

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE												
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	42 587	42 433	42 251	40 934	41 909	39 834	42 188	41 980	40 961	41 954	34 763	41 908
Electricity revenue from tariff billings	132 922	147 787	143 895	116 280	116 907	122 787	121 711	116 465	122 192	116 113	118 711	156 600
Water revenue from tariff billings	42 758	42 851	45 004	45 586	42 443	47 629	47 188	45 424	39 673	42 739	44 671	51 744
Sanitation revenue from tariff billings	8 468	8 730	8 148	8 605	8 682	9 835	7 928	1 450	8 208	7 013	5 682	8 426
Refuse revenue from tariff billings	8 299	8 294	8 087	8 303	8 295	7 987	8 286	8 138	8 292	7 454	6 143	8 265
Rent of Facilities and Equipment	1 293	1 307	1 321	1 322	1 348	1 345	1 353	1 323	810	755	552	1 146
Interest and Investments income	1 791	2 862	3 399	1 791	47	1 008	99	2 555	14 291	4 490	5 910	7 786
Interest earned - Outstanding Debtors	294	332	357	337	346	421	357	368	370	363	340	316
Fines	1 454	98	661	440	1 595	125	159	29	350	398	1 877	2 524
Licenses and Permits	261	272	280	345	173	77	-	-	33	153	1 117	357
Income For Agency Services	1 387	186	206	698		112	65	13	4 115	706	533	190
Grants and Subsidies Operating	178 591	3 670	1 500	10 000	12 737	184 678	-	-	100 232	637	-	
Other Revenue	1 550	1 057	4 098	5 069	3 200	4 256	1 085	1 766	2 978	1 637	2 288	1 068
Grants and Subsidies Capital	43 944	-	-				-	-	62 017		-	
Gain on disposal of PPE	-	-	-				103 500	-	-		-	
<b>BALANCED TO THE CASH REVENUE BUDGET</b>	<b>465 599</b>	<b>259 879</b>	<b>259 207</b>	<b>239 710</b>	<b>237 682</b>	<b>420 094</b>	<b>333 919</b>	<b>219 511</b>	<b>404 522</b>	<b>224 412</b>	<b>222 587</b>	<b>280 330</b>

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																
		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20		
		Actual			Actual			Actual			Actual			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>																
FX003001003	Pollution Control	845	-	-	537	-	-	663			1 177	-	-	667		
FX005001010	Property Services	123	-	99	116	-	99	179		99	57	-	96	116		76
FX005001014	Valuation Service	144	-	-	146	-	-	253			198	-	-	419		
FX007001001	Housing	2 405	-	138	2 309	-	137	2 495		137	2 488	-	137	2 394		137
FX009002006	Tourism	305	-	-	242	-	-	250			294	-	-	231		-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 320	-	-	1 367	-	-	1 309			1 479	-	-	1 294		-
FX010001004	Development Facilitation	30	-	124	256	-	130	271		130	519	-	130	47		130
FX010001005	Economic Development/Planning	1 714	-	-	1 743	-	-	1 772			1 453	-	-	1 577		-
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 351	-	64	1 272	-	52	1 312		72	1 355	-	100	1 307		43
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)										144	-	-	167		
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>																
<b>Community Services, Health and Public Safety</b>																
FX001002008	Disaster Management	110	-	-	110	-	-	110			109	-	-	110		
FX006001001	Public Health and Emergency Services (Environmental Protection)	3	-	-	290	-	-	146			216	-	-	146		
FX011001005	Fire Fighting and Protection	5 486	-	47	5 593	-	42	5 725		40	6 051	-	52	5 858		48
FX012001005	Taxi Ranks	321	-	-	358	-	-	393			393	-	-	377		-
FX014001003	Solid Waste Removal	3 612	-	41 234	9 459	-	11 500	8 143	2 483	8 539	9 950	-	8 531	9 083		8 527
FX014001004	Street Cleansing	2 780	-	-	3 048	-	-	3 286			3 272	-	-	1 569		
FX015001001	Public Toilets	208	-	-	203	-	-	198			205	-	-	182		
<b>Protection services</b>																
FX005001012	Security Services	1 216	-	-	1 185	-	-	1 593			1 824	-	-	1 216		
FX011001006	Public Safety Licensing and Control of Animals	-	-	-	-	-	-				-	-	-			
FX011001007	Police Forces, Traffic and Street Parking Control	4 008	-	0	3 821	-	49	4 125		369	4 106	-	360	3 906		377
FX012002001	Road and Traffic Regulation	1 244	-	1 648	1 321	-	86	1 344		487	1 373	-	1 043	1 320		173

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20		
		Actual			Actual			Actual			Actual			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	729	-	38	792	-	63	896		54	1 005	-	89	892		49
FX001001005002	Halls	1 722	-	-	2 571	-	2	1 743		(22)	3 438	618	39	1 776		24
FX001001006001	Libraries and Archives	1 675	-	12	1 994	-	-	2 141		-	2 433	-	1	1 988		4
FX001001006002	Cyber Cadets	137	-	-	140	-	-	151		-	141	-	-	141		-
FX001001008	Museums and Art Galleries	209	-	0	243	-	-	231		-	282	-	-	236		-
FX001002007	Cultural Matters	144	-	-	128	-	-	2 751		-	129	-	-	129		-
FX013001001	Beaches and Jetties	862	-	-	1 065	-	-	1 028		-	1 141	-	-	1 526		-
FX013001002	Community Parks (including Nurseries)	5 614	-	114	5 701	-	117	6 087		117	6 478	-	119	6 030		118
FX013002003001	Recreational Facilities - Caravan Park	-	-	81	-	-	84	-		84	-	-	84	-		84
FX013002003002	Recreational Facilities - Parks Administration	620	-	-	706	-	-	627		-	636	-	-	715		-
FX013002003003	Recreational Facilities - Swimming Pools	1 117	-	-	1 379	293	-	1 621		1	2 151	-	49	1 862		15
FX013002004001	Sport Development and Sportfields	1 152	-	-	1 671	-	-	4 611		-	2 154	31	-	1 538		-
FX013002004002	Sports Grounds and Stadiums - Stadium	1 017	-	-	1 032	-	-	993		-	1 036	1 544	-	992		-
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																
Administration																
FX001001005003	Municipal Buildings	(1 029)	136	184	(8)	-	187	(141)		184	465	1 038	190	(238)		184
FX004001001001	Mayor and Council	(4 147)	-	15	(3 366)	-	15	(3 306)		15	(2 166)	-	15	7 312		15
FX005001001	Administrative and Corporate Support	(230)	-	-	(343)	-	-	(50)			(222)	-	-	(187)		-
FX005001008	Legal Services	365	-	-	370	-	-	370			430	-	-	387		-
FX009001002	Air Transport	62	-	-	99	-	-	79			81	-	-	100		-
FX009001004	Licensing and Regulation	124	-	-	171	-	-	189		-	128	-	-	127		-
Information Technology																
FX005001007	Information Technology	(4 447)	-	-	(3 900)	-	-	(1 112)	397	15	5 105	5 400	-	(2 597)	170	25

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20		
		Actual			Actual			Actual			Actual			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																
FX005001006001	Human Resources	5	-	-	(13)	-	-	90			36	-	-	30		
FX005001006002	Management Services	178	-	-	198	-	-	200			204	-	-	207		
FX005001006003	Occupational Clinic	(83)	-	-	26	-	-	(149)			61	165	-	31		
FX005001006004	Training and Industrial Relations	(90)	-	-	(301)	-	-	(1)			28	-	-	23		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																
FX005001004001	Financial Management Grant Interns	96	-	-	74	-	-	98			122	-	-	144		
FX005001004002	Revenue and Expenditure	(6 267)	-	93 129	(4 022)	-	47 462	(5 406)		46 139	(887)	-	43 241	(1 094)		42 525
FX005001004003	Finance	591	-	-	805	-	-	596		-	476	-	-	479		
FX005001013	Supply Chain Management	(189)	-	63	12	-	44	(158)		41	(986)	-	166	(75)		1 368
FX005002001	Asset Management	171	-	-	171	-	-	172			194	-	-	197		
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																
Electrical Supply Service																
FX002001001001	Marketing and Customer relations	1 374	-	-	1 457	-	-	1 391			1 438	-	-	1 738		
FX002001001002	Administration	132 810	-	-	130 848	-	-	83 962			88 592	-	-	87 588		
FX002001001004	Electricity Distribution	9 728	227	175 031	10 870	562	172 839	12 384	537	150 196	17 011	7 720	95 720	20 330	2 527	125 326
FX002001001005	Electricity Planning	1 015	-	-	1 045	-	-	1 025			1 127	-	-	1 049		-
FX002001002001	Street Lighting	1 219	-	-	2 717	1 221	-	1 530			1 677	419	-	2 064		-
FX002001002002	Process Control Systems	905	-	-	1 864	-	-	1 162			2 155	-	-	2 969		-
FX005001005	Fleet Management	5 115	-	1	6 714	(218)	1	7 245		1	7 618	7 046	1	7 130		1

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20		
		Actual			Actual			Actual			Actual			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES</b>																
<b>Engineering Support Services</b>																
FX001001005001	Buildings Maintenance	1 132	-	-	1 001	-	-	1 071			1 253	-	-	1 177		
FX010001007001	Project Management Unit - Administration	595	-	-	674	-	-	652			611	-	-	620		
FX010001007002	Project Management Unit - Asset Management	(515)	-	0	(485)	-	1	(495)		1	(482)	-	3	(381)		3
FX010001007003	Project Management Unit - Expanded Public Works Programme	285	-	-	288	-	-	293			334	-	-	272		
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-	-	-	-	-			-	-	-	-		
FX010001007005	Project Management Unit - PMU	(89)	-	-	15	-	-	71			(11)	-	-	(161)		
<b>Transport,Roads and Stormwater</b>																
FX003001002	Coastal Protection	-	-		-	-					-	-	-			
FX012001004001	Roads - Railway Sidings	7	-		12	-	766	9			10	-	-	9		
FX012001004002	Roads - Urban Roads	9 926	-		10 089	367	-	10 908			12 160	2 736	-	11 114	4 282	101
FX012001004003	Roads - Rural Roads	4 931	-		3 749	-	-	11 899			7 321	-	-	8 538		
FX015001003	Storm Water Management	1 952	-		2 020	-	-	2 037			2 422	-	-	2 770		
<b>Water and Sanitation</b>																
FX015001002001	Sewerage - Industrial Effluent Pipeline	5	-	422	5	-	128	64			64	-	257	63		128
FX015001002002	Sewerage - Pumpstations	1 866	-	-	2 692	-	-	3 921			2 940	-	-	2 666		-
FX015001002003	Sewerage - Sewerage Network	8 109	-	84 770	12 629	-	9 134	10 642		8 754	12 765	8 623	9 203	11 486	(584)	9 018
FX015001004	Treatment	4 223	-	-	4 125	-	-	4 283			4 777	-	-	4 705		-
FX016001001003	Water Treatment - Scientific Services	1 470	-	-	1 438	-	-	1 529			5 850	3 031	-	1 519		-
FX016001002001	Water Distribution - Rural Water	2 814	-	-	3 284	4 679	-	3 594			5 164	1 346	-	6 455	182	-
FX016001002002	Water Distribution - Urban Water	8 266	(0)	107 329	14 399	1 917	42 146	13 121	4 271	44 292	12 961	22 855	51 760	12 637	12 286	25 049
FX016001002003	Water Distribution - Water Demand Management	1 706	-	-	1 826	1 313	-	1 725	2 900		1 776	7 720	-	1 732	211	-
FX016001002004	Water Treatment - Clarified Water	1 792	-	6 381	1 695	-	2 507	1 857		2 256	1 691	-	3 231	1 508		3 492
FX016001002005	Water Treatment - Purification works	15 572	-	-	19 157	-	-	17 657			18 221	-	-	19 941		-

		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20		
		Actual			Actual			Actual			Actual			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																
FX004001002001	DMM - Corporate Services	108	-	-	111	-	-	130			97	-	-	109		
FX004001002002	DMM - ITS	350	-	-	344	-	-	391			442	-	-	344		
FX004001002003	DMM - City Development	355	-	-	238	-	-	239			239	-	-	239		
FX004001002004	DMM - Community Services	347	-	-	375	-	-	356			487	-	-	369		
FX004001002005	Municipal Manager	(266)	-	-	(287)	-	-	(280)			(264)	-	-	(181)		
FX004001002006	Municipal Demarcation Transition Grant	-	-	-	-	-	-	-			-	-	-	-		
FX004001002007	Performance Management	270	-	-	273	-	-	376			273	-	-	309		
FX004001002008	DMM - Chief Operations Officer	364	-	-	363	-	-	471			233	-	-	283		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-	-	-				-	-	-	-		
FX004001002010	Mayoral Support Services (Executive and Council)	198	-	-	237	-	-	239			255	-	-	302		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	445	-	844	399	-	1	408		1	406	-	611	529		209
FX005001011	Risk Management	210	-	-	186	-	-	178			187	-	-	210		
FX008001001	Governance Function	(350)	-	-	(302)	-	-	(347)			(177)	-	-	(106)		
FX010001001	Billboards	192	-	-	154	-	-	172			183	-	-	186		
TOTAL		245 767	363	511 770	276 990	10 134	287 592	243 788	10 588	262 002	272 562	70 292	215 228	266 788	19 074	217 249

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																	
		Dec-20			Jan-21			Feb-21			Mar-21			Apr-21			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	Pollution Control	699		–	650			763	-	-	562			436			1 489
FX005001010	Property Services	317		83	140		83	143	-	83	139		132	75		93	211
FX005001014	Valuation Service	247		–	205		-	207	-	-	321		-	284			692
FX007001001	Housing	2 876		183	2 532	1 446	137	2 404	-	137	2727		1 101	2 432	1 270	137	2 399
FX009002006	Tourism	265		–	236			247	-	-	288		-	235			253
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 756		–	1 424			1 313	-	-	1752		-	2 530			854
FX010001004	Development Facilitation	294		159	294		5 328	294	-	90 133	99		128	294		(592)	294
FX010001005	Economic Development/Planning	1 552	118	–	1 476			1 514	120	-	1813		-	1 379	505		1 645
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 475		60	1 392		108	1 466	-	45	1489		174	1 502		236	1 391
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)	144			168			149	-	-	244		-	204			204
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																	
Community Services, Health and Public Safety																	
FX001002008	Disaster Management	110			110			142	-	-	164		-	90			208
FX006001001	Public Health and Emergency Services (Environmental Protection)	146			165			154	-	-	6 858		40	160			160
FX011001005	Fire Fighting and Protection	11 074	106	49	7 305		44	7 139	-	44	385	43	-	6 703		48	6 614
FX012001005	Taxi Ranks	391		–	362			350	-	-	11 427	124	28 232	368			364
FX014001003	Solid Waste Removal	18 674	326	45 429	12 625		8 524	10 098	-	8 516	3 351		-	10 276		8 506	11 225
FX014001004	Street Cleansing	6 415			3 909			3 255	-	-	253		-	3 956			3 470
FX015001001	Public Toilets	586			248			250	-	-	259		-	240			248
Protection services																	
FX005001012	Security Services	1 170			1 374			1 385	-	-	3 125	42	-	1 866			1 894
FX011001006	Public Safety Licensing and Control of Animals	7 317						-	-	-	4 987		49				
FX011001007	Police Forces, Traffic and Street Parking Control	1 410	75	21	5 022		(100)	4 976	-	-	1 372		4 148	4 544	46	58	4 665
FX012002001	Road and Traffic Regulation	–		189	1 423	32	65	1 319	-	13	-		-	1 309		860	1 369

		Dec-20			Jan-21			Feb-21			Mar-21			Apr-21			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services										-							
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	2 500		64	1 102		142	1 272	-	68	1 508		49	1 298		37	1 176
FX001001005002	Halls	4 235		51	2 202		10	2 143	110	5	4 044	337	35	2 236	54	17	2 756
FX001001006001	Libraries and Archives	2 720		8 940	2 065		1	2 330	-	2	2 519		10	2 193		648	2 309
FX001001006002	Cyber Cadets	216		926	197		-	151	-	-	162		-	181		-	151
FX001001008	Museums and Art Galleries	360		-	252		-	268	-	-	308		214	285		-	264
FX001002007	Cultural Matters	1 155		-	129		-	129	-	-	132		-	129			153
FX013001001	Beaches and Jetties	2 328		-	1 802		-	1 598	-	-	2 695		-	1 473			1 456
FX013001002	Community Parks (including Nurseries)	5 662		118	6 250		117	6 336	-	117	7 223		117	6 709		119	6 617
FX013002003001	Recreational Facilities - Caravan Park	-		84	-		84	-	-	84	-		84			84	-
FX013002003002	Recreational Facilities - Parks Administration	657		-	724		-	682	-	-	810		-	688			694
FX013002003003	Recreational Facilities - Swimming Pools	3 967		-	2 429		150	2 285	2 318	168	2 744		31	2 419	1 044	20	2 600
FX013002004001	Sport Development and Sportfields	2 326	919	-	1 436		-	1 402	389	-	2 730	801	-	1 631	3 334		2 426
FX013002004002	Sports Grounds and Stadiums - Stadium	1 051		-	1 029		-	932	-	-	1 032		-	996	165		1 029
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	Municipal Buildings	157	2 434	184	(78)		184	510	195	190	366	56	342	129	730	191	79
FX004001001001	Mayor and Council	(1 534)		15	(1 194)		15	(2 101)	-	15	(1 098)		16	(900)		15	(2 957)
FX005001001	Administrative and Corporate Support	462		-	(249)		-	(292)	-	-	192		-	(193)			(189)
FX005001008	Legal Services	393		-	458		-	553	-	-	512		-	578			637
FX009001002	Air Transport	81		383	81		-	89	-	-	94		-	92			94
FX009001004	Licensing and Regulation	136		5	135		-	134	-	-	146		-	132			143
Information Technology																	
FX005001007	Information Technology	12 196	10 234	13	(2 236)	204		237	3 438	-	4 556	7 942	10	(2 895)	40		12 375



		Dec-20			Jan-21			Feb-21			Mar-21			Apr-21			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																	
FX005001006001	Human Resources	130			72			77	-	-	382		-	34			87
FX005001006002	Management Services	273			206			213	-		212		-	209			227
FX005001006003	Occupational Clinic	(155)	35		(65)			88	(115)	-	277	115	-	16			(240)
FX005001006004	Training and Industrial Relations	187			163			124	-	361	153		-	(173)			22
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																	
FX005001004001	Financial Management Grant Interns	131		663	107		-	135	-	-	14		-	625		-	224
FX005001004002	Revenue and Expenditure	(1 231)		43 634	(3 635)		42 811	(1 688)	-	45 263	8		55 939	(3 104)		31 444	1 866
FX005001004003	Finance	487		-	549		-	482	-	-	534		-	483		-	484
FX005001013	Supply Chain Management	193		85	(105)		12	(91)	-	39	(73)		8	145		127	(99)
FX005002001	Asset Management	228			178		-	179	-	-	206		-	221		-	181
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																	
Electrical Supply Service																	
FX002001001001	Marketing and Customer relations	1 902			1 536			2 648	-	-	2 579		-	1 525		-	1 734
FX002001001002	Administration	92 047			90 191			89 879	-	-	101 739		-	88 266		-	89 591
FX002001001004	Electricity Distribution	17 768	5 023	131 000	15 936	936	130 866	16 623	3 204	121 581	17 567	10 369	130 054	15 771	3 636	120 226	18 030
FX002001001005	Electricity Planning	1 052	-	-	1 151			1 185	-	-	1 264		-	1 186		-	1 043
FX002001002001	Street Lighting	1 755	3 273	-	1 469			1 491	-	-	1 974		-	1 633		-	1 757
FX002001002002	Process Control Systems	3 408		-	1 450			3 624	-	-	3 072		-	1 554		-	2 021
FX005001005	Fleet Management	(38 641)		1	(817)	33	1	(419)	-	1	(628)	79	1	(1 045)	4 061	1	(649)

		Dec-20			Jan-21			Feb-21			Mar-21			Apr-21			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Engineering Support Services																	
FX001001005001	Buildings Maintenance	3 202			1 504			1 878	-	18	1 568		-	1 997		-	1 677
FX010001007001	Project Management Unit - Administration	647			625			667	-	-	655		-	707		-	653
FX010001007002	Project Management Unit - Asset Management	(458)		5	(487)		-	(425)	-	-	3 084		-	(483)		-	(393)
FX010001007003	Project Management Unit - Expanded Public Works Programme	273		1 744	354			257	-	-	389		-	265		-	341
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-			-			-	-	-	-		-			-	-
FX010001007005	Project Management Unit - PMU	(80)			(112)			(115)	-	-	57		-			-	(116)
Transport,Roads and Stormwater																	
FX003001002	Coastal Protection		44					-	44	-			-				
FX012001004001	Roads - Railway Sidings	219			71			9	-	-	10		-	9			10
FX012001004002	Roads - Urban Roads	14 853	828		12 030	2 574		12 013	4 757	-	12 491	4 345	-	12 001	7 928		12 173
FX012001004003	Roads - Rural Roads	6 166			4 461			3 807	1 450	-	3 949	345	-	3 927	3 410		7 082
FX015001003	Storm Water Management	3 719			2 029			2 664	-	-	3 277		-	1 975			2 941
Water and Sanitation																	
FX015001002001	Sewerage - Industrial Effluent Pipeline	64		128	64			64	-	-	64		385	64		128	64
FX015001002002	Sewerage - Pumpstations	3 737		-	2 732			2 524	-	-	3 521	1 858	-	4 160		-	4 803
FX015001002003	Sewerage - Sewerage Network	11 647	1 096	88 577	11 559	565	9 195	10 425	191	6 676	11 818	202	51 389	11 680	3 581	8 810	12 406
FX015001004	Treatment	4 429		-	5 650			5 072	-	-	5 351		-	5 487			5 812
FX016001001003	Water Treatment - Scientific Services	1 598		2 329	1 585			1 643	52	-	1 634		-	1 941			2 406
FX016001002001	Water Distribution - Rural Water	14 529	517	-	4 679	1 536		4 604	-	-	4 809	14 028	-	4 688	3 028		21 873
FX016001002002	Water Distribution - Urban Water	12 054	22 952	125 590	14 066	4 402	53 678	12 802	14 691	37 470	13 670	(17 414)	70 868	15 545	279	41 868	61 911
FX016001002003	Water Distribution - Water Demand Management	1 833	5 616	-	1 832	(3)		1 658	1 070	-	1 848	9 535	-	1 766	(1 138)		1 797
FX016001002004	Water Treatment - Clarified Water	1 793		2 563	1 176		1 278	2 039	-	6 213	1 661		1 966	1 828		2 694	1 856
FX016001002005	Water Treatment - Purification works	21 993			20 116			22 464	-	-	21 007	6 067	-	19 209	7 337		20 310

		Dec-20			Jan-21			Feb-21			Mar-21			Apr-21			
		Actual			Actual			Actual			Actual			Actual			
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																	
FX004001002001	DMM - Corporate Services	241			254			253	-	-	351		-	263			260
FX004001002002	DMM - ITS	371			364			316	-	-	534		-	160			150
FX004001002003	DMM - City Development	252			241			270	-	-	258		-	245			245
FX004001002004	DMM - Community Services	389			361			409	-	-	406		-	355			397
FX004001002005	Municipal Manager	(109)			(103)			(88)	-	-	12		-	(88)			(95)
FX004001002006	Municipal Demarcation Transition Grant	-			-			-	-	-	-		-				-
FX004001002007	Performance Management	271			272			277	-	-	286		-	316			290
FX004001002008	DMM - Chief Operations Officer	229			375			365	-	-	517		-	388			386
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-						-	-	-	-		-				
FX004001002010	Mayoral Support Services (Executive and Council)	276			326			297	-	-	312		-	266			266
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	906		216	486		4	466	-	288	683		158	546		180	443
FX005001011	Risk Management	178			181			183	-	-	201		-	186			231
FX008001001	Governance Function	944			(341)			(328)	-	-	238		-	(103)			171
FX010001001	Billboards	171			154			159	-	-	159		-	261			177
TOTAL		281 857	53 596	453 491	252 484	11 725	252 737	257 405	31 914	317 530	296 390	38 874	345 680	252 971	39 310	215 955	348 268

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE						
		May-21		Jun-21		
		Actual		Actual		
		Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT						
FX003001003	Pollution Control	(1)		988		
FX005001010	Property Services		93	127		94
FX005001014	Valuation Service			872		
FX007001001	Housing	1 851	1 507	2 291		144
FX009002006	Tourism			316		
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)			4 950		
FX010001004	Development Facilitation		75	356		63
FX010001005	Economic Development/Planning			2 097	876	
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	-	(5)	1 332		88
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)			287		
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES						
Community Services, Health and Public Safety						
FX001002008	Disaster Management	321		199		
FX006001001	Public Health and Emergency Services (Environmental Protection)			96		
FX011001005	Fire Fighting and Protection		47	7 141	140	51
FX012001005	Taxi Ranks			331		
FX014001003	Solid Waste Removal		8 068	18 780		8 490
FX014001004	Street Cleansing	-		3 550		
FX015001001	Public Toilets			325		
Protection services						
FX005001012	Security Services			1 341		
FX011001006	Public Safety Licensing and Control of Animals					
FX011001007	Police Forces, Traffic and Street Parking Control	-	1 321	7 169	139	307
FX012002001	Road and Traffic Regulation	-	1 650	1 262	128	547

		May-21		Jun-21		
		Actual		Actual		
		Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services						
FX001001003	Cemeteries, Funeral Parlours and Crematoriums		50	1 314		30
FX001001005002	Halls	692	33	2 726	(33)	26
FX001001006001	Libraries and Archives	-	16	2 312		47
FX001001006002	Cyber Cadets	-		151		
FX001001008	Museums and Art Galleries	-	-	356		-
FX001002007	Cultural Matters	-		138		
FX013001001	Beaches and Jetties	-		1 843	24	
FX013001002	Community Parks (including Nurseries)	-	118	7 446		121
FX013002003001	Recreational Facilities - Caravan Park	-	84			88
FX013002003002	Recreational Facilities - Parks Administration	-		645		
FX013002003003	Recreational Facilities - Swimming Pools	-	19	2 314	403	49
FX013002004001	Sport Development and Sportfields	1 354		1 376	7 754	
FX013002004002	Sports Grounds and Stadiums - Stadium			1 111	10	
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES						
Administration						
FX001001005003	Municipal Buildings	997	191	221	66	208
FX004001001001	Mayor and Council	-	8	(2 430)		15
FX005001001	Administrative and Corporate Support	(1)		(39)		
FX005001008	Legal Services	-		662		
FX009001002	Air Transport	-		205		
FX009001004	Licensing and Regulation	-	1	140		-
Information Technology						
FX005001007	Information Technology	4 236		6 102	3 270	

		May-21		Jun-21		
		Actual		Actual		
		Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000
Human Resources						
FX005001006001	Human Resources			70		
FX005001006002	Management Services			229		
FX005001006003	Occupational Clinic	-		191		
FX005001006004	Training and Industrial Relations	-	396	1 328		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES						
FX005001004001	Financial Management Grant Interns	(1)		362	33	
FX005001004002	Revenue and Expenditure	(4)	49 207	(1 711)		52 300
FX005001004003	Finance	-		441		
FX005001013	Supply Chain Management	-	299	334	(25)	284
FX005002001	Asset Management	-		188		
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES						
Electrical Supply Service						
FX002001001001	Marketing and Customer relations			2 580	210	
FX002001001002	Administration	-		113 843	1 912	
FX002001001004	Electricity Distribution	2 420	128 919	17 630	5 573	119 894
FX002001001005	Electricity Planning	-		1 048		
FX002001002001	Street Lighting	-		2 014	3 750	
FX002001002002	Process Control Systems	-		1 904		
FX005001005	Fleet Management	(237)	521	2 726	664	2 746

		May-21		Jun-21		
		Actual		Actual		
		Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES						
Engineering Support Services						
FX001001005001	Buildings Maintenance			2 235		
FX010001007001	Project Management Unit - Administration	-		666		
FX010001007002	Project Management Unit - Asset Management		2	(544)		1
FX010001007003	Project Management Unit - Expanded Public Works Programme			542		
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant					
FX010001007005	Project Management Unit - PMU			(231)		
Transport,Roads and Stormwater						
FX003001002	Coastal Protection				295	
FX012001004001	Roads - Railway Sidings			9		
FX012001004002	Roads - Urban Roads	4 182		13 863	16 650	
FX012001004003	Roads - Rural Roads	1 936		14 831	3 415	
FX015001003	Storm Water Management	-		2 150		
Water and Sanitation						
FX015001002001	Sewerage - Industrial Effluent Pipeline	-	128	64		128
FX015001002002	Sewerage - Pumpstations	-		3 890		
FX015001002003	Sewerage - Sewerage Network	44	8 406	12 124	18 003	8 947
FX015001004	Treatment	-		5 986		
FX016001001003	Water Treatment - Scientific Services	-		1 989	388	
FX016001002001	Water Distribution - Rural Water	1 917		10 990	27 766	
FX016001002002	Water Distribution - Urban Water	358	48 543	19 071	7 908	(6 714)
FX016001002003	Water Distribution - Water Demand Management	2 328		1 770	4 372	
FX016001002004	Water Treatment - Clarified Water		5 048	1 758		2 034
FX016001002005	Water Treatment - Purification works			20 198	5 355	

		May-21		Jun-21		
		Actual		Actual		
		Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER						
FX004001002001	DMM - Corporate Services			335		
FX004001002002	DMM - ITS			(60)		
FX004001002003	DMM - City Development			259		
FX004001002004	DMM - Community Services			415		
FX004001002005	Municipal Manager	-		55	21	
FX004001002006	Municipal Demarcation Transition Grant			-		
FX004001002007	Performance Management			364		
FX004001002008	DMM - Chief Operations Officer			360		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)					
FX004001002010	Mayoral Support Services (Executive and Council)			403		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	-	156	1 842		105
FX005001011	Risk Management			208		
FX008001001	Governance Function			4 048		
FX010001001	Billboards			272		
TOTAL		22 392	254 901	343 442	109 067	190 093



UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021																						
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020	Annual Target 2020/2021 Output	Amended (mid-year) Annual Target 2020/2021 Output	Annual Actual Output	2020/2021												
										Q1		Q2		Mid year		Q3			Q4			
										Output Target	Actual output	Output Target	Actual output	Output Target	Actual output	Output Target	Amended Output Target Q3	Actual output	Output Target	Amended Output Target Q4		Actual output
KPA1: Good Governance and Public Participation																						
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of IDP/PMS and Budget Public participation meetings	6	12	10	16	0	0	4	6	4	6	1	0	0	5	5	10	
T1.2	1.1.4.1			Facilitate the Functionality of Ward Committees through continuous capacitation	Percentage of Ward Committees with 6 or more Ward Committee members (excluding Ward Councillor)	98%	90%	90%	100%	90%	100%	90%	100%	90%	100%	90%	100%	90%	90%	100%	90%	100,00%
T1.3	1.1.4.1				Percentage of wards that have held at least one councillor-convened community meeting	74%	80%	50%	37%	80%	0%	80%	68%	80%	34%	80%	50%	53%	80%	50%	26%	
T1.4	1.1.4.2			Development of a Credible Integrated Development plan within prescribed legislative guidelines	Approved IDP by 31 May 2021	100%	100%	100%	100%	5%	5%	50%	50,00%	50%	50,00%	75%	75%	75%	100%	100%	100%	
T1.5	1.1.4	Implement diff approach to h to Municip al financial		Improve Council functionality	Number of agenda items deferred to the next council meeting	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
KPA2: Basic Service Delivery and Infrastructure Development																						
T2.1	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	96,12%	96,57%	96,57%	96,43%	96,16%	96,22%	96,25%	96,40%	96,25%	96,40%	96,34%	96,34%	96,41%	96,57%	96,57%	96,43%	
T2.2	2.1.1.1				Total number of households with access to basic water	106212	106712	106712	106563	106262	106324	106362	106528	106362	106528	106462	106462	106537	106712	106712	106563	
T2.3	2.1.1.1				Number of new water connections meeting minimum standard	307	500	500	351	50	112	100	204	150	316	100	100	9	250	250	26	
T2.4	2.1.1.1				Number of households with access to free water service	10846	10846	10846	10 031	10846	11 115	10846	10 282	10846	10 282	10846	10 846	10 144	10846	10 846	10 031	
T2.6	2.1.1.1				Reduction of water losses (cumulative/progressively)	22%	21%	≤21%	26%	22%	22%	22%	20.66%	22%	20.66%	22%	≤22%	21,33%	21%	≤21%	26%	
T2.7	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate Sanitation services backlogs through provision of basic sanitation services	Quality of drinking water complying with the South African national standards at latest SANS 241 (>95%)	99,82%	>95%	>95%	99,85%	>95%	99,7%	>95%	99,9%	>95%	99,8%	>95%	>95%	99,88%	>95%	>95%	99,90%	
T2.8	2.1.1.3				Percentage households with access to sanitation	80,94%	81,12%	80,94%	80,94%	80,95%	80,94%	80,99%	80,94%	80,99%	80,94%	81,03%	80,94%	81,12%	80,94%	81,12%	80,94%	
T2.9	2.1.1.3				Number of household with access to Sanitation	89444	89644	89444	89444	89454	89444	89494	89444	89494	89444	89544	89444	89644	89444	89444		
T2.10	2.1.1.3				Number of new sewer connections meeting minimum standard (Construction of VIP's)	0	200	0	0	10	0	40	0	50	0	50	0	100	0	0		
T2.11	2.1.1.3				Number of Households with access to free sanitation (VIP's) service & Indigent	61353	61553	61353	60260	61363	61098	61403	60101	61403	60101	61453	61353	60084	61553	61353	60260	
T2.13	2.1.1			Eradicate electricity supply backlogs through provision of basic electricity supply services	Wastewater Quality compliance of ≥90% as per Green Drop standard	80,56%	≥90%	≥90%	72,71%	≥90%	74,84%	≥90%	82,10%	≥90%	78,47%	≥90%	75%	≥90%	≥90%	58,89%		
T2.14	2.1.1.2				Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35548	35628	35628	35622	35558	35566	35573	35570	35573	35570	35598	35598	35589	35628	35628	35622	
T2.15	2.1.1.2				Number of new dwellings provided with new Electricity connections (Municipal supply)	114	80	80	74	10	18	15	4	25	22	25	25	19	30	30	33	
T2.18	2.1.1				Electricity losses kept within 8%	5,8%	8%	8%	6%	8%	5%	8%	3%	8%	4%	8%	8%	5%	8%	8%	6%	
T2.19	2.1.1				Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	75%	90%	60%	59,3%	90%	43%	90%	59%	90%	51%	90%	60%	66%	90%	60%	69%	
T2.20	2.1.1			Provide a weekly domestic solid waste removal service to the community	Number of households with access to free Electricity (Municipal Area)	521	521	521	581	521	522	521	516	521	516	521	533	521	521	581		
T2.21	2.1.1.4				Percentage households with access to waste disposal	71,55%	73,36%	73,36%	73,40%	71,73%	71,55%	72,45%	72,50%	72,45%	72,50%	73,17%	73,17%	72,68%	73,36%	73,36%	73,40%	
T2.22	2.1.1.4				Number of households with access to waste disposal	79060	81060	81060	81106	79260	79060	80060	80116	80060	80116	80860	80860	80314	81060	81060	81106	
T2.23	2.1.1.4				Number of new households with access to waste disposal	2032	2000	2000	2046	200	0	800	1056	1000	1056	800	800	198	200	200	792	
T2.24	2.1.1.4				Number of Households with access to free waste disposal Annual average	36010	34662	36662	36978	32862	34748	33662	35807	33662	35807	34462	36462	35988	34662	36662	36978	
T2.25	2.1.1.5	Basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision of public transport infrastructure facilities	Kilometres of gravel roads maintained (Both regravelling and grading)	390,33	600	600	337,1	150	94,2	150	67,14	300	161,34	150	84,7	150	150	91,02		
T2.26	2.1.1.5				Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Mzingazi Phase3, KwaKhoza Phase 3 and Sustainable rural road)	7,13	18,985	18,985	8,884	5,747	0,138	2,869	1,322	8,616	1,460	5,700	4,424	4,669	4,669	3,00		
T2.27	2.1.1.5				Kilometres of paved municipal road which has been resurfaced and resealed	0	12,50	12,50	5,29	3,00	0,00	5,00	0,00	8,00	0,00	4,50	4,50	0,00	0,00	0,00	5,29	
T2.28	2.1.1.5				Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads)	87,75	80%	80%	83,53%	80%	77,00%	80%	82,10%	80%	79,55%	80%	80%	89,88%	80%	80%	85,13%	

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2019/2020	Annual Target 2020/2021 Output	Amended (mid-year) Annual Target 2020/2021 Output	Annual Actual Output	2020/2021												
										Q1		Q2		Mid year		Q3			Q4			
										Output Target	Actual output	Output Target	Actual output	Output Target	Actual output	Output Target	Amended Output Target Q3	Actual output	Output Target	Amended Output Target Q4		Actual output
T2.29	2.1.1.7	Improving access to transport services		Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	3	1	1	0	0	0	0	0	0	0	1	1	0	0	0	0	
T2.30	2.1.1.6			Provision and maintenance of storm water and costal engineering infrastructure	Kilometres of Stormwater open drains maintained	5,62	20	20	3,928	5	0,138	5	3,033	10	3,171	5	5	0,1	5	5	0,657	
T2.31	2.1.1.6				Number of manholes maintained (Incl kerb inlets)	726	1020	600	793	150	235	150	144	300	379	150	150	114	150	150	300	
T2.32	2.1.1.5			Provision of public transport infrastructure facilities	100% Maintenance on municipal owned railway sidings resulting from monthly inspections	100%	100%	100%	75%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	0%	
T2.33	2.1.2.1			Improve community standard of living through accelerated development of integrated human settlement	Number of subsidised housing units completed	0	130	0	0	0	0	35	0	35	0	45	0	0	50	0	0	
T2.34	2.1.2.1				Number of Pre 1994 Old - Housing stock transferred	160	71	71	0	5	0	15	0	20	0	30	30	0	21	21	0	
T2.35	2.1.2.1				Number of Post 1994 Housing stock transferred		137	137	39	7	0	30	24	37	24	30	30	15	70	70	0	
KPA 3: Local Economic Development																						
T3.3	3.1.5.3		To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing skills empowerment to the unemployed	Number of Unemployed Youth reskilled	11	80	260	442	20	83	20	172	40	255	20	0	39	20	5	148	
T3.4	3.1.5.1			Promote economic growth by successful implementation of EPWP community based projects	Number of jobs created through EPWP and other related programmes (Cumulative) (Infrastructure; Environment and Culture; Social and Non State Sectors)	899	712	712	1470	100	285	300	306	400	591	550	550	357	712	712	522	
KPA 4: Municipal Transformation and Institutional Development																						
T4.1	4.1.1.2	Implement differentiated approach to municipal financing, planning and support	To create an appropriate organisational climate that will attract and ensure retention of staff	Compliance with Employment Equity Act	Number of women employed by the municipality (Number of new appointments)	47	20	60	64	5	37	5	3	10	40	5	9	7	5	10	17	
T4.2	4.1.1.2				Number of Youth employed by the municipality (Number of new appointments)	63	40	51	71	10	37	10	3	20	40	10	10	11	10	10	20	
T4.3	4.1.1.2				Disability related programmes (workshops/awareness campaigns) Redefined indicator	0	2	2	2	0	0	1	0	0	0	0	1	1	1	1	1	
T4.4	4.1.1.2				Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	62,50%	100%	77%	77,5%	60%	54,5%	80%	68%	80%	68,0%	100%	74%	100%	100%	77%	87,5%	
T4.5	4.1.1			Improved municipal capital capability	Workplace Skills training programmes/courses enrolled for by staff and councillors	145	130	130	193	25	24	35	41	60	65	35	12	57	25	12	71	
T4.6	4.1.1.4				Percentage Budget Spent on Workplace Skills Plan (cumulative)	55%	95%	95%	84%	25%	19,12%	50%	46%	50%	46%	75%	75%	57%	95%	95%	84%	
T4.7	4.1.1.1				Percentage Operating Budget spent on implementing Workplace Skills Plan	0,83%	0,80%	1%	1,00%	0,80%	0,33%	0,80%	1,00%	0,80%	1,00%	0,80%	1%	1,00%	0,80%	1%	1,00%	
KPA 5: Financial Viability and Financial Management																						
TS.1	5.1.1.4	Implement differentiated approach to municipal financing, planning and support	Compliance with financial legislation and policies	Debt coverage ratio (cumulative)	(Total operating revenue received - operating grants) / debts service payments (interest & redemption due for the year) (x 1000) (cumulative)	2 714 530 / 152 532 = 17,80	3 006 151 / 175 991 = 17,08	2 963 534 / 175 991 = 16,84	3 076 243 / 175 991 = 17,48	751 538 / 175 991 = 4,27	882 773 / 175 992 = 5,02	1 503 076 / 175 991 = 8,54	1 571 752 / 175 992 = 8,93	1 503 076 / 175 991 = 8,54	1 571 752 / 175 992 = 8,93	2 254 613 / 175 991 = 12,81	2 222 651 / 175 991 = 12,63	2 387 303 / 175 991 = 13,56	3 006 151 / 175 991 = 17,08	2 963 534 / 175 991 = 16,84	3 076 243 / 175 991 = 17,48	
TS.2	5.1.1.4			Outstanding service debtors to revenue	Outstanding service debtors / revenue actually received for services	586 609 381 / 2 408 257 369 = 0,24	594 500 000 / 2 715 567 936 = 0,2189	696 616 431 / 664 160 968 = 1,05	741 432 700 / 695 500 000 = 1,07	595 500 000 / 678 891 984 = 0,8757	716 843 095 / 675 071 131 = 1,06	595 000 000 / 678 891 984 = 0,8764	696 616 431 / 664 160 968 = 1,05	595 000 000 / 678 891 984 = 0,8764	696 616 431 / 664 160 968 = 1,05	593 100 000 / 678 891 984 = 0,8736	728 540 000 / 689 325 000 = 1,06	741 432 700 / 695 500 000 = 1,07	598 600 000 / 678 891 984 = 0,8817	728 500 000 / 686 100 000 = 1,06	575 338 911 / 531 149 255 = 1,08	
TS.3	5.1.1.4			Cost coverage ratio (cumulative)	[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly fixed operating expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	532 312 / 234 936 = 2,26	367 282 / 247 975 = 1,48	525 478 / 257 890 = 2,04	815 691 904 / 257 890 192 = 3,163	767 242 / 247 975 = 3,09	622 425 / 247 975 = 2,51	666 295 / 247 975 = 2,69	663 476 / 247 975 = 2,68	666 295 / 247 975 = 2,69	663 476 / 247 975 = 2,68	674 453 / 247 975 = 2,72	854 752 / 257 890 = 3,31	812 771 / 257 890 = 3,15	367 282 / 247 975 = 1,48	525 478 / 257 890 = 2,04	815 691 904 / 257 890 192 = 3,163	
TS.4	5.2.1.6		Sustainable Financial and supply chain Management	Percentage Capital Budget spent on Capital project i.t.o. IDP	Capital Budget amount spent on Capital Projects / Total Capital Budget x 100 = Percentage spent YTD	348 840 841 / 618 146 800 = 56%	537 467 280 / 671834100 = 80%	619 548 160 / 774435200 = 80%	422 474 423 / 762 724 100 = 55,4%	33 591 705 / 671 834 100 = 5%	21 084 802 / 671 834 100 = 3,14%	201 550 230 / 671 834 100 = 30%	165 589 971 / 911 512 000 = 18%	201 550 230 / 671 834 100 = 30%	165 589 971 / 671 834 100 = 18%	403 100 460 / 671 834 100 = 60%	464 661 120 / 774435200 = 60%	248 105 506 / 762 691 700 = 33%	537 467 280 / 671834100 = 80%	619 548 160 / 774435200 = 80%	422 474 423 / 762 724 100 = 55,4%	
			KEY FOR THE MEASURABLE OBJECTIVES:																			
			Priority (General KPI's)																			
			CoGTA (Indicators)																			
			Additional /Departmental																			
			Additional / Top Layer SDBIP (AG 2018)																			

OFFICE OF THE MUNICIPAL MANAGER																
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			CORRECTIVE MEASURE	TARGET	QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE			TARGET	ACTUAL
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION																
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act  Ref. (COO 1.1)	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/Instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, Item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Target achieved Three Physical Roadshow meetings were held as follows" 1) Amakhozi session was held on 5 Nov 2020 at uMhlathuze Council Chambers : Attendance registers, DMS 1442450 and DMS 1429532) 2) Ward Committees : Esikhaleni/ Richards Bay Cluster Cluster held on 12 Nov 2020 : eSikhaleni : Kwa-Hlanganani Hall : DMS 14489734 3) Ward Committees Empangeni Cluster held on 13 November 2020 at Empangeni Town Hall : DMS 1443039  IDP Roadshows - Mayoral Address to the General Public and Stakeholders through different media platform 4) ICORA FM : DMS 1442461; 1442465	A council decision CR was taken to only host two physical IDP Roadshows, due to COVID 19 restrictions. General public and stakeholders were addressed through different media platforms.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Draft IDP Review 2021/2022 (DMS 1450737) considered and adopted by Council on 31 May 2020. RPT 170656 (Council Minutes ) CR 14530  Draft IDP Submitted to COGTA on 31 March 2021 (DMS 1462072 ) proof of submission.  Draft IDP 2021/2022 Advertised for Public inputs on the Municipal Website and on the Zululand Observer (DMS1462067 )	N/A	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA	Target Achieved Final IDP Review 2021/2022 (DMS 1469964, PDF Version) considered and approved by Council on 26 May 2021). CR 14666, RPT 170928, Council Minutes on (RPT 170936)  Final IDP Review 2021/2022 submitted to COGTA , Mayville on 28 May 2021. Proof of Receipt by COGTA under ( DMS 1469856)  Availability of the Final IDP Review 2021/2022, and its summary advertised for public on the Municipal Website on 28 May 2021.	
1.2	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act  Ref. (COO 1.3)	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169188, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together withthe AFS on 29 October 2020. 7) Performance Audit Committee meetings held on 14 July 2020 (agenda on DMS 169180, minutes on RPT 169181 and on 22 September 2020 (agenda volume 1 on DMS 1415893 and volume 2 - DMS 1420935) Minutes on RPT 169503	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 2) Employment agreements prepared for four vacant positions i.e. MM, COO, DMM CD and DMM CS. Performance agreements prepared for the four positions and date signed by the MM and DMM CD. (DMM CS and COO Performance Agreements outstanding and due within 60 days after appointment.) 3) Signed copies of Employment agreements and Performance agreements (MM on DMS1429129) and (DMM CD on DMS1430032) submitted to the MEC. Confirmation email 22 Dec 2020 on DMS140868. Employment agreement DMM CS submitted to the MEC on 4 January 2021. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website for MM and DMM CD available on DMS1441269. 6) On 30 September 2021, 63.0% of organisational performance targets for quarter 1 of the 2020/2021 financial year was achieved. Refer to DMS 1430899 reported to the Council on 9 December 2020 per RPT 169963, CR 14273. 7) Performance Audit Committee meeting held on 18 November 2020. Agenda available on RPT170000 (Volume 1 on DMS1432141 and Volume 2 on DMS1433396) and minutes on RPT170001.	N/A	a) Conduct Mid-year performance assessments b) Submission of Top Layer SDBIP to PAC c) Mid-year amendments submitted to PAC d) 1 PAC meeting	Target achieved a) Performance assessment were conducted on 26 February 2021. Agenda: DMS 1448367, Minutes: RPT 170515 (Draft) b) PAC meeting held on 19 March 2021. Top Layer SDBIP was part of the Agenda (DMS 1452567), RPT 170275 c) Mid-year amendments were submitted on the 19 March 2021 to PAC. Agenda DMS 1452567), RPT 170277 d) PAC meeting on 19 March 2021, Agenda: DMS 1452567	N/A	a) Conduct 3rd quarter performance assessments b) Submission of Top Layer SDBIP to PAC c) Draft Performance Plans developed d) 1 PAC meeting	Target achieved 2) Informal Performance Assessments Q3 of 2020/2021 for Section 56 Managers conducted on 5 and 8 May 2021. Agenda on DMS 1468175, minutes on DMS - Attendance Register on DMS 1468799. Report on 2019/2020 final assessment results and approval of performance bonuses served at EXCO, Council on 23 June 2021 and PAC on 30 June 2021. Refer to RPT 171018. Memo to MEC - Performance Evaluation results and bonuses of Section 56 managers 2019/2020 - refer to DMS 1472935 (Signed copy of DMS 1472923)  Draft 2021/2022 Performance Agreement documentation prepared for 8 Senior manager posts to be finalised and submitted via PAC on 30 June 2021 for approval by Council and signing by managers in July 2021. Refer to RPT 171169 and Documentation index available on DMS 1453989.  6) i) Quarter 3 non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year reported to the Council on 26 May 2021 per CR 14659 RPT170731 and DMS1442283. ii) Draft 2021/2022 SDBIP non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (RPT 171068) has been submitted to Committee Section for Finance Portfolio on 22 June 2021 and EXCO and Council on 23 June 2021.  7) i) Re-appointment of Performance Audit Committee external members for the 2021/2022 financial year - Letters to members on DMS1470125 and DMS1470126	
1.3	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report  Ref. (COO 1.16)	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Target not achieved Resolved:29% In Progress: 71% Not Resolved: 0% Risk Accepted: 0% <b>DMS 1434628</b>	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures that each department makes a concerted effort to ensure that findings in their custodianship are resolved in a timely manner. .  Internal Audit also presents the progress on resolving internal audit findings to EMCO on a monthly basis and as an when magement requests	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	AG Follow Up - Completed  DMS1453311- Appendix G	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Target not achieved Resolved: 45% In progress: 45% Not Resolved: 10% DMS 1471694  REASON FOR NON ACHIEVEMENT: The Final AG Management letter was issued on the 17th March 2021. Continuous engagement with departments is done by the Internal Audit team . Internal Audit have a standing item on the weekly EMCO Agenda where the CAE is able to continuously update the DMM's on the status of implementation of internal audit recommendations as and when IA is invited to attend. This ensuring more findings are resolved. Also, each DMM has on		
1.4	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan  Ref. (COO 1.17)	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan	7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	Target not achieved 20% of internal audits performed against the approved internal audit plan <b>DMS 1439062</b> <b>DMS 1439520</b> <b>DMS 1439857</b> <b>DMS 1439053</b> <b>DMS 1435136</b> <b>DMS 1430274</b>	65 % of internal audits performed against the approved Internal Audit plan	Target not achieved Completed 35% In Progress 13% Completed Projects: DMS 1416427 DMS 1432223 DMS 1435206 DMS 1431115 DMS 1430274 DMS 1442115 DMS 1439053 DMS 1435136 DMS 1439520 DMS 1439857 DMS 1439062 DMS 1442586 DMS 1444270 DMS 1453311 DMS 1451372 DMS 1446885 DMS 1453163  In Progress DMS 1443437 DMS 1449096 DMS 1451716 DMS 1455068 DMS 1455300 DMS 1428621	More adthos were implemented in Q3 and Having AG on site . Internal Audit will Fast Track Internal audits currently in progress	85 % of internal audits performed against the approved Internal Audit plan	Target Achieved Completed: 60% In Progress: 32%  <b>Completed Projects:</b> DMS 1469578, DMS 1470138, DMS 1470157, DMS 1470769, DMS 1471292, DMS 1471834, DMS 1460203, DMS 1424625, DMS 1431115, DMS 1432223, DMS 1442073, DMS 1439820, DMS 1439857, DMS 1442586, DMS 1444270, DMS 1451372, DMS 1453311, DMS 1416427, DMS 1435206, DMS 1430274, DMS 1439062, DMS 1453931, DMS 1435136, DMS 1471292, DMS 1453163, DMS 1442115, DMS 1471523, DMS 1471694  <b>IN PROGRESS:</b> DMS 1471023, DMS 1464830, DMS 1468111, DMS 1472911, DMS 1463316, DMS 1461153, DMS 1470626, DMS 1469030, DMS 1460678, DMS 1466364, DMS 1428367  The major contributing factors for the target not being achieved are time ( projects had to be on hold due to AG being on site) and budget constraint( As a result of increased number of adthos assignments conducted). 8.5% of the projects planned for the 2020/2021 financial year have been rolled over and will be conducted during the 2021/2022 financial In addition to the DMS numbers listed here there are other projects that are in progress and planned for completion during the first quarter of the new financial year.		
1.5	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register  Ref. (COO 1.7)	Minutes- ERMIC Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Stritgenic Risk Register.	70% completion of Further Action Plans per quarter	Target not achieved.	ERMIC meeting has been scheduled to be held in January 2020. ERM section still working on reviewing the Strategic Risk Register, the delay was caused by the unavailability of the Executive Management as two members of the Executive Management have recently been appointed and commenced work, one to commence work in January 2020. It will be completed in the quarter 2 and presented to the ERMIC.	70% completion of Further Action Plans per quarter	Quarter 2 - 13% Further Action Plans resolved There were 8 actions with a due date of 31 December 2020 in the Strategic Risk Register. Of those 1 was completed.  RPT169870	70% completion of Further Action Plans per quarter	Target Achieved Quarter 3 - 71% achievement of further actions plans due from the OMM as at 31 March 2021. (RPT 169871)		
1.6	1.1.6.1	Ensure completed investigation of 80% of Whistle-blower reports for each quarter  Ref. (COO 1.9)	Updated logsheet of reported Whistleblower cases b.) Quarterly report to MPAC	Quarterly report to MPAC up to 30 June 2021	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. <b>RPT 169874.</b>	N/A	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169875.	N/A	Quarterly report to MPAC	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169876.	
1.7	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council  Ref. (COO 1.10)	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM  80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	Target Partially Achieved : Implementation of the Communication and Marketing Activity Plan for 2019/2020 updated and available on DMS 1368247	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	Target Met Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1457636	N/A	80% Implementation of Communication and Marketing Plan quarter 4 deliverables	80% of the targets were achieved: Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1457636, all planned activities were achieved.		
KPA: BASIC SERVICE DELIVERY																

OFFICE OF THE MUNICIPAL MANAGER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.1	2.1.1.1	Number of new water connections meeting minimum standard Ref T.2.3 (DMM IS 2.1)	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. 112 Water Meters installed. Refer to DMS 1337901 for details. IR Forms are as follows: July (53) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379	N/A	100water meters	Target exceeded 204 Water Meters installed. See DMS 1337901 for details.  IR Forms are as follows: October ( 133 ) DMS 1431539 November ( 68 ) DMS 1438689 December ( 3 ) DMS 1441403	N/A	100 water meters	9 Water meters installed. Quarterly Target not met. See DMS 1337901 for Details.  DMS for IR Forms - DMS 1456905	Most of the connections was for Replacements.  Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	250 water meters	Quarter 4 target Not Met. 26 Water Meters installed. See DMS 1337901 for details.  <b>IR Forms are as follows:</b> April ( 11 ) DMS 1465529 and DMS 1471351 May ( 11 ) DMS 1471403 and DMS 1476524 June ( 4 ) DMS 1476524  <b>ANNUAL ACHIEVEMENT</b> Annual target of 500 additional households with water connections by 30 June 2021 was not met since only 351 new connections were carried out on 2020/21 financial year. During 2020/2021 financial year there were no new development takes place within the city, hence we rely on customers physically coming to apply for new connections.
2.2	2.1.1.3	Number of new sewer connections meeting minimum standard (Construction of VIPs) Ref T.2-10 (DMM IS 2.2)	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP-Toilets at BAC Stage- Tender No: 8/21/4/UMH607/19/20	40 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP-Toilets at BAC Stage- Tender No: 8/21/4/UMH607/19/20	60 VIP's constructed	N/A		100 VIP's constructed	N/A
2.3	2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23 (DMM ComS 2.2)	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	Target not achieved No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate rural communities on proper waste management practices will be conducted from next quarter.  Annual target will be met.	800 additional households	Target was met and exceeded. 1 056 additional households were serviced this quarter. Skips were distributed in rural communities - refer to DMS 1441960 Calculation of households POE on DMS 1441959	Door to door campaign to register individual households that are receiving waste services in the rural areas is currently impossible due to no EPWP workers in the Waste Management Services unit to carry out the task	800 additional households	Target not achieved. 198 additional households were serviced this quarter. Skips were distributed in rural communities (ie Ward 7 and 33) DMS 1457545	Calculation of households DMS 1457548. 3 x 5.5m³ Skips were distributed. Each of these skips equals 66 trolley bins and therefore provides for 66 households. The total number of households given access to refuse collection therefore equals 792 (i.e. 66 x 12 = 792) 792 additional households were serviced this quarter. Skips were distributed in rural communities DMS 1475023 Calculation of households DMS 1475051  Annual target will be achieved. 20 additional skips will be distributed during the 4th quarter which will provide access to waste disposal services for an additional 1 320 Households.	200 additional households	Target achieved. 12 x 5.5m³ skips were distributed. Each of these skips equals 66 trolley bins and therefore provides for 66 households. The total number of households given access to refuse collection therefore equals 792 (i.e. 66 x 12 = 792) 792 additional households were serviced this quarter. Skips were distributed in rural communities DMS 1475023 Calculation of households DMS 1475051  <b>ANNUAL ACHIEVEMENT</b> Annual target was met and exceeded. A total number of 2 046 additional households were given access to waste removal services against the annual target of 2 000 households. Continual purchase of skips through a three year tender assisted to over achieve the target
2.4	2.1.1.2	Number of new dwellings provided with new Electricity connections (Municipal supply) Ref. T2.15 (DMM EES 2.2)	Quarterly report on new dwellings connected within 30 days after each quarter ends	80 additional dwellings provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	Target not met 4 new connections made POE on DMS 1441921	Unavailability of material,technical procurement challenges	25 new connections	Target not met 19 Connections target not met POE Jan DMS 1451356, Feb DMS 1451359 and March 1457447		30 new connections	Target achieved 32 new connections target achieved (DMS 812526) April 2021 - 11, May 2021 - 16, June 2021 - 3  <b>ANNUAL ACHIEVEMENT</b> The annual target of 80 new domestic electrical connections was not achieved, as 73 new connections were made.
2.5	2.1.4.1	Ensure the reduction of water losses Ref T.2.6 (DMM IS 2.3)	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	Target achieved 20.66% water losses Refer to RPT 170141 and DMS 1444191  October - 22% November - 19% December - 21%	N/A	≤22% losses reported	Target met. 21,33% water losses recorded. Refer to RPT 170640 for details.  January - 24% February - 19% March - 21%	N/A	≤21% losses reported	Quarter 4 target Not Achieved 26% water losses recorded. Refer to RPT 171189 for details. April - 33% May - 26% June - 19%  <b>ANNUAL ACHIEVEMENT</b> Average for the year is 24% which is available on DMS 1476617 Under Tab Total balance summary. Please note adjustment to calculation from the first to third quarter in order to ensure alignment with Revenue Billing Section.
KPA: LOCAL ECONOMIC DEVELOPMENT															
3.1	3.1.1	Marketing of uMhlatuze as destination on National and International ATL platforms (DMM CD 3.1)	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlatuze as destination on National and International ATL platforms through: • 5 Advertisorials by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 4510003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420893. The online version is available on DMS 1421039 Social Media Advert The advert was flighted from the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	Target met "Tourism Adverts SC 10032398 was created for the placing of 2 adverts. Appointed via the panel (DMS 1438333). The advert appeared on the media 24 website and is available on DMS 1440091, while the other advert appeared on Get It magazine (DMS 1440173) uMhlatuze Wethu Newsletter. DMS 1438810. African Safari (DMS 1436566).  Activation drive in Gauteng and Sizzle City Activation in Mpumalanga Provinces to sell and mobilise patrons to visit our destinations and spend holidays at uMhlatuze. 11 -13 December 2020. Photographic Evidence is available on DMS 1439247 and DMS 1439278	N/A	1 advertorial on tourism magazine	Target met PO 4593001467 for ZO was issued (DMS 1451341). The advert appeared on the weekend edition of the 26 March 2021. Advert is available on DMS 1454731. The online version is available on DMS 1455058, and on the link: <a href="https://zululandobserver.co.za/?page_id=244668&amp;preview=true">https://zululandobserver.co.za/?page_id=244668&amp;preview=true</a>		1 advertorial on tourism magazine	Target achieved Tourism Adverts : PO for an advertorial in the ZO is available on DMS 1485035, advert available on DMS 1473321, and the online link is available on DMS 1473335. The advert appeared on the edition of 17 June 2021. An advert was also placed on the local government publication MUNICIPAL FOCUS. Advert on the following link: <a href="https://essuu.com/wwedamedia/docs/municipal_focus_vol_52_ebook_kweda_media">https://essuu.com/wwedamedia/docs/municipal_focus_vol_52_ebook_kweda_media</a> Also available on DMS 1473795.  <b>ANNUAL ACHIEVEMENT</b> The annual target of 2 advertorials was over achieved since 6 Advertorials were published
3.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues (DMM CD 3.2)	a) Agricultural Development Plan b) Training Attendance reports	Support 6 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permist attendance register DMS1422547 Agri- Market event held on 26 September 2020, Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020. Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	Target met. Second Agri-Market event held on 31 October 2020. Attendance register available on DMS 1434042 and photographic evidence available on DMS 1434041. Adverts available on DMS 1434038 and DMS 1434040. 3rd Agri- Market was held on 19 December 2020. Attendance register available on DMS 1439939. Adverts are available on DMS 143990 and 1439999. Photographic evidence available on DMS 1439999. Advert is Bay Farmers Market was held 7 November 2020. Attendance register available on DMS 1434043 and photographic evidence available on DMS 1439997. Goat Farming Information Session held on 7 October 2020. Attendance register is on DMS 1433900. Photographic evidence available on DMS 1439029. Poultry Information Day held 20 October 2020. Attendance register available on DMS 1433896 and photographic evidence available on DMS 1439038. Poultry mentorship program held on 2 November 2020. Attendance register available on DMS 1433894 and photographic evidence available on DMS 1439058.	N/A	2 emerging farmers supported	3 Programmes achieved 1.) 4th Agri- Market event held on 27 March 2021. The event was publicised in the ZO on 19 March 2021 (DMS 1455979) and in the Baywatch on 23 March 2021 (1455980). The POs are available on DMS 1456002 and DMS 1456003 respectively. The attendance register is available on DMS 1456005 and photographic evidence is available on DMS 1456067. 2) Poultry farming mentorship program held at Esikhaleni commenced on 02 November 2020 and ended on 25 February 2021, attendance register on 1455734 and vaccination kit voucher available on DMS 1455803. 3.) Co-operative development and management training in partnership with EDTEA was held at Empangeni Library commenced on 15 February 2021 and ended on 26 March 2021. The attendance register is available on DMS 1455812.		2 emerging farmers supported	Target Met. Agri-Flea Markets hosted by the CoJL in each quarter. Agri- Flea Market held on 29 May 2021. The event was publicised in the ZO on 21 May 2021, available DMS 1473402 and in the Baywatch on 26 May 2021, available on DMS 1473398 respectively. The PO for adverts is available on 1473408. The attendance register and photographic evidence are available on DMS 1473426 and DMS 1473443 respectively. Hosting of the Bay Farmers Market was held on 3 April 2021, attendance register is available on DMS 1473421 and photographic evidence is available on DMS 1473458. Council partnered with NDA to train Co- operatives on Co-operative Governance and Financial Management. Attendance registers are available on DMS 1473389 and 1473392. Photographic evidence is available on DMS 1473461.  <b>ANNUAL ACHIEVEMENT</b> Agri-Flea Markets, Bay Farmers Market, and Training sessions hosted: 101 Farmers benefitted.
3.3	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors) (DMM CD 3.6)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of 285 Job Opportunities created. 67 Job Opportunities created through EPWP. Evidence on : DMS 1415587,DMS 1420234,DMS 1415609,DMS 1437987,DMS 1438414, DMS 1415093,DMS 1421850,DMS 1415588,DMS 1419841,DMS 1419402 & DMS 1419412 175 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1415566 & DMS 1419397 43 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS1419118,DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	Target met: Q2: A total number of 305 Job Opportunities created  184 Job Opportunities created through EPWP. Evidence on DMS 1436038,DMS 1438405,DMS 1437987,DMS 1438414, DMS 1439272 & DMS 1439134  116 Job Opportunities created through IG Grant from Public Works, Evidence on : DMS 1430431 & DMS 1438210  6 Job Opportunities created through Provincial Human Settlement, Evidence on: DMS 1439049	N/A	550 job opportunities created	Target not met A total of 357 Job Opportunities created Job Creation Statistics on DMS 1442406,107 Job Opportunities created through IG Grant from Public Works Department, Evidence on DMS 1449740 & DMS 1452839. 26 Job Opportunities created through Provincial Human Settlement.Evidence on DMS 1451213,224 Job Opportunities created by the Department of Economic Development, Tourism and Environmental Affairs, Evidence on DMS 1450487.		712 job opportunities created	Job Creation Statistics is on DMS 1463535 A total number of 522 Job Opportunities created  42 Job Opportunities created through EPWP. Evidence DMS 1467190,DMS 1463687,DMS 1467191,DMS 1463675,DMS 1467751 & DMS 1471226 179 Job Opportunities created through the IG Grant from the Department of Public Works. Evidence is on DMS 1473022 51 Job Opportunities created through Provincial Human Settlement. Evidence DMS 1473149,DMS 1469628 & DMS 1469629 250 Job Opportunities created by the Industrial Development Zone. Evidence on DMS 1463677  <b>ANNUAL ACHIEVEMENT</b> The annual target for creation of 712 job opportunities by 30 June 2021 was exceeded as 1470 Jobs were created.

OFFICE OF THE MUNICIPAL MANAGER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH		CORRECTIVE MEASURE	QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL		TARGET	ACTUAL
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
4.1	4.1.1.2	Number of women employed by the municipality (Number of new appointments)  Ref. (CS.2.2)	a) Copy of Employment Equity Plan b) Letter of appointments	29 60 women employed up to 30 June 2021	5 person appointed	Target met 39 women appointed	N/A	5 person appointed	Target partially met 3 women employed in Q2 refer to DMS 1439224 – more women were employed in the previous quarter as 39 women employed during quarter 1 (1 July to 30 September) Quarter 2 report available on RPT 170204	N/A	5 9 women appointed	7 women employed DMS 1456760	The Q3 target was not met, but the annual target on track since 49 women were appointed to date	5 10 person appointed	Target Met: 17 Women employed (DMS 1476280)  <b>ANNUAL ACHIEVEMENT:</b> Annual target Met. 64 Woman employed against the target .
4.2	4.1.1.2	Number of Youth employed by the municipality (Number of new appointments)  Ref. (CS.2.3)	a) Copy of Employment Equity Plan b) Letter of appointments	49 51 Youth employed up to 30 June 2021	10 youth appointed	Target met 28 youth appointed	N/A	10 youth appointed	Target not met 3 youth employed refer to DMS 1439222 – more youth were employed in the previous quarter as 28 youth were employed during quarter 1 (1 July to 30 September). Q 2 Quarterly report is available on RPT 170204	N/A	10 youth appointed	11 youth employed DMS 1456767	The Q3 target was met and the annual target on track since 42 youth were appointed to date	10 youth appointed	Target Met. 20 Youth employed (DMS 1370427).  <b>ANNUAL ACHIEVEMENT:</b> Target Met. 71 Youth employed.
4.3	4.1.1.2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. (CS.2.4)	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2021	No target	No target for this quarter	N/A	No target	No target for this quarter	N/A	1 awareness programme	Target met 1 programme compiled Due to COVID protocols, we could not have a big group session in one venue however employees living with disabilities were visited in different sites. Attendance Register: DMS 1456934.		1 awareness programme	Target met: One Session took place on 23- 24 June 2021. Attendance Register contained in DMS 1474478.  <b>ANNUAL ACHIEVEMENT:</b> Target Met. 2 programmes held.
4.4	4.4.2.2	Workplace Skills training programmes/courses enrolled for by staff and councillors Ref (CS: 2.8)	Attendance register for training provided Quarterly report on the programmes held and number of persons trained Acknowledgement letter from LGSETA	130 workplace Skills training programmes/courses enrolled by 30 June 2021	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Partially Met: 24 training programmes achieved All training attended by Councillors and officials are contained in Quarterly Report RPT 169751	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 41 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170156. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q2 Quarterly Report is contained in RPT 170156.	N/A	36 training programmes Submit quarterly report on number of training programmes and number of persons trained  12 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 57 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170658. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q3 Quarterly Report is contained in RPT 170658.		12 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 71 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170941. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q4 Quarterly Report is contained in RPT 170941.  CORRECTIVE ACTION: NONE  <b>ANNUAL ACHIEVEMENT:</b> Target Met. 193 Programmes were held for the Financial year.
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
5.1	5.1.1	Approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act Ref (CFO 3.1)	Copy of 2021/2022 final budget with item to Council in terms of the MFMA Copy of Council resolution approving the final budget	Preparation and approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2021	Submit key deadlines schedule to EXCO before 31 August 2019	Target met Deadline schedule approved by Council on 26 August 2020 per CR 14107, Item on RPT 169422	N/A	No Target	No target for this quarter	N/A	Submit Draft Budget to Council for approval by 31 March 2021	2021/22 Tabled Budget approved in terms of CR 14528 dated 30/03/2021 (RPT 170495)		Submit Final Budget to Council for approval by 31 May 2021	Target achieved 2021/22 Adopted Budget approved in terms of CR 14657 dated 26/05/2021 (RPT 170849)
5.2	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget  Ref (COO 5.1)	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591	EMCO to discuss fast-tracking of capital projects and related expenditure.	20% capital expenditure	Target not met 18% of Capital budget spend Refer to DMS 1426866, Component 5	EMCO to discuss fast-tracking of capital projects and related expenditure.	60% capital expenditure	Target not met 33% of Capital budget spend Refer to Component 5		80% capital expenditure	Target not met 55.4 % of Capital budget spend (Organisational) Refer to Component 5 on DMS 1460030
5.3	5.1.1.1	Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy.  Ref (CFO 3.3 and 3.15)	Copy of the annual review report on SCM Copy of item to Council with recommendations Evidence that SCM policy is adhered to Copy of item together with quarterly financial report to Exco	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2021	Finalisation and submission of SCM policy to council  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter	N/A	Ensure that approved SCM is communicated to all relevant stakeholders  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Target met Monthly Section 71 reports as follows: Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14296 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS xxxxx & 1426866) In progress - to be finalised next quarter	N/A	Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxxx & DMS 1442283) In progress - to be finalised next quarter		Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Target achieved Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021. Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021. May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021. Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
5.4	5.1.1	Effective implementation and spending on MIG IUDG projects as per approved business plan by CoGTA  Ref (IS 4.2)	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG IUDG funding by the 30 Jun 2021	5% expenditure	Target not achieved 3.74% achieved R 6 057 149,43 spend against the budget of R 161 955 000	EMCO to discuss fast-tracking of capital projects and related MIG expenditure.	30% expenditure	Target not met 8.85 % of MIGIUDG funds spend Refer to RPT 170180, DMS 1426866	EMCO to discuss fast-tracking of capital projects and related MIG expenditure.	60% expenditure	Target not met 27% of MIGIUDG achieved Awaiting the IS departments POE submission of budget calculations		100% expenditure	Target achieved 101.86% spent of allocation.
KPA: CROSS CUTTING															
6.1	6.1.1.1	Annual SDF review for 2021 together with IDP  (DMM CD 1.7)	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target achieved. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Target Partially met. SDF Progress Report on Action Plan as per DMS1441640.	Matters not finalised during Q2 to be finalised during Q3 as per Progress Report (DMS 1441640)	Report on consultation process Report on progress with implementation plan	Target not met. 1. Draft Fourth Review of SDF (2017/18 - 2021/2022) submitted to Council on 30 March 2021 as per RPT 170509. SDF document as per DMS 1454032. Progress Report and Updated Action Plan as per DMS 1458238. 2. Challenges with gazetting SDF since January 2021 (DMS 1458297). National Treasury notice of technical challenges with Government Printing Works (DMS 1456049). 3. Consultation on long term spatial vision and SDF Review to be finalised. 4. Reporting on progress with Catalytic and Strategic projects prepared and submitted to Council as per RPT 170282 and also presented to EMCO. 5. Tender for the Review of the uMhlathuze Capital Expenditure Framework (CEF) initiated as per Tender 8/21/UMH782_20/21.	Review 2021/2022 SDF together with the IDP	Target achieved. 1. Adoption of Fourth Review of the uMhlathuze SDF (2017/2018 - 2021/2022) on 26 May 2021 as per RPT 170928. SDF document as per DMS 1465982. 2. Draft SDF summary document (DMS 1457658) as well as SDF popular document (DMS 1387245) distributed to various municipal offices (DMS 1444457). SDF gazette notice in Gazette of 1 April 2021 (DMS 1476156). Final SDF on municipal website (DMS 1476094). Presentation of SDF at Representative Forum on 14 May 2021 as per DMS 1465027. SDF consultation session with Built Environment Professionals on 30 June. Invitation as per DMS 1476112, agenda as per DMS 1474078 and presentation as per DMS 1474023. 3. In addition. Contributed to drafting of KCDM One Plan section on Economic Sector and Infrastructure Development as per DMS 1476165. Tender 8/21/UMH782_20/21 for the Review of the Capital Expenditure Framework (CEF) is n the bid evaluation process. IUDF Steering Committee meeting on 14 April 2021. Agenda as per DMS 1455990 and draft notes of meeting as per DMS 1476166. Reporting on progress with Strategic and Catalytic Projects as per RPT 171340.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target met. SDF Review for 2021 approved together with IDP for 2021/2022 by 30 June 2021 as per RPT 170928. SDF gazette notice in Gazette of 1 April 2021 (DMS 1476156). Final SDF on municipal website (DMS 1476094).	



OFFICE OF THE CHIEF OPERATIONS OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	TARGET
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
Integrated Development Planning															
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/Instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved The IDP 2021/2022 review Process Plan was approved by Council on 30 September 2020 per CR 14123, item on RPT 169480. IDP 2021/2022 review process plan available on DMS 1413072  Final IDP Review 2020/2021 - DMS1404166 (Ms Word) Final IDP Review 2020/2021 - DMS 1406763 (PDF) replaced with update top layer - DMS1418752 Council Resolution : DMS 1414637 Advert - DMS 1414638	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act	Target achieved Three Physical Roadshow meetings were held as follows" 1) Amakhosi session was held on 5 Nov 2020 at uMhlatuze Council Chambers - Attendance registers, DMS 1442450 and DMS 1442450; Program (DMS 1429530); Presentation (DMS 1429532) 2) Ward Committees - Eskhaleni/ Richards Bay Cluster Cluster held on 12 Nov 2020 eSikhaleni - Kwa-Hlanganani Hall : DMS 1449734 3) Ward Committees Empangeni Cluster held on 13 November 2020 at Empangeni Town Hall : DMS 1443039  IDP Roadshows - Mayoral Address to the General Public and Stakeholders through different media platform 4) ICORA FM: DMS 1442461; 1442455 5) North Coast Radio: DMS 1442462; 1442456 6) IKZN TV : 1442457; DMS 1442460	A council decision CR was taken to only host two physical IDP Roadshows, due to COVID 19 restrictions. General public and stakeholders were addressed through different media platforms.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Draft IDP submitted to Council on the 30 March 2021 Agenda DMS 1455596 Draft IDP submitted to CoGTA on the 30 March 2021, proof of submission available on (DMS 1469856)	N/A	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA	Target achieved Final IDP Review 2021/2022 DMS1466045 (DMS 1469964, PDF Version) considered and approved by Council on 26 May 2021. CR 14666, RPT 170928. Council Minutes on RPT 170936)  Final IDP Review 2021/2022 submitted to COGTA, Mayville on 28 May 2021, Proof of Receipt by COGTA under ( DMS 1469856)  Availability of the Final IDP Review 2021/2022, and its summary advertised for public on the Municipal Website on 28 May 2021.
1.2	1.1.4.2	Review and adoption of long term Vision 2030 strategy	a) Reviewed strategy b) Council resolution for adoption of strategy	Adoption of long term Vision 2030 strategy by Council, 30 June 2021	Finalisation of Terms of reference and establishment of strategy review study group	In progress		Consultation with Departments and other stakeholders	In progress					Draft review strategy	Target achieved Report on City of uMhlatuze Strategy review and Planning Report 2023 is available on RPT 171177 The report will server to Council in July 2021
Sign off by Manager/Head of Section:															
Date:															
Performance Management System															
1.3	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Target achieved 1) The amended non-financial top layer- as well as departmental performance targets set in terms of Component 3 of the Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/2021 financial year available on DMS 1409675 were approved by Council per RPT 169186, CR 14048 on 29 July 2020. 2) Performance agreements prepared for all 8 posts and approved by Council per RPT169155, CR 14047 on 29 July 2020. Only 4 employed at 31 July signed as no agreements are required for signing by acting managers. 3) Confirmation letter from CoGTA on receipt of Performance Agreements on 14 August 2020 available on DMS 1415303. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website 14 August 2020 available on DMS 1415075. 5) Draft Annual Performance Report approved by Council on 26 August 2020 per RPT 169456, CR 14108 and available on DMS 1413636. As per MFMA Exemption will be submitted to the AG together with the AFS on 29 October 2020.	Performance Audit Committee meeting held on 14 July 2020 The adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act for Q1 of 2020/2021 financial year was 100% complied with.	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Target achieved 2) Employment agreements prepared for four vacant positions i.e. MM, COO, DMM CD and DMM CS. Performance agreements prepared for the four positions and to date signed by the MM and DMM CD. (DMM CS and COO Performance Agreements outstanding and due within 60 days after appointment.) 3) Signed copies of Employment agreements and Performance agreements (MM on DMS1429129) and (DMM CD on DMS1430032) submitted to the MEC. Confirmation email 22 Dec 2020 on DMS1440889. Employment agreement DMM CS submitted to the MEC on 4 January 2021. 4) POE Confirmation of Publishing 2020/2021 Performance Agreements and Plans on the Website for MM and DMM CD available on DMS1441269	N/A	a) Conduct Mid-year performance assessments b) Submission of Top Layer SDBIP to PAC c) Mid-year amendments submitted to PAC d) 1 PAC meeting	Target achieved a) Performance assessment were conducted on 25 Febr. 2021. Agenda: DMS 1448367 Minutes: RPT 170515 (Draft) b) PAC meeting too place on 19 March 2021. Top Layer SDBIP was part of the Agenda(DMS 1452567), RPT 170275 c) Mid-year amendments were submitte on the 19 March 2021 to PAC. Agenda DMS 1452567 RPT 170277 d) PAC meeting on 19 March 2021, Agenda: DMS 1452567	a) Conduct 3rd quarter performance assessments b) Submission of Top Layer SDBIP to PAC c) Draft Performance Plans developed d) 1 PAC meeting	Target achieved 2) Informal Performance Assessments Q3 of 2020/2021 for Section 56 Managers conducted on 5 and 8 May 2021. Agenda on DMS 1472669, Attendance register on DMS 1463304. Draft minutes on RPT 171127. Informal Performance Assessment Q3 for the MM was held on 19 June 2021. Agenda on DMS 1472017, attendance register on DMS 1472083, Minutes on RPT 171181.  Performance Assessments (Final 2019/2020 FY) for Section 56 Managers conducted on 1 and 8 June 2021. Agenda on DMS 1468175, minutes on DMS , Attendance Register on DMS 1468709. Report on 2019/2020 final assessment results and approval of performance bonuses served at EXCO, Council on 23 June 2021 and PAC on 30 June 2021. Refer to RPT 171018. Memo to MEC - Performance Evaluation results and bonuses of Section 56 managers 2019/2020 - refer to DMS 1472935 (Signed copy of DMS 1472923)  Draft 2021/2022 Performance Agreement documentation prepared for 8 Senior manager posts to be finalised and submitted via PAC on 30 June 2021 for approval by Council and signing by managers in July 2021. Refer to RPT 171169 and Documentation index available on DMS 1453989.  6) i)Quarter 3 non-financial top layer- as well as departmental performance targets set	
1.4	1.1.2	% achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard	Organisational scorecard Quarterly statutory report and improvement plans	70% achievement of organisational targets on the organisational scorecard by 30 Jun 2021	30% achievement of organisational targets	Target not achieved. On 30 June 2020, 58,0% of organisational performance targets for quarter 4 (annual targets) of the 2019/2020 financial year was achieved. Refer to DMS 1413636, approved by Council on 26 August 2020 per RPT 169456, CR 14108. Quarter one of 2020/2021 achievements will be reported in quarter 2	Many targets were missed due to National Lockdown in quarter 4 Quarter one of 2020/2021 achievements will be reported in quarter 2.	60% achievement of organisational targets	Target achieved. On 30 September 2021, 63,0% of organisational performance targets for quarter 1 of the 2020/2021 financial year was achieved. Refer to DMS 1430899, reported to the Council on 9 December 2020 per RPT 169960, CR 14273. Quarter two of 2020/2021 achievements will be reported in quarter 3	N/A	70% achievement of organisational targets	66% of the indicators were within 95%.  PAC Agenda: DMS 1452567 RPT 170275	70% achievement of organisational targets	Target not achieved 66% (25 out of 38) KPI's have been achieved in Q3. Quarter 3 OPMS Analysis report to the PAC in June per RPT 170858 and Annexure on DMS 1463770.	
1.5	1.1.2	Maintain the functionality category of the Municipality as per COGTA B2B assessment tool	Quarterly Functionality assessment results from CoGTA	Submission of KZN CoGTA assessment tool Report back to PAC on Q1 and Q2 District performance analysis report	Achieve and maintain +70% functionality as per COGTA assessment tool	Target achieved 82% B2B Score from KZN CoGTA on Quarter 4 of 2019/2020 achieved as per DMS 169457. B2B - Q4 of 2019/2020 quarterly assessments conducted by KwaZulu-Natal Cooperative Governance and Traditional Affairs (KZN CoGTA) were reported to Council per RPT 169457, CR 14109 on 26 August 2020. Quarter one of 2020/2021 will be reported in quarter 2.	Performance Audit Committee meeting held on 14 July 2020	Achieve and maintain +70% functionality as per COGTA assessment tool	Target not achieved The KZN CoGTA Municipal Monitoring, Reporting and Evaluation unit has amended the format (template - DMS1429236 - Q1) for monitoring/assessment of municipalities in line with the DCOG common set of indicators per letter date 12 October 2020 (DMS1428235). Municipalities have submitted the populated templates and still awaiting KZN CoGTA response and feedback analysis. Expected date 31 January 2021.	Await KZN CoGTA analysis response and feedback on Q1 B2B results.	Submission of KZN CoGTA assessment tool (Q2 template) Report back to PAC on District performance analysis report	Q2 template was submitted to CoGTA on the 25 January 2021  Q1 Report from COGTA was submitted to PAC DMS 1452567 Still awaiting for Q2 report	Submission of KZN CoGTA assessment tool (Q3 template) Report back to PAC on District performance analysis report	Target achieved Populating of Q3 PMS Assessment template KZN CoGTA on DMS 1445602 POE Submission of PMS Assessment tool to KZN CoGTA 16 Apr 2021 on DMS 1459850  Populating of Q4 PMS Assessment template KZN CoGTA on DMS 1461368 POE Submission of PMS Q4 Assessment tool to KZN CoGTA 2 June 2021 on DMS 1471158	
1.6	1.1.2	Undertake Customer Satisfaction Survey using different research tools via multiple platforms- <i>Deferred at mid-year</i>	Customer Satisfaction Survey report Response/action plan responding to Survey results	Completed Customer Satisfaction Survey and development of a response/action plan responding to customer satisfaction survey results by 30 June 2021	Drafting of Customer Satisfaction Survey Questionnaire Identify alternative options to conduct an online survey (alternative) Source funding to conduct the survey Initiate the SCM process by drafting the specifications	Target achieved 1) Draft Customer Satisfaction Survey Questions 2020 prepared on DMS1283517. (a) 2) Draft tender specification prepared as per DMS1334299. (b)	N/A	Finalise SCM process and appointment of a service provider	Target not achieved Funds provided for to proceed with SCM process, however recorded that the Survey be deferred to the new financial year due to Covid restrictions. 1) Draft Customer Satisfaction Survey Questions 2020 prepared on DMS1283517. 2) Draft tender specification prepared as per DMS1334299.	PMS Unit to meet with EMCO and SCM in January 2021 on the way forward in light of the Covid restrictions.	Commencement of Survey and monitor progress by the service provider <i>Amended at mid-year Target deferred to 2021/2022 FY</i>	Target not achieved A report on Cancellation of 2019/2020 Tender is required before the new tender can be issued.	A report on Tender cancellation (tender advertised in 2020) to be submitted to Council in Q4	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval <i>Amended at mid-year Target deferred to 2021/2022 FY</i>	Item RPT 170914 prepared to (BEC) for CANCELLATION OF TENDER NO: 82/1/UMH33-19-20 - CUSTOMER SATISFACTION SURVEY 2020 in June in order to proceed with new tender specifications for 2021 Customer Satisfaction Survey before the election of a new Council.
Sign off by Manager/Head of Section:															
Date:															
Enterprise Risk Management															
1.7	1.1.6.1	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	Minutes- ERM Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	70% completion of Further Action Plans per quarter up to 30 June 2021	70% completion of Further Action Plans per quarter	Target not achieved.	A session with the Executive Management has been scheduled to be held on 09 October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	Target not achieved.	ERM meeting has been scheduled to be held in January 2020. ERM section still working on reviewing the Strategic Risk Register, the delay was caused by the unavailability of the Executive Management as two members of the Executive Management have recently been appointed and commenced work, one to commence work in January 2020. It will be completed in the quarter 2 and presented to the ERM.	70% completion of Further Action Plans per quarter	Quarter 2 - N/A - no further actions plans due from the COO as at 31 December 2020. (RPT 169870)	70% completion of Further Action Plans per quarter	Target Achieved Quarter 3 - 71% achievement of further actions plans due from the COO as at 31 March 2021. (RPT 169871)	
1.8	1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	Updated BCM Programme Maintenance document Proof of activities as per Maintenance Activity Output	80% Implementation of Annual BCM Programme by 30 Jun 2021	Finalize Annual BCM Programme for 2020/2021.	Target Achieved. Annual BCM Programme finalized for 2020/2021 and available on DMS 1420377.	N/A	Management of BCM refresher training 2020/2021 140% Implementation of Annual BCM Programme against set targets)	Target Partially Achieved. Annual BCM Programme for 2020/2021 available on DMS 1420377. 37.5% Implementation of Annual BCM Programme against set targets	Due to COVID-19 and the country moving back to lockdown level 3, most activities could not be carried out. They will be completed in the next quarter.	Conduct BCM Maturity assessment (2020/2021 60% Implementation of Annual BCM Programme against set targets)	Target achieved 83% Implementation of Annual BCM Programme against set targets (DMS 1420377).	Develop BCM Maturity Roadmap (2020/2021 80% Implementation of Annual BCM Programme against set targets)	Target achieved 87.5% Implementation of Annual BCM Programme against set targets (DMS 1420377).	
1.9	1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reports submitted to ERM and Council Committees	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2021	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation available on RPT 169700.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169874.	N/A	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169875.	Quarterly consolidated Whistle-blower cases for investigation.	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation. RPT 169876.	
Sign off by Manager/Head of Section:															
Date:															
Public Communication															
1.10	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlatuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM  80% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target Achieved Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1368247	N/A	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	Target Partially Achieved : Implementation of the Communication and Marketing Activity Plan for 2019/2020 updated and available on DMS 1368247	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	Target Met Implementation of the Communication and Marketing Activity Plan for 2019/2020 found on DMS 1457636	80% Implementation of Communication and Marketing Plan quarter 4 deliverables	Target achieved 80% of the targets were achieved: Ten (10) activities were planned and out of the ten, eight (8) activities were implemented. The Communication and Marketing Activity Plan for 2020/2021 is found on DMS 1457636. Overall targets for the year have been achieved		
1.11	1.1.4.4	Establish and activate City of uMhlatuze Communication and Marketing Strategic Team with external partners	a) Terms Of Reference b) Joint Communication and Marketing Plan c) Projects implemented	70% implementation of Joint Communication and Marketing projects by 30 June 2021	Finalise Terms of Reference and Joint Action Plan	Target Achieved A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1425991	N/A	20% implementation of Action Plan	Target Achieved : A Communication and Marketing Strategic Team with external partners has been established. Projects implemented is available on DMS 1441110	50% implementation of Action Plan	Target met A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1457641	70% implementation of Action Plan	Target Achieved A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1474159		

OFFICE OF THE CHIEF OPERATIONS OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE		
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	
1.12	1.1.4.4	Draft, adoption and publication of 2019/2020 Annual Report (AR) as required in terms of MFMA and MSA	a) 2019/2020 Annual Report b) Council resolution for adopting 2019/2020 AR c) Proof of submission of 2019/2020 AR to COGTA, AG and Treasury	Adoption and publication of the 2019/2020 Annual Report by 30 March 2021	Compile and circulate 2019/2020 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63 Submission of draft 2019/2020 AR to the Audit Committee and Council for approval and submission to AG	Target achieved 2019/2020 Annual report prototype found on DMS 1410194. Draft Annual Report found on DMS 1412865 RPT 169792 for submission of Draft 2019/2020 Annual report to Council	N/A	Consolidate the Annual Report with Audited AFS, APR and Audit Report	Target postponed by NT MFMA Notice on DMS 1415634 due to Covid - Due date is 31 March 2021 2019/2020 Annual report prototypes available on DMS 1410194. RPT 169792 submission of draft 2019/2020 Annual report (DMS 1412865) to Audit Committee, Council and Exco. Submission of Draft AR to Auditor General available on DMS 1429240	Submission and adoption of 2019/2020 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	Final Annual Report 2019/2020 (DMS 1453848) for the year ended 30 June 2020. The final Annual Report Submitted in terms of Section 121(1) of the Municipal Finance Management Act served before the Executive Committee and Council on 30 March 2021 per Council Resolution. 14531 Item RPT 170552. Letter to Auditor General Submission of Final AR found on DMS 1456598. 2020/2021 Annual Report Prototype may be found on DMS 1474597	Preparation of 2020/2021 AR prototype	Target achieved Oversight Report DMS 1400910. RPT 170552 submitted to MPAC. The final Annual Report for 2019/2020 Submitted in terms of Section 121(1) of the Municipal Finance Management Act found on (DMS 1471556) for the year ended 30 June 2021. Public Notice 2019/2020 Annual report and Oversight report DMS 1472565 Letter to Auditor General Submission of Final AR found on DMS 1456598. 2020/2021 Annual Report Prototype may be found on DMS 1474597		
1.13	1.1.4.4	Implementation of Batho Pele Programme of action for the Office of the Municipal Manager	c) Copy of finalized Batho Pele programme of action rollout plan for OMM d) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for OMM by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for OMM	Targets Achieved The Batho Pele action plan can be found on DMS 1425928	N/A	40% Implementation	Targets Achieved: The Batho Pele action plan can be found on DMS 1425928	60% Implementation	Targets not met The Batho Pele action plan can be found on DMS 1425928	80% Implementation	80% Targets Achieved: The Batho Pele action plan can be found on DMS 1425928. Batho Pele Posters can be found on DMS 1475876. Eight out of ten targets were achieved		
Sign off by Manager/Head of Section: Date:															
		Outdoor Advertising													
1.14	5.2.1.6	Sustain and establish alternative revenue streams emanating from diverse outdoor advertising	Monthly Revenue printout of outdoor advertising vote	70% Revenue collected from outdoor advertising contracts up to 30 Jun 2021	70% Revenue collected from outdoor advertising contracts	Target not achieved 51% Revenue collected from outdoor advertising contracts DMS 1307811	RPT 169076 is a report going to Council requesting relief of income during the Pandemic.	70% Revenue collected from outdoor advertising contracts	RPT 170218 quarterly report on contracts in the Office of the Municipal Manager. DMS 1307811 DMS 1191483	70% Revenue collected from outdoor advertising contracts	RPT 170636 FIRST QUARTERLY REPORT on contracts in the office of the Municipal Manager. Dms 1307811 revenue received and DMS 1191483 percentage of income received	70% Revenue collected from outdoor advertising contracts	Average percentage of Actual income received from April to June 2021 DMS 1307811 Status of Accounts reconciliated DMS 1191483 Quarterly Report on Status of Outdoor Advertising contracts RPT 171244		
Sign off by Manager/Head of Section: Date:															
		Internal Audit													
1.15	1.1.7	Manage and coordinate implementation of Internal Audit action plans to contribute towards achieving an unqualified audit report (excluding activities requiring budget)	Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20  Resolved: 41% In Progress: 36% Not Resolved: 23% DMS 1413287  Information Systems Resolved: 35% In Progress: 3% Not Resolved: 45% Risk Accepted: 17% DMS 1430204 DMS 1423228 DMS 1430704  Total for IA Resolved: 40% In Progress: 31% Not Resolved: 26% Risk Accepted: 3%	Going forward the Internal Audit team will send emails to the respective departments ceaselessly, to give them an update and those emails will also serve as a reminder on those projects that are not yet resolved. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner.	80% Resolution of Internal Audit findings for Quarter 1 2021	<b>Performance &amp; Compliance</b> Resolved: 38% In Progress: 42% Not Resolved: 19% Risk Accepted: 1% DMS 1430274  <b>Information Systems</b> DMS 1439586 RPT 169949	This is dependant on each departments progress in implementing the internal audit recommendations however quarterly follow ups are conducted by Internal Audit to track the progress.  Currently Internal Audit team sends emails to the respective departments ceaselessly as a reminder on those projects that are not yet resolved. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner.  <b>Information Systems</b> Refer to DMS 1439586 and RPT 169949	80% Resolution of Internal Audit findings for Quarter 2 2021  <b>Performance &amp; Compliance:</b> <b>Office of the MM Follow Up Findings</b> Resolved: 28% In Progress: 58% Not Resolved: 14% Risk Accepted: 0% DMS 1453311  <b>Information Systems</b> Resolved: 0% In Progress: 0% Not Resolved: 100% Risk Accepted: 0% DMS 1446885 RPT 169949	Quarterly follow ups are conducted by Internal Audit to track the progress. Progress in implementing the internal audit recommendations is dependant on each Business unit in the Office of the MM.  Continuous follow ups will be conducted to resolve all findings not yet resolved.	80% Resolution of Internal Audit findings for Quarter 3 2021  <b>Performance &amp; Compliance</b> Resolved: 49% In Progress: 28% Not Resolved: 24% DMS 1471523  Information Systems No follow up was performed because ICT had not resolved any of the findings as there were still busy with the IT Advisory process that seeks to assist the ICT section in addressing and resolving the raised issues.  Continuous engagement with departments is done by the Internal Audit team. Internal Audit have a standing item on the weekly EMCO Agenda where the CAE is able to continuously update the DMM's on the status of implementation of internal audit recommendations. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner.  Some findings are being dependent on the complete implementation of all the SAP modules will be tested after the go-live date of the remaining SAP modules planned for go-live latest 01 August 2021. This will result in the percentage of resolved findings increasing if the SAP implementation does addressing the noted risks.  IA continuously engages with the various departments within the municipality to ensure that findings that remain open are addressed and where escalations to Senior Management are required these are done.			
1.16	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 100% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan  Resolved: 18% In progress: 82% Not Resolved: 0% DMS 1409871	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner. Acting MM also requested that Internal audit will be requested by EMCO once a month to get an update of findings resolved.	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Target not achieved Resolved:29% In Progress: 71% Not Resolved: 0% Risk Accepted: 0% DMS 1434628	Each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This ensures that each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner.  Internal Audit also presents the progress on resolving internal audit findings to EMCO on a monthly basis and as an when management requests updates.	80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan  AG Follow Up - Completed DMS 1453311 - Appendix G	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan  Target not achieved Resolved: 45% In progress: 45% Not Resolved: 10% DMS 1471694  REASON FOR NON ACHIEVEMENT: The Final AG Management letter was issued on the 17th March 2021. Continuous engagement with departments is done by the Internal Audit team. Internal Audit have a standing item on the weekly EMCO Agenda where the CAE is able to continuously update the DMM's on the status of implementation of internal audit recommendations as and when IA is invited to attend. Thus ensuring more findings are resolved. Also, each DMM has on their scorecard a KPI related to the resolution of previous audit findings. This will ensure each department makes a concerted effort to ensure that findings in their custodianship are a resolved in a timely manner.				
1.17	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	Report on the status of % implementation	85% execution of Internal Audit plan by 30 Jun 2021	5 % of internal audits performed against the approved Internal Audit plan  Target achieved 7% of internal audits on the internal audit plan are being executed. DMS 1412897 DMS 1417353 DMS 1416427	Majority of the internal audits for Quarter 4 2019/2020 were finalised during Quarter 1 2020/2021 due to Covid 19 restrictions. Hence the Quarter 1 audit projects are not yet completed.	30 % of internal audits performed against the approved Internal Audit plan	Target not achieved 20% of internal audits performed against the approved internal audit plan DMS 1439062 DMS 1439520 DMS 1439857 DMS 1439053 DMS 1435136 DMS 1430274	65 % of internal audits performed against the approved Internal Audit plan  Target not achieved Completed: 35% In Progress: 13%  Completed Projects: DMS 1416427 DMS 1432223 DMS 1432006 DMS 1431115 DMS 1430274 DMS 1442115 DMS 1439053 DMS 1435136 DMS 1439520 DMS 1439857 DMS 1439062 DMS 1442586 DMS 1444270 DMS 1453311 DMS 1451372 DMS 1446885 DMS 1453163  In Progress DMS 1443437 DMS 1449096 DMS 1451716 DMS 1455068 DMS 1455300 DMS 1428821	More adhoc were implemented in Q3 and Having AG on site. Internal Audit will Fast Track Internal audits currently in progress	85 % of internal audits performed against the approved Internal Audit plan  Target Achieved Completed: 60% In Progress: 32%  Completed Projects: DMS 1469578, DMS 1470138, DMS 1470157, DMS 1470769, DMS 1471292, DMS 1471834, DMS 1460203, DMS 1424625, DMS 1431115, DMS 1432223, DMS 1442073, DMS 1439520, DMS 1439857, DMS 1442586, DMS 1444270, DMS 1451372, DMS 1453311, DMS 1416427, DMS 1432006, DMS 1430274, DMS 1439062, DMS 1453931, DMS 1435136, DMS 1471292, DMS 1453163, DMS 1442115, DMS 1471523, DMS 1471694  IN PROGRESS: DMS 1471023, DMS 1464830, DMS 1469111, DMS 1472911, DMS 1463316, DMS 1461133, DMS 1470626, DMS 1469030, DMS 1460678, DMS 1466364, DMS 1428367  The major contributing factors for the target not being achieved are time ( projects had to be onhold due to AG being on site) and budget constraint( As a result of increased number of adhoc assignments conducted). 8.5% of the projects planned for the 2020/2021 financial year have been rolled over and will be conducted during the 2021/2022 financial In addition to the DMS numbers listed here there are other projects that are in progress and planned for completion during the first quarter of the new financial year.				
Sign off by COO: Date:															
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION															

OFFICE OF THE CHIEF OPERATIONS OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.1	2.1.1	Manage implementation of Area Based Management(ABM) interventions to improve integrated service delivery	% implementation of ABM initiatives	7 ABM initiatives conducted by 30 Jun 2021 as per ABM implementation plan	Review of Area Based Management operations inline Covid-19 regulations	Target achieved *AREA BASED MANAGEMENT Concept and Anticipated outcomes for the Review of ABM in line with Covid -19 Regulations. DMS1425743 *AREA BASED MANAGEMENT NOTES FOR THE PLANNING MEETING WITH MANAGERS - 15 September 2020 DMS1425741	N/A	Pilot implementation (Two (2) ABM integrated service delivery special operations	Target achieved 1.) Pilot Implementation eSikhaleni ABM *Planning Meeting with Managers DMS *Team D eSikhaleni Inspection Sheet DMS 1480273 *Team R eSikhaleni Inspection Sheet DMS 1427343 * Photos DMS 1427286 2.) Pilot implementation Ngwlezana ABM *Planning Meeting with Managers DMS *Team R Ngwlezana Inspection Sheet DMS 1441078 * Photos DMS OPeration DMS 1433244, Inspection DMS 1432998	N/A	Two (2) ABM integrated service delivery special operations	*AGENDA - ESIKHALENI INSPECTION FEED BACK & ENSELENI PLANNING MEETING 25 FEBRUARY 2021 DMS 1458926 * Photos DMS 1451651 *ENSELENI ABM OPERATION PLANNING MEETING 10 March 2021 DMS 1458928 * ENSELENI INSPECTION ATTENDANCE REGISTER 02 March 2021 DMS 1458927 *ABM OPERATIONAL PLAN FOR EES DMS 1458925 *ENSELENI INSPECTION ATTENDANCE REGISTER 01 March 2021 DMS 1458924 *ABM OPERATIONAL PLAN FOR LAND USE MANGEMENT eNeelent. DMS 1458923 *ABM OPERATIONAL PLAN FOR URBAN ROADS eNeelent.DMS 1458922 eNeelent. ABM operation plan BYLAW ENFORCEMENT DMS 1458921 ABM OPERATIONAL PLAN FOR PARKS AND WASTE eNeelent DMS 1458920	Three (3) ABM integrated service delivery special operations	Target not achieved 1 ABM program was conducted in Q4 *AGENDA ABM Q4 PLANNING MEETING 05 MAY 2021DMS 1463081 ABM TACKLING OF SERVICE DELIVERY CHALLENGES Q4.DMS 1463078 ABM OPERATIONAL PLAN 2021 DMS 1463058 ABM Q 4 schedule. DMS 1463045 * INSPECTION SHEET RICHARDS BAY CBD DMS 1471096 ATTENDANCE REGISTER RICHARDSBAY CBD PLANNING MEETING 10 JUNE 2021 DMS 1474483 ATTENDANCE REGISTER ABM RICHARDSBAY CBD INSPECTION 11 JUNE 2021 DMS 1474476	
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Date:															
KPA 3 : LOCAL ECONOMIC DEVELOPMENT															
3.1	3.1.1	Coordinate, facilitate and implement National, Provincial and Local exchange programmes using various virtual platforms	Number of exchange programmes	Four (4) National, Provincial and local exchange programmes undertaken by 30 June 2021	Identify priority projects	Target achieved * URBAN SAFETY DMS 1416219 * SMART METERING FOR IMPROVED ENERGY EFFICIENCY IN SELECTED BUILDINGS AND STREET LIGHTING WITHIN THE CITY OF uMHLATHUZE : RPT 169740, DMS 1423023, DMS 1423028 & DMS 1423025, INSTITUTIONALISING SDGS	N/A	One (1) international exchange programme	Not achieved		One (1) partnership, programme and project concluded and undertaken		Two (2) partnerships, programmes and projects concluded and undertaken	GIUZ REPORTED PROGRAMMES Q4 *Building Safer Communities in South Africa _Identifying municipal experiences and good practices.DMS 1476656 *Draft TOR, Cohort of Safety Champions.DMS 1476647 *SALGA CDU (Position Paper), Consultation Draft. DMS 1476644 *GUIDE TO USING SAPS STATISTICS IN SAFETY PLANNING.DMS1476641 *Preventing Violence in South Africa From policy making to evidence-based implementation. DMS 1476640 UCLG *UCLG Executive Bureau Background documents MAY 2021 DMS 1476692.	
3.2	3.1.1	Mobilise Strategic Partnerships with external partners in support of Municipal Service Delivery	Number of strategic partnerships	Conclude eight (8) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2021	Conclude two (2) strategic partnership to enhance Service Delivery	Target achieved two partnerships concluded as follows: * ICLEI DMS 1423030 *GIZ PARTNERSHIP RPT 169485	N/A	Conclude two (2) strategic partnership to enhance Service Delivery	Not achieved		Conclude two (2) strategic partnership to enhance Service Delivery		Conclude two (2) strategic partnership to enhance Service Delivery	*PROGRAMME ENGAGEMENT WITH US CONSULATE 08 June 2021 DMS 1476703 *City of uMhlathuze Projects for Funding US Consulate Submission updated.DMS 1476702 *MSF Attendance Register DMS 1463780 *MINUTES OF THE MSP 23 APRIL 2021DMS 1463779 * INFORMATION DISSEMINATION LETTER MAYORAL ENGAGEMENT WITH AMAKHOSI INDUSTRY AND FORUMS DMS 1473510 *CEOs INVITATION TO THE MAYORAL ENGAGEMENT WITH AMAKHOSI DMS 1473469 *COGTA s INVITATION TO THE MAYORAL ENGAGEMENT WITH AMAKHOSI DMS.1473468 *ATTENDANCE REGISTER FOR MAYORAL ENGAGEMENT WITH AMAKHOSI CEOs and FORUMS 24 June 2021DMS 1473465 *FINAL AGENDA FOR MAYORAL ENGAGEMENT WITH CEOs 21 May 2021.DMS 1468819 *MAYORAL BUSINESS Engagement Discussions and Resolutions DMS 1468818 *Presentation Notes for the Mayoral Business Breakfast May 2021DMS 1468817	
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Date:															
KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
4.1	4.1.1	Implementation of Performance appraisal system	Number of quarterly reviews conducted	6 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2020	Performance Plans of Managers reporting direct to the COO in place and signed by 31 August 2020	Target achieved 6 Performance Plans are signed and in place by 31 August 2020	N/A	First quarter performance review of Managers by 31 December 2020	Target achieved 6 Performance Plans signed and in place by 31 August 2020, and 1 st Quarterly review of Managers performance up to 30 Sep 2020 First quarter performance reviews conducted via virtual meeting via MS Teams held on 15 October at 10:00 (OMM during strat meeting)	N/A	Second quarter performance review of Managers by 31 March 2021	Performance Plans signed. Waiting HR on the process of reviews	Third quarter performance review of Managers by 30 June 2021	Reviews are conducted through monthly meetings with Section Managers. Managers get to report on progress relating to indicators in the COO performance plan. Minutes available on DMS 1444878	
4.2	4.1.1	Manage and implement strategic programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	Number of programmes	Four (4) programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept implemented by 30 Jun 2021	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target achieved *Knowledge Management Action Plan 2020_2021Quarter 1 Report.DMS 1425765	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Achieved Management Action Plan 2020_2021Quarter 2 Report. DMS 1441719	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Knowledge Management Action Plan 2020_2021Quarter 3 Report DMS 1458932	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Knowledge Management Action Plan 2020/2021 Quarter 4 Report on DMS 1476582	
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Date:															
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
5.1	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget	Percentage of Capital expenditure	80% Capital expenditure by 30 Jun 2021 on approved projects	5% capital expenditure	Target not achieved 2% Capital spend at 30 Sept 2020. Refer to Comp 5 SDBIP on DMS 1406591		20% capital expenditure	Target not met 18% of Capital budget spend Refer to DMS 1426866, Component 5	EMCO to discuss fast-tracking of capital projects and related expenditure.	50% capital expenditure	Target not met 33% of Capital budget spend Refer to Component 5	SCM process in progress RFQ has been issued (RFQ 7000004258).	80% capital expenditure	Target not met OMM 41% spent Balance of funds are savings. Request for savings to be used to procure chairs for the COO's Boardroom in the 2021/22 financial year. 55.4 % of Capital budget spend (Organisational) Refer to Component 5 on DMS 1460030
Sign off by COO:															
Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.															
Signed by the COO:															
Date:															



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: CROSS CUTTING															
1		Land Use Planning and Management													
1.1	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	Updated building plans register Quarterly Report	95% processing of building plan applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2021	95% building plans processed	Target met 100% building plan applications processed - 47 building plans received (39 residential and 8 commercial/ industrial) 26 plans finalised (19 residential and 7 commercial/ industrial) 1 plans referred back/declined (1 residential and 0 commercial/ industrial): 21% 40 in circulation (32 residential and 8 commercial) 0 backlog  NB: 26 building plans approved during this quarter were submitted in previous quarters, while 6 building plans were submitted and approved within this quarter.  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1424764 and DMS1409899 and DMS1160986 Quarterly Report: RPT1169698	N/A	95% building plans processed	Target met 100% building plan applications processed - 67 building plans received (55 residential and 12 commercial/ industrial) 46 plans finalised (13.4%) (39 residential and 7 commercial/ industrial) 14 plans referred back/declined (1 residential and 3 commercial/ industrial): 21% 44 in circulation (35 residential and 9 commercial): 66% 0 backlog  NB: 37 building plans approved during this quarter were submitted in previous quarters, while 9 building plans were submitted and approved within this quarter. However the target has been met in as far as processing of building plans applications is concerned which includes approved building plans, circulating building plans and referring back incomplete building plans).  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1441109 and DMS1409899 and DMS1160986 Quarterly Report: RPT170171	N/A	95% building plans processed	Target met 100% building plan applications processed - 61 building plans received (54 residential and 7 commercial/ industrial) 35 plans finalised (8%) - percentage for 5 building plans received and approved within this quarter) (32 residential and 3 commercial/ industrial) 1 plans referred back/declined (1 residential and 0 commercial/ industrial): 2% 55 in circulation (40 residential and 7 commercial): 90% 0 backlog  NB: 35 building plans approved during this quarter were submitted in previous quarters, while 5 building plans were submitted and approved within this quarter. However the target has been met in as far as processing of building plans applications is concerned which includes approved building plans, circulating building plans and referring back incomplete building plans).  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1457127 and DMS1409899 and DMS1160986 Quarterly Report: RPT170597		95% building plans processed	Target met 100% building plan applications processed - 82 building plans received (74 residential and 8 commercial/ industrial) 53 plans finalised (85% - percentage for 5 building plans received and approved within this quarter) (51 residential and 2 commercial/ industrial) 0 plans referred back/declined. 77 in circulation (69 residential and 8 commercial): 94% 0 backlog  NB: 53 building plans approved during this quarter were submitted in previous quarters, while 5 building plans were submitted and approved within this quarter. However the target has been met in as far as processing of building plans applications is concerned which includes approved building plans, and circulating building plans.  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1474653 and DMS1409899 and DMS1160986 Quarterly Report: RPT171230  ANNUAL ACHIEVEMENT 95% processing of building plan applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2021  95% processing of applications was achieved. Quarterly reports containing the details of and status of applications were submitted to City Portfolio Committee and Council for noting.  Quarter 1: RPT169698 Quarter 2: RPT170171 Quarter 3: RPT170664 Quarter 4: RPT171230
1.2	6.1.1.6	95% processing of Planning Applications submitted in terms of Section 27 (1) (b) of the SPLUMA Bylaw (Consent, Formal Authority and Relaxation of Building Lines Applications)	Updated applications register Quarterly Report	95% processing of Planning Applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2021	95% of SPLUMA applications processed	Target met 100% applications processed  50 applications received 47 building line relaxations: 17 finalised and 30 in process  3 Consent application: 2 finalised and 1 in process  Quarterly Report: RPT 169699 Consent Register: DMS1424745 Building Line Relaxation: DMS1424748	N/A	95% of SPLUMA applications processed	Target met 22 applications received 19 building line relaxations: 13 finalised and 6 in process: All 22 application processed :100%  3 Consent application: 0 finalised and all in process: All applications have are in process (public participation and in circulation): 100%  Quarterly Report: RPT 170199 Consent Register: DMS1441464 Building Line Relaxation: DMS1441462	N/A	95% of SPLUMA applications processed	Target met 35 applications received 30 building line relaxations: 11 finalised and 19 in process: 100% processing of applications.  5 Consent application: 0 finalised and all in process: All applications are in process (public participation and in circulation): 100%  Quarterly Report: RPT 170664 Consent Register: DMS1458290 Building Line Relaxation: DMS1458289		95% of SPLUMA applications processed	Target met 39 applications received 31 building line relaxations: 5 finalised and 26 in process: 100% processing of applications.  8 Consent application: 1 finalised and 7 in process: All applications are in process (public participation and in circulation): 100%  Quarterly Report: RPT 171247 Consent Register: DMS1476180 Building Line Relaxation: DMS1476181  ANNUAL ACHIEVEMENT 95% processing of Planning Applications (Consent, Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2021.  95% processing of applications was achieved. Quarterly reports containing the details of and status of applications were submitted to City Portfolio Committee and Council for noting.  Quarter 1: RPT169699 Quarter 2: RPT170199 Quarter 3: RPT170664 Quarter 4: RPT171247
1.3	6.1.1.6	% of planning applications submitted in terms of Section 27(1)(a), (c) to (o) processed within the specified timeframe as set out in the uMhlatuze Spatial Planning and Land Use Management Bylaw	Updated register Signed off finalised applications/ Letter communicating the approval of Application. Quarterly Report	95% applications processed within the specified timeframe as set out in the uMhlatuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2021	95% of planning applications processed	Target met. - Quarterly Report for the King Cetshwayo JMPT (RPT169552) - Quarterly Report for the Development Administration Section (RPT169553) - Extract from the applications register (DMS698880)	N/A	95% of planning applications processed	Target met. 100% processed - Quarterly Report for the King Cetshwayo JMPT (RPT170084) - Quarterly Report for the Development Administration Section (RPT170085) - Extract from the applications register (DMS698880)	N/A	95% of planning applications processed	Target met. 100% processed - Quarterly Report for the King Cetshwayo JMPT (RPT170477) - Quarterly Report for the Development Administration Section (RPT170478) - Extract from the applications register (DMS698880)		95% of planning applications processed	Target met. 100% processed - Quarterly Report for the King Cetshwayo JMPT (RPT171120) - Quarterly Report for the Development Administration Section (RPT171121) - Extract from the applications register (DMS698880)
1.4	6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	a) Scheme Reviewed b) Council resolution for adoption of Scheme	Land Use Scheme Review by 30 June 2021	Gap and Situational analysis report	Target met. Gap and Analysis Report: 1422613 Draft Working Scheme Document: DMS1422617	N/A	Draft Land Use Scheme Review documents to Council for noting	Target met. Report to was tabled and presented to Council on 9 December 2020: RPT170112 Presentation to Council: DMS1435757	N/A	Advertise draft Land Use Scheme documents for Public comments and Adoption by Council	Target met Public and Stakeholder Engagement for comments was advertised in the newspaper on 5 February 2021. Stakeholder engagement virtual meetings were held on 18 and 19 February 2021 . Final Land Use Scheme Regulation served before Exco on 24 March 2021 and will serve to Council on 28 April 2021. RPT170464 Public and Stakeholder advert: DMS1450995	No Target policy finalised	Final Land Use Scheme Regulations was adopted by Council on 28 April 2021. DMS1462229.  ANNUAL ACHIEVEMENTS Land Use Scheme Review by 30 June 2021. Annual target was achieved.  Adopted Final Land Use Scheme Regulations, 2021, DMS1462229 (considered by Council on 28 April 2021 (RPT170464). Council minutes: DMS1466843 (Item No. 14507). Land Use Scheme is available for public in the municipal website.	
1.5	6.1.1.5		Gazetted Bylaw	Gazetting of SPLUM Bylaw by 30 June 2021				Draft changes to Bylaw reported to Council	Target met: Report to Council for in principle support prior to public participation - RPT 169893		Public participation and report to Council for adoption and noting	Target met Proof of public participation - DMS1450679 & 1445130 & 1443427 Report to Council - RPT170488	Gazetting amendments to the Bylaws	Target met. uMhlatuze SPLUM Bylaw Gazetted on 29/04/2021 in line with GG No. 2276 (DMS1462804)	
1.6	6.1.1.5		a) ByLaw Reviewed b) Council resolution for adoption of Bylaw	Preparation of Buildings Bylaw and Gazetted by 31 March 2021	Stakeholder Consultation and public participation	Target met. Public Notice inviting public and stakeholders to submit comment: DMS1424754	N/A	Adoption of the Buildings Bylaw	Target partially met. The report for Council adoption of the Bylaw was prepared in November 2020 but committee section advised that it will only serve in the Bylaws Committee in 2021: RPT169921	The Building Control Bylaw will serve to the Bylaws Committee in February 2021 as confirmed by the Committee Section. DMS1443216		Buildings Control Bylaw was adopted by Council on 24 March 2021. RPT169921	Gazetting of Buildings Bylaw	Building Control Bylaw was gazetted on 10 June 2021. DMS1473481.  ANNUAL ACHIEVEMENTS Preparation of Buildings Bylaw and Gazetted by 31 March 2021 Annual target was achieved. Though the Bylaw was gazetted on 10 June 2021 due to the delays from the Provincial Gazette Office.  Adopted Building Control Bylaw, 2021, DMS1473481 (considered by Council on 24 March 2021 (RPT169921) Council minutes: DMS1461288 ( Item No. 14498). Building Control Bylaw is available for public in the municipal website.	
Sign off by Manager/Head of Section: Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
		Spatial and Environmental Planning													
1,6	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	% of environmental authorisation applications processed	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2021	100% of environmental authorisation applications processed within legislated time frames	Target met. Three responses prepared as per DMS 1422854. Signed letters as per DMS 1422877, 1422878 and 1422886. Quarterly report for Spatial and Environmental Planning Projects as per RPT 169708 submitted to City Development Portfolio.	N/A	100% of environmental authorisation applications processed within legislated time frames	Target met. 100% processed. Four (4) responses prepared as per DMS 1441380. Signed letters as per DMS 1441388, 1441388, 1438566, 1439070. Quarterly Report for Spatial and Environmental Projects as per RPT 170169.		100% of environmental authorisation applications processed within legislated time frames	Target met. 100% processed. 1. Three (3) responses prepared as per DMS 1458307. Signed letters as per DMS 1456461, 1456783, 1456784. 2. Quarterly Report for Spatial and Environmental Projects as per RPT 170621. 3. An Integrated Assessment of Gas to Power Developments proposed in Richards Bay (DMS 1444340) was also prepared and submitted to EMCO on 5 March 2021 (DMS 1450491)		100% of environmental authorisation applications processed within legislated time frames	Target met. 100% processed. 1. Two (2) responses prepared as per DMS 1454086 and DMS 1468887. Signed letters as per DMS 1457280 and DMS 1473562. Composite register as per DMS 1476116. 2. Quarterly Report for Spatial and Environmental Projects as per RPT 171265. Meeting with stakeholders on Gas to Power development proposals held on 17 June 2021. Draft minutes of meeting as per DMS 1476030.  <b>ANNUAL ACHIEVEMENT:</b> 100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 June 2021. Reported to Council as follows: Q1: RPT 169708 Q2: RPT 170169 Q3: RPT170621 Q4: RPT 171265  Quarterly registers: Q1: DMS 1422854 Q2: DMS 1441390 Q3: DMS 1458307 Q4: DMS 1456440
1,7	6.1.1.1	Annual SDF review for 2021 together with IDP	Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Target met. SDF Gap Analysis and Action Plan as per DMS 1423603.	N/A	Report on progress with implementation plan	Target Partially met. SDF Progress Report on Action Plan as per DMS1441640.	Matters not finalised during Q2 to be finalised during Q3 as per Progress Report (DMS 1441640)	Report on consultation process Report on progress with implementation plan	Target Partially met. 1. Draft Fourth Review of SDF (2017/18 - 2021/2022) submitted to Council on 30 March 2021 as per RPT 170528. SDF document as per DMS 1458238. 2. Challenges with gazetting SDF since January 2021 (DMS 1456297). National Treasury notice of technical challenges with Government Printing Works (DMS 1456046). 3. Consultation on long term spatial vision and SDF Review to be finalised. 4. Reporting on progress with Catalytic and Strategic projects prepared and submitted to Council as per RPT 170282 and also presented to EMCO. 5. Tender for the Review of the uMhlatuze Capital Expenditure Framework (CEF) initiated as per Tender 8/21/UMH782_2021.	As per Progress Report and Updated Action Plan (DMS 1458238) additional means of undertaking consultation being pursued. Gazetting of the SDF remains a legislative requirement and efforts ongoing to achieve such.	Review 2021/2022 SDF together with the IDP	Target met. 1. Adoption of Fourth Review of the uMhlatuze SDF (2017/2018 - 2021/2022) on 26 May 2021 as per RPT 170528. SDF document as per DMS 1458282. 2. Draft SDF summary document (DMS 1457656) as well as SDF popular document (DMS 1387245) distributed to various municipal offices (DMS 1444457). SDF gazette notice in Gazette of 1 April 2021 (DMS 1476156). Final SDF on municipal website (DMS 1476094). Presentation of SDF at Representative Forum on 14 May 2021 as per DMS 1456027. SDF consultation session with Built Environment Professionals on 30 June. Invitation as per DMS 1476112, agenda as per DMS 1474078 and presentation as per DMS 1474023. 3. In addition. Contributed to drafting of KCDM One Plan section on Economic Sector and Infrastructure Development as per DMS 1476165. Tender 8/21/UMH782_2021 for the Review of the Capital Expenditure Framework (CEF) is in the bid evaluation process. IDP Steering Committee meeting on 14 April 2021. Agenda as per DMS 1455990 and draft notes of meeting as per DMS 1476166. Reporting on progress with Strategic and Catalytic Projects as per RPT 171340.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target met. SDF Review for 2021 approved together with IDP for 2021/2022 by 30 June 2021 as per RPT 170528. SDF gazette notice in Gazette of 1 April 2021 (DMS 1476156). Final SDF on municipal website (DMS 1476094).
1,8	6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2021	a) EXCO Minutes b) Signed ToR for Green Team by Accounting Officer. c) Climate Change Action Plan (Q1) d) Quarterly Progress reports on Climate Change Action Plan for Q2,Q3,Q4. e) Attendance Registers and Minutes of Green Team meetings. f) Green Building Guidelines (Q4)	1. Coordinating of Climate Change Actions in accordance with an adopted reporting framework 2. Quarterly Report to Council on Coordinating Climate Change Actions 3. Implement four stakeholder engagements on Climate Action 4. Submit Green House Gas Inventory to Global Reporting Platform 5. Quarterly reporting to Council.	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions	Target met. Green Team meeting held on 17 September 2020, Agenda as per DMS 1420714 and Minutes as per DMS 1422661. Quarterly Report for Climate Change Action Plan as per RPT 169707 submitted to City Development Portfolio.	N/A	1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Stakeholder Engagement on Climate Change 4. Submission of Green Building Guideline to Council for adoption.	Target met. Green Team meeting held on 18 November 2020, Agenda as per DMS 1433695 and Minutes as per DMS 1437479. Quarterly Report on Climate Change Action Plan as per RPT170170. Stakeholder engagements on climate change matters as follow: (1) Mayor involved in panel discussion at LuCSAfrica on 10 November 2020 on "Enabling Private Sector Leadership in the Circular Economy" (DMS 1428914). (2) CoU engagement with United Nations and IDZ on 11 December 2020 on Localizing Sustainable Development Goals (DMS 1437974). Green Building Guideline submitted to Council for adoption on 25 November 2020 (RPT169460).		1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions.	Target met. 1. Green Team meeting held on 16 March 2021. Agenda as per DMS 1452979 and minutes as per DMS 1456129. 2. Quarterly progress report as per RPT 170619. 3. Bilateral with Richards Bay IDZ on 5 March 2021 with an objective of, amongst others, achieving sustainability targets (CoU presentation as per DMS 145554). Minutes as per DMS 1460326. The IDZ has also initiated a process of localising the SDGs. 4. Bilateral with RBM (Richards Bay Minerals) on 11 March 2021 to also identify possible areas for collaboration as part of achieving sustainability targets (CoU presentation as per DMS 1460326). Minutes of meeting as per DMS 1453386. 5. Strategic Partnership with ICLEI (Urban LEIS II) resulted in installation of smart meters in targeted street light areas (DMS 1457879 for installation reports).		1. Convene one Green Team Meeting 2. Quarterly Report to Council on Coordinating Climate Change Actions. 3. Report on Urban LEDS Intervention Project 4. Submission to Global Covenant of Mayors Reporting Platform.	Target met. 1. Green Team meeting held on on 2 June 2021, agenda as per DMS 1468365 and minutes as per DMS 1470689. 2. Quarterly progress report to Council as per RPT 171264. 3. Urban LEDS II (ICLEI) smart meter installation finalised and reported during Q3. Climate Change reporting framework updated as per RPT 171264. Presented at World Water Week Webinar (Agenda on DMS 1467511 and presentation on DMS 1468016). Presented on sustainability initiatives at UNWASP Partnerships platform as per DMS 1473052. Presented at ICLEI Rise Africa Webinar on circular economy and localising the SDGs as per DMS 1473052. Hosted World Environment Day Celebrations at Mandazini Hall on 4 June 2021 (Reported in RPT 171266 and RPT 171267). Presentation of Green Building Guideline to external stakeholders in the Built Environment Sector on 30 June 2021. Expressions of interest to European Union (EU) and Department of Science for Sludge Reuse (DMS 1467605). Gypsum Recovery (DMS 1467610) and Early Warning System (DMS 1467609). Initiated process of institutionalising a partnership with the Green Development Foundation as per RPT 170760. The Draft MoU prepared by City Development is on DMS 1467983.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target met. Four Green Team meetings held on 17 September 2020, 18 November 2020, 16 March 2021 and 2 June 2021. Reporting on coordination of Climate Change Actions: Q1: RPT 169707 Q2: RPT 170170 Q3: RPT 170619 Q4: RPT 171264 Greenhouse Gas Inventory completed and Green Building Guideline completed and submitted to Council as per RPT 169460. Participated in various stakeholder engagements as per respective reports.
1,9	6.1.1.3	Adoption of Huma Rural Development Framework and Preparation of a Rural Development Framework for the Mabyeni Node.	a) Submission of Huma Rural Development Framework to Council for adoption. b) Submission of Mabyeni Rural Development Framework to Council for adoption.	a) Finalisation and submission of Huma Rural Development Framework to Council by 31 March 2021 b) Two rural Task Team meetings c) Installation of Rural Signage at Port Dunford, Buchanana and Huma by 30 June 2021	a) Finalisation of Huma Rural Development Framework and submission to Council. b) Progress with Procurement for Mabyeni Rural Development Framework	Target not met. Ongoing challenges with finalising last phase of Huma Rural Development Framework due limitations on community consultation and contractual matters (DMS 1424434).	Corrective measure proposed as per DMS 1434735. Includes measures to finalise Huma Rural Development Framework for adoption and amendment of performance indicator for the remainder of the financial year.	a) Finalization of Huma Rural Development Framework b) Formalizing Rural Project Task Team c) Draft Business Plan for Rural Signage	Target met. Huma Rural Development Framework Report (DMS 1435837) and Close out report (DMS 1438534) prepared. Rural Project Task Team formalised as per DMS 1438122. Draft Business Plan for Rural Signage as per DMS 1441434.		a) Submission of Huma Rural Development Framework for adoption by Council b) One meeting of Rural Project Task Team c) Finalization of Business Plan for Rural Signage d) Initiate procurement for Rural Signage Business Plan	Target partially met. 1. Report on the finalization of the Huma Rural Development Framework served before Council on 24 March 2021 as per RPT 170298 and final report as per DMS 1435837. 2. Details of outcomes of Rural Task Team meetings as per DMS 1468336 and DMS 1456801 3. Rural Signage Business Plan procurement not yet commenced. Progress report as per DMS 1458359.	Progress report contains way forward action plan (DMS 1458359) to ensure finalisation of project by end of Quarter 4. Target dates for final meetings with Traditional Authorities, finalization and approval of signs, submission to the Department of Transport as well as procurement and installation for the three affected Traditional Authority Areas outlined.	a) One meeting of Rural Project Task Team b) Implementation of Rural Signage as per Business Plan	Progress report outlining challenges ongoing as per DMS 1476169. Notes of meeting held with Huma Traditional Authority outlining reasons for not taking part in the project as per DMS 1465070.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target Partially met. Huma Rural Development Framework completed and submitted to Council as per RPT 170298. Rural Task Team established (DMS 1438122). Installation of rural signage at Port Dunford, Buchanana and Huma not achieved.
		Air Quality Management													
1,1	3.3.2	Inspections and compliance to ambient air quality standards	a) Records of awareness campaigns, b) Industrial Inspections	Inspections and compliance to ambient air quality standards by 30 Jun 2021 10 awareness campaigns, 80 industrial inspections	2 awareness campaigns 25 industrial inspections	Target not achieved. 0 Awareness campaigns and 3 Industrial Inspections were conducted during this quarter.	More awareness campaigns and industrial inspections to be done in the following quarters	2 awareness campaigns 15 industrial inspections	Target partially met 0 Awareness campaigns 29 industrial inspections	Awareness campaign-Not Achieved due to Covid 19 Regulation Restrictions Industrial Inspections -Achieved	2 awareness campaigns 15 industrial inspections	Target partially met. 0 Awareness Campaigns and 25 inspections concluded. Report as per RPT 170599. Inspection sheets as per DMS 1456803.	Awareness campaign target not met due to Covid 19 Regulation Restrictions. As a corrective measure, air quality campaigns (DMS 1463714 and DMS 1463713) will be distributed to 10 schools in the Municipality during Q4.	4 awareness campaigns 25 industrial inspections	Target met. In line with corrective measure, ten (10) awareness campaigns conducted by distributing flyers to schools, libraries and clinics. The evidence is available on DMS 1474320. Forty-four (44) industrial inspections were conducted. Audit Evidence for inspection of premises is available on DMS 1474321.  <b>ANNUAL ACHIEVEMENT:</b> Annual target met by conducting 101 industrial inspections. Amended approach to awareness campaigns complied with by reaching out to 10 schools. Reporting since AQMU was transferred to City Development as per: Q3: RPT 170690 Q4: RPT 171266 :

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1,11	3.3.2	Percentage of AQ monitoring stations providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	100% functional AQ monitoring stations up to 30 Jun 2021	100% Air Quality validated data	Target achieved. 100% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	100% Air Quality validated data	Target met 100% Functionality of AQ Station and 100% AQ Data Validated	Not Applicable	100% Air Quality validated data	Target partially met. 67% Functionality of AQ Stations reported as per RPT 170690. The Brackenham Station Air Quality Monitoring Station is currently not functional due to a burglary/vandalisation during January 2021 also detailed in RPT 170690 and therefore air quality data could not be 100% validated.	Actions to get the Brackenham station operational again are underway. 1. Replacement of Air Quality Monitoring Station door (Completed). 2. Restoration of power supply initiated (Shopping Cart 10038838). 3. Replacement of Air conditioners needed before installation of analyzers. Installation of electric fence as a security measure to restrict easily access to the station initiated (Shopping Cart 10038849).	100% Air Quality validated data	Target partially met. 67% Functionality of AQ Stations reported as per RPT 171266. The Brackenham Station Air Quality Monitoring Station is still not functional due to a burglary/vandalisation during January 2021 and therefore air quality data could not be 100% validated.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target partially met. During Q3 and Q4 only 67% functionality of AQ Stations due to burglary/vandalism at Brackenham AQM Station during January 2021. Reporting since AQMU was transferred to City Development as per: Q3: RPT 170690 Q4: RPT 171266
1,12	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 Jun 2021	90% Air Quality validated data	Target achieved and exceeded. 97.4% Air Quality data validated. DMS 1424606 and RPT 169716	N/A	90% Air Quality validated data	Target met 93.23% AQ Data Validated by IA Report on RPT 170207	Not Applicable	90% Air Quality validated data	Target met. 90.50% AQ Data Validated as per RPT 170690.		90% Air Quality validated data	Target met. Data Capture for the period of 1 April to 30 June 2021 was 95.46 %. There were no exceedances measured at Arboretum and eSikhuleni stations during the period of 1 April to 30 June 2021.  <b>ANNUAL ACHIEVEMENT:</b> Annual Target met. More than 90% validated air quality data up to 30 June 2021. Reporting since AQMU was transferred to City Development as per: Q3: RPT 170690 Q4: RPT 171266
Sign off by Manager/Head of Section:															
Date:															
1,13		<b>Property Administration</b> Preparation of a Supplementary Valuation Roll	a) Maintain a list of all objections reviews received and finalized b) Publishing of supplementary valuation roll.	Preparation of a Supplementary Valuation Roll by 30 June 2021	95% processing of all received reviews	Target met 100% objections processed as per DMS1422933 , where objections received were 293 and outcome is as follows:-144 Decrease in Value + 4 Increase in Value + 145 No Change to Value. In addition 133 queries were received and 70 have been processed. Register is on DMS 1407374 .	N/A	95% processing of all received reviews	100% objections processed per DMS 1422933. In addition, 402 section 78 queries received and 260 completed and responded to amounting to 65% completion DMS 1407374. Outstanding queries are due to insufficient information received from property owners ( businesses) where schedule of expenses, statement of income and tenant rol awaited.	Target not met for review of leases. Corrective measure is on (DMS 1441813).	95% processing of all received reviews	Target met. 100% of all section 78 reviews processed. Freehold properties are on DMS 1458024 and Sectional Title DMS 1458028. In addition, the Valuations Appeals Board convened to attend to Appeals to 10% reviews. Minutes are available on DMS 1454748 and DMS 1454850		95% processing of all received reviews Publish Supplementary Valuation Roll	Target met 100% achieved. The certified first Supplementary Valuation Roll (SV 01) was received on 31 March 2021; properties included in the rolls are Freehold properties on DMS 1458024 and Sectional Title DMS 1458028. The roll was published as follows:  2 April 2021- Zululand Observer (DMS 1473434) 7 April 2021- Eyethu Bay Watch (DMS 1473435) 29 April 2021- Government gazette (DMS 1473437)  <b>ANNUAL ACHIEVEMENT:</b> The annual target for the preparation of a Supplementary Valuation Roll by 30 June 2021 has been met. The Supplementary Valuation Roll is available on the Municipal Website and gazetted on 29 April 2021.
1,14	6.2.1.1	Release and make available 3 land parcels through the lease process	Quarterly report on Number of lease agreements	Three(3) land parcels release through the lease process by 30 June 2021	Facilitating the release of one (1) land parcel	Target met Two land parcels were made available to the market: 1.Tender 8/21/UMH 672-20/21: Long-Term Leasing and Development of Council Property on Erf 14976 Sand Olives, Arboretum ( RPT 168691). 2. Cancellation of Tender 8/21/UMH 671-20/21: Long-Term Leasing And Development of Council Property on Erf 8897 Hydrogen Line, Alton ( RPT 169440).3. Facilitation of release of the following land parcels through Tender Process: - Request for proposals for Long Term Lease and Development of Mvubu Lodge ( RPT 168957) - Long Term Lease and development of Erf 9045 ( RPT 169648) and - Long Term lease and development of Erf 9046 ( RPT 168956).	N/A	Release 1 land parcel	Target met Award of Tender 8/21/UMH 672-20/21: Long-Term Leasing and Development of Council Property on Erf 14976 Sand Olives, Arboretum ( RPT 169441). 2. Cancellation of Tender 8/21/UMH 671-20/21: Long-Term Leasing And Development of Council Property on Erf 8897 Hydrogen Line, Alton ( RPT 169440).3. Facilitation of release of the following land parcels through Tender Process: - Request for proposals for Long Term Lease and Development of Mvubu Lodge ( RPT 168957) - Long Term Lease and development of Erf 9045 ( RPT 169648) and - Long Term lease and development of Erf 9046 ( RPT 168956).	N/A	Facilitating the release of two (2) land parcels	Target met: 8/21/UMH 779-20/21: Long-Term Lease and Development of Council Property on Erf 9045 Ceramic Curve, Alton has been advertised in March 2021. ( DMS 1458165)  Approval to sublease a portion of ERF 1071 eSikhuleni H by Ebenezer Family Church International to Build-it Hardware (RPT170231 )	Release 2 land parcels	Tender 8/21/UMH779-20/21: Long-Term Lease and Development of Council Property on Erf 9045 Ceramic Curve, Alton is at the final stages of evaluation. ( RPT171200). The published advert is on DMS 1475274  Tender 8/21/UMH685-20/21: Expression of Interest for the Development of the Remainder of Erf 2627 Richards Bay and a Portion of Farm No. 16990 in Richards Bay is being evaluated. The published advert is on DMS 1476442.  The following properties have been prepared for release: ERF 8853 ( RPT 168952, ERF 8854 ( RPT 168953), ERF 8897 ( RPT 168959) and ERF 9046 ( RPT 168957).  <b>ANNUAL ACHIEVEMENT:</b> The annual target of releasing three ( 3) land parcels has been met. Land availability were published on local newspapers and Municipal website on 4th March 2021 and 19th March 2021. Council approval for the release of land was granted on 10th February 2021.	
Sign off by Manager/Head of Section:															
Date:															
KPA: BASIC SERVICE DELIVERY															
		<b>Human Settlements</b>													
2,1	6.1.1.3	Conduction of Housing Consumer Education Awareness	a) Invitations for the meetings b) Attendance Register	Twelve (8) Housing Consumer Education Awareness programmes by 30 June 2021	No target	No target		No target	No target		4 HCE Awareness Programme	Target met 8 HCE Awareness Programmes were conducted. Invitations are on DMS 1455585, 1455586, 1455587, 1455588, 1455589, 1455590, 1455591, 1455592, Attendance Registers on DMS 1455523, 1455524, 1455525, 1455526, 1456273, 1456275, 1456277, 1456278.		4 HCE Awareness Programme	Q 4 target: not met 3 HCE Awareness Programmes were conducted. Invitations. DMS 1470913; 1470918, 1470919 Attendance Registers DMS 1470920, 1470921, 1470923.  <b>ANNUAL ACHIEVEMENT:</b> Annual target was met. Target of 8 was exceeded by 3 additional consumer education campaigns targeting potential beneficiaries in the government sector who normally do not get a change to attend community campaigns.
2,2	6.1.1.3	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village T2.34	Updated transfer register	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 June 2021 ( Backlog 137)	7 houses transferred	The not met There were no properties that were transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	30 houses transferred	Target partially met 24 houses were transferred and the target was not met, please refer to RPT 170193; DMS 1441349 and DMS 1442058	The Proposed Recovery Plan/Corrective measures as per DMS 1441518	30 houses transferred	Target not met 15 houses were transferred. Updated register on DMS 1454096 and Deeds Search DMS 1454092. The IA and the Conveyancer are experiencing challenges with some of the outstanding properties (DMS 1454092). There are deceased beneficiary cases and the deceased families are taking long to obtain Letter of Authorities. There are also cases of beneficiaries that needs to sign Pre-Emptive Clauses and they are not coming forth to sign when they are visited in their homes they cannot be found. It possible that some might be renting the houses out and some have sold the properties. Report RPT 170623	The Proposed Recovery Plan/Corrective measures as per DMS 1454093	70 houses transferred	<b>Q 4 Target:</b> not met there were no Properties transferred, due to challenges on the outstanding properties such as deceased cases and signing of Pre-Emptive Clauses. However there has been some progress IA was able to sign up few Pre-Emptive Clauses and 30 were lodged during June 2021 (DMS 1473621). Corrective Measure DMS 1474657.  <b>ANNUAL ACHIEVEMENTS:</b> was not met only 39 housing stock were transferred out of 137 housing stock
2,3	6.1.1.3	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme) T2.34	Updated transfer register	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme) by 30 June 2021 (Backlog 71)	Shouses transferred	Target not met There were no properties transferred due to delays at Deeds Office caused by lockdown backlog, please refer to RPT 169696	During the quarterly Provincial Title Deeds Restoration meeting that include all municipalities held on 8 September 2020 the KZN Department of Human Settlements indicated that they have made special arrangement with the Deeds Office for all public housing stock to be dealt with separately from other transfers. The target for this quarter will be covered in the next quarter.	15 houses transferred	Target not met: Nil houses transferred and the target set was not met, please refer to RPT 170193 and DMS 1441349	The Proposed Recovery Plan/Corrective measures as per DMS 1441518	30 houses transferred	Target not met. The Municipality is still waiting KZN Department of Public Works authorisation the Municipality to transfer the staff houses using the EEDBS programme to the beneficiaries occupying the houses. Report RPT 170623 submitted to Council outlining progress and challenges.	The Proposed Recovery Plan/Corrective measures as per DMS 1454093	21 houses transferred	<b>Q 4 Target:</b> not met. There were no properties transferred. The municipality received an email during June 2021 indicating that the MEC has granted approval to release their staff houses to the municipality for the Municipality to dispose them through EEDBS to qualifying occupants. Report RPT 171156 submitted to Council outlining progress and challenges. Corrective Measure DMS 1474657.  <b>ANNUAL ACHIEVEMENTS:</b> target not met no housing stock was transferred out of 71 which was the annual target.
2,4	6.1.1.3	Number of subsidised housing units completed (Implementation of Phase 6 Dumisani Makhaye Village)	D-S forms	130 Housing units constructed in Dumisani Makhaye Village by 30 June 2021	0 houses constructed	No target.	N/A	0 houses constructed	No target		50 houses constructed			60 houses constructed	
Sign off by Manager/Head of Section:															
Date:															

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SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE		
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	
KPA: LOCAL ECONOMIC DEVELOPMENT															
	Business Support, Markets & Tourism														
3.1	3.1.1	Marketing of uMhlatuze as destination on National and International ATL platforms	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlatuze as destination on National and International ATL platforms through: • 5 Advertorials by 30 June 2021	1 advertorial on tourism magazine	Target met 1 advertorial on tourism magazine PO 4510003648 for ZO was issued (DMS 1418418). The advert appeared on the weekend edition of the 17th September 2020. Advert is available on DMS 1420933. The online version is available on DMS 1421039 Social Media Advert The advert was featured on the 21st September 2020. It is available on DMS 1420595	N/A	2 advertorials on tourism magazine	Target met "Tourism Adverts SC 10032398 was created for the placing of 2 adverts. Appointed via the panel (DMS 1439333). The advert appeared on the media 24 website and is available on DMS 1440091, while the other advert appeared on Get It magazine (DMS 1440173). uMhlatuze Wehu Newsletter. DMS 1438810. African Safari (DMS 1436566).  Activation drive in Gauteng and Sizzle City Activation in Mpumalanga Provinces to sell and mobilise patrons to visit our destinations and spend holidays at uMhlatuze. 11-13 December 2020. Photographic Evidence is available on DMS	N/A	1 advertorial on tourism magazine	Target met: PO 4583001467 for ZO was issued (DMS 1451341). The advert appeared on the weekend edition of the 26 March 2021. Advert is available on DMS 1454731. The online version is available on DMS 1455058, and on the link <a href="https://zuulandobserver.co.za/?page_id=244668&amp;preview=true">https://zuulandobserver.co.za/?page_id=244668&amp;preview=true</a>	1 advertorial on tourism magazine	Q4 Target Met: Tourism Adverts: PO for an advertorial in the ZO is available on DMS 1465035, advert available on DMS 1473321, and the online link is available on DMS 1473335. The advert appeared on the edition of 17 June 2021. An advert was also placed on the local government publication MUNICIPAL FOCUS. Advert on the following link: <a href="https://issuu.com/kwedamedia/docs/municipal_focus_vol_52_ebook_kweda_media">https://issuu.com/kwedamedia/docs/municipal_focus_vol_52_ebook_kweda_media</a> Also available on DMS 1473795. Advertorials  Annual Achievement: 6	
3.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues	a) Agricultural Development Plan b) Training Attendance reports	Support 8 emerging farmers through: • Business training • Access to market by 30 June 2021	2 emerging farmers supported	Target met 17 emerging farmers supported (refer to permit attendance register DMS1422547) Agri-Market event held on 26 September 2020. Attendance register available on DMS 1422550 and photographic evidence available on DMS 1422576. Adverts available on DMS 1422504 and DMS 1422545. Issuing of permits took place on 25 September 2020. Attendance register for issuing of permits available on DMS 1422547.	N/A	2 emerging farmers supported	Target met: Second Agri-Market event held on 31 October 2020. Attendance register available on DMS 1434042 and photographic evidence available on DMS 1434041. Adverts available on DMS 1434038 and DMS 1434040. 3rd Agri-Market was held on 19 December 2020. Attendance register available on DMS 1439939. Adverts are available on DMS 1439940 & 1439999. Photographic evidence available on DMS 1439999. Advert is Bay Farmers Market was held 7 November 2020. Attendance register available on DMS 1434043 and photographic evidence available on DMS 1439997. Goat Farming Information Session held on 7 October 2020. Attendance register is on DMS 1433900. Photographic evidence available on DMS 1439029. Poultry Information Day held 20 October 2020. Attendance register available on DMS 1433896 and photographic evidence available on DMS 1439038. Poultry mentorship program held on 2 November 2020. Attendance register available on DMS 1433894 and photographic evidence available on DMS 1439058.	N/A	2 emerging farmers supported	Target met: 4th Agri-Market event held on 27 March 2021. The event was publicised in the ZO on 19 March 2021 (DMS 1455979) and in the Baywatch on 23 March 2021 (1455980). The POs are available on DMS 1456002 and DMS 1456033 respectively. The attendance register is available on DMS 1456005 and photographic evidence is available on DMS 1456067. Poultry farming mentorship program held at Ekurhuleni commenced on 02 November 2020 and ended on 25 February 2021. attendance register on 1456734 and vaccination kit voucher available on DMS 1456803. Co-operative development and management training in partnership with EITSA was held at Empangeni Library commenced on 15 February 2021 and ended on 26 March 2021. The attendance register is available on DMS 1455812.	2 emerging farmers supported	Target Met: Agri-Flea Markets hosted by the CoU in each quarter. Agri-Flea Market held on 29 May 2021. The event was publicised in the ZO on 21 May 2021, available DMS 1473402 and in the Baywatch on 26 May 2021, available on DMS 1473398 respectively. The PO for adverts is available on 1473408. The attendance register and photographic evidence are available on DMS 1473426 and DMS 1473443 respectively. Hosting of the Bay Farmers Market was held on 3 April 2021, attendance register is available on DMS 1473421 and photographic evidence is available on DMS 1473438. Council partnered with NDA to train Co-operatives on Co-operative Governance and Financial Management. Attendance registers are available on DMS 1473389 and 1473392. Photographic evidence is available on DMS 1473461.  Annual Achievement: Agri-Flea Markets, Bay Farmers Market, and Training sessions hosted: 101 Farmers benefited.	
3.3	3.1.1	Facilitate and support SMME Development	a) Quarterly report b) Advertisements for the recruitment c) Report on the Launch of SCI d) Attendance registers for training	Facilitation of SMME Development for 100 SMME's through: a) Training b) Incubation by 30 June 2021	Training of 30 SMME's	Target met and exceeded 49 SMME's and individuals benefitted 1. DACI in partnership with the municipality, appointed a certified company to conduct a three days training on Estimating and Costing via a webinar. Attendees were issued certificates. 15 companies benefitted from this training. Training was 11 to 13 August 2020. Attendance register is on DMS 1422530. 2. Seda Construction Incubator conducted a training on Tendering and Pricing. This training benefitted 8 individuals that are on SCI Program. The training was on the 17 September 2020. Attendance register as well as training evaluation form is on DMS 1422541. On the 22nd of	N/A	Training of 20 incubatees by SCI	Target met: Training that were conducted are as follows: Financial Workshop 16 & 16 November. SARS Compliance Workshop 16 November  NHRC Workshop 20 - 23 October. All attendance registers are on DMS 1434060.  NYDA conducted a one day training to Youth registered businesses. The training was on the 7 October.  Attendance register is on DMS 1433940		Training of 30 SMME's	Target met: 1. Uf Webinar for SMMEs, 2 hours session through Microsoft Teams Online. Eleven SMMEs benefited from this Webinar. Incubation and attendance register is on DMS 1455570 2. ION Economic Development, Tourism and Environmental Affairs Department conducted a Skills Survey for Truckshop Owners. They then appointed service provide to train Truck owners on Applied Basic Business Principles. Eight truckshop owners from uMhlatuze Municipality benefited from this training. After the training they then qualify for grant of R50 000 to renovate their shops. Attendance register for training is on DMS 1456486. 3. NYDA have trained 20 Youth owned	Training of 20 incubatees by SCI	4 Workshops hosted, with a total of 34 attendees. On the 20th of May 2021 SCI had a workshop on Transnet Local Content. 8 incubatees benefited on this workshop. Attendance register is on DMS 1473450. On the 28 May 2021 conducted an extensive tendering and pricing workshop. 8 incubatees benefited from the workshop. Attendance register is on DMS 1473453. On the 11 June 2021 SARS trained 11 incubatees on SARS (E-Filing). Attendance register is on DMS 1473444. On the 15 to 17 June 2021 SCI trained 7 incubatees on Transnet sub-contracting. Attendance register is on DMS 1473445.  Annual Achievement: 154 SMME's benefitted.	
3.4	3.1.1.3	Conduct awareness campaigns on Informal trading Bylaw	a) Attendance register b) Quarterly report	4 awareness campaigns on Informal trading Bylaw by 30 June 2021	Conduct 1 awareness campaigns on Informal trading Bylaw	The awareness was placed on the Local Newspapers. It appeared on 09 September and 11 September 2020. Evidence is available on DMS 1422813 (IsiZulu Version) and DMS 1422809 (English Version). The Informal Trading Bylaw awareness was also conducted at eSikhaleni Flea Market on 19 September 2020. The evidence is on DMS 1421721		Conduct 1 awareness campaigns on Informal trading Bylaw	Target met The Informal Trading By-Law awareness was conducted at the Mzingazi Flea Market, evidence is on DMS 1437430  further workshops were conducted during the issuing of beach trading permits and during the annual renewal of permits, evidence is on DMS 1437716 and photographic evidence DMS 1439818.	N/A	Conduct 1 awareness campaigns on Informal trading Bylaw	Target met: Informal Trading By-Law was conducted at SMME 1 Shop Shop from the 15th February to 1st of March 2021. Attendance register on DMS 1451682 and photographic evidence on DMS 1446655	Conduct 1 awareness campaigns on Informal trading Bylaw	Informal Trading By-Law awareness workshop was conducted from 10th May to 13th May 2021 at Richards Bay Library Hall. 84 Informal Traders were trained. Evidence is on DMS 1470743 and photographic evidence on DMS 1468704.  Annual Achievement: 7 Awareness Campaigns	
3.5	3.1.5.3	Unemployed Youth reskilled	Advert for training Letter of acceptance Attendance register	40 260 identified unemployed Youth reskilled by 30 Jun 2021  (Mid-year actuals = 255)	20 unemployed Youth trained	Target met Q1: A total number of 83 Unemployed Youth Reskilled. "A total number of 50 learners are placed under Tourism Learnership for a period of 12 months. Training on Food & Beverage as well as Tourism Guiding. Classes commenced in August 2020. Attendance Registers are on DMS 1422244 and 1422245 "In partnership with Zikulis Community Upliftment Project, a total number of 33 unemployed community members received training on Hand & Machine Sewing, Baking & Business Management and Bead Weaving. Attendance Register is on DMS 1419279	N/A	20 unemployed Youth trained	Target met: Q2: A total of 172 Unemployed Youth Reskilled.  9 learners received training on Building Construction NQF Level 3 as from 20 October till 9 November 2020. Accredited Certification Statement of Results as well as attendance register is on DMS 1437686  95 Learners receive training on Business Management NQF Level 2. Training was conducted in partnership with Zippy Skills Training. Training commenced on 26 October – 18 November 2020. Attendance Register is on DMS 1437694  68 unemployed community members received training on Hand & Machine Sewing, Baking & Business Management in partnership with Zikulis Community Upliftment Project. Attendance Register is on DMS 1438424 & DMS 1440967	N/A	20 0 unemployed Youth trained	Target met: A total of 22 Unemployed Youth Reskilled A total number of 9 learners received training on Stick Weaving NQF Level 2 as from 8 – 12 February 2021. Accredited Certification and Statement of Results are on DMS 1445369 and 1445365  In partnership with Zikulis Community Upliftment Project, a total number of 15 unemployed community members received training on Baking Skill and Business Management. Attendance Register is on DMS 1454114	20 5 unemployed Youth trained	Target met: A total number of 151 Unemployed Youth Reskilled 10 learners received training on Electrical Skill NQF Level 2 as from 8 March – 1 April 2021. Certification is on DMS 1458146. Statement of Results on DMS 1458142. Photographic Evidence on DMS 1460788 and Attendance Register is on DMS 1458123 In partnership with Zikulis Community Upliftment Project, 25 unemployed community members received training on Beading Baking Skill and Business Management skill Attendance Register is on DMS 1473319 In Partnership with Makhophila, a total number of 116 learners received training on Contact Centre NQF Level 2. The duration of the training was 3 months. Report regarding Learners that were found to be competent is on DMS 1470532  Annual Achievement: 428 Youth reskilled.	
3.6	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors)	Proof of registration	Creation of 712 job opportunities by 30 June 2021 (cumulative quarterly target)	100 job opportunities created	Target met and exceeded Job Creation Statistics on DMS 1415915 Q1: A total number of 285 Job Opportunities created. "67 Job Opportunities created through EPWP. Evidence on DMS 1415587, DMS 1420224, DMS 1415609, DMS 1420223, DMS 1419093, DMS 1421850, DMS 1415588, DMS 1419841, DMS 1419402 & DMS 1419412 "175 Job Opportunities created through IG Grant from Public Works. Evidence on: DMS 1415566 & DMS 1419397 "43 Job Opportunities created through Provincial Human Settlement. Evidence on: DMS 1419118, DMS 1419115 & DMS 1419111	N/A	300 job opportunities created	Target met: Q2: A total number of 306 Job Opportunities created  184 Job Opportunities created through EPWP. Evidence on DMS 1436038, DMS 1438405, DMS 1437997, DMS 1438414, DMS 1439272 & DMS 1439134  116 Job Opportunities created through IG Grant from Public Works. Evidence on: DMS 1430431 & DMS 1438210  6 Job Opportunities created through Provincial Human Settlement. Evidence on: DMS 1439049	N/A	550 job opportunities created	Annual Target met and exceeded: Total currently stands at 948  A total number of 357 Job Opportunities created during Quarter 3  107 Job Opportunities created through IG Grant from Public Works. Evidence on: DMS 1446740 & DMS 1452939  26 Job Opportunities created through Provincial Human Settlement. Evidence on: DMS 1451213  224 Job Opportunities created by Department of Economic Development, Tourism and Environmental Affairs. Evidence on DMS 1450487	712 job opportunities created	Target Met: Job Creation Statistics is on DMS 1463535 A total number of 522 Job Opportunities created  42 Job Opportunities created through EPWP. Evidence DMS 1467190, DMS 1463687, DMS 1467191, DMS 1463675, DMS 1467751 & DMS 1471226 179 Job Opportunities created through the IG Grant from the Department of Public Works. Evidence is on DMS 1473022 51 Job Opportunities created through Provincial Human Settlement. Evidence DMS 1473148, DMS 1469628 & DMS 1469629 250 Job Opportunities created by the Industrial Development Zone. Evidence on DMS 1463677  Annual Achievement: 1470 Jobs Created.	
Sign off by Manager/Head of Section:															
Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT														
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE														
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
				TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
4.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Internal Audits for quarter 4 2019/2020 were attended to. Management comments forwarded to Internal Audit. Supporting documents on POE file.	N/A	80% Resolution of Internal Audit findings for Quarter 1 2021	Target met. 100% IA findings responded to. Internal Audit findings for Q1 2021 were attended to and Management comments were provided.	N/A	80% Resolution of Internal Audit findings for Quarter 2 2021	Target not met. 86% in progress and 14% not resolved see DMS 1453311	The is progress in dealing finding as 86% of them are being attended to. All findings to be resolved by 30 June 2021	80% Resolution of Internal Audit findings for Quarter 3 2021
4.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) CD by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Target met. There were 2 findings contained on the 2018/2019 AG report..	N/A	No target	No target for this quarter.		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	There are no new matters.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan
4.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 Jun 2021	100% processing of issues	Target met. The report on the intervention to OSS cases can be found on RPT169697.	N/A	100% processing of issues	Target met. 100% achieved. The report on the intervention to OSS cases can be found on RPT170192.	N/A	100% processing of issues	Target met. The report on the intervention to OSS cases can be found on RPT170626.		100% processing of issues
4.4	1.1.3	Implementation of Batho Pele Programme of action for the City Development Department	a) Copy of finalized Batho Pele programme of action rollout plan for CD b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for City Development Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services.	Target met. A Batho Pele roll-out Action Plan has been finalised - DMS 1424351 A Return to Work Assessment was compiled for the department detailing working arrangements to ensure minimal disruption to operations (DMS1406415)	N/A	40% Implementation	The Action Plan still guides the department's interactions with both internal and external customers. The impact of Covid-19 has affected operations necessitating an adjusted copying approach to ensure there is not a complete shut-down of municipal functions provided by the department. Clients are still dealt with courteously with an online basis when and where possible. Where physical interaction is necessary the necessary distancing, sanitising and use of face mask protocol is followed.		60% Implementation	The CD Action Plan continues to guide the department's operations. There had to be changes / adjustments to how we interact with both internal and external customers. We still follow Covid-19 protocols under the varying lockdown level restrictions.		80% Implementation
4.5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target met. The signed risk register for Q1 can be accessed on DMS1365772.	N/A	70% completion of Further Action Plans per quarter	The risk register for Q2 can be accessed on DMS1365772.		70% completion of Further Action Plans per quarter	100 % completion of Further Action Plans, RPT169870. The Organizational risk register for Q3 can be accessed on DMS1365772, and the Operational risk register with the Department's quarterly update is on DMS1458465.		70% completion of Further Action Plans per quarter
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION														
5.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target met. All performance plans of Manager's reporting directly to the DMM have been signed by the 31st August 2020. The plans have been submitted as evidence.	N/A	First quarter performance review of Managers by 31 December 2020	All performance plans of Manager's reporting directly to the DMM have been reviewed and signed and submitted to the HR unit.		Second quarter performance review of Managers by 31 March 2021	All performance plans of Manager's reporting directly to the DMM have been reviewed and signed and submitted to the HR unit.		Third quarter performance review of Managers by 30 June 2021
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
6.1	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	Spending report per quarter	80% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee by 30 June 2021	15% spending	Target not met. 0% Expenditure. Please see DMS1424320.		40% spending	Target not met. 7% Expenditure. Please see DMS1441676.	Please see Column CN on DMS1441676.	60% spending	Target not met. 16% Expenditure. Please see DMS1458681.		80% spending
Sign off by DMM:														
Date:														
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.														
Signed by the DMM:														
Date:														



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES															
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
1.1	1.1.1.1	Number of agenda items deferred to the next council meeting	Number of Agenda Items deferred	0 Agenda items deferred to the next Council meeting up to 30 Jun 2021	0 Agenda items deferred to the next Council meeting	Target achieved No items were deferred at any of the five Council meetings held in quarter 1. Refer to RPT 169581	N/A	0 Agenda items deferred to the next Council meeting	Target met: I can confirm that there have been zero agenda items that have been deferred by Council. The minutes of the Council meetings of October, November and December can attest to this	No corrective measure	0 Agenda items deferred to the next Council meeting	Target met: Zero agenda items that have been deferred by Council. The minutes of the Council meetings of October, November and December can attest to this		0 Agenda items deferred to the next Council meeting	Quarter 4 Target met: 0 items were deferred during this quarter.  <b>Annual Achievement:</b> - No items were deferred by Council during the 2020/2021 financial year.
1.2	1.1.1.1	Percentage of councillors who have declared their financial interests	Percentage of Councillors how have declared	100% of Councillors have declared their financial interest by 31 December 2021	No target	No target for this quarter		100% of Councillors have declared their financial interest	Target met: 100% Councillors have declared their financial interest.	No corrective measure	No target	No target		No target	<b>No Target set</b>
1.3	1.1.1.1	Preparation for Municipal Public Account Committee (MPAC)	Number of meetings	Scheduling of 12 MPAC meetings by 30 June 2021	Scheduling of 3 MPAC meetings	Target not achieved Two meetings held and minutes available as follows: 04 Aug – RPT 169385 and 01 Sept – RPT 169521 Reported on RPT 169581		Scheduling of 3 MPAC meetings	Target partially met: One meeting held details contained in the RPT NUMBER 169995	No corrective measure	Scheduling of 3 MPAC meetings	Target met: See DMS 1404250 for schedule of meeting dates for 2020/2021 financial year Explanation - No portfolio meetings are held in January as Council is usually in recess from the second week of December to the third week in January. The Schedule of meeting dates as approved by Council lto CR 13980 of 29 July 2020 includes 10 meeting dates for each financial year and if reports are not submitted to the Committee Section, agendas cannot be prepared and meetings cannot be convened.	Possible Corrective Action I suggest the target be amended to 10 meetings a year in light of the recess period in December and January/Alternatively dates to be set for the first week in December and the Last week of January to meet the intended target of 12 meetings a year.	Scheduling of 3 MPAC meetings	Quarter 4 Target partially met: 1 MEETING HELD 26/05 – 170927 Meeting that was scheduled for 30 June was deferred to 9 July.  <b>Annual Achievement:</b> 6 meetings held - 4/8, 1/9, 17/11, 2/2, 31/3, 26/5. No meetings held in Oct, Dec, Jan, Apr and May Dec and Jan council in recess. No items received for submission to MPAC for Oct, April and May. Agenda preparation reliant on input from other departments or MPAC office. Meeting dates for 21/22 has been approved by Council and reflects 10 dates for the 2021/2022 financial year see DMS 1458296
1.4	1.1.1.1	Strengthen Council Oversight through review on Policies	Number of Policies	10 Council Policies reviewed by 30 June 2021	Ensure that 2 Council Policies are reviewed	Target achieved Policies Review Committee met on 17 July, four policies were reviewed and minutes on RPT 169787	N/A	Ensure that 2 Council Policies are reviewed	Target Met: RPT NUMBERS 165592 169253 169920 164884 167695	No corrective measure	Ensure that 3 Council Policies are reviewed	Target Not Met: Although there are policies in the pipeline, no policies have been reviewed in this quarter. Quarter 4 will show a marked improvement in this. Explanation – the review of policies is an onerous task and requires dedication and commitment from departments to assist the CS Incumbent with the review of existing policies and the creation and flow of new policies.	Corrective Action – Refer DMS 1431547 (complete database) to EMCO to consider best way forward. See GW msges sent to Representatives on MPC as well as CS Dept – DMS 1462067 and 1462068 in January 2021 requesting departmental input. regard.	Ensure that 3 Council Policies are reviewed	Quarter 4 Target Met: 5 policies were reviewed during this quarter TITLE RPT DMS EAP 167011 1348462 Food Parcels 170789 1449967 Waste Water re-use 169551 1418012 Women Empowerment & Gender Equality 161578 1291845 1415143 (SOP) Grants in Aid Amended 170786 1245831  <b>Annual Achievement:</b> 14 policies were reviewed by the Municipal Policies Committee Target exceeded
1.5	1.1.1.1	To provide a wide spectrum of advice, services and assistance on legal matters affecting the operation and activities of the Municipality	Percentage of contracts not litigated	90% of Council contracts not litigated up to 30 June 2021	90% of Council contracts not litigated	<b>Target met:</b> RPT 169481 Quarterly Report for Litigation. No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 169211 emanate from other sources	N/A	90% of Council contracts not litigated	Target met Q2 report is available on RPT 170102 for Litigation		90% of Council contracts not litigated	Target met: RPT 170103 Quarterly Report for Litigation. No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 170103 emanate from other sources		90% of Council contracts not litigated	<b>Quarter 4 Target met:</b> RPT 171059 Quarterly Report for Litigation. No litigation as a result of Agreements not protecting Council's interest sufficiently as the litigation on RPT 171059 emanate from other sources  <b>Annual Achievement:</b>
1.6	1.1.4.1	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	Percentage of Ward committees with 6 or more member	100% of Ward committees have 6 or more Ward Committee members by 30 June 2021	<b>100%</b> 90% of Ward committees have 6 or more Ward Committee	Target met All Wards have Ward more than 6 Ward committee members	The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	100% of Ward committees have 6 or more Ward Committee	Target partially met: 97 Ward Committee Meetings were held in the second quarter. Details of meetings are contained in the Q2 quarterly report 169976. Hard copies of the minutes and attendance registers of these meeting are available on request from the Public Participation office. Responsible official in providing such evidence is Mr Mduli contactable on Ext 5366.	No corrective measure	90% of Ward committees have 6 or more Ward Committee	Target met All Wards have a Ward Committee structure in place and have more than 6 members	The recovery plan under strict safety protocol requires that ward committees return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	90% of Ward committees have 6 or more Ward Committee	<b>Quarter 4 Target met</b> All Wards have a Ward Committee structure in place and have more than 6 members Rpt 171303 to serve to Council.  <b>Annual Achievement:</b>
1.7	1.1.1.4	Percentage of wards that have held at least one councillor-convened community meeting	Percentage of Wards who have convened community meetings	90% of Wards have convened one community meeting a quarter up to 30 June 2020	<b>90%</b> 50% of Wards have convened one community meeting	<b>Target not met:</b> Following the declaration of Covid 19 State of Disaster in March 2020, no gatherings were allowed. On the 16 September 2020 the Honorable President Cyril Ramaphosa placed the country on alert level 1 meaning that community meetings are now allowed under strict regulations. Rpt 169603 to serve to Public Participation Portfolio then to Council. Councillors have started calling community meetings for quarter 2 Oct to Dec 2020.	Public Participation Circular of 28/08/2020 requires activations of community meetings with the strict adherence on Covid 19 safety regulations	90% of Wards have convened one community meeting	Target met: 23 Public Community Meetings were held in the second quarter. Details of meetings are contained in the Q2 quarterly report 169976. Hard copies of the minutes and attendance registers of these meeting are available on request from the Public Participation office. Responsible official in providing such evidence is Mr Mduli contactable on Ext 5366	No corrective measure	50% of Wards have convened one community meeting	Target met 53% of Wards held their community meetings. 18 Community meetings were held in third quarter restrictions by Covid 19 regulations in calling Community meetings that will results in having more than 100 people.		50% of Wards have convened one community meeting	<b>Quarter 4 Target not met.</b> Six (6) Wards had convened the community meetings. Councillors were avoiding the spread of Covid -19 as the meetings are attended by more than 100 people, and that will be the contravening of the rules and regulations of Covid 19. The Country was on alert level 2.  <b>Annual Achievement:</b>
1.8	1.1.1.4	Functionality of Operation Sukuma Sakhe	Percentage of Wards with functional War rooms	85% of Ward have functional War rooms by 30 June 2021	<b>86%</b> 50% of Wards have functional War rooms	<b>Target not met:</b> Due to the declaration September President Lock-down State of Disaster and Lockdown levels by the President and the ministry of CoGTA prohibiting gatherings, No War Rooms sat during quarter ending 30 September.	The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	85% of Wards have functional War rooms	Target not met: Public Participation Circular of 28/08/2020 requires activations of community meetings and war rooms at least once a month with the strict adherence on Covid 19 safety regulations. Only 35.3% of war rooms were able to hold meeting under the current conditions. More details are contained in the Q2 quarterly report. RPT169784	<b>Corrective Measure:</b> The recovery plan under strict safety protocol requires that war rooms return to normality siting one meeting per month as per Cogta guiding Public Participation Circular of 28/08/2020	50% of Wards have functional War rooms	Target Partially Met : As we are still on alert level 1 War Rooms may sit once a month. Getting back to normal has been slow and 32.35% of War Rooms are functional during the period of 1 January 2021 to 31 March 2021 RPT 170594	a War Room relaunch plan is underway to revive all War Rooms that are non-functional as instructed by Public Participation Committee and Council. DMS1325222	50% of Wards have functional War rooms	<b>For quarter 4 a 50% Target has been met:</b> A total of 68% War Rooms sat in Quarter ending 30 June ( RPT171308 ). The Relaunch Program was able to revive 10 out of the 13 war rooms identified in Quarter ending 31 March ( DMS 1325222 )  <b>Annual Achievement:</b>
1.9	1.1.4.3	Number of IDP/MS and Budget Public participation meetings (forums)	Number of meetings	10 IDP/MS and Budget Public participation meetings (forums) held by 30 June 2021	No meetings			4 meetings	Three Physical Roadshow meetings were held and the mayor has addressed the community through media platforms  1) Amakhosi sesion was held on 5 Nov 2020 at uMkhathuzo Council Chambers : Attendance registers, DMS 1442450 and DMS 1442450; Program (DMS 1429530); Presentation (DMS 1429532) 2) Ward Committees Esikhaleni/ Richards Bay Cluster Cluster		No meetings	No target		5 meetings/forums	<b>Target met</b> 11 Budget roadshows held during April and May. Schedule available on DMS 1477720
1.1	1.1.1.4	Finalise Policy on Women empowerment and gender equality with terms of reference for both Men and Women forums	Adoption of policy by Council	Finalise the Policy on Women empowerment and gender equality and adopted by Council by 30 Jun 2021	Conduct workshop on Women Empowerment and Gender Equality Draft Policy with stakeholders	<b>Target partially met:</b> Draft Policy on DMS1291845 and Standard Operating Procedure on DMS1415143 were completed on 02 September 2020 and ready to serve in the Municipal Policies Committee scheduled for 06 November 2020. With regards to the policy and SOP to serve on the 6th November 2020, the report is on RPT161578.	N/A	Submission of Policy to Council for adoption	Target partially met: The report served in the Municipal Policies Committee on 06 November 2020 and in the Women's Caucus Committee on 26 November 2020. Waiting for next Councillors Workshop for input by Councillors. Details contained in the Q2 quarterly report on RPT 170183	No corrective measure			Conduct workshop on Women Empowerment and Gender Equality Draft Policy with stakeholders Submission of Policy to Council for adoption	<b>Quarter 4 Target met:</b> Policy on DMS1291845 and SOP on DMS1415143 were presented at Councillors Workshop on 10 June 2021, Adopted by EXCO and Council on 23 June 2021. Policy now ready for Community Participation to begin once lock-down restrictions on gatherings are lifted.  <b>Annual Achievement:</b>	
Sign off by Manager/Head of Section:															
Date:															

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COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1.11	1.1.4.5	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	Percentage availability of ICT system	100% 90% availability of ICT systems up to 30 Jun 2021	100% availability	<b>Target Achieved</b>  SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE  The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 1 of the financial year 2020/2021. Quarter 1 ended on 30 September 2020. As per the reports listed below, the availability of systems was maintained 100% even though some of the users are working from home and the meetings are held virtually. The ICT systems were able to continue supporting and enabling the business operations.  1. July 2020: This meeting was scheduled for 27 July 2020. The agenda is contained in DMS 1412372 however the meeting was postponed due to the need to hold another urgent virtual meeting. The reports were considered during the August 2020 meeting and have also served at Council for noting.  2. August 2020: This meeting was held on 24 August 2020. The agenda is contained in DMS 1415749 and Minutes in RPT 169493. The reports already served at Council for noting.  3. September 2020: This meeting was held on 28 September 2020. The agenda is contained in DMS 1421480 and Minutes in RPT 169679. The reports have already been noted by the Corporate Services Portfolio and		100% availability	Target Achieved  SYSTEMS AVAILABILITY REPORT- MONTHLY ICT STEERING COMMITTEE  The ICT Steering committee meets on a monthly basis to consider the reports submitted by the ICT Section on its performance including the availability of systems and projects statuses. The report also contains among others the statistics on calls logged and resolved. The following reports served at the ICT Steering Committee for Quarter 2 of the financial year 2020/2021. Quarter 2 ended on 31 December 2020. As per the reports listed below, the availability of systems was maintained 100% for Quarter 2. During these months some of the users are working from home and the meetings are held virtually. The ICT systems were able to continue supporting and enabling the business operations and delivery of services.  1. The ICT performance report DMS 1434291 containing the system updates served during the ICT Steering Committee meeting held on 2 December 2020. The report contained the statistics for the months of September and October 2020. The minutes of the meeting are contained in RPT 170043. The reports were considered and noted by the ICT Steering Committee and have also served in Council for noting. The November and December 2020 performance reports will serve in the ICT Steering Committee scheduled for 25 January 2021. During the 2 months, the system uptime was maintained at 100%.	No Corrective Measure	90% availability	Target Achieved:  1. DMS 1458295 contains January and February 2021 ICT monthly status reports 2. RPT 170217 contains the March 2021 monthly ICT status report No corrective measure required		90% availability	<b>Quarter 4 Target Achieved:</b>  99% quarter 4 availability achieved.  The 90% set target for quarter 4 for systems availability was exceeded as 99% systems availability was achieved as per calculations contained in spreadsheet DMS 1476178.  <b>Annual Target Achieved:</b>  99% annual availability achieved.  The 90% set annual target was exceeded as 99% availability of systems was achieved as per calculations contained in the spreadsheet DMS 1476178.  <b>Corrective Measures:</b>  No corrective measures required.
1.12	1.1.4.5	Monitoring of ICT functionality	Number of ICT committee meetings	12 ICT committee meetings held by 30 June 2021	3 ICT committee meetings	<b>Target Achieved</b>  3 X MONTHLY ICT STEERING COMMITTEE  The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a body entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following reports served at the ICT Steering Committee during the 1st Quarter of the financial year 2020/2021. The 1st Quarter ended on 30 September 2020:  1. July 2020: This meeting was scheduled for 27 July 2020. Although the July 2020 meeting was postponed to a clash with an emergency EMCO meeting, the agenda contained in DMS 1412372 was considered during the August 2020 meeting and has also served at Council for noting.  2. August 2020: This meeting was held on 24 August 2020. The agenda is contained in DMS 1415749 and Minutes in RPT 169493. The reports already served at Council for noting.		3 ICT committee meetings	Target Partially Achieved  3 X MONTHLY ICT STEERING COMMITTEE  The ICT Section submits monthly reports to the ICT Steering Committee for consideration. The monthly report contains the performance statistics and achievements for the reporting period, including ICT calls logged and resolved, project statuses, systems availability, server capacity etc. The ICT Steering Committee as a structure entrusted with exercising oversight over the ICT Section is therefore enabled and empowered to assess the performance of the section. The reporting is in line with the requirements of Principle 12 of King IV. The reports serving in this committee are automatically escalated to the Corporate Services Portfolio Committee, EXCO and Council. Additional reports containing risk matters also serve at the ICT Steering Committee and automatically escalate to other committees including the MPAC and Audit Committee for further consideration. The following committee meetings took place during the 2nd Quarter of the financial year 2020/2021. The 2nd Quarter ended on 31 December 2021:  1. October 2020: This meeting was scheduled for 26 October 2020, however was postponed due to the need to schedule urgent portfolio meetings. The October report contained in DMS 1434291 was therefore considered during the meeting held on 2 December 2020 and subsequently noted by Council.  2. November 2020: The meeting scheduled for 23 November 2020 was postponed due to other commitments and took place on 2 December 2020 as per the agenda pack. DMS 1434291 which was subsequently noted by Council.  3. December 2020: As per the ICT Steering Committee Terms of Reference, there are no committee meetings scheduled for the	Where ICT Steering Committee meetings clash with another critical meeting, the Chairperson and management will be consulted for a decision to be taken on the further action.	3 ICT committee meetings	Target Partially Met: 1. January 2021 meeting was postponed due to a clash with another Council Committee meeting. The January 2021 report was incorporated into the February 2021 agenda pack.  2. DMS 144225 contains February 2021 meeting agenda  3. March 2021 meeting was moved and held on 14 April 2021 as per agenda pack DMS 1458295. The move of the meeting was due to a clash with another Council Committee meeting.  Corrective measure already undertaken as follows:  As per the standard process, the report that was supposed to serve in the January 2021 meeting was included in the meeting held on 3 February 2021.  The March 2021 meeting was moved and held on 14 April 2021.  Therefore no further correction required for the quarter.		3 ICT committee meetings	<b>Quarterly Target Met:</b>  1. April 2021 meeting was held on 7 May 2021. Meeting agenda on DMS 170787 2. May 2021 meeting was held on 30 May 2021. Meeting agenda on DMS 171001 3. June 2021 meeting was held on 29 June 2021. Meeting agenda on DMS 171238  <b>Annual Target Met:</b>  Annual target was achieved. Although some of the meetings had to be postponed during the year due to the need to accommodate other urgent Council and Covid/ lockdown related meetings, the ICT Steering Committee reports for the postponed meetings were included in the agenda for the next committee meeting. The reports were subsequently considered and noted by the Municipal Council.  <b>Corrective Measures:</b>  No corrective measures required.
Sign off by Manager/Head of Section: Date:															
1.13	1.1.5.1	Adherence to the requirements of the National Archives and Records Service of South Africa Act (Act 43 of 1996) as amended as well as KwaZulu-Natal Archives and Records Service Act No 8 of 2011, Promotion of Access to Information Act 2 of 2000	DMM memorandum of approval ERDMS documentation in scope of work, alignment and signing off of pilot system Updated Manual, Section 15 and Section 32 Report	Implementation of a pilot electronic records documents management system by 30 Jun 2021	DMM approval of Vibe System ie ERDMS	<b>Target Met:</b> Council on 5 December 2018 approved the implementation of the Electronic Document Records Management System (EDRMS) module using the Micro Focus Vibe Platform. An EDRMS test platform has been created	N/A	Revisit and finalize scope of work of ERDMS- (dependent on approval in target 1)	Target met: Numerous Zoom meetings were held with the service provider and the ERDMS platform was tested with actual examples. Refer to the quarterly report RPT 170189	No corrective measure	Realignment of SAP with VIBE ie ERDMS(dependent on approval in target 1) Updating of Information Manual and publication of Section 15 Report	Target Met: Information Manual has been updated and has been circulated - Section 15 Report has been submitted to Department of Justice for publication in the Government Gazette	Establishment of pilot system(dependent on approval in target 1) Compilation of Section 32 Report and submission to Human Rights Commission	<b>Quarter 4 Target met:</b> EDRMS pilot system was established and Section 32 Report was submitted to Human Rights Commission : see DMS 1454317 <b>Annual Achievement:</b> Targets have been met for all four quarters	
Sign off by Manager/Head of Section: Date:															
1.13	1.1.1.4	Facilitation of review of Municipal by-laws annually	Agenda of meeting Minutes of the meeting Signed attendance register	100% facilitation of review of Municipal by-laws annually by 30 Jun 2021	1-By-laws-committee-meeting	1-Due to amongst others Covid-19 and not having a law-library (SCM is in the process of attending to quotations in order to acquire a Law Library)	N/A	1-By-laws-committee-meeting	Target not met- No Bylaws meeting was held in the quarter under review Q2-reporting-on litigation is available on RPT-170192		1-By-laws-committee-meeting	N/A	N/A	1-By-laws-committee-meeting	N/A
Sign off by Manager/Head of Section: Date:															
1.14	1.1.1.5	60% compliance with Occupational Health and Safety Act (OHS) and Compensation for Occupational Injuries and Diseases requirements	a) Quarterly report b) Incident register c) Attendance register and Agenda	60% compliance with OHS Act by 30 June 2021 in terms of report, record, investigate and close-up	60% compliance with OHS Act	<b>Target partially met:</b> 50 % Compliance with the OHS Act, only 1 out of 2 IODs was investigated, due to the hospitalization of the other injured employees	Backlog IOD incidents investigations to be prioritized in Q2	60% compliance with OHS Act	Target partially met: All incidents that occurred in quarter two was investigated but not closed 30 % of incident that occurred in quarter two was investigated due to unavailability of affected person. More details are contained in the quarterly report, RPT 170117.	The corrective measure to be taken going forward will be to ensure closure of Q1 incident investigation report and prioritize investigating Q2 IOD incidents.	60% compliance with OHS Act	Target not met: 30% Compliance with the OHS Act in terms of report, record, investigate and close-out. Reason for not meeting target related to IODs: 1. 6 IOD not recorded on SAP EHS. Followed up with departments to record incidents so that it can be investigated. 2. 4 Safety officers sharing 1 vehicle due to three vehicle breakdown since January, which slowed down investigations. Corrective Measure: Backlog IOD incident investigations will be prioritized in Q4 to catch up on backlog. Ensure that outstanding IOD incidents are recorded on SAP EHS.	Backlog IOD incidents investigations to be prioritized in Q4.	60% compliance with OHS Act	<b>Target not met.</b>  <b>ANNUAL ACHIEVEMENT:</b> Target not Met.
1.15	1.1.1.5	Contractor Management in terms of Construction regulations under OHS Act	a) Agenda and Signed attendance register	2 contractor management briefing/workshop sessions on OHS requirements up to 30 Jun 2021	No target	No Target	No Target	1 contractor management briefing/workshop	Target not met: No contractor management took place due to COVID-19. RPT 170117.	No corrective measure	No target	No Target		1 contractor management briefing/workshop	<b>Target Met for Quarter.</b>  <b>ANNUAL ACHIEVEMENT:</b> Target Met.
Sign off by Manager/Head of Section: Date:															

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COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
IDP	PERFORMANCE INDICATOR		UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
1,16	1,1,7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings relating to the Corporate Services Department due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target partially met: Resolved: 33% In Progress: 4% Not Resolved: 54% Risk Accepted: 9%	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	Target not met: Resolved= 31%, Not resolved=49% In Progress= 17% Risk Accepted= 3%. Details of the Audit findings for Q1 20/21 is available on DMS 1430274	No corrective measure	80% Resolution of Internal Audit findings relating to the Corporate Services Department for Quarter 2 20/21	Target not met: The status as at January 2021: Resolved=0% Not resolved =33% In progress= 68% Risk Accepted = 0% Detail of the Audit finding for quarter 2 2021 is available on DMS 1462813. No corrective measure		80% Resolution of Internal Audit findings relating to the Corporate Services Department for Quarter 3 20/21	Target not met: The status as at April 2021: Resolved=57% Not resolved =8% In progress= 35% Risk Accepted = 0% Detail of the Audit finding for quarter 3 2021 is available on DMS 1471694. No corrective measure  Annual Achievement: Target not met
1,17	1,1,7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk)	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	Target partially met: Resolved: 21% In progress : 79% Not resolved: 0% Risk Accepted: 0%	N/A	No target	No target set for this quarter		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	9% findings resolved Auditor General final letter was only received in March. Action plan is still to be developed.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	Quarter4 Target Partially met: For AG Follow available on DMS 1471694 Annual Achievement: Target partially met
1,18	1,1,4	Percentage of official complaints resolved as per norms and standards for the municipal complaint management system	Percentage of complaints resolved	100%-of-official-complaints-resolved-as-per-norms-and-standards-for-the-municipal-complaint-management-system-up-to-30-June-2021	100%-of-official-complaints-resolved	Target partially met: 50%-of-official-complaints-resolved	N/A	100%-of-official-complaints-resolved	Target partially met: 50%-of-official-complaints-resolved-Details are contained in the Q2 quarterly report-166814-	No corrective measure	100%-of-official-complaints-resolved			100%-of-official-complaints-resolved	N/A
1,18	1,1,3	Implementation of Batho Pele Programme of action for the Corporate Services Department (CorpServ)	Percentage implementation of Action Plan	80% Implementation of Batho Pele programme of action for Corporate Services	Finalize Batho Pele programme of action rollout plan for the Corporate Services Department.	Targets partially met: Due to lock down restrictions and regulations placed	N/A	40% Implementation of Batho Pele programme of action rollout plan for the Corporate Services Department	Target met 40% implementation. Details of target can be obtained on Q2 quarterly report on RPT 169816	No corrective measure	60% Implementation of Batho Pele programme of action rollout plan for the Corporate Services Department	Target Met: 80% implementation of Batho Pele Programme of action rollout for plan for the Corporate Services Department RPT 170281		80% Implementation of Batho Pele programme of action rollout plan for the Corporate Services Department	Quarter 4 Target Met: Batho Pele Training for 21 new employees on 3 May 2021; Batho Pele Training for 15 new employees on 1 June 2021.Service Delivery Forum Meeting was held on 29 June 2021 to discuss 1) Prioritization of backlog cases by all government institutions; 2) Importance of teamwork in dealing with service delivery complaints; 3) Development of Service Delivery Improvement Plans (SDIPs)  Annual Achievement:
1,19	1,1,6,1	Completion of 70 % of Action Plans relating to the Corporate Services Department for each quarter as documented in the strategic risk register	Percentage completion of Action Plan	70% completion of Action Plans relating to the Corporate Services Department per quarter up to 30 June 2021	70% completion of Action Plans relating to the Corporate Services Department per quarter	Target partially met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738	N/A	70% completion of Action Plans relating to the Corporate Services Department per quarter	Target met: Risk Register updated quarterly and signed off by CS DMM - Updated Risk Register is available on DMS 991738	No corrective measure	70% completion of Action Plans relating to the Corporate Services Department per quarter	Target not met: 0% achievement RPT 169870 from (Pg 15-16) , table 2 and 3 and the reasons are explained in table 3 on page 16. Strategic register is available on DMS 1365772		70% completion of Action Plans relating to the Corporate Services Department per quarter	Quarter 4 Target partially met: Strategic register is available on DMS 1365772.  Annual Achievement: Target not met
Sign off by Manager/Head of Section:															
Date:															
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
2,1	4,1,1,2	Staff of Vacancy rate	Copy of Employment Equity Plan Letter of appointments	Filling 80% of funded critical vacancies for the organisation by 30 Jun 2021.	5% of funded critical vacancies	Target met Staff of Vacancy rate - 5.60%	HR to report in time & sufficient POE required	20% of funded critical vacancies	Target was met - 25.10% achieved- details of these critical vacancies are contained on DMS 1370532. Q 2 Quarterly report available on RPT170204	No corrective measure	50% of funded critical vacancies	Target not met: 92.75% of funded critical posts filled DMS 159999		80% of funded critical vacancies	Target Met. 83.81% (DMS 137052)  ANNUAL ACHIEVEMENT: Target Met.
2,2	4,1,1,2	Number of women employed by the municipality (Number of new appointments) Ref. T 4.1	a) Copy of Employment Equity Plan b) Letter of appointments	29 60 women employed up to 30 June 2021	5 person appointed	Target met 37 women appointed	HR to report in time & sufficient POE required	5 person appointed	Target partially met: 3 women employed DMS 1439224 – more women were employed in the previous quarter as 37 women employed during quarter 1 (1 July to 30 September). Quarter 2 report available on RPT 170204	No corrective measure	5 person appointed	7 women employed DMS 1456780		5 10 person appointed	Target Met: 17 Women employed (DMS 1476280)  ANNUAL ACHIEVEMENT: Target Met. 64 Woman employed.
2,3	4,1,2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2	a) Copy of Employment Equity Plan b) Letter of appointments	49 51 Youth employed up to 30 June 2021	10 youth appointed	Target met 37 youth appointed	HR to report in time & sufficient POE required	10 youth appointed	Target not met – 3 youth employed DMS 1439222 – more youth were employed in the previous quarter as 37 youth were employed during quarter 1 (1 July to 30 September). Q 2 Quarterly report is available on RPT 170204	No corrective measure provided for the none achievement for this quarter. Please consult Manager in charge of the section Ms Mthembu Ext 5184	10 youth appointed	Target met: 11 youth employed DMS 1456787		10 youth appointed	Target Met. 20 Youth employed (DMS 1370427).  ANNUAL ACHIEVEMENT: Target Met. 71 Youth employed.
2,4	4,1,1,2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2021	No target	No Target	N/A	No Target	No target this quarter	N/A	1 awareness programme	Target met 1 programme complied Due to COVID protocols, we could not have a big group session in one venue however employees living with disabilities were visited in different sites. Attendance Register: DMS 1456934.		1 awareness programme	Target met: One Session took place on 23- 24 June 2021. Attendance Register contained in DMS 1474478.  ANNUAL ACHIEVEMENT: Target Met. 2 programmes held.
2,5	4,1,1,2	Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	80% of days in a year	80% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity by 30 Jun 2021	100%	54%  Calculation on DMS 1420320  Council in the process of filling the four vacancies, i.e. MM, CDD, DMM, CD and DMM CS.		100%	88%  Calculation on DMS 1420320  Council in the process of filling the four vacancies, i.e. MM, CDD, DMM, CD and DMM CS.		74%	Target met 74% Achieved since 100% posts were filled in Q3. However, one Senior Manager has resigned.  Calculation on DMS 1420320		80%	Target met: 87.5% One Section 56 Vacancy/Recruitment Process in progress.  ANNUAL ACHIEVEMENT: Target Met.
2,6	4,1,1,5	Maintain good working relationships among workers, organised labour and managers up to 30 Jun 2021.	Copy of monthly agenda and minutes of the LLF meetings Attendance register for training provided Programme and report on the programme held	10 LLF meetings	3 LLF meetings	Target not met: No LLF meetings held due to Covid 19 restrictions	N/A	2 LLF meetings	Partially met: 1 LLF meeting held on 12 November 2020 the agenda for this meeting is contained in RPT: 169959. The Labour Relation second quarterly report is available on RPT 170154	No corrective measure	2 LLF meetings	Target partially met: Only one (1) meeting held. Reason target only partially met: Due to Covid19 regulations, physical meetings couldn't be arranged and shop stewards generally don't have resources (laptops) for virtual meetings. Corrective measure:	To ensure that meetings take place since it is now Lockdown Level 1	3 LLF meetings	Target not met: One LLF Meeting - 27 May 2021. DMS 1475152. CORRECTIVE ACTION: Meetings did not quorate.  ANNUAL ACHIEVEMENT: Target Not Met.
2,7	4,1,1,5		Attendance register Copy of training material	3 Labour Relations Training sessions	No target	No Target	N/A	1 Supervisory training	Target not met, no training was held due to Covid 19 restrictions - Kindly refer to the second quarter report available on RPT 170154	The corrective measure to be taken going forward will be to ensure that in the next quarter more supervisory training takes place to take place.	1 Shop steward training	Target not met: Lockdown regulations restricted physical meetings/ training and shop stewards generally don't have resources (laptops) for virtual training meetings. Corrective measure: To ensure that physical training is scheduled again during Q4, since it is now allowed under Lockdown Level 1	To conduct virtual trainings for stakeholders.	1 Conflict Management training	Target Met: Attendance registers contained in DMS 147009 and DMS 1473785. CORRECTIVE ACTION: NONE  ANNUAL ACHIEVEMENT: Target Not Met.
2,8	4,1,1	Workplace Skills training programmes/courses enrolled for by staff and councillors	Attendance register for training provided Quarterly report on the programmes held and number of persons trained Acknowledgement letter from LGSETA	188 84 workplace Skills training programmes/courses enrolled by 30 June 2021	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Partially Met: 24 training programmes achieved All training attended by Councillors and officials are contained in Quarterly Report RPT 169751	N/A	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 41 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170156. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q2 Quarterly Report is contained in RPT 170156.	No corrective measure	35-training-programmes Submit quarterly report on number-of-training-programmes-and-number-of-persons-trained  12 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 57 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170658. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q3 Quarterly Report is contained in RPT 170658.		12 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target met: 71 Training Programmes were held in the quarter. The Training and Development Quarterly Report is contained in RPT 170941. All training interventions for Officials and Councillors for the quarter are contained in this Report. Q4 Quarterly Report is contained in RPT 170941. CORRECTIVE ACTION: NONE  ANNUAL ACHIEVEMENT: Target Met. 193 Programmes were held for the Financial year.



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES															
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.9	5.2.1.7	% of Budget Spent on Workplace Skills Plan up to 30 Jun 2021	Copy of report Invoices for training sessions	95% Annual Budget Spent on Workplace Skills Plan by 30 Jun 2021.	25% Spend against annual budget	Target Not Met: 19.12% Expenditure incurred thus far during this Financial year is the committed expenditure from the training that could not take place during the COVID 19 Lock down during the previous financial year.	More training programmes to take place in the second and third quarter as more training providers are re-opening for training as per COVID 19 Regulations.	50% Spend against annual budget	Target partially met: 46% Opening Budget: R2 595 600. 00 Utilised Budget: R1 184 814.00 Target not fully met due to delays in the SCM process.The Training and Development Q2 Quarterly Report is contained in RPT 170156.	To ensure that the SCM process is completed for all RFQ's already advertised. To follow up with SCM Unit in the following quarter.	75% Spend against annual budget	Target not met: 57% Opening Budget: R 2 495 600. 00 Utilised Budget: R1 424 998.00 Target not fully met due to Council not having received quotations for some RFQ's. Further there was no spending of the training budget by EAP Section, OHS Section, Labour Relations Section and Employment Equity (Human Resource Administration Section). The Training and Development Quarterly Report is contained in RPT 170658.		95% Spend against annual budget	Target not met: 84% of Budget spent. Target not fully met due to Council not having received quotations for some RFQ's. Some training interventions were advertised 3 and 4 times with having no quotations being received. Further there was no spending of the training budget by the OHS Section. The Training and Development Quarterly Report is contained in RPT 170941. <b>CORRECTIVE ACTION:</b> A HR panel of providers is in the process of being appointed and these shall include accredited training providers which shall enable RFQ's to be received more faster and training providers can also be appointed much faster.  <b>ANNUAL ACHIEVEMENT:</b> Target Not Met.
2.10	5.2.1.7	% Operating Budget spent on implementing Workplace Skills Plan	Copy of report SARS EMP 201 forms	Ensure 100% 1 % of the Municipal Operating Budget Spend on implementing the Workplace Skills Plan up to 30 Jun 2021	0.8% of Quarterly Payroll budget spent	Target met: for September 2020. In July and August 2020, SARS blocked Municipality from making skills levy payment due to COVID 19 regulations.	No corrective measure required.	100% 1% of Quarterly Payroll budget spent	Target met: 1% (DMS 1387858)  SARS EMP 201 Forms for October 2020, November 2020 and December 2020 contained in DMS 1440966. Calculations contained in DMS 1387858. Q2 Quarterly Report is contained in RPT 170156.	No Corrective Measure required.	100% 1% of Quarterly Payroll budget spent	Target met: 1%(DMS 1387858) SARS EMP 201 Forms for January 2021, February 2021 and March 2021 are contained in DMS 1457445. Calculations contained in DMS 1387858. Q3 Quarterly Report is contained in RPT 170658.		100% 1% of Quarterly Payroll budget spent	Target Met: 1% (DMS 1387858) SARS EMP 201 Forms for April 2021, May 2021 and June 2021 are contained in DMS 1476051. Calculations contained in DMS 1387858. Q4 Quarterly Report is contained in RPT 170941. <b>CORRECTIVE ACTION:</b> NONE  <b>ANNUAL ACHIEVEMENT:</b> Target Met.
2.11	1.1.2.1	Development and phased implementation of an Individual Performance Appraisal System to enhance employee productivity	a) Signed copies of performance scorecards b) Minutes of assessments	Departments have signed performance scorecards (up to level 15) by 31 Aug 2021 and quarterly review for managers in the Corporate Services Department.	Departments have signed performance scorecards (level 15 up to level 22)	Departments have signed performance scorecards (level 15 up to level 22)	HR to report	First quarter review	Target met: Departments have signed performance scorecards (level 15 up to level 22) Review of Q1 required	First quarter review update required	Second quarter review			Third quarter review	Target Not met. Only the Department Community Services Did reviews. Other Departments will be done in the new Financial Year.  <b>ANNUAL ACHIEVEMENT:</b> Target partially Met.
1.12	4.1.1.6	Annual review of the organisation structure by 30 June 2021	Proof of amendment/ implementation of Council resolutions Quarterly report	Ensure Annual review of the organisation structure by 30 June 2021	Signed Job descriptions for all posts in the organisational structure	Target met: Quarterly Report contained in RPT 169796. No changes to the staff establishment for the quarter. Job Description reference document DMS1305292.	N/A	Change Management training to Managers	Target met: Q2 Quarterly Report: RPT 170155. Change Management Training held on 17 December 2020. Training material DMS 1316856. Training Invitation DMS 1439652. Attendance Register DMS 1436649	No Corrective Measure required.	Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Target met: Quarterly Report RPT 170699. Municipal Grading: Correspondence to SALGA regarding Municipal grading DMS 145669. Agenda and Instruction list to LLF (last meeting on 29 March 2021) - DMS 1454097, Item 1001. Job Evaluation: Report on job evaluation outcome (RPT 170396) submitted and discussed at EMCO of 8 March 2021. Standing item on LLF agenda (instruction list). Last meeting on 29 March 2021) - DMS 1454097		Submit annual review of Organisational structure to Council for Adoption	Target partially Met: 1. Review of Organisational Structure follow up Report, Item 14268, 25/11/2020. 2. Tender process to appoint Service Provider to review Organisational Structure for 2021/2022 - 8/2/1/UMH813/20/21. Tender Document contained in DMS 1453086. Draft Report is contained in RPT 171321. <b>CORRECTIVE ACTION:</b> Tender to review organisational structure in progress.  <b>ANNUAL ACHIEVEMENT:</b> Target met.
1.13	4.1.1	Delivering of an occupational health care service to employees of the municipality.	a) Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution b) A logged register for each day including employee numbers visited the health care centre be provided	100% of Occupational Health Care Services provided to employees up to 30 Jun 2021	100% attendance to all employees visiting the clinic	100% attendance to employees who visited the Clinic. (Total of 835 employees) RPT 169559	N/A	100% attendance to all employees visiting the clinic	Target met 100% Attendance to all employees who visited the Occupational Clinic POE report on RPT 169980	Not Applicable	100% attendance to all employees visiting the clinic	Target met: achieved 100% we saw 1009 employees . Details of the visits to the Occupational Clinic may be viewed on the quarterly report RPT 170220		100% attendance to all employees visiting the clinic	Target met: 100% - 1290 employees seen as per RPT 171075. <b>CORRECTIVE ACTION:</b> NONE  <b>ANNUAL ACHIEVEMENT:</b> Target met.
2.14	4.1.1.3	Implementation of EAP programs that promote and support health and well-being of employees	Number of EAP programmes implemented	Implementation of 4 EAP programmes that promote and support health and well-being of employees up to 30 Jun 2021	1 EAP programme	Target partially met: The programmes could not materialised due to Covid 19 transmission concerns and lockdown regulations	N/A	1 EAP programme	Target Met: 16 Day's of Activism against gender based violence session conducted on 10 December 2020 Reference: EAP section quarterlyreport RPT 170116	No Corrective Measure required.	1 EAP programme	Target Met: One (1) Spiritual programme (Annual Prayer) conducted on the 30th of March 2021 . Reference: EAP section quarterly report RPT 170712		1 EAP programme	Target Met: Two (2) EAP Programmes conducted (Stress Management Workshop and Alcohol and Drug Awareness Campaign). Information contained in RPT 171292. <b>CORRECTIVE ACTION:</b> NONE  <b>ANNUAL ACHIEVEMENT:</b> Target met. 4 Programmes were held in the Financial Year.
Sign off by DMM:															
Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.															
Signed by the DMM:															
Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
1,1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Target only partly achieved regarding findings in respect of Upgrade/Construction of Sports Facilities as well as halls/museum/library/creche upgrades due to severe delays as a result of the National Lockdown and delay in confirmation of roll over funding from 2019/2020.	Tenders will be advertised as soon as the Roll Over Request for Capital Projects are finalised at the beginning of October 2020.	80% Resolution of Internal Audit findings for Quarter 1 20/21	Target met Audit Findings for Q1 attended to. See DMS 1436937 Follow up review will commence on 18 January 2021	Not applicable	80% Resolution of Internal Audit findings for Quarter 2 20/21	Target Achieved. All Audit Findings resolved in Quarter 2. Findings Resolved include: 1) Traffic Section (Absence of SOP Manuals and Traffic Management Plan as well as findings regarding Fines, Penalties and Forfeits). 2) Update of Strategy i.r.o the provision of Beach facilities (Submission of Corrective Actions available on DMS 1457883)		80% Resolution of Internal Audit findings for Quarter 3 20/21	<b>Q4 Target achieved.</b> 100% Processing of all findings in respect of Revenue Collection and risks identified, by Internal Audit, within ComServ acknowledged and corrective measures implemented and ongoing.  See DMS1457442 : Departmental Management Response to Final IA report.  <b>ANNUAL TARGET : Achieved. 100% resolution of Internal Audit Findings across 4 Quarters. (DMS 1436937, 1457883 and 1457442)</b>
1,2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	No Issues for Community Services Department listed in the 2018/2019 AG Action Plan.	N/A	No target	No target for Quarter 2	Not applicable	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	No resolution of findings during the 3rd Quarter could be initiated, the 2019/2020 AG Audit Findings were finalised and released during the last week in March 2020. The Action Plan related to AG findings for the 2019/2020 financial year is currently being compiled and will be released for action by Departments by the Finance Manager Assets.  Resolution on Findings will be actioned as soon as the AG Action Plan is finalised and released during the 4th Quarter.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	<b>Quarter 4</b> No Audit findings listed on AG Action Plan for resolution by Community Services. (AG Action Plan Available on DMS 1457436).  <b>ANNUAL TARGET : No Findings listed on both 2018/19 and 2019/2020 AG Action Plans for resolution by Community Services during this financial year. (See DMS 1457436 for AG Action Plan)</b>
1,3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department up to 30 Jun 2021	100% processing of issues	No Issues for Community Services Department during the first quarter as no Sukuma Sakhe meeting took place during the period 1 July to 30 September 2020.	N/A	100% processing of issues	No issues for Community Services Department to attend to. The meeting scheduled for 8 December was cancelled.	Not applicable	100% processing of issues	No issues for Community Services Department. Next OSS and LIT Meeting scheduled for 13 April 2021		100% processing of issues	<b>Quarter 4:</b> No issues raised requiring action by Community Services Minutes of meetings available on DMS 1465229 and 1466052.  <b>2 Trolley bins delivered to OSS beneficiaries residing in Aquadene.</b>  ANNUAL TARGET: No issues raised for Community Services to attend to during the year, however, the following OSS initiatives were implemented during the year: 1. Economic Activity Initiatives: Provision of jobs through the appointment of EPWP workers and providing 59 EPWP workers to permanent positions within the Department. 2. Environmental Protection and provision of food: 3370.89 hectares cleared of Alien vegetation and a total of 719 Trees planted during this year of which 202 were Citrus Food trees. Covid 19 Relief Food parcels distributed by Disaster Management to communities in need. 3. Integration of Government/Community partnerships: The City of uMhlatuze has a partnership with various stakeholders includes amongst others Governmental departments, local industries, and NPOs that are contributing with donating trees and voluntarily planting trees. The stakeholders include the Department of Forestry and Fisheries, Sympetris Project, Mond Forestry. The Community members and schools who are recipients of donated trees play a crucial role in nurturing planted trees in the households. The COU has established Material Recovery Facilities, ie Recycling Centres, to further assist with job creation in the recycling field. Each MRF accommodates local recyclers from their own backyards to sort recyclables for their own financial benefit.
1,4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target Achieved. Batho Pele programme of action plan finalised. DMS 1374552	N/A	40% Implementation	Target met Batho Pele programme as contained in DMS 1374552 has been implemented and is ongoing.	Not applicable	60% Implementation	Target Achieved. 80% implementation of Batho Pele programme as contained in DMS 1374552 that is ongoing. Currently awaiting the rollout of new Batho Pele Campaign by Communications Department which will be communicated to all sections within Community Services. (Communication in this regard recorded in DMS 1457884)		80% Implementation	<b>Q4 Target Achieved.</b> (100%) 1313 of Q4 planned Training Presentations to various sections within Community Services Completed. In the absence of formal posters for distribution to sections, a Summary of Batho Pele principles was distributed to all sections within ComServ for placement on all notice boards. (DMS 142569). Presentations conducted at Parks Depot (Empangeni & Esikhaleni), Cemetery (Esikhaleni), Security (Reception at Civic Centre), Security Section, Traffic Licensing, Waste Management Depot, Swimming Pools (Ashoreum & Meerensee) and Traffic Operations (3 Group sessions). Copies of Attendance Registers available on DMS 1476333.  ANNUAL TARGET: Target met and exceeded. Development and Implementation of Departmental Batho Pele Program within achieved.
1,5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	Target not achieved. Review of the 2020/2021 Risk Register has not been finalised.	A session with the Executive Management has been scheduled to be held in October 2020, to review 2020/2021 Strategic Risk Register.	70% completion of Further Action Plans per quarter	Awaiting finalisation of review of the 2020/2021 Risk Register in order to address further action plans.	Further action plans will be put into place as soon as the review of the Risk Register has been finalised for Community Services.	70% completion of Further Action Plans per quarter	No outstanding Further Action Plans for Community Services for the 2nd Quarter to complete during the 3rd Quarter. Strategic Risk Register Available on DMS 1445052. Executive Summary Report on achievements by CRO available on RPT 169870 (Served before Enterprise Risk Management Committee on 29 March 2021).		70% completion of Further Action Plans per quarter	<b>4th Quarterly Target Met.</b> 100% attendance and completion of Risk Action Plan updated for matters relating to Community Services. (in finalisation of Tariffs for Parks and Traffic Sections) Update send to Risk Office contained in DMS 1475414  <b>Annual Target: 100% of target Met. Quarterly reporting on action plans reflected in RPT 169869, RPT 169870, RPT 169871 and DMS 1475414</b>
KPA: BASIC SERVICE DELIVERY															
2,1	2.1.1.4	Waste Management and Cleansing Promote waste minimisation, reuse, recycling and recovery of waste	Evidence of waste collected for 2020/2021 financial year with calculations to support re-cycling figures Basis of calculation with evidence of recycling	25% recycling of total waste collected quarterly up to 30 Jun 2021.	25% recycling of total waste collected in 1st quarter	Target not achieved. 23.72% was achieved in the quarter. Refer to report RPT169719 Recycling Quantities DMS 1424006 Calculations DMS 1424004	Introduction of kerb recycling to more suburbs will increase recycling rate	25% recycling of total waste collected in 2nd quarter	Target achieved and exceeded 26.72% was achieved in the quarter. Recycling Quantities DMS 1441956 Recycling Calculations DMS 1441964	Introduction of kerb recycling to more suburbs and more support to local waste pickers will increase recycling rate further	25% recycling of total waste collected in 3rd quarter	Target achieved and exceeded. 27.00% was achieved in the quarter. Recycling Quantities: 3 165 759 Tons out of a total of 11 729 840 tons of waste received was recycled. DMS 1457448 Recycling Calculations DMS 1457449		25% recycling of total waste collected in 4th quarter	<b>Q4 Target achieved and exceeded.</b> 27.44% was achieved in the quarter. Recycling Quantities: 3 169 735 tons out of a total of 11 638 720 tons of waste received was recycled DMS 1475252 Recycling Calculations DMS 1475253.  <b>ANNUAL TARGET: Annual target was met and exceeded as annual average of 26.22% was achieved against the annual target of 25%.</b>
2,2	2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	No additional households were serviced this quarter	Skips were purchased and delivered this quarter and will be distributed to the communities next quarter. Further deployment of a team to educate rural communities on proper waste management practices will be conducted from next quarter. Annual target will be met.	800 additional households	Target was met and exceeded. 1 056 additional households were serviced this quarter. Skips were distributed in rural communities DMS 1441960 Calculation of households DMS 1441959	Door to door campaign to register individual households that are receiving waste services in the rural areas is currently impossible due to no EPWP workers in the Waste Management Services unit to carry out the task	800 additional households	Target not achieved. 198 additional households were serviced this quarter. Skips were distributed in rural communities (ie Ward 7 and 33) DMS 1457545  Calculation of households DMS 1475023 Annual target will be achieved. 20 additional skips will be distributed during the 4th quarter which will provide access to waste disposal services for an additional 1 320 Households.	200 additional households	<b>Q4 Target achieved</b> 12 x 5.5m³ skips were distributed. Each of these skips equals 66 trolley bins and therefore provides for 66 households. The total number of households given access to refuse collection therefore equals 792 (i.e. 66 x 3 = 198) 792 additional households were serviced this quarter. Skips were distributed in rural communities DMS 1475023 Calculation of households DMS 1475051  <b>ANNUAL TARGET: Annual target was met and exceeded. A total number of 2 046 additional households were given access to waste removal services against the annual target of 2 000 households. Continual purchase of skips through a three year tender assisted to over achieve the target</b>	
KPA: LOCAL ECONOMIC DEVELOPMENT															
		Traffic and Licensing													

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES															
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	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3.1	3.2.1	To promote a safe road environment and law enforcement by undertaking multi-disciplinary operations	a) Schedule of hours spent on speed enforcement b) Schedule of hours spent on Patrols c) Vehicle and driver fitness exercises d) Road Safety Educational exercises e) warrant of arrest and summons service operations	95% of multi-disciplinary operations executed up to 30 Jun 2021	95% of multi-disciplinary operations executed	a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 365 hrs b) Schedule of hours spent on Patrols = 38 280 c) Vehicle and driver fitness exercises = 23 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0 POE report on RPT 170205	a) Calibration expired during Covid- 19 restrictions (level4 ) and due to economic sectors that were closed machines could not be calibrated; Contact with motorists also needed to be limited due to the threat of Covid- 19. A shopping cart was generated. Purchase order is yet to be provided by SCM. The matter will be taken up with SCM next week. Technical problems with camera equipment taking long to be fixed by service provider technician and COVVVD 19 restrictions; (d) Due to the threat of COVID -19 gatherings were prohibited. These could not be planned during the peak of COVID- 19 infections. (e) These roadblocks are dependent on the use of ANPR system. The Bus has not been availed during this period.	95% of multi-disciplinary operations executed	Target not met a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 325 hrs b) Schedule of hours spent on Patrols = 4956 c) Vehicle and driver fitness exercises = 65 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0	a) Calibration expired during Covid- 19 restrictions (level4 ) and due to economic sectors that were closed machines could not be calibrated; Contact with motorists also needed to be limited due to the threat of Covid- 19. A shopping cart was generated. Purchase order is yet to be provided by SCM. The matter will be taken up with SCM. (d) Due to the threat of COVID -19 Due to safety measures that had to be implemented in schools to curb the rise of covid -19 infections, road safety exercises could not take place (e) These roadblocks are dependent on the use of ANPR system. The Bus has not been availed during this period.	95% of multi-disciplinary operations executed	Target not achieved. a) Schedule of hours spent on speed enforcement Manual Speed: 0 hrs Camera speed enforcement = 245 hrs b) Schedule of hours spent on Patrols = 31 395 hrs c) Vehicle and driver fitness exercises = 35 d) Road Safety Educational exercises - 0 e) warrant of arrest and summons service operations = 0 a) The Calibration certificate of the Prolaser (Manual Speed-Capturing Equipment) expired when economic sectors were closed due to Covid- 19 restrictions SCM required a Sole provider certificate from the service provider. A sole provider certificate was secured and the SCM processes for the calibration equipment are under way. (b) With increasing OF Covid 19 cases, and the December, January 2021 peak of the Covid 19, vehicle driver fitness and other direct driver engagements was down scaled and the indirect activities increased. An increase and sustainable issue of PPE were implemented. (c)Due to Covid 19 precautions, officers were not allow to engage safety education exercises on school premises. (d) Road safety exercises could not take place due to Disaster Management Regulations and the risks posed by the COVID-19 pandemic. (e) No ANPR system was available to facilitate warrant roadblocks and service of summonses Engagements with the service provider to release the ANPR equipment has been communicated.	95% of multi-disciplinary operations executed	Q4 Target partially met a) Schedule of hours spent on speed enforcement Manual Speed: 6 hrs Camera speed enforcement = 143 hrs b) Schedule of hours spent on Patrols = 24 766 hrs c) Vehicle and driver fitness exercises = 60 d) Road Safety Educational exercises =0 (Not possible due to Covid 19 Regulation Restrictions. e) warrant of arrest and summons service operations = 0 (Not possible due to Covid 19 Regulation Restrictions) POE: DMS 1475845 Quarterly Report - RPT 171301  ANNUAL TARGET PARTLY MET. TOTAL FIGURES: a) Schedule of hours spent on speed enforcement Manual Speed: 6 hrs Camera speed enforcement = 1 078 hrs b) Schedule of hours spent on Patrols = 99 397 hrs c) Vehicle and driver fitness exercises = 183 d) Road Safety Educational exercises =0 (Not possible due to Covid 19 Regulation Restrictions) e) warrant of arrest and summons service operations = 0 (Not possible due to Covid 19 Regulation Restrictions)  Corrective Action: a) The calibrated equipment returned from the Manufacturer early June 2021. The Prolaser, tripod and battery pack was damaged in a accident. (c) The work force of traffic officers was reduced to half a complement in response to the spread of COVID-19 infections. (d) Road safety exercises could not take place due to Disaster Management Regulations and the risks posed by the COVID-19 pandemic. Access to schools are restricted (e) No ANPR system was available to facilitate warrant roadblocks	
3.2	3.2.1	To facilitate Motor Vehicle and Driver Lincensing and Registration	a) Summary report from e-nats system b) logged register of each customer and service provided	100% compliance to Department of Transport operations guideline during Covid 19 up to 30 Jun 2021	100% compliance to Department of Transport operations guideline	Target met. 100% compliance to DLTC operations guideline. DMS 1425024	N/A	100% compliance to Department of Transport operations guideline	Target met. 100% compliance to DLTC operations guideline.	Not applicable	100% compliance to Department of Transport operations guideline	Target Achieved. 100% Compliance to DOT operation guideline. Transactions processed during the 3rd quarter includes the following: Learners Licence Applications: 1560 Learners Licences Issued: 535 Duplicate Learners Licences Issued: 51 Learner Licence Classes Conducted : 161 (attended by 966 learners) Temporary Drivers Licences Issued: 515 PRDP Applications Processed: 542 RDP's Issued: 417	100% compliance to Department of Transport operations guideline	Q4 Target achieved. 100% Compliance to DLTC operations guideline. Learners Licence Applications: 1394 Learners Licences Issued: 601 Duplicate Learners Licences Issued: 27 Learner Licence Classes Conducted : 183 Temporary Drivers Licences Issued: 534 PRDP Applications Processed: 678 RDP's Issued: 674  ANNUAL TARGET: Achieved. 100% Compliance to DOT operation guideline across 4 quarters. Customer Surveys : Total Surveys completed: 90 resulting in the following ratings: Poor = 6 , Satisfactory = 16 Excellent = 68 DMS 1477244 & 1477261	
Sign off by Manager/Head of Section: Date:															
		Emergency Services													
3.3	3.2.2	To conduct inspections at potentially hazardous business premises	Register of business inspected Completed and signed inspection reports by officers confirming inspections Register of Fire and Rescue services provided	95% Fire and Rescue services up to 30 Jun 2021	95% of Fire Rescue services	Target rpartially achieved. 268 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1422635, DMS 1422637, DMS 1422638, DMS 1423003 and DMS 1423004. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 169747.	Target was not achieved due to one of the Fire Prevention Officer's retiring at the end of January 2020. The vacant position needs to be filled as a matter of urgency to ensure that in future the performance target is met.	95% of Fire Rescue services	Target not achieved. 300 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1439890, DMS 1439891, DMS 1439892, DMS 1429644, DMS 1437237 and DMS 1441270. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT.	Target was not achieved due to one of the Fire Prevention Officer's retiring at the end of January 2020. The vacant position has been filled from the 1 January 2021 and therefore in future the performance target should be met.	95% of Fire Rescue services	Target achieved and exceeded. 510 Prevention inspections were carried out (Target for Quarter was 500). List of premises inspected can be found on: DMS 1446096, DMS 1446097, DMS 1446098, DMS 1456703, DMS 1456704 and DMS 1456707. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 170718.	95% of Fire Rescue services	Q4 Target achieved. 308 Fire Prevention inspections were conducted against a quarterly target of 500. (101.2%). List of premises inspected can be found on: DMS 1468563, DMS 1468564, DMS 1468565, DMS 1473940, DMS 1473943 and DMS 1474141. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 171283.  ANNUAL TARGET: Not achieved. A total of 1584 inspections against an annual target of 2000 conducted which represents 79.2% (Due to Covid Regulation Restrictions during the first two quarters it was not possible to conduct any inspections which affected the annual Target Achievement. Targets were over achieved for both D1 and 4 urban regulations allowed for	
3.4	3.2.2	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min– 40min) for structural firefighting incidents	a) ESS report b) Quarterly report	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for structural firefighting incidents up to 30 Jun 2021	100% compliance within the attendance time	Target achieved. 100% Attendance to all fire incidents. 241 Fire incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 169748.	N/A	100% compliance within the attendance time	Target met 100% Attendance to all fire incidents. 148 Fire incidents were responded to. Operational Monthly Reports can be found on: DMS 1441824, DMS 1441825 and DMS 1441826. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT.	Not Applicable	100% compliance within the attendance time	Target Achieved. 100% Attendance to all fire incidents within specified response times. 117 Fire incidents were responded to within the following average response times: Rural Fires (10 to 15 minutes), Urban Fires (10 to 15 minutes), Commercial Area Incidents (5 to 15 Minutes) and Industrial Area Incidents ( 5 to 15 Minutes). Operational Monthly Reports can be found on: DMS 1456338, DMS 1456339 and DMS 1457108. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 170720.	100% compliance within the attendance time	Target achieved. 100% Attendance to all fire incidents within required attendance time. 123 Fire incidents reported were responded to within the following average response times: Rural Fires (10 to 15 minutes), Urban Fires (10 to 15 minutes), Commercial Area Incidents (5 to 15 Minutes) and Industrial Area Incidents ( 5 to 15 Minutes). Operational Monthly Reports can be found on: DMS 1473741, DMS 1473798 and DMS 1474825. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171281.  ANNUAL TARGET: ACHIEVED AND EXCEEDED. 100% response to Fire Incidents (629) within the required response/attendance times.	
3.5	3.2.2	Percentage compliance with the required attendance time to accidents	a) ESS report b) Quarterly report	100% within the attendance time to accidents up to 30 Jun 2021	100% of Fire Rescue services	Target Achieved. 100% Attendance to all rescue incidents. 74 Rescue incidents were responded to. Operational Monthly Reports can be found on: DMS 1422620, DMS 1422621 and DMS 1423400. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 169748.	N/A	100% of Fire Rescue services	Target met 100% Attendance to all rescue incidents. 88 Rescue incidents were responded to. Operational Monthly Reports can be found on: DMS 1441824, DMS 1441825 and DMS 1441826. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT.	Not Applicable	100% of Fire Rescue services	Target Achieved. 100% Attendance to all rescue incidents within specified response time. 61 Rescue incidents were responded to within the following average response times: Rural Areas (within 5 to 15 minutes), Urban Rescue Incidents (5 to 15 Minutes), Commercial Rescue Incidents (10 to 15 Minutes) and Industrial Rescue Incidents (5 to 15 Minutes). Operational Monthly Reports can be found on: DMS 1456338, DMS 1456339 and DMS 1457108. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 170720.	100% of Fire Rescue services	Q4 Target Achieved. 100% Attendance to all rescue incidents reported within the required response time.. 107 Rescue incidents reported were responded to. Average response times: Rural Areas (within 5 to 15 minutes), Urban Rescue Incidents (5 to 15 Minutes), Commercial Rescue Incidents (10 to 15 Minutes) and Industrial Rescue Incidents (5 to 15 Minutes). Operational Monthly Reports can be found on: DMS 1473741, DMS 1473798 and DMS 1474825. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171281.  ANNUAL TARGET: ACHIEVED. 100% response to 330 rescue/accidents requests received within the required attendance times.	
Sign off by Manager/Head of Section: Date:															
		Air Quality Management													
3.6	3.3.2	Inspections and compliance to ambient air quality standards	a) Records of awareness campaigns. b) Industrial Inspections.	Inspections and compliance to ambient air quality standards by 30 Jun 2021. 10 awareness campaigns. 65 industrial inspections	2 awareness campaigns 25 industrial inspections	Target not achieved. 0 Awareness campaigns and 3 Industrial Inspections were conducted during this quarter.	More awareness campaigns and industrial inspections to be done in the following quarters	2 awareness campaigns 46 industrial inspections	Target partially met 0 Awareness campaigns 29 industrial inspections	Awareness campaign Not Achieved due to Covid-19 Regulation Restrictions Industrial Inspections - Achieved	2 awareness campaigns 16 industrial inspections	N/A	N/A	4 awareness campaigns 25 industrial inspections	N/A
3.7	3.3.2	Percentage of AQ monitoring stations providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	100% functional AQ monitoring stations up to 30 Jun 2021	100% Air Quality validated data	Target achieved. 100% Air Quality data validated. DMS 1424606 and RPT 169746	N/A	100% Air Quality validated data	Target met 100% Functionality of AQ Station and 100% AQ Data Validated	Not Applicable	100% Air Quality validated data	N/A	N/A	100% Air Quality validated data	N/A

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3.8	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 Jun 2021	90% Air Quality validated data	Target achieved and exceeded – 97.4% Air Quality data validated – DMS 1424606 and RPT 160216	N/A	90% Air Quality validated data	Target met 91.44% AQ Data Validated Report on RPT 170207	Not Applicable	90% Air Quality validated data	N/A	N/A	90% Air Quality validated data	N/A
Sign off by Manager/Head of Section:															
Date:															
		Sport, Recreation and Arts and Culture													
3.9	3.4.1.1	Implementation of sport maintenance programme	a) Maintenance plan b) Progress report on maintenance Plan	80% implementation of sport maintenance plan by 30 Jun 2021	Documentation and finalisation of maintenance plan	Target Met. Maintenance Plans for Sportsfields on DMS 1408105.	N/A	5% implementation of maintenance plan	Target achieved. Total achieved is 54%. Report is on DMS: 1442781 Grass cutting: Out of 48 projects, 28 was achieved (58%). Rehabilitation: out of 4 projects, 4 was achieved (100%). Marking: Out of 48 projects, 15 was achieved (31%), Cleaning: Out of 96 projects, 29 was achieved (29%).	Not applicable	40% implementation of maintenance plan	Target Achieved and exceeded through 63% Overall Implementation of Maintenance Plan. The following achievements were realised against the maintenance plan. Grass Cutting: 38/48 facilities (79% task achievement), Rehabilitation: 1/2 facilities (50% task achievement), Marking: 24/42 facilities (57% task achievement), Cleaning: 63/96 facilities (65% task achievement). Overall Achievement measured against Maintenance Plan: 63% (DMS 1456966)		80% implementation of maintenance plan	Target for Q4 Achieved and exceeded since 90% Overall Implementation of Maintenance Plan was achieved. The following achievements were realised against the maintenance plan. Grass Cutting: 46/48 facilities (96% task achievement), Rehabilitation: 1/1 facilities (100% task achievement), Marking: 35/42 facilities (83% task achievement), Cleaning: 76/96 facilities (79% task achievement). Overall Achievement measured against Maintenance Plan: 90% (DMS 1475370)  ANNUAL TARGET: Achieved and exceeded. 90% average overall implementation of Sport maintenance plan.
Sign off by Manager/Head of Section:															
Date:															
		Horticultural Services (Parks and Cemeteries)													
3.10	3.4.1.2	Preservation of the environment through planting of indigenous trees removal of alien vegetation	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	Planting of 400 indigenous trees to enhance natural environment / vegetation by 30 Jun 2021.	0 trees	Target exceeded due to Arbor week 349 trees has been planted DMS no. 1423356	N/A	50 trees	Target met and exceeded. 54 Trees in total was planted in Ward 7 during the 2nd Quarter. (DMS 1423356)	Not applicable	150 trees	Target Not achieved for tree Planting. 149 Citrus Trees were planted during the 3rd Quarter in Ward7 and RDP Housing in Enseleni. (Evidence available on DMS 1423356 and 1456833). A total of 3 378.09 hectares were cleared of Alien Vegetation (DMS 1454974)  It be noted that the annual target for tree planting (i.e 400) has already been achieved and exceeded by the planting of 552 trees during Q1 to Q3.		20 trees	Q4 Target met and exceeded : 167 trees were planted during this Quarter at various schools within City of uMhlatshuze boundaries, ie Ikal, Lizwe Primary Schools, Port Durnford, DMV and Mpebeni. DMS number 1423356  ANNUAL TARGET: Exceeded. A total of 719 trees planted against the annual target of 400 trees
3.11	3.4.1.2	Grass cutting programme	a) Copy of grass cutting programme b) Quarterly Reports c) Completion documentation	80% quarterly implementation of grass cutting cycle up to 30 June 2021	Documented programme 80% implementation of programme	Target met. 2 cutting cycles completed in a first quarter DMS numbers for grass cutting programme DMS 1423695 and completion work documentation DMS no. 1423780. Quarterly Report available on RPT's 1692234	N/A	80% implementation of programme	Target met: two cutting cycles were completed in second quarter DMS number for grass cutting programme is 1441976 and completion documentation is 1441975 80% of work has been done	Not applicable	80% implementation of programme	100% Grass Cutting Cycle Target Achieved as per program. A total of 5400 hectares of grass cutting completed. Grass Cutting Reports are available on DMS Numbers 1456931, 1457001, 1456933, 1456808, and 1456992. Quarterly Report available on RPT 170693		80% implementation of programme	Q4 Target met : 100% of planned grassed cutting completed. (5 400 hectares) Grass cutting programme is contained in DMS 1476396 and record of Completion DMS 1476397. Quarterly report to Council can be found on RPT 171208.  ANNUAL TARGET: 100% achieved of planned grass cutting cycles. A total of 21 600 hectares cut across 4 quarters.
3.12	3.4.1.2	Implementation of cemetery maintenance programme	a) Copy of compaction test results b) SCM Reports c) Completion documentation	80% implementation of cemetery maintenance plan by 30 Jun 2021	Documentation and finalisation of cemetery maintenance plan	Target not met. Phase one, trial test for both Esikhaleni and Richards Bay Cemeteries was completed during the previous financial year. Tender document has been completed for Phase 2, however, due to a zero budget allocation for 2020 and 2021 the project can not proceed. The total estimated cost for phase two in Richards Bay Cemetery is R6 780 400.00. The total estimated cost for phase two implementation in Esikhaleni Cemetery is R4 269 375.00 Due to zero budget, compaction could not be completed.	Funding to be sourced to proceed with Phase 2 of Cemetery maintenance programme.	5% implementation of maintenance plan	Target not met The initial once off clean up/ maintenance for rural Cemeteries will be conducted as reflecting in RPT 167646. Redirection of funding for the initial clean-up was processed No funding has yet been made available for the Compaction of Esikhaleni and Richards Bay Cemeteries and Implementation of Phase 2 at these Cemeteries are still on hold due to unavailability of Funding.	Funding to be sourced for maintenance to proceed as planned.	40% implementation of maintenance plan	Target achieved. 40% Maintenance completed at Registered Cemeteries as per Cemetery Maintenance plan Cemeteries ( DMS 1449924). The implementation of the Rural Cemetery Maintenance Plan will be presented to Traditional Authorities prior to finalisation. A memorandum has been compiled and submitted to the Traditional Authorities. The full implementation of the Registered Cemetery Maintenance Plan as contained in DMS 1449924 has not been initiated as yet as funds have to be sourced for the total estimated cost for phase two implementation in Richards Bay Cemetery (R6 780 400) and for phase two implementation in Esikhaleni Cemetery (R4 269 375)		80% implementation of maintenance plan	Q4 Target Met: 87.5% achieved in respect of grass cutting and Herbicide control planned for the 4th Quarter. Expansion of Cemeteries in Richards Bay and Esikhaleni did not form part of the planned maintenance plan for Q4 as the projects can only be included when funds becomes available for this aspect of the maintenance plan. Maintenance plan available DMS 1474702 Quarterly reports :RPT NO. 171208 ,171209.  ANNUAL TARGET: Annual target partially met. Maintenance plan developed but not implemented against targets for Q1 and Q2 due to lack of available Capital budget funding for the extension of Esikhaleni and Richards Bay Cemeteries. Overachievements recorded against Targets set for Q3 and Q4 in respect of maintenance.
Sign off by Manager/Head of Section:															
Date:															
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
		Occupational Clinic Services													
4.1	4.1.1	Delivering of an occupational health care service to employees of the municipality.	a) Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution b) A logged register for each day including employee numbers visited the health care centre be provided	100% of Occupational Health Care Services provided to employee up to 30 Jun 2021	100% attendance to all employees visiting the clinic	100% attendance to employees who visited the Clinic-- (Total of 835 employees)- RPT 169559	N/A	100% attendance to all employees visiting the clinic	Target met 100% Attendance to all employees who visited the Occupational Clinic RPE report on RPT 169580	Not Applicable	100% attendance to all employees visiting the clinic	N/A	N/A	100% attendance to all employees visiting the clinic	N/A
Sign off by Manager/Head of Section:															
Date:															
		Departmental Management													
4.2	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	Target partially achieved. Performance plan finalised for HOS. DMS1415695	Compilation of Performance Plans for Managers currently underway. Performance Management Unit requested to assist with the compilation.	First quarter performance review of Managers by 31 December 2020	Target not met Performance Plans for Managers Finalisation severely delayed - not yet finalised..	A meeting with the Performance Management Unit has been called and will be take place during the 3rd Quarter in order to finalise all Performance Plans for Managers.	Second quarter performance review of Managers by 31 March 2021	Performance Plans for all Managers (7 in total) were completed and signed on 10 and 18 March 2021. HOS Performance plan was completed and signed by 4 August 2020.		Third quarter performance review of Managers by 30 June 2021	Q4 Target Met. Q3 Performance Assessments for Managers were conducted during the first week of June 2021. (Due to confidentiality of Minutes recorded during evaluations conducted viewing rights are restricted to the following documents: DMS 1472529, 1472527, 1471029, 1469661, and 1469566)  ANNUAL TARGET MET: All Performance Plans for HOS and Managers completed and Evaluation Assessments completed as per target.
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH		CORRECTIVE MEASURE	QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL		TARGET	ACTUAL
5.1	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by the ComS Department	a) Spending report per quarter	80% Capital expenditure by 30 Jun 2021 on approved projects co-ordinated and facilitated by the ComS Department	5% expenditure Evidence of expenditure Project status reports	Target not met. R2 775 035 was spent of the available budget during the 1st Quarter representing a 4% Expenditure of Capital Funding Available to Community Services. (DMS 1421825 and 1406591)	A number of projects are ready for award and appointment of Contractors/Consultants and will proceed as soon as roll over funding is available on SAP.	30% expenditure Evidence of expenditure Project status reports	Target not met 11% Capital Expenditure of the proposed Adjustment Budget for 2020/2021 was achieved as at 31 December 2020. This represents an expenditure of R7 905 290 of the R74 227 200 available to Community Services. A number of Contractor appointments were done during December - See DMS 1439195, 1439195, 1438155,	A Projects Officer was appointed on a temporary basis to follow up and expedite completion of projects.	50% expenditure Evidence of expenditure Project status reports	Target not Achieved. 15% of the available Adjusted Capital Budget was expended. An Adjusted Capital Budget to the amount of R81 397 900 was approved for Community services during the 3rd Quarter. A total amount of R11 977 689 of the available funding was expended by 31 March 2021. DMS 1456092 (Com Serv Update), DMS 1442283 (Budget Office update) and RPT 170731 - Finance Report to Council	All projects listed have commenced and are currently in progress, at Bid Committee stage, or have been awarded and delivery/construction is awaited. A project that will impact dramatically on the expenditure % for the current financial year needs to be highlighted. The kwaDlangezwa Swimming Pool will now be completed with Grant Funding going forward. The remaining balance funded by Council (R10 000 000+) reflected on the current year's budget will be rolled over to the 2021/22 financial year as it has been committed to new projects already approved by Council for 2021/2022 and will therefore not be spent during the current financial year.  Of the total amount of R81 397 900 Capital Budget available to Community services, R74 962 000 represents projects facilitated by PMU, Fleet Management and IT.	80% expenditure Evidence of expenditure Project status reports	Target not Achieved. 34% of the available Adjusted Capital Budget was expended. An Adjusted Capital Budget to the amount of R81 397 900 was approved for Community services during the 3rd Quarter. Based on interim expenditure figures as at 30 June 2021 from the Budget Office, a total amount of R27 862 115 of the available funding was expended by 30 June 2021. DMS 1456092 (Com Serv Update), DMS 1460030 (Budget Office Interim)  ANNUAL TARGET: Not Achieved. 34% Annual Expenditure recorded (Interim percentage based on interim expenditure figures received from the Budget Office) Completion of Non-Technical Projects within the Department: 49% Expenditure (Le R4 922 892 of R 10 011 900 expended) Completion of Technical Projects by Service Departments on behalf of ComS: 31% (Le R22 939 223 of R74 910 000 expended)
Sign off by DMM:															
Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.															
Signed by the DMM:															
Date:															

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
1,1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	Due to the municipality receiving its Audit report late from the AG, a lot of action items were delayed. Wrt Internal audit there has been too many reports issued which currently we working on and due to Covid-19 the volume is just too much. In summary the department did not meet the target however the items are being dealt with.		80% Resolution of Internal Audit findings for Quarter 1 20/21	Due to the municipality receiving its Audit report late from the AG, a lot of action items were delayed. Wrt Internal audit there has been too many reports issued which currently we working on and due to Covid-19 the volume is just too much. In summary the department did not meet the target however the items are being dealt with.		80% Resolution of Internal Audit findings for Quarter 2 20/21	There were no Internal audit findings in Quarter 2.		80% Resolution of Internal Audit findings for Quarter 3 20/21	
1,2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) ComS by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan Submission of Annual Financial Statements for 2018/2019	50% of the findings for Financial Services has been resolved, the balance is implemented on an ongoing basis.		Clean Audit for 2018/2019	The audit opinion for 2018/19 was unqualified with one finding. 2019/2020 audit is still in progress.		Develop Audit Implementation Plan 50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office.	2019/20 audit report was only received in 31 March 2021. Action plan currently being developed to circulated by 30 April 2021.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan relating to Budget and treasury office	7 out of 7 action plan matters under Financial Services have been completed. Action plan contained in DMS 1457436.
1,3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department up to 30 Jun 2021	100% processing of issues	No Financial Services items on OSS.		100% processing of issues	No Financial Services items on OSS.		100% processing of issues	No Financial Services items on OSS.		100% processing of issues	No Financial Services items on OSS.
1,4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.		40% Implementation	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.		60% Implementation	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.		80% Implementation	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.
1,5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	The action plan for the risk register the target has been met, however there is a need to update the register with the new action dates.		70% completion of Further Action Plans per quarter	50% of the findings for Financial Services has been resolved on the audit action plan, the balance is implemented on an ongoing basis.		70% completion of Further Action Plans per quarter	A memorandum with comments to the Further Action Plans and revised due dates was sent to the MM and ERM team (DMS 1460273)		70% completion of Further Action Plans per quarter	A memorandum with comments to the Further Action Plans and revised due dates was sent to the MM and ERM team (DMS 1460273)
Sign off by Manager/Head of Section:															
Date:															
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
2,1	4.1.1	Implementation of Performance appraisal system	Number of performance plans signed	HOS Performance Plans signed and in place by 31 August 2020, and , and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of HOS and Managers reporting direct to DMM in place and signed by 31 August 2020	The target has not been met. However there is a catchup plan in place.		First quarter performance review of Managers by 31 December 2020	The target has not been met. However there is a catchup plan in place.		Second quarter performance review of Managers by 31 March 2021	The target has not been met. However there is a catchup plan in place.		Third quarter performance review of Managers by 30 June 2021	The target has not been met. However there is a catchup plan in place.
Sign off by Manager/Head of Section:															
Date:															
KPA: SOUND FINANCIAL VIABILITY AND MANAGEMENT															
		Expenditure: Budgeting and Reporting													
3,1	5,1	Approval of the 2021/2022 budget by Council in terms of Sec.24 (1) of the MFMA	Copy of item to EXCO Copy of EXCO resolution noting or adopting budget time schedule	Prepare and submit final 2021/2022 budget to Council for approval by 31 May 2021 in terms of Sec.24 (1) of the MFMA	Key deadlines schedule to EXCO before 31 August 2020	CR 14107, Served 26 August 2020 RPT 169422	N/A	No target			Draft budget to Council for approval by 22 March 2021	2021/22 Tabled Budget approved in terms of CR 14528 dated 30/03/2021 (RPT 170495)	Special EXCO and Council moved to 30/03/2021 due to the delay in finalising the Operating Budget figures	Final budget to Council for approval by 30 May 2021	2021/22 Adopted Budget approved in terms of CR 14657 dated 26/05/2021 (RPT 170849)
3,2	5,1	Mid-Year Financial Review or the 2020/2021 budget in terms of S.72 of the MFMA	Copy of 2020/2021 mid-year financial review or adjustments budget & item to Council in terms of the MFMA Copy of Council resolution approving the financial review and/or the adjustments budget	Prepare and submit the Mid-Year Financial Review or the 2019/2020 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2021	No target		N/A	No target			Mid-Year Financial Review by 25 January 2021	Mid-year Review - Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021			
3,3	5,1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA Copy of the resolutions taken by EXCO in respect of the reports submitted.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	Copy of 3 monthly reports to Council	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Copy of 3 monthly reports to Council	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3,4	5,1	Submission of 2019/2020 financial statements to Auditor General by 31 August 2020 and submission of the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Copy of item together with financial statements to Council/Audit committee Copy of C/Res in respect of the financial statements Evidence of submission of AFS to the AG. Copy of item together with financial audit report on 2018/2019 financial year to Council Copy of Council Res	Submit completed 2019/2020 financial statements to Auditor General by 31 August 2020 in line with legislation and submit the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	2019/2020 (AFS) Financial statements	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020		2019/2020 AG Audit report submitted within 30 days of receipt from AG	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020 - AFS submitted to AG on 31/10/2020 - refer to DMS 1429034 for acknowledgement of receipt AG report is therefore only due on 31/01/2021.						



DEPARTMENT OF THE CHIEF FINANCIAL OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3,5	5,1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Copy of AFS Copy of the financial component included in the Annual report	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2020	Submit AFS to the AG by 31 Aug 2020	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extensiongranted to 31/10/2020			In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020 - AFS submitted to AG on 31/10/2020 - refer to DMS 1429034 for acknowledgement of receipt AG report is therefore only due on 31/01/2021.						
3,6	5,1	Submission of the draft SDBIP for 2021/2022 to the Mayor in terms of Section 69 (3) of the MFMA	Copy of item together with SDBIP to Council and resolution Copy of C/Res adopting the Budget Copy of receipt of draft SDBIP by the Mayor.	Prepare and submit the draft SDBIP for 2021/2022 to the Mayor within 14 days after approval of budget by Council.							Ensure draft SDBIP prepared together with the draft 2021/2022 budget and submitted to Exco by 30 April 2021	2021/22 Draft SDBIP included in 2021/22 Tabled Budget approved in terms of CR 14528 dated 30/03/2021 (RPT 170495) as Annexure F to K (DMS 1449640)		Ensure submission of final SDBIP 2021/2022 to Exco by 30 June 2021 and submission to National Treasury and Provincial treasury as legislated	2021/22 SDBIP approved in terms of CR 14740 dated 23/06/2021 (RPT 171068) and DMS 1469380
3,7	5,1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Copy of item together with quarterly financial report to Exco/Council Copy of Promis accounting system figures to support quarterly SDBIP figures	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		Quarterly report	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Quarterly report	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3,8	5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Copy of monthly cash flow statement Copy of creditors age analysis Item to Finance Portfolio committee Copy of item to EXCO/Council Copy of Council resolution	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3,9	5.1.1.4	Ensure cash coverage of two times normal creditors.	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2021	2 Quarterly report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		2 Quarterly report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		2 Quarterly report	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		2 Quarterly report	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3,10	5.2.1.2	Asset Management from Financial component	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2021	Review of Asset Policy by the AFS Section	The asset policy contained in DMS 1346535 was reviewed and approved by Council in 29 May 2019.		Quarterly report	The asset policy contained in DMS 1346535 was reviewed and approved by Council in 29 May 2019. There has been no material changes that required amendment of the policy after last approval.		75% assets verified	The verification software (BAUD) is no longer functioning due to liquidation of service provider (Combined Systems). A new tender is currently underway and will be serving at Bid Specification Committee on 15 April 2021 and once all processes are finalized verification will commence.		100% assets verified	The SCM processes took longer than expected, resulting in the service provider being appointed mid June. Therefore the service provider will only start in August.
Sign off by Manager/Head of Section:															
Date:															
		Revenue													
3,11	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2021	Copy of the revised tariff and rates policies Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021							Draft Budget reflecting Tariffs changes	2021/22 Draft Tariffs included in 2021/22 Tabled Budget approved in terms of CR 14528 dated 30/03/2021 (RPT 170495) as Annexure C (DMS 1430462)		Submit Policies for approval to Council	2021/22 Tariffs included in 2021/22 Adopted Budget approved in terms of CR 14657 dated 26/05/2021 (RPT 170849) as Annexure C (DMS 1461509)
3,12	5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Copy of debtors' age analysis reflecting outstanding debtors by category and by area. Item with supporting docs to the Council Copy of resolution	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	3 monthly outstanding debtors' report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		3 monthly outstanding debtors' report	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT		CORRECTIVE MEASURE	QUARTER ENDING 31 DEC		CORRECTIVE MEASURE	QUARTER ENDING 31 MARCH		CORRECTIVE MEASURE	QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL		TARGET	ACTUAL		TARGET	ACTUAL		TARGET	ACTUAL
3.13	5.1.1.4	Maintain the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council.	Copy of cash collection report reflecting cash collected for each month against the total revenue raised for each month on an incremental basis Item with supporting docs to the Council Copy of resolution	Maintaining the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council 30 Jun 2021	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council Between 14 & 20	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3.14	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA	95% Revenue collection rate as a percentage of billed amount up to 30 Jun 2021	95% collection rate	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		95% collection rate	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		95% collection rate	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		95% collection rate	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
Sign off by Manager/Head of Section:															
Date:															
		Supply Chain Management													
3.15	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Copy of the quarterly SCM report Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy Copy of Council resolution	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2020	Quarterly SCM reports	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly SCM reports	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		Quarterly SCM reports	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Quarterly SCM reports	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3.16	5.2.1.5	Annual stock count for 2019/2020 financial year by 30 August 2020, and quarterly report on stock counts for the 2020/2021 FY	Copy of annual stock count report of 2019/2020 Copy of items to Council Copy of Council resolutions	Annual stock count for 2019/2020 financial year by 30 August 2020, and submit quarterly report on stock counts for the 2019/2020 to Council up to 30 Jun 2021	Annual stock count report for 2019/2020 by 30 August 2020	RPT 169142		Quarter 1 report on stock count for 2020/2021	Stock take was not done in Q1 owing to Covid 19 Regulations		Quarter 2 report on stock count for 2020/2021	Quarter 2 report on stock take is available on DMS 1440963		Quarter 3 report on stock count for 2020/2021	Quarter 2 report on stock take is available on DMS 1457323
3.17	5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Tenders approved by the Bid Adjudication Committee.	Ensure improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2021	16 weeks average	Quarter 1 we awarded 13 tenders and the average turnaround time was 18 weeks		16 weeks	30 Weeks. Due Covid 19 lockdown since March 2020 Bid committees have not been sitting as per the normal trend hence the delay in the turnaround time		16 weeks	20 Weeks - Due Covid 19 lockdown since March 2020 Bid committees have not been sitting as per the normal trend hence the delay in the turnaround time		16 weeks	The average turnaround time for quarter 4 is 189 days, the increase is due to number of tenders validity period extended due to covid19 pandemic lock-down.
Sign off by Manager/Head of Section:															
Date:															
		Financial Management													
3.18	5.1.1.3	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	Copy of the revised Investment and Cash policy Copy of item with revised policy Copy of Council resolution	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021	Report on the policies reviewed in June 2020.	Review of financial management and budget related policies completed for 2020/21 - RPT 168943 2020/21 MTREF adoption CR 13918 dated 27/05/2020		Report progress on number of policies reviewed	Review of financial management and budget related policies completed for 2020/21 - RPT 168943 2020/21 MTREF adoption CR 13918 dated 27/05/2020		Report progress on number of policies reviewed	Review of policies included in 2021/22 Tabled Budget approved in terms of CR 14528 dated 30/03/2021 (RPT 170495) included in Annexure A (DMS 1451170)		Review policies in June for the next financial year	Review of policies included in 2021/22 Adopted Budget approved in terms of CR 14657 dated 26/05/2021 (RPT 170849) included in Annexure A (DMS 1461622)
3.19	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and report in the Annual Financial Statements	Copy of asset register Copy of AFS Copy of item to Council Copy of resolution Copy of submission to the Auditor General Reconciliation of GL to FAR as at 30 June 2020	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2019/2020 financial year) and submit to Council and the Auditor General by 30 Jun 2021	Asset register figures to AG Signed Asset register to Portfolio Committee	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020. The asset register will be submitted to the AG ON 30/10/2020.		Signed Asset register to Portfolio Committee	In terms of MFMA Exemption Notice 43582 (851) dated 05/08/2020 (DMS 1414821) submission of AFS extension granted to 31/10/2020. The asset register submitted to the AG on 30/10/2020.		Signed Asset register to Portfolio Committee Asset register figures in Interim AFS to Audit Committee	The asset register figures for 2019/20 financial year were submitted to audit committee on 29 October 2020. The Interim AFS have not been prepared due to late finalization of the 2019/20 audit.		Reconciled Asset register figures to Audit Committee	The asset register figures for 2020/2021 will be submitted to audit committee with Annual Financial Statements on 27 August 2021.
3.2	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Copy of monthly grant reports on all DORA reportable grants	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2021	3 monthly Grant reports included in Section 71 report	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Jul 2020 RPT 169421 (DMS 1415955 & DMS 1417202) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Aug 2020 RPT 169613 (DMS 1421069 & 1421060) CR 14169 Fin 29/09/2020 Exco 30/09/2020 Council 30/09/2020 Sep 2020 RPT 169822 (DMS 1406591 & 1406591) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Oct 2020 RPT 169932 (DMS 1433815 & DMS 1433816) CR 14298 Fin 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - Council in recess with effect from 10/12/2020. Report will serve in Jan 2021 when Council is back in session. Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	Nov 2020 RPT 170128 (DMS 1421069 & 1421060) - CR 14394 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Jan 2021 RPT 170329 (DMS 1446694 & DMS 1446637) CR 14483 Fin 23/02/2021 Exco 24/02/2021 Council 24/02/2021 Feb 2021 RPT 170494 (DMS 1452168 & DMS 1452170) - CR 14526 Fin 30/03/2021 Exco 30/03/2021 Council 30/03/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		3 monthly Grant reports included in Section 71 report	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Apr 2021 RPT 170918 (DMS 1465364 & DMS 1465365) CR 14660 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 May 2021 RPT 171071 (DMS 1471252 & DMS 1471265) CR 14747 Fin 22/06/2021 Exco 23/06/2021 Council 23/06/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3.21	5.1.1.1	Report on the investment register with details of investment, period, interest rate and term	Copy of register and investments in quarterly financial report to Finance Portfolio Com Copy of Promis accounting system figures to support quarterly investment figures Copy of item to the Council	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report on the investment register with details of investment	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150xx & 1426866) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Quarterly report on the investment register with details of investment	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter



DEPARTMENT OF THE CHIEF FINANCIAL OFFICER															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
3.22	5.1.1.1	Report all loans as part of the quarterly financial reports.	Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com Copy of Promis figures aligned to the loans register to support loan figures in the report Copy of item to the Council	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report of details of all loans	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter		Quarterly report of details of all loans	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter		Quarterly report of details of all loans	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter		Quarterly report of details of all loans	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter
3.23	5.2.1.6	Percentage of Capital Budget on Finance departments' projects.	Copy of SDBIP report with details of all Finance projects as submitted to Exco	Ensure 80% expenditure of Capital Budget on Finance departments' projects by 30 Jun 2021	5% capital budget spend	June 2020 (Interim) - RPT 169219 (DMS 1411044 & DMS 1403322) CR 14093 Fin 28/07/2020 Exco 12/08/2020 Council 26/08/2020 Sep 2020 RPT 169822 (DMS 1426736 & 1406591) In progress - to be finalised next quarter Capital Budget for FS = R NIL	N/A	15% capital budget spend	Sep 2020 RPT 169822 (DMS 1426736 & 1406591) CR 14296 Fin 27/10/2020 - cancelled 24/11/2020 Exco 09/12/2020 Council 09/12/2020 Dec 2020 RPT 170180 (DMS 1442150 & 1426866) In progress - to be finalised next quarter Capital Budget for FS = R NIL		50% capital budget spend	Dec 2020 RPT 170180 (DMS 1442150 & 1426866) - CR 14395 Fin 22/01/2021 Exco 22/01/2021 Council 22/01/2021 Mar 2021 RPT 170731 (DMS xxxx & DMS 1442283) In progress - to be finalised next quarter Capital Budget for FS = R NIL	15%	80% capital budget spend	Mar 2021 RPT 170731 (DMS 1459697 & DMS 1442283) CR 14659 Fin 25/05/2021 Exco 26/05/2021 Council 26/05/2021 Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) - In progress - to be finalised in the next quarter Capital Budget for FS = R NIL. Actual Expenditure (Grant Capital Funding) = R 398 272 = 100% spent
Sign off by CFO:															
Date:															
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.															
Signed by the CFO:															
Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
1,1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	80% Target met findings resolved for quarter 4 Target met (19/20) see DMS 1413361	N/A	80% Resolution of Internal Audit findings for Quarter 1 20/21	Nil findings for the quarter see DMS 1436927	N/A	80% Resolution of Internal Audit findings for Quarter 2 20/21	80 % Internal Audit were resolved DMS 1436927		80% Resolution of Internal Audit findings for Quarter 3 20/21	80 % Internal Audit were resolved See DMS 1436927
1,2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	0% for the quarter	N/A	No target	Nil for the quarter	N/A	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	0% findings resolved Auditor General final letter was only received in March. Action plan is still to be developed.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	0% findings resolved Auditor General final letter was only received in March. Action plan is still to be developed.
1,3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services department up to 30 Jun 2021	100% processing of issues	0% issues was raised for Electricity	N/A	100% processing of issues	0% issues were raised for Electricity	N/A	100% processing of issues	0% issues were raised for Electricity		100% processing of issues	0% issues were raised for Electricity
1,4	1.1.3	Implementation of Batho Pele Programme of action for theElectrical and Energy Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for EES b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Electrical and Energy Services department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	80% implementation of Batho Pele on DMS1422343 and DMS1422341	N/A	40% Implementation	Target met 40% implemented see DMS 1441888 ,1441894, 1441899 , 1441896,1441901 and 1441903	N/A	60% Implementation	Target met see DMS 1422343		80% Implementation	Target met See DMS 1422343
1,5	1.1.6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.	N/A	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.	N/A	70% completion of Further Action Plans per quarter	100% updated DMS 1365772.		70% completion of Further Action Plans per quarter	100% updated DMS 1365772.
KPA: BASIC SERVICE DELIVERY															
		Electrical Infrastructure Services													
2,1	2.1.1.2	% execution maintenance of electrical distribution network as per approved budget maintenance plan	Quarterly report on maintenance and electrical distribution within 30 days after each quarter ends	85% of maintenance plan per approved budget by 30 Jun 2021	85% Execution of maintenance as per maintenance plan	90.95% Target met see RPT 169617	N/A	85% Execution of maintenance as per maintenance plan	89.80% Target met see RPT 170101	N/A	85% Execution of maintenance as per maintenance plan	Target met 93.3% see RPT 170745		85% Execution of maintenance as per maintenance plan	Target met 99.47% RPT 171186
2,2	2.1.1.2	Number of newdwellings provided with new Electricity connections (Municipal supply) Ref. T2.15	Quarterly report on new dwellings connected within 30 days after each quarter ends	80 additional dwellings provided with electrical supply services by 30 Jun 2021	10 new connections	18 connections see DMS 1425347	N/A	15 new connections	Target not met 4 connections DMS 1441921	Unavailability of material,technical procurement challenges	25 new connections	19 Connections target not met Jan DMS 1451356 Feb DMS 1451359 March 1457447	These were the received connections as walk-in's	30 new connections	32 new connections target achieved (DMS 812526) April 2021 - 11, May 2021 - 18, June 2021 - 3
2,3	2.1.1.2	Non-technical Electricity losses are kept within 8%.	Quarterly statistics report on technical electricity losses on monthly statistics report received in the quarter	Electricity losses are kept within 8% quarterly up to 30 Jun 2021	<8% per quarter	5% Target met see RPT 169721 for the month of July and August .Third month still awaiting for Billing to be finalised by Finance section.	N/A	<8% per quarter	3% Target met see DMS 1441908 for the month of October and November 2020 .Third month still awaiting for Billing to be finalised by Finance section.		<8% per quarter	7% Target met see RPT170730 .		<8% per quarter	5% DMS 1476157 April and May 2021 only until June 2021 bill run in July (DMS to be provided
2,4	2.1.1.2	Restoration of general street lighting faults within 72 hours (excludes lighting installations that have cable faults or stolen equipment)- Ensure that 90% Percentage of general street lighting faults are restored within 72 hours (excluding cable faults or stolen equipment)	Quarterly statistics report on restoration of street light within 30 days after each quarter ends	90% 80% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2021	90% restored within72 hours	43% Target not met RPT 169619 Total works order =30 Total resolved = 13 13/30= 0.43 X 100 = 43%	Target unachieved due to unavailability of materials. Contractor appointed.	90% restored within72 hours	50% Target not met RPT 170202 Total works order =82 Total resolved = 48 48/82= .59 X 100 = 59%	Target unachieved due to unavailability of materials, vehicle failure.	90% 60% restored within72 hours	66% Target met RPT 170628 Total works order= 108 Total resolved = 71 71/108= .66 X 100 = 66%		90% 60% restored within72 hours	RPT 171270 Total works order = 159 Total resolved = 106 159/106= .67 X 100 = 67%
2,5	2.1.1.2	Percentage of unplanned outages that are restored to supply within industry standard timeframes	Quarterly statistics report on number of unplanned outages	85% unplanned outages restored within industry standard timeframe up to 30 Jun 2021	85% unplanned outages restored within industry standard timeframe	100% Target met see RPT 169617	N/A	85% unplanned outages restored within industry standard timeframe	Target met 100% RPT 170101	N/A	85% unplanned outages restored within industry standard timeframe	Target met 97% RPT 170745		85% unplanned outages restored within industry standard timeframe	Target met 100% RPT 171186
2,6	5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Project plans in place Quarterly updated progress on project plans Quarterly contract monitoring reports	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2021	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802	N/A	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802	N/A	Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802		Implementation as per project plans Technical contract monitoring	100% target met on DMS 1403802
Sign off by Manager/Head of Section:															
Date:															
		Fleet Management													
2,7	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2018/2020	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2021	0% of budgeted vehicles delivered	No target Zero % budgeted vehicles delivered to date	N/A	10% of budgeted vehicles delivered	19% target met DMS 1441748	N/A	60% of budgeted vehicles delivered	15% target not met 1458329	x11 Vehicles are being delivered but not paid for at the end of March 2021 .X8 sport vehicles for traffic x2 BMW (traffic) and 1x SUV for Mayor.All invoices are in the process of payment.	100% of budgeted vehicles delivered	Target not met 32% target not met 1476207 Please note 60 % (Invoices received and sent to Supply chain for capturing and processing of payment) has been delivered (Invoices received and sent to Supply chain for capturing and processing of payment) and 40% outstanding. The reason for not meeting the target is due to late delivery of vehicles/plant, although these items where requested early the estimated dates of deliveries varies from end July and August ( 2x items end July and 2 x items end August). Other challenges experienced is a price escalation on Item RT57-03-12-04 where the Supplier did not quote on clamshell and a report RPT 170194 was completed and with DMM for approval, to circulate for signatures and to serve at BAC. RPT 171288 for purchasing of a Fire Truck also had an issue for Price difference as the chassis range TG2 discontinued and the TG3 Range is only available, report is currently with DMM for approval and will circulate for signatures and to serve at BAC .
2,8	2.1.3.1	Ensure fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	85% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs) up to 30 Jun 2021	85% fleet availability	Target met 95.75% fleet availability Refer to DMS1424978	N/A	85% fleet availability	Target met 87.50 % DMS 1441365	N/A	85% fleet availability	Target not met 57.86 % RPT170596	Due to the shortage of material the Department has appointed a person from SCM solely dealing with speeding up the process of delivering the material.	85% fleet availability	Target not met 57.72% DMS 1475901 Approximately 100 vehicles under repairs a decision was taken to outsource most trucks however fury motors has only one mechanic man has a system that has a limit of 200 000 and with cost of col repairs only one truck can be taken at a time .Due to pandemic and rotation of staff also has impacted on the services delivery.
Sign off by Manager/Head of Section:															
Date:															

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES																	
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																	
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC				QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE		TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION																	
3.1	4.1.1	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	Copies of 5 performance plans Minutes of quarterly review of updated plans	5 Performance Plans singed and in place by 31 Jul 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of Managers in place by 31 July 2020	Target met ,5 Performance plans signed on DMS 1425692		First quarter performance review of Managers by 31 December 2020	Target met, 5 Performance plans signed on DMS 1425692		Second quarter performance review of Managers by 31 March 2021	Target met, 5 Performance plans signed on DMS 1425692		Third quarter performance review of Managers by 30 June 2021	Target met, 5 Performance plans signed on DMS 1425692		
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																	
4.1	5.1.1.4	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	Spending report per quarter	Execution of all capital projects (80% expenditure) relating to electricity infrastructure provided for on the Capital Budget (component 5) by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	2% Target not met DMS 1425612	The target was not due invoices that were not paid on time because of payment system. IT and SAP team are busy resolving the problem and invoices will always be paid on time	30% expenditure Evidence of expenditure Project status reports	24% Target not met DMS 1441916	Adjudicated 3yr tenders for MV cables and 132kV supply and delivery will be used used for planned projects and thus push up the expenditure. Waiting for finalization RT57 NT contract for vehicles	60% expenditure Evidence of expenditure Project status reports	39% Target not met DMS	Attached please find the updates for Component 5. For Component 3 correction measures: - Service providers for 132kV network refurbishment has been appointed - SLA 's for streetlights installation has been finalized and appointments of service providers are in process - Delivered fleet is in the process of payment	80% expenditure Evidence of expenditure Project status reports	56% Target not met DMS 1476707 Service providers for 132kV network refurbishment equipment are waiting for delivery of equipment to be delivered during August 2021 - Service provider for streetlight installation has been appointed - 3yr contract tender for MV and LV infrastructure installation has been adjudicated will be used in Empangeni Megahousing, Agudene and MV refurbishment projects - Ordered minisubstations for Empangeni Megahousing project to be delivered by September 2021 - Purchased vehicles has been delivered and payment is process, other vehicles to be delivered during August 2021		
Sign off by DMM:																	
Date:																	
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.																	
Signed by the DMM:																	
Date:																	

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES																
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION																
1,1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	% resolution of Audit findings	80% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2021	80% Resolution of Internal Audit findings for Quarter 4 19/20	TRSCMS - DMS 1425561 ESS - updating in progress. WWS - DMS 1425450 - spreadsheet on internal audit follow up items. This is a working document, where consultation between user department and internal audit colleagues are being held regularly to update the management comments accordingly		80% Resolution of Internal Audit findings for Quarter 1 20/21	WSS - DMS 1425450 : Update in Progress ESS - Nil		80% Resolution of Internal Audit findings for Quarter 2 20/21	ESS -update in progress DMS 1452780 WSS - DMS 1425450 - spreadsheet on internal audit follow up items. This is a working document, where consultation between user department and internal audit colleagues are being held regularly to update the management comments accordingly TRSCMS : DMS 1458599 DMS 1458597		80% Resolution of Internal Audit findings for Quarter 3 20/21	WSS - DMS 1458907	
1,2	1.1.7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	% resolution of Audit findings	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan and 80% resolution for the 2019/2020 AG Action Plan(excluding activities requiring additional budget and accepted Risk) EES by 30 Jun 2021	100% resolution of Auditor General (AG) findings contained on the 2018/2019 AG action plan	TRSCMS - Nil ESS - updating in progress.		No target	WSS - Nil ESS - Nil		50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	0% findings resolved Auditor General final letter was only received in March. Action plan is still to be developed.		80% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	WSS - Nil	
1,3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department up to 30 Jun 2021	100% processing of issues	TRSCMS - Nil WWS - No Sukuma Sakhe Meetings due to Covid Lockdowns Levels.		100% processing of issues	WSS - No Sukuma Sakhe Meetings due to Covid Lockdowns Levels. ESS - Nil		100% processing of issues	No Sukuma Sakhe Meetings due to Covid Lockdowns Levels		100% processing of issues	No Sukuma Sakhe Meetings due to Covid Lockdowns Levels	
1,4	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	a) Copy of finalized Batho Pele programme of action rollout plan for IS b) Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for Infrastructure Services Department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	TRSCMS - Nil		40% Implementation	WSS - Nil ESS - Nil		60% Implementation	ESS - Nil WSS - Nil TRSCMS : Nil		80% Implementation	WSS - Nil	
1,5	1.1.6	Ensure Completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	70% completion of Further Action Plans per quarter up to 30 Jun 2021	70% completion of Further Action Plans per quarter	TRSCMS completed DMS 1415703 ESS - DMS 1424613 updating in progress.		70% completion of Further Action Plans per quarter	WSS - Updating of operational risk register in progress . DMS 1425687. ESS - DMS 1424613 updating in progress.		70% completion of Further Action Plans per quarter	ESS - DMS 1424613 updating in progress. WSS - Updating of operational risk register in progress . DMS 1445124. TRSCMS DMS 1458216		70% completion of Further Action Plans per quarter	WSS RPT 169872	
KPA: BASIC SERVICE DELIVERY																
		WATER AND SANITATION SERVICES														
2,1	2.1.1.1	Number of new water connections meeting minimum standard Ref T 2.3	Quarterly report Works orders issued and signed off	500 additional households with water connection by 30 June 2021	50 water meters	Target exceeded. <b>123 water meters reported as follows:</b> <b>112 Water Meters installed.</b> Refer to DMS 1337901 for details. IR Forms are as follows: July ( 53 ) DMS 1414568 and DMS 1425338 August (48) DMS 1419966 and DMS 1425339 September (11) DMS 1425379 <b>11 water meters installed by contractor (oversight from last year)</b> Correction made to include 11 into previous financial year as result of AG finding by not including it in 2020/2021	N/A	100water meters	204 Water Meters installed. Target exceeded. See DMS 1337901 for details.  <b>IR Forms are as follows:</b> October ( 133 ) DMS 1431539 November ( 68 ) DMS 1438689 December ( 3 ) DMS 1441403	N/A	100 water meters	2 Water meters installed. Quarterly Target not met. See DMS 1337901 for Details.  DMS for IR Forms - DMS 1456905	Most of the connections was for Replacements.  Currently there are no new development taking place in the City, hence we rely on customers physically coming to apply for new connections.	250 water meters	Quarter 4 target Not Met. 26 Water Meters installed. See DMS 1337901 for details. <b>IR Forms are as follows:</b> April ( 11 ) DMS 1465529 and DMS 1471351 May ( 11 ) DMS 1471403 and DMS 1476524 June ( 4 ) DMS 1476524  <b>ANNUAL ACHIEVEMENT</b> Annual achievement of 500 additional households with water connections by 30 June 2021 was not met since only 351 new connections were carried out on 2020/21 financial year.  During 2020/2021 financial year there were no new development takes place within the city, hence we rely on customers physically coming to apply for new connections.	
2,2	2.1.1.3	Number of new sewer connections meeting minimum standard- (Construction of VIP's) Ref T 2.10	Quarterly report Verified Spreadsheet from consultants	200 VIP's constructed by 30 June 2021	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP-Toilets is at BAC Stage. Tender No- 8/24/UMH607/19/20	10 VIP's constructed	0% Achieved. No Contractors on site.	Tender to appoint the Service Provider to assist on construction of VIP-Toilets is at BAC Stage. Tender No- 8/24/UMH607/19/20	100 VIP's constructed			100 VIP's constructed	Department is still awaiting the appointment of contractors, therefore the target on the construction of VIP's was deferred to the 2021/2022 financial year.	
2,3	2.1.4.1	Reduction of water losses Ref T 2. 6	Quarterly Report to Council.	Reduction of water losses by 1% (to 21%) by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	≤22% losses reported	Target met. 22% water losses recorded Refer to DMS 1425582. RPT 169672.	N/A	≤22% losses reported	Target met 20,66% Q2 Refer to RPT 170141 and DMS 1224777. SDBIP DMS 1444191, October - 22%, November - 19%, December - 21%		≤22% losses reported	Target met. 21,33% water losses recorded. Refer to RPT 170640 for details.  January - 24% February - 19% March - 21%		≤21% losses reported	Quarter 4 target Not Achieved 26% water losses recorded. Refer to RPT 171189 for details. April - 33% May - 26% June - 19%  <b>ANNUAL ACHIEVEMENT</b> Average for the year is 24% which is available on DMS 1476617 Under Tab Total balance summary.	
2,4	2.1.1.1	% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	Planned maintenance Plan Signed off job cards Quarterly reports	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2021	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,62 hrs  Refer to RPT 168879.  Northern depot - 5,94 hours. Southern Depot - 4,1 hours Western Depot - 6,82 Hours.	N/A	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,05 hrs  Refer to RPT 170140.  Northern depot - 6,66 hours. Southern Depot - 4,2 hours Western Depot - 4,3 Hours.	N/A	100% restoration within 8Hrs	Target met 100% restoration within 8Hrs Average 5,15 hrs  Refer to RPT 170140.  Northern depot - 6,78 hours. Southern Depot - 4 hours Western Depot - 4,67 Hours.		100% restoration within 8Hrs	Quarter 4 Target met. 100% restoration within 8Hrs Average 5,45 hrs Refer to RPT 171188 Northern depot - 4,96 hours. Southern Depot - 6,4 hours Western Depot - 5 Hours.  <b>ANNUAL ACHIEVEMENT</b> 100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs has been met	
		Scientific Services														
2,5	2.1.1.1	Quality of drinking water complying with the South African national standards at latest SANS 241 Ref T 2.7	Water quality monitoring programme Quarterly Water Quality Reports Integrated Regulatory Information System (IRIS) on a monthly basis.	Ensure quality of drinking water complying with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2021  Reporting reflecting the results received within the reporting period	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Target met. 99,7% compliance. See DMS 1402581 for details.  ( Jun, Jul & Aug )	N/A	Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Target met. 99,9% compliance. See DMS 1402581 for details.  (Sep, Oct & Nov)	N/A	>95% Blue Drop Compliance (Dec, Jan & Feb)	Target met. 99,88% compliance. See DMS 1402581 for details.  (Dec, Jan & Feb)		>95% Blue Drop Compliance (Dec, Jan & Feb)	Quarter 4 Target Achieved. 99,85% compliance. See DMS 1402581 for details.  <b>ANNUAL ACHIEVEMENT</b> The annual target to ensure quality of drinking water complying with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2021 has been met. DMS 1402581 reflect the results received within the reporting period / 2020/2021	

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES															
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE															
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH			QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL
2.6	2.1.1.3	Ensure that the Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard  Wastewater Quality compliance of ≥90% as per Green Drop standard Ref T 2,13	Water quality monitoring programme Quarterly Wastewater Quality Reports Green drop system	Ensure wastewater quality compliance is maintained at ≥90% as per Green Drop standard and report quarterly to 30 Jun 2021	≥90% compliance (Jun, Jul & Aug)	Target not met. 74.84% compliance. See DMS 1402592 for details. (Jun, Jul & Aug)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS	≥90% compliance (Sep, Oct & Nov)	Target not met. 82.10% compliance. See DMS 1402592 for details. (Sep, Oct & Nov)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS 1425696.	≥90% compliance (Dec, Jan & Feb)	75.13% compliance (Dec, Jan & Feb)	Process audit has been done on all WWTW and the department is implementing the findings. See DMS 1425696.	≥90% compliance (Mar, Apr & May)	Quarter 4 Target Achieved. 52.23% compliance. See DMS 1402592 for details.  <b>ANNUAL ACHIEVEMENT</b> Annual Achievement of ≥90% compliance was not met due to Non Conformances in various sewer plants.  <b>CORRECTIVE MEASURE</b> Process audit which is available on DMS 1425696 has been done on all WWTW. The department will source funding on 2021/22 financial year to address plants which has high non conformances.
Sign off by Manager/Head of Section:  Date:															
		TRANSPORT ROADS AND STORMWATER													
2.7	2.1.1.5	Kilometres of paved municipal road which has been resurfaced and sealed as per approved budget T2.27	Urban Roads Quarterly Reports Record of Road Rehabilitation	Ensure rehabilitation of 12.5 km of tarred roads and report quarterly progress up to 30 Jun 2021	3 km Rehabilitated	0 km Rehabilitated RPT 169711 DMS 1172952	Contractor has been appointed for light rehabilitation. Site establishment is July 2020. Contractor is busy repairing the roads failures then apply surface seals thereafter. Contractor requested to bring in additional teams and equipment to expedite	5 km Rehabilitated	0 km Rehabilitated RPT 170139 DMS 1172952	11341M <sup>2</sup> of surface roads has been done in this Quarter. Streets do surface seals in all roads. Contractor promised to bring resources in this coming quarter.	4,5 km Rehabilitated	0km RPT 170600 DMS 1172952	Contractor to resume on site after 19 April 2021 due to payment delays	0 km Rehabilitated	5,29km Road Rehabilitation RPT: 171105 DMS: 1449464, DMS: 1423999, DMS: 1422533  Annual achievement Target not achieved due to Covid-19 National Lock-down delays. Shortage of bitumen in the country and asphalt service provider could not supply in some occasions. Payment delays to the contractor due to SAP issues. More unforeseen repair work was discovered on the subbase of each road had to be completed before the final wearing course is applied.
2.8	2.1.1.5	Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m <sup>2</sup> of repairs to potholes and patching on urban tarred roads) T2.28	Closed works order Quarterly report	80% of reported potholes repaired on paved municipal roads within the standard response time up to 30 Jun 2021	80% of repaired paved municipal roads	77% of repaired paved municipal roads RPT 169711 See DMS 1414644 See DMS 1422533 See DMS 1423999	During stage 3 & 2 of the epidemic period only one third of the staff was allowed work on shift basis and more surface repairs backlog was pending. In this stage level 1 all employees were called to back work fulltime next quarter targets will be met.	80% of repaired paved municipal roads	82.1% of repairs paved municipal roads RPT: 170139 DMS: 1422533 DMS: 1423999 DMS: 1441486	N/A	80% of repaired paved municipal roads	89.88% 52 potholes reported 47 potholes repaired RPT 170600 DMS 1441486 DMS 1422533 DMS 1423999	85.13% of repaired paved municipal roads RPT: 171105 See DMS 1414644, DMS 1422533, DMS 1423999  Annual achievement 83.53% Target is achieved. Additional action Appoint small contractors to assist with backlog and cover more complaints for potholes repairs	80% of repaired paved municipal roads	85.13% of repaired paved municipal roads RPT: 171105 See DMS 1414644, DMS 1422533, DMS 1423999  Annual achievement 83.53% Target is achieved. Additional action Appoint small contractors to assist with backlog and cover more complaints for potholes repairs
2.9	2.1.1.5	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) T2.26	Transportation Planning Quarterly Reports Record of Road Rehabilitation	Upgrade of 18,985 km rural gravel road to surfaced road as approved per projects plans by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	5,747 km roads upgraded	0km RPT 169726 DMS 1172952	Inspected housing development - roads, wait for contractor to complete snaglist. RR Projects on hold with Consultants Historic Appointments. Wait for NT. Motivation submitted to National Treasury.	2,869 km roads upgraded	1,322KMmzingzi rd DMS: 1441252 RPT: 170200	Not IS project, we take over completed projects from the Departments or Private companies.	5,700 km roads upgraded	4,424 km RPT 170714 DMS 1449708		4,669 km roads upgraded	6,506 km RPT 171322 DMS: 1467013, DMS: 1475281,  Annual Achievement 12,252 km + (3,89 km - Sustainable Roads) = 16,142km of 18.9km  Comment / Corrective measure Rural roads projects were on hold. Section report on housing developments and have no control on progress.
2.10	2.1.1.5	600 km of rural gravel roads - maintenance (grading-blading) as approved per projects plans Kilometres of gravel roads maintained (Both regreveling and grading) T2.25	Rural Roads Quarterly Reports Rural Roads Depot Quarterly Reports	600 km of rural gravel roads be maintained (grading blading)	150 kms rural gravel roads maintained	Grading 54.27km Graveling 39.93km RPT: 170226 DMS 778909	Additional budget required for plant hire to assist with grading.	150 kms rural gravel roads maintained	Grading 51.93km Gravel 15,21km RPT: 170226 DMS: 778909	Additional budget required for material and plant hire to assist with Gravel and Grading.	150 kms rural gravel roads maintained	79.07km Grading 5.67km Graveling RPT 170769 DMS 778909	Additional funds required to hire plant.	150 kms rural gravel roads maintained	91.02 km achieved 63.21 km grading 27.81 km gravel RPT: 171347, DMS: 778909  Annual Achievement 337.10km completed against the target of 600km Plant breakdown & Covid lockdown. Insufficient Funding to hire plant. Delay to get hired plant in time.  Corrective action Additional funds for plant hire during breakdown.
2.11	2.1.1.5	Kilometres of Stormwater open drains maintained Ref T 2.30	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure planned maintenance of 20 km storm water open drains by 30 Jun 2021	5km Stormwater open drains maintained	138 m Stormwater open drains maintained See RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	5 km Stormwater open drains maintained	3,033km of S/V Drains RPT: 170206 DMS: 1422533 DMS: 1423999 DMS: 1441486		5 km Stormwater open drains maintained	100m +M2RPT 170 DMS 1422533 DMS 1423999 DMS 1447168	No capacity exists currently with planned maintenance. This will be addressed by outsourcing these operations by means of annual contracts - both for labour and plant and machinery - hopefully by the 1st quarter of 2021/2022 this will be in effect	5 km Stormwater open drains maintained	0,657km Stormwater Open Maintained RPT: 171311 DMS: 1449464, DMS: 1423999, DMS: 1422533  Annual achievement not achieved 3,928km of 20km Reason for non-achievement due to No maintenance contractors, No plant (machinery to assist with clearing). Staff on rotation. Corrective Action: Maintenance contractors in progress, hiring of EPWP workers to assist. Awaiting plant hire tender to be finalised.
2.12	2.1.1.5	Number of manholes maintained (Incl kerb inlets) Ref T 2.31	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Maintenance of 600 manhole covers (incl. kerb inlets) by 30 Jun 2021	150 manhole covers maintained	235 manhole covers maintained RPT 169737 See DMS 1414644 See DMS 1422533 See DMS 1423999	No planned maintenance project in place. Limited internal resources are being utilised for unplanned emergency works Procurement commenced to outsource maintenance work	150 manhole covers maintained	144 Manholes maintained RPT: 170206 DMS: 1422533 DMS: 1423999 DMS: 1441486		150 manhole covers maintained	114 man hole covers maintained RPT 170748 DMS 1422533 DMS 1423999 DMS 1447168  Annual Achievement 793 of 600 manholes achieved Over-achieved due to number of manhole covers replaced which does not require excess planned maintenance resources.	No capacity exists currently with planned maintenance. This will be addressed by outsourcing these operations by means of annual contracts - both for labour and plant and machinery - hopefully by the 1st quarter of 2021/2022 this will be in effect	150 manhole covers maintained	300 Manholes maintained RPT: 171311 DMS: 1449464, DMS: 14233999, DMS: 1422533  Annual Achievement 793 of 600 manholes achieved Over-achieved due to number of manhole covers replaced which does not require excess planned maintenance resources.
2.13	2.1.1.5	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	Railway Sidings Quarterly Reports Railway Sidings Contractors & Consultants Monthly Inspection Reports	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2021	3 Inspections	3 Inspections RPT 169712 DMS 1423886 DMS 1423886 DMS 1423887	N/A	3 Inspections	RPT: 170138 3 Inspections RPT: 170139 DMS: 1441678 DMS: 1441683		3 Inspections	3 Inspections RPT 170598 DMS 1457250, DMS 1457249, DMS 1457246		3 Inspections	0 Inspections RPT: 171104  <b>Annual Achievement</b> The annual target of 12 monthly inspections to carried out, only 9 was done due to the Contractor who was liquidated due to cashflow problems that the company experiencing since June 2020 and it was closed down in April 2021. Memo dated 25 June 2021 was sent and approved by the Accounting Officer deviation process is underway to appoint new contractor. DMS 1477155.

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES																
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE																
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT			QUARTER ENDING 31 DEC			QUARTER ENDING 31 MARCH				QUARTER ENDING 30 JUNE	
					TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	CORRECTIVE MEASURE	TARGET	ACTUAL	
2.14	2.1.1.5	Maintenance of findings resulting from monthly inspections by the 30 June 2021. T 2.32	a.) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	100% maintenance of findings resulting from monthly inspections by up to 30 Jun 2021	100% maintained	100% maintained RPT 169712 DMS 1423885 DMS 1423886 DMS 1423887	N/A	100% maintained	100% maintained RPT: 170139 DMS: 1441678 DMS: 1441683		100% maintained	100% maintained RPT: 170798 DMS: 1457250 DMS: 1457249 DMS: 1457246		100% maintained	0% RPT: 171104  <b>Annual Achievement</b> The annual target of 12 monthly inspections to carried out, only 9 was done due to the Contractor who was liquidated due to cashflow problems that the company experiencing since June 2020 and it was closed down in April 2021. Memo dated 25 June 2021 was sent and approved by the Accounting Officer deviation process is underway to appoint new contractor. DMS 1477155	
2.15	2.1.1.7	Construction of Pedestrian Bridges T2.29	a) Completion Certificate	1 pedestrian bridges constructed by 30 Jun 2021	0 pedestrian bridge	0 bridges constructed. RPT 169737	N/A	0 pedestrian bridge	DMS: 1441681		1 pedestrian bridge	0 pedestrian bridge RPT 170748	Awaiting the commencement of the new Pedestrian bridges	0 pedestrian bridge	0 Tender still underway RPT: 170915	
Sign off by Manager/Head of Section:																
Date:																
		ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management														
2.16	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector	a) Report by Sector Infrastructure Calculation	50% Health index by the 30 Jun 2021 (Water, Roads and Electricity)	35% Health index	Infrastructure Health Portfolio is at 44%. See DMS 1425708 for the detail per asset class.	N/A	35% Health index	Infrastructure health Portfolio is at 44%. See DMS 1425708 for the details per asset class.	N/A	40% Health index	Infrastructure health Portfolio is at 44%. See DMS 1425708 for the details per asset class.		50% Health index	Infrastructure health Portfolio is at 50%. See DMS 1425708 for the details per asset class.	
2.17	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Quarterly report to council	Ensure contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 169783 for details.	N/A	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 170229 for details.	N/A	Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 170692 for details.		Implementation as per project plans Technical contract monitoring	Contract monitoring in place. See RPT 171323 for details.	
Sign off by Manager/Head of Section:																
Date:																
		Building and Structures														
2.18	2.1.1.7	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	Quarterly reports	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation and report quarterly progress up to 30 Jun 2021	Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place. Report details in progress. Awaiting RPT no.		Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place. RPT 170244 in progress.		Quarterly Report on maintenance completed against maintenance plan and budget	Planned maintenance in place. Report in progress. Awaiting RPT no.		Quarterly Report on maintenance completed against maintenance plan and budget	Target achieved 50% of Planned maintenance projects complete against the planned maintenance plan Report available on RPT 171150 in progress. 15 Projects Overall - 6 completed - 3 canceled - 6 ongoing	
Sign off by Manager/Head of Section:																
Date:																
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION																
3.1	4.1.1	Implementation of Performance appraisal system	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	3 Performance Plans signed and in place by 31 August 2020, and 3 Quarterly reviews of Managers performance up to 30 June 2021	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2020	TRSCMS DMS 1425661 ESS Performance Appraisal for the Q4 - DMS 1371710		First quarter performance review of Managers by 31 December 2020	In progress		Second quarter performance review of Managers by 31 March 2021			Third quarter performance review of Managers by 30 June 2021	ESS Performance Appraisal for the Q3- DMS 1462429	
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT																
4.1	5.1.1	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	Quarterly report to council	80% execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	TRSCMS 0% SDBIP DMS 1423091 ESS 4% of budget spent. Component 5 DMS 1423690 and RPT 169689 for details.	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure Evidence of expenditure Project status reports	WSS 30% DMS 1441939. ESS - 12% of budget spent. See Component 5 DMS 1441083 and RPT 170153 for details.	Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	50% expenditure Evidence of expenditure Project status reports	ESS - 28% of budget spent. See Component 5 DMS 1457109 and RPT 170686 for details. WSS - 42% of budget spent. See Component 5 DMS 1456831. TRSCMS: 15% RPT 170740 DMS 1457262		80% expenditure Evidence of expenditure Project status reports	WSS - 67% of budget spent. See Component 5 DMS 1476758. ESS - 71 % of budget spent. See Component 5 DMS 1476521 and RPT 171355 for details.	
4.2	5.1.1	Effective implementation and spending on M&G IUDG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on M&G IUDG funding by the 30 Jun 2021	5% expenditure	ESS - 3.12% spent of allocation R 161 955 000. Actual spent R 5 5057 149.43	TRSCMS - Motivation sent to National Treasury regarding historical appointments of Consultants. ESS - Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	30% expenditure	9.85 % spent of the allocation. Actual spent R 15 967 645.55	Low spending due to lockdown and covid 19. Contractors suspending work due to non payment.	60% expenditure	27 % spent of the allocation.		100% expenditure	101.86% spent of allocation.	
4.3	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on WISG funding by the 30 Jun 2021	5% expenditure	WISG expenditure is at 12%. See DMS 1425109 for details.	N/A	30% expenditure	Target Met. WISG expenditure is at 83.53%. See DMS 1441939 for details.	N/A	60% expenditure	96.35 % spent of the allocation. Actual spent R 24 093 45,00		100% expenditure	97.80 % spent of the allocation. Budget: R25 000 000 Actual spent - R 24 450 710. See Component 5 DMS 1436768	
Sign off by DMM:																
Date:																
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.																
Signed by the DMM:																
Date:																

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	1	1	434 200			434 200
CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE TASSELBERRY AND LIRA LINK	1001020100	I/CNBDA1.191	CAPITAL REPLACEMENT RESERVES	1	1	1 520 000			1 520 000
CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	1	1	2 518 800			2 518 800
DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	1003010100	N/DHBDA1.001	CAPITAL REPLACEMENT RESERVES	2	1, 2, 3, 4	2 000 000		(2 000 000)	-
DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.241	GOVERNMENT - NATIONAL	2	1, 2, 3, 4	5 000 000			5 000 000
DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	2	2, 3, 4, 5	10 000 000			10 000 000
DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	2 878 600			2 878 600
DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	N/DNBD02.235	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	1 000 000			1 000 000
DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	I/DOBD02.001	CAPITAL REPLACEMENT RESERVES	2	WHOLE OF MUNICIPALITY	3 548 000		965 000	4 513 000
AE	Libraries and Archives	RICHARDS BAY LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.012	CAPITAL REPLACEMENT RESERVES	3	3	-			-
AE	Libraries and Archives	BRACKENHAM LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.011	CAPITAL REPLACEMENT RESERVES	4	4	-			-
AE	Libraries and Archives	AQUADENE LIBRARY - SLIDING DOOR	1002011000	N/AEBDA1.003	CAPITAL REPLACEMENT RESERVES	4	4	-			-
AE	Libraries and Archives	AQUADENE LIBRARY - EMERGENCY EXIT DOOR	1002011000	N/AEBDA1.005	CAPITAL REPLACEMENT RESERVES	4	4	-			-
AE	Libraries and Archives	AQUADENE LIBRARY COUCHES	1003030100	N/AEBDA1.011	CAPITAL REPLACEMENT RESERVES	4	4	-			-
CZ	Sport Development and Sport fields	BRACKENHAM SPORTSFIELD UPGRADE	1002020200	N/CZBDA1.003	CAPITAL REPLACEMENT RESERVES	4	4	-			-



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AE	Libraries and Archives	ENSELENI LIBRARY - BUILDING EXTENSION	1002010100	N/AEBDA1.050	CAPITAL REPLACEMENT RESERVES	5	5	-			-
AE	Libraries and Archives	ENSELENI LIBRARY - ISSUE DESK	1003030100	N/AEBDA1.004	CAPITAL REPLACEMENT RESERVES	5	5	-			-
CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	5	5	-			-
CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	1002020200	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES	6	6	1 652 000			1 652 000
AC	Halls	CONSTRUCTION OF DUMISANE MAKHAYE VILLAGE (WARD 9)- PHASE 1 - HALL	1002010100	N/ACBDA1.004	CAPITAL REPLACEMENT RESERVES	9	9	-			-
AE	Libraries and Archives	EMPANGENI LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.009	CAPITAL REPLACEMENT	9	9	-			-
AE	Libraries and Archives	EMPANGENI LIBRARY NOTICEBOARD	1002011000	N/AEBDA1.008	CAPITAL REPLACEMENT RESERVES	9	9	-			-
DO	Water Distribution - Water Demand Management	EMPEMBENI RESERVOIR	1001030300	I/DOBD13.249	CAPITAL REPLACEMENT RESERVES	13	13,14,15	2 500 000		(2 500 000)	-
DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOBD13.255	CAPITAL REPLACEMENT RESERVES	13,14	13,14	38 200 000		(18 823 500)	19 376 500
DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAH13.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	13,14	13,14				-
AE	Libraries and Archives	ESIKHALENI LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.010	CAPITAL REPLACEMENT RESERVES	17	17	-			-
AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002011800	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	21	WHOLE OF MUNICIPALITY	4 867 800			4 867 800
DN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	1003050100	N/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	23	23	-			-
DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNBDA1.002	CAPITAL REPLACEMENT RESERVES	23	23	2 000 000		(2 000 000)	-
AC	Halls	REFURBISHMENT OF AQUADENE HALL (WARD 26)	1002010100	N/ACBDA1.005	CAPITAL REPLACEMENT RESERVES	26	26	-			-



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CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	26	WHOLE OF MUNICIPALITY	-			-
AE	Libraries and Archives	NGWELEZANE LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.087	CAPITAL REPLACEMENT RESERVES	28	28	-			-
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	30	30	17 203 000		(4 527 500)	12 675 500
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	30	30			17 203 000	17 203 000
AE	Libraries and Archives	NTAMBANANA LIBRARY -AIRCONDITIONERS	1003030100	N/ADBDA1.013	CAPITAL REPLACEMENT RESERVES	33	33	-			-
CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26, 27, 28, 29, 31	24 163 900		(1 672 600)	22 491 300
CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26, 27, 28, 29, 31	3 400			3 400
CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES	14.16.21	14.16.21	15 000 000			15 000 000
CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	14.16.21	14.16.21	-		14 937 600	14 937 600
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES	15-19,30	15-19,30	6 000 100		2 705 700	8 705 800
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.001	BORROWING	15-19,30	15-19,30	-			-
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	15-19,30	15-19,30	-			-
DM	Water Distribution - Rural Water	WATER RETICULATION SYSTEM FOR WARDS 18 AND 22	1001030700	I/DMBDA1.006	CAPITAL REPLACEMENT RESERVES	18,22	18,22	-		25 086 500	25 086 500
DN	Water Distribution - Urban Water	NSELENI PIPE REPLACEMENT (WSIG) (PHASE II)	1001030700	I/DNAOA1.239	GOVERNMENT - NATIONAL	2, 3, 4	2, 3, 4	-			-

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CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	1 065 000		1 000 000	2 065 000
DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	31, 32, 33, 34	31, 32, 33, 34	63 454 700		(63 454 700)	-
DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNBDA1.238	CAPITAL REPLACEMENT RESERVES	31, 32, 33, 34	31, 32, 33, 34	38 389 100		(38 389 100)	-
DM	Water Distribution - Rural Water	CONSTRUCTION OF 3ML RESERVOIR FOR NTAMBANANA AREA	1001030300	I/DMAHA1.012	INTEGRATED URBAN DEVELOPMENT GRANT	31, 32, 33, 34	31, 32, 33, 34	-		14 495 300	14 495 300
DM	Water Distribution - Rural Water	NTAMBANANA BULK WATER SUPPLY	1001030600	I/DMAHA1.013	INTEGRATED URBAN DEVELOPMENT GRANT	31, 32, 33, 34	31, 32, 33, 34	-		25 000 000	25 000 000
DM	Water Distribution - Rural Water	CONSTRUCTION OF NEW PUMPSTATION AT RESERVOIR U	1001030400	I/DMAHA1.014	INTEGRATED URBAN DEVELOPMENT GRANT	31, 32, 33, 34	31, 32, 33, 34	-		7 000 000	7 000 000
DM	Water Distribution - Rural Water	MKHWANAZI NORTH: INSTALLATION OF NEW RESERVOIR AT ZONE B & C	1001030100	I/DMAHA1.015	INTEGRATED URBAN DEVELOPMENT GRANT	31, 32, 33, 34	31, 32, 33, 34	-		11 000 000	11 000 000
DM	Water Distribution - Rural Water	CONSTRUCTION OF NEW PUMP STATION AT FOREST RESERVOIR	1001030400	I/DMAHA1.016	INTEGRATED URBAN DEVELOPMENT GRANT	31, 32, 33, 34	31, 32, 33, 34	-		9 462 400	9 462 400
CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	4,5,7,8,18,23,27	4,5,7,8,18,23,27	1 296 800			1 296 800
AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000		(7 600)	22 400
AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003020100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000		(16 000)	4 000
CC	Economic Development/Planning	FURNITURE	1003030100	N/CCBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			23 600	23 600
BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 265 400			6 265 400
CC	Economic Development/Planning	ALLIENANTION OF PROPERTIES		N/CCBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 433 500		(120 000)	1 313 500
CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCBD23.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 538 600			3 538 600

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CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCAM23.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	328 200			328 200
CC	Economic Development/Planning	ALKANTSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000			1 000 000
CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	124 400			124 400
CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 173 800			4 173 800
DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 467 800			2 467 800
DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000			2 500 000
AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	1003010100	N/ADAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 863 000		(863 000)	2 000 000
CK	Fire Fighting and Protection	FIRE STATION: UPGRADING AND TILING OF CONTROL ROOM	1002010500	N/CKBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000		(52 000)	148 000
AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	364 800		52 000	416 800
AD	Municipal Buildings	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 450 000		2 100 000	3 550 000
BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	625 700		(625 700)	-
BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1003020100	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			-	-
BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1003020100	N/BKBDA1.025	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			625 700	625 700
BF	Fleet Management	REFUSE TRUCKS	1003050100	N/BFBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000 000			8 000 000
CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	N/CKBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	618 100			618 100
CK	Fire Fighting and Protection	LIGHTNING PROTECTION - FIRE STATIONS	1003010100	N/CKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DF	Public Toilets	UPGRADE OF PUBLIC ABULUTION FACILITIES		N/DFBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	1001060200	I/DCBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 104 000		(1 104 000)	-
DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 399 200		1 104 000	2 503 200
CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	110 100		(29 000)	81 100
CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	145 600		3 000	148 600

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CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	64 500			64 500
CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	167 700			167 700
AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	1002010600	N/ADBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	1003010100	N/ADBDA1.016	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 940 000			1 940 000
CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/CQBDA1.043	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	71 000		(38 000)	33 000
CQ	Police Forces, Traffic and Street Parking Control	DRAGER ALCO SHADOW CENTRE	1003050100	N/CQBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	91 000			91 000
CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 200			9 200
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000			45 000
AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION : RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AABDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AA	Cemeteries, Funeral Parlours and Crematoriums	DEVELOPMENT: CREMATORIUM	1002011100	N/AABDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AC	Halls	LIGHTNING PROTECTION - ALL HALLS AND THUSONG CENTRES	1003010100	N/ACBDA1.006	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AC	Halls	REPLACEMENT OF AIRCONS - ALL HALLS AND THUSONG CENTRES		N/ACBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AC	Halls	UPGRADE AND REFURBISHMENT OF ABULUTION FACILITIES - ALL HALLS AND THUSONG CENTRES		N/ACBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000		475 000	975 000
AC	Halls	FURNITURE FOR MANCECE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 200			30 200

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AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 141 200			1 141 200
AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 133 900			3 133 900
AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	971 200		(110 000)	861 200
AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000			200 000
AD	Municipal Buildings	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	1002010100	N/ADBDA1.041	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	450 000			450 000
AD	Municipal Buildings	ALKANSTRAND BEACH BUILDING REFURBISHMENT	1002020200	N/ADBDA1.043	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		3 100 000	3 100 000
AE	Libraries and Archives	ALL LIBRARIES- STAFF CHAIRS	1003030100	N/AEBDA1.006	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AE	Libraries and Archives	7 LIBRARIES-DISABLED TOILETS	1002011000	N/AEBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AE	Libraries and Archives	DIGITAL CAMERA	1002011000	N/AEBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AE	Libraries and Archives	CASH REGISTERS - ALL LIBRARIES	1002010100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AE	Libraries and Archives	LIGHTNING PROTECTION - ALL LIBRARIES	1003010100	N/AEBDA1.012	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-

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AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	441 000			441 000
BF	Fleet Management	REPLACEMENT TRAILERS X 2	1003050100	N/BFBDA1.056	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CS	Beaches and Jetties	RESCUE EQUIPMENT	1003050100	N/CSBDA1.060	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CS	Beaches and Jetties	HIGH PRESSURE HOSE	1003050100	N/CSBDA1.061	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002010100	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CY	Recreational Facilities - Swimming Pools	NEW/UPGRD/RENOV TO RECREATION FACILITIES	1003050100	N/CYBDA1.070	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000			300 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000			300 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000			300 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000		987 100	1 287 100
CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000			100 000
DB	Sports Grounds and Stadiums - Stadium	STADIUM MASTER PLAN AND CANVAS ROOFING	1002010100	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CZ	Sport Development and Sport fields	SPORT & RECREATION : OFFICE FURNITURE	1003030100	N/CZBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF	WHOLE OF	500 000			500 000
CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	931 800			931 800
CZ	Sport Development and Sport fields	NEW/UPGRD/RENOV TO RECREATION FACILITIES		N/CZBCA1.001	GOVERNMENT - PROVINCIAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CZ	Sport Development and Sport fields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000			250 000
CZ	Sport Development and Sport fields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000		440 400	2 440 400
CZ	Sport Development and Sport fields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	146 300			146 300
CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	600 000			600 000
CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	744 100			744 100
CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 400 000			3 400 000
CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE (ROLL-OVER OF FUNDS FROM 2019/20)	1002020200	N/CZBCA1.078	GOVERNMENT - PROVINCIAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 150 000			4 150 000
DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002020200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 749 300			1 749 300



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DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	365 000			365 000
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	599 400			599 400
CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	1002010100	N/CSBDA1.057	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	1002020200	N/CSBDA1.057	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000		(475 000)	25 000
BF	Fleet Management	PASSENGER CARRIER VEHICLES	1003060100	N/BFBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	CANOPIES FOR TRACTORS	1003050100	N/BFBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CT	Community Parks (including Nurseries)	RIDE ON MOWERS	1003050100	N/CTBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY	1002010100	N/CTBDA1.063	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BB	Administration and Corporate support	FURNITURE: 9 X SWIVEL AND TILT CHAIRS	1003030100	N/BBBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AS	Mayor and Council	OFFICE FURNITURE FOR WARD COUNCILLORS	1003030100	N/ASBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	228 000			228 000
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	356 500			356 500
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	24 800			24 800
BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	40 000		(40 000)	-
AD	Municipal Buildings	REPLACEMENT AIRCONDITIONERS - HR OFFICES	1003010100	N/ADBDA1.045	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			40 000	40 000
BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000			25 000

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BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	269 000			269 000
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 390 400		2 398 200	7 788 600
BK	Information Technology	REPLACEMENT OF IT EQUIPMENT (INSURANCE CLAIMS)	1003020100	N/BKBDA1.256	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY		10 200	(10 200)	-
BK	Information Technology	RADIO NETWORK UPGRADE	1001090100	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		-	-
BK	Information Technology	RADIO NETWORK UPGRADE	1003020100	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		-	-
BK	Information Technology	RADIO NETWORK UPGRADE	1008048000	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			-	-
BK	Information Technology	RADIO NETWORK UPGRADE	1001090200	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			110 000	110 000
BK	Information Technology	FIBRE INTRUSION DETECTION AND PROTECTION		I/BKBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FIBRE REDUNDANCY: NTAMBANANA		I/BKBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FIBRE REDUNDANCY: ESIKHALENI		I/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FIBRE REDUNDANCY: RBAY TO EMPANGENI		I/BKBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FIBRE REDUNDANCY: RBAY to ALKANTSTRAND		I/BKBDA1.006	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FIBRE: IDZ - ICT HUB		I/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	N/BKBDA1.257	CAPITAL REPLACEMENT	WHOLE OF	WHOLE OF	397 900		(189 900)	208 000
BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
BK	Information Technology	CCTV CIVIC 1 AND FLEET	1003050100	N/BKBDA1.024	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		250 000	250 000
BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 715 000			1 715 000
BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 469 600		(2 050 000)	1 419 600



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BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	I/BKAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	N/BKBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	53 992 000			53 992 000
BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	1003050100	N/BKBDA1.195	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 794 200		(90 000)	1 704 200
DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DR	Financial Management Grant Interns	MONEY COUNTERS FOR FS REVENUE	1003030100	N/DR13A1.003	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BK	Information Technology	REPLACEMENT OF LAPTOPS (GRANT FUNDED)	1003020100	N/BK13A1.001	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 428 700			6 428 700
AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	122 900			122 900
AL	Electricity Distribution	NEW HOUSING DEVELOPMENTS ELECTRIFICATION (INEP)	1001010700	I/ALALA1.001	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 407 100		(4 500 000)	5 907 100
AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALBDA1.012	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 742 300		(2 630 000)	4 112 300
AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALAMA1.149	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AL	Electricity Distribution	MV ELECTRICAL NETWORK REFURBISHMENT	1001010700	I/ALBDA1.017	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 776 700			5 776 700

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AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000			4 500 000
AL	Electricity Distribution	11KV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 113 000			2 113 000
AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 257 200			1 257 200
AL	Electricity Distribution	132KV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 182 300		(530 000)	2 652 300
AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.013	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000			3 000 000
AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.014	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000			1 000 000
AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.015	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010300	I/ALBDA1.015	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000			1 500 000
AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALAMA1.004	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		4 500 000	4 500 000
AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 343 300			28 343 300
AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000		(5 000 000)	-
AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 186 000			1 186 000
AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/APBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 072 900		(85 000)	1 987 900
AI	Marketing and Customer Relations	TOOLS FOR ELECTRICAL SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000		485 000	985 000

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AI	Marketing and Customer Relations	FURNITURE FOR ELECTRICAL SERVICES	1003030100	N/AIBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000			500 000
BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 866 600			9 866 600
BF	Fleet Management	REPLACEMENT PLANT	1003050100	N/BFBDA1.164	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 538 400			4 538 400
BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	1003060100	N/BFBDA1.163	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 500 100			6 500 100
BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	1003050100	N/BFBDA1.166	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	625 000		(625 000)	-
BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	1003060100	N/BFBDA1.166	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		625 000	625 000
BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	N/BKBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	230 100		(60 100)	170 000
BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	462 100			462 100
AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 128 000		3 218 800	4 346 800
AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	924 500		(924 500)	-
AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000			3 500 000
AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	1003010100	N/ADBDA1.019	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	1003010100	N/ADBDA1.020	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		12 000	12 000
AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	1003010100	N/ADBDA1.021	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	1003010100	N/ADBDA1.022	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.023	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	1003010100	N/ADBDA1.024	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-

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AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	1003010100	N/ADBDA1.025	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	1003010100	N/ADBDA1.026	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.027	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	ALTON DEPOT - FENCING	1003010100	N/ADBDA1.028	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 300 000			3 300 000
AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	1003010100	N/ADBDA1.029	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	270 000			270 000
AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	1003010100	N/ADBDA1.030	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000			300 000
AD	Municipal Buildings	WESTERN DEPOT - FENCING	1003010100	N/ADBDA1.031	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	1003010100	N/ADBDA1.032	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.033	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.034	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.006	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADBDA1.035	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO NGWELEZANE MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.036	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO VULINDLELA MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.037	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-

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AD	Municipal Buildings	RENOVATIONS TO NSELENI MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.038	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.039	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000			2 500 000
AD	Municipal Buildings	RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.040	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	52 400			52 400
AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 470 000			1 470 000
BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CE	Project Management Unit - Administration	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	1003030100	N/CEBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 500 000		(10 500 000)	1 000 000
DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	59 542 700		(58 542 700)	1 000 000
DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 482 800		1 086 300	18 569 100
DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	150 000			150 000
DM	Water Distribution - Rural Water	RURAL/SEMI-URBAN AREAS	1001030700	I/DMAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	1001030700	I/DMAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 045 100		1 155 000	12 200 100
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	1001030700	I/DMAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 500 000		(3 463 900)	2 036 100
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	1001030700	I/DMAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000		(300 000)	200 000
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	1001030700	I/DMAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000		(200 000)	300 000
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE G	1001030700	I/DMAHA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-

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DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE J	1001030700	I/DMAHA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE Z	1001030700	I/DMAHA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAHA1.008	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAHA1.009	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000		(2 400 000)	2 600 000
CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	1001020100	I/COAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 550 000		(1 450 000)	1 100 000
CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 MZINGAZI	1001020100	I/COAHA1.156	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
CO	Roads - Rural Roads	ESIKHALENI MKHWANAZI SOUTH - PHASE 1	1001020100	I/COAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CO	Roads - Rural Roads	NGWELEZANE MADLEBE PHASE 1	1001020100	I/COAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CO	Roads - Rural Roads	VULINDLELA MKHWANAZI NORTH PHASE 1	1001020100	I/COAHA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 757 100			4 757 100
CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.189	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 748 900			1 748 900
CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNBDA1.190	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 837 600			1 837 600
CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 200 000			2 200 000
CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 811 900		(1 000 000)	4 811 900
CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000			3 000 000



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CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	907 000			907 000
AD	Municipal Buildings	UPGRADE AND RENOVATIONS TO ROADS AND STORMWATER DEPOTS	1003010100	N/ADBDA1.183	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			200 000	200 000
CN	Roads - Urban Roads	FURNITURE	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			10 000	10 000
CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS	1001020100	I/COBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 060 300		1 450 600	11 510 900
CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	1001020100	I/CNBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 040 000			17 040 000
CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	1001020100	I/CNBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 000 000			9 000 000
CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	1001020100	I/CNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 535 600			3 535 600
CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	29 361 400		(23 500 000)	5 861 400
CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	1001020100	I/CNBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNBDA1.188	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 054 700		1 000 000	2 054 700
CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	287 500			287 500
CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 546 100			4 546 100
CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 232 200		(1 000 000)	232 200
AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 584 300			1 584 300
BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 781 000			1 781 000
CN	Roads - Urban Roads	DUNE ROAD CAPACITY INCREASE	1001020100	I/CNBD01.168	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	1003050100	N/BFBDA1.003	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 288 100		(226 800)	4 061 300

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BF	Fleet Management	1 X 10 TON TRUCK 4X4 JETTING MACHINE PER YEAR	1003050100	N/BFBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	1 X 3TON 4X4 HONEYSUCKER PER YEAR	1003050100	N/BFBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	1 X 10TON 4X4 SUPERSUCKER PER YEAR	1003050100	N/BFBDA1.006	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	1003060100	N/BFBDA1.007	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000		(250 000)	-
AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	1003010100	N/ADBDA02.185	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 348 300		(459 200)	1 889 100
DI	Sewerage - Sewerage Network	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT		I/DIBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIBD02.209	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000		3 414 600	8 414 600
DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIAH02.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DI	Sewerage - Sewerage Network	ARBORETUM UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DIBDA1.215	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DI	Sewerage - Sewerage Network	OFFICE EQUIPMENT	1003030100	N/DIBDA1.256	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000		21 000	91 000
DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1001050300	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000		(2 000 000)	-
DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	I/DIBD30.208	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000		(1 307 600)	192 400
DL	Water Treatment - Scientific Services	WATER QUALITY EQUIPMENT	1007000500	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DL	Water Treatment - Scientific Services	WATER QUALITY EQUIPMENT	1003050100	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000			1 000 000
DL	Water Treatment - Scientific Services	LABORATORY EQUIPMENT	1003050100	N/DLBDA1.220	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 062 500		2 445 000	7 507 500
DL	Water Treatment - Scientific Services	FURNITURE AND OFFICE EQUIPMENT	1003030100	XXXX	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS	1001030500	I/DNBD02.230	CAPITAL REPLACEMENT	WHOLE OF	WHOLE OF	4 800 000		(2 390 800)	2 409 200
DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 900 100		(63 200)	3 836 900
DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-



mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000		(3 650 600)	349 400
DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.005	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000		(4 000 000)	-
DQ	Water Distribution - Purification works	ESIKHALENI WATER TREATMENT WORKS REFURBISHMENT	1001050300	I/DQBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		18 758 400	18 758 400
DN	Water Distribution - Urban Water	ESIKHALENI INFILL SITES	1001030700	I/DNBDA1.014	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			334 000	334 000
DQ	Water Distribution - Purification works	ESIKHALENI WATER TREATMENT WORKS REFURBISHMENT	1001050300	I/DQAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DM	Water Distribution - Rural Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DMBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		545 300	545 300
DM	Water Distribution - Rural Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DMAMA1.001	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		63 454 700	63 454 700
BF	Fleet Management	5 X 16000 WATER TANKERS	1003050100	N/BFBDA1.167	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-		10 009 200	10 009 200
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	I/DNAOA1.240	GOVERNMENT - NATIONAL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000			10 000 000
DN	Water Distribution - Urban Water	RICHARDS BAY WATER IMPROVEMENTS FOR COU	1001030700	I/DNBDA1.011	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			6 457 300	6 457 300
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNBDA1.228	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DI	Sewerage - Sewerage Network	RICHARDS BAY SEWER IMPROVEMENTS FOR COU	1001050200	I/DIBDA1.004	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			1 400 000	1 400 000
DI	Sewerage - Sewerage Network	SEWER MASTER PLAN	1001050200	N/DIBDA1.259	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			499 500	499 500
DO	Water Distribution - Water Demand Management	REPLACEMENT OF BULK WATER METERS	1001030700	N/DOBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DH	Sewerage - Pump stations	REPLACEMENT OF PUMPS	1001030700	I/DHBD02.199	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			1 858 200	1 858 200
DH	Sewerage - Pump stations	REPLACEMENT OF PUMPS	1001030400	I/DHBD02.199	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			1 325 700	1 325 700
DN	Water Distribution - Urban Water	INFRASTRUCTURE AND MAINTENANCE OF BULK AND DISTRIBUTION NETWORKS	1001030700	I/DNBDA1.013	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	WARD LOCATION	WARD BENEFITTING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
DN	Water Distribution - Urban Water	INFRASTRUCTURE AND MAINTENANCE OF BULK AND DISTRIBUTION NETWORKS	1001030700	I/DNAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY				-
DO	Water Distribution - Water Demand Management	BULK MASTER PLAN	1001030700	I/DOBD02.252	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			675 500	675 500
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.012	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY			3 642 200	3 642 200
DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE		I/DNBDA1.008	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE		I/DNAMA1.002	BORROWING	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DN	Water Distribution - Urban Water	REPLACEMENT OF LINE MANDLAZINI RESERVOIR TO NSELENI PUMPSTATION		I/DNBDA1.009	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-			-
DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	1001030800	N/DOBDA1.002	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 970 900			3 970 900
AY	Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER	1003030100	N/AYBDA1.001	CAPITAL REPLACEMENT RESERVES	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	51 000			51 000

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001003	AA	M/AA7BA1.142	4450000300	-24 979	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001003	AA	M/AA7BA1.055	4400003700	801 264	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005001	AB	M/AB7BA1.142	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	M/AB7BA1.070	4450000300	54 366	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	M/AB7BA1.071	4400003700	534 479	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005001	AB	M/AB7BA1.071	4450000300	207 574	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX001001005001	AB	M/AB7BA1.070	4400003700	1 481 014	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001005002	AC	M/AC7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX001001005002	AC	M/AC7BA1.062	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX001001005002	AC	M/AC7BA1.063	4450000300	59 965	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	M/AC7BA1.063	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX001001005002	AC	M/AC7BA1.063	4400003700	83 967	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX001001005003	AD	M/AD7BA1.070	4400003700	125 391	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	M/AE7BA1.066	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001006001	AE	M/AE7BA1.066	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX001001006001	AE	M/AE7BA1.067	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX001001006001	AE	M/AE7BA1.067	4450000300	10 492	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	M/AG7BA1.163	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001001008	AG	M/AG7BA1.162	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX001002008	AH	M/AH7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	M/AI3BA1.143	4400003800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	M/AI3BA1.142	4400003800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX002001001001	AI	M/AI3BA1.119	4450000300	615 509	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001001	AI	M/AI3BA1.006	4400003900	154 084	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	M/AI3BA1.013	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001001	AI	M/AI3BA1.006	4450000300	123 567	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	M/AL3BA1.009	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	M/AL3BA1.012	4450000300	4 280	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX002001001004	AL	M/AL3BA1.142	4400003800	10 140	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001001004	AL	M/AL3BA1.071	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	M/AL3BA1.119	4400003900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	M/AL3BA1.119	4450000300	57 562	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001001004	AL	M/AL3BA1.071	4400003700	509 436	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.155	4450000300	710 501	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.002	4400003900	2 261 377	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.002	4450000300	478 522	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.003	4450000300	660 934	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.013	4450000300	130 120	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.003	4400003900	1 329 701	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.013	4400003900	1 857 543	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.016	4400003900	2 762 195	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001001004	AL	M/AL3BA1.016	4450000300	9 457 172	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	M/AP3BA1.016	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	M/AP3BA1.009	4400003900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002001	AP	M/AP3BA1.013	4400003900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX002001002001	AP	M/AP3BA1.013	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.017	4400003900	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.012	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.009	4450000300	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.020	4450000300	1 256 119	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.017	4450000300	1 003 556	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002001	AP	M/AP3BA1.017	4450000300		All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	M/AQ3BA1.024	4450000300	3 970	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX002001002002	AQ	M/AQ3BA1.142	4400003800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	M/AQ3BA1.024	4400003900	365 196	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	M/AQ3BA1.021	4400003900	137 001	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX002001002002	AQ	M/AQ3BA1.021	4450000300	184 514	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX002001002002	AQ	M/AQ3BA1.143	4400003800	10 549 098	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX003001003	AR	M/AR7BA1.071	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX003001003	AR	M/AR7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX003001003	AR	M/AR7BA1.071	4400003900	252 199	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX004001001001	AS	M/AS7BA1.142	4400003800	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX004001001001	AS	M/AS7BA1.135	4400003900	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001004002	DS	M/DS7BA1.142	4400003800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	M/BF7BA1.142	4400003800	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	V/BF7BA1.004	4400003900	54 641	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001005	BF	V/BF7BA1.004	4450000300	11 323 047	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	M/BI7BA1.142	4400003800	6 500	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	M/BI7BA1.071	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006003	BI	M/BI7BA1.166	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX005001006003	BI	M/BI7BA1.071	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001006004	BJ	M/BJ7BA1.142	4400003800	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX005001007	BK	M/BK7BA1.139	4400003800	50 614	All Wards	NZUZA B	All Councillors
	FX005001007	BK	M/BK7BA1.139	4400003900	320 144	All Wards	NZUZA B	All Councillors
	FX005001007	BK	M/BK7BA1.140	4400003900	759 986	All Wards	NZUZA B	All Councillors
	FX005001007	BK	M/BK7BA1.140	4450000300	22 660			
	FX005001007	BK	M/BK7BA1.140	4400003700	586 857	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001010	BN	M/BN7BA1.071	4450000300	-	All Wards	NZUZA B	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001013	BQ	M/BQ7BA1.142	4400003800	-	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX010001004	CA	M/CA7BA1.071	4400003700	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001006	CD	M/CD7BA1.142	4400003800	-	All Wards	NDONGA N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX010001007001	CE	M/CE7BA1.166	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	M/CK7BA1.058	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	M/CK7BA1.166	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX011001005	CK	M/CK7BA1.059	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX011001005	CK	M/CK7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004001	CM	M/CM7BA1.135	4400003900	270 608	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	M/CN7BA1.166	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004002	CN	M/CN7BA1.142	4400003800	10 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	M/CN7BA1.126	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	M/CN7BA1.032	4450000300	539 964	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	M/CN7BA1.032	4400003900	62 400	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	M/CN7BA1.127	4400003900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	M/CN7BA1.127	4450000300	165 350	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	M/CN7BA1.021	4400003900	530 753	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	M/CN7BA1.029	4400003900	801 431	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	M/CN7BA1.021	4450000300	739 146	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004002	CN	M/CN7BA1.029	4450000300	2 052 329	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	M/CO7BA1.143	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001004003	CO	M/CO7BA1.142	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX012001004003	CO	M/CO7BA1.126	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	M/CO7BA1.127	4400003900	244 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	M/CO7BA1.032	4400003900	498 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	M/CO7BA1.029	4400003900	1 516 955	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX012001004003	CO	M/CO7BA1.029	4450000300	31 210 219	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX012001005	CP	M/CP7BA1.091	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	M/CS7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013001001	CS	M/CS7BA1.078	4400003700	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013001001	CS	M/CS7BA1.079	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013001001	CS	M/CS7BA1.078	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001001	CS	M/CS7BA1.079	4400003700	522 503	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	M/CT7BA1.171	4450000300	25 337	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	M/CT7BA1.142	4450000300	908 317	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX013001002	CT	M/CT7BA1.171	4400003900	4 487 617	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003002	CX	M/CX7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	M/CY7BA1.078	4400003700		All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX013002003003	CY	M/CY7BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	M/CY7BA1.078	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	M/CY7BA1.079	4400003700	165 186	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002003003	CY	M/CY7BA1.079	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002004001	CZ	M/CZ7BA1.078	4400003700	14 400	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX013002004001	CZ	M/CZ7BA1.142	4450000300	21 168	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	M/CZ7BA1.078	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	M/CZ7BA1.079	4450000300	103 007	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX013002004001	CZ	M/CZ7BA1.079	4400003700	175 000	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX013002004002	DB	M/DB7BA1.079	4400003700	16 985	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX014001003	DC	M/DC4BA1.142	4400003800	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	M/DF5BA1.158	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001001	DF	M/DF5BA1.159	4450000300	-	All Wards	MATHEBULA STM	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	M/DH5BA1.045	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002002	DH	M/DH5BA1.041	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002002	DH	M/DH5BA1.044	4400003700	522 163	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	M/DH5BA1.142	4400003800	2 507 537	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	M/DH5BA1.041	4400003700	484 518	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	M/DH5BA1.044	4450000300	-32 720	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	M/DH5BA1.045	4400003900	2 492 976	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX015001002003	DI	M/DI5BA1.142	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001002003	DI	M/DI5BA1.052	4400003900	326 725	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	M/DI5BA1.049	4450000300	92 201	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	M/DI5BA1.049	4400003900	1 802 689	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	M/DI5BA1.052	4450000300	627 902	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	M/DJ5BA1.130	4450000300	118 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	M/DJ5BA1.025	4450000300	321 400	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.131	4450000300	811 127	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.115	4400003900	-	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING								
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	SAP PROJECT	SAP GL	ACTUAL YTD AT 30/06/2021	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.130	4400003900	381 300	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.131	4400003900	393 170	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.028	4400003900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001003	DJ	M/DJ5BA1.025	4400003900	2 038 607	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	M/DK5BA1.131	4400003800	805 062	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	M/DK5BA1.131	4400003900	2 518 816	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001001003	DL	M/DL6BA1.036	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX016001001003	DL	M/DL6BA1.033	4400003900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX016001001003	DL	M/DL6BA1.033	4450000300	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	M/DL6BA1.142	4400003800	86 427	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001001003	DL	M/DL6BA1.151	4400003900	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	M/DL6BA1.143	4400003800	1 149 171	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002001	DM	M/DM6BA1.142	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERING	FX016001002001	DM	M/DM6BA1.036	4400003900	4 918 309	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	M/DM6BA1.037	4450000300		All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	M/DM6BA1.033	4400003900	45 916	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	M/DM6BA1.175	4400003700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	M/DM6BA1.036	4450000300	547 556	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002001	DM	M/DM6BA1.033	4450000300	16 269	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX016001002002	DN	M/DN6BA1.142	4400003800	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	M/DN6BA1.175	4400003700	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX016001002002	DN	M/DN6BA1.037	4400003900	624 042	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	M/DN6BA1.036	4450000300	973 257	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	M/DN6BA1.033	4450000300	804 392	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	M/DN6BA1.033	4400003900	3 817 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	M/DN6BA1.037	4450000300	51 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	M/DN6BA1.036	4400003900	15 490 331	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	M/DQ6BA1.033	4400003900	4 916 429	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	M/DQ6BA1.033	4450000300	26 568	All Wards	HLELA S	All Councillors



MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
EFFECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: CITY DEVELOPMENT											
City Development	FX001001005003	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	1002011800	N/ABD21.001	CAPITAL REPLACEMENT RESERVES	4 867 800			4 867 800
City Development	FX001001005003	AD	Municipal Buildings	SUPPLY AND INSTALLATION OF ROLLERS DOORS	1003010100	N/ADBDA1.002	CAPITAL REPLACEMENT RESERVES	30 000		(7 600)	22 400
City Development	FX001001005003	AD	Municipal Buildings	MUNICIPAL HOUSING	1003040100	N/ADAMA1.001	BORROWING	-			-
City Development	FX005001007	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003050100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
City Development	FX005001007	BK	Information Technology	IT EQUIPMENT: BACKUP BATTERY	1003020100	N/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	20 000		(16 000)	4 000
City Development	FX010001005	CC	Economic Development/Planning	FURNITURE	1003030100	N/CCBDA1.003	CAPITAL REPLACEMENT RESERVES			23 600	23 600
City Development	FX007001001	BT	Housing	ROOF REPLACEMENT - ESIKHALENI FLATS	1003040200	N/BTAM17.001	BORROWING	6 265 400			6 265 400
City Development	FX010001005	CC	Economic Development/Planning	ALLIENATION OF PROPERTIES		N/CCBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
City Development	FX010001005	CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	1 433 500		(120 000)	1 313 500
City Development	FX010001005	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCBD23.001	CAPITAL REPLACEMENT RESERVES	3 538 600			3 538 600
City Development	FX010001005	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	N/CCAM23.001	BORROWING	328 200			328 200
City Development	FX010001005	CC	Economic Development/Planning	ALKANTSTRAND DETAILED PLANNING & DESIGN	1001080200	N/CCBDA1.002	CAPITAL REPLACEMENT RESERVES	1 000 000			1 000 000
City Development	FX012001005	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPAMA1.001	BORROWING	124 400			124 400
City Development	FX012001005	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	N/CPBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
City Development	FX015001002003	DI	Sewerage - Sewerage Network	DUMISANI MAKHAYE VILLAGE BULK SERVICES (SANITATION)	1001050200	I/DIAMA1.002	BORROWING	4 173 800			4 173 800

MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
City Development	FX016001002002	DN	Water Distribution - Urban Water	EMPANGENI MEGA HOUSING BULK SERVICES (WATER)	1001030600	I/DNBDA1.001	CAPITAL REPLACEMENT RESERVES	2 467 800			2 467 800
City Development	FX015001002003	DI	Sewerage - Sewerage Network	AQUADENE BULK SERVICES (SANITATION)	1001050200	I/DIBD04.001	CAPITAL REPLACEMENT RESERVES	2 500 000			2 500 000
City Development	FX001001005003	AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	1003010100	N/ADAH1.001	INTEGRATED URBAN DEVELOPMENT GRANT	2 863 000		(863 000)	2 000 000
<b>L CITY DEVELOPMENT</b>								<b>29 612 500</b>	<b>-</b>	<b>(983 000)</b>	<b>28 629 500</b>
<b>ECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: COMMUNITY SERVICES</b>											
<b>IC HEALTH AND EMERGENCY SERVICES</b>											
Community Services - Health and Public Safety	FX011001005	CK	Fire Fighting and Protection	FIRE STATION: UPGRADING AND TILING OF CONTROL ROOM	1002010500	N/CKBDA1.016	CAPITAL REPLACEMENT RESERVES	200 000		(52 000)	148 000
Community Services - Health and Public Safety	FX001002008	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	364 800		52 000	416 800
Community Services - Health and Public Safety	FX001001005003	AD	Municipal Buildings	DISASTER MANAGEMENT RENOVATIONS TO BUILDINGS	1003010100	N/ADBDA1.017	CAPITAL REPLACEMENT RESERVES	1 450 000		2 100 000	3 550 000
Community Services - Health and Public Safety	FX005001007	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1007000500	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES	625 700		(625 700)	-
Community Services - Health and Public Safety	FX005001007	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1003020100	N/BKBDA1.018	CAPITAL REPLACEMENT RESERVES			-	-
Community Services - Health and Public Safety	FX005001007	BK	Information Technology	DISASTER MANAGEMENT BUILDING COMMUNICATION SYSTEM	1003020100	N/BKBDA1.025	CAPITAL REPLACEMENT RESERVES			625 700	625 700
Community Services - Health and Public Safety	FX005001005	BF	Fleet Management	REFUSE TRUCKS	1003050100	N/BFBDA1.008	CAPITAL REPLACEMENT RESERVES	8 000 000			8 000 000

MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
Community Services - Health and Public Safety	FX011001005	CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	N/CKBDA1.034	CAPITAL REPLACEMENT RESERVES	618 100			618 100
Community Services - Health and Public Safety	FX011001005	CK	Fire Fighting and Protection	LIGHTNING PROTECTION - FIRE STATIONS	1003010100	N/CKBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Health and Public Safety	FX015001001	DF	Public Toilets	UPGRADE OF PUBLIC ABULUTION FACILITIES		N/DFBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Health and Public Safety	FX014001003	DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	1001060200	I/DCBDA1.001	CAPITAL REPLACEMENT RESERVES	1 104 000		(1 104 000)	-
Community Services - Health and Public Safety	FX014001003	DC	Solid Waste Removal	UPGRADE ENSELENI AND MZINGAZI MATERIAL RECOVERY CENTRES	1001060200	I/DCBDA1.036	CAPITAL REPLACEMENT RESERVES	1 399 200		1 104 000	2 503 200
Community Services - Health and Public Safety	FX014001003	DC	Solid Waste Removal	SKIPS	1003050100	N/DCBD02.038	CAPITAL REPLACEMENT RESERVES	2 878 600			2 878 600
<b>L PUBLIC HEALTH AND EMERGENCY SERVICES</b>								<b>16 640 400</b>	<b>-</b>	<b>2 100 000</b>	<b>18 740 400</b>
<b>TECTION SERVICES</b>											
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	110 100		(29 000)	81 100
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	145 600		3 000	148 600
Community Services - Protection Services	FX012002001	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRBDA1.041	CAPITAL REPLACEMENT RESERVES	64 500			64 500
Community Services - Protection Services	FX012002001	CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRBDA1.001	CAPITAL REPLACEMENT RESERVES	167 700			167 700
Community Services - Protection Services	FX001001005003	AD	Municipal Buildings	AIRCONDITIONERS FOR PUBLIC SAFETY (TRAFFIC)	1003030100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Protection Services	FX001001005003	AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	1002010600	N/ADBDA1.016	CAPITAL REPLACEMENT RESERVES	-			-

MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADJUSTED BUDGET	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2020/21
Community Services - Protection Services	FX001001005003	AD	Municipal Buildings	DRIVER'S LICENSE AND TESTING CENTRE	1003010100	N/ADBDA1.016	CAPITAL REPLACEMENT RESERVES	1 940 000			1 940 000
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	INDUSTRIAL PRINTER FOR TRAFFIC ADMIN	1003050100	N/CQBDA1.043	CAPITAL REPLACEMENT RESERVES	71 000		(38 000)	33 000
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	DRAGER ALCO SHADOW CENTRE	1003050100	N/CQBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	91 000			91 000
Community Services - Protection Services	FX011001007	CQ	Police Forces, Traffic and Street Parking Control	CAMERAS FOR EVIDENCE COLLECTION	1003050100	N/CQBDA1.045	CAPITAL REPLACEMENT RESERVES	9 200			9 200
Community Services - Protection Services	FX005001012	BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPBDA1.001	CAPITAL REPLACEMENT RESERVES	45 000			45 000
<b>L PROTECTION SERVICES</b>								<b>2 644 100</b>	<b>-</b>	<b>(64 000)</b>	<b>2 580 100</b>
<b>EATION AND ENVIRONMENTAL SERVICES</b>											
Community Services - Recreation and Environmental Services	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION : RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AABDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	DEVELOPMENT: CREMATORIUM	1002011100	N/AABDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	CONSTRUCTION OF DUMISANE MAKHAYE VILLAGE (WARD 9)- PHASE 1 - HALL	1002010100	N/ACBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	REFURBISHMENT OF AQUADENE HALL (WARD 26)	1002010100	N/ACBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	LIGHTNING PROTECTION - ALL HALLS AND THUSONG CENTRES	1003010100	N/ACBDA1.006	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	REPLACEMENT OF AIRCONS - ALL HALLS AND THUSONG CENTRES		N/ACBDA1.007	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	UPGRADE AND REFURBISHMENT OF ABULUTION FACILITIES - ALL HALLS AND THUSONG CENTRES		N/ACBDA1.008	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	DESIGN OF DMV THUSONG CENTRE	1002010100	N/ACBDA1.049	CAPITAL REPLACEMENT RESERVES	500 000		475 000	975 000
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	FURNITURE FOR MANCECE HALL	1003030100	N/ACBDA1.002	CAPITAL REPLACEMENT RESERVES	30 200			30 200

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Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	DESIGN OF HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	1 141 200			1 141 200
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	REFURBISHMENT OF BRACKENHAM HALL	1002010100	N/ACBD26.001	CAPITAL REPLACEMENT RESERVES	3 133 900			3 133 900
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	UPGRADE OF UBIZO MULTI PURPOSE CENTRE	1002010100	N/ACBD32.001	CAPITAL REPLACEMENT RESERVES	971 200		(110 000)	861 200
Community Services - Recreation and Environmental Services	FX001001005002	AC	Halls	FURNITURE FOR UBIZO MULTI PURPOSE CENTRE IN WARD 32	1003030100	N/ACBDA1.003	CAPITAL REPLACEMENT RESERVES	200 000			200 000
Community Services - Recreation and Environmental Services	FX001001005002	AD	Municipal Buildings	BAY HALL - REVAMPING DESIGN AND SPECIFICATIONS	1002010100	N/ADBDA1.041	CAPITAL REPLACEMENT RESERVES	450 000			450 000
Community Services - Recreation and Environmental Services	FX001001005002	AD	Municipal Buildings	ALKANSTRAND BEACH BUILDING REFURBISHMENT	1002020200	N/ADBDA1.043	CAPITAL REPLACEMENT RESERVES	-		3 100 000	3 100 000
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	NGWELEZANE LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.087	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	EMPANGENI LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.009	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	ESIKHALENI LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.010	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	BRACKENHAM LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.011	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	RICHARDS BAY LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.012	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	NTAMBANANA LIBRARY - AIRCONDITIONERS	1003030100	N/ADBDA1.013	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	ENSELENI LIBRARY - BUILDING EXTENSION	1002010100	N/AEBDA1.050	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	AQUADENE LIBRARY - SLIDING DOOR	1002011000	N/AEBDA1.003	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	ENSELENI LIBRARY - ISSUE DESK	1003030100	N/AEBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	AQUADENE LIBRARY - EMERGENCY EXIT DOOR	1002011000	N/AEBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	ALL LIBRARIES- STAFF CHAIRS	1003030100	N/AEBDA1.006	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	7 LIBRARIES-DISABLED TOILETS	1002011000	N/AEBDA1.007	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	EMPANGENI LIBRARY NOTICEBOARD	1002011000	N/AEBDA1.008	CAPITAL REPLACEMENT RESERVES	-			-

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Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	DIGITAL CAMERA	1002011000	N/AEBDA1.009	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	CASH REGISTERS - ALL LIBRARIES	1002010100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	AQUADENE LIBRARY COUCHES	1003030100	N/AEBDA1.011	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	LIGHTNING PROTECTION - ALL LIBRARIES	1003010100	N/AEBDA1.012	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX001001006001	AE	Libraries and Archives	RICHARDS BAY LIBRARY - UPGRADING AND RENOVATION	1002011000	N/AEBDA1.051	CAPITAL REPLACEMENT RESERVES	441 000			441 000
Community Services - Recreation and Environmental Services	FX005001005	BF	Fleet Management	REPLACEMENT TRAILERS X 2	1003050100	N/BFBDA1.056	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001001	CS	Beaches and Jetties	RESCUE EQUIPMENT	1003050100	N/CSBDA1.060	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001001	CS	Beaches and Jetties	HIGH PRESSURE HOSE	1003050100	N/CSBDA1.061	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001002	CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002010100	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	NEW/UPGRD/RENOV TO RECREATION FACILITIES	1003050100	N/CYBDA1.070	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	17 203 000		(4 527 500)	12 675 500
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT			17 203 000	17 203 000
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYBDA1.068	CAPITAL REPLACEMENT RESERVES	300 000			300 000
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYBDA1.072	CAPITAL REPLACEMENT RESERVES	300 000			300 000
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYBDA1.073	CAPITAL REPLACEMENT RESERVES	300 000			300 000
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYBDA1.074	CAPITAL REPLACEMENT RESERVES	300 000		987 100	1 287 100



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Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYBDA1.069	CAPITAL REPLACEMENT RESERVES	100 000			100 000
Community Services - Recreation and Environmental Services	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	STADIUM MASTER PLAN AND CANVAS ROOFING	1002010100	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	BRACKENHAM SPORTSFIELD UPGRADE	1002020200	N/CZBDA1.003	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	SPORT & RECREATION : OFFICE FURNITURE	1003030100	N/CZBDA1.004	CAPITAL REPLACEMENT RESERVES	500 000			500 000
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	1002020200	N/CZBDA1.073	CAPITAL REPLACEMENT RESERVES	1 652 000			1 652 000
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	1003050100	N/CZBDA1.076	CAPITAL REPLACEMENT RESERVES	931 800			931 800
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	NEW/UPGRD/RENOV TO RECREATION FACILITIES		N/CZBCA1.001	GOVERNMENT - PROVINCIAL	-			-
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	CONSTRUCTION OF KICK-ABOUTS X 2	1002020200	N/CZBDA1.072	CAPITAL REPLACEMENT RESERVES	250 000			250 000
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	RESURFACE: 4 X VOLLEYBALL COURT - CENTRAL SPORTS COMPLEX	1002020200	N/CZBDA1.074	CAPITAL REPLACEMENT RESERVES	2 000 000		440 400	2 440 400
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	INSTALLATION OF IRRIGATION SYSTEM AT CENTRAL SPORT COMPLEX	1003050100	N/CZBDA1.002	CAPITAL REPLACEMENT RESERVES	146 300			146 300
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA SPORT CENTRE	1002020200	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	600 000			600 000

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Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK	1002020200	N/CZAM02.002	BORROWING	744 100			744 100
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	3 400 000			3 400 000
Community Services - Recreation and Environmental Services	FX013002004001	CZ	Sport Development and Sport fields	CONSTRUCTION OF ESIKHALENI FITNESS CENTRE (ROLL-OVER OF FUNDS FROM 2019/20)	1002020200	N/CZBCA1.078	GOVERNMENT - PROVINCIAL	4 150 000			4 150 000
Community Services - Recreation and Environmental Services	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	INSTALLATION OF CLEAR VIEW FENCING	1002020200	N/DBBDA1.001	CAPITAL REPLACEMENT RESERVES	1 749 300			1 749 300
Community Services - Recreation and Environmental Services	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	STRUCTURAL ASSESSMENT UMHLATHUZE STADIUM	1002020200	N/DBBDA1.002	CAPITAL REPLACEMENT RESERVES	365 000			365 000
Community Services - Recreation and Environmental Services	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM MASTER PLAN	1002020200	N/DBBD02.079	CAPITAL REPLACEMENT RESERVES	599 400			599 400
Community Services - Recreation and Environmental Services	FX013001001	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	1002010100	N/CSBDA1.057	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001001	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	1002020200	N/CSBDA1.057	CAPITAL REPLACEMENT RESERVES	500 000		(475 000)	25 000
Community Services - Recreation and Environmental Services	FX005001005	BF	Fleet Management	PASSENGER CARRIER VEHICLES	1003060100	N/BFBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX005001005	BF	Fleet Management	CANOPIES FOR TRACTORS	1003050100	N/BFBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001002	CT	Community Parks (including Nurseries)	RIDE ON MOWERS	1003050100	N/CTBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001002	CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY	1002010100	N/CTBDA1.063	CAPITAL REPLACEMENT RESERVES	-			-
Community Services - Recreation and Environmental Services	FX013001002	CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	-			-
<b>L RECREATION AND ENVIRONMENTAL SERVICES</b>								<b>42 958 400</b>	<b>-</b>	<b>17 093 000</b>	<b>60 051 400</b>
<b>L COMMUNITY SERVICES</b>								<b>62 242 900</b>	<b>-</b>	<b>19 129 000</b>	<b>81 371 900</b>
<b>ECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: CORPORATE SERVICES</b>											
<b>ISTRATION</b>											
Corporate Services - Administration	FX005001001	BB	Administration and Corporate support	FURNITURE: 9 X SWIVEL AND TILT CHAIRS	1003030100	N/BBBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-



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Corporate Services - Administration	FX005001001	BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - Administration	FX004001001001	AS	Mayor and Council	OFFICE FURNITURE FOR WARD COUNCILLORS	1003030100	N/ASBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
<b>L ADMINISTRATION</b>								-	-	-	-
<b>AN RESOURCES</b>											
Corporate Services - Human Resources	FX005001006003	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	228 000			228 000
Corporate Services - Human Resources	FX005001006003	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIBDA1.001	CAPITAL REPLACEMENT RESERVES	356 500			356 500
Corporate Services - Human Resources	FX005001006003	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC	1003010100	N/BIAMA1.001	BORROWING	24 800			24 800
Corporate Services - Human Resources	FX005001006004	BJ	Training and Industrial Relations	EVACUATION CHAIR (OHS)	1003030100	N/BJBDA1.093	CAPITAL REPLACEMENT RESERVES	40 000		(40 000)	-
Corporate Services - Human Resources	FX001001005003	AD	Municipal Buildings	REPLACEMENT AIRCONDITIONERS - HR OFFICES	1003010100	N/ADBDA1.045	CAPITAL REPLACEMENT RESERVES			40 000	40 000
Corporate Services - Human Resources	FX005001007	BK	Information Technology	LAPTOPS AND 2 SCREENS (EAP)	1003020100	N/BKBDA1.097	CAPITAL REPLACEMENT RESERVES	25 000			25 000
Corporate Services - Human Resources	FX005001006004	BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
<b>L HUMAN RESOURCES</b>								674 300	-	-	674 300
<b>RMATION, COMMUNICATION AND TECHNOLOGY</b>											
Corporate Services - ICT	FX005001007	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	269 000			269 000
Corporate Services - ICT	FX005001007	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	5 390 400		2 398 200	7 788 600
Corporate Services - ICT	FX005001007	BK	Information Technology	REPLACEMENT OF IT EQUIPMENT (INSURANCE CLAIMS)	1003020100	N/BKBDA1.256	CAPITAL REPLACEMENT RESERVES		10 200	(10 200)	-
Corporate Services - ICT	FX005001007	BK	Information Technology	RADIO NETWORK UPGRADE	1001090100	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	-		-	-
Corporate Services - ICT	FX005001007	BK	Information Technology	RADIO NETWORK UPGRADE	1003020100	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	-		-	-

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Corporate Services - ICT	FX005001007	BK	Information Technology	RADIO NETWORK UPGRADE	1008048000	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES			-	-
Corporate Services - ICT	FX005001007	BK	Information Technology	RADIO NETWORK UPGRADE	1001090200	I/BKBDA1.001	CAPITAL REPLACEMENT RESERVES			110 000	110 000
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE INTRUSION DETECTION AND PROTECTION		I/BKBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE REDUNDANCY: NTAMBANANA		I/BKBDA1.003	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE REDUNDANCY: ESIKHALENI		I/BKBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE REDUNDANCY: RBAY TO EMPANGENI		I/BKBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE REDUNDANCY: RBAY to ALKANTSTRAND		I/BKBDA1.006	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FIBRE: IDZ - ICT HUB		I/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	N/BKBDA1.257	CAPITAL REPLACEMENT RESERVES	397 900		(189 900)	208 000
Corporate Services - ICT	FX005001007	BK	Information Technology	INTERNAL CCTV CAMERAS	1003050100	I/BKBDA1.007	CAPITAL REPLACEMENT RESERVES				-
Corporate Services - ICT	FX005001007	BK	Information Technology	CCTV CIVIC 1 AND FLEET	1003050100	N/BKBDA1.024	CAPITAL REPLACEMENT RESERVES	-		250 000	250 000
Corporate Services - ICT	FX005001007	BK	Information Technology	UPGRADE TO NETWORK SECURITY AND FIREWALL	1007000500	N/BKBDA1.008	CAPITAL REPLACEMENT RESERVES	1 715 000			1 715 000
Corporate Services - ICT	FX005001007	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	3 469 600		(2 050 000)	1 419 600
Corporate Services - ICT	FX005001007	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	I/BKAMA1.001	BORROWING	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	FINANCIAL ERP SYSTEM	1007000500	N/BKBDA1.020	CAPITAL REPLACEMENT RESERVES	53 992 000			53 992 000
Corporate Services - ICT	FX005001007	BK	Information Technology	MOBILE GIS DATABASE ENHANCEMENTS AND CAPTURING	1003050100	N/BKBDA1.195	CAPITAL REPLACEMENT RESERVES	-			-
Corporate Services - ICT	FX005001007	BK	Information Technology	PUBLIC WIFI	1001090100	I/BKBDA1.103	CAPITAL REPLACEMENT RESERVES	1 794 200		(90 000)	1 704 200

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L INFORMATION, COMMUNICATION AND TECHNOLOGY								67 028 100	10 200	418 100	67 456 400
L CORPORATE SERVICES								67 702 400	10 200	418 100	68 130 700
EFFECTS UNDER THE RESPONSIBILITY OF THE CHIEF FINANCIAL OFFICER											
Financial Services	FX005001004002	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	-			-
Financial Services	FX005001004001	DR	Financial Management Grant Interns	MONEY COUNTERS FOR FS REVENUE	1003030100	N/DR13A1.003	GOVERNMENT - NATIONAL	-			-
Financial Services	FX001001005002	AD	Municipal Buildings	SCM SECOND FLOOR (INCL FURNITURE AND IT EQUIPMENT)	1003010100	N/ADBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
Financial Services	FX005001007	BK	Information Technology	REPLACEMENT OF LAPTOPS (GRANT FUNDED)	1003020100	N/BK13A1.001	GOVERNMENT - NATIONAL	-			-
L CHIEF FINANCIAL OFFICER								-	-	-	-
EFFECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: ELECTRICAL AND ENERGY SOURCES											
ELECTRICAL SUPPLY SERVICES											
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	6 428 700			6 428 700
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	AQUADENE DEVELOPMENT	1001010700	I/ALBD26.120	CAPITAL REPLACEMENT RESERVES	122 900			122 900
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	NEW HOUSING DEVELOPMENTS ELECTRIFICATION (INEP)	1001010700	I/ALALA1.001	GOVERNMENT - NATIONAL	-			-
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	10 407 100		(4 500 000)	5 907 100
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALBDA1.012	CAPITAL REPLACEMENT RESERVES	6 742 300		(2 630 000)	4 112 300
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALAMA1.149	BORROWING	-			-
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	1001010700	I/ALBDA1.017	CAPITAL REPLACEMENT RESERVES	5 776 700			5 776 700

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Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	1001010800	I/ALASA1.150	GOVERNMENT - NATIONAL	4 500 000			4 500 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	11kV FORMALHAULT SWITCHING SWITCHGEAR REPLACEMENT	1001010800	I/ALBDA1.113	CAPITAL REPLACEMENT RESERVES	2 113 000			2 113 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	1001010200	I/ALBDA1.114	CAPITAL REPLACEMENT RESERVES	1 257 200			1 257 200
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT	1001010400	I/ALBDA1.117	CAPITAL REPLACEMENT RESERVES	3 182 300		(530 000)	2 652 300
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	INSTALLATION OF SECURITY CAMERAS	1003010100	N/ALBDA1.007	CAPITAL REPLACEMENT RESERVES			530 000	530 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.013	CAPITAL REPLACEMENT RESERVES	3 000 000			3 000 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	1001010200	I/ALAMA1.002	BORROWING	-			-
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010200	I/ALBDA1.014	CAPITAL REPLACEMENT RESERVES	1 000 000			1 000 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.015	BORROWING	-			-
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	1001010300	I/ALBDA1.015	CAPITAL REPLACEMENT RESERVES	1 500 000			1 500 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALAMA1.004	BORROWING	-		4 500 000	4 500 000
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALBDA1.116	CAPITAL REPLACEMENT RESERVES	28 343 300			28 343 300
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	1001010400	I/ALAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT				-
Electrical and Energy Sources	FX002001001004	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	1001010800	I/ALBDA1.125	CAPITAL REPLACEMENT RESERVES	5 000 000		(5 000 000)	-
Electrical and Energy Sources	FX002001002001	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APBDA1.128	CAPITAL REPLACEMENT RESERVES	6 000 100		2 705 700	8 705 800
Electrical and Energy Sources	FX002001002001	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.001	BORROWING	-			-

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Electrical and Energy Sources	FX002001002001	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Electrical and Energy Sources	FX002001002001	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APBDA1.132	CAPITAL REPLACEMENT RESERVES	1 186 000			1 186 000
Electrical and Energy Sources	FX002001002001	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	1001010800	I/APAMA1.002	BORROWING	-			-
Electrical and Energy Sources	FX002001002001	AP	Street Lighting	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	1001010800	I/APBDA1.003	CAPITAL REPLACEMENT RESERVES	2 072 900		(85 000)	1 987 900
Electrical and Energy Sources	FX002001001001	AI	Marketing and Customer Relations	TOOLS FOR ELECTRICAL SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	500 000		485 000	985 000
Electrical and Energy Sources	FX002001001001	AI	Marketing and Customer Relations	FURNITURE FOR ELECTRICAL SERVICES	1003030100	N/AIBDA1.002	CAPITAL REPLACEMENT RESERVES	500 000			500 000
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFBDA1.151	CAPITAL REPLACEMENT RESERVES	9 866 600			9 866 600
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	REPLACEMENT PLANT	1003050100	N/BFBDA1.164	CAPITAL REPLACEMENT RESERVES	4 538 400			4 538 400
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	REPLACEMENT VEHICLES	1003060100	N/BFAMA1.001	BORROWING	-			-
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	13 X DOUBLE CAB 4 X 4 FOR S78 PROCESS	1003060100	N/BFBDA1.163	CAPITAL REPLACEMENT RESERVES	6 500 100			6 500 100
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	1003050100	N/BFBDA1.166	CAPITAL REPLACEMENT RESERVES	625 000		(625 000)	-
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	REPLACEMENT OF FLEET (INSURANCE CLAIMS)	1003060100	N/BFBDA1.166	CAPITAL REPLACEMENT RESERVES	-		625 000	625 000
Electrical and Energy Sources	FX005001007	BK	Information Technology	INTERNAL CCTV CAMERAS - FLEET SECTION	1003050100	N/BKBDA1.009	CAPITAL REPLACEMENT RESERVES	230 100		(60 100)	170 000
Electrical and Energy Sources - Fleet	FX005001005	BF	Fleet Management	TOOLS FOR FLEET MANAGEMENT	1003050100	N/BFBDA1.154	CAPITAL REPLACEMENT RESERVES	462 100			462 100
Electrical and Energy Sources	FX002001002002	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQBDA1.001	CAPITAL REPLACEMENT RESERVES	1 128 000		3 218 800	4 346 800
Electrical and Energy Sources	FX002001002002	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	1001090100	I/AQBDA1.003	CAPITAL REPLACEMENT RESERVES	924 500		(924 500)	-
E ELECTRICAL SUPPLY SERVICES								113 907 300	-	(2 290 100)	111 617 200

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ECTS UNDER THE RESPONSIBILITY OF THE DEPUTY MUNICIPAL MANAGER: INFRASTRUCTURE SERVICES											
ENGINEERING SUPPORT SERVICES											
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	1003010100	N/ADBDA1.018	CAPITAL REPLACEMENT RESERVES	3 500 000			3 500 000
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	1003010100	N/ADBDA1.019	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	1003010100	N/ADBDA1.020	CAPITAL REPLACEMENT RESERVES	-		12 000	12 000
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	1003010100	N/ADBDA1.021	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	1003010100	N/ADBDA1.022	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.023	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	1003010100	N/ADBDA1.024	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	1003010100	N/ADBDA1.025	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	1003010100	N/ADBDA1.026	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	1003010100	N/ADBDA1.027	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	ALTON DEPOT - FENCING	1003010100	N/ADBDA1.028	CAPITAL REPLACEMENT RESERVES	3 300 000			3 300 000
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	1003010100	N/ADBDA1.029	CAPITAL REPLACEMENT RESERVES	270 000			270 000



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Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	1003010100	N/ADBDA1.030	CAPITAL REPLACEMENT RESERVES	300 000			300 000
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	WESTERN DEPOT - FENCING	1003010100	N/ADBDA1.031	CAPITAL REPLACEMENT RESERVES				-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	1003010100	N/ADBDA1.032	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.033	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	1003010100	N/ADBDA1.034	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.002	BORROWING	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADAMA1.006	BORROWING	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	1003010100	N/ADBDA1.035	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO NGWELEZANE MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.036	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO VULINDLELA MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.037	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO NSELENI MULTI-PURPOSE CENTRE	1003010100	N/ADBDA1.038	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.039	CAPITAL REPLACEMENT RESERVES	2 500 000			2 500 000
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO EMPANGENI CIVIC 1 & 2	1003010100	N/ADBDA1.040	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATIONS TO COUNCILLOR OFFICES	1003010100	N/ADBDA1.082	CAPITAL REPLACEMENT RESERVES	52 400			52 400
Infrastructure Services - Engineering Support Services	FX001001005003	AD	Municipal Buildings	RENOVATION OF ESIKHALENI FINANCE SATELLITE OFFICE (H2)	1003010100	N/ADAMA1.004	BORROWING	1 470 000			1 470 000
Infrastructure Services - Engineering Support Services	FX005001007	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	1007000500	N/BKBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Engineering Support Services	FX010001007001	CE	Project Management Unit - Administration	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	1003030100	N/CEBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-



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Infrastructure Services - Engineering Support Services	FX015001002003	DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	1001050400	I/DIAHA1.160	INTEGRATED URBAN DEVELOPMENT GRANT	11 500 000		(10 500 000)	1 000 000
Infrastructure Services - Engineering Support Services	FX015001002003	DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	1001050200	I/DIAHA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	59 542 700		(58 542 700)	1 000 000
Infrastructure Services - Engineering Support Services	FX015001002003	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	1001050400	I/DIAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT	17 482 800		1 086 300	18 569 100
Infrastructure Services - Engineering Support Services	FX015001002003	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	1001050400	I/DIAHA1.159	INTEGRATED URBAN DEVELOPMENT GRANT	150 000			150 000
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	RURAL/SEMI-URBAN AREAS	1001030700	I/DMAHA1.158	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	1001030700	I/DMAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	11 045 100		1 155 000	12 200 100
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	1001030700	I/DMAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	5 500 000		(3 463 900)	2 036 100
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	1001030700	I/DMAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	500 000		(300 000)	200 000
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	1001030700	I/DMAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	500 000		(200 000)	300 000
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE G	1001030700	I/DMAHA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE J	1001030700	I/DMAHA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE Z	1001030700	I/DMAHA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAHA1.008	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Engineering Support Services	FX016001002001	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAHA1.009	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
<b>L ENGINEERING SUPPORT SERVICES</b>								<b>117 613 000</b>	<b>-</b>	<b>(70 753 300)</b>	<b>46 859 700</b>
<b>SPORT, ROADS AND STORMWATER</b>											

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Infrastructure Services - Engineering Support Services	FX012001004003	CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	5 000 000		(2 400 000)	2 600 000
Infrastructure Services - Engineering Support Services	FX012001004003	CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	1001020100	I/COAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	2 550 000		(1 450 000)	1 100 000
Infrastructure Services - Engineering Support Services	FX012001004003	CO	Roads - Rural Roads	ROADS PROJECTS - PHASE 3 MZINGAZI	1001020100	I/COAHA1.156	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Engineering Support Services	FX012001004003	CO	Roads - Rural Roads	ESIKHALENI MKHWANAZI SOUTH - PHASE 1	1001020100	I/COAHA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Engineering Support Services	FX012001004003	CO	Roads - Rural Roads	NGWELEZANE MADLEBE PHASE 1	1001020100	I/COAHA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004003	CO	Roads - Rural Roads	VULINDLELA MKHWANAZI NORTH PHASE 1	1001020100	I/COAHA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	-			-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNBDA1.001	CAPITAL REPLACEMENT RESERVES	4 757 100			4 757 100
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	1001020100	I/CNAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNBDA1.189	CAPITAL REPLACEMENT RESERVES	1 748 900			1 748 900
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNBDA1.190	CAPITAL REPLACEMENT RESERVES	1 837 600			1 837 600
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNBDA1.166	CAPITAL REPLACEMENT RESERVES	1 296 800			1 296 800
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNBDA1.167	CAPITAL REPLACEMENT RESERVES	2 200 000			2 200 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNBDA1.170	CAPITAL REPLACEMENT RESERVES	15 000 000			15 000 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	1001020100	I/CNAHA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	-		14 937 600	14 937 600
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNBDA1.171	CAPITAL REPLACEMENT RESERVES	5 811 900		(1 000 000)	4 811 900
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	3 000 000			3 000 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNBDA1.173	CAPITAL REPLACEMENT RESERVES	907 000			907 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNBDA1.175	CAPITAL REPLACEMENT RESERVES	24 163 900		(1 672 600)	22 491 300

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Infrastructure Services - Transport, Roads and Stormwater	FX001001005003	AD	Municipal Buildings	UPGRADE AND RENOVATIONS TO ROADS AND STORMWATER DEPOTS	1003010100	N/ADBDA1.183	CAPITAL REPLACEMENT RESERVES			200 000	200 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	FURNITURE	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES			10 000	10 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ROADS RESEALING	1001020100	I/CNAM02.002	BORROWING	3 400			3 400
Infrastructure Services - Transport, Roads and Stormwater	FX012001004003	CN	Roads - Urban Roads	SUSTAINABLE RURAL ROADS	1001020100	I/CNBDA1.177	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004003	CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS	1001020100	I/COBDA1.001	CAPITAL REPLACEMENT RESERVES	10 060 300		1 450 600	11 510 900
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNBDA1.179	CAPITAL REPLACEMENT RESERVES	1 065 000		1 000 000	2 065 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	1001020100	I/CNBDA1.002	CAPITAL REPLACEMENT RESERVES	17 040 000			17 040 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	1001020100	I/CNBDA1.003	CAPITAL REPLACEMENT RESERVES	9 000 000			9 000 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	1001020100	I/CNBDA1.004	CAPITAL REPLACEMENT RESERVES	3 535 600			3 535 600
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAHA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	29 361 400		(23 500 000)	5 861 400
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	1001020100	I/CNBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNBDA1.188	CAPITAL REPLACEMENT RESERVES	1 054 700		1 000 000	2 054 700
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNBDA1.165	CAPITAL REPLACEMENT RESERVES	287 500			287 500
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	EMPANGENI "A" TAXI RANK	1002012100	N/CNBD05.169	CAPITAL REPLACEMENT RESERVES	4 546 100			4 546 100
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE ROADS - EMPANGENI & AQUADENE	1001020100	I/CNBDA1.186	CAPITAL REPLACEMENT RESERVES	1 232 200		(1 000 000)	232 200
Infrastructure Services - Transport, Roads and Stormwater	FX003001002	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	434 200			434 200
Infrastructure Services - Transport, Roads and Stormwater	FX001001005003	AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADBDA1.001	CAPITAL REPLACEMENT RESERVES	1 584 300			1 584 300
Infrastructure Services - Transport, Roads and Stormwater	FX005001005	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	1003050100	N/BFBDA1.159	CAPITAL REPLACEMENT RESERVES	1 781 000			1 781 000

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Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	DUNE ROAD CAPACITY INCREASE	1001020100	I/CNBD01.168	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE TASSELBERRY AND LIRA LINK	1001020100	I/CNBDA1.191	CAPITAL REPLACEMENT RESERVES	1 520 000			1 520 000
Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATHUZE KNORHAAN BAAI AND ANGLERS ROD	1001020100	I/CNBD01.182	CAPITAL REPLACEMENT RESERVES	2 518 800			2 518 800
<b>L TRANSPORT, ROADS AND STORMWATER</b>								<b>153 297 700</b>	<b>-</b>	<b>(12 424 400)</b>	<b>140 873 300</b>
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	1003050100	N/BFBDA1.003	CAPITAL REPLACEMENT RESERVES	4 288 100		(226 800)	4 061 300
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 10 TON TRUCK 4X4 JETTING MACHINE PER YEAR	1003050100	N/BFBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 3TON 4X4 HONEYSUCKER PER YEAR	1003050100	N/BFBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 10TON 4X4 SUPERSUCKER PER YEAR	1003050100	N/BFBDA1.006	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	1003060100	N/BFBDA1.007	CAPITAL REPLACEMENT RESERVES	250 000		(250 000)	-
Infrastructure Services - Water and Sanitation Services	FX001001005003	AD	Municipal Buildings	RENOVATE AND UPGRADE OFFICES FOR ALL DEPOTS:NORTH,SOUTH, WEST, MECHANICAL	1003010100	N/ADBD02.185	CAPITAL REPLACEMENT RESERVES	2 348 300		(459 200)	1 889 100
Infrastructure Services - Water and Sanitation Services	FX015001002002	DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	1003010100	N/DHBDA1.001	CAPITAL REPLACEMENT RESERVES	2 000 000		(2 000 000)	-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT		I/DIBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIBD02.209	CAPITAL REPLACEMENT RESERVES	5 000 000		3 414 600	8 414 600
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	REFURBISHMENT OF WASTE WATER TREATMENT WORKS	1001050300	I/DIAH02.XXX	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	ARBORETUM UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	I/DIBDA1.215	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	OFFICE EQUIPMENT	1003030100	N/DIBDA1.256	CAPITAL REPLACEMENT RESERVES	70 000		21 000	91 000

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Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1001050300	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	-			-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	N/DIBDA1.257	CAPITAL REPLACEMENT RESERVES	2 000 000		(2 000 000)	-
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	UPGRADE - VULINDLELA SEWER PIPELINE	1001050200	I/DIBD30.208	CAPITAL REPLACEMENT RESERVES	1 500 000		(1 307 600)	192 400
Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	UPGRADE - ENSELENI SEWER	1001050400	I/DIBD06.001	CAPITAL REPLACEMENT RESERVES			569 400	569 400
Infrastructure Services - Water and Sanitation Services	FX016001001003	DL	Water Treatment - Scientific Services	WATER QUALITY EQUIPMENT	1007000500	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES				-
Infrastructure Services - Water and Sanitation Services	FX016001001003	DL	Water Treatment - Scientific Services	WATER QUALITY EQUIPMENT	1003050100	N/DLBDA1.218	CAPITAL REPLACEMENT RESERVES	1 000 000			1 000 000
Infrastructure Services - Water and Sanitation Services	FX016001001003	DL	Water Treatment - Scientific Services	LABORATORY EQUIPMENT	1003050100	N/DLBDA1.220	CAPITAL REPLACEMENT RESERVES	5 062 500		2 445 000	7 507 500
Infrastructure Services - Water and Sanitation Services	FX016001001003	DL	Water Treatment - Scientific Services	FURNITURE AND OFFICE EQUIPMENT	1003030100	XXXX	CAPITAL REPLACEMENT RESERVES				-
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBD02.230	CAPITAL REPLACEMENT RESERVES	4 800 000		(2 390 800)	2 409 200
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	3 900 100		(63 200)	3 836 900
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030500	I/DNBDA1.233	CAPITAL REPLACEMENT RESERVES	4 000 000		(3 650 600)	349 400
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.005	CAPITAL REPLACEMENT RESERVES	4 000 000		(4 000 000)	-
Infrastructure Services - Water and Sanitation Services	FX016001002005	DQ	Water Distribution - Purification works	ESIKHALENI WATER TREATMENT WORKS REFURBISHMENT	1001050300	I/DQBDA1.002	CAPITAL REPLACEMENT RESERVES	-		18 758 400	18 758 400
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	ESIKHALENI INFILL SITES	1001030700	I/DNBDA1.014	CAPITAL REPLACEMENT RESERVES			334 000	334 000
Infrastructure Services - Water and Sanitation Services	FX016001002005	DQ	Water Distribution - Purification works	ESIKHALENI WATER TREATMENT WORKS REFURBISHMENT	1001050300	I/DQAHA1.XXX	INTEGRATED URBAN DEVELOPMENT GRANT				-
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	N/DNBD02.235	CAPITAL REPLACEMENT RESERVES	1 000 000			1 000 000



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Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	63 454 700		(63 454 700)	-
Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	I/DNBDA1.238	CAPITAL REPLACEMENT RESERVES	38 389 100		(38 389 100)	-
Infrastructure Services - Water and Sanitation Services	FX016001002002	DM	Water Distribution - Rural Water	CONSTRUCTION OF 3ML RESERVOIR FOR NTAMBANANA AREA	1001030300	I/DMAHA1.012	INTEGRATED URBAN DEVELOPMENT GRANT	-		14 495 300	14 495 300
Infrastructure Services - Water and Sanitation Services	FX016001002002	DM	Water Distribution - Rural Water	NTAMBANANA BULK WATER SUPPLY	1001030600	I/DMAHA1.013	INTEGRATED URBAN DEVELOPMENT GRANT	-		25 000 000	25 000 000
Infrastructure Services - Water and Sanitation Services	FX016001002002	DM	Water Distribution - Rural Water	CONSTRUCTION OF NEW PUMPSTATION AT RESERVOIR U	1001030400	I/DMAHA1.014	INTEGRATED URBAN DEVELOPMENT GRANT	-		7 000 000	7 000 000
Infrastructure Services - Water and Sanitation Services	FX016001002002	DM	Water Distribution - Rural Water	MKHWANAZI NORTH: INSTALLATION OF NEW RESERVOIR AT ZONE B & C	1001030100	I/DMAHA1.015	INTEGRATED URBAN DEVELOPMENT GRANT	-		11 000 000	11 000 000
Infrastructure Services - Water and Sanitation Services	FX016001002002	DM	Water Distribution - Rural Water	CONSTRUCTION OF NEW PUMP STATION AT FOREST RESERVOIR	1001030400	I/DMAHA1.016	INTEGRATED URBAN DEVELOPMENT GRANT	-		9 462 400	9 462 400
Infrastructure Services - Water and Sanitation Services	FX016001002001	DM	Water Distribution - Rural Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DMBDA1.004	CAPITAL REPLACEMENT RESERVES	-		545 300	545 300
Infrastructure Services - Water and Sanitation Services	FX016001002001	DM	Water Distribution - Rural Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DMAMA1.001	BORROWING	-		63 454 700	63 454 700
Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	5 X 16000 WATER TANKERS	1003050100	N/BFBDA1.167	CAPITAL REPLACEMENT RESERVES	-		10 009 200	10 009 200
Infrastructure Services - Water and Sanitation Services	FX016001002001	DM	Water Distribution - Rural Water	WATER RETICULATION SYSTEM FOR WARDS 18 AND 22	1001030700	I/DMBDA1.006	CAPITAL REPLACEMENT RESERVES	-		25 086 500	25 086 500

OUTSTANDING DEBT - COUNCILLORS - JUNE 2021									
NAME OF COUNCILLORS	ADDRESS	ACCOUNT NO.	30 DAYS	60 DAYS	90 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CC ACTION
MTHEMBU SN (Samuel N)	H2-801 Ivuba Street Esikhaweni	1875598	261,31	274,45	2 363,24	2 899,00	No	Water urban	Blocked prepayment sales
MTHETHWA K N (Khethomusa)	NDABAYAKHE RESERVE	1001198	781,49	744,98	4 840,07	6 366,54	No	Rates and taxes	Blocked prepayment sales
NTULI DE (Dini )	Reserve no.9 Nonkonjane Kwa Dlangezwa	485549	4 637,17	5 095,45	112 840,93	122 573,55	yes	Water rural	
SIMMADHRI S (Sooryanarain)	12 BUFFALO BEND WILDENWEIDE RICHARDS BAY	1096827	1 022,70			1 022,70	No	Rates and taxes	Blocked prepayment sales
WANDA TP (Thabisile)	Stand 4121/0, KHOZA TRIBAL AREA EXT. 200	1802085	-	-	305,70	305,70	No	Water rural	
ZIBANI NT (Ntombenhle)	Ntuze Reserve Kjwa-Dlangezwa /11954 DMV	2100667	124,38			124,38	No	Rates and taxes	Blocked prepayment sales
ZONDO LP (Lucky)	Mandlazini Agri Village	1890444	311,48	23,98		335,46	No	Water rural	Blocked prepayment sales
XULU ZZ (Zakheleni )	Obuka Reserve Empangeni	205008	594,04	626,91	8 883,54	10 104,49	yes	Rates and taxes	
			7 732,57	6 765,77	129 233,48	143 731,82			



OUTSTANDING DEBT - EMPLOYEES - JUNE 2021												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
2119139	MA	ABRAHAMS	6501030157086	2 738,65	2 285,93	2 646,93	2 150,78	27 669,73	37 492,02	yes	RATES & WATER	PENDING ADJUSTMENT
1843042	M	TEMBE	6308245807087	295,81	297,62	546,09	366,01	22 682,69	24 188,22	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2039719	SB	SIBIYA	7702280766084	-	-	-	156,25	18 804,03	18 960,28	no	WATER RURAL	PENDING ADJUSTMENT
2375492	LP	DLAMINI	8109050861088	301,01	-	-	55,00	16 229,89	16 585,90	no	WATER RURAL	PENDING ADJUSTMENT
2080643	JL	ZUNGU	6603155943082	103,50	746,93	69,00	-	14 615,70	15 535,13	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1838081	JV	MTHETHWA	6605055368088	135,13	573,69	522,68	-	14 139,38	15 370,88	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1835757	BM	MDLETSHE	6004075623088	380,94	203,55	947,60	-	10 012,23	11 544,32	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2098023	NM	TSATSI	6808120486089	821,01	916,61	2 054,68	55,00	9 752,82	13 600,12	no	WATER RURAL	PENDING ADJUSTMENT
2302247	AM	KHOZA	6509285796086	449,94	361,31	26,46	-	9 456,39	10 294,10	no	WATER RURAL	NOTICE TO APPEAR IN COURT
2050720	NB	MASINGA	8112075390083	170,25	161,03	254,67	139,16	9 004,02	9 729,13	no	WATER RURAL	REGULAR PAYMENTS
1821088	MJ	BUTHELEZI	5610255346083	112,31	154,59	411,96	110,57	8 901,26	9 690,69	no	WATER RURAL	REGULAR PAYMENTS
2230313	T	NGCOBO	7710080308080	420,00	56,59	458,52	56,59	8 454,66	9 446,36	no	WATER RURAL	AWAITS WARRANT OF ARREST
1194920	NM	DUBAZANE	6412215274086	1 171,28	-	60,95	-	8 199,74	9 431,97	no	WATER RURAL	DEFAULT JUDGMENT TO BE GRANTED
2294941	ML	MHLONGO	6506035313089	-	116,73	171,36	-	8 190,59	8 478,68	no	WATER RURAL	SUMMONS WITH SHERIFF
1941530	MJ	MSIMANGI	7007256095082	420,69	706,18	374,93	374,92	8 180,12	10 056,84	no	RATES & SERVICES	Prepayment Blocked
1348295	PS	MTHETHWA	7703150445080	925,76	-	513,88	-	7 156,65	8 596,29	no	WATER RURAL	WARRANT OF ARREST WITH SHERIFF
1742630	Z	KHANYILE	7708260897088	1 471,14	-	69,00	-	6 428,98	7 969,12	no	WATER RURAL	NOTICE TO APPEAR IN COURT
240757		NGONYAMA SN & GFN & NZINGO##0005		-	-	-	865,91	6 339,73	7 205,64	yes	RATES & SERVICES	
2462280	SN	MSIMANG	6010270527081	-	-	-	-	6 143,80	6 143,80	no	WATER RURAL	PENDING ADJUSTMENT
2052212	BP	MATHENJWA	6912165930082	2 938,88	-	82,23	-	5 757,79	8 778,90	no	WATER RURAL	WILL MAKE PAYMENTS OF R500
1844448	M	MJADU	7612195510081	13,23	534,18	1 073,93	-	5 577,90	7 199,24	no	WATER RURAL	NOTICE TO APPEAR IN COURT
1774504	C	MHLONGO	6301290365085	293,77	-	319,70	-	5 213,33	5 826,80	yes	WATER RURAL	
1809299	BP	MTHEMBU	7303100752089	23,00	278,30	59,23	100,00	4 749,70	5 210,23	no	WATER RURAL	REGULAR PAYMENTS
1621346		DHLOMO BA&NC & MANGAZI	7504190539084	-	-	111,93	1 049,04	4 448,85	5 609,82	yes	RATES & SERVICES	
1840122	T	MTHEMBU	6401045621087	13,23	13,23	26,46	-	4 441,01	4 493,93	no	WATER RURAL	REGULAR PAYMENTS
2337271	BMF	MASUKU	8106305456086	-	-	1 322,85	1 407,39	3 530,92	6 261,16	no	RATES & SERVICES	Prepayment Blocked
1768758	Y	KHOZA	5907235736080	415,67	103,75	742,24	101,57	2 789,44	4 152,67	no	WATER RURAL	REGULAR PAYMENTS
2302293	MG&	SHANDU & KHUMALO	7409135669089	-	-	-	55,00	2 740,16	2 795,16	no	WATER RURAL	PENDING ADJUSTMENT
2493866	ZS	MZILENI	7806245330082	-	-	-	-	2 277,24	2 277,24	yes	BURSARY	
2501002	NP	MTHABELA	8703071073085	130,16	141,36	211,09	274,78	1 860,72	2 618,11	no	WATER RURAL	PENDING ADJUSTMENT
1847706	M	NYAWENI	7405185540089	34,50	289,80	164,46	-	1 820,07	2 308,83	no	WATER RURAL	REGULAR PAYMENTS
2082739	DN	MDLULI	7609115456080	752,32	-	-	151,60	1 453,14	2 357,06	no	RATES & SERVICES	Prepayment Blocked
1786147	L	NDABA	8407045387080	84,16	-	83,86	212,50	1 247,32	1 627,84	no	WATER RURAL	PENDING ADJUSTMENT
2339543	BV	NTULI	8908255689081	586,52	642,10	585,91	584,77	925,67	3 324,97	no	RATES & SERVICES	Prepayment Blocked
1993792	SB	BIYELA	7110175587088	-	-	-	55,00	893,25	948,25	no	WATER RURAL	PENDING ADJUSTMENT
2268645	ZM	MBATHA	8205075505088	317,78	549,44	412,11	378,18	785,61	2 443,12	no	RATES & SERVICES	Prepayment Blocked

OUTSTANDING DEBT - EMPLOYEES - JUNE 2021												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
2535097	ES	ZONDI	6709160612081	641,79	-	492,96	576,04	773,89	2 484,68	no	RATES & SERVICES	Prepayment Blocked
1800112	NM	MTHEMBU	7111025473081	93,20	85,12	101,57	157,21	759,05	1 196,15	no	WATER RURAL	PENDING ADJUSTMENT
2350508	M	NTOMBELA	6501025705089	102,50	103,11	85,12	174,60	720,36	1 185,69	no	WATER RURAL	PENDING ADJUSTMENT
2300970	JM	MKHWANAZI	5901205876083	-	-	75,49	146,62	716,40	938,51	no	WATER RURAL	PENDING ADJUSTMENT
1560767	ZDM	KHUMALO	7710225649083	267,88	156,61	215,49	848,74	710,49	2 199,21	no	WATER RURAL	REGULAR PAYMENTS
2265884	TG	MTHETHWA	6407060640084	-	-	-	55,00	703,68	758,68	no	WATER RURAL	PENDING ADJUSTMENT
1754378	K	NDULINI	7501025832080	-	-	-	55,00	666,27	721,27	no	WATER RURAL	PENDING ADJUSTMENT
1869643	NS	MAVUNDLA	7907010944089	93,20	85,12	101,57	148,20	577,97	1 006,06	no	WATER RURAL	PENDING ADJUSTMENT
2066568	CM&	MNGUNI	6609215657083	111,84	94,75	121,46	183,90	539,66	1 051,61	no	WATER RURAL	REGULAR PAYMENTS
1779140	D	KHUMALO	6704215383085	-	-	-	55,00	538,39	593,39	no	WATER RURAL	PENDING ADJUSTMENT
1340472	BP	MAKHATHINI	7406026241085	-	-	-	55,00	517,66	572,66	no	WATER RURAL	PENDING ADJUSTMENT
2413324	RZ	SITHOLE	8306062441087	-	-	-	55,00	434,28	489,28	no	WATER RURAL	PENDING ADJUSTMENT
1609853	ZP	NDLOVU	6704245518080	-	-	-	55,00	387,55	442,55	no	WATER RURAL	PENDING ADJUSTMENT
2285633	LC	ZAKWE	7003100592085	440,73	417,72	409,00	417,65	373,06	2 058,16	no	RATES & SERVICES	Prepayment Blocked
1801003	SB	MKHIZE	8004155439080	112,13	113,38	138,53	185,16	360,54	909,74	no	WATER RURAL	PENDING ADJUSTMENT
1833750	TT	MDLALOSE	6506061027082	-	-	-	55,00	328,85	383,85	no	WATER RURAL	PENDING ADJUSTMENT
2211590	TB	NGEMA	6104035295082	-	-	-	138,57	318,45	457,02	no	WATER RURAL	PENDING ADJUSTMENT
1879480	TN	BHENGU	6303010679084	83,86	-	93,51	184,51	311,27	673,15	no	WATER RURAL	PENDING ADJUSTMENT
2388886	CV	ZUNGU	8610175702081	-	-	-	160,70	311,12	471,82	no	WATER RURAL	PENDING ADJUSTMENT
2389343	MS	GUMEDE	8710155626084	-	-	431,47	878,84	280,99	1 591,30	no	WATER RURAL	PENDING ADJUSTMENT
1840147	T	MTHEMBU	6401045621087	-	-	-	55,00	250,22	305,22	no	WATER RURAL	PENDING ADJUSTMENT
2415018	MJ	MANQELE	7404035547089	92,85	75,46	111,21	184,51	202,19	666,22	no	WATER RURAL	PENDING ADJUSTMENT
1769751	JB	NTULI	6304135779080	-	-	-	55,00	130,03	185,03	no	WATER RURAL	
1821017	MB	MANQELE	7811225467086	-	113,38	-	55,00	82,52	250,90	no	WATER RURAL	
1829369	ZV	MJADU	7011275462083	-	228,62	-	147,30	28,29	404,21	no	WATER RURAL	PENDING ADJUSTMENT
1572459	NB	NGCOBO	7010200721084	378,40	399,92	321,72	315,34	0,00	1 415,38	no	RATES & SERVICES	Prepayment Blocked
1590948	HN	ZIKHALI	8009051063082	195,83	228,62	189,31	156,67	0,00	770,43	no	RATES & SERVICES	Prepayment Blocked
2271849	T	MNGOMEZULU	7910170433083	60,53	56,59	142,08	3,39	0,00	262,59	no	WATER RURAL	PENDING ADJUSTMENT
1153507	T	DLAMINI	5806010655087	82,23	-	802,69	-	0,00	884,92	no	WATER RURAL	PENDING ADJUSTMENT
2297639	ZS	MZILENI	7806245330082	112,85	-	274,18	-	0,00	387,03	no	WATER RURAL	PENDING ADJUSTMENT
1939548	JS	BUTHELEZI	6902070367082	-	102,48	65,24	-	0,00	167,72	yes	RATES & SERVICES	
2365543	JN	MASINGA	8809250591084	-	75,79	39,97	-	0,00	115,76	no	WATER RURAL	
2438544	AC	DLAMINI	9101281221082	1 384,90	1 285,99	-	-	0,00	2 670,89	yes	RATES & SERVICES	
1891455	IG	NDLOVU	5402145319086	149,43	150,25	-	-	0,00	299,68	no	WATER RURAL	
557673	TM&	NYOKA	6406235482083	3 931,89	-	-	-	0,00	3 931,89	no	RATES & SERVICES	Prepayment Blocked
425525	M&A	SMIT	7006075148080	1 976,00	-	-	-	0,00	1 976,00	no	RATES & SERVICES	Prepayment Blocked

OUTSTANDING DEBT - EMPLOYEES - JUNE 2021												
	INITIAL	SURNAME	ID	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED
2058398	MW	MTIMKULU	7511145352083	1 251,91	-	-	-	0,00	1 251,91	no	RATES & SERVICES	Prepayment Blocked
550893	BB&	MATHEBULA	6909295520080	996,77	-	-	-	0,00	996,77	no	RATES & SERVICES	Prepayment Blocked
1389284	WN&	KHUMALO	6806015461084	612,18	-	-	-	0,00	612,18	no	RATES & SERVICES	Prepayment Blocked
559342	DM	LUTHULI	5707305788080	458,62	-	-	-	0,00	458,62	no	RATES & SERVICES	Prepayment Blocked
752988	CP	MSIMANGO	7610275512084	282,08	-	-	-	0,00	282,08	no	RATES & SERVICES	Prepayment Blocked
2421188	SCV	MADLALA	7005185646082	143,00	-	-	-	0,00	143,00	no	WATER RURAL	Prepayment Blocked
1572530	GN	MNDABA	6611140466085	107,05	-	-	-	0,00	107,05	no	WATER RURAL	Prepayment Blocked
				29 684,29	12 905,83	18 537,28	14 257,97	281 897,71	357 283,08			

ORDERS IN EXCESS OF R 100 000					
APRIL 2021					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510005747	2021/04/01	Supply, deliver and install tanks	2300002149 Mntukeni Business Enterprise Pty Lt	160 198,00
2	4510005766	2021/04/07	Long Boom Excavator x 130 hours WTW ngwe	2300003121 Smart City Urbaneering cc	143 000,00
3	4510005844	2021/04/14	Review Local Econmc Devlpmnt Strategy	400454 Urban-Econ Development Economists P	151 756,00
4	4510005845	2021/04/14	Electrical Depot CCTV Installation	2300003139 SSS Sales and Services	141 956,82
5	4510005865	2021/04/16	Upgrade of Cricket Pitch at Central Spot	2300002727 Amahlavule Construction pty ltd	175 000,00
6	4510005881	2021/04/20	FABRICATE AND INSTALL SUMP COVERS AND BE	2300001115 Polyarcs Pty Ltd	118 000,00
7	4510005901	2021/04/21	CONSTRUCTION OF BUS SHELTER mzingazi	2300002203 MM Connection Trading Pty Ltd	108 900,00
8	4510005909	2021/04/22	painting of robot poles dms 1398522	2300002539 Siyafisa Tercia Mdunge	121 981,00
9	4510005912	2021/04/22	Invoice TR002 - As Per PO 4510004994 Ter	2300000987 Terrence Trading Enterprise Pty Ltd	180 239,00
10	4510005952	2021/04/28	SCORPIO SUB B/C REPAIR SF6	2300000786 Sibiyatech Supplier Pty Ltd	120 000,00
11	4510005965	2021/04/28	Cisco Switch	2300003215 KZN Marketing pty ltd	160 029,12
12	4530000984	2021/04/16	PHOTOCELL W/OUT BASE max 15 A see notes	2300000692 Shoreline Industrial Services Pty L	147 200,00
13	4530000987	2021/04/20	C/B T/POLE HYMAG 450 AMP	2300002331 Bay General Supplies Pty Ltd	105 000,00
14	4530000988	2021/04/20	POST LAMP STEEL GALV 8M (DMS 741872)	400434 Memotek Trading cc	113 916,00
15	4530000990	2021/04/20	Post lamp Steel Galv 6 Meter mounting he	400434 Memotek Trading cc	103 290,00
16	4530000994	2021/04/29	Bag refuse Clear(UMGENI) 40micron 760x91	300982 Snobho pty ltd	118 500,00
17	4540004525	2021/04/01	Professional Fees Payment 22	2300000289 Mariswe (Pty) Ltd	190 746,00
18	4570000398	2021/04/16	V0449- Assess and strip engine to quote	301006 ROBMAy MOTORS PTY LTD	132 898,00
19	4570000406	2021/04/16	V0487- REPAIR ENGINE AND COMMISSION	301006 ROBMAy MOTORS PTY LTD	123 999,14
20	8/2/1/UMH704-20/21	22/04/2021	APPOINTMENT OF AN IMPLEMENTING AGENT TO IMPLEMENT THE OPERATION SUKUMA SAKHE HOUSING PROJECTS: ESTIMATED 2 000 BENEFICIARIES	CHS Developments	212 600 000,00
21	8/2/1/UMH713-20/21	22/04/2021	SUPPLY AND DELIVERY OF VEEAM AVAILABILITY SUITE ENTERPRISE (FOR VMWARE) - 12 MONTH RENEWAL LICENSE WITH A 12 MONTH PRODUCTION 24/7 SUPPORT TO THE CITY OF uMHLATHUZE AS PER THE SITA TRANSVERSAL AGREEMENT: RFB 2003/2014	Firstech/ CHM Vuwani	193 602,88
22	8/2/1/UMH689-20/21	29/04/2021	KWADUBE WATER IMPROVEMENT: LAYING OF A 6KM RISING MAIN AND 1ML ELEVATED TANK	Udah Construction	36 927 066,61

23	8/2/1/UMH632-19/20	29/04/2021	APPOINTMENT OF A SERVICE PROVIDER FOR THE PERFORMANCE OF CREDIT CONTROL, REVENUE PROTECTION AND INDIGENT SUPPORT MANAGEMENT FOR THE CITY OF uMHLATHUZE FOR THE PERIOD OF THREE YEARS	Inzalo UMS (Pty) Ltd	42 610 917,57
24	DEV20/21-032	08/04/2021	V1601 - Repair left tandem axel oil leak and replace exhaust silencer system	Ritchie Farm Equipment	36 456,60
25	DEV20/21-051	14/04/2021	V1217 - Carry out service, repair brakes and repair back door lock	SMG North Coast	7 632,70
26	DEV20/21-026	08/04/2021	V0252 - Carry out service and overhaul brakes and commission, V0298- - Supply and replace brake sensors, V0255 - Repair engine and commission, V0290 - Repair gearbox, V1296 - Overhaul brakes and commission, V0251 - Repair alternator for not charging	Midbay Motors	150 246,00
27		28/04/2021	Calibration of Prolaser Speed Camera Machine	Truvelo Manufacturers	17 837,14
28		29/04/2021	Poverty relief programme for Senior Citizens and Child/ Youth Headed Families 2020	Phoenix Wholesalers Empangeni CC	434 915,00
29		07/04/2021	8/2/1/UMH59-15/16 - Provision of security services at Council owned building and facilities	Mandlomkhonto Security	150 178,07
30	DEV20/21-025	09/04/2021	V1578 - Repair handbrake faulty, V1595 - Supply and replace oil cooler and commission, V1642 - Supply and replace fault lift pump and commission, V1578 - Repair right front hub	Bell Equipment	80 166,00
31	DEV20/21-029	13/04/2021	V1602 - Replace intercooler pipe and carry out service	Ritchie Farm Equipment	76 271,90
					295 901 899,55

ORDERS IN EXCESS OF R 100 000

MAY 2021

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510006001	2021/05/03	SCORPIO SUB NEPTUNE HT BKR REPAIR SF6	2300000786 Sibiyatech Supplier Pty Ltd	120 000,00
	4510006017	2021/05/04	PHOENIX SUB TX 1 STRIP & QUOTE.	2300000786 Sibiyatech Supplier Pty Ltd	147 000,00
	4510006030	2021/05/05	132 Kv Substation Earth Mat (Specify)	300922 Nsele Engineering Pty Ltd	100 000,00
	4510006034	2021/05/05	Excavator hire for 200 hours and lowbed(	2300002396 Mqhelo Pty Ltd	126 000,00
	4510006043	2021/05/06	Structural Refurb at Empangeni Civic	2300003017 Sinolwethu Investments pty ltd	175 725,00
	4510006057	2021/05/07	Pedestrian bridge maintenance at ward 18	2300001220 Dumam Trading Pty Ltd	125 000,00
	4510006058	2021/05/07	Ward 13 pedestrian bridge	2300001220 Dumam Trading Pty Ltd	119 500,00
	4510006072	2021/05/10	ICT Service level agreement	2300000987 Terrence Trading Enterprise Pty Ltd	100 800,00
	4510006192	2021/05/24	Training Operational	2300002239 SSPS Opulence Group Pty Ltd	130 000,00
	4510006247	2021/05/26	Promotional materils/Gifts	301261 Xenande Consulting pty ltd	169 505,00
	4530001002	2021/05/05	Bag refuse Clear(UMGENI) 40micron 760x91	300982 Snobho pty ltd	118 500,00
	4530001003	2021/05/06	CABLE AIRDAC 16mm x 2 CORE Cu O/H SPLIT	2300002895 Stormpower Events Ptyt Ltd	195 000,00
	4530001012	2021/05/11	Box meter pole mount 6 way 3 CR 12 DMS 6	2300002581 Cebisa Isizwe Construction And Reno	115 840,00
	4530001013	2021/05/12	Bag refuse Clear(UMGENI) 40micron 760x91	300982 Snobho pty ltd	118 500,00
	4530001020	2021/05/18	Fitting Streetlight 55 w LED to Council'	2300000692 Shoreline Industrial Services Pty L	136 740,00
	4530001037	2021/05/26	PAPER WHITE 80GSM BOND ROTATRIM A4 (500	2300003032 Inqubeko Yamanzima pty ltd	159 000,00
	4550000000	2021/05/20	CABLE AIRDAC 16mm x 2 CORE Cu O/H SPLIT	301152 Global Cables Pty Ltd	167 500,00
	4570000413	2021/05/21	V0483- MANUFACTURE TAILGATE + REMOVE RUS	2300002665 CDN ENGINEERING & HYDRAULICS	245 065,00

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
	4593001680	2021/05/07	Service	2300003024 035 Services and Supplies Pty Ltd	111 390,00
	8/2/1/UMH696-20/21	06/05/2021	PROPOSALS FOR THE REPAIR AND MAINTENANCE OF UNINTERRUPTABLE POWER SUPPLIES (UPS) WITHIN uMHLATHUZE MUNICIPALITY FOR A PERIOD OF 36 MONTHS (3 YEARS)	Magnum Mega Watts CC	696 589,50
	8/2/1/UMH555-19/20	06/05/2021	SUPPLY, DELIVERY, INSTALLATION, COMMISSIONING AND 3 YEAR MAINTENANCE OF THE DATA LOGGER FOR SCIENTIFIC SERVICES	Universal Water Solutions cc	991 881,19
	8/2/1/UMH690-20/21	06/05/2021	UPGRADE OF NTAMBANANA WATER SUPPLY: CONSTRUCTION OF A 5 ML REINFORCED CONCRETE RESERVOIR, INLET AND OUTLET PIPEWORK AND ANCILLARY WORKS: HLAZA, WARD 32	Siyaroro Trading	22 827 589,85
	8/2/1/UMH688-20/21	06/05/2021	KWADUBE WATER IMPROVEMENT PHASE I: CONSTRUCTION OF NEW POTABLE WATER PUMP STATION, INTERCONNECTING PIPEWORK AND INSTALLATION OF ELECTRO-MECHANICAL EQUIPMENT	Zana Manzi Services	57 640 492,56
	8/2/1/UMH639-19/20	13/05/2021	MZINGAZI MATERIAL RECOVERY CENTER - PHASE 1	Mic n Cait's	384 599,13
	8/2/1/UMH838-20/21	27/05/2021	SUPPLY AND DELIVERY OF WATER TANKERS, QUANTITY 5, THROUGH THE NATIONAL TREASURY RT57 TRANSVERSAL CONTRACT	Kulungwane Distribution	11 505 190,93
	8/2/1/UMH820-20/21	27/05/2021	MKHWANAZI SOUTH: THE CONSTRUCTION OF RETICULATION TO SUPPLY AREA E2	Umhlathuze General Sales & Services	49 876 283,51
	8/2/1/UMH818-20/21	27/05/2021	MKHWANAZI SOUTH WATER: THE CONSTRUCTION OF RETICULATION TO SUPPLY AREA D	Udah Construction	48 291 656,75
	8/2/1/UMH817-20/21	27/05/2021	MKHWANAZI SOUTH WATER: THE CONSTRUCTION OF RETICULATION TO SUPPLY AREA B	Zana Manzi Services (Pty) Ltd	43 262 206,98
	8/2/1/UMH819-20/21	27/05/2021	MKHWANAZI SOUTH WATER: THE CONSTRUCTION OF RETICULATION TO SUPPLY AREA E1	First Works 119 cc	49 987 626,81
2		27/05/2021	8/2/1/UMH839-20/21 (8/2/1/UMH12-15/16) - Upgrading of Esikhaleni Intersection and Ambiance improvement	Leomat Construction and Cfiso Trading services JV	43 803 625,39
					331 948 807,60

ORDERS IN EXCESS OF R 100 000

JUNE 2021

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510006298	2021/06/01	HPE LTO-8 Ultrium 30TB RW Tapes	301222 Hopewell Stationers cc	105 520,00
2	4510006321	2021/06/02	REFURB PLUMBING AT EMPANGENI CIVIC	2300003263 Mbhora Projects Pty Ltd	168 235,00
	4510006339	2021/06/02	Fencing at Pheonix Substation	2300003045 Sokhulu Mthobi Trading Pty Ltd	116 250,00
	4510006341	2021/06/03	Fencing at Taurus substation	2300000748 Justngwane Trading	139 807,50
	4510006342	2021/06/03	Fencing at Scorpio substation	2300003233 IDDD Pty Ltd	117 200,00
	4510006356	2021/06/03	Dunford traffic signals repairs	301263 Darman Technologies Pty Ltd	152 775,00
	4510006401	2021/06/04	Fencing at Leo Substation	2300001884 Just Bz Holdings Pty Ltd	150 300,00
	4510006405	2021/06/07	woodchip traffic signals repairs	301263 Darman Technologies Pty Ltd	169 491,00
	4510006407	2021/06/07	Low Bed Transport	2300000743 Ilungelo Lamatiwane Business Enterp	137 500,00
	4510006409	2021/06/07	Roof design for Polaris substation	2300000875 Umhlathuze Builders Emporium Pty Lt	154 000,00
	4510006443	2021/06/08	Servi provider appointm zone 3 A1276/7	2300001497 Masina Engineering Pty Ltd	120 000,00
	4510006453	2021/06/09	INSTALLATION OF SLEEVES	2300002203 MM Connection Trading Pty Ltd	167 000,00
	4510006478	2021/06/10	Geotechnical investigation for Neptune a	400629 Ampcor Khanyisa Pty Ltd	142 590,28
	4510006480	2021/06/11	Plexi screen glass Partitioning	2300003017 Sinolwethu Investments Pty Ltd	115 940,00
	4510006540	2021/06/18	Payment for Umhlathuze trading	2300001962 Umhlathuze Trading Pty Ltd	110 169,04
	4510006571	2021/06/22	ICT Service level agreement	2300000987 Terrence Trading Enterprise Pty Ltd	100 800,00
	4530001053	2021/06/08	Fitting Streetlight 55 w LED to Council	2300000692 Shoreline Industrial Services Pty L	136 740,00
	4530001063	2021/06/18	Kiosk electrical meter 6 Way 3cr12 steel	2300000692 Shoreline Industrial Services Pty L	133 900,00

No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
3	4593001801	2021/06/09	Media Tour Professional Fees	2300002745 Under African Skies cc	118 174,00
4	4593001878	2021/06/22	Installation of Alarm System in 11kv Sub	2300000756 M Govender	199 000,00
5	8/2/1/UMH609-19/20	03/06/2021	SUPPLY, DELIVERY, INSTALLATION, COMMISSIONING AND MAINTENANCE (3 YEARS) OF A LABORATORY ROBOT FOR AUTOMATED WATER ANALYSIS	Universal Water Solutions cc	4 879 020,47
6	8/2/1/UMH679-20/21	10/06/2021	REFURBISHMENT OF EMPANGENI CIVIC 2	Bheka Phezulu Investments & Sales	5 209 822,81
7	8/2/1/UMH630-19/20	24/06/2021	REFURBISHMENT OF BRACKENHAM PUBLIC SWIMMING POOL	STM Corporations (Pty) Ltd	1 816 217,43
8	8/2/1/UMH631-19/20	24/06/2021	REFURBISHMENT OF MEERENSEE PUBLIC SWIMMING POOL	STM Corporations (Pty) Ltd	1 972 299,45
9	8/2/1/UMH553-19/20	24/06/2021	eNSELENI MATERIAL RECOVERY CENTRE	M Sokhulu Construction	2 054 140,48
10	8/2/1/UMH/676-20/21	24/06/2021	DEVELOPMENT OF AIR QUALITY MANAGEMENT PLAN FOR THE CITY OF uMHLATHUZE	Mamadi & Company SA (Pty) Ltd	466 260,00
11	8/2/1/UMH788-20/21	24/06/2021	APPOINTMENT OF A SERVICE PROVIDER FOR MOVABLE ASSET VERIFICATION FOR A PERIOD OF THREE (3) YEARS	IMQS Software	3 196 595,52
12	8/2/1/UMH620-19/20	24/06/2021	WEBSITE HOSTING, MAINTENANCE AND CONTENT MANAGEMENT OF THE EXISTING uMHLATHUZE MUNICIPALITY AND RICHARDS BAY AIRPORT WEBSITES FOR THE PERIOD OF 36 MONTHS (3 YEARS)	Tmansworld cc	863 229,19
13	8/2/1/UMH792-20/21	24/06/2021	. RENEWAL OF LICENSES FOR THE SAP ENTERPRISE RESOURCE PLANNING SOLUTION (ERP) AND THE PROCUREMENT OF ADDITIONAL LICENCES AS AND WHEN REQUIRED FOR THE UMHLATHUZE MUNICIPALITY FOR A 3 YEAR PERIOD (36 MONTHS)	New Dawn Technologies	18 715 711,74
14		03/06/2021	Provision of Professional Consulting Engineering Services for Updating and Implementation of Projects	Esicongweni BPH Engineering PTY Ltd	10 005 000,00
					51 933 688,91



SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES								
Apr-21								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
DEV20/21-032	Electrical Engineering Services	08/04/2021	R 36 456,60	36(1)(a)(ii)	T Khoza	Ritchie Farm Equipment	V1601 - Repair left tandem axel oil leak and replace exhaust silencer system	YES
DEV20/21-051	Electrical Engineering Services	14/04/2021	R 7 632,70	36(1)(a)(v)	T Khoza	SMG North Coast	V1217 - Carry out service, repair brakes and repair back door lock	
DEV20/21-026	Electrical Engineering Services	08/04/2021	R 150 246,00	36(1)(a)(ii)	T Khoza	Midbay Motors	V0252 - Carry out service and overhaul brakes and commission, V0298- - Supply and replace brake sensors, V0255 - Repair engine and commission, V0290 - Repair gearbox, V1296 - Overhaul brakes and commission, V0251 - Repair alternator for not charging	
	Community Services	28/04/2021	R 17 837,14	36(1)(a)(ii)	N Shangase	Truelo Manufacturers	Calibration of Prolaser Speed Camera Machine	
	Corporate Services	29/04/2021	R 434 915,00	36(1)(a)(v)	D Cele	Phoenix Wholesalers Empangeni CC	Poverty relief programme for Senior Citizens and Child/ Youth Headed Families 2020	
	Community Services	07/04/2021	R 150 178,07	36(1)(a)(v)	T J Mabaso	Mandlomkhonto Security	8/2/1/UMH59-15/16 - Provision of security services at Council owned building and facilities	YES
DEV20/21-025	Electrical Engineering Services	09/04/2021	R 80 166,00	36(1)(a)(ii)	T Khoza	Bell Equipment	V1578 - Repair handbrake faulty, V1595 - Supply and replace oil cooler and commission, V1642 - Supply and replace fault lift pump and commission, V1578 - Repair right front hub	YES
DEV20/21-029	Electrical Engineering Services	13/04/2021	R 76 271,90	36(1)(a)(ii)	T Khoza	Ritchie Farm Equipment	V1602 - Replace intercooler pipe and carry out service	YES
			R 953 703,41					
May-21								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
DEV20/21-059	Electrical Engineering Services	20/05/2021	R 281 824,75	36(1)(a)(v)	T Khoza	CDN Engineering	V0483 to manufacture tail gate Heil 5000	YES
DEV20/21-058	Electrical Engineering Services	20/05/2021	R 11 988,98	36(1)(a)(ii)	T Khoza	Bell Equipment Sales SA Limited	V1643 - replace mod board insert	YES
	Corporate Services	24/05/2021	R 4 752 000,00	36(1)(a)(v)	Thulani Kubheka	Advisory IT	SAP ERP Human Capital Management Module finalisation	YES
	Corporate Services	26/05/2021	R 120 000,00	36(1)(a)(v)	C. Koekemoer	Metrofile	Offsite Storage	YES
	Infrastructure Services	27/05/2021	R 43 803 625,39	36(1)(a)(v)	Jaco Schutte	Leomat Construction and Cfiso Trading services JV	8/2/1/UMH839-20/21 (8/2/1/UMH12-15/16) - Upgrading of Esikhaleni Intersection and Ambiance improvement	YES
			R 48 969 439,12					
Jun-21								
NO.	DEPT	DATE	TOTAL	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS	APPROVED BY MM
	Infrastructure Services	03/06/2021	R 10 005 000,00	36(1)(a)(i) & 36(1)(a)(v)	Neeran Maharaj	Esicongweni BPH Engineering PTY Ltd	Provision of Professional Consulting Engineering Services for Updating and Implementation of Projects	YES

			R 10 005 000,00						
TOTAL DEVIATIONS FOR QUARTER			R 59 928 142,53						



**national treasury**  
Department:  
National Treasury  
REPUBLIC OF SOUTH AFRICA

## BANK ACCOUNT WITH

Municipality of uMhlathuze  
**Consolidated Quarterly**

City of uMhlathuze

Date	Payee	Amount in R'000
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**5. Section 11(f) - Refund money incorrectly paid into a bank account;**

12/04/2021	NCS RESINS (PTY)LTD	17 022,00

**6. Section 11(g) - Refund guarantees, sureties and security deposits;**

04/2021 to 06/2021	Various	991 100,07

### DISTRIBUTION

1. Did the Accounting Officer table in Council a consolidated report of all withdrawals?
2. Date the consolidated report was tabled; and
3. Was the copy of the consolidated report of all withdrawals submitted to the relevant National Treasury, Provincial Treasury and the City of uMhlathuze?

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**CHIEF FINANCIAL OFFICER**

***Instructions for completing this report:***

The Accounting Officer must include information motivating the non-budgetted withdrawal to council or incorporated into the table above by inserting additional space. This report must be tabled in Council within 30 days after the end of each quarter.

***Withdrawals that must be reported each quarter:***

***Distribution:***

1. Table this report in a full council meeting, including additional motivation on a separate sheet of paper.
2. Submit a copy to the relevant National Treasury, Provincial Treasury and the City of uMhlathuze.

**WITHDRAWALS NOT IN TERMS OF AN APPROPRIATE**  
**Principal Finance Management Act, section 11(4)**  
*Monthly Report for period 01/04/2021 to 30/06/2021 (complete relevant)*

Description and Purpose	
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Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))

Refund of guarantees sureties and security deposits <b>(Section 11 (1) (g))</b>

of all withdrawals within 30 days after the end of the quarter;

ted to the Auditor General

MUNICIPAL MA

drawals, action taken to rectify the breach and identify how funding will be sourced to cover the withdrawal where a withdrawal occurs.

action taken to rectify, within 30 days after the end of each quarter (section 11(4))

Auditor-General

VED BUDGET

vant period)



Authorised by (name)
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Council in terms of Quarterly Financial report for the quarter ended 30 June 2021 (RPT 171319)

Council in terms of Quarterly Financial report for the quarter ended 30 June 2021 (RPT 171319)

YES
DATE : 28/06/2021
YES

NAGER

rough an Adjustments Budget. This motivation can be an additional report