27 | 15 | 16 |
| Fines | 136 | 221 | 184 | 193 | 1 842 | 7 370 | 7 370 |
| Licenses and Permits | - | - | - | - | - | 3 813 | 4 004 |
| Income For Agency Services | - | 1 920 | 868 | 1 405 | 13 251 | 9 620 | 9 620 |
| Grants and Subsidies Operating | 140 614 | 261 | - | - | 587 345 | 613 555 | 644 094 |
| Other Revenue | 40 880 | 66 019 | 24 444 | 9 594 | 29 908 | 30 728 | 31 438 |
| Grants and Subsidies Capital | 35 210 | - | - | - | 219 004 | 202 524 | 228 273 |
| Gain on disposal of PPE | - | - | - | - | - | - | - |
| **BALANCED TO THE CASH REVENUE BUDGET** | **509 511** | **364 972** | **337 842** | **505 883** | **5 354 140** | **5 801 885** | **6 229 250** |

**COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE**

| | | | Jul-24 | | | Aug-24 | | | Sep-24 | | | Oct-24 | | | Nov-24 | | | Dec-24 | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | Actual | | | Actual | | | Actual | | | Actual | | | Actual | | | Actual | | |
| Function (FX) | Function | Description | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev |
| | | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| **DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT** | | | | | | | | | | | | | | | | | | | | |
| FX003001003 | AR | Pollution Control | 403 | - | 5 | 430 | | 5 | 534 | | 5 | 517 | | 5 | 458 | | 181 | 478 | | 5 |
| FX005001010 | BN | Property Services | 55 | - | 36 | 55 | | 36 | 63 | | 36 | 55 | | 38 | 55 | | 37 | 55 | | 33 |
| FX005001014 | BR | Valuation Service | 229 | - | 2 | 326 | | 2 | 425 | | 2 | 333 | | 2 | 1 307 | | 2 | 356 | | 2 |
| FX007001001 | BT | Housing | 2 474 | - | 1 837 | 14 807 | | 12 693 | 2 609 | | 17 | 2 896 | | 704 | 2 344 | | (155) | 2 553 | | 847 |
| FX009001004 | BW | Licensing and Regulation | 111 | - | 10 | 106 | | 10 | 110 | | 10 | 111 | | 21 | 109 | | 45 | 100 | | 67 |
| FX009002006 | BX | Tourism | 336 | - | 3 | 281 | | 3 | 265 | | 3 | 293 | | 3 | 292 | | 3 | 276 | | 3 |
| FX010001001 | BY | Billboards | 205 | - | 1 | 272 | | 1 | 163 | | 1 | 181 | | 1 | 196 | | 1 | 174 | | 1 |
| FX010001002 | BZ | Corporate Wide Strategic Planning (IDPs LEDs) | 1 655 | - | 13 | 1 766 | | 13 | 1 576 | | 13 | 1 908 | | 13 | 1 752 | | 13 | 1 973 | | 13 |
| FX010001004 | CA | Development Facilitation | 486 | - | 99 | 794 | | 221 | 431 | | 5 493 | 951 | | 5 951 | 559 | | (180) | 559 | | 175 |
| FX010001005 | CC | Economic Development/Planning | 2 229 | - | 20 | 2 318 | 861 | 20 | 2 267 | 2 561 | 2 696 | 2 381 | 4 | 295 | 2 297 | 3 086 | 666 | 2 289 | 167 | (3 257) |
| FX010001006 | CD | Town Planning, Building Regulations and Enforcement, and City Engineer | 2 323 | - | 226 | 2 214 | | 329 | 2 275 | | 173 | 2 476 | | 141 | 2 268 | | 140 | 2 416 | | 107 |
| FX010001007003 | CG | Project Management Unit - Expanded Public Works Programme | - | - | 6 | - | | (6) | 275 | | 275 | 157 | | 157 | 196 | | 195 | 193 | | 193 |
| FX012001003001 | DX | Public Transport Facilities and Operations Coordination ( Road Transport) | 420 | - | | 387 | | - | 467 | | - | 437 | | | 447 | | | 408 | | |
| **DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total** | | | **10 926** | **-** | **2 258** | **23 756** | **861** | **13 327** | **11 460** | **2 561** | **8 724** | **12 696** | **4** | **7 331** | **12 280** | **3 086** | **948** | **11 830** | **167** | **(1 811)** |
| | | | | | | | | | | | | | | | | | | | | |
| **DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES** | | | | | | | | | | | | | | | | | | | | |
| **Community Services, Health and Public Safety** | | | | | | | | | | | | | | | | | | | | |
| FX001002008 | AH | Disaster Management | 229 | - | 1 | 269 | | 1 | 244 | | 1 | 248 | 10 | 1 | 312 | | 1 | 289 | | 1 |
| FX011001005 | CK | Fire Fighting and Protection | 8 591 | - | 224 | 8 378 | | 202 | 9 073 | | 190 | 10 105 | | 195 | 9 738 | | 187 | 10 105 | | 187 |
| FX012001005 | CP | Taxi Ranks | 337 | - | 3 | 318 | 2 416 | 2 782 | 352 | 1 779 | 2 049 | 369 | 2 948 | 3 393 | 319 | 876 | 365 | 303 | 353 | 3 |
| FX014001003 | DC | Solid Waste Removal | 11 786 | - | 54 614 | 12 289 | | 10 726 | 14 337 | | 10 036 | 13 561 | | 11 218 | 12 674 | | 10 647 | 12 329 | | 45 859 |
| FX014001004 | DE | Street Cleansing | 3 394 | - | 97 | 3 374 | | 97 | 3 507 | | 97 | 3 445 | | 97 | 3 355 | | 97 | 4 152 | | 97 |
| FX015001001 | DF | Public Toilets | 279 | - | 2 | 255 | | 2 | 284 | | 2 | 262 | | 2 | 263 | | 2 | 301 | | 2 |
| FX006001001 | DY | Public Health and Emergency Services (Environmental Protection) | 660 | - | | 663 | | - | 595 | | - | 605 | | - | 659 | | - | 550 | | - |
| **Community Services, Health and Public Safety Total** | | | **25 276** | **-** | **54 941** | **25 546** | **2 416** | **13 810** | **28 392** | **1 779** | **12 375** | **28 595** | **2 958** | **14 906** | **27 320** | **876** | **11 299** | **28 029** | **353** | **46 149** |
| | | | | | | | | | | | | | | | | | | | | |
| **Protection services** | | | | | | | | | | | | | | | | | | | | |
| FX005001012 | BP | Security Services | 3 508 | - | 36 | 2 475 | | 36 | 2 957 | | 36 | 11 607 | | 36 | 2 734 | | 36 | 4 558 | 39 | 36 |
| FX011001007 | CQ | Police Forces, Traffic and Street Parking Control | 5 579 | - | 123 | 5 417 | | 592 | 7 050 | | 308 | 5 563 | | 407 | 5 444 | | 380 | 5 210 | | 343 |
| FX012002001 | CR | Road and Traffic Regulation | 1 577 | - | 899 | 1 644 | | 1 211 | 1 565 | | 348 | 1 710 | | 1 225 | 1 734 | | 2 332 | 1 649 | | 242 |
| FX011001006 | CU | Public Safety Licensing and Control of Animals | 78 | - | | 78 | | - | 78 | | - | 14 | | | 14 | | - | 14 | | - |

| | | | Jan-25 | | | Feb-25 | | | Mar-25 | | | Apr-25 | | | May-25 | | | Jun-25 | | | BUDGET 2024/25 | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | Actual | | | Actual | | | Actual | | | Actual | | | Actual | | | Projected | | | Projected | | |
| Function (FX) | Function | Description | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev | Opex | Capex | Rev |
| | | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| **DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT** | | | | | | | | | | | | | | | | | | | | | | | |
| FX003001003 | AR | Pollution Control | 450 | | 5 | 445 | | 5 | 443 | | 5 | 465 | | 5 | 501 | | 5 | 1 302 | | 15 | 8 274 | 78 | 66 |
| FX005001010 | BN | Property Services | 55 | | 36 | 32 | | 36 | 55 | | 37 | 54 | | 36 | 54 | | 36 | 377 | | 38 | 747 | | 465 |
| FX005001014 | BR | Valuation Service | 323 | | 2 | 708 | | 2 | 161 | | 2 | 1 354 | | 2 | 2 085 | | 2 | 1 447 | | 3 | 4 270 | | 28 |
| FX007001001 | BT | Housing | 2 541 | | 183 | 2 410 | | 182 | 2 421 | | 1 168 | 2 487 | | 202 | 2 540 | 560 | 182 | 22 648 | 800 | 16 302 | 94 939 | 3 198 | 71 029 |
| FX009001004 | BW | Licensing and Regulation | 119 | | 11 | 80 | | 13 | 149 | | 12 | 96 | | 9 | 124 | | 10 | 760 | | 45 | 1 492 | | 246 |
| FX009002006 | BX | Tourism | 295 | | 3 | 296 | | 3 | 281 | | 3 | 295 | | 3 | 1 004 | | 3 | 830 | | 4 | 3 513 | | 41 |
| FX010001001 | BY | Billboards | 161 | | 1 | 161 | | 1 | 191 | | 1 | 165 | | 1 | 163 | | 1 | 390 | | - | 2 526 | | 14 |
| FX010001002 | BZ | Corporate Wide Strategic Planning (IDPs LEDs) | 1 767 | | 13 | 1 675 | | 13 | 1 607 | | 13 | 1 591 | | 13 | 1 833 | | 13 | 1 832 | | 13 | 24 643 | | 150 |
| FX010001004 | CA | Development Facilitation | 138 | | 177 | 94 | | 44 | 96 | | 290 | 209 | | 181 | 459 | | 258 | 458 | | 174 | 4 669 | | 1 912 |
| FX010001005 | CC | Economic Development/Planning | 2 181 | 5 708 | (6 736) | 2 309 | (17) | 20 | 2 222 | | 20 | 2 089 | | 19 443 | 2 113 | 2 439 | 20 | 15 917 | - | 20 | 30 928 | 35 167 | 3 246 |
| FX010001006 | CD | Town Planning, Building Regulations and Enforcement, and City Engineer | 2 306 | | 99 | 2 411 | | 171 | 2 223 | | 252 | 2 256 | | 179 | 2 251 | | 122 | 3 616 | | 201 | 27 048 | | 1 456 |
| FX010001007003 | CG | Project Management Unit - Expanded Public Works Programme | 196 | | 196 | 222 | | 222 | 239 | | 239 | 193 | | 193 | 289 | | 289 | 150 | | - | 2 674 | | 2 675 |
| FX012001003001 | DX | Public Transport Facilities and Operations Coordination ( Road Transport) | 452 | | | 448 | | - | 404 | | - | 404 | | - | 404 | | - | 1 229 | | - | 5 471 | | - |
| **DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total** | | | **10 984** | **5 708** | **(6 010)** | **11 291** | **(17)** | **712** | **10 492** | **-** | **2 042** | **11 658** | **-** | **20 267** | **13 820** | **2 999** | **941** | **50 956** | **800** | **16 815** | **211 194** | **38 443** | **81 328** |
| | | | | | | | | | | | | | | | | | | | | | | | |
| **DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES** | | | | | | | | | | | | | | | | | | | | | | | |
| **Community Services, Health and Public Safety** | | | | | | | | | | | | | | | | | | | | | | | |
| FX001002008 | AH | Disaster Management | 264 | | 1 | 264 | | 1 | 322 | | 1 | 263 | | 1 | 309 | | 1 | 2 311 | | - | 4 188 | 28 | 14 |
| FX011001005 | CK | Fire Fighting and Protection | 9 968 | | 196 | 10 035 | | 208 | 9 387 | | 202 | 8 941 | | 172 | 9 144 | | 192 | 19 310 | | 283 | 122 121 | 630 | 1 933 |
| FX012001005 | CP | Taxi Ranks | 307 | 3 199 | 4 229 | 300 | 31 | 3 | 260 | | 3 | 1 477 | 200 | 649 | 1 521 | | 3 | 20 238 | | 14 | 24 496 | 15 000 | 15 051 |
| FX014001003 | DC | Solid Waste Removal | 13 849 | | 10 616 | 12 394 | | 10 455 | 11 716 | | 37 195 | 11 090 | | 10 684 | 14 107 | | 10 633 | 28 947 | | 10 788 | 163 661 | 15 205 | 240 789 |
| FX014001004 | DE | Street Cleansing | 3 519 | | 97 | 3 588 | | 97 | 3 396 | | 97 | 3 115 | | 97 | 3 272 | | 97 | 9 965 | | 107 | 48 151 | 30 | 1 177 |
| FX015001001 | DF | Public Toilets | 297 | | 2 | 278 | | 2 | 196 | | 2 | 262 | | 2 | 265 | | 2 | 1 140 | | 3 | 3 406 | | 27 |
| FX006001001 | DY | Public Health and Emergency Services (Environmental Protection) | 533 | | - | 523 | | - | 621 | | - | 483 | | - | 554 | | - | 2 033 | | - | 7 182 | | - |
| **Community Services, Health and Public Safety Total** | | | **28 737** | **3 199** | **15 141** | **27 382** | **31** | **10 766** | **25 898** | **-** | **37 500** | **25 631** | **200** | **11 605** | **29 172** | **-** | **10 928** | **83 944** | **-** | **11 195** | **373 205** | **30 893** | **258 991** |
| | | | | | | | | | | | | | | | | | | | | | | | |
| **Protection services** | | | | | | | | | | | | | | | | | | | | | | | |
| FX005001012 | BP | Security Services | 4 521 | | 36 | 2 836 | | 36 | (6 428) | | 36 | 2 615 | | 36 | 2 314 | | 36 | 16 150 | | 36 | 37 445 | 19 | 428 |
| FX011001007 | CQ | Police Forces, Traffic and Street Parking Control | 5 511 | | 424 | 5 688 | | 374 | 5 967 | | 360 | 5 703 | | 400 | 5 786 | | 372 | 41 202 | | 832 | 100 977 | 45 | 9 429 |
| FX012002001 | CR | Road and Traffic Regulation | 1 789 | | 1 316 | 1 720 | | 2 066 | 1 775 | | 341 | 1 700 | | 1 913 | 1 689 | | 1 133 | 2 785 | | 1 302 | 22 145 | 25 | 12 384 |
| FX011001006 | CU | Public Safety Licensing and Control of Animals | 14 | | - | 132 | | - | 73 | | - | 73 | | - | 73 | | - | 87 | | - | 1 037 | | - |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Protection services Total** | | | **10 742** | **-** | **1 058** | **9 614** | **-** | **1 839** | **11 650** | **-** | **692** | **18 894** | **-** | **1 668** | **9 926** | **-** | **2 748** | **11 431** | **39** | **621** | **11 835** | **-** | **1 776** | **10 376** | **-** | **2 476** | **1 387** | **-** | **737** | **10 091** | **-** | **2 349** | **9 862** | **-** | **1 541** | **60 224** | **-** | **2 170** | **161 604** | **89** | **22 241** |
| **Recreation and Environmental services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX001001003 | AA | Cemeteries, Funeral Parlours and Crematoriums | 1 078 | - | 54 | 1 061 | | 62 | 1 629 | | 59 | 1 230 | | 49 | 1 407 | | 60 | 1 578 | | 54 | 1 208 | | 55 | 1 178 | | 52 | 1 208 | | 50 | 1 421 | | 47 | 1 359 | | 61 | 3 154 | | 114 | 16 127 | 400 | 1 002 |
| FX001001005002 | AC | Halls | 3 291 | - | 124 | 3 812 | | 124 | 4 457 | | 103 | 3 160 | | 149 | 3 712 | | 120 | 3 811 | | 72 | 2 726 | | 68 | 3 119 | | 103 | 2 497 | | 85 | 4 906 | | 109 | 3 613 | 638 | 65 | 5 993 | 87 | 169 | 41 740 | 4 201 | 1 172 |
| FX001001006001 | AE | Libraries and Archives | 3 101 | - | 111 | 3 448 | | 119 | 3 274 | | 119 | 3 669 | | 10 175 | 3 479 | | 105 | 3 686 | | 219 | 3 282 | 1 | 108 | 3 285 | | 124 | 3 387 | 120 | 123 | 3 254 | | 231 | 3 030 | 10 | 141 | 8 683 | - | 105 | 40 346 | 18 | 11 741 |
| FX001001006002 | AF | Cyber Cadets | 246 | - | 146 | 239 | | 143 | 234 | | 139 | 480 | | 285 | 264 | | 158 | 257 | | 153 | 256 | | 154 | 253 | | 151 | 300 | | 170 | 265 | | 158 | 273 | | 163 | 1 275 | | - | 3 218 | | 2 124 |
| FX001001008 | AG | Museums and Art Galleries | 326 | - | 4 | 314 | | 4 | 385 | | 4 | 357 | | 4 | 397 | | 3 | 392 | | 4 | 369 | | 4 | 325 | | 4 | 384 | | 4 | 407 | | 4 | 366 | | 4 | 671 | | 14 | 4 512 | | 318 |
| FX013001001 | CS | Beaches and Jetties | 2 382 | - | 20 | 1 615 | | 20 | 1 663 | | 20 | 2 751 | | 20 | 2 086 | | 20 | 1 449 | | 20 | 2 275 | 176 | 20 | 2 050 | | 20 | 2 013 | | 20 | 1 297 | | 20 | 1 386 | | 20 | 7 959 | | 96 | 24 481 | 200 | 321 |
| FX013001002 | CT | Community Parks (including Nurseries) | 7 244 | - | 1 437 | 7 984 | | 1 091 | 7 621 | | 198 | 8 927 | | 1 734 | 10 755 | | (1 573) | 9 479 | | 331 | 7 775 | | 876 | 8 399 | | 642 | 8 719 | | 1 151 | 8 111 | | 876 | 8 667 | 37 | 924 | 65 136 | - | 805 | 110 016 | 1 257 | 9 540 |
| FX001002007 | CV | Cultural Matters | 600 | - | 1 | 283 | | 1 | 811 | | 1 | 374 | | 1 | 300 | | 1 | 283 | | 1 | 283 | | 1 | 289 | | 1 | 284 | | 1 | 335 | | 1 | 285 | | 1 | 3 079 | | 1 | 7 453 | | 10 |
| FX013002003001 | CW | Recreational Facilities - Caravan Park | - | - | - | - | | - | - | | | - | | - | | | - | - | | - | - | | - | - | | - | - | | - | - | | - | | | - | | | 60 | | | 250 |
| FX013002003002 | CX | Recreational Facilities - Parks Administration | 886 | - | 8 | 775 | | 8 | 821 | | 8 | 866 | | 8 | 812 | | 8 | 871 | | 8 | 835 | | 8 | 808 | | 8 | 664 | | 8 | 832 | | 8 | 792 | | 8 | 7 653 | | 8 | 11 973 | 1 | 96 |
| FX013002003003 | CY | Recreational Facilities - Swimming Pools | 2 630 | - | 39 | 3 170 | | 39 | 3 639 | | 39 | 3 391 | | 266 | 3 182 | | 39 | 3 308 | 857 | 166 | 2 966 | | 1 124 | 2 895 | | 126 | 2 690 | | 144 | 4 047 | | 62 | 3 473 | | 94 | 20 158 | | 93 | 34 469 | 3 275 | 1 139 |
| FX013002004001 | CZ | Sport Development and Sportfields | 1 625 | - | 134 | 1 639 | | 158 | 2 650 | | 26 | 2 863 | | 290 | 2 549 | | (237) | 2 655 | | 26 | 2 195 | | 156 | 1 794 | | 156 | 3 404 | | 155 | 1 669 | | 155 | 1 744 | | 190 | 5 536 | | 132 | 30 032 | 2 000 | 1 931 |
| FX013002004002 | DB | Sports Grounds and Stadiums - Stadium | 1 025 | - | - | 1 033 | 11 787 | 990 | 897 | | 18 094 | 991 | | 681 | 968 | | | 990 | | - | 990 | | - | 921 | 10 383 | 162 | 990 | | - | 967 | 16 198 | 13 245 | 997 | | - | 1 023 | | - | 12 350 | 12 628 | - |
| | | | **24 434** | **-** | **2 078** | **25 373** | **11 787** | **2 759** | **28 081** | **-** | **18 810** | **29 059** | **-** | **13 662** | **29 911** | **-** | **(1 296)** | **28 759** | **857** | **1 054** | **25 160** | **177** | **2 574** | **25 316** | **10 383** | **1 549** | **26 540** | **120** | **1 911** | **27 511** | **16 198** | **14 916** | **25 985** | **685** | **1 671** | **130 320** | **87** | **1 597** | **336 717** | **23 980** | **29 644** |
| **DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total** | | | **60 452** | **-** | **58 077** | **60 533** | **14 203** | **18 408** | **68 123** | **1 779** | **31 877** | **76 548** | **2 958** | **30 236** | **67 157** | **876** | **12 751** | **68 219** | **1 249** | **47 824** | **65 732** | **3 376** | **19 491** | **63 074** | **10 414** | **14 791** | **53 825** | **120** | **40 148** | **63 233** | **16 398** | **28 870** | **65 019** | **685** | **14 140** | **274 488** | **87** | **14 962** | **871 526** | **54 962** | **310 876** |
| **DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| **Administration** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | - | |
| FX001001005003 | AD | Municipal Buildings | 114 | 147 | 13 | 621 | 95 | 13 | 2 188 | | 1 713 | 1 516 | | 136 | 936 | | (111) | 1 137 | | 13 | 1 306 | | 13 | 1 971 | 25 | 13 | 797 | | 13 | 1 655 | 44 | 13 | 88 | 716 | 13 | 25 490 | | 412 | 12 807 | 4 600 | 1 476 |
| FX005001001 | BB | Administrative and Corporate Support | (13) | - | 44 | 452 | | 44 | (14) | | 44 | 215 | | 44 | 69 | 8 | 44 | 101 | | 44 | (38) | | 44 | 157 | | 44 | 209 | | 44 | 92 | | 44 | 197 | | 44 | 499 | | 44 | 1 397 | 17 | 532 |
| FX009001002 | BV | Air Transport | 1 225 | - | 139 | 4 970 | | 524 | 3 874 | | 7 | 1 783 | 5 216 | 500 | 2 460 | | 224 | 1 767 | | 483 | 1 782 | 2 480 | 3 853 | 1 428 | 124 | (2 851) | 2 431 | 2 750 | 1 404 | 1 682 | | 779 | 3 038 | 1 349 | 277 | 3 546 | 250 | 770 | 28 295 | 12 399 | 9 617 |
| **Administration Total** | | | **1 326** | **147** | **196** | **6 043** | **95** | **581** | **6 048** | **-** | **1 764** | **3 514** | **5 216** | **680** | **3 465** | **8** | **157** | **3 005** | **-** | **540** | **3 050** | **2 480** | **3 910** | **3 556** | **149** | **(2 794)** | **3 437** | **2 750** | **1 461** | **3 429** | **44** | **836** | **3 323** | **2 065** | **334** | **29 535** | **250** | **1 226** | **42 499** | **17 016** | **11 625** |
| **Legal Services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX005001008 | BL | Legal Services | (15) | | 8 | 959 | | 8 | (674) | | 8 | 105 | | 8 | (368) | | 8 | 123 | | 8 | (793) | | 8 | (749) | | 8 | (557) | | 8 | (416) | | 8 | (847) | | 8 | 6 285 | | 8 | - | | 96 |
| **Legal Services Total** | | | **(15)** | **-** | **8** | **959** | **-** | **8** | **(674)** | **-** | **8** | **105** | **-** | **8** | **(368)** | **-** | **8** | **123** | **-** | **8** | **(793)** | **-** | **8** | **(749)** | **-** | **8** | **(557)** | **-** | **8** | **(416)** | **-** | **8** | **(847)** | **-** | **8** | **6 285** | **-** | **8** | **-** | **-** | **96** |
| **Information Technology** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX005001007 | BK | Information Technology | 773 | | 22 | 13 579 | | 22 | 13 717 | | 22 | 6 169 | 4 097 | 22 | 6 594 | 96 | 22 | 38 408 | | 22 | 11 820 | 101 | 22 | 14 119 | 40 | 22 | 17 251 | 7 558 | 22 | (1 503) | 56 | 123 | 28 165 | 2 636 | 22 | 16 348 | 1 030 | 22 | 53 997 | 34 725 | 814 |
| **Information Technology Total** | | | **773** | **-** | **22** | **13 579** | **-** | **22** | **13 717** | **-** | **22** | **6 169** | **4 097** | **22** | **6 594** | **96** | **22** | **38 408** | **-** | **22** | **11 820** | **101** | **22** | **14 119** | **40** | **22** | **17 251** | **7 558** | **22** | **(1 503)** | **56** | **123** | **28 165** | **2 636** | **22** | **16 348** | **1 030** | **22** | **53 997** | **34 725** | **814** |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Human Resources** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX005001006001 | BG | Human Resources | (123) | - | 17 | (94) | | 17 | (48) | | 17 | 5 | | 17 | 79 | | 17 | (17) | | 17 | 13 | | 17 | (66) | | 17 | 119 | | 17 | 98 | | 17 | 117 | | 17 | 2 169 | | 17 | 2 703 | - | 205 |
| FX005001006002 | BH | Management Services | 267 | - | 2 | 248 | | 2 | 284 | | 2 | 280 | | 2 | 259 | | 2 | 255 | | 2 | 256 | | 2 | 258 | | 2 | 143 | | 2 | 221 | | 2 | 121 | | 2 | 1 745 | | 3 | 3 337 | | 27 |
| FX005001006003 | BI | Occupational Clinic | (32) | - | 12 | 177 | | 12 | 154 | | 12 | 217 | | 12 | 114 | | 12 | 214 | | 18 | 139 | | 14 | 67 | | 28 | 163 | | 14 | 151 | | 16 | 193 | | 12 | 2 383 | | 54 | 2 409 | 153 | 169 |
| FX005001006004 | BJ | Training and Industrial Relations | 44 | - | 18 | (43) | | 759 | 195 | | 18 | 159 | | 18 | 99 | | 18 | 159 | | 17 | 81 | | 18 | 114 | | 18 | (305) | | 18 | 51 | | 18 | 83 | | 18 | 10 396 | | 986 | 3 728 | - | 1 186 |
| **Human Resources Total** | | | **156** | **-** | **49** | **288** | **-** | **790** | **585** | **-** | **49** | **661** | **-** | **49** | **551** | **-** | **49** | **611** | **-** | **54** | **489** | **-** | **51** | **373** | **-** | **65** | **120** | **-** | **51** | **521** | **-** | **53** | **514** | **-** | **49** | **16 693** | **-** | **1 060** | **12 177** | **153** | **1 587** |
| **DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total** | | | **2 240** | **147** | **275** | **20 869** | **95** | **1 401** | **19 676** | **-** | **1 843** | **10 449** | **9 313** | **759** | **10 242** | **104** | **236** | **42 147** | **-** | **624** | **14 566** | **2 581** | **3 991** | **17 299** | **189** | **(2 699)** | **20 251** | **10 308** | **1 542** | **2 031** | **100** | **1 020** | **31 155** | **4 701** | **413** | **68 861** | **1 280** | **2 316** | **108 673** | **51 894** | **14 122** |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| **DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX005001013 | BQ | Supply Chain Management | (604) | - | 108 | (695) | | 56 | (697) | | 44 | (253) | | 2 103 | (618) | | 1 072 | (412) | | 603 | (621) | | 102 | (621) | | 63 | (714) | | 147 | (749) | | 85 | (685) | | 45 | 2 774 | | 175 | (3 322) | | 2 319 |
| FX005002001 | BS | Asset Management | 161 | - | 6 | 164 | | 6 | 180 | | 6 | 198 | | 6 | 167 | | 6 | 198 | | 6 | 181 | | 6 | 172 | | 6 | 184 | | 6 | 169 | | 6 | 169 | | 6 | 1 882 | | 6 | 3 181 | | 69 |
| FX005001004001 | DR | Financial Management Grant Interns | 56 | - | 59 | 114 | | 32 | 115 | | 193 | 88 | | 88 | 89 | | 89 | 44 | | 44 | 118 | | 118 | 670 | | 670 | 571 | | 571 | 174 | | 174 | 193 | | 193 | 2 500 | | - | 2 500 | | 2 500 |
| FX005001004002 | DS | Revenue and Expenditure | (12 723) | - | 202 647 | (7 285) | | 78 502 | (8 693) | | 60 715 | (4 088) | | 61 680 | (6 857) | 12 | 61 930 | (8 552) | | 135 552 | (6 311) | 13 | 60 917 | (10 396) | 30 | 61 225 | (2 562) | | 119 011 | 3 559 | | 64 380 | 9 553 | 14 | 62 811 | 129 404 | | 69 683 | 7 944 | 109 | 1 055 120 |
| FX005001004003 | DT | Finance | 631 | - | | 765 | | - | 630 | | - | 775 | | | 648 | | - | 689 | | - | 728 | | - | 644 | | - | 673 | | - | 649 | | - | 649 | | - | 3 320 | | | 10 413 | | |
| **DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total** | | | **(12 479)** | **-** | **202 820** | **(6 937)** | **-** | **78 596** | **(8 465)** | **-** | **60 958** | **(3 280)** | **-** | **63 877** | **(6 571)** | **12** | **63 097** | **(8 033)** | **-** | **136 205** | **(5 905)** | **13** | **61 143** | **(9 531)** | **30** | **61 964** | **(1 848)** | **-** | **119 735** | **3 802** | **-** | **64 645** | **9 879** | **14** | **63 055** | **139 880** | **-** | **69 864** | **20 716** | **109** | **1 060 008** |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| **DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| **Electrical Supply Service** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX002001001001 | AI | Marketing and Customer relations | 1 991 | - | 24 | 2 078 | | 24 | 1 984 | | 24 | 2 117 | | 24 | 3 964 | 9 | 24 | 2 073 | | 24 | 2 092 | | 24 | 2 888 | | 24 | 2 641 | | 24 | 1 875 | | 24 | 2 003 | | 24 | 7 528 | | 24 | 33 825 | 14 | 287 |
| FX002001001002 | AJ | Administration | 236 248 | - | 3 | 199 531 | | 3 | 119 429 | | 3 | 137 211 | | 3 | 141 072 | | 3 | 126 510 | | 3 | 139 335 | | 3 | 132 293 | 2 | 3 | 142 391 | | 3 | 128 146 | | 3 | 122 263 | | 3 | 186 376 | | 4 | 1 824 264 | 4 | 41 |
| FX002001001004 | AL | Electricity Distribution | 18 199 | - | 206 190 | 43 641 | 1 524 | 246 026 | 35 959 | 686 | 237 954 | 34 852 | | 167 361 | 36 953 | 105 | 181 246 | 33 949 | 4 | 209 705 | 33 231 | 1 001 | 173 390 | 33 590 | 3 114 | 191 087 | 24 134 | 175 | 197 195 | 19 813 | 7 689 | 197 078 | 19 812 | 16 957 | 182 617 | 60 495 | 1 828 | 324 117 | 426 791 | 70 035 | 2 620 251 |
| FX002001001005 | AN | Electricity Planning | 1 359 | - | 15 | 1 396 | | 15 | 1 372 | | 15 | 1 620 | | 15 | 1 441 | | 15 | 1 420 | | 15 | 1 511 | | 15 | 1 564 | | 15 | 1 609 | | 15 | 1 460 | | 15 | 1 430 | | 15 | 7 248 | | 100 | 17 395 | | 263 |
| FX002001002001 | AP | Street Lighting | 1 896 | - | 33 | 2 154 | | 33 | 2 694 | | 33 | 2 284 | | 33 | 2 033 | | 33 | 1 839 | | 33 | 2 060 | 260 | 293 | 1 912 | | 33 | 1 739 | 429 | 462 | 1 997 | 144 | 33 | 2 486 | 1 440 | 1 616 | 19 446 | - | 34 | 32 012 | 5 823 | 5 126 |
| FX002001002002 | AQ | Process Control Systems | 4 051 | - | 7 | 5 333 | | 7 | 1 710 | | 7 | 1 231 | | 7 | 4 953 | | 7 | 1 606 | | 7 | 5 009 | | 7 | 1 856 | | 7 | 1 137 | | 7 | 3 857 | | 7 | 1 867 | | 7 | 4 137 | | 29 | 38 950 | 814 | 104 |
| FX005001005 | BF | Fleet Management | 8 537 | - | 33 | 10 899 | | 33 | 361 | | 33 | 10 511 | | 33 | 9 528 | 695 | 33 | 10 810 | 161 | 33 | 8 685 | 778 | 33 | 9 676 | 9 088 | 33 | 10 416 | 840 | 1 897 | 8 315 | 99 | 33 | 9 251 | 332 | 33 | 30 752 | 93 | 2 852 | 28 054 | 23 712 | 3 215 |
| **DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total** | | | **272 281** | **-** | **206 305** | **265 032** | **1 524** | **246 141** | **163 509** | **686** | **238 069** | **189 826** | **-** | **167 476** | **199 944** | **809** | **181 361** | **178 207** | **165** | **209 820** | **191 923** | **2 039** | **173 765** | **183 779** | **12 204** | **191 202** | **184 067** | **1 444** | **199 603** | **165 463** | **7 932** | **197 193** | **159 112** | **18 729** | **184 315** | **315 982** | **1 921** | **327 160** | **2 401 291** | **100 402** | **2 629 287** |

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| **DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| **Civil Engineering Services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | -  | | | | | | | | | | | |
| FX012001004001 | CM | Roads - Railway Sidings | 10 | | - | 10 | | - | 9 | | - | 10 | | - | 10 | | - | 10 | | - | 10 | | - | 9 | | - | 10 | | - | 118 | | - | 151 | | - | 11 | | 227 | 1 497 | | 453 |
| FX012001004002 | CN | Roads - Urban Roads | 12 101 | 13 555 | 7 978 | 12 333 | 11 703 | 9 505 | 16 248 | 1 420 | 243 | 14 666 | | 119 | 13 736 | 19 828 | 119 | 13 727 | 11 435 | 7 320 | 14 991 | 5 385 | 119 | 12 583 | 289 | 119 | 13 259 | (5 256) | 119 | 12 691 | 21 | (274) | 13 941 | (683) | 119 | 23 246 | 1 400 | 252 | 149 545 | 44 739 | 11 324 |
| FX012001004003 | CO | Roads - Rural Roads | 5 369 | | 121 | 12 096 | | 121 | 9 207 | | 121 | 8 689 | | 121 | 10 195 | | 121 | 12 118 | | 121 | 6 959 | | 121 | 6 383 | 211 | 121 | 8 146 | 6 489 | 6 166 | 8 774 | 291 | 121 | 6 317 | 1 381 | 121 | 38 287 | - | 120 | 106 705 | 9 259 | 18 959 |
| FX015001002001 | DG | Sewerage - Industrial Effluent Pipeline | 96 | | 176 | 90 | | 176 | 88 | | 176 | 100 | | 176 | 97 | | 176 | 95 | | 176 | 94 | | 176 | 94 | | 176 | 103 | | 176 | 50 | | 176 | 52 | | 176 | 974 | | 200 | 1 070 | | 1 275 |
| FX015001002002 | DH | Sewerage - Pumpstations | 5 359 | 15 326 | 39 | 5 442 | | 39 | 5 495 | | 39 | 4 727 | | 39 | 8 947 | 19 158 | 39 | 5 074 | 87 | 39 | 3 736 | 20 | 39 | 4 587 | 397 | 39 | 4 644 | | 39 | 3 244 | | 39 | 5 529 | | 39 | 19 045 | - | 91 | 67 539 | 40 000 | 519 |
| FX015001002003 | DI | Sewerage - Sewerage Network | 10 633 | 1 900 | 59 623 | 12 924 | | 11 263 | 11 152 | | 11 816 | 11 163 | | 11 870 | 11 431 | | 11 354 | 11 483 | | 50 055 | 10 746 | | 12 386 | 10 474 | - | 11 522 | 10 117 | | 40 876 | 9 715 | | 11 954 | 9 677 | | 11 308 | 27 848 | - | 10 222 | 141 075 | 4 100 | 290 146 |
| FX015001003 | DJ | Storm Water Management | 2 669 | | 40 | 3 910 | 11 780 | 40 | 4 160 | 6 820 | 2 771 | 5 203 | | 353 | 2 511 | 3 935 | 40 | 3 798 | | 40 | 3 579 | 2 835 | 40 | 2 267 | 1 081 | 1 121 | 3 198 | 4 484 | 40 | 2 622 | 804 | 4 179 | 2 438 | 1 465 | 40 | 8 208 | | 40 | 38 351 | 13 715 | 485 |
| FX015001004 | DK | Treatment | 10 472 | | 31 | 7 991 | | 31 | 10 173 | | 31 | 10 190 | | 31 | 9 274 | | 31 | 6 527 | | 31 | 7 835 | | 31 | 7 625 | | 31 | 6 408 | | 31 | 7 524 | | 31 | 5 481 | 2 622 | 31 | 12 116 | - | 31 | 96 186 | 7 000 | 371 |
| FX016001002001 | DM | Water Distribution - Rural Water | 7 483 | 6 191 | 7 179 | 12 997 | | 59 | 5 299 | 5 202 | 5 703 | 4 585 | 979 | 274 | 4 659 | 300 | 1 530 | 4 601 | 1 789 | 3 637 | 4 286 | | 59 | 4 557 | | 59 | 4 816 | | 59 | 4 547 | | (1 337) | 4 491 | | 59 | 21 952 | - | 59 | 83 968 | 80 629 | 40 130 |
| FX016001002002 | DN | Water Distribution - Urban Water | 18 960 | 19 464 | 70 302 | 35 355 | 14 752 | 61 762 | 22 868 | 6 557 | 51 951 | 23 409 | 33 335 | 52 276 | 23 760 | 122 | 50 430 | 22 434 | 28 994 | 77 834 | 22 154 | 4 512 | 44 151 | 22 224 | - | 49 892 | 20 025 | 20 513 | 58 667 | 14 347 | 1 760 | 22 249 | 19 818 | 739 | 43 822 | 46 606 | 5 000 | 51 862 | 282 183 | 142 379 | 726 088 |
| FX016001002004 | DP | Water Treatment - Clarified Water | 2 403 | | 2 115 | 3 031 | | 2 263 | 3 130 | | 3 830 | 2 495 | | 2 449 | 2 920 | | 2 247 | 2 939 | | 3 148 | 2 908 | | 3 782 | 2 958 | | 3 417 | 3 095 | | 2 874 | 2 305 | | 3 907 | 2 474 | | 1 079 | 2 925 | | 3 894 | 30 274 | | 41 884 |
| FX016001002005 | DQ | Water Treatment - Purification works | 77 739 | | 44 686 | 90 242 | | 62 943 | 86 958 | | 50 551 | 76 735 | | 46 062 | 82 447 | | 49 563 | 74 041 | | 43 798 | 76 570 | | 45 262 | 74 361 | | 45 315 | 75 733 | | 43 956 | 62 719 | | 32 380 | 80 142 | | 45 609 | 97 750 | - | 47 544 | 867 231 | 4 000 | 575 085 |
| FX003001002 | DU | Coastal Protection | - | | | - | | - | - | | - | - | | | - | | - | 912 | | | - | | - | 363 | | - | - | | - | 584 | | - | - | | - | 1 | | - | 5 | - | - |
| **Civil Engineering Services Total** | | | **153 294** | **56 436** | **192 290** | **196 421** | **38 235** | **148 202** | **174 787** | **19 999** | **127 232** | **161 972** | **34 314** | **113 770** | **169 987** | **43 343** | **115 650** | **157 759** | **42 305** | **186 199** | **153 868** | **12 752** | **106 166** | **148 485** | **1 978** | **111 812** | **149 554** | **26 230** | **153 003** | **129 240** | **2 876** | **73 425** | **150 511** | **5 524** | **102 403** | **298 969** | **6 400** | **114 542** | **1 865 629** | **345 821** | **1 706 719** |
| **Engineering Services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX010001007001 | CE | Project Management Unit - Administration | 764 | - | 8 | 804 | | 8 | 892 | | 8 | 838 | | 8 | 1 340 | | 8 | 997 | | 8 | 903 | | 8 | 900 | | 8 | 961 | | 8 | 763 | | 8 | 920 | | 8 | 2 338 | | 8 | 9 849 | 8 | 96 |
| FX010001007005 | CI | Project Management Unit - PMU | (93) | - | 6 | (57) | | 6 | (38) | | 6 | 2 | | 6 | (115) | | 6 | (106) | | 6 | (64) | | 6 | (107) | | 6 | (218) | | 6 | (136) | | 6 | (132) | | 6 | 6 561 | | 16 | 65 | | 7 654 |
| **Engineering Services Total** | | | **671** | **-** | **14** | **747** | **-** | **14** | **854** | **-** | **14** | **840** | **-** | **14** | **1 225** | **-** | **14** | **891** | **-** | **14** | **839** | **-** | **14** | **793** | **-** | **14** | **743** | **-** | **14** | **627** | **-** | **14** | **788** | **-** | **14** | **8 899** | **-** | **24** | **9 914** | **8** | **7 750** |
| **Infrastructure and Facilities Management** | | | | - | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX001001005001 | AB | Buildings Maintenance | 1 477 | - | 24 | 1 262 | | 24 | 1 238 | | 24 | 1 257 | | 24 | 1 246 | | 24 | 1 272 | | 24 | 1 283 | | 24 | 1 472 | | 24 | 1 520 | | 24 | 1 465 | | 24 | 1 614 | | 24 | 3 515 | | 24 | 19 784 | 2 | 287 |
| FX010001007002 | CF | Project Management Unit - Asset Management | (375) | - | 18 | 383 | | 16 | (522) | | 16 | (424) | | 18 | 1 381 | | 16 | (344) | | 16 | (473) | | 17 | (406) | | 16 | (389) | | 17 | (475) | | 17 | (361) | | 17 | 391 | | 30 | 112 | | 225 |
| **Infrastructure and Facilities Management Total** | | | **1 102** | **-** | **42** | **1 645** | **-** | **40** | **716** | **-** | **40** | **833** | **-** | **42** | **2 627** | **-** | **40** | **928** | **-** | **40** | **810** | **-** | **41** | **1 066** | **-** | **40** | **1 131** | **-** | **41** | **990** | **-** | **41** | **1 253** | **-** | **41** | **3 906** | **-** | **54** | **19 896** | **2** | **512** |
| **Infrastructure Support Services** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX016001001003 | DL | Water Treatment - Scientific Services | (824) | | 55 | (856) | | 55 | (966) | | 55 | (395) | | 61 | (947) | | 55 | (893) | | 55 | (1 002) | | 55 | 904 | | 55 | (672) | | 55 | (1 076) | | 55 | (1 060) | | 55 | | | | (4 873) | - | 3 160 |
| FX016001002003 | DO | Water Distribution - Water Demand Management | 1 658 | 538 | 61 | 1 624 | | 61 | 2 221 | | 61 | 2 190 | | 55 | 1 996 | 4 275 | 61 | 1 948 | (74) | 61 | 2 091 | 1 790 | 61 | 2 176 | | 61 | 1 816 | 1 382 | 61 | 1 979 | 4 740 | 61 | 1 878 | | 61 | | | | 20 863 | 19 300 | 735 |
| **Infrastructure Support Services Total** | | | **834** | **538** | **116** | **768** | **-** | **116** | **1 255** | **-** | **116** | **1 795** | **-** | **116** | **1 049** | **4 275** | **116** | **1 055** | **(74)** | **116** | **1 089** | **1 790** | **116** | **3 080** | **-** | **116** | **1 144** | **1 382** | **116** | **903** | **4 740** | **116** | **818** | **-** | **116** | **-** | **-** | **-** | **15 990** | **19 300** | **3 895** |
| **DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total** | | | **155 901** | **56 974** | **192 462** | **199 581** | **38 235** | **148 372** | **177 612** | **19 999** | **127 402** | **165 440** | **34 314** | **113 942** | **174 888** | **47 618** | **115 820** | **160 633** | **42 231** | **186 369** | **156 606** | **14 542** | **106 337** | **153 424** | **1 978** | **111 982** | **152 572** | **27 612** | **153 174** | **131 760** | **7 616** | **73 596** | **153 370** | **5 524** | **102 574** | **311 774** | **6 400** | **114 620** | **1 911 429** | **365 131** | **1 718 876** |

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| **OFFICE OF THE MUNICIPAL MANAGER** | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX004001001001 | AS | Mayor and Council | 9 860 | - | 42 | (2 237) | | 41 | (1 766) | | 41 | (715) | 10 | 41 | 863 | | 931 | (292) | | 41 | (2 058) | 5 | 41 | (2 559) | | 41 | (2 005) | | 41 | (2 762) | | 81 | (1 689) | | 40 | 14 268 | - | 73 | 1 530 | 25 | 532 |
| FX004001002001 | AU | DMM - Corporate Services | 294 | - | 2 | 391 | | 2 | 297 | | 2 | 294 | | 2 | 295 | | 2 | 474 | | 2 | 133 | | 2 | 134 | | 2 | 131 | | 2 | 292 | | 2 | 293 | | 2 | 2 021 | | 3 | 4 582 | | 27 |
| FX004001002002 | AV | DMM - ITS | 824 | - | 5 | 718 | | 5 | 725 | | 5 | 785 | | 5 | 794 | | 5 | 815 | | 5 | 750 | | 5 | 736 | | 5 | 732 | | 5 | 927 | | 5 | 739 | | 5 | 5 653 | | 4 | 10 395 | | 55 |
| FX004001002003 | AW | DMM - City Development | 451 | - | 2 | 323 | | 2 | 325 | | 2 | 330 | | 2 | 324 | | 2 | 321 | | 2 | 323 | | 2 | 354 | | 2 | 319 | | 2 | 325 | | 2 | 324 | | 2 | 809 | | 3 | 4 663 | | 27 |
| FX004001002004 | AX | DMM - Community Services | 523 | - | 5 | 554 | | 5 | 526 | | 5 | 555 | | 5 | 447 | | 5 | 468 | | 5 | 444 | | 5 | 444 | | 5 | 474 | | 5 | 443 | | 5 | 280 | | 5 | 2 036 | | 4 | 8 502 | | 55 |
| FX004001002005 | AY | Municipal Manager | (27) | - | 2 | (63) | | 2 | (59) | | 2 | (53) | | 2 | (55) | | 2 | 2 267 | | 2 | (226) | | 2 | (223) | | 2 | (229) | | 2 | (39) | | 2 | (60) | | 2 | 1 019 | | 3 | 27 | 11 | 27 |
| FX004001002007 | BA | Performance Management | 403 | - | 2 | 343 | | 2 | 603 | | 2 | 399 | | 2 | 360 | | 2 | 374 | | 2 | 356 | | 2 | 370 | | 2 | 356 | | 2 | 525 | | 2 | 420 | | 2 | 521 | | 3 | 4 233 | | 27 |
| FX004001002008 | BC | DMM - Chief Operations Officer | 569 | - | 5 | 629 | | 5 | 589 | | 5 | 615 | | 5 | 602 | | 5 | 688 | | 5 | 579 | | 5 | 606 | | 5 | 583 | | 5 | 598 | | 5 | 594 | | 5 | 1 855 | | 4 | 8 310 | | 55 |
| FX005001009 | BM | Marketing, Customer Relations, Publicity and Media Co-ordination | 515 | - | 218 | 1 008 | | 206 | 817 | | 11 | 461 | | 811 | 437 | | (149) | 521 | | 432 | 422 | | 416 | 452 | | 45 | 757 | | 788 | 441 | | 413 | 473 | | 1 447 | 1 239 | | 1 067 | 9 690 | 12 | 3 106 |
| FX005001011 | BO | Risk Management | 331 | - | 2 | 306 | | 2 | 308 | | 2 | 318 | | 2 | 311 | | 2 | 302 | | 2 | 297 | | 2 | 302 | | 2 | 222 | | 2 | 294 | | 2 | 352 | | 2 | 1 550 | | 3 | 6 210 | 4 | 28 |
| FX008001001 | BU | Governance Function | (632) | - | 2 | (50) | | 2 | (574) | | 2 | (534) | | 2 | (320) | | 2 | (170) | | 2 | (216) | | 2 | (270) | | 2 | 336 | | 2 | 1 460 | | 2 | (212) | | 2 | 1 001 | | 3 | 176 | | 28 |
| FX004001002009 | DV | Research, Knowledge Management and Innovation | 155 | - | | 61 | | - | 62 | | - | 74 | | - | 64 | | - | 64 | | | 74 | | - | 64 | | - | 65 | | - | 104 | | - | 71 | | - | 781 | | - | 3 350 | | - |
| FX004001002010 | DW | Mayoral Support Services | 268 | - | | 230 | | - | 231 | | - | 315 | | - | 238 | | - | 285 | | | 239 | | - | 238 | | - | 240 | | - | 246 | | - | 240 | | - | 596 | | - | 3 423 | | - |
| **OFFICE OF THE MUNICIPAL MANAGER Total** | | | **13 534** | **-** | **287** | **2 213** | **-** | **274** | **2 084** | **-** | **79** | **2 844** | **10** | **879** | **4 360** | **-** | **809** | **6 117** | **-** | **500** | **1 117** | **5** | **484** | **648** | **-** | **113** | **1 981** | **-** | **856** | **2 854** | **-** | **521** | **1 825** | **-** | **1 514** | **33 349** | **-** | **1 170** | **65 091** | **52** | **3 967** |
| **TOTAL** | | | **502 855** | **57 121** | **662 484** | **565 047** | **54 918** | **506 519** | **433 999** | **25 025** | **468 952** | **454 523** | **46 599** | **384 500** | **462 300** | **52 505** | **375 022** | **459 120** | **43 812** | **579 531** | **435 023** | **28 264** | **359 201** | **419 984** | **24 798** | **378 065** | **421 340** | **39 484** | **517 100** | **380 801** | **32 046** | **386 112** | **434 180** | **32 652** | **366 952** | **1 195 290** | **10 488** | **546 907** | **5 589 920** | **610 993** | **5 818 464** |
| | | | | | | | | | - | - | - | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| OUTSTANDING DEBT - COUNCILLORS - MAY 2025 | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Employee number | Account Type | Account no. | 31-60 Days | 61-90 Days | 91-120 Days | 120 Days Plus | Total | Arrangement | Credit Control Action |
| 71263 | Water Rural | 2511924 | 329,23 | 213,43 | 429,21 | 12 761,37 | 13 733,24 | No | Notice issued via email, SMS notification & prepayment water sales still blocked |
| 71264 | Water Rural | 1761400 | 49,35 | 136,50 | 273,00 | 8 743,27 | 9 202,12 | No | Notice issued via email, SMS notification & prepayment water sales still blocked |
| 71269 | Rates and Services | 2419125 | - | 1 674,22 | 1 849,57 | 5 922,46 | 9 446,25 | Yes | |
| 71269 | Rates and Services | 2283347 | 1 280,44 | 1 362,34 | 1 409,76 | 2 608,48 | 6 661,02 | No | Blocked electricity prepayment sales still blocked/ Notice issued |
| 71265 | Water Rural | 1950358 | 94,50 | - | - | 507,54 | 602,04 | No | SMS; Notice emailed & prepayment water sales still blocked |
| | | | **1 753,52** | **3 386,49** | **3 961,54** | **30 543,12** | **39 644,67** | | |

## OUTSTANDING DEBT - EMPLOYEES - MAY 2025

| Debt. no | Initials | Surname | ID | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Days | TOTAL | Arrangement | Acc Type | Other |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 2522161 | MSS&XF | XULU | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 3 148,23 | 2 510,33 | 2 050,82 | 23 004,95 | 30 714,33 | YES | RATES & SERVICES | ARRANGEMENT |
| 1829055 | M | MTHIYANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 210,65 | 264,16 | 220,55 | 19 320,87 | 20 016,23 | NO | WATER RURAL | AWAIT WATER REBATE |
| 30000946 | X | MTHETHWA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 28,88 | 2 532,00 | 2 515,09 | 15 167,88 | 20 243,85 | YES | RATES & SERVICES | ARRANGEMENT |
| 2538161 | NT | NGWANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | - | 8 633,16 | 8 633,16 | YES | WATER RURAL | SALARY DEDUCTION R1000 |
| 2540812 | X | MTHETHWA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 862,13 | 1 825,90 | 1 813,27 | 7 624,24 | 13 125,54 | YES | RATES & SERVICES | ARRANGEMENT |
| 1763598 | WM | MDAMBA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 7,35 | 7,35 | 131,54 | 5 396,11 | 5 542,35 | YES | WATER RURAL | SALARY DEDUCTION R270 |
| 2283555 | NP | MATHE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | - | 3 284,31 | 3 284,31 | YES | RATES & SERVICES | ARRANGEMENT |
| 2496225 | SS | MTHIYANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | - | 3 198,49 | 3 198,49 | YES | WATER RURAL | SALARY DEDUCTION FOR R500 |
| 2212699 | TI | MANQELE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 233,85 | 582,96 | 467,29 | 2 463,41 | 3 747,51 | NO | RATES & SERVICES | Prepayment Blocked |
| 2558908 | NP | SIBIYA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | - | 1 993,01 | 1 993,01 | YES | WATER RURAL | ARRANGEMENT |
| 2226959 | FE | NTULI | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 968,08 | 2 746,22 | 3 951,19 | 1 986,26 | 10 651,75 | YES | RATES & SERVICES | ARRANGEMENT |
| 2462280 | SN | MSIMANG | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | 14,70 | 1 862,80 | 1 877,50 | YES | WATER RURAL | ARRANGEMENT |
| 1843042 | M | TEMBE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 148,32 | 167,79 | 171,43 | 837,66 | 1 325,20 | YES | WATER RURAL | TO BE DEDUCTED FROM SALARY |
| 546167 | NB | NGWANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | 28,88 | 1 403,05 | 733,16 | 2 165,09 | YES | RATES & SERVICES | ARRANGEMENT |
| 2260460 | MS&TR | CEBEKHULU | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | - | 485,29 | 485,29 | | | |
| 1869643 | NS | MAVUNDLA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | - | - | 310,84 | 40,80 | 351,64 | NO | WATER RURAL | NOTICE SEND |
| 2456952 | VV | MDLETSHE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 629,56 | 4 137,08 | 1 381,56 | - | 7 148,20 | YES | WATER RURAL | ARRANGEMENT |
| 557673 | TM&NG | NYOKA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 2 165,19 | 2 115,84 | 1 145,74 | - | 5 426,77 | | RATES & SERVICES | Prepayment Blocked |
| 2352520 | L&LNC | MTHEMBU | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 3 935,72 | 4 262,14 | - | - | 8 197,86 | NO | RATES & SERVICES | AWAIT WATER REBATE |
| 598158 | NE | MGENGE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 2 713,55 | 921,09 | - | - | 3 634,64 | YES | RATES & SERVICES | ARRANGEMENT |
| 1752821 | IB | ZULU | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 7,35 | 139,36 | - | - | 146,71 | | | |
| 1564296 | VP | MPANZA | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 759,76 | 124,99 | - | - | 1 884,75 | NO | RATES & SERVICES | Prepayment Blocked |
| 2521295 | SB | MNGOMEZULU | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 815,85 | 10,93 | - | - | 1 826,78 | NO | RATES & SERVICES | Prepayment Blocked |

| | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 1180684 | JP&S | THANDRAYAN | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 565,68 | - | - | - | 1 565,68 | YES | RATES & SERVICES | ARRANGEMENT |
| | 2356411 | HT | MTHIYANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 1 055,42 | - | - | - | 1 055,42 | | WATER RURAL | NOTICE JUNE |
| | 2490015 | SN | MTHIYANE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 924,28 | - | - | - | 924,28 | YES | CASH SHORTAGE | SEND EMAIL TO SUPERVISOR |
| | 2413324 | LH&L | BUTHELEZI | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 509,62 | - | - | - | 509,62 | NO | WATER RURAL | |
| | 2105471 | BS | MBHAMALI | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 162,71 | - | - | - | 162,71 | NO | WATER RURAL | NOTICE SEND |
| | 1939820 | F | TEMBE | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 160,78 | - | - | - | 160,78 | NO | WATER RURAL | NOTICE SEND |
| | 1572459 | NB | NGCOBO | STAFF ACCOUNTS - WITH POSTAL ADDRESSES | 151,38 | - | - | - | 151,38 | NO | WATER RURAL | TO BE DECUTED FROM SALARY |
| | | | | | **26 164,34** | **22 377,02** | **15 577,07** | **96 032,40** | **160 150,83** | | | |
| | | | | | | | | | | | | |

**NATIONAL TREASURY**

**MFMA Circular No 71**

**Municipal Finance Management Act No. 56 of**

## Template for Calculation of Uniform Financial Ratios and Norms

**Annexure 2**

**Interpretation of results**

| | |
|---|---|
| (green) | The green colour indicates that the result is within the norm and is acceptable |
| (red) | The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results. |
| (blue) | Data should be captured in the blue colour cell to calculate a ratio. |
| # | In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced |

| | RATIO | FORMULA | DATA SOURCE | NORM/RANGE | INPUT DESCRIPTION | DATA INPUTS AND RESULTS " R 000 " | INTERPRETATION | MUNICIPAL COMMENTS (#) |
|---|---|---|---|---|---|---|---|---|
| **1. FINANCIAL POSITION** | | | | | | | | |
| **A. Asset Management/Utilisation** | | | | | | | | |
| **1** | Capital Expenditure to Total Expenditure | Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100 | Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR | 10% - 20% | | 8% | *Please refer to page 2 of MFMA Circular No.71* | |
| | | | | | Total Operating Expenditure | 4 807 765 | | |
| | | | | | Taxation Expense | - | | |
| | | | | | Total Capital Expenditure | 437 224 | | |
| **2** | Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value) | Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) × 100 | Statement of Financial Position, Notes to the AFS and AR | 0% | | 0% | *Please refer to page 3 of MFMA Circular No. 71* | |
| | | | | | PPE, Investment Property and Intangible Impairment | - | | |
| | | | | | PPE at carrying value | 7 735 028 | | |
| | | | | | Investment at carrying value | 90 814 | | |
| | | | | | Intangible Assets at carrying value | 121 062 | | |
| **3** | Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value) | Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100 | Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports | 8% | | 4% | *Please refer to page 4 of MFMA Circular No. 71* | |
| | | | | | Total Repairs and Maintenance Expenditure | 330 619 | | |
| | | | | | PPE at carrying value | 7 735 028 | | |
| | | | | | Investment Property at Carrying value | 90 814 | | |
| **B. Debtors Management** | | | | | | | | |
| **1** | Collection Rate | (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100 | Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR | 95% | | 100% | *Please refer to page 5 of MFMA Circular No. 71* | |
| | | | | | Gross Debtors closing balance | 951 548 | | |
| | | | | | Gross Debtors opening balance | 952 785 | | |
| | | | | | Bad debts written Off | 8 560 | | |
| | | | | | Billed Revenue | 3 553 452 | | |
| **2** | Bad Debts Written-off as % of Provision for Bad Debt | Bad Debts Written-off/Provision for Bad debts x 100 | Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR | 100% | | 2% | *Please refer to page 5 of MFMA Circular No. 71* | |
| | | | | | Consumer Debtors Bad debts written off | 8 560 | | |
| | | | | | Consumer Debtors Current bad debt Provision | 359 499 | | |
| **3** | Net Debtors Days | ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 | Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR | 30 days | | 61 days | *Please refer to page 6 of MFMA Circular No. 71* | |
| | | | | | Gross debtors | 951 548 | | |
| | | | | | Bad debts Provision | 359 499 | | |
| | | | | | Billed Revenue | 3 553 452 | | |

**C. Liquidity Management**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants) | ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets) | Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR | 1 - 3 Months | | 1 Month | *Please refer to page 7 of MFMA Circular No. 71* | |
| | | | | | Cash and cash equivalents | 517 919 | | |
| | | | | | Unspent Conditional Grants | 46 937 | | |
| | | | | | Overdraft | - | | |
| | | | | | Short Term Investments | - | | |
| | | | | | Total Annual Operational Expenditure | 4 022 961 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **2** | Current Ratio | Current Assets / Current Liabilities | Statement of Financial Position, Budget, IDP and AR | 1.5 - 2:1 | | 1,44 | *Please refer to page 7 of MFMA Circular No. 71* | |
| | | | | | Current Assets | 1 371 295 | | |
| | | | | | Current Liabilities | 954 139 | | |

**D. Liability Management**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure | Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 00 | Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR | 6% - 8% | | 6% | *Please refer to page 8 of MFMA Circular No. 71* | |
| | | | | | Interest Paid | 178 522 | | |
| | | | | | Redemption | 96 411 | | |
| | | | | | Total Operating Expenditure | 4 969 179 | | |
| | | | | | Taxation Expense | - | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **2** | Debt (Total Borrowings) / Revenue | (Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100 | Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR | 45% | | 46% | *Please refer to page 9 of MFMA Circular No. 71* | |
| | | | | | Total Debt | 1 946 332 | | |
| | | | | | Total Operating Revenue | 4 807 765 | | |
| | | | | | Operational Conditional Grants | 579 095 | | |

**E. Sustainability**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Level of Cash Backed Reserves (Net Assets - Accumulated Surplus) | (Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100 | Statement Financial Position, Budget and AR | 100% | | 2342% | *Please refer to page 9 of MFMA Circular No. 71* | |
| | | | | | Cash and cash Equivalents | 517 919 | | |
| | | | | | Bank Overdraft | - | | |
| | | | | | Short Term Investment | - | | |
| | | | | | Long Term Investment | - | | |
| | | | | | Unspent Grants | 46 937 | | |
| | | | | | Net Assets | 6 339 607 | | |
| | | | | | Share Premium | | | |
| | | | | | Share Capital | | | |
| | | | | | Revaluation Reserve | | | |
| | | | | | Fair Value Adjustment Reserve | | | |
| | | | | | Accumulated Surplus | 6 319 497 | | |

**2. FINANCIAL PERFORMANCE**

**A. Efficiency**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Net Operating Surplus Margin | (Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue | Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset | = or > 0% | | -3% | *Please refer to page 10 of MFMA Circular No. 71* | |
| | | | | | Total Operating Revenue | 4 807 765 | | |
| | | | | | Depreciation - Revalued Portion *(Only populate if depreciation line item in the Statement of Financial Performance is* | - | | |
| | | | | | Total Operating Expenditure | 4 969 179 | | |
| | | | | | Taxation Expense | - | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **2** | Net Surplus /Deficit Electricity | Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue × 100 | Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR | 0% - 15% | | 6% | *Please refer to page 10 of MFMA Circular No. 71* | |
| | | | | | Total Electricity Revenue | 2 193 022 | | |
| | | | | | Total Electricity Expenditure | 2 056 155 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 3 | Net Surplus /Deficit Water | Total Water Revenue less Total Water Expenditure/Total Water Revenue × 100 | Statement of Financial Performance, Budget, IDP, In-Year reports and AR | = or > 0% | | -6% | *Please refer to page 11 of MFMA Circular No. 71* | |
| | | | | | Total Water Revenue | 1 143 131 | | |
| | | | | | Total Water Expenditure | 1 209 813 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 4 | Net Surplus /Deficit Refuse | Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue × 100 | Statement of Financial Performance, Budget, IDP, In-Year reports and AR | = or > 0% | | 20% | *Please refer to page 12 of MFMA Circular No. 71* | |
| | | | | | Total Refuse Revenue | 223 752 | | |
| | | | | | Total Refuse Expenditure | 178 247 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 5 | Net Surplus /Deficit Sanitation and Waste Water | Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue × 100 | Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR | = or > 0% | | -20% | *Please refer to page 12 of MFMA Circular No. 71* | |
| | | | | | Total Sanitation and Water Waste Revenue | 255 468 | | |
| | | | | | Total Sanitation and Water Waste Expenditure | 306 054 | | |

**B. Distribution Losses**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 1 | Electricity Distribution Losses (Percentage) | (Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100 | Annual Report, Audit Report and Notes to Annual Financial Statements | 7% - 10% | | 8% | *Please refer to page 13 of MFMA Circular No. 71* | |
| | | | | | Number of units purchased and/or generated | 927 720 | | |
| | | | | | Number of units sold | 857 873 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 2 | Water Distribution Losses (Percentage) | (Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100 | Annual Report, Audit Report and Notes to Annual Financial Statements | 15% - 30% | | 55% | *Please refer to page 13 of MFMA Circular No. 71* | |
| | | | | | Number of kilolitres purchased and/or purified | 60 112 | | |
| | | | | | Number of kilolitres sold | 27 286 | | |

**C. Revenue Management**

**D. Expenditure Management**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 1 | Creditors Payment Period (Trade Creditors) | Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365 | Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR | 30 days | | 31 days | *Please refer to page 16 of MFMA Circular No.71* | |
| | | | | | Trade Creditors | 270 597 | | |
| | | | | | Contracted Services | 432 787 | | |
| | | | | | Inventory consumed | 408 000 | | |
| | | | | | General expenses | 321 605 | | |
| | | | | | Bulk Purchases | 1 607 050 | | |
| | | | | | Capital Credit Purchases *(Capital Credit Purchases refers to additions of Investment Property and Property,Plant and Equipment)* | 437 224 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 3 | Remuneration as % of Total Operating Expenditure | Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure x100 | Statement of Financial Performance, Budget, IDP, In-Year reports and AR | 25% - 40% | | 22% | *Please refer to page 17 of MFMA Circular No. 71* | |
| | | | | | Employee/personnel related cost | 1 042 144 | | |
| | | | | | Councillors Remuneration | 31 024 | | |
| | | | | | Total Operating Expenditure | 4 969 179 | | |
| | | | | | Taxation Expense | - | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| 4 | Contracted Services % of Total Operating Expenditure | Contracted Services / Total Operating Expenditure x100 | Statement of Financial Performance, Budget, IDP, In-Year reports and AR | 2% - 5% | | 9% | *Please refer to page 17 of MFMA Circular No. 71* | |
| | | | | | Contracted Services | 432 787 | | |
| | | | | | Total Operating Expenditure | 4 969 179 | | |
| | | | | | Taxation Expense | - | | |

**E. Grant Dependency**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure | Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 | Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR | None | | 64% | *Please refer to page 18 of MFMA Circular No. 71* | |
| | | | | | Internally generated funds | 33 176 | | |
| | | | | | Borrowings | 246 924 | | |
| | | | | | Total Capital Expenditure | 437 224 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **2** | Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure | Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 | Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR | None | | 8% | *Please refer to page 18 of MFMA Circular No. 71* | |
| | | | | | Internally generated funds | 33 176 | | |
| | | | | | Total Capital Expenditure | 437 224 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **3** | Own Source Revenue to Total Operating Revenue(Including Agency Revenue) | Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 | Statement Financial Performance, Budget, IDP, In-Year reports and AR | None | | 91% | *Please refer to page 18 of MFMA Circular No. 71* | |
| | | | | | Total Revenue | 4 807 765 | | |
| | | | | | Government grant and subsidies | 579 095 | | |
| | | | | | Public contributions and Donations | - | | |
| | | | | | Capital Grants | 176 682 | | |

**3. BUDGET IMPLEMENTATION**

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **1** | Capital Expenditure Budget Implementation Indicator | Actual capital Expenditure / Budget Capital Expenditure x 100 | Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR | 95% - 100% | | 78% | *Please refer to page 19 of MFMA Circular No. 71* | |
| | | | | | Actual Capital Expenditure | 437 224 | | |
| | | | | | Budget Capital Expenditure | 561 845 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **2** | Operating Expenditure Budget Implementation Indicator | Actual Operating Expenditure / Budgeted Operating Expenditure x 100 | Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR | 95% - 100% | | 99% | *Please refer to page 20 of MFMA Circular No. 71* | |
| | | | | | Actual Operating Expenditure | 4 969 179 | | |
| | | | | | Budget Operating Expenditure | 5 020 331 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **3** | Operating Revenue Budget Implementation Indicator | Actual Operating Revenue / Budget Operating Revenue x 100 | Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR | 95% - 100% | | 99% | *Please refer to page 20 of MFMA Circular No. 71* | |
| | | | | | Actual Operating Revenue | 4 807 765 | | |
| | | | | | Budget Operating Revenue | 4 876 075 | | |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **4** | Service Charges and Property Rates Revenue Budget Implementation Indicator | Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100 | Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR | 95% - 100% | | 99% | *Please refer to page 21 of MFMA Circular No. 71* | |
| | | | | | Actual Service Charges and Property Rates Revenue | 3 553 452 | | |
| | | | | | Budget Service Charges and Property Rates Revenue | 3 589 438 | | |