

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE																
	Jul-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Budget 2025/26	Budget 2026/27	Budget 2027/28
	Budget	Actuals	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	92 619	59 103	67 590	63 006	64 959	69 836	62 268	62 149	61 968	62 000	61 893	60 465	64 086	851 943	864 195	924 689
Service Charges - Electricity Revenue	227 682	208 466	212 528	312 816	221 275	232 007	242 107	302 976	237 593	230 016	224 891	225 574	223 093	3 101 024	3 047 599	3 236 245
Service Charges - Water Revenue	46 964	47 310	57 114	61 785	55 529	58 380	62 238	55 406	58 460	65 168	57 359	61 040	61 606	748 360	750 124	817 635
Service Charges - Waste Water Management	12 554	12 796	12 907	12 957	13 144	13 014	12 748	13 024	14 424	12 168	14 916	11 791	10 988	167 430	163 912	172 107
Service Charges - Waste Management	11 046	10 612	12 092	11 936	10 976	11 291	12 451	11 254	11 756	11 109	11 293	11 585	12 642	150 043	147 797	155 187
Rent of Facilities and Equipment	3 125	724	1 178	1 303	2 856	1 048	1 345	2 518	1 092	1 247	3 670	923	2 301	23 330	23 737	23 290
Interest and Investments income	3 750	1 076	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	46 076	45 000	45 000
Interest earned - Outstanding Debtors	7	–	–	–	7	–	–	7	–	–	–	–	6	26	26	27
Fines	57	246	85	90	73	62	58	67	57	69	55	76	81	1 076	871	897
Licenses and Permits	275	–	300	237	363	300	275	300	307	363	300	363	248	3 632	3 813	4 004
Income For Agency Services	775	1 105	840	714	742	906	805	791	901	830	836	721	760	10 725	9 620	10 403
Grants and Subsidies Operating	248 156	244 118	3 676	250	18 242	1 918	198 100	250	1 364	148 487	250	250	251	865 313	644 531	673 523
Other Revenue	2 712	15 570	2 424	4 266	2 875	3 704	3 541	3 748	2 489	2 536	2 748	2 628	4 653	53 893	40 239	41 447
Grants and Subsidies Capital	99 459	–	–	–	21 039	1 736	43 177	–	3 394	58 554	–	–	–	227 359	225 544	230 842
Gain on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
BALANCED TO THE CASH REVENUE BUDGET	749 181	601 126	374 484	473 110	415 830	397 954	642 864	456 239	397 554	596 297	381 960	379 167	384 465	6 250 230	5 967 008	6 335 297

COMPONENT 2 - MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																																											
			Jul-25			Jul-25			Aug-25			Sep-25			Oct-25			Nov-25			Dec-25			Jan-26			Feb-26			Mar-26			Apr-26			May-26			Jun-26			BUDGET 2026/	
			Projected			Actuals			Projected			Projected			Projected			Projected			Projected			Projected			Projected			Projected			Projected			Projected			Projected				
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex			
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000		
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																																											
FX003001003	AR	Pollution Control	841	-	6	482	-	6	693	-	6	889	-	6	693	-	6	691	-	6	898	57	6	694	-	6	689	-	6	817	-	6	712	-	6	690	-	6	812	-	17	9 378	72
FX005001010	BN	Property Services	71	-	49	91	-	36	72	-	38	76	-	38	72	-	40	72	-	38	77	-	40	72	-	38	72	-	38	76	-	40	71	-	38	72	-	38	74	-	33	896	-
FX005001014	BR	Valuation Service	217	-	4	217	-	4	217	-	4	617	-	4	217	-	4	260	-	4	617	-	4	217	-	4	217	-	4	642	-	4	217	-	4	217	-	4	615	-	5	4 434	-
FX007001001	BT	Housing	4 674	-	146	11 535	-	7 066	10 319	-	210	10 370	700	20 664	10 341	-	4 639	10 283	-	230	10 500	700	20 644	10 264	-	230	10 186	-	210	10 467	700	20 664	10 249	-	210	10 235	-	230	10 274	700	126	129 683	3 501
FX009001004	BW	Licensing and Regulation	103	-	14	86	-	2	103	-	2	106	-	1	103	-	15	103	-	1	106	-	1	103	-	15	103	-	1	106	-	1	103	-	2	131	-	2	102	-	12	1 305	-
FX009002006	BX	Tourism	373	-	5	378	-	5	319	-	5	319	-	5	299	-	5	299	-	5	319	-	5	299	-	5	299	-	5	318	-	5	298	-	5	298	-	5	316	-	5	3 914	-
FX010001001	BY	Billboards	190	-	3	207	-	3	147	-	3	155	-	3	147	-	3	147	-	3	155	-	3	147	-	3	147	-	3	156	-	3	147	-	3	147	-	3	153	-	4	1 914	-
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs-LEDs)	1 986	-	25	1 915	-	25	2 053	-	25	2 693	-	25	1 951	-	25	1 900	-	25	2 837	-	25	2 049	-	25	1 900	-	25	2 684	-	25	1 900	-	25	1 921	-	25	2 689	-	24	27 493	-
FX010001004	CA	Development Facilitation	442	-	212	101	-	172	442	-	249	481	-	295	442	-	234	442	-	203	481	-	297	442	-	199	442	-	232	481	-	291	442	-	271	442	-	229	482	-	213	5 755	-
FX010001005	CC	Economic Development/Planning	4 243	-	39	3 894	-	39	4 300	10 000	39	4 679	5 000	39	4 170	5 000	39	4 132	10 000	39	4 495	10 000	39	4 107	3 000	39	4 195	-	39	4 554	-	39	4 107	-	39	4 098	-	39	4 500	-	38	53 511	-
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 536	-	206	2 569	-	183	2 403	-	198	2 475	-	213	2 467	-	216	2 376	-	183	2 554	-	89	2 453	-	196	2 578	-	126	2 461	-	229	2 376	-	180	2 388	-	161	2 431	-	211	30 406	-
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	309	-	-	86	-	86	309	-	926	309	-	-	309	-	-	309	-	1 668	309	-	-	309	-	-	309	-	1 113	309	-	-	309	-	-	309	-	-	309	-	-	-	-
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	411	-	7	367	-	7	411	-	7	500	-	7	411	-	7	460	-	7	411	-	7	411	-	7	451	-	7	411	-	7	411	-	7	410	-	7	422	-	6	5 362	-
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			16 397	-	714	21 928	-	7 634	21 787	10 000	1 709	23 668	5 700	21 299	21 622	5 000	5 231	21 474	10 000	2 410	23 757	10 757	21 157	21 565	3 000	765	21 587	-	1 807	23 481	700	21 313	21 342	-	788	21 356	-	747	23 180	700	694	274 050	3 573
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																																											
Community Services, Health and Public Safety																																											
FX001002008	AH	Disaster Management	383	-	2	216	-	2	276	-	2	276	-	2	283	-	2	366	-	2	276	-	2	283	-	2	279	-	2	468	-	2	282	-	2	274	-	2	360	-	3	3 948	-
FX011001005	CK	Fire Fighting and Protection	11 526	250	257	9 650	-	284	10 689	-	297	10 694	113	288	11 083	113	257	11 045	-	257	11 566	113	284	11 172	-	287	10 554	-	238	10 998	113	288	10 498	-	295	10 491	113	283	10 486	-	307	136 488	844
FX012001005	CP	Taxi Ranks	412	-	585	319	-	4	447	-	4	431	-	4	436	-	4	431	300	4	483	-	363	436	-	4	396	-	4	448	-	275	395	-	4	422	-	4	403	-	4	5 288	1 875
FX014001003	DC	Solid Waste Removal	14 777	-	58 614	12 105	-	58 424	13 466	1 000	11 394	13 276	3 000	11 251	13 156	-	10 372	13 244	-	10 661	14 136	-	50 003	13 762	2 784	10 626	13 068	-	11 086	13 017	-	39 225	13 105	-	10 663	13 500	-	10 930	13 069	700	11 952	163 914	9 972
FX014001004	DE	Street Cleansing	4 340	-	138	3 279	-	138	4 116	-	138	4 152	-	138	4 120	-	138	4 204	-	138	4 368	-	138	4 020	-	138	4 084	-	138	4 126	-	138	4 083	-	138	4 086	-	138	4 059	-	148	50 306	-
FX015001001	DF	Public Toilets	206	-	4	193	-	4	204	-	4	189	-	4	196	-	4	189	-	4	226	-	4	198	-	4	181	-	4	205	-	4	175	-	4	192	-	4	183	-	2	2 498	-
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	548	-	7	509	-	7	547	-	7	578	-	7	631	-	7	633	-	7	548	-	7	619	-	7	547	-	7	610	-	7	547	-	7	557	-	7	545	-	8	7 208	-
Community Services, Health and Public Safety Total			32 191	250	59 608	26 270	-	58 864	29 746	1 000	11 847	29 595	3 113	11 696	29 905	113	10 785	30 111	300	11 074	31 603	113	50 802	30 489	2 784	11 070	29 109	-	11 480	29 872	113	39 940	29 085	-	11 114	29 522	113	11 379	29 105	700	12 424	369 649	12 691
Protection services																																											
FX005001012	BP	Security Services	3 028	-	59	2 499	-	59	3 251	-	59	3 273	-	59	2 965	-	59	3 039	-	59	3 024	17	59	3 006	-	59	3 208	-	59	2 965	-	59	3 026	-	59	2 971	-	59	2 938	-	59	38 407	21
FX011001007	OQ	Police Forces, Traffic and Street Parking Control	10 683	-	454	6 357	-	392	8 323	-	454	8 308	-	454	8 134	-	501	8 190	-	497	8 228	-	478	8 204	-	455	8 313	-	454	8 268	-	454	8 261	-	454	8 045	-	454	8 134	-	514	104 562	25
FX012002001	GR	Road and Traffic Regulation	1 975	-	997	1 790	-	1 059	2 045	-	1 078	1 950	-	905	1 985	-	1 056	1 953	-	1 135	1 967	-	1 023	2 045	-	1 035	2 037	-	1 138	2 004	-	1 133	1 945	-	1 074	1 905	-	1 038	1 905	-	967	24 582	13
FX011001006	CU	Public Safety Licensing and Control of Animals	81	-	-	12	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	81	-	-	978	-

Protection services Total			15 767	–	1 510	10 659	–	1 510	13 700	–	1 591	13 612	–	1 419	13 165	–	1 616	13 263	–	1 692	13 300	17	1 560	13 336	–	1 550	13 639	–	1 651	13 317	–	1 646	13 312	–	1 588	13 001	–	1 551	13 057	–	1 539	168 529	59		
Recreation and Environmental services																																													
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 399	–	73	1 114	–	70	1 493	–	77	1 441	–	78	1 973	–	75	1 394	78	77	1 609	–	74	1 412	100	77	1 443	–	74	2 049	–	77	1 379	–	77	1 399	–	88	1 375	–	58	19 227	197		
FX001001005002	AC	Halls	3 911	–	160	2 896	–	149	4 063	–	162	3 859	–	136	3 874	300	143	3 972	–	130	4 202	–	98	3 878	–	94	3 825	–	101	3 949	–	94	3 884	–	127	3 888	–	157	3 942	–	142	48 529	1 143		
FX001001006001	AE	Libraries and Archives	3 721	–	127	3 443	–	141	3 819	–	118	3 669	–	121	3 806	–	11 361	3 668	–	118	3 879	200	111	3 604	–	116	3 630	–	123	3 754	–	116	3 692	–	116	3 604	–	119	3 784	–	122	45 951	100		
FX001001006002	AF	Cyber Cadets	466	–	–	271	–	162	466	–	–	466	–	–	662	–	2 320	466	–	–	464	–	–	466	–	–	466	–	–	466	–	–	466	–	–	479	–	–	464	–	–	6 005	–		
FX001001008	AG	Museums and Art Galleries	381	–	7	343	–	10	409	–	7	377	–	7	385	–	6	377	–	7	438	–	289	384	–	7	370	–	7	519	–	6	363	–	7	369	–	6	370	–	17	4 968	–		
FX013001001	CS	Beaches and Jetties	2 201	4	28	1 328	–	28	2 358	5	28	2 247	4	28	2 225	5	28	2 339	4	28	2 331	5	28	2 240	5	28	2 243	3	28	2 235	4	28	2 210	5	28	2 213	4	28	2 200	4	102	28 411	48		
FX013001002	CT	Community Parks (including Nurseries)	9 660	1 194	1 753	7 718	–	930	8 763	–	382	9 055	–	429	10 771	–	1 792	9 037	–	438	10 432	–	403	9 593	–	1 564	10 420	–	415	8 765	–	415	8 421	–	2 401	9 785	–	415	8 426	–	1 225	117 386	1 094		
FX001002007	CV	Cultural Matters	149	–	1	427	–	1	128	–	1	1 026	–	1	160	–	1	128	–	1	809	–	1	128	–	1	128	–	1	698	–	1	128	–	1	127	–	1	668	–	1	4 347	–		
FX013002003001	CW	Recreational Facilities - Caravan Park	–	–	9	–	–	–	–	–	5	–	–	90	–	–	5	–	–	5	–	–	50	–	–	5	–	–	6	–	–	50	–	–	5	–	–	5	–	–	70	–	–		
FX013002003002	CX	Recreational Facilities - Parks Administration	1 007	–	15	892	–	15	1 078	–	15	1 028	–	15	1 077	–	15	1 143	–	15	1 123	–	15	1 088	–	15	1 026	–	15	1 032	–	15	1 095	–	15	1 066	–	15	1 011	–	15	13 137	–		
FX013002003003	CY	Recreational Facilities - Swimming Pools	3 327	214	218	2 264	–	57	3 545	213	57	3 673	210	57	3 459	201	218	3 404	218	57	3 855	176	57	3 469	219	218	3 371	234	57	3 542	202	57	3 365	237	224	3 362	233	57	3 342	219	82	43 193	2 575		
FX013002004001	CZ	Sport Development and Sportfields	2 124	–	185	1 568	–	168	3 080	–	223	2 897	–	179	3 296	–	155	2 200	500	223	2 298	–	227	2 296	300	179	2 122	–	175	2 121	500	225	2 076	–	225	2 168	500	225	1 951	100	204	29 646	1 900		
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 010	4 500	5 426	1 002	–	–	1 011	–	–	989	3 000	–	1 015	4 000	–	993	2 000	–	1 016	1 000	3 255	1 016	1 000	–	953	1 500	–	1 017	1 000	2 529	993	2 000	–	1 022	2 000	–	995	1 207	–	11 594	11 997		
			29 355	5 912	8 002	23 265	–	1 730	30 212	218	1 075	39 728	3 213	1 140	32 700	4 505	16 119	29 121	2 800	1 097	32 456	1 381	4 609	29 574	1 623	2 303	29 996	1 737	1 002	30 147	1 705	3 613	28 070	2 241	3 225	29 481	2 737	1 116	28 528	1 529	2 039	372 393	19 053		
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			77 313	6 161	69 121	60 193	–	62 105	73 658	1 218	14 513	73 934	6 326	14 254	75 770	4 618	28 520	72 496	3 100	13 863	77 359	1 511	56 970	73 398	4 407	14 923	72 743	1 737	14 133	73 336	1 818	45 199	70 468	2 241	15 926	72 004	2 849	14 046	70 691	2 229	16 002	910 570	31 803		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																																													
Administration																																													
FX001001005003	AD	Municipal Buildings	654	–	219	873	–	17	1 234	–	76	1 380	1 280	76	1 373	–	219	1 219	1 500	74	1 314	–	76	1 236	120	209	292	150	75	1 545	–	75	902	2 500	218	401	150	285	733	2 500	175	12 713	10 381		
FX005001001	BB	Administrative and Corporate Support	229	–	76	176	–	76	185	–	76	192	–	76	112	–	76	68	–	76	177	–	76	90	–	76	97	–	76	153	–	76	57	–	76	142	–	76	60	–	76	1 678	–		
FX009001002	BV	Air Transport	2 522	–	528	188	–	146	2 511	–	517	2 813	250	518	2 532	200	517	2 509	–	428	2 659	–	517	2 501	447	527	2 601	250	529	2 513	–	527	2 625	538	536	2 550	–	329	2 461	–	369	32 000	1 912		
Administration Total			3 405	–	823	1 237	–	240	3 930	–	670	4 385	1 530	670	4 016	200	813	3 796	1 500	578	4 150	–	670	3 827	567	813	2 991	400	680	4 211	–	678	3 585	3 038	830	3 092	150	690	3 254	2 500	620	46 391	12 293		
Legal Services																																													
FX005001008	BL	Legal Services	(313)	–	14	(577)	–	14	(329)	–	14	(331)	–	14	(227)	–	14	(331)	–	14	(196)	–	14	(328)	–	14	(164)	–	14	(313)	–	14	(331)	–	14	(305)	–	14	(273)	–	14	–	–		
Legal Services Total			(313)	–	14	(577)	–	14	(329)	–	14	(331)	–	14	(227)	–	14	(331)	–	14	(196)	–	14	(328)	–	14	(164)	–	14	(313)	–	14	(331)	–	14	(305)	–	14	(273)	–	14	–	–		
Information Technology																																													
FX005001007	BK	Information Technology	3 834	–	38	(5 192)	(257)	38	3 825	–	38	3 728	500	38	3 774	–	38	3 745	–	38	4 972	5 000	592	3 926	500	38	3 455	2 500	38	3 676	–	38	3 720	4 000	38	3 673	311	38	11 193	500	37	54 123	18 514		
Information Technology Total			3 834	–	38	(5 192)	(257)	38	3 825	–	38	3 728	500	38	3 774	–	38	3 745	–	38	4 972	5 000	592	3 926	500	38	3 455	2 500	38	3 676	–	38	3 720	4 000	38	3 673	311	38	11 193	500	37	54 123	18 514		

x64665-1	COMPONENT 2	2025/08/25
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x64665-1

7	BUDGET 2027/28			BUDGET 2028/29			BUDGET 2029/30		
	Projected			Projected			Projected		
Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
84	9 180	73	88	27 331	74	92	17 739	75	96
488	1 573	–	503	943	–	523	1 096	–	544
54	4 616	–	57	4 759	–	59	5 012	–	62
77 851	149 850	3 565	99 004	151 533	3 629	99 115	154 362	3 692	99 231
69	1 340	–	72	1 365	–	75	1 465	–	78
64	4 075	–	67	4 199	–	70	4 449	–	74
33	2 007	–	34	8 130	–	36	2 207	–	38
311	28 745	–	326	29 752	–	343	31 396	–	360
3 070	6 011	–	3 163	7 429	–	3 289	6 844	–	3 421
485	57 109	–	509	60 745	–	535	61 574	–	561
2 319	32 825	–	2 400	32 845	–	2 502	34 730	–	2 609
–	–	–	–	–	–	–	–	–	–
82	5 648	–	86	5 897	–	90	6 179	–	94
84 910	302 979	3 638	106 307	334 926	3 703	106 728	327 053	3 767	107 168
31	4 099	–	33	4 319	–	35	4 974	–	36
3 516	144 895	860	3 672	148 007	875	3 845	155 986	891	4 027
1 940	3 935	1 875	1 943	8 950	1 875	1 946	5 678	1 875	1 950
267 089	179 314	10 419	279 834	194 714	10 419	289 995	217 380	10 419	303 903
1 754	52 953	–	1 842	59 827	–	1 934	58 012	–	2 030
48	2 519	–	50	2 963	–	53	6 606	–	55
91	7 590	–	96	7 924	–	101	8 295	–	106
274 470	395 304	13 154	287 470	426 703	13 169	297 968	456 930	13 185	312 107
745	40 460	21	782	42 288	22	821	44 910	22	862
5 906	109 592	21	6 182	114 946	11	6 482	134 223	32	6 804
12 789	27 128	8	13 692	27 298	14	14 246	28 101	10	15 293
–	1 015	–	–	1 050	–	–	1 096	–	–

19 439	178 195	90	20 656	185 582	47	21 548	208 330	64	22 959
948	21 206	254	983	20 477	260	1 025	30 094	266	1 069
1 620	49 159	1 163	1 684	58 438	1 184	1 759	54 832	1 205	1 838
13 208	47 290	93	13 820	50 467	62	13 893	52 196	52	13 970
2 354	6 298	–	2 464	6 490	–	2 464	6 691	–	2 464
370	5 256	–	387	5 528	–	391	5 907	–	397
425	31 718	49	445	32 827	51	466	47 923	53	489
12 215	122 639	1 180	12 642	132 402	1 179	13 179	138 747	1 330	13 838
17	4 531	–	17	4 707	–	18	4 915	–	19
320	–	–	330	–	–	343	–	–	360
183	14 051	–	192	14 082	–	202	15 353	–	212
1 428	51 316	2 662	1 485	46 523	2 758	1 552	50 235	2 868	1 622
2 550	30 462	1 957	2 636	51 499	2 035	2 746	34 339	2 117	2 884
–	4 922	12 357	–	5 005	12 850	–	5 726	13 365	–
35 639	388 847	19 704	37 085	428 443	20 379	38 040	446 958	21 256	39 161
329 548	962 346	32 908	345 210	1 040 728	33 594	357 496	1 112 219	34 504	374 226
1 866	13 675	10 563	919	13 791	10 740	940	14 653	10 916	961
962	1 752	–	1 010	1 813	–	1 061	1 966	–	1 114
6 134	32 229	1 945	6 322	50 064	1 974	6 577	36 528	2 004	6 877
8 962	47 656	12 508	8 252	65 668	12 714	8 578	53 147	12 920	8 952
176	–	–	185	–	–	194	–	–	204
176	–	–	185	–	–	194	–	–	204
1 057	60 174	18 851	1 099	60 644	19 188	1 147	64 384	19 524	1 199
1 057	60 174	18 851	1 099	60 644	19 188	1 147	64 384	19 524	1 199

350	1 739	–	368	1 747	–	386	1 859	–	406
67	3 806	–	71	3 890	–	74	4 123	–	78
231	2 402	64	241	2 477	65	253	2 572	66	265
1 443	3 639	–	1 495	3 657	–	1 559	3 890	–	1 626
2 092	11 585	64	2 175	11 771	65	2 272	12 444	66	2 375
12 287	119 415	31 423	11 710	138 084	31 967	12 192	129 976	32 511	12 729
3 971	2 952	–	4 107	2 814	–	4 279	3 014	–	4 491
86	4 923	–	90	5 119	–	94	5 401	–	99
2 600	2 700	–	2 700	2 700	–	2 700	2 700	–	2 700
1 222 108	12 047	–	1 297 898	11 481	–	1 376 939	12 297	–	1 441 215
71	11 791	–	74	12 211	–	78	12 882	–	82
1 228 835	34 414	–	1 304 869	34 325	–	1 384 090	36 294	–	1 448 587
526	39 303	–	552	40 692	–	580	41 227	–	609
20	2 349 213	–	21	2 494 331	–	22	2 661 120	–	23
2 869 336	432 712	46 589	3 045 552	439 881	42 527	3 164 323	464 535	38 865	3 287 883
456	22 296	14	477	22 965	15	500	24 369	15	524
5 530	36 001	–	557	35 939	–	585	39 236	–	614
171	41 439	664	179	42 596	676	187	46 253	688	196
3 590	(6 167)	11 200	3 711	(6 506)	11 470	3 866	(6 226)	11 650	4 027
2 879 629	2 914 800	58 467	3 051 048	3 069 898	54 688	3 170 063	3 270 514	51 218	3 293 876

580	2 376		597	1 500		621	2 357		652
15 931	154 693	39 690	17 185	155 176	40 275	17 297	169 212	38 861	17 415
12 006	119 949	10 550	12 106	122 049	10 294	12 211	126 240	10 299	12 322
2 227	1 427	–	2 293	1 489	–	2 385	1 539	–	2 480
760	92 216	7 892	797	76 346	8 033	836	82 688	8 173	877
333 257	137 302	56 095	349 008	158 912	59 075	360 197	133 891	59 075	375 536
25	26 287	18 508	26	31 085	19 249	27	23 407	20 019	29
762	123 293	15 519	800	118 316	6 700	840	124 796	6 700	882
21 580	124 078	20 000	21 659	92 762	20 000	21 742	96 736	20 000	21 830
814 803	285 786	117 676	882 167	285 625	117 676	924 853	299 202	117 676	970 310
39 001	38 263	–	42 043	39 711	–	44 344	41 359	–	46 847
631 576	1 065 048	200	668 976	1 067 309	200	651 643	1 111 958	200	680 085
–	106	8 097	–	154	8 099	–	214	10 101	–
1 872 507	2 170 824	294 227	1 997 657	2 152 433	289 600	2 037 097	2 213 600	291 103	2 129 264
189	11 754	–	199	11 954	–	209	13 703	–	219
7 299	48	–	7 627	51	–	7 636	53	–	7 646
7 489	11 803	–	7 826	12 004	–	7 845	13 756	–	7 865
480	22 692	–	504	33 259	–	529	36 066	–	555
379	113	–	397	118	–	417	124	–	437
859	22 805	–	901	33 377	–	946	36 190	–	992
3 202	205	5 000	3 310	215	5 000	3 448	225	5 000	3 593
101	11 705	14 151	107	12 179	20 000	112	13 019	20 000	117
3 304	11 911	19 151	3 416	12 394	25 000	3 560	13 244	25 000	3 710
1 884 158	2 217 343	313 378	2 009 799	2 210 207	314 600	2 049 448	2 276 789	316 103	2 141 831

742	1 036	-	774	1 080	-	810	1 177	-	849
16	4 778	-	17	4 942	-	17	5 229	-	18
80	10 985	-	84	11 339	-	88	11 980	-	93
21	5 404	-	22	5 557	-	23	5 891	-	24
71	9 854	-	74	10 258	-	78	10 784	-	82
29	27	-	31	28	-	32	30	-	34
69	5 995	-	73	6 224	-	76	6 556	-	80
81	8 874	-	85	9 203	-	89	9 720	-	94
3 750	11 314	14	3 864	11 726	14	4 020	13 558	14	4 188
61	9 623	-	65	4 577	-	68	4 933	-	71
71	167	-	75	193	-	79	178	-	83
31	1 285	-	32	1 336	-	34	1 401	-	35
76	2 726	-	79	2 864	-	83	2 988	-	88
5 096	72 066	14	5 274	69 326	14	5 497	74 424	14	5 737
6 424 462	6 623 362	439 827	6 834 218	6 897 493	438 566	7 085 513	7 227 268	438 117	7 384 155

	OUTSTANDING DEBT - COUNCILLORS - JULY 2025									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	317,97	337,44	329,23	13 404,01	14 388,65	No	Notice issued via email, SMS notification & prepayment water sales still blocked
	71264	Water Rural	1761400	49,35	49,35	49,35	9 152,77	9 300,82	No	Notice issued via email, SMS notification & prepayment water sales still blocked
	71269	Rates and Services	2419125	-	-	-	6 689,60	6 689,60	Yes	
	71269	Rates and Services	2283347	1 397,16	1 351,32	1 280,44	5 380,58	9 409,50	No	Blocked electricity prepayment sales still blocked/ Notice issued
	71265	Water Rural	1950358	-	-	94,50	507,54	602,04	No	SMS; Notice emailed & prepayment water sales still blocked
	71271	Sundry	30003294	-	-	-	50,89	50,89	No	Below threshold for actions
	71261	Water Rural	2225722	-	-	-	47,99	47,99	No	Below threshold for actions
	71235	Water Rural	2320091	-	-	-	37,34	37,34	No	Below threshold for actions
	71239	Rates and Services	30004798	3 433,32	6 522,79	-	0,00	9 956,11	No	Blocked electricity prepayment sales
	71260	Rates and Services	1857567	1 491,95	1 501,10	-	0,00	2 993,05	No	Blocked electricity prepayment sales
				1 764,48	1 738,11	1 753,52	35 134,50	40 390,61		
				1 764,48	1 738,11	1 753,52	35 134,50	40 390,61		

	OUTSTANDING DEBT - EMPLOYEES - JULY 2025											
	Debt. no	Initials	Surname	ID	31-60 Days	61-90 Days	91-120 Days	121-150 Days	TOTAL	Arrangement	Acc Type	Other
	30001405		HIRAMAN R & MARAIS LI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 219,80	1 226,54	1 219,80	33 327,93	36 994,07	NO	RATES & SERVICES	NOTICE SEND
	30001536		NDLOVU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 249,32	1 249,32	1 242,35	22 929,53	26 670,52	NO	RATES & SERVICES	NOTICE SEND
	1829055	M	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	240,37	244,33	210,65	19 805,58	20 500,93	NO	WATER	NOTICE SEND
	30000946	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	36,23	2 590,66	28,88	16 869,03	19 524,80	YES	RATES & SERVICES	ARRANGEMENT
	2571761	KH	CEBEKHULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 399,32	2 542,80	2 281,93	12 658,46	19 882,51	NO	RATES & SERVICES	NOTICE SEND
	2540812	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	28,88	2 020,15	1 862,13	10 270,94	14 182,10	YES	RATES & SERVICES	ARRANGEMENT
	30006626		SHABALALA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	483,40	483,40	483,40	10 265,73	11 715,93	NO	RATES VACANT LAND	NOTICE SEND
	2226959	FE	NTULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	89,25	226,13	1 968,08	6 726,63	9 010,09	YES	RATES & SERVICES	ARRANGEMENT
	2538161	NT	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	6 633,16	6 633,16	YES	WATER RURAL	SALARY DEDUCTION R1000
	1763598	WM	MDAMBA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	7,35	4 995,00	5 002,35	YES	WATER RURAL	SALARY DEDUCTION R270
	30002770		KHOZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	625,34	625,34	625,34	4 796,69	6 672,71	NO	RATES & SERVICES	NOTICE SEND
	2566088	ZP	NGEMA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	446,25	3 950,48	4 396,73	YES	RATES & SERVICES	ARRANGEMENT
	2212699	TI	MANQELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	220,62	371,91	233,85	3 513,65	4 340,03	NO	RATES & SERVICES	TO BE DEDUCTED FROM SALARY
	2456952	VV	MDLET SHE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	357,27	1 629,56	3 107,36	5 094,19	YES	WATER RURAL	SALARY DEDUCTION R1550
	30005387		MKHIZE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 001,08	1 983,50	2 057,27	2 771,27	8 813,12	YES	RATES & SERVICES	ARRANGEMENT
	2496225	SS	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	2 198,49	2 198,49	YES	RATES & SERVICES	ARRANGEMENT
	2283555	NP	MATHE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	2 145,43	2 145,43	NO	RATES & SERVICES	PAID
	2541365	TW	MDLALO SE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	28,88	-	-	2 031,62	2 060,50	NO	WATER RURAL	NOTICE SEND
	2462280	SN	MSIMANG	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 677,50	1 677,50	YES	WATER RURAL	ARRANGEMENT
	1616071	MZ	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,35	7,35	7,35	1 639,64	1 661,69	NO	WATER RURAL	NOTICE SEND
	1742630	Z	KHANYILE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,35	7,35	7,35	1 297,00	1 319,05	NO	WATER RURAL	NOTICE SEND
	2558908	NP	SIBIYA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 293,01	1 293,01	YES	WATER RURAL	ARRANGEMENT
	546167	NB	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 198,16	1 198,16	YES	RATES & SERVICES	ARRANGEMENT

	2564958	NP	KUNENE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	127,10	128,37	128,37	1 138,09	1 521,93	YES	RATES	
	30007274		GOGÉ	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	482,54	9 826,51	482,54	918,38	11 709,97	NO	RATES VACANT LAND	NOTICE SEND
	2260237	JT	DLADLA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	132,15	148,32	129,92	584,30	994,69	NO	WATER RURAL	NOTICE SEND
	2492990	SES	MLUNGWANA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	451,17	451,17	NO	WATER RURAL	NOTICE SEND
	2159759	NS	KUNENE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	396,31	396,31	NO	CASHIER SHORTAGE	EMAIL FROM MR JEWLAL WILL CREDIT
	1844448	M	MJADU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	7,35	-	300,71	308,06	NO	WATER RURAL	NOTICE SEND
	30003406		MABASO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	839,56	839,56	839,56	267,68	2 786,36		RATES & SERVICES	PAID
	2491837	TM	NDLOVU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	216,70	216,70	NO	WATER RURAL	NOTICE SEND
	2201320	NS	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,35	190,90	196,07	177,99	572,31	NO	WATER RURAL	NOTICE SEND
	2180133	S	MAKHASE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	7,35	7,35	7,35	164,69	186,74	NO	WATER RURAL	NOTICE SEND
	30001877	MS	MCHUNU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	150,10	150,10	NO	WATER RURAL	NOTICE SEND
	1752821	IB	ZULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	148,93	7,35	7,35	139,36	302,99	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	1581534	YT	CELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	122,24	122,24	NO	WATER RURAL	NOTICE SEND
	1064504	SS	NDEBELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	88,71	88,71	NO		
	2573568	NH	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	57,75	57,75	NO		
	200000204		MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	51,50	51,50	NO		
	1340472	BP	MAKHATHINI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	49,04	49,04	NO		
	2468980	N	NGUBANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	40,87	40,87	NO		
	1935455	ZZ	MLAMBO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	26,92	26,92	NO		
	2204708	VM	MABASO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	26,69	26,69	NO		
	1835595	MA	BIYELA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	7,00	7,00	NO		
	1769751	JB	NTULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	0,32	0,32	NO		
	1755702	PR&SG	NTAKA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	0,04	0,04	NO		
	2482053	MS	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	3 521,67	-	3 521,67	NO	WATER RURAL	NOTICE SEND
	30007046		MSOMI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	788,70	788,31	1 800,78	-	3 377,79	NO	RATES & SERVICES	NOTICE SEND

	30004810		LESUFI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 389,03	1 389,03	1 112,97	-	3 891,03	NO	RATES & SERVICES	NOTICE SEND
	557673	TM&NG	NYOKA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 280,70	2 028,69	726,77	-	5 036,16	NO	RATES & SERVICES	TO BE DEDUCTED FROM SALARY
	2413324	LH&L	BUTHELEZI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	254,19	1 154,81	509,62	-	1 918,62	NO	WATER RURAL	NOTICE SEND
	598158	NE	MGENG	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 501,65	-	383,19	-	1 884,84	NO	RATES & SERVICES	
	2362623	TG	MTHEMBU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	364,90	528,25	289,33	-	1 182,48	NO	WATER RURAL	NOTICE SEND
	2544768	SM	MAZIBUKO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	6,51	-	6,51	NO		
	590293	EX	MLONDO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	225,93	999,30	-	-	1 225,23	YES	WATER RURAL	ARRANGEMENT
	1180684	JP&S	THANDRAN	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	924,33	-	-	924,33	NO	RATES & SERVICES	
	1564296	VP	MPANZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	3 352,24	687,15	-	-	4 039,39	NO	RATES & SERVICES	NOTICE SEND
	30003479	ZP	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 276,05	229,68	-	-	1 505,73	NO	WATER RURAL	NOTICE SEND
	2356411	HT	MTHIANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 178,68	209,57	-	-	2 388,25	NO	WATER RURAL	NOTICE SEND
	2066568	CM&GB	MNGUNI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	210,98	169,35	-	-	380,33	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	1829369	ZV	MJADU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	151,62	88,75	-	-	240,37	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	1821017	MB	MANQELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	140,97	14,70	-	-	155,67	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	2501002	NP	MTHABELA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	14,70	-	-	14,70	NO		
	1853682	SE	MAKHOB	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	14,70	-	-	14,70	NO		
	2490135	TT	GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	7,35	-	-	7,35	NO		
	2285633	LC	ZAKWE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	0,41	-	-	0,41	NO		
	2558055	SM	ZUNGU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 513,59	-	-	-	1 513,59	YES	RATES & SERVICES	NOTICE SEND
	2577509	TZ	KHUMALO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 458,12	-	-	-	1 458,12	NO	RATES & SERVICES	NOTICE SEND
	30007609		GUMEDE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	657,83	-	-	-	657,83	NO	RATES & SERVICES	NOTICE SEND
	30004375		SITHOLE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	312,41	-	-	-	312,41	NO	RATES & SERVICES	
	30007750		MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	304,81	-	-	-	304,81	NO	RATES & SERVICES	
	1857895	S	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	226,50	-	-	-	226,50	NO	WATER RURAL	TO BE DEDUCTED FROM SALARY
	30004007		ZUNGU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	129,11	-	-	-	129,11	NO	RATES & SERVICES	

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NATIONAL TREASURY
MFMA Circular No 71
Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norms

Annexure 2

	The green colour indicates the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "								
1. FINANCIAL POSITION								
A. Asset Management/Utilisation								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		0%	Please refer to page 2 of MFMA Circular No.71	
					Total Operating Expenditure	5 964 166		
					Taxation Expense	-		
					Total Capital Expenditure	6 836		
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	Statement of Financial Position, Notes to the AFS and AR	0%		0%	Please refer to page 3 of MFMA Circular No. 71	
					PPE, Investment Property and Intangible Impairment	-		
					PPE at carrying value	7 770 198		
					Investment at carrying value	93 343		
					Intangible Assets at carrying value	117 115		
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		12%	Please refer to page 4 of MFMA Circular No. 71	
					Total Repairs and Maintenance Expenditure	910 603		
					PPE at carrying value	7 770 198		
					Investment Property at Carrying value	93 343		
B. Debtors Management								
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%		97%	Please refer to page 5 of MFMA Circular No. 71	
					Gross Debtors closing balance	1 027 613		
					Gross Debtors opening balance	924 308		
					Bad debts written Off	922		
					Billed Revenue	3 550 953		
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		1%	Please refer to page 5 of MFMA Circular No. 71	
					Consumer Debtors Bad debts written off	922		
					Consumer Debtors Current bad debt Provision	174 767		
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		88 days	Please refer to page 6 of MFMA Circular No. 71	
					Gross debtors	1 027 613		
					Bad debts Provision	174 767		
					Billed Revenue	3 550 953		

C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		1 Month	Please refer to page 7 of MFMA Circular No. 71	
					Cash and cash equivalents	515 984		
					Unspent Conditional Grants	153 080		
					Overdraft	-		
					Short Term Investments	-		
					Total Annual Operational Expenditure	4 924 042		

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		1.28	Please refer to page 7 of MFMA Circular No. 71	
					Current Assets	1 381 093		
					Current Liabilities	1 078 706		

D. Liability Management

1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		0%	Please refer to page 8 of MFMA Circular No. 71	
					Interest Paid	15 974		
					Redemption	-		
					Total Operating Expenditure	5 964 166		
					Taxation Expense	-		
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		33%	Please refer to page 9 of MFMA Circular No. 71	
					Total Debt	1 839 827		
					Total Operating Revenue	5 862 916		
					Operational Conditional Grants	244 681		

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		1805%	Please refer to page 9 of MFMA Circular No. 71	
					Cash and cash Equivalents	515 984		
					Bank Overdraft	-		
					Short Term Investment	-		
					Long Term Investment	-		
					Unspent Grants	153 080		
					Net Assets	6 397 427		
					Share Premium	-		
					Share Capital	-		
					Revaluation Reserve	-		
					Fair Value Adjustment Reserve	-		
					Accumulated Surplus	6 377 316		

2. FINANCIAL PERFORMANCE**A. Efficiency**

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		36%	Please refer to page 10 of MFMA Circular No. 71	
					Total Operating Revenue	714 959 235		
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is	-		
					Total Operating Expenditure	455 981 741		
					Taxation Expense	-		
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		16%	Please refer to page 10 of MFMA Circular No. 71	
					Total Electricity Revenue	251 230		
					Total Electricity Expenditure	210 277		

3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue × 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		6%	Please refer to page 11 of MFMA Circular No. 71	
					Total Water Revenue	113 739		
					Total Water Expenditure	106 456		

4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue × 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		74%	Please refer to page 12 of MFMA Circular No. 71	
					Total Refuse Revenue	58 562		
					Total Refuse Expenditure	15 383		

5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue × 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		65%	Please refer to page 12 of MFMA Circular No. 71	
					Total Sanitation and Waste Water Revenue	64 454		
					Total Sanitation and Waste Water Expenditure	22 457		

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		7%	Please refer to page 13 of MFMA Circular No. 71	
					Number of units purchased and/or generated	972 624		
					Number of units sold	900 307		

2	Water Distribution Losses (Percentage)	(Number of Kilo litres Water Purchased or Purified - Number of Kilo litres Water Sold) / Number of Kilo litres Water Purchased or Purified × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		62%	Please refer to page 13 of MFMA Circular No. 71	
					Number of kilolitres purchased and/or purified	62 381		
					Number of kilolitres sold	23 940		

C. Revenue Management

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		27 days	Please refer to page 16 of MFMA Circular No.71	
					Trade Creditors	248 946		
					Contracted Services	461 524		
					Inventory consumed	449 078		
					General expenses	428 732		
					Bulk Purchases	2 029 988		
					Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	6 836		

3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		22%	Please refer to page 17 of MFMA Circular No. 71	
					Employee/personnel related cost	98 124		
					Councillors Remuneration	2 832		
					Total Operating Expenditure	455 981		
					Taxation Expense	-		

4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		2%	Please refer to page 17 of MFMA Circular No. 71	
					Contracted Services	9 645		
					Total Operating Expenditure	455 981		
					Taxation Expense	-		

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		0%	Please refer to page 18 of MFMA Circular No. 71	
					Internally generated funds	-		
					Borrowings	-		
					Total Capital Expenditure	6 836		

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		0%	Please refer to page 18 of MFMA Circular No. 71	
					Internally generated funds	-		
					Total Capital Expenditure	6 836		

3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		66%	Please refer to page 18 of MFMA Circular No. 71	
					Total Revenue	714 959		
					Government grant and subsidies	244 681		
					Public contributions and Donations	-		
					Capital Grants	-		

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		42%	Please refer to page 19 of MFMA Circular No. 71	
					Actual Capital Expenditure	6 836		
					Budget Capital Expenditure	16 105		

2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		79%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Expenditure	455 981		
					Budget Operating Expenditure	576 369		

3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		105%	Please refer to page 20 of MFMA Circular No. 71	
					Actual Operating Revenue	714 959		
					Budget Operating Revenue	682 474		

4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		108%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	401 800		
					Budget Service Charges and Property Rates Revenue	370 714		