

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE																
	Jul-21	Jul-21	Aug-21	Aug-21	Sep-21	Sep-21	Oct-21	Oct-21	Nov-21	Nov-21	Dec-21	Dec-21	Jan-22	Jan-22	Feb-22	Feb-22
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	90 117	42 956	45 211	39 108	43 389	37 658	42 065		43 032		43 112		43 240		43 651	
Electricity revenue from tariff billings	171 640	134 393	171 425	161 051	157 003	140 378	125 916		127 117		117 604		107 071		128 408	
Water revenue from tariff billings	48 570	29 295	42 062	50 414	48 339	39 433	38 793		29 316		36 478		32 067		35 516	
Sanitation revenue from tariff billings	7 606	7 810	8 448	9 117	8 112	8 895	8 531		8 236		9 743		8 436		8 305	
Refuse revenue from tariff billings	4 971	5 885	11 050	8 579	8 121	8 526	8 118		1 016		10 331		7 959		9 817	
Rent of Facilities and Equipment	1 193	14	1 036	30	725	186	781		1 390		767		703		33	
Interest and Investments income	5 417	-	5 417	29	5 417	18	5 417		5 417		5 417		5 417		5 417	
Interest earned - Outstanding Debtors	8	-	7	286	7	287	8		8		10		11		11	
Fines	2 710	559	2 982	492	2 778	235	2 825		2 396		8 676		10 030		4 207	
Licenses and Permits	-	-	598	-	287	417	329		236		264		362		350	
Income For Agency Services	408	353	564	478	446	-	474		1 375		388		362		693	
Grants and Subsidies Operating	163 905	174 638	3 304	-	-	-	-		1 538		179 058		-		-	
Other Revenue	2 471	4 140	3 274	4 401	2 671	1 324	2 811		7 450		2 370		2 235		3 938	
Grants and Subsidies Capital	36 723	49 392			1 300		12 000		1 700		50 462		1 000		12 000	
Gain on disposal of PPE	-	-	-	-	-		-		-		-		-		-	
BALANCED TO THE CASH REVENUE BUDGET	535 739	449 435	295 378	273 985	278 595	237 357	248 068	-	230 227	-	464 680	-	218 893	-	252 346	-

Mar-22	Mar-22	Apr-22	Apr-22	May-22	May-22	Jun-22	Jun-22	Total	Budget 2021/22	Budget 2022/23	Budget 2023/24	
Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Actual	Budget	Budget	Budget	
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
43 964		44 060		43 967		48 354		119 722	693 884	602 869	626 820	
127 214		112 737		100 498		202 906		435 822	2 085 361	1 798 467	1 958 781	
34 527		33 526		15 180		36 482		119 142	549 998	452 449	465 932	
7 321		7 371		7 649		6 639		25 822	122 219	99 240	102 163	
9 666		6 793		9 782		7 507		22 990	118 121	99 932	102 857	
1 192		1 191		7 172		6 923		230	23 336	10 719	11 041	
5 417		5 417		5 417		5 413		47	65 047	67 000	69 000	
12		13		12		12		573	692	122	125	
2 676		7 684		7 821		2 297		1 286	58 368	11 091	11 424	
241		173		377		310		417	3 944	3 632	3 741	
388		393		334		357		831	7 013	6 365	6 556	
94 108		-		-		-		174 638	616 551	469 277	473 324	
2 371		2 394		2 093		2 207		9 865	46 150	37 508	38 777	
57 771								49 392	222 348	174 288	174 517	
-		-		-		-		-	-	-		
386 868	-	221 752	-	200 302	-	319 407	-	960 777	4 613 032	3 832 959	4 045 058	

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																			
		Jul-21			Jul-21			Aug-21			Aug-21			Sep-21			Sep-21		
		Projected			Actual			Projected			Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																			
FX003001003	Pollution Control	841	-	1	976	-	-	1 006		1	1 056	-	-	905		1	1 238		-
FX005001010	Property Services	169	-	98	96	-	94	156		135	153	-	95	158		107	223		110
FX005001014	Valuation Service	240	-	-	385	-	-	836		-	408	-	-	242		-	397		
FX007001001	Housing	2 674	-	112	2 811	-	1 401	2 622		155	2 706	-	173	2 612		123	2 745		173
FX009002006	Tourism	347	-	-	444	-	-	384		-	400	-	-	283		-	506		
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 643	-	-	1 874	-	-	2 483		-	1 998	-	-	1 583		-	1 989		
FX010001004	Development Facilitation	288	-	147	88	-	78	318		203	352	-	78	288		161	412		78
FX010001005	Economic Development/Planning	2 271	2 324	362	2 701	-	-	2 555	3 793	-	2 879	-	-	2 267	6 041	-	2 554	5	
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 726	-	55	2 024	-	50	1 666		75	1 974	-	83	1 658		60	1 990		95
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)	297	-		245	-	-	297			225	-	-	368			294		
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																			
Community Services, Health and Public Safety																			
FX001002008	Disaster Management	211		-	189	-	-	211	100	-	178	-	-	214		-	327		
FX006001001	Public Health and Emergency Services (Environmental Protection)	171			162	-	-	172			159	0	0	172			279		
FX011001005	Fire Fighting and Protection	7 418		16	7 302	-	42	7 690		20	7 279	-	42	7 302		17	7 866		41
FX012001005	Taxi Ranks	390	500	1 201	403	-	-	367	500	1	427	-	-	385	589	1	450		
FX014001003	Solid Waste Removal	11 564		38 893	10 022	-	43 446	12 564		1 663	10 518	-	8 771	11 458		4 097	12 637		8 744
FX014001004	Street Cleansing	3 895		1	3 863	-	-	4 863		1	3 808	-	-	3 868		1	4 352		
FX015001001	Public Toilets	330		-	250	-	-	310		-	175	-	-	284		-	192		
Protection services																			
FX005001012	Security Services	1 882		-	1 413	-	-	1 831		-	1 835	-	-	1 881		-	2 203		
FX011001006	Public Safety Licensing and Control of Animals	44			-	-	-	44			0	0	0	44			0		
FX011001007	Police Forces, Traffic and Street Parking Control	6 291		286	6 869	-	467	6 215	20	395	7 555	-	380	6 254	10	313	8 417		273
FX012002001	Road and Traffic Regulation	1 553		408	1 788	-	353	1 660		1 163	1 858	-	478	1 563		734	1 943		1 218

		Jul-21			Jul-21			Aug-21			Aug-21			Sep-21			Sep-21		
		Projected			Actual			Projected			Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	1 544		35	1 072	-	83	1 489		48	1 533	-	65	1 407		39	1 289		77
FX001001005002	Halls	3 055	417	16	2 754	-	8	3 210	417	14	3 183	-	25	3 254	417	11	4 227		43
FX001001006001	Libraries and Archives	2 472		20	3 085	-	1	2 461		26	3 132	-	10	2 849		21	3 280		12
FX001001006002	Cyber Cadets	212		-	153	-	-	212		-	182	-	153	216		-	138		182
FX001001008	Museums and Art Galleries	307		1	351	-	9	296		1	335	-	9	349		1	371		9
FX001002007	Cultural Matters	145		-	197	-	-	130		-	177	-	-	130		-	177		
FX013001001	Beaches and Jetties	1 852		6	1 232	-	-	2 122		6	1 363	-	-	1 902		6	1 392		
FX013001002	Community Parks (including Nurseries)	7 512		681	7 241	-	27	7 831	600	597	8 295	-	120	7 527	200	419	8 990	85	120
FX013002003001	Recreational Facilities - Caravan Park			40	-	-	88			34	-	-	88	-		24			88
FX013002003002	Recreational Facilities - Parks Administration	763		-	968	-	-	764		-	984	-	-	773		-	999		
FX013002003003	Recreational Facilities - Swimming Pools	3 030		4 095	2 448	-	6	3 350	2 692	50	2 210	2 416	2 501	3 226	2 361	40	2 359	2 503	(13)
FX013002004001	Sport Development and Sportfields	2 741	1 500	1	5 043	-	-	2 703	1 750	1	2 503	3 704	1	3 361	2 750	1	2 626	2 967	
FX013002004002	Sports Grounds and Stadiums - Stadium	1 040			1 060	-	-	1 070	1 365		1 021	-	-	1 051			1 003		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																			
Administration																			
FX001001005003	Municipal Buildings	688	7 400	295	(3 157)	-	482	365	7 410	258	(3 731)	825	207	339	7 600	185	(3 228)	-	209
FX004001001001	Mayor and Council	11 519		14	(13 372)	-	15	(1 416)	20	20	(12 015)	-	15	(2 010)		15	(11 384)		15
FX005001001	Administrative and Corporate Support	233	10	-	(2 346)	-	-	142	-	-	(2 233)	-	-	153		-	(2 301)		
FX005001008	Legal Services	766	6	-	747	-	-	769		-	751	-	-	764		-	748		
FX009001002	Air Transport	924	4 500	94	149	-	-	1 149	4 000	82	247	-	-	1 149	5 000	58	102		
FX009001004	Licensing and Regulation	152		-	199	-	-	195		-	243	-	-	153		-	200		
Information Technology																			
FX005001007	Information Technology	289		41	(16 906)	-	-	622		41	(11 935)	-	-	556	20	41	(12 285)	1 432	

		Jul-21			Jul-21			Aug-21			Aug-21			Sep-21			Sep-21		
		Projected			Actual			Projected			Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																			
FX005001006001	Human Resources	4		-	- 668	-	-	42		-	(583)	-	-	641		-	(549)		
FX005001006002	Management Services	257		-	404	-	-	232		-	393	-	-	242		-	393		
FX005001006003	Occupational Clinic	69		1	(773)	-	-	146		1	(746)	-	-	47	112	1	(676)		
FX005001006004	Training and Industrial Relations	(94)		1	- 1 518	-	-	12		1	(1 472)	-	-	32		1	(1 315)		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																			
FX005001004001	Financial Management Grant Interns	55		-	83	-	-	55		2 450	464	-	83	55		-	186		462
FX005001004002	Revenue and Expenditure	369		102 750	(18 635)	-	79 892	249	50	54 621	(15 485)	-	70 618	2 200		52 543	(15 635)		50 969
FX005001004003	Finance	607		-	526	-	-	864		-	675	-	-	616		-	528		
FX005001013	Supply Chain Management	174		49	(3 543)	-	92	122		68	(3 378)	-	740	(24)		54	(3 475)		1 492
FX005002001	Asset Management	230		-	243	-	-	230		-	243	-	-	230		-	247		
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																			
Electrical Supply Service																			
FX002001001001	Marketing and Customer relations	1 744		-	1 965	-	-	2 253		-	2 258	-	-	2 356		-	2 422		
FX002001001002	Administration	164 988		-	151 352	-	-	160 550		-	154 294	-	-	95 038		-	101 569		
FX002001001004	Electricity Distribution	15 837	1 402	192 608	17 728	-	190 324	15 859	1 423	186 699	17 407	1 106	164 486	22 689	1 717	172 548	19 748	663	177 102
FX002001001005	Electricity Planning	1 138		-	1 570	-	-	1 337		-	1 505	-	-	1 153		-	1 485		
FX002001002001	Street Lighting	2 894	409	-	2 014	-	-	3 050	409	-	2 158	-	-	2 915	409	-	2 770		
FX002001002002	Process Control Systems	3 250	20	2	1 370	-	-	3 289	75	2	1 333	-	-	3 250	75	2	1 460		
FX005001005	Fleet Management	8 329	408	207	7 046	-	1	8 758	408	207	7 053	-	1	8 603	408	207	8 723		4

		Jul-21			Jul-21			Aug-21			Aug-21			Sep-21			Sep-21		
		Projected			Actual			Projected			Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																			
Engineering Support Services																			
FX001001005001	Buildings Maintenance	1 768		-	1 633	-	-	2 413		-	1 555	-	-	2 063		-	2 373		
FX010001007001	Project Management Unit - Administration	729		-	1 029	-	-	796		-	1 070	-	-	864		-	1 067		
FX010001007002	Project Management Unit - Asset Management	(305)		2	(1 609)	-	-	(348)		3	(1 544)	-	1	(337)		2	(1 596)		1
FX010001007003	Project Management Unit - Expanded Public Works Programme	281		-	431	-	-	281		855	219	-	431	281		-	279		219
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-		-	-	-	-	-		-	-	-	-	-		-			
FX010001007005	Project Management Unit - PMU	(61)		1 618	(1 000)	-	-	4		1	(1 007)	-	604	102		1	(845)		
Transport,Roads and Stormwater																			
FX003001002	Coastal Protection	27	500		27	-	-	27	1 277		0	0	0	27	1 500				
FX012001004001	Roads - Railway Sidings	9		95	9	-	-	109		83	10	-	253	9		58	9		
FX012001004002	Roads - Urban Roads	13 806	15 130	7 932	14 537	-	-	13 829	12 660	12	12 993	2 741	-	13 591	5 580	12	13 089	14 119	12 575
FX012001004003	Roads - Rural Roads	6 905		-	4 427	-	-	7 142		-	8 515	-	-	6 368	3 500	-	12 327		
FX015001003	Storm Water Management	2 753	3 400	-	2 622	-	-	3 657	3 810	-	2 707	-	-	3 690	3 892	-	2 762		
Water and Sanitation																			
FX015001002001	Sewerage - Industrial Effluent Pipeline	38		138	56	-	126	38		190	57	-	126	38		151	57		126
FX015001002002	Sewerage - Pumpstations	3 988		4	3 152	-	-	4 329		4	6 328	-	-	4 018		4	4 077		
FX015001002003	Sewerage - Sewerage Network	11 789	3 000	84 623	12 393	-	83 761	12 167	3 000	9 324	13 485	-	9 120	11 815	3 000	8 924	13 571	3 471	8 751
FX015001004	Treatment	6 528		-	6 546	-	-	6 766			6 226	-	-	6 557			5817		
FX016001001003	Water Treatment - Scientific Services	2 520		289	2 372	-	-	2 566		399	2 274	122	-	2 536	1 250	316	2 343	728	
FX016001002001	Water Distribution - Rural Water	4 824		2 401	6 164	-	-	5 023		1	5 925	2 304	2 385	4 869		1	8 486	659	513
FX016001002002	Water Distribution - Urban Water	18 217		81 124	17 561	-	61 383	18 317		8 909	17 625	5 599	116 582	18 160	30 778	12 280	16 547	8 771	14 904
FX016001002003	Water Distribution - Water Demand Management	2 190		-	2 438	-	-	2 191		-	2 126	2 185	-	2 208	13 250	-	2 132	6 007	
FX016001002004	Water Treatment - Clarified Water	2 834		3 965	1 919	-	2 765	2 725		3 390	1 980	-	(15 280)	2 896		4 029	1 877		2 491
FX016001002005	Water Treatment - Purification works	20 310		1	50 562	-	28 771	21 024		1	47 840	-	25 029	20 465		1	51 661		26 627

		Jul-21			Jul-21			Aug-21			Aug-21			Sep-21			Sep-21		
		Projected			Actual			Projected			Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																			
FX004001002001	DMM - Corporate Services	293		-	317	-	-	280		-	318	-	-	313			347		
FX004001002002	DMM - ITS	415		-	343	-	-	415		-	349	-	-	465			354		
FX004001002003	DMM - City Development	414		-	454	-	-	299		-	347	-	-	287			335		
FX004001002004	DMM - Community Services	409		-	435	-	-	605		-	463	-	-	413			438		
FX004001002005	Municipal Manager	(77)		-	(399)	-	-	(77)		-	(398)	-	-	(44)			(395)		
FX004001002006	Municipal Demarcation Transition Grant			-	-	-	-			-	-	-	-						
FX004001002007	Performance Management	317		-	414	-	-	317		-	401	-	-	430			507		
FX004001002008	DMM - Chief Operations Officer	438		-	507	-	-	438		-	534	-	-	478			548		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-		-	-	-	-	-		-	-	-	-	-					
FX004001002010	Mayoral Support Services (Executive and Council)	305		-	348	-	-	305		-	241	-	-	305			255		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	511		177	633	-	144	811		245	633	-	3	669		194	633		179
FX005001011	Risk Management	344		-	284	-	-	333		-	258	-	-	313			252		
FX008001001	Governance Function	(492)		-	(1 238)	-	-	(444)		-	(1 311)	-	-	26			(1 300)		
FX010001001	Billboards	295		-	288	-	-	227		-	359	-	-	230			245		
TOTAL		385 662	40 926	524 906	321 642	-	493 909	379 327	45 779	272 456	338 885	21 002	388 476	315 086	90 459	257 805	305 850	41 410	307 889

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																		
		Quarter 1 ended 30 September 2021			Quarter 1 ended 30 September 2021			Oct-21			Oct-21			Nov-21			Nov-21	
		Projected			Actual			Projected			Actual			Projected			Actual	
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>																		
FX003001003	Pollution Control	2 752	-	3	3 270	-	-	985		1				906		1		
FX005001010	Property Services	483	-	340	472	-	299	156		113				156		328		
FX005001014	Valuation Service	1 318	-	-	1 190	-	-	796		-				301		-		
FX007001001	Housing	7 908	-	390	8 262	-	1 747	2 659		130				2 613		378		
FX009002006	Tourism	1 014	-	-	1 350	-	-	360		-				282		-		
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	5 709	-	-	5 861	-	-	2 351		-				1 653		-		
FX010001004	Development Facilitation	894	-	511	852	-	234	318		170				288		496		
FX010001005	Economic Development/Planning	7 093	12 158	362	8 134	5	-	2 381	7 076	-				2 154	8 541	-		
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	5 050	-	190	5 988	-	228	1 720		63				1 629		182		
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)	962	-	-	764	-	-	297						321				
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>																		
<b>Community Services, Health and Public Safety</b>																		
FX001002008	Disaster Management	636	100	-	694	-	-	211	50	-				211		-		
FX006001001	Public Health and Emergency Services (Environmental Protection)	515	-	-	600	-	-	243						171				
FX011001005	Fire Fighting and Protection	22 410	-	53	22 447	-	125	7 765	884	17				7 664		43		
FX012001005	Taxi Ranks	1 142	1 589	1 203	1 280	-	-	364	-	1				378	-	1		
FX014001003	Solid Waste Removal	35 586	-	44 653	33 177	-	60 961	11 409		4 088				11 499		1 819		
FX014001004	Street Cleansing	12 626	-	3	12 023	-	-	4 575		1				3 907		1		
FX015001001	Public Toilets	924	-	-	617	-	-	295		-				285		-		
<b>Protection services</b>																		
FX005001012	Security Services	5 594	-	-	5 451	-	-	1 823		-				1 875		-		
FX011001006	Public Safety Licensing and Control of Animals	132	-	-	-	-	-	44						44				
FX011001007	Police Forces, Traffic and Street Parking Control	18 760	30	994	22 841	-	1 120	6 073	75	332				6 158	9	962		
FX012002001	Road and Traffic Regulation	4 776	-	2 305	5 589	-	2 049	1 619		804				1 650		1 612		



		Quarter 1 ended 30 September 2021			Quarter 1 ended 30 September 2021			Oct-21			Oct-21			Nov-21			Nov-21	
		Projected			Actual			Projected			Actual			Projected			Actual	
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																		
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	4 440	-	122	3 894	-	225	1 502		41				1 493		118		
FX001001005002	Halls	9 519	1 251	41	10 164	-	76	2 959	417	12				3 015	417	19		
FX001001006001	Libraries and Archives	7 782	-	67	9 497	-	23	2 519		22				2 450		60		
FX001001006002	Cyber Cadets	640	-	-	473	-	335	212		-				212		-		
FX001001008	Museums and Art Galleries	952	-	3	1 057	-	27	281		1				282		1		
FX001002007	Cultural Matters	405	-	-	551	-	-	133		-				130		-		
FX013001001	Beaches and Jetties	5 876	-	18	3 987	-	-	1 860		6				2 051		6		
FX013001002	Community Parks (including Nurseries)	22 870	800	1 697	24 526	85	267	7 607	20	452				7 280		818		
FX013002003001	Recreational Facilities - Caravan Park	-	-	98	-	-	264			26						46		
FX013002003002	Recreational Facilities - Parks Administration	2 300	-	-	2 951	-	-	764		-				811		-		
FX013002003003	Recreational Facilities - Swimming Pools	9 606	5 053	4 185	7 017	4 919	2 494	3 070	2 220	43				3 107	2 147	121		
FX013002004001	Sport Development and Sportfields	8 805	6 000	3	10 172	6 671	1	2 617	730	1				2 758	3 750	1		
FX013002004002	Sports Grounds and Stadiums - Stadium	3 161	1 365	-	3 084	-	-	1 039	1 000					1 047				
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																		
Administration																		
FX001001005003	Municipal Buildings	1 392	22 410	738	(10 116)	825	898	325	8 873	199				282	6 704	342		
FX004001001001	Mayor and Council	8 093	20	49	(36 771)	-	45	373		17				(1 834)		47		
FX005001001	Administrative and Corporate Support	528	10	-	(6 880)	-	-	143		-				132		-		
FX005001008	Legal Services	2 299	6	-	2 246	-	-	828		-				764		-		
FX009001002	Air Transport	3 222	13 500	234	498	-	-	1 149	5 000	62				1 174		110		
FX009001004	Licensing and Regulation	500	-	-	642	-	-	152		-				152		-		
Information Technology																		
FX005001007	Information Technology	1 467	20	123	(41 126)	1 432	-	559	200	41				555	3 712	41		

		Quarter 1 ended 30 September 2021			Quarter 1 ended 30 September 2021			Oct-21			Oct-21			Nov-21			Nov-21	
		Projected			Actual			Projected			Actual			Projected			Actual	
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																		
FX005001006001	Human Resources	687	-	-	(1 800)	-	-	49		-				596		-		
FX005001006002	Management Services	731	-	-	1 190	-	-	238		-				234		-		
FX005001006003	Occupational Clinic	262	112	3	(2 195)	-	-	105	112	1				80		1		
FX005001006004	Training and Industrial Relations	(50)	-	3	(4 305)	-	-	55		1				175	33	1		
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																		
FX005001004001	Financial Management Grant Interns	165	-	2 450	733	-	545	55		-				55		-		
FX005001004002	Revenue and Expenditure	2 818	50	209 914	(49 755)	-	201 479	696		51 149				549	59	53 110		
FX005001004003	Finance	2 087	-	-	1 729	-	-	616		-				1 111		-		
FX005001013	Supply Chain Management	272	-	171	(10 396)	-	2 324	130		57				41		163		
FX005002001	Asset Management	690	-	-	733	-	-	247		-				233		-		
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																		
Electrical Supply Service																		
FX002001001001	Marketing and Customer relations	6 353	-	-	6 645	-	-	2 318		-				2 012		-		
FX002001001002	Administration	420 576	-	-	407 215	-	-	99 123		-				99 462		-		
FX002001001004	Electricity Distribution	54 385	4 542	551 855	54 883	1 769	531 912	15 691	5 877	105 569				15 440	6 336	139 969		
FX002001001005	Electricity Planning	3 628	-	-	4 560	-	-	1 227		-				1 158		-		
FX002001002001	Street Lighting	8 859	1 227	-	6 942	-	-	2 887	1 685	-				2 857	1 685	-		
FX002001002002	Process Control Systems	9 789	170	6	4 163	-	-	3 250	75	2				3 369	76	2		
FX005001005	Fleet Management	25 690	1 224	621	22 822	-	6	8 698	1 679	207				8 694	10 077	207		

		Quarter 1 ended 30 September 2021			Quarter 1 ended 30 September 2021			Oct-21			Oct-21			Nov-21			Nov-21	
		Projected			Actual			Projected			Actual			Projected			Actual	
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES</b>																		
<b>Engineering Support Services</b>																		
FX001001005001	Buildings Maintenance	6 244	-	-	5 561	-	-	2 276		-				2 237		-		
FX010001007001	Project Management Unit - Administration	2 389	-	-	3 166	-	-	769		2				774		-		
FX010001007002	Project Management Unit - Asset Management	(990)	-	7	(4 749)	-	2	158		-				(253)		6		
FX010001007003	Project Management Unit - Expanded Public Works Programme	843	-	855	929	-	650	281		-				281		1 538		
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-	-	-	-	-		-				-		-		
FX010001007005	Project Management Unit - PMU	45	-	1 620	(2 852)	-	604	(33)		1				(40)		1		
<b>Transport,Roads and Stormwater</b>																		
FX003001002	Coastal Protection	81	3 277	-	27	-	-	27	1 124					27				
FX012001004001	Roads - Railway Sidings	127	-	236	28	-	253	309		62				9		111		
FX012001004002	Roads - Urban Roads	41 226	33 370	7 956	40 619	16 860	12 575	13 907	8 400	12				13 522	6 010	16		
FX012001004003	Roads - Rural Roads	20 415	3 500	-	25 269	-	-	6 314	1 209	-				5 926		-		
FX015001003	Storm Water Management	10 100	11 102	-	8 091	-	-	3 669	3 297	-				3 622	2 681	-		
<b>Water and Sanitation</b>																		
FX015001002001	Sewerage - Industrial Effluent Pipeline	114	-	479	170	-	378	38		160				38		464		
FX015001002002	Sewerage - Pumpstations	12 335	-	12	13 557	-	-	3 876		4				3 878		4		
FX015001002003	Sewerage - Sewerage Network	35 771	9 000	102 871	39 449	3 471	101 632	11 773	2 000	9 360				11 980	2 000	9 216		
FX015001004	Treatment	19 851	-	-	18 589	-	-	6 540						6 564				
FX016001001003	Water Treatment - Scientific Services	7 622	1 250	1 004	6 989	850	-	2 491		335				2 492		971		
FX016001002001	Water Distribution - Rural Water	14 716	-	2 403	20 575	2 963	2 898	4 861		1				4 850	5 000	2		
FX016001002002	Water Distribution - Urban Water	54 694	30 778	102 313	51 733	14 370	192 869	18 142	2 000	24 377				18 095	27 895	6 338		
FX016001002003	Water Distribution - Water Demand Management	6 589	13 250	-	6 696	8 192	-	2 194		-				2 194	1 000	-		
FX016001002004	Water Treatment - Clarified Water	8 455	-	11 384	5 776	-	(10 024)	2 738		4 107				2 565		4 307		
FX016001002005	Water Treatment - Purification works	61 799	-	3	150 063	-	80 427	20 877		1				21 430		1		

		Quarter 1 ended 30 September 2021			Quarter 1 ended 30 September 2021			Oct-21			Oct-21			Nov-21			Nov-21	
		Projected			Actual			Projected			Actual			Projected			Actual	
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																		
FX004001002001	DMM - Corporate Services	886	-	-	982	-	-	282						278				
FX004001002002	DMM - ITS	1 295	-	-	1 046	-	-	520						414				
FX004001002003	DMM - City Development	1 000	-	-	1 136	-	-	300						284				
FX004001002004	DMM - Community Services	1 427	-	-	1 336	-	-	555						411				
FX004001002005	Municipal Manager	(198)	-	-	(1 192)	-	-	53						(2)	54			
FX004001002006	Municipal Demarcation Transition Grant	-	-	-	-	-	-											
FX004001002007	Performance Management	1 064	-	-	1 322	-	-	345						336				
FX004001002008	DMM - Chief Operations Officer	1 354	-	-	1 589	-	-	504						451				
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-	-	-	-						-				
FX004001002010	Mayoral Support Services (Executive and Council)	915	-	-	844	-	-	304						339				
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	1 991	-	616	1 899	-	326	490		205				710		596		
FX005001011	Risk Management	990	-	-	794	-	-	308						808				
FX008001001	Governance Function	(910)	-	-	(3 849)	-	-	(6)						204				
FX010001001	Billboards	752	-	-	892	-	-	193						180				
TOTAL		1 080 075	177 164	1 055 167	966 377	62 412	#####	314 976	54 003	202 256	-	-	-	310 676	88 186	224 577	-	-

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																	
			Dec-21			Dec-21			Quarter 1 ended 31 December 2021			Quarter 1 ended 31 December 2021			Jan-22		
			Projected			Actual			Projected			Actual			Projected		
		Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	Pollution Control		977		1				2 868	-	3	-	-	-	917		1
FX005001010	Property Services		157		93				469	-	534	-	-	-	156		87
FX005001014	Valuation Service		302		-				1 399	-	-	-	-	-	239		-
FX007001001	Housing		2 591		106				7 863	-	614	-	-	-	2 567		99
FX009002006	Tourism		369		-				1 011	-	-	-	-	-	280		-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)		2 523		-				6 527	-	-	-	-	-	1 787		-
FX010001004	Development Facilitation		311		139				917	-	805	-	-	-	288		130
FX010001005	Economic Development/Planning		2 419	5 110	543				6 954	20 727	543	-	-	-	2 134	5 032	-
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer		1 811		52				5 160	-	297	-	-	-	1 670		48
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)		396						1 014	-	-	-	-	-	297		
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																	
Community Services, Health and Public Safety																	
FX001002008	Disaster Management		392	50	-				814	100	-	-	-	-	211	-	-
FX006001001	Public Health and Emergency Services (Environmental Protection)		172						586	-	-	-	-	-	190		
FX011001005	Fire Fighting and Protection		7 473		16				22 902	884	76	-	-	-	7 645		15
FX012001005	Taxi Ranks		366	-	1 801				1 108	-	1 803	-	-	-	366	-	1
FX014001003	Solid Waste Removal		11 050		38 011				33 958	-	43 918	-	-	-	13 123		3 972
FX014001004	Street Cleansing		4 124		1				12 606	-	3	-	-	-	4 533		1
FX015001001	Public Toilets		285		-				865	-	-	-	-	-	290		-
Protection services																	
FX005001012	Security Services		2 260		-				5 958	-	-	-	-	-	1 831		-
FX011001006	Public Safety Licensing and Control of Animals		44						132	-	-	-	-	-	44		
FX011001007	Police Forces, Traffic and Street Parking Control		6 052	10	273				18 283	94	1 567	-	-	-	6 073	20	254
FX012002001	Road and Traffic Regulation		1 721		652				4 990	-	3 068	-	-	-	1 645		724

			Dec-21			Dec-21			Quarter 1 ended 31 December 2021			Quarter 1 ended 31 December 2021			Jan-22		
			Projected			Actual			Projected			Actual			Projected		
		Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																	
FX001001003	Cemeteries, Funeral Parlours and Crematoriums		1 578		34				4 573	-	193	-	-	-	1 443		31
FX001001005002	Halls		3 440	417	11				9 414	1 251	42	-	-	-	2 945	417	11
FX001001006001	Libraries and Archives		3 141		9 154				8 110	-	9 236	-	-	-	2 400		17
FX001001006002	Cyber Cadets		239		1 047				663	-	1 047	-	-	-	254		-
FX001001008	Museums and Art Galleries		369		1				932	-	3	-	-	-	283		1
FX001002007	Cultural Matters		130		-				393	-	-	-	-	-	130		-
FX013001001	Beaches and Jetties		2 059		6				5 970	-	18	-	-	-	2 033	100	6
FX013001002	Community Parks (including Nurseries)		8 192	800	442				23 079	820	1 712	-	-	-	7 027	500	405
FX013002003001	Recreational Facilities - Caravan Park				26				-	-	98	-	-	-			23
FX013002003002	Recreational Facilities - Parks Administration		783		-				2 358	-	-	-	-	-	789		-
FX013002003003	Recreational Facilities - Swimming Pools		3 234	1 759	6 123				9 411	6 126	6 287	-	-	-	3 021	1 885	33
FX013002004001	Sport Development and Sportfields		2 875	3 838	4 378				8 250	8 318	4 380	-	-	-	2 727	3 083	1
FX013002004002	Sports Grounds and Stadiums - Stadium		1 044	2 000					3 130	3 000	-	-	-	-	1 040		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	Municipal Buildings		297	5 230	196				904	20 807	737	-	-	-	315	5 000	180
FX004001001001	Mayor and Council		(1 431)		14				(2 892)	-	78	-	-	-	760	20	13
FX005001001	Administrative and Corporate Support		245		-				520	-	-	-	-	-	77	17	-
FX005001008	Legal Services		939		-				2 531	-	-	-	-	-	758		-
FX009001002	Air Transport		1 009		61				3 332	5 000	233	-	-	-	999		56
FX009001004	Licensing and Regulation		151		-				455	-	-	-	-	-	151		-
Information Technology																	
FX005001007	Information Technology		2 211	2 394	41				3 325	6 306	123	-	-	-	586		41

			Dec-21			Dec-21			Quarter 1 ended 31 December 2021			Quarter 1 ended 31 December 2021			Jan-22		
			Projected			Actual			Projected			Actual			Projected		
		Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																	
FX005001006001	Human Resources		496		-				1 141	-	-	-	-	-	84		-
FX005001006002	Management Services		320		-				792	-	-	-	-	-	232		-
FX005001006003	Occupational Clinic		3		1				188	112	3	-	-	-	88		1
FX005001006004	Training and Industrial Relations		253		1				483	33	3	-	-	-	556		1
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																	
FX005001004001	Financial Management Grant Interns		54		-				164	-	-	-	-	-	83		-
FX005001004002	Revenue and Expenditure		547		52 191				1 792	59	156 450	-	-	-	(51)		52 298
FX005001004003	Finance		626		-				2 353	-	-	-	-	-	683		-
FX005001013	Supply Chain Management		617		47				788	-	267	-	-	-	94		44
FX005002001	Asset Management		272		-				752	-	-	-	-	-	230		-
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																	
Electrical Supply Service																	
FX002001001001	Marketing and Customer relations		2 253		-				6 583	-	-	-	-	-	2 099		-
FX002001001002	Administration		102 671		-				301 256	-	-	-	-	-	115 363		-
FX002001001004	Electricity Distribution		22 853	7 836	135 012				53 984	20 049	380 550	-	-	-	15 493	9 336	117 533
FX002001001005	Electricity Planning		1 097		-				3 482	-	-	-	-	-	1 189		-
FX002001002001	Street Lighting		2 807	1 685	-				8 551	5 055	-	-	-	-	2 540	1 685	-
FX002001002002	Process Control Systems		3 332	76	2				9 951	227	6	-	-	-	3 175		2
FX005001005	Fleet Management		8 720	1 679	207				26 112	13 435	621	-	-	-	8 710	4 578	207

			Dec-21			Dec-21			Quarter 1 ended 31 December 2021			Quarter 1 ended 31 December 2021			Jan-22		
			Projected			Actual			Projected			Actual			Projected		
		Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Engineering Support Services																	
FX001001005001	Buildings Maintenance		2 341		-				6 854	-	-	-	-	-	2 310		-
FX010001007001	Project Management Unit - Administration		833		-				2 376	-	2	-	-	-	757		-
FX010001007002	Project Management Unit - Asset Management		688		2				593	-	8	-	-	-	(351)		2
FX010001007003	Project Management Unit - Expanded Public Works Programme		281		-				843	-	1 538	-	-	-	281		-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant		-		-				-	-	-	-	-	-	-		-
FX010001007005	Project Management Unit - PMU		(4)		2 426				(77)	-	2 428	-	-	-	6		1
Transport,Roads and Stormwater																	
FX003001002	Coastal Protection		27						81	1 124	-	-	-	-	27		
FX012001004001	Roads - Railway Sidings		509		61				827	-	234	-	-	-	9		56
FX012001004002	Roads - Urban Roads		13 893	8 220	11 892				41 322	22 630	11 920	-	-	-	13 615	3 410	12
FX012001004003	Roads - Rural Roads		6 659		-				18 899	1 209	-	-	-	-	6 360		-
FX015001003	Storm Water Management		3 656	1 188	-				10 947	7 166	-	-	-	-	3 664	1 034	-
Water and Sanitation																	
FX015001002001	Sewerage - Industrial Effluent Pipeline		38		131				114	-	755	-	-	-	38		122
FX015001002002	Sewerage - Pumpstations		3 974		4				11 728	-	12	-	-	-	3 681		4
FX015001002003	Sewerage - Sewerage Network		11 968	5 000	88 660				35 721	9 000	107 236	-	-	-	11 688	6 000	7 611
FX015001004	Treatment		6 624						19 728	-	-	-	-	-	7 188		
FX016001001003	Water Treatment - Scientific Services		2 501		275				7 484	-	1 581	-	-	-	2 448	1 250	256
FX016001002001	Water Distribution - Rural Water		4 821	5 500	3 601				14 532	10 500	3 604	-	-	-	4 075	10 500	1
FX016001002002	Water Distribution - Urban Water		18 171	2 000	74 988				54 408	31 895	105 703	-	-	-	17 949	28 645	6 812
FX016001002003	Water Distribution - Water Demand Management		2 219	500	-				6 607	1 500	-	-	-	-	2 251	13 750	-
FX016001002004	Water Treatment - Clarified Water		2 683		2 744				7 986	-	11 158	-	-	-	2 641		2 456
FX016001002005	Water Treatment - Purification works		21 314		1				63 621	-	3	-	-	-	22 421		1



			Dec-21			Dec-21			Quarter 1 ended 31 December 2021			Quarter 1 ended 31 December 2021			Jan-22		
			Projected			Actual			Projected			Actual			Projected		
		Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																	
FX004001002001	DMM - Corporate Services		279						839	-	-	-	-	-	279		
FX004001002002	DMM - ITS		443						1 377	-	-	-	-	-	412		
FX004001002003	DMM - City Development		299						883	-	-	-	-	-	284		
FX004001002004	DMM - Community Services		413						1 379	-	-	-	-	-	412		
FX004001002005	Municipal Manager		(78)						(27)	54	-	-	-	-	50		
FX004001002006	Municipal Demarcation Transition Grant								-	-	-	-	-	-			
FX004001002007	Performance Management		333						1 014	-	-	-	-	-	318		
FX004001002008	DMM - Chief Operations Officer		584						1 539	-	-	-	-	-	481		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)		-						-	-	-	-	-	-	-		
FX004001002010	Mayoral Support Services (Executive and Council)		359						1 002	-	-	-	-	-	330		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination		959		168				2 159	-	969	-	-	-	537		157
FX005001011	Risk Management		311						1 427	-	-	-	-	-	808		
FX008001001	Governance Function		22						220	-	-	-	-	-	236		
FX010001001	Billboards		177						550	-	-	-	-	-	172		
TOTAL		-	330 518	55 292	435 636	-	-	-	956 170	197 481	862 469	-	-	-	329 969	96 262	193 727

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-22			Feb-22			Feb-22			Mar-22			Mar-22			Quarter 1 ended 31 March 2022		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>																			
FX003001003	Pollution Control				950		1				878		1				2 745	-	3
FX005001010	Property Services				157		165				157		93				470	-	345
FX005001014	Valuation Service				246		-				242		-				727	-	-
FX007001001	Housing				2 648		191				2 708		1 312				7 923	-	1 602
FX009002006	Tourism				320		-				291		-				891	-	-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)				2 298		-				1 649		-				5 734	-	-
FX010001004	Development Facilitation				288		249				288		140				864	-	519
FX010001005	Economic Development/Planning				2 327	4 522	-				2 168	4 522	604				6 629	14 076	604
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer				1 741		92				1 651		52				5 062	-	192
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)				297						297						891	-	-
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>																			
<b>Community Services, Health and Public Safety</b>																			
FX001002008	Disaster Management				463	15	-				274		-				948	15	-
FX006001001	Public Health and Emergency Services (Environmental Protection)				172	-					172						534	-	-
FX011001005	Fire Fighting and Protection				7 297		24				7 379		16				22 321	-	55
FX012001005	Taxi Ranks				366	-	1				366	500	2 001				1 098	500	2 003
FX014001003	Solid Waste Removal				11 096		4 643				12 728		22 072				36 947	-	30 687
FX014001004	Street Cleansing				3 823		1				4 401		1				12 757	-	3
FX015001001	Public Toilets				286		-				286		-				862	-	-
<b>Protection services</b>																			
FX005001012	Security Services				2 013		-				1 789	40	-				5 633	40	-
FX011001006	Public Safety Licensing and Control of Animals				38						-						82	-	-
FX011001007	Police Forces, Traffic and Street Parking Control				6 149	8	485				6 095	45	272				18 317	73	1 011
FX012002001	Road and Traffic Regulation				1 659		1 043				1 585	7	630				4 889	7	2 397

		Jan-22			Feb-22			Feb-22			Mar-22			Mar-22			Quarter 1 ended 31 March 2022		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums				1 520		60				1 422		34				4 385	-	125
FX001001005002	Halls				2 969	416	4				3 145	416	16				9 059	1 249	31
FX001001006001	Libraries and Archives				2 419		29				2 827		19				7 646	-	65
FX001001006002	Cyber Cadets				212		-				212		1 570				678	-	1 570
FX001001008	Museums and Art Galleries				282		1				367		226				932	-	228
FX001002007	Cultural Matters				130		-				140		-				400	-	-
FX013001001	Beaches and Jetties				1 833	100	6				1 896	100	6				5 762	300	18
FX013001002	Community Parks (including Nurseries)				7 511	200	38				7 363	180	680				21 901	880	1 123
FX013002003001	Recreational Facilities - Caravan Park						1						40				-	-	64
FX013002003002	Recreational Facilities - Parks Administration				767		-				760		-				2 316	-	-
FX013002003003	Recreational Facilities - Swimming Pools				3 022	2 073	62				3 090	2 500	6 800				9 133	6 458	6 895
FX013002004001	Sport Development and Sportfields				2 493	723	1				2 501	-	6 566				7 721	3 806	6 568
FX013002004002	Sports Grounds and Stadiums - Stadium				1 042	1 003					1 044	495					3 126	1 498	-
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																			
Administration																			
FX001001005003	Municipal Buildings				320	5 000	23				309	2 500	295				944	12 500	498
FX004001001001	Mayor and Council				(2 228)		23				(3 025)		13				(4 493)	20	49
FX005001001	Administrative and Corporate Support				2		-				(249)		-				(170)	17	-
FX005001008	Legal Services				793		-				755		-				2 306	-	-
FX009001002	Air Transport				1 044	1 000	4				1 104		94				3 147	1 000	154
FX009001004	Licensing and Regulation				151		-				151		-				453	-	-
Information Technology																			
FX005001007	Information Technology				567		40				68		41				1 221	-	122

		Jan-22			Feb-22			Feb-22			Mar-22			Mar-22			Quarter 1 ended 31 March 2022		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																			
FX005001006001	Human Resources				600		-				304		-				988	-	-
FX005001006002	Management Services				231		-				231		-				694	-	-
FX005001006003	Occupational Clinic				93		1				211		1				392	-	3
FX005001006004	Training and Industrial Relations				1 017		1				(71)		1				1 502	-	3
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																			
FX005001004001	Financial Management Grant Interns				105		-				437		-				625	-	-
FX005001004002	Revenue and Expenditure				773	50	53 081				(1 319)		53 110				(597)	50	158 489
FX005001004003	Finance				886		-				646		-				2 215	-	-
FX005001013	Supply Chain Management				31		82				(47)		47				78	-	173
FX005002001	Asset Management				230		-				230		-				690	-	-
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																			
Electrical Supply Service																			
FX002001001001	Marketing and Customer relations				2 045		-				2 151		-				6 295	-	-
FX002001001002	Administration				102 064		-				95 700		-				313 127	-	-
FX002001001004	Electricity Distribution				15 484	6 836	75 116				21 668	7 836	144 139				52 645	24 008	336 788
FX002001001005	Electricity Planning				1 283		-				1 254		-				3 726	-	-
FX002001002001	Street Lighting				2 768	797	-				2 543	657	-				7 851	3 139	-
FX002001002002	Process Control Systems				3 195		2				3 168		2				9 538	-	6
FX005001005	Fleet Management				7 498	9 178	207				7 073	8 479	207				23 281	22 235	621

		Jan-22			Feb-22			Feb-22			Mar-22			Mar-22			Quarter 1 ended 31 March 2022		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																			
Engineering Support Services																			
FX001001005001	Buildings Maintenance				2 149		-				2 074		-				6 533	-	-
FX010001007001	Project Management Unit - Administration				729		-				804		-				2 290	-	-
FX010001007002	Project Management Unit - Asset Management				723		3				(308)		2				64	-	7
FX010001007003	Project Management Unit - Expanded Public Works Programme				281		-				281		1 025				843	-	1 025
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant						-						-				-	-	-
FX010001007005	Project Management Unit - PMU				(53)		1				32		2 695				(15)	-	2 697
Transport,Roads and Stormwater																			
FX003001002	Coastal Protection				27						27						81	-	-
FX012001004001	Roads - Railway Sidings				310		3				9		95				328	-	154
FX012001004002	Roads - Urban Roads				13 668	11 979	13				13 614	7 920	13 212				40 897	23 309	13 237
FX012001004003	Roads - Rural Roads				6 319		-				6 500		-				19 179	-	-
FX015001003	Storm Water Management				3 613	1 423	-				3 656	5 000	-				10 933	7 457	-
Water and Sanitation																			
FX015001002001	Sewerage - Industrial Effluent Pipeline				38		234				38		131				114	-	487
FX015001002002	Sewerage - Pumpstations				3 687		4				3 857		4				11 225	-	12
FX015001002003	Sewerage - Sewerage Network				11 926		8 838				11 834	1 000	58 629				35 448	7 000	75 078
FX015001004	Treatment				6 433						5 519						19 140	-	-
FX016001001003	Water Treatment - Scientific Services				2 349		490				2 140	1 250	275				6 937	2 500	1 021
FX016001002001	Water Distribution - Rural Water				4 063	6 000	1				4 083	1 000	4 001				12 221	17 500	4 003
FX016001002002	Water Distribution - Urban Water				17 648	20 638	17 068				18 024	28 645	45 832				53 621	77 928	69 712
FX016001002003	Water Distribution - Water Demand Management				2 185		-				2 185	13 750	-				6 621	27 500	-
FX016001002004	Water Treatment - Clarified Water				2 677		2 651				2 741		2 105				8 059	-	7 212
FX016001002005	Water Treatment - Purification works				21 168		1				21 335		1				64 924	-	3

		Jan-22			Feb-22			Feb-22			Mar-22			Mar-22			Quarter 1 ended 31 March 2022		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																			
FX004001002001	DMM - Corporate Services				559						277						1 115	-	-
FX004001002002	DMM - ITS				688						411						1 511	-	-
FX004001002003	DMM - City Development				587						283						1 154	-	-
FX004001002004	DMM - Community Services				733						435						1 580	-	-
FX004001002005	Municipal Manager				251						(79)						222	-	-
FX004001002006	Municipal Demarcation Transition Grant																-	-	-
FX004001002007	Performance Management				396						317						1 031	-	-
FX004001002008	DMM - Chief Operations Officer				714						437						1 632	-	-
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)				-						-						-	-	-
FX004001002010	Mayoral Support Services (Executive and Council)				305						304						939	-	-
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination				548		301				693		169				1 778	-	627
FX005001011	Risk Management				308						807						1 923	-	-
FX008001001	Governance Function				156						(399)						(7)	-	-
FX010001001	Billboards				171						168						511	-	-
TOTAL					313 142	71 961	165 285				305 562	86 842	369 277				948 673	255 065	728 289

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Quarter 1 ended 31 March 2022			Apr-22			Apr-22			May-22			May-22			Jun-22		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>																			
FX003001003	Pollution Control	-	-	-	835		1				875		2				1 024		138
FX005001010	Property Services	-	-	-	157		94				156		80				240		154
FX005001014	Valuation Service	-	-	-	240		-				265		-				1 161		915
FX007001001	Housing	-	-	-	2 596		108				2 606		92				2 709		185
FX009002006	Tourism	-	-	-	312		-				291		-				334		36
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	-	-	-	1 795		-				1 671		-				3 236		24
FX010001004	Development Facilitation	-	-	-	288		141				288		120				288		129
FX010001005	Economic Development/Planning	-	-	-	2 369	1 917	-				2 133	-	-				2 806	-	484
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	-	-	-	1 627		52				1 627		44				2 373		674
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)	-	-	-	297						297						298		-
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>																			
<b>Community Services, Health and Public Safety</b>																			
FX001002008	Disaster Management	-	-	-	539		-				211		-				266		49
FX006001001	Public Health and Emergency Services (Environmental Protection)	-	-	-	172						172						170		-
FX011001005	Fire Fighting and Protection	-	-	-	7 550		15				7 289		14				7 219		262
FX012001005	Taxi Ranks	-	-	-	366	1 000	1				366	1 500	1				387	2 000	24
FX014001003	Solid Waste Removal	-	-	-	11 168		3 682				9 949		4 595				10 175		63 727
FX014001004	Street Cleansing	-	-	-	3 848		1				3 954		1				5 900		2 046
FX015001001	Public Toilets	-	-	-	286		-				288		-				310		24
<b>Protection services</b>																			
FX005001012	Security Services	-	-	-	1 833		-				1 789	5	-				1 703		53
FX011001006	Public Safety Licensing and Control of Animals	-	-	-	-						-						-		-
FX011001007	Police Forces, Traffic and Street Parking Control	-	-	-	6 127	30	276				29 191		26 549				31 594		22 613
FX012002001	Road and Traffic Regulation	-	-	-	1 536		567				1 587	8	712				3 434	10	2 537

		Quarter 1 ended 31 March 2022			Apr-22			Apr-22			May-22			May-22			Jun-22		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	-	-	-	1 376		34				1 299		29				1 698		380
FX001001005002	Halls	-	-	-	3 026	416	16				3 009	416	8				3 761	417	641
FX001001006001	Libraries and Archives	-	-	-	2 439		19				2 446		15				3 561		798
FX001001006002	Cyber Cadets	-	-	-	212		-				212		-				211		1
FX001001008	Museums and Art Galleries	-	-	-	282		1				282		1				398		76
FX001002007	Cultural Matters	-	-	-	130		-				154		-				5 187		28
FX013001001	Beaches and Jetties	-	-	-	1 939	100	6				1 849	100	5				2 035	92	221
FX013001002	Community Parks (including Nurseries)	-	-	-	6 633		680				7 026	800	276				8 443	851	2 546
FX013002003001	Recreational Facilities - Caravan Park	-	-	-			40						16						31
FX013002003002	Recreational Facilities - Parks Administration	-	-	-	785		-				760		-				2 526		1 603
FX013002003003	Recreational Facilities - Swimming Pools	-	-	-	3 000	5 000	36				3 006	5 000	30				3 197	2 510	252
FX013002004001	Sport Development and Sportfields	-	-	-	2 435	-	1				2 472	-	1				2 959	-	516
FX013002004002	Sports Grounds and Stadiums - Stadium	-	-	-	1 040	1 000					1 039						1 039	1 000	-
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																			
Administration																			
FX001001005003	Municipal Buildings	-	-	-	181	2 500	295				(69)	2 501	127				84	-	377
FX004001001001	Mayor and Council	-	-	-	(1 533)		14				(2 852)	33	12				(1 858)		743
FX005001001	Administrative and Corporate Support	-	-	-	(253)		-				(228)		-				556		820
FX005001008	Legal Services	-	-	-	755		-				805		-				1 219		443
FX009001002	Air Transport	-	-	-	974		94				999		6 736				1 023		6 073
FX009001004	Licensing and Regulation	-	-	-	151		-				151		-				222		56
Information Technology																			
FX005001007	Information Technology	-	-	-	87	25	41				68	25	41				642		507



		Quarter 1 ended 31 March 2022			Apr-22			Apr-22			May-22			May-22			Jun-22		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																			
FX005001006001	Human Resources	-	-	-	522		-				7		-				1 294		774
FX005001006002	Management Services	-	-	-	231		-				236		-				605		373
FX005001006003	Occupational Clinic	-	-	-	9		1				370		1				33		67
FX005001006004	Training and Industrial Relations	-	-	-	(183)		1				(109)		1				50		180
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																			
FX005001004001	Financial Management Grant Interns	-	-	-	589		-				55		-				487		-
FX005001004002	Revenue and Expenditure	-	-	-	1 590	89	53 219				(717)		53 054				6 690		61 050
FX005001004003	Finance	-	-	-	607		-				825		-				937		143
FX005001013	Supply Chain Management	-	-	-	(16)		47				(50)		40				603		604
FX005002001	Asset Management	-	-	-	271		-				230		-				317		71
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																			
Electrical Supply Service																			
FX002001001001	Marketing and Customer relations	-	-	-	1 939		-				1 879		-				2 481		519
FX002001001002	Administration	-	-	-	84 183		-				94 930		-				157 446		14
FX002001001004	Electricity Distribution	-	-	-	15 514	7 980	114 044				15 414	6 010	89 986				22 630	9 216	341 723
FX002001001005	Electricity Planning	-	-	-	1 165		-				1 138		-				1 571		367
FX002001002001	Street Lighting	-	-	-	2 538	657	-				2 584	657	-				2 899	661	405
FX002001002002	Process Control Systems	-	-	-	3 167		2				3 167		2				2 633		181
FX005001005	Fleet Management	-	-	-	7 245	1 679	207				7 008	1 679	207				(88 378)	1 679	208

		Quarter 1 ended 31 March 2022			Apr-22			Apr-22			May-22			May-22			Jun-22		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																			
Engineering Support Services																			
FX001001005001	Buildings Maintenance	-	-	-	2 020		-				2 218		-				2 406		305
FX010001007001	Project Management Unit - Administration	-	-	-	800		-				769		-				1 377		598
FX010001007002	Project Management Unit - Asset Management	-	-	-	669		2				(321)		2				144		209
FX010001007003	Project Management Unit - Expanded Public Works Programme	-	-	-	281		-				281		-				328		(1)
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-			-				-		-						-
FX010001007005	Project Management Unit - PMU	-	-	-	(61)		1				(59)		1				447		413
Transport,Roads and Stormwater																			
FX003001002	Coastal Protection	-	-	-	27						27						28		-
FX012001004001	Roads - Railway Sidings	-	-	-	9		95				9		38				10		76
FX012001004002	Roads - Urban Roads	-	-	-	13 300	12 950	12				13 445	8 200	11				13 119	16 012	10
FX012001004003	Roads - Rural Roads	-	-	-	5 937		-				6 080		-				6 167		1 316
FX015001003	Storm Water Management	-	-	-	3 400	5 000	-				3 476	5 000	-				4 927	2 692	1 639
Water and Sanitation																			
FX015001002001	Sewerage - Industrial Effluent Pipeline	-	-	-	38		132				38		113				36		120
FX015001002002	Sewerage - Pumpstations	-	-	-	3 846		4				3 796		4				4 776		1 689
FX015001002003	Sewerage - Sewerage Network	-	-	-	11 726	2 000	10 278				11 748	4 000	10 432				11 400		8 194
FX015001004	Treatment	-	-	-	4 414						4 415						3 859		-
FX016001001003	Water Treatment - Scientific Services	-	-	-	2 101		278				2 124	1 250	237				1 966		285
FX016001002001	Water Distribution - Rural Water	-	-	-	4 003	2 422	-				4 019	5 000	1				4 378	3 000	681
FX016001002002	Water Distribution - Urban Water	-	-	-	17 382	24 645	7 118				17 660	28 645	3 300				17 773	10 129	360 611
FX016001002003	Water Distribution - Water Demand Management	-	-	-	2 214		-				2 185	10 750	-				3 096		856
FX016001002004	Water Treatment - Clarified Water	-	-	-	2 776		2 595				2 791		1 499				2 798		1 720
FX016001002005	Water Treatment - Purification works	-	-	-	20 805		1				21 027		1				18 342		(1)

		Quarter 1 ended 31 March 2022			Apr-22			Apr-22			May-22			May-22			Jun-22		
		Actual			Projected			Actual			Projected			Actual			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																			
FX004001002001	DMM - Corporate Services	-	-	-	277						277						318		44
FX004001002002	DMM - ITS	-	-	-	409						409						479		67
FX004001002003	DMM - City Development	-	-	-	283						283						298		15
FX004001002004	DMM - Community Services	-	-	-	408						408						432		24
FX004001002005	Municipal Manager	-	-	-	(52)						(29)						(37)		43
FX004001002006	Municipal Demarcation Transition Grant	-	-	-															-
FX004001002007	Performance Management	-	-	-	316						631						510		61
FX004001002008	DMM - Chief Operations Officer	-	-	-	442						439						603		116
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-						-						-		-
FX004001002010	Mayoral Support Services (Executive and Council)	-	-	-	304						304						356		-
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	-	-	-	485		170				514		145				636		272
FX005001011	Risk Management	-	-	-	307						855						316		9
FX008001001	Governance Function	-	-	-	(269)						1 512						355		531
FX010001001	Billboards	-	-	-	169						169						215		45
TOTAL		-	-	-	285 737	69 410	194 422				315 900	81 579	198 582				326 686	50 269	896 812

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		Jun-22			Quarter 1 ended 30 June 2022			Quarter 1 ended 30 June 2022		
		Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>										
FX003001003	Pollution Control				2 734	-	141	-	-	-
FX005001010	Property Services				553	-	328	-	-	-
FX005001014	Valuation Service				1 666	-	915	-	-	-
FX007001001	Housing				7 911	-	385	-	-	-
FX009002006	Tourism				937	-	36	-	-	-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)				6 702	-	24	-	-	-
FX010001004	Development Facilitation				864	-	390	-	-	-
FX010001005	Economic Development/Planning				7 308	1 917	484	-	-	-
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer				5 627	-	770	-	-	-
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)				892	-	-	-	-	-
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>										
<b>Community Services, Health and Public Safety</b>										
FX001002008	Disaster Management				1 016	-	49	-	-	-
FX006001001	Public Health and Emergency Services (Environmental Protection)				514	-	-	-	-	-
FX011001005	Fire Fighting and Protection				22 058	-	291	-	-	-
FX012001005	Taxi Ranks				1 119	4 500	26	-	-	-
FX014001003	Solid Waste Removal				31 292	-	72 004	-	-	-
FX014001004	Street Cleansing				13 702	-	2 048	-	-	-
FX015001001	Public Toilets				884	-	24	-	-	-
<b>Protection services</b>										
FX005001012	Security Services				5 325	5	53	-	-	-
FX011001006	Public Safety Licensing and Control of Animals				-	-	-	-	-	-
FX011001007	Police Forces, Traffic and Street Parking Control				66 912	30	49 438	-	-	-
FX012002001	Road and Traffic Regulation				6 557	18	3 816	-	-	-

		Jun-22			Quarter 1 ended 30 June 2022			Quarter 1 ended 30 June 2022		
		Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services										
FX001001003	Cemeteries, Funeral Parlours and Crematoriums				4 373	-	443	-	-	-
FX001001005002	Halls				9 796	1 249	665	-	-	-
FX001001006001	Libraries and Archives				8 446	-	832	-	-	-
FX001001006002	Cyber Cadets				635	-	1	-	-	-
FX001001008	Museums and Art Galleries				962	-	78	-	-	-
FX001002007	Cultural Matters				5 471	-	28	-	-	-
FX013001001	Beaches and Jetties				5 823	292	232	-	-	-
FX013001002	Community Parks (including Nurseries)				22 102	1 651	3 502	-	-	-
FX013002003001	Recreational Facilities - Caravan Park				-	-	87	-	-	-
FX013002003002	Recreational Facilities - Parks Administration				4 071	-	1 603	-	-	-
FX013002003003	Recreational Facilities - Swimming Pools				9 203	12 510	318	-	-	-
FX013002004001	Sport Development and Sportfields				7 866	-	518	-	-	-
FX013002004002	Sports Grounds and Stadiums - Stadium				3 118	2 000	-	-	-	-
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES										
Administration										
FX001001005003	Municipal Buildings				196	5 001	799	-	-	-
FX004001001001	Mayor and Council				(6 243)	33	769	-	-	-
FX005001001	Administrative and Corporate Support				75	-	820	-	-	-
FX005001008	Legal Services				2 779	-	443	-	-	-
FX009001002	Air Transport				2 996	-	12 903	-	-	-
FX009001004	Licensing and Regulation				524	-	56	-	-	-
Information Technology										
FX005001007	Information Technology				797	50	589	-	-	-

		Jun-22			Quarter 1 ended 30 June 2022			Quarter 1 ended 30 June 2022		
		Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources										
FX005001006001	Human Resources				1 823	-	774	-	-	-
FX005001006002	Management Services				1 072	-	373	-	-	-
FX005001006003	Occupational Clinic				412	-	69	-	-	-
FX005001006004	Training and Industrial Relations				(242)	-	182	-	-	-
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES										
FX005001004001	Financial Management Grant Interns				1 131	-	-	-	-	-
FX005001004002	Revenue and Expenditure				7 563	89	167 323	-	-	-
FX005001004003	Finance				2 369	-	143	-	-	-
FX005001013	Supply Chain Management				537	-	691	-	-	-
FX005002001	Asset Management				818	-	71	-	-	-
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES										
Electrical Supply Service										
FX002001001001	Marketing and Customer relations				6 299	-	519	-	-	-
FX002001001002	Administration				336 559	-	14	-	-	-
FX002001001004	Electricity Distribution				53 558	23 206	545 753	-	-	-
FX002001001005	Electricity Planning				3 874	-	367	-	-	-
FX002001002001	Street Lighting				8 021	1 975	405	-	-	-
FX002001002002	Process Control Systems				8 967	-	185	-	-	-
FX005001005	Fleet Management				(74 125)	5 037	622	-	-	-

		Jun-22			Quarter 1 ended 30 June 2022			Quarter 1 ended 30 June 2022		
		Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
<b>DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES</b>										
<b>Engineering Support Services</b>										
FX001001005001	Buildings Maintenance				6 644	-	305	-	-	-
FX010001007001	Project Management Unit - Administration				2 946	-	598	-	-	-
FX010001007002	Project Management Unit - Asset Management				492	-	213	-	-	-
FX010001007003	Project Management Unit - Expanded Public Works Programme				890	-	(1)	-	-	-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant				-	-	-	-	-	-
FX010001007005	Project Management Unit - PMU				327	-	415	-	-	-
<b>Transport,Roads and Stormwater</b>										
FX003001002	Coastal Protection				82	-	-	-	-	-
FX012001004001	Roads - Railway Sidings				28	-	209	-	-	-
FX012001004002	Roads - Urban Roads				39 864	37 162	33	-	-	-
FX012001004003	Roads - Rural Roads				18 184	-	1 316	-	-	-
FX015001003	Storm Water Management				11 803	12 692	1 639	-	-	-
<b>Water and Sanitation</b>										
FX015001002001	Sewerage - Industrial Effluent Pipeline				112	-	365	-	-	-
FX015001002002	Sewerage - Pumpstations				12 418	-	1 697	-	-	-
FX015001002003	Sewerage - Sewerage Network				34 874	6 000	28 904	-	-	-
FX015001004	Treatment				12 688	-	-	-	-	-
FX016001001003	Water Treatment - Scientific Services				6 191	1 250	800	-	-	-
FX016001002001	Water Distribution - Rural Water				12 400	10 422	682	-	-	-
FX016001002002	Water Distribution - Urban Water				52 815	63 419	371 029	-	-	-
FX016001002003	Water Distribution - Water Demand Management				7 495	10 750	856	-	-	-
FX016001002004	Water Treatment - Clarified Water				8 365	-	5 814	-	-	-
FX016001002005	Water Treatment - Purification works				60 174	-	1	-	-	-

		Jun-22			Quarter 1 ended 30 June 2022			Quarter 1 ended 30 June 2022		
		Actual			Projected			Actual		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER										
FX004001002001	DMM - Corporate Services				872	-	44	-	-	-
FX004001002002	DMM - ITS				1 297	-	67	-	-	-
FX004001002003	DMM - City Development				864	-	15	-	-	-
FX004001002004	DMM - Community Services				1 248	-	24	-	-	-
FX004001002005	Municipal Manager				(118)	-	43	-	-	-
FX004001002006	Municipal Demarcation Transition Grant				-	-	-	-	-	-
FX004001002007	Performance Management				1 457	-	61	-	-	-
FX004001002008	DMM - Chief Operations Officer				1 484	-	116	-	-	-
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)				-	-	-	-	-	-
FX004001002010	Mayoral Support Services (Executive and Council)				964	-	-	-	-	-
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination				1 635	-	587	-	-	-
FX005001011	Risk Management				1 478	-	9	-	-	-
FX008001001	Governance Function				1 598	-	531	-	-	-
FX010001001	Billboards				553	-	45	-	-	-
TOTAL					928 323	201 258	1 289 816	-	-	-



COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE													
		BUDGET 2021/22			BUDGET 2022/23			BUDGET 2023/24					
		Projected			Projected			Projected					
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
<b>DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT</b>													
FX003001003	Pollution Control	11 099	-	150	11 337		171	11 795		179			
FX005001010	Property Services	1 975	-	1 547	2 031		1 605	2 122		1 655			
FX005001014	Valuation Service	5 110	-	915	5 348		1 057	5 583		1 104			
FX007001001	Housing	31 605	-	2 991	33 661		3 058	33 330		3 115			
FX009002006	Tourism	3 853	-	36	3 918		42	4 093		44			
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	24 672	-	24	25 277		27	26 394		29			
FX010001004	Development Facilitation	3 539	-	2 225	3 651		2 295	3 781		2 364			
FX010001005	Economic Development/Planning	27 984	48 878	1 993	31 514	20 165	2 209	36 554	56 606	5 584			
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	20 899	-	1 449	21 102		1 571	22 054		1 629			
FX012001003001	Public Transport Facilities and Operations Coordination ( Road Transport)	3 759	-	-	3 911			4 087					
<b>DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES</b>													
<b>Community Services, Health and Public Safety</b>													
FX001002008	Disaster Management	3 414	215	49	3 585	236	56	3 766	250	59			
FX006001001	Public Health and Emergency Services (Environmental Protection)	2 149	-	-	2 236			2 337		0			
FX011001005	Fire Fighting and Protection	89 691	884	475	92 331	969	523	96 046	1 027	545			
FX012001005	Taxi Ranks	4 467	6 589	5 035	5 029	14 741	13 037	6 138	15 346	13 539			
FX014001003	Solid Waste Removal	137 783	-	191 262	142 721	2 797	202 858	148 857	4 655	207 024			
FX014001004	Street Cleansing	51 691	-	2 057	53 467		2 373	55 832		2 480			
FX015001001	Public Toilets	3 535	-	24	3 661		27	3 791		28			
<b>Protection services</b>													
FX005001012	Security Services	22 510	45	53	23 362	50	61	24 329	53	64			
FX011001006	Public Safety Licensing and Control of Animals	346	-	-	362			377					
FX011001007	Police Forces, Traffic and Street Parking Control	122 272	227	53 010	125 658	249	54 899	130 494	264	56 588			
FX012002001	Road and Traffic Regulation	21 212	25	11 586	21 829	27	12 168	22 753	29	12 566			

		BUDGET 2021/22			BUDGET 2022/23			BUDGET 2023/24					
		Projected			Projected			Projected					
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
Recreation and Environmental services													
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	17 771	-	883	18 445	1 322	953	19 227	2 000	988			
FX001001005002	Halls	37 788	5 000	779	39 062	5 175	880	39 907	5 330	919			
FX001001006001	Libraries and Archives	31 984	-	10 200	32 303	1 700	10 789	33 246		10 839			
FX001001006002	Cyber Cadets	2 616	-	2 618	2 747		2 747	2 747		2 747			
FX001001008	Museums and Art Galleries	3 778	-	312	3 846		335	4 017		353			
FX001002007	Cultural Matters	6 669	-	28	6 940		33	7 244		34			
FX013001001	Beaches and Jetties	23 431	592	286	24 263	648	320	25 173	687	335			
FX013001002	Community Parks (including Nurseries)	89 952	4 151	8 034	93 828	400	8 529	97 894	5 900	8 820			
FX013002003001	Recreational Facilities - Caravan Park	-	-	347			357			368			
FX013002003002	Recreational Facilities - Parks Administration	11 045	-	1 603	11 335		1 852	11 844		1 935			
FX013002003003	Recreational Facilities - Swimming Pools	37 353	30 147	17 685	41 637	25 814	22 525	44 367	15 401	9 772			
FX013002004001	Sport Development and Sportfields	32 642	18 124	11 469	35 942	16 067	11 543	38 627	16 797	10 730			
FX013002004002	Sports Grounds and Stadiums - Stadium	12 535	7 863	-	14 331	7 972	-	12 862	8 078				
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES													
Administration													
FX001001005003	Municipal Buildings	3 436	60 718	2 772	6 254	47 321	2 879	1 361	15 855	2 974			
FX004001001001	Mayor and Council	(5 535)	73	945	(5 639)	76	1 067	(6 057)	78	1 112			
FX005001001	Administrative and Corporate Support	953	27	820	1 078	28	948	1 129	29	990			
FX005001008	Legal Services	9 915	6	443	10 241	5	512	10 702	5	535			
FX009001002	Air Transport	12 697	19 500	13 524	14 737	16 955	15 587	16 721	12 000	17 597			
FX009001004	Licensing and Regulation	1 932	-	56	1 955		66	2 043		69			
Information Technology													
FX005001007	Information Technology	6 810	6 376	957	10 628	6 938	1 056	7 240	7 326	1 111			

		BUDGET 2021/22			BUDGET 2022/23			BUDGET 2023/24					
		Projected			Projected			Projected					
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
Human Resources													
FX005001006001	Human Resources	4 639	-	774	1 771		894	1 841		934			
FX005001006002	Management Services	3 289	-	373	3 399		431	3 551		450			
FX005001006003	Occupational Clinic	1 254	224	78	1 334	244	87	1 341	259	91			
FX005001006004	Training and Industrial Relations	1 693	33	191	1 751	36	217	1 175	37	227			
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES													
FX005001004001	Financial Management Grant Interns	2 085	-	2 450	2 506		2 500	2 520		2 500			
FX005001004002	Revenue and Expenditure	11 576	248	692 176	12 313	272	725 746	12 798	288	753 872			
FX005001004003	Finance	9 024	-	143	9 221		165	9 638		172			
FX005001013	Supply Chain Management	1 675	-	1 302	1 823		1 411	1 865		1 464			
FX005002001	Asset Management	2 950	-	71	2 987		81	3 124		85			
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES													
Electrical Supply Service													
FX002001001001	Marketing and Customer relations	25 530	-	519	26 128		599	27 280		626			
FX002001001002	Administration	1 371 518	-	14	1 483 696		16	1 607 891		17			
FX002001001004	Electricity Distribution	214 572	71 805	1 814 946	227 231	69 446	1 973 553	235 788	70 066	2 143 320			
FX002001001005	Electricity Planning	14 710	-	367	14 856		424	15 529		443			
FX002001002001	Street Lighting	33 282	11 396	405	35 622	14 462	467	38 140	14 178	488	11 396	14462	14178
FX002001002002	Process Control Systems	38 245	397	203	38 269	435	233	39 689	462	244			
FX005001005	Fleet Management	958	41 931	2 485	7 188	41 797	2 635	9 674	41 696	2 793			

		BUDGET 2021/22			BUDGET 2022/23			BUDGET 2023/24					
		Projected			Projected			Projected					
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
<b>DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES</b>													
<b>Engineering Support Services</b>													
FX001001005001	Buildings Maintenance	26 275	-	305	27 116		352	28 305		368			
FX010001007001	Project Management Unit - Administration	10 001	-	600	10 253		694	10 710		725			
FX010001007002	Project Management Unit - Asset Management	159	-	235	201		268	196		280			
FX010001007003	Project Management Unit - Expanded Public Works Programme	3 419	-	3 417			-	-		-			
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	-			-			-			
FX010001007005	Project Management Unit - PMU	280	-	7 160	338		6 610	353		6 899			
<b>Transport,Roads and Stormwater</b>													
FX003001002	Coastal Protection	325	4 401	-	1 152	15 000		2 210	13 000	-			
FX012001004001	Roads - Railway Sidings	1 310	-	833	1 371		858	1 421		883			
FX012001004002	Roads - Urban Roads	163 309	116 471	33 146	169 102	106 186	20 153	167 872	114 860	22 162			
FX012001004003	Roads - Rural Roads	76 677	4 709	1 316	80 508	10 000	6 520	85 207	25 000	18 589			
FX015001003	Storm Water Management	43 783	38 417	1 639	49 783	1 200	1 894	50 554		1 979			
<b>Water and Sanitation</b>													
FX015001002001	Sewerage - Industrial Effluent Pipeline	454	-	2 086	375		2 148	280		2 212			
FX015001002002	Sewerage - Pumpstations	47 706	-	1 733	49 119		1 996	50 423		2 086			
FX015001002003	Sewerage - Sewerage Network	141 814	31 000	314 089	116 218	38 000	335 621	121 620	45 987	338 595			
FX015001004	Treatment	71 407	-	-	75 008		0	77 503		0			
FX016001001003	Water Treatment - Scientific Services	28 234	5 000	4 406	29 429	5 000	4 543	30 338	2 000	4 680			
FX016001002001	Water Distribution - Rural Water	53 869	38 422	10 692	57 347	34 422	11 794	60 970	37 422	10 830			
FX016001002002	Water Distribution - Urban Water	215 538	204 020	648 757	216 653	107 446	674 007	229 910	109 488	692 460			
FX016001002003	Water Distribution - Water Demand Management	27 312	53 000	856	27 283	78 500	988	34 137	100 500	1 033			
FX016001002004	Water Treatment - Clarified Water	32 865	-	35 568	34 210		37 104	35 701		38 217			
FX016001002005	Water Treatment - Purification works	250 518	-	10	260 729		10	270 419		11			

		BUDGET 2021/22			BUDGET 2022/23			BUDGET 2023/24					
		Projected			Projected			Projected					
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev			
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000			
<b>OFFICE OF THE MUNICIPAL MANAGER</b>													
FX004001002001	DMM - Corporate Services	3 712	-	44	3 804		51	3 975		54			
FX004001002002	DMM - ITS	5 480	-	67	5 585		77	5 837		81			
FX004001002003	DMM - City Development	3 901	-	15	3 960		18	4 138		18			
FX004001002004	DMM - Community Services	5 634	-	24	5 799		28	6 060		29			
FX004001002005	Municipal Manager	(121)	54	43	(117)	59	50	(125)	62	52			
FX004001002006	Municipal Demarcation Transition Grant	-	-	-			0	0		0			
FX004001002007	Performance Management	4 566	-	61	4 693		71	4 901		74			
FX004001002008	DMM - Chief Operations Officer	6 009	-	116	6 138		133	6 414		139			
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	-	-	-	-			-		0			
FX004001002010	Mayoral Support Services (Executive and Council)	3 820	-	-	3 974			4 153		0			
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	7 563	-	2 799	7 708		2 901	8 022		2 990			
FX005001011	Risk Management	5 818	-	9	5 195		10	4 114		10			
FX008001001	Governance Function	901	-	531	1 010		612	1 054		640			
FX010001001	Billboards	2 366	-	45	2 440		52	2 547		55			
<b>TOTAL</b>		<b>3 913 241</b>	<b>830 968</b>	<b>3 935 741</b>	<b>4 106 403</b>	<b>692 160</b>	<b>4 200 037</b>	<b>4 335 870</b>	<b>743 021</b>	<b>4 434 701</b>			

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2021/2022																				
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2020/2021	Annual Target 2021/2022 Output	Annual Expenditure Budget	2021/2022											
									Q1		Q2	Q3	Q4							
									Output Target	Actual output	Output Target	Output Target	Output Target							
KPA1: Good Governance and Public Participation																				
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of IDP/IPMS and Budget Public participation meetings (forums)	16	12		0	2	6	0	6							
T1.2	1.1.4.1			Facilitate the Functionality of Ward Committees through continuous capacitation	Percentage of Ward Committees with 6 or more Ward Committee members (excluding Ward Councillor)	100%	100%		100%	100%	100%	100%	100%							
T1.3	1.1.4.1				Percentage of wards that have held at least one councillor-convened community meeting	37%	80%		80%		80%	80%	80%							
T1.4	1.1.4.2			Development of a Credible Integrated Development plan within prescribed legislative guidelines	Approval of a IDP by 31 May 2022	100%	100%		5%	5%	50%	75%	100%							
T1.5	1.1.4	Implement diff approach to Municipal financial, planning and support		Improve Council functionality	Number of agenda items deferred to the next council meeting	0	0		0	0	0	0	0							
KPA2: Basic Service Delivery and Infrastructure Development																				
T2.1	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	96,43%	97,00%		96,48%	96,45%	96,60%	96,73%	97,00%							
T2.2	2.1.1.1				Total number of Households with access to basic water	106563	107193		106613	106575	106743	106893	107193							
T2.3	2.1.1.1				Number of new water connections meeting minimum standard	351	630		50	12	130	150	300							
T2.4	2.1.1.1				Number of Households with access to free water service	10031	10031		10 031	11 422	10 031	10 031	10 031							
T2.6	2.1.1.1				Reduction of water losses (cumulative/progressively)	26%	24%		26%		26%	25%	24%							
T2.7	2.1.1.1			Eradicate Sanitation services backlogs through provision of basic sanitation services	Quality of drinking water complying with the South African national standards at latest SANS 241 (between 95% and 99%)	99,85%	>95%		>95%	99,87%	>95%	>95%	>95%							
T2.8	2.1.1.3				Percentage Households with access to sanitation	80,94%	81,31%		80,94%	80,94%	80,98%	81,09%	81,31%							
T2.9	2.1.1.3				Number of Household with access to Sanitation	89444	89854		89444	89444	89484	89604	89854							
T2.10	2.1.1.3				Number of new sewer connections meeting minimum standard (Construction of VIP's)	0	410		0	0	40	120	250							
T2.11	2.1.1.3				Number of Households with access to free sanitation (VIP's) service & Indigent	60260	60670		60260	60946	60300	60420	60670							
T2.13	2.1.1		To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate electricity supply backlogs through provision of basic electricity supply services	Wastewater Quality compliance of ≥90% as per Green Drop standard	72,71%	≥90%		≥90%	52,24%	≥90%	≥90%	≥90%							
T2.14	2.1.1.2				Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35622	35702		35632	35645	35647	35672	35702							
T2.15	2.1.1.2				Number of new households provided with new Electricity connections (Municipal supply)	74	80		10	23	15	25	30							
T2.18	2.1.1				Electricity losses kept within 8%.	6%	8%		8%	8,9%	8%	8%	8%							
T2.19	2.1.1				Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	59%	70%		70%	72%	70%	70%	90%							
T2.20	2.1.1			Number of Households with access to free Electricity (Municipal Area)	521	521		521	571	521	521	521								
T2.21	2.1.1.4			Provide a weekly domestic solid waste removal service to the community	Percentage Households with access to waste disposal	73,40%	74,12%		73,49%	73,52%	73,58%	73,80%	74,12%							
T2.22	2.1.1.4				Number of Households with access to waste disposal	81106	81906		81206	81238	81306	81556	81906							
T2.23	2.1.1.4				Number of new Households with access to waste disposal	2046	800		100	132	100	250	350							
T2.24	2.1.1.4				Number of Household with access to free waste disposal	36978	36810		36110	37672	36210	36460	36810							
T2.25	2.1.1.5	ss to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development		Provision of public transport infrastructure facilities	Kilometres of gravel roads maintained (Both regravelling and grading)	337,10	360	R18 152 300,00	90	84,7	90	90	90						
T2.26	2.1.1.5			Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Sustainable rural road)		8,884	3,700	R7 649 000,00	0,000	0,000	1,700	1,000	1,000							
T2.27	2.1.1.5			Kilometres of paved municipal road which has been resurfaced and resealed		5,29	3,00	R20 000 000,00	0,00	0,00	0,00	1,00	2,00							
T2.28	2.1.1.5			Percentage of reported potholes fixed within standard Municipal response time		90,99%	80%	R5 000 000,00	80%	86,67%	80%	80%	80%							
T2.29	2.1.1.7		Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	0	8	R20 962 200,00	0	0	1	5	2								
T2.30	2.1.1.6		Provision and maintenance of storm water and costal engineering infrastructure	Kilometres of Stormwater open drains maintained	3,93	20	R5 186 600,00	5	1,198	5	5	5								

Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Baseline Annual 2020/2021	Annual Target 2021/2022 Output	Annual Expenditure Budget	2021/2022													
									Q1		Q2	Q3	Q4									
									Output Target	Actual output	Output Target	Output Target	Output Target									
T2.31	2.1.1.6	Improving access to public transport and quality housing	To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	Provision of public transport infrastructure facilities	Number of manholes maintained (incl kerb inlets)	793	800	R5 186 600,00	100	270	300	100	300									
T2.32	2.1.1.5				Maintenance on municipal owned railway sidings resulting from monthly inspections	75%	100%	R1 215 800,00	100%	100%	100%	100%	100%									
T2.33	2.1.2.1				Number of subsidised housing units completed	0	130		0	0	30	50	50									
T2.34	2.1.2.1					Number of Pre 1994 Old - Housing stock transferred	0	71		0	0	0	35	36								
T2.35	2.1.2.1					Number of Post 1994 Housing stock transferred	39	137		7	23	30	30	70								
KPA 3: Local Economic Development																						
T3.1	3.4.1.2	Actions supportive of the human settlement outcome	To promote social cohesion	Development of community facilities	Number of sport field (facilities) upgraded/constructed	0	8		0	0	0	2	6									
T3.2	3.4.1.2				Number of community facilities i.e. halls/museum/library/creche upgraded	0	1		0	0	0	0	1									
T3.3	3.1.5.3		To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing skills empowerment to the unemployed	Number of unemployed youth re-skilled	442	80		20	30	20	20	20									
T3.4	3.1.5.1			Promote economic growth by successful implementation of EPWP community based projects	Number of jobs created through EPWP and other related programmes (Cumulative) (Infrastructure; Environment and Culture; Social and Non State Sectors)	1470	718		100	293	200	250	168									
KPA 4: Municipal Transformation and Institutional Development																						
T4.1	4.1.1.2	Implement differentiated approach to municipal financing, planning and support	To create an appropriate organisational climate that will attract and ensure retention of staff	Compliance with Employment Equity Act	Number of women employed by the municipality (Number of new appointments)	64	20		5	9	5	5	5									
T4.2	4.1.1.2				Number of Youth employed by the municipality (Number of new appointments)	71	40		10	16	10	10	10									
T4.3	4.1.1.2				Disability related programmes (workshops/awareness campaigns) Redefined indicator	2	2		0	0	0	1	1									
T4.4	4.1.1.2				Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	77,5%	95%		80%	88%	100%	100%	100%									
T4.5	4.1.1			Improved municipal capital capability	Workplace Skills training programmes/courses enrolled for by staff and councillors	193	130		25	77	35	35	35									
T4.6	4.1.1.4				Percentage Budget Spent on Workplace Skills Plan (cumulative)	84%	95%		25%	34,34%	50%	75%	95%									
T4.7	4.1.1.1				Percentage Operating Budget spent on implementing Workplace Skills Plan	1,0%	1,0%		1,0%	1,0%	1,0%	1,0%	1,0%									
KPA 5: Financial Viability and Financial Management																						
T5.1	5.1.1.4	Implement differentiated approach to municipal financing, planning and support	Compliance with financial legislation and policies	Debt coverage ratio (cumulative)	(Total operating revenue received - operating grants) / debts service payments (interest & redemption due for the year) (x 1000) (cumulative)	3 076 243 / 175 991 = 17,48	3 320 873 / 151 771 =21,88	3 320 873 / 151 771 =21,88	830 218 / 151 771 = 5,47	988 902 / 151 770 = 6,52	1 660 437 / 151 771 =10,94	2 490 655 / 151 771 = 16,41	3 320 873 / 151 771 = 21,88									
T5.2	5.1.1.4			Outstanding service debtors to revenue	Outstanding service debtors / revenue actually received for services	741 432 700 / 695 500 000 = 1,07	728 500 000 686 100 000 = 1.06	728 500 000 686 100 000 = 1.06	731 440 000 684 500 000 = 1,07	664 849 455 / 718 728 349 = 0,94	729 440 000 680 225 000 = 1.07	728 540 000 689 325 000 = 1.06	728 500 000 686 100 000 = 1.06									
T5.3	5.1.1.4			Cost coverage ratio (cumulative)	[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment / Monthly fixed operating expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	815 691 904 / 257 890 192 = 3.163	719 231 / 278 226 =2,59	719 231 / 278 226 =2,59	797 108 / 278 226 =2,86	796 261 / 278 226 = 2,86	893 821 / 278 226 =3,21	874 188 / 278 226 =3,14	719 231 / 278 226 =2,59									
T5.4	5.2.1.6			Sustainable Financial and supply chain Management	Percentage Capital Budget spent on Capital project i.t.o. IDP	Capital Budget amount spent on Capital Projects / Total Capital Budget x 100 = Percentage spent YTD	422 474 423 / 762 724 100 = 55,4%	830967400 830967400 = 100%	830967400 830967400 = 100%	188227300 830967400 = 22,65%	62 410 747 / 678 396 800 = 9 %	431042600 830967400 = 51,87%	656803200 830967400 =79%	830967400 830967400 =100%								
		KEY FOR THE MEASURABLE OBJECTIVES:																				
		Priority (General KPI's)																				
		CoGTA (Indicators)																				
		Additional /Departmental																				
		Additional / Top Layer SDBIP (AG 2018)																				

OFFICE OF THE MUNICIPAL MANAGER 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER2 ENDING 31 DEC	QUARTER2 ENDING 31 MARCH	QUARTER 2 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1,1	To ensure effective and efficient administration complying with its Legal Mandates	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act  Ref. (COO 1.1)	Review, adoption and submission of a credible Integrated Development Plan (2022/2023) by 30 Jun 2022	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/instruction list and attendance register of all Steering committee meetings d) Public Notice e) Attendance register for all IDP roadshows	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved IDP Process Plan for 2022/2023 (DMS 1478547) adopted by Council 25 August 2021, RTP171550, CR 14884 and Council minutes (DSM1490587)  COGTA's comments (DMS 1483398)  Public Notice (DMS 1491463)	N/A	N/A	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP review (2022/2023) to Council and KZN CoGTA by March 2022 in terms of COGTA management framework	Submit Final IDP review (2022/2023) for approval by Council Credible IDP assessment by KZN CoGTA
1,2	To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Syatems Act  Ref. (COO 1.3)	Submission of signed performance agreements to MEC 4 Performance reviews conducted 4 Performance Audit Committee meetings scheduled 4 Quarterly CI 88 template submitted to CoGTA	a) Adoption of Top Layer SDBIP (Organisational performance scorecard) b) Signed Performance agreements by 31 July c) Proof of submission to CoGTA MEC d) Proof of Plans published on Councils Website e) Quarterly Organisational performance report to Council	a) Performance agreements for all filled position signed by 31 July b) Submission of signed Performance agreements to CoGTA c) Publication of Performance Agreements d) Submission of 2021/2022 SDBIP amendments to Council e) Submission of 2020/2021 final SDBIP to PAC f) 1 PAC meeting g) Submission of populated CoGTA performance template	Target achieved a) Performance Agreements completed on 31 July 2021. Item RPT 171169 approved by Council on 28 Jul 2021 per CR14824. Reference index to all Performance Agreements on DMS 1453989. b) Performance Agreements submitted to KZN CoGTA on 13 Aug 2021, per Memo to MEC submitted DMS 1477653/4, Receipt acknowledgement letter from CoGTA on DMS 1483796 c) POE email Publishing of Performance Agreements 2021-2022 available on DMS 1487239 d) Component 3 of the 2021/2022 SDBIP amendment on DMS 1473248 approved by Council on 28 Jul 2021 per CR14837, Item RPT 171316 e) Component 3 of the 2021/2022 SDBIP amendment served at PAC on 27 Aug 2021, RPT 171316 f) Performance Audit Committee Agenda Volume 1 on DMS 1484522 g) uMhlathuze ICMS-Planning Template-2021/2022 for Intermediate Cities Municipalities, (DMS 1471609) submitted to CoGTA on 13 Aug 2021, POE email submission on DMS 1484757, POE acknowledge receipt of Q1 August 21 KZN CoGTA Municipal PMS Assessment Tool (uMhlathuze) DMS 1482033  over and above Memo to KZN CoGTA / MEC - Performance Evaluation results and bonuses of Section 56 managers 2019/2020 - refer to DMS 1472935 (Signed copy of DMS 1472923) Emailed to KZN CoGTA on 8 July 2021, POE uMhlathuze Confirmation Letter received from KZN CoGTA on 12 July 2021 - Performance Evaluation results and bonuses of Section 56 managers 2019/2020	N/A	N/A	a) Conduct performance assessments b) Submission of Q1 SDBIP component 3 to PAC c) Mid-year amendments submitted to PAC d) 1 PAC meeting e) Submission of Q1 CoGTA performance template	a) Conduct Mid-year performance assessments b) Submission of Q2 SDBIP component 3 to PAC c) Mid-year amendments submitted to PAC d) Signed mid-year amended performance plans e) Submit draft SDBIP component 3 f) Submission of Q2 CoGTA performance template	a) Conduct Q3 performance assessments b) Submission of Q3 SDBIP component 3 to PAC c) Conduct 2020/2021 final performance assessments d) 1 PAC meeting e) Draft performance agreements for 2022/2023 f) Submission of Q3 CoGTA performance template
1,3	Ensure reliability and maintain independence of Internal Audit Activities	1.1.7	Manage and monitor resolution of Auditor General (AG) findings (excluding activities requiring budget)  Ref (COO 1,19)	100% resolution of Auditor General (AG) findings due within the financial year by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings due within the Quarter	Target not achieved Resolved: 62% Not resolved: 0% In progress: 38%  DMS 1484256			100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter
1,4		1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan  Ref. (COO 1,20)	100% execution of Internal Audit plan by 30 Jun 2022	a) Report on the status of responses received	5 % of internal audits performed against the approved Internal Audit plan	Target achieved 2020/2021 Internal Plan 9% (3 out of 33 projects): DMS 1485313 DMS 1486356 DMS 1488878 2020/21 Projects implemented and completed during Quarter 1:	N/A	N/A	30 % of internal audits performed against the approved Internal Audit plan	65 % of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
1,5	To bring the organisation to an enabled risk maturity level	1.1.6.1	Ensure completion of 100 % of Action Plans for each quarter as documented in the strategic risk register  Ref. (COO 1,6)	100% completion of Action Plans per quarter up to 30 June 2022	a.) Updated risk register b.) Sign-off document as proof of endorsement by MM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	Target Not Achieved. 44% Completion of Action Plans due for Quarter 4. Number of actions due = 9, number of actions completed = 4. RPT 169872			100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
1,6		1.1,6.1	Complete 80% investigation on Whistle-blower reports for each quarter  Ref. (COO 1,8)	Quarterly report to MPAC up to 30 June 2022	a) Quarterly reports submitted to MPAC	80% investigations completed	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation RPT 171727.	N/A	N/A	80% investigations completed	80% investigations completed	80% investigations completed
1,7	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council  Ref. (COO: 1.9)	100% Implementation of communication and marketing plan by 30 Jun 2022	a) Communication and Marketing Activity Plan for 2021/2022 b) Quarterly outcomes and coverage analysis c) Copies and evidence of communication platforms used to activate Brand uMhlathuze	Annual Communication and Marketing Plan aproved by the MM 100% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target achieved 100% of the targets were archived: Thirteen (13) activities were planned and out of the thirteen (13) all activities were implemented. The Communication and Marketing Activity Plan for 2021/2022 is found on DMS 1491618.	N/A	N/A	100% Implementation of Communication and Marketing Plan quarter 2 deliverables	100% Implementation of Communication and Marketing Plan quarter 3 deliverables	100% Implementation of Communication and Marketing Plan quarter 4 deliverables
1,8		1.1,41	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	100% of Ward committees have 6 or more Ward Committee members by 30 June 2022	a) A list of all meetings held c) File copies of agendas and minutes d) Attendance register	100% of Ward committees have 6 or more Ward Committee	Target achieved 100% of Ward committees have 6 or more Ward Committee	N/A	N/A	100% of Ward committees have 6 or more Ward Committee	Election of Ward Committee members  50% of Wards have 6 or more Ward Committee members	Training of Ward Committee members  100% of Ward committees have 6 or more Ward Committee
1,9	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1,4	Manage effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref (DMM CS 1,6)	90% availability of ICT systems up to 30 Jun 2022	a) Monthly report on system availability b) Quarterly report to Council	90% availability	Target Achieved: >90% quarter 1 system availability achieved.: 1. RPT 170853 contains the June 2021 ICT monthly status reports  2. RPT 170854 contains the July 2021 ICT monthly status reports  3. RPT 171581 contains the August 2021 ICT monthly status reports	N/A	No corrective measure required for the quarter.	90% availability	90% availability	90% availability
1,10	To ensure effective and efficient administration complying with its Legal Mandates	1.1,1	Implementation of consequence management for all irregularities	100% implementation of consequence management for all irregularities by 30 June 2022	a) Reported Cases register b) Report on DC outcome	100% implementation of consequence management				100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management
1,11		1.1,1,4	Review of Municipal Deligation Framework and Policies	Review of Municipal Delegation Framework and Policies by 30 June 2022	a) Council minutesUpdated b) Updated Policy register		No target for this quarter	N/A	N/A			a) Municipal Delegation Framework reviewed b) Policies due for review submitted to Council
KPA: BASIC SERVICE DELIVERY												



OFFICE OF THE MUNICIPAL MANAGER 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER2 ENDING 31 DEC	QUARTER2 ENDING 31 MARCH	QUARTER 2 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
2,1	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.1	Number of new water connections meeting minimum standard Ref T 2. 3 (DMM IS 2,1)	630 additional households with water connection by 30 June 2022	a) Quarterly report b) IR Forms	50 water meters	Target not met. 12 Water Meters installed. See DMS 1337901 for details.  IR Forms are as follows: July ( 1 ) DMS 1486111 August ( 5 ) DMS 1486783 September ( 6 ) DMS 1493918	Currently there is no new development occurring around the City. We rely on walk ins applications.	There is reticulation Projects for areas Such as Ntambanana, Mkhwanazi South, eSikhaleni and kwaDube which are ready to be implemented however there is a lack of funds. There is an engagement with the CFO office for the assistance.  On the second quarter report, we will report on the progress.	130water meters	150 water meters	300 water meters
2,2		2.1.1,3	Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2. 10 (DMM IS 2,2)	410 new sewer connection (VIP's and Waterborn sewer) by 30 June 2022	a) Quarterly report on OPMS scorecard with item to PAC and Council	0 VIP's constructed	No Target for this Quarter	N/A	N/A	40 VIP's constructed	120 VIP's constructed	250 VIP's constructed
2,3		2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23 (DMM ComS 2,2)	800 Number of new Households with access to waste disposal services by 30 Jun 2022	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	100 additional households	Target Met and exceed by 32 additional households were serviced this quarter. 132 2 x 5.5m² skips were distributed. Each of these skips is equivalent to 66 trolley bins therefore provides for 66 households. The total number of households given access to refuse collection equals 132 (i.e. 66 x 2 = 132) Skips delivered in rural communities DMS 1493904 Calculation of households DMS 1493905	Not Applicable	Not Applicable	100 additional households	250 additional households	350 additional households
2,4		2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15 (DMM EES 2,2)	80 additional households provided with electrical supply services by 30 Jun 2022	a) Quarterly report on OPMS scorecard with item to PAC and Council	10 new connections	Target met 23 connections see DMS 1493751	N/A	N/A	15 new connections	25 new connections	30 new connections
2,5		2.1,1	Reduction of water losses Ref T 2. 6 (DMM IS 2,3)	Reduction of water losses by 2% (to 24%) by 30 Jun 2022 and report quarterly progress up to 30 Jun 2022	a) Quarterly report	≤26% losses reported				≤26% losses reported	≤25% losses reported	≤24% losses reported
2,6	To promote the achievement of a non-racial, integrated society, through the development of sustainable human	2.1,2	Number of subsidised housing units completed (Implementation of Phase 8 Dumisani Makhaye Village Housing project)  (DMM CD 2,4)	130 Housing units constructed in Dumisani Makhaye Village by 30 June 2022	a) D 6 forms b) Slab approval c) Opening of township register d) Transfer of units to beneficiaries/ Tittle deeds	a) Township register b) 50 Slabs to be constructed	a) Target met. Phase 6 Township register done and Phase 8 still outstanding b) No slabs were constructed.	a) Township Register: On Phase 8 there were various discrepancies between the diagram and the general plan that needed to be fixed. The Conveyancer has been in the process of racifying them. b) 50 slabs:The Implementing Agent was requested to amend the house plan as both the municipality and DoHS are not happy with the current design. That has caused delays as the IA had to work on the new design and resubmit to NHBRC for approval.	Recovery Plan on DMS 1491846	a) Transfer of 50 units b) 30 houses constructed	a) Transfer of 80 units b) 50 houses constructed	50 houses constructed
KPA: LOCAL ECONOMIC DEVELOPMENT												
3,1	To Promote and facilitate investment	3.1.1	Marketing of uMhlathuze as destination on National and International ATL platforms (DMM CD 3.1)	Marketing of uMhlathuze as destination on National and International ATL platforms through: • 5 Advertorials by 30 June 2022	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	1 advertorial on tourism magazine	Target met. Escape Winter Media Tour held over 6-7 August 2021. TV links : Expresso (SABC 3) https://www.gate5.co.za/read/106618/qv/93992303/17638605/142753/p Trendz TV (SABC 2) https://www.gate5.co.za/read/106618/qv/93876590/17633003/142753/p Vuma FM https://www.gate5.co.za/read/106618/clip/93868074 TKZN website and Social Media https://www.instagram.com/tv/CSv1JGpqGRm/?utm_medium=copy_link Advertorials: Zululand Observer – DMS 1490236 The Weekend Witness – DMS 1490235 Rising Sun Overport – DMS 1490233 Rising Sun Chatsworth – DMS 1490232 North Coast Rising Sun – DMS 1490234 Photographic Evidence available on DMS 1490476	N/A	N/A	2 advertorials on tourism magazine	1 advertorial on tourism magazine	1 advertorial on tourism magazine
3,2		3.1.1	Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues (DMM CD 3.2)	Support 50 emerging farmers through: • Technical • Production support by 30 June 2022	a) Agricultural Development Plan b) Training Attendance reports	10 emerging farmers supported	Target met. Agri- Flea Market was held on 25 September 2021. There were 26 participants in total. The Attendance register is available on DMS 1490829 and photographic evidence is also available on DMS 1490880. Farmers were trained in Co- operative governance in partnership with NDA on 29- 30 September 2021, attendance register is available on DMS 1492188 and photographic evidence is also available on DMS 1492180. Small- scale fisheries training took place on 26- 27 August 2021 at the Port Durnford Thusong Centre in partnership with the EDTEA provincial office and Ocean Maritime Academy, Attendance register is available on DMS 1485640.	N/A	N/A	10 emerging farmers supported	15 emerging farmers supported	15 emerging farmers supported
3,3	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	3.1.5,3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) (DMM CD 3,6)	Creation of 718 job opportunities by 30 June 2022 (cumulative quarterly target)	a) Proof of registration	100 job opportunities created	Target met. Q1 A total number of 293 job opportunities were created.Proof of registration is on DMS 1493734,DMS 1493934 ,DMS 1493613,DMS 1493612,DMS 1493647,DMS 1493843 & DMS 1493717 Q1 Job Creation Statistics is on DMS 1478378. A total number of 119 Job opportunities created through EPWP Projects ,Evidence is on DMS 1486612,DMS 1481487,DMS 1488600,DMS 1488980,DMS 1486848,DMS 1488060 & DMS 1489002. A total number of 110 job opportunities created though the Public Works Grant ,Evidence is on DMS 1487138. A total number of 64 job opportunities created through Provincial Human Settlement Department Evidence is on DMS 1487855,DMS 1480760,DMS 1487849 and DMS 1491201.	N/A	N/A	300 job opportunities created	550 job opportunities created	718 job opportunities created

OFFICE OF THE MUNICIPAL MANAGER 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER2 ENDING 31 DEC	QUARTER2 ENDING 31 MARCH	QUARTER 2 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3,4	To promote and facilitate investment	3,1,1	Rural and Township economy revitalisation strategy Ref (DMM CD 3,7)	Approval of strategy by 31 March 2022	a) Report to Council b) Council minutes	a) Baseline assessment report(status quo analysis) b) Draft report	Target met The survey has been conducted and the document is on DMS 1492395	N/A	N/A	Stakeholder engagement and final strategy	Council approval	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
4,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4,1,1,2	Number of women employed by the municipality (Number of new appointments) Ref. (CS:2,2)	20 women employed up to 30 June 2022	a) Copy of Employment Equity Plan b) Letter of appointments	5 person appointed	Target was met 9 Female employed Ref to DMS 1370427 Total of 31 vacant posts filled – DMS No.1492577 & 4 employees resigned – DMS No.1492574	N/A	N/A	5 person appointed	5 person appointed	5 person appointed
4,2		4,1,1,2	Number of Youth employed by the municipality (Number of new appointments) Ref. (CS:2,3)	40 Youth employed up to 30 June 2022	a) Copy of Employment Equity Plan b) Letter of appointments	10 youth appointed	Target was met 16 Youth employed Ref to DMS 1370427	N/A	N/A	10 youth appointed	10 youth appointed	10 youth appointed
4,3		4,1,1,2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. (CS:2,4)	2 awareness programmes on people with disability in work environment conducted by 30 Jun 2022	a) Copy of awareness programmes b) Attendance registers	No target				No target	1 awareness programme	1 awareness programme
4,4		4,1,1,1	Workplace Skills training programmes/courses enrolled for by staff and councillors Ref (CS:2,5)	130 workplace Skills training programmes/courses enrolled by 30 June 2022	a) Attendance register for training provided b) Programme and report on the programme held	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Met: 77 Training Programmes conducted. Report on Programmes contained in Training andDevelopment Quarterly Report RPT 171764.	Numerous Training Interventions (support sessions) conducted for SAP.	No Corrective action required.	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. 35 training programmes Submit quarterly report on number of training programmes and number of persons trained
4,5		4,1,4	Phase implementation of Individual Performance Management System Ref (DMM CS 1,14)	a) Review of Performance Appraisal Policy b) Workshop employee's on performance management.	Report to Council Attendance register	Implementation Plan submitted to Council	Target Met: 1) Implementation plan for cascading performance was approved by EMCO 2) Performance management policy reviewed and undergoing further internal refinement	N/A	Follow-up with CS for submission and approval by Council	Consultation with target groups on first Phase implementation	Mid-year performance reviews are conducted	Policy review submitted to Council for approval
4,6		4,1,1,6	Annual review of the organisation structure by 30 June 2022 Ref (DMM CS 2,6)	Submit annual review of Organisational structure to Council for Adoption by 30 June 2022	a) Report to Council b) Council minutes	Signed Job descriptions for all posts in the organogram structure	Target not met refer to DMS 1489512 2807 total posts 2640 job descriptions	New positions created in 2019 (RPT 168179 - Item 13682) It takes time to compile job descriptions with the assistance of the relevant departments	Job descriptions for posts without job descriptions are being compiled with the assistance of the relevant departments	Change Management training to Managers	Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of Organisational structure to Council for Adoption
4,7		4,1,1,6	Finalisation of Job Evaluation process	Signed Job descriptions for all posts in the organisational structure are submitted for Job Evaluation by 30 June 2022 Ref (DMM CS 2,6)	a) Proof of submission to JE committee	Notice to all Department on unfinalised Job Descriptions	Target not met refer to DMS 1489512 2807 total posts 2640 job descriptions	New positions created in 2019 (RPT 168179 - Item 13682) It takes time to compile job descriptions with the assistance of the relevant departments	Job descriptions for posts without job descriptions are being compiled with the assistance of the relevant departments		Consultation with relevant stakeholders on Job Evaluation	Signed Job descriptions for all posts in the organisational structure are submitted for Job Evaluation
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5,1	Compliance with financial legislation and policies	5,1.1	Approval of 2022/2023 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act Ref (CFO 3.1)	Preparation and approval of 2022/2023 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2022	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Submit key deadlines schedule to EXCO before 31 August 2020	Target achieved R 14893 RPT 171491 Fin Portfolio 24/08/2021 Exco 25/08/2021 Council 25/08/2021	N/A	N/A	No Target	Submit Draft Budget to Council for approval by 31 March 2022	Submit Final Budget to Council for approval by 31 May 2022
5,2	Sustainable Financial and supply chain Management	5,2,1	% Capital expenditure of approved Capital projects in line with 2021/2022 Budget Component 5 of SDBIP	100% Capital expenditure by 30 Jun 2022 on approved projects	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	22.65% capital expenditure R (188227300 / 830967400)	Target not achieved 9% of the capital budget achieved Component 5 of the Q1 SDBIP on DMS 1477631			51,87% capital expenditure R (431042600 / 830967400)	79% capital expenditure R (656803200 / 830967400)	100% capital expenditure R 830967400 spend
5,3	Compliance with financial legislation and policies	5,1.1.1	Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy.  Ref (CFO 3.3)	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2022	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted. c) Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2020	Finalisation and submission of SCM policy to council  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & xxxx) - In progress - to be finalised in the next quarter	N/A	N/A	Ensure that approved SCM is communicated to all relevant stakeholders  Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting  Ensure that all valid payment are processed  Ensure that all valid payment are processed	
5,4		5,1,1,1	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref (CFO 3,21)	Monthly Grant reports on all DORA reportable grants received to Council after receipt of payment from National Treasury up to 30 Jun 2021	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & xxxx) - In progress - to be finalised in the next quarter	N/A	N/A	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
5,5		5,1.1	Effective implementation and spending on IUDG funding projects as per approved business plan by CoGTA Ref (IS 4,2)	100% spending on IUDG funding projects by the 30 Jun 2022	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	Target met 14,84 % of Budget Allocation Spent. Report will only be ready after the 15th of the month.	N/A	N/A	30% expenditure	60% expenditure	100% expenditure
5,6		5,1,1	Procurement Plans in place	Procurement Plans for 2022/2023 reviewed (received) by SCM by 30 June 2022	a) Proof of procurement plans		No target for this quarter	N/A	N/A			Procurement Plans for 2022/2023 reviewed (received) by SCM
KPA: CROSS CUTTING												
6,1	To plan and manage existing and future development	6.1.1.1	Preparation of SPLUMA compliant SDF for 2021/2022 to 2025/2026 together with IDP (DMM CD 1,5)	SPLUMA compliant SDF for 2021/2022 to 2025/2026 approved together with IDP 30 June 2022	a) Finalised SDF document b) Proof of consultation on SDF related matters.	SDF Action Plan	Target met. Finalised SDF Action Plan as per DMS 1493328.	N/A	N/A	Progress Report on preparation of SDF as per SDF Action Plan	Progress Report on preparation of SDF as per SDF Action Plan. Submission of draft SDF for 2021/2022 to 2025/2026 together with draft IDP	Adoption of final SDF for 2021/2022 to 2025/2026 together with IDP. Report on consultation on SDF and SPLUMA compliant related matters.

OFFICE OF THE MUNICIPAL MANAGER 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER2 ENDING 31 DEC	QUARTER2 ENDING 31 MARCH	QUARTER 2 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
6,2			% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw (DMM CD 1,2)	100% applications processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2022	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	Target met 46 applications received 37 Building Line Relaxations: 33 finalised and 34 in process (in circulation for comments, lapsed and referred back to Applicants): All 37 application processed (100%)  9 Consent application: 0 finalised and all in process: All applications are in process (public participation and in circulation for internal departments comments): 100%  Quartely Report: RPT 171800 Consent Register: DMS1493028 Building Line Relaxation: DMS1493029  100% applications processed - 13 Pre-Applications received; 7 Applications processed after being considered complete; Evidence : Quarterly Reports (RPT171121 & 171120); Extract from Applications Register (DMS 698880)	N/A	N/A	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
			Integrated Development Planning									
1,1	To ensure effective and efficient administration complying with its Legal Mandates	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	Review, adoption and submission of a new five year(s) term credible Integrated Development Plan by 30 May 2022	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/instruction list and attendance register of all Steering committee meetings d) Public Notice e) Attendance register for all IDP roadshows	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Target achieved IDP Process Plan for 2022/2023 (DMS 1478547) adopted by Council 25 August 2021, RTP171550, CR 14884 and Council minutes (DSM1490587)  COGTA's comments (DMS 1483398)  Public Notice (DMS 1491463)	N/A	N/A	Conduct IDP consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP to Council and KZN CoGTA by March 2022 in terms of COGTA management framework	Submit Final IDP for approval by Council
Sign off by Manager/Head of Section:												
Date:												
			Performance Management System									
1,2	To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act	Submission of signed performance agreements to MEC 4 Performance reviews conducted 4 Performance Audit Committee meetings scheduled 4 Quarterly CI 88 template submitted to CoGTA	a) Adoption of Top Layer SDBIP (Organisational performance scorecard) b) Signed Performance agreements by 31 July c) Proof of submission to CoGTA MEC d) Proof of Plans published on Councils Website e) Quarterly Organisational performance report to Council	a) Performance agreements for all filled position signed by 31 July b) Submission of signed Performance agreements to CoGTA c) Publication of Performance Agreements d) Submission of 2021/2022 SDBIP amendments to Council e) Submission of 2020/2021 final SDBIP to PAC f) 1 PAC meeting g) Submission of populated CoGTA performance template	Target achieved a) Performance Agreements completed on 31 July 2021. Item RPT 171169 approved by Council on 28 Jul 2021 per CR14824. Reference index to all Performance Agreements on DMS 1453989. b) Performance Agreements submitted to KZN CoGTA on 13 Aug 2021, per Memo to MEC submitted DMS 1477653/4, Receipt acknowledgement letter from CoGTA on DMS 1483796 c) POE email Publishing of Performance Agreements 2021.2022 available on DMS 1487239 d) Component 3 of the 2021/2022 SDBIP amendment on DMS 1473248 approved by Council on 28 Jul 2021 per CR14837, Item RPT 171316 e) Component 3 of the 2021/2022 SDBIP amendment served at PAC on 27 Aug 2021, RPT 171316 Performance Audit Committee Agenda Volume 1 on DMS 1484522 f) Performance Audit Committee Agenda Volume 1 on DMS 1484522 g) uMhlathuze ICMS-Planning Template-2021/2022 for Intermediate Cities Municipalities, (DMS 1471609) submitted to CoGTA on 13 Aug 2021, POE email submission on DMS 1484757, POE acknowledge receipt of Q1 August 21 KZN CoGTA Municipal PMS Assessment Tool (uMhlathuze) DMS 1482033 <b>over and above</b> Memo to KZN CoGTA / MEC - Performance Evaluation results and bonuses of Section 56 managers 2019/2020 - refer to DMS 1472935 (Signed copy of DMS 1472923) Emailed tp KZN CoGTA on 8 July 2021, POE uMhlathuze Confirmation Letter received from KZN CoGTA on 12 July 2021 - Performance Evaluation results and bonuses of Section 56 managers 2019/2020	N/A	N/A	a) Conduct performance assessments b) Submission of Q1 SDBIP component 3 to PAC c) Mid-year amendments submitted to PAC d) 1 PAC meeting e) Submission of Q1 CoGTA performance template	a) Conduct Mid-year performance assessments b) Submission of Q2 SDBIP component 3 to PAC c) Mid-year amendments submitted to PAC d) Signed mid-year amended performance plans e) Submit draft SDBIP component 3 f) Submission of Q2 CoGTA performance template	a) Conduct Q3 performance assessments b) Submission of Q3 SDBIP component 3 to PAC c) Conduct 2020/2021 final performance assessments d) 1 PAC meeting e) Draft performance agreements for 2022/2023 f) Submission of Q3 CoGTA performance template
1,3		1.1.2	% achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard	70% achievement of organisational targets on the organisational scorecard by 30 Jun 2022	a) Organisational scorecard b) Quarterly report c) Organisational scorecard Quarterly statutory report and improvement plans d) Departmental quarterly assessment outcomes signed by the Municipal Manager	70% achievement of 2020/2021 annual organisational targets	Target not achieved 65,96% of targets have been achieved within 95% at the end of June 2021 Quarter 4 OPMS achievements reported as part of the draft Annual Performance Report Approved by Council per CR14886, Item RPT 171317 on 25 Aug 2021 and served at PAC on 27 Aug 2021	Organisational performance targets not achieved by departments, negatively impacting on OPMS analysis, mainly relating to Roads Infrastructure Services and basic service delivery targets not achieved	EMCO to address underachievement and fast track implementing approved service delivery projects in the 2021/2022 FY	70% achievement of Q1 organisational targets	70% achievement of Q2 organisational targets	70% achievement of Q3 organisational targets
1,4	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1,4	Submission of Annual Performance report to Auditor General	Annual Performance Report submitted to Auditor General by 31 August 2021	Proof of Annual Performance Report submission to AG by 30 Aug	Annual performance report submitted to AG by 31 August	Target Achieved a) Draft Annual Performance Report Approved by Council per CR14886, Item RPT 171317 on 25 Aug 2021 and served at PAC on 27 Aug 2021 b) Performance Audit Committee Agenda Volume 1 on DMS 1484522 c) Submission to AG per Memo to AG on 31 Aug 2021. Memo on DMS 1483868 and signed copy on DMS 1483867 d) POE email submission to the AG on 31 Aug 2021 on DMS 1486091	N/A	N/A			
1,5		1.1,4	Submission of Annual report to Council for adoption	Final Annual Report submitted to Council by 31 March 2021	Council Agenda Council minutes	Compile and circulate 2020/2021 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63  Submission of draft 2020/2021 AR to the Audit Committee and Council for approval and submission to AG	Target achieved Guidelines on 2020 /2021 ANNUAL REPORT Development presented to EMCO on 2 Aug per DMS1479261 Prototype 2020/2021 and new timelines for Producing the Annual Report 2020/2021 communicated per DMS1474597  Draft Annual report item served at EXCO and Council on 25 Aug 2021 per CR14886, RPT 171318 and at a Special Audit Committee on 27 August 2021. DRAFT ANNUAL REPORT 2020/2021 available on DMS1483427. PDF Copy available on DMS 1484884.  POE for submission of Annual report to the AG, per Memo to the AG - Submission of the Draft Annual Report 2020/2021 (signed copy on DMS 1485169) POE Email submission of 2020.2021 Draft AR to the AG on 31 Aug 2021 on DMS1486090	N/A	N/A	Consolidate the Annual Report with Audited AFS, APR and Audit Report	Submission and adoption of 2020/2021 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
Sign off by Manager/Head of Section:												
Date:												
			Enterprise Risk Management									
1,6	To bring the organisation to an enabled risk maturity level	1.1.6.1	Ensure completion of 100% of Action Plans for each quarter as documented in the strategic risk register for OMM	100% completion of Action Plans per quarter up to 30 June 2022	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Not Achieved. 44% Completion of Action Plans due for Quarter 4. Number of actions due = 9, number of actions completed = 4. RPT 169872			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1,6		1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	100% Implementation of Annual BCM Programme, excluding activities requiring additional budget by 30 Jun 2022	a.) Updated BCM Programme Maintenance document b.) Proof of activities as per Maintenance Activity Output	Finalize Annual BCM Programme for 2021/2022.	Target Achieved. Annual BCM Programme for 2021/2022 available on DMS 1491726	N/A	N/A	40% Implementation of Annual BCM Programme against set targets	60% Implementation of Annual BCM Programme against set targets	100% Implementation of Annual BCM Programme against set targets
1,8		1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2022	Quarterly reports submitted to ERM and Council Committees	Submit quarterly consolidated Whistle-blower facility activities report to Risk Committee for approval	Target Achieved. Report on Quarterly consolidated Whistle-blower cases for investigation RPT 171727.	N/A	N/A	Submit quarterly consolidated Whistle-blower facility activities report to Risk Committee for approval	Submit quarterly consolidated Whistle-blower facility activities report to Risk Committee for approval	Submit quarterly consolidated Whistle-blower facility activities report to Risk Committee for approval
Sign off by Manager/Head of Section:												
Date:												
			Public Communication									
1,9	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	100% Implementation of communication and marketing plan by 30 Jun 2022	a) Communication and Marketing Activity Plan for 2021/2022 b) Quarterly outcomes and coverage analysis c) Copies and evidence of communication platforms used to activate Brand uMhlathuze	Annual Communication and Marketing Plan aproved by the MM 100% Implementation of Communication and Marketing Plan quarter 1 deliverables	Target achieved 100% of the targets were archived: Thirteen (13) activities were planned and out of the thirteen (13) all activities were implemented. The Communication and Marketing Activity Plan for 2021/2022 is found on DMS 1491618.	N/A	N/A	100% Implementation of Communication and Marketing Plan quarter 2 deliverables	100% Implementation of Communication and Marketing Plan quarter 3 deliverables	100% Implementation of Communication and Marketing Plan quarter 4 deliverables
1,10		1.1.4.4	Implementation of Joint Marketing Plan for City of uMhlathuze Communication and Marketing Forum	100% implementation of Joint Marketing Plan for City of uMhlathuze Communication and Marketing Forum by 30 June 2022	a) Joint Communication and Marketing Plan b) Projects implemented	1 Quarterly Communication and Marketing Forum  Formulation of Joint Marketing and Communication Plan	Target Achieved 100% of the Action Plan was implemented : A Communication and Marketing Strategic Team with external partners has been established. Projects implemented may be found on DMS 1491662	N/A	N/A	1 Quarterly Communication and Marketing Forum  100% Implementation of Joint Communication and Marketing Plan quarter 2 deliverables	1 Quarterly Communication and Marketing Forum  100% Implementation of Joint Communication and Marketing Plan quarter 3 deliverables	1 Quarterly Communication and Marketing Forum  100% Implementation of Joint Communication and Marketing Plan quarter 4 deliverables
1,11		1.1.4.4	Implementation of Batho Pele Programme of action for the Office of the Municipal Manager	100% Implementation of Batho Pele communications programme by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action rollout plan for OMM b) Quarterly progress on 2021/2022 implementation	Finalize Batho Pele programme of action rollout plan for OMM	100% Targets Achieved: The Batho Pele action plan can be found on DMS 1425928. Batho Pele Posters can be found on DMS 1475876. Batho Pele Adherence Reminder found on DMS 1491688. Ten out of ten targets were achieved	N/A	N/A	40% Implementation	60% Implementation	100% Implementation
1,12		1.1,3	Undertake Customer Satisfaction Survey using different research tools via multiple platforms	Completed Customer Satisfaction Survey and response/action plan finalised by 30 Jun 2021	a) Customer Satisfaction Survey report b) Response/action plan responding to Survey results	Drafting of Customer Satisfaction Survey Questionnaire Identify alternative options to conduct an online survey  Initiate the SCM process by drafting the specifications	Target achieved A. First submitted Item RPT 170914 to Bid Committees for the cancellation of tender no: 8/2/1/UMH633-19/20. Cancellation approved by EXCO (BAC item 3071) per CR 14855, on 25 Aug 2021. Notification letter to all responded tenderers, refer to DMS 1487182, DMS 1487183, DMS 1487184, DMS 1487185, DMS 1487186, DMS 1487187. Public notification of cancellation on DMS 1487169. Memo to the MM on reason for cancellation of tender see DMS 1487727, ZO advertisement (20 September 2021) of cancellation of tender on DMS 1494133.  B. Item on RPT 171309 prepared for Bid Committees for new Tender No 8/2/1/UMH901- 21/22: Customer Satisfaction Survey 2021/2022, Report currently at the (BSC) Committee Section. Tender 8/2/1/UMH901- 21/22 specifications prepared as per DMS 1474489. Customer Satisfaction Survey Questions 2021 prepared on English version DMS 1474632 and Isizulu version DMS 1474631 Newspaper advertisement for Customer Satisfaction Survey 2021/2022 on DMS 1474507 Customer Satisfaction Survey 2021/2022 Newsletter Article on DMS 1474540	N/A	N/A	Finalise SCM process and appointment of a service provider	Commencement of Survey and monitor progress by the service provider	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval
Sign off by Manager/Head of Section:												
Date:												
			Special Programmes									

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
1,13	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.1.4	Functionality of Operation Sukuma Sakhe	Establishment of War rooms in all Wards by 30 June 2022	a.) Attendance registers of war room meetings held b.) Calculations of functionality						Election of War room members in all Wards  50% of Wards have War room structure	Training of War room elected members  100% of Wards have War room structure
1,14		1.1,4,3	Special Programmes: Support and development of vulnerable groups	11 special programmes consuected	Proof of programmes conducted	3 programmes conducted				6 programmes conducted	2 programmes conducted	2 programmes conducted
Sign off by Manager/Head of Section:												
Date:												
			Internal Audit									
1,15	Ensure reliability and maintain independence of Internal Audit Activities	1.1.7	Manage implementation of previously raised Internal Audit Findings (excluding activities requiring budget)	100% Resolution of Internal Audit findings in the Office of the MM due within the quarter up to 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% Resolution of Internal Audit findings due within Quarter 4 20/21	Target not achieved Performance & Compliance (Excluding Fleet Management Findings) Resolved 36% Not resolved: 29% In progress: 35% DMS 1491902 Performance & Compliance ( Fleet Management Findings) Resolved 10% Not resolved: 40% In progress: 50% DMS 1491493  IT Resolved: 10% Not Resolved: 34% In progress: 56% DMS 1484515			100% Resolution of Internal Audit findings due within Quarter 1 21/22	100% Resolution of Internal Audit findings due within Quarter 2 21/22	100% Resolution of Internal Audit findings due within Quarter 3 21/22
1,16		1.1.7	Coordinate and monitor resolution of Auditor General (AG) findings (excluding activities requiring budget)	100% resolution of Auditor General (AG) findings due within the financial year by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan		Target not achieved Resolved: 62% Not resolved: 0% In progress: 38%  DMS 1484256				30% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter
1,17		1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	100% execution of Internal Audit plan by 30 Jun 2022	a) Report on the status of responses received	5 % of internal audits performed against the approved Internal Audit plan	Target achieved 2020/2021 Internal Plan 9% (3 out of 33 projects):  DMS 1485313 DMS 1486356 DMS 1488878  2020/21 Projects implemented and completed during Quarter 1:  DMS 1484076 DMS 1484003 DMS 1484011 DMS 1484256 DMS 1483989	N/A	N/A	30 % of internal audits performed against the approved Internal Audit plan	65 % of internal audits performed against the approved Internal Audit plan	100 % of internal audits performed against the approved Internal Audit plan
Sign off by Manager/Head of Section:												
Date:												
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION												
2,1	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2,1,1	Manage implementation of Area Based Management(ABM) interventions to improve integrated service delivery	100% Implementation of ABM initiatives conducted by 30 Jun 2022 as per ABM implementation plan	a. Report on ABM integrated service delivery special operations implemented	100% implementation of ABM initiatives as per implementation plan for the quarter	Agenda ABM Q1 Planning Meeting DMS 1490535. ABM Tackling of Service Delivery Challenges Q1 2021_2022 DMS 1488170. ABM Q1 2021_2022 Planning AND Operation Schedule. DMS 1488169.			100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter
Sign off by Manager/Head of Section:												
Date:												
KPA 3 : LOCAL ECONOMIC DEVELOPMENT												
3,1	To Promote and facilitate investment	3,1,1	Coordinate, facilitate and implement international exchange programmes	Four (4) international exchange programmes undertaken by 31 June 2022	a) Supporting documents for international, programmes and projects undertaken	Identify priority projects	AdvancingSMART Cities and Urban Digital Transformation to achieve SustainableDevelopment Goals - AGENDA CAPACITYBUILDING WEBINAR ON SMART CITIES AND URBAN DIGITAL TRANSFORMATION. DMS 1494698 - ACHIEVESUSTAINABLE DEVELOPMENT GOALS DMS 1494702 - DIGITALTRANSFORMATION AND URBAN G VERNANCE DMS1494700 - ,BETTERCITY BETTER LIFE. DMS 1494699			One (1) international programme	One (1) international programme or project undertaken	Two (2) international programmes or projects undertaken



SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3.2		3,1,1	Mobilise Strategic Partnerships with external partners in support of Municipal Service Delivery	Conclude eight (4) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2022	Signed partnerships MOU concluded		No target for this quarter	N/A	N/A		Conclude two (2) strategic partnership to socio-economic development	Conclude two (2) strategic partnership to socio-economic development
Sign off by Manager/Head of Section:												
Date:												
KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
4,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4,1,1	Implementation of Performance appraisal system	6 Performance Plans signed and in place by 31 August 2021, and  3 Quarterly reviews of Managers performance up to 30 Jun 2022	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	Performance Plans of Managers reporting direct to the COO in place and signed by 31 August 2021	IDP Performance Plan 2021/2022 DMS 1162825. Enterprise Risk Management Performance Plan 2021/2022 DMS 1487543. Performance Management Plan 2021/2022 DMS 1487288.			First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022
4,2		4,1,1	Manage and implement strategic programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	Four (4) programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept implemented by 30 Jun 2022	a) Report on a number of strategic knowledge management projects implemented in 2020/2021	Approval of Knowledge Management and Innovation Concept  One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Draft Concept DMS 1494720. Presentation at EMCO 6 September 2021, DMS 1493397. Knowledge Management Q1 report DMS 1494724. Knowledge Management	Concept not yet approved by Council, Acting Manager appointed 1 October 2021 as per EMCO Resolution DMS .		One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
Sign off by Manager/Head of Section:												
Date:												

48

ANNEXURE A

OFFICE OF THE CHIEF OPERATIONS OFFICER 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	STRATEGIC OBJECTIVES	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER ENDING 30 SEPT				QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5,1	Compliance with financial legislation and policies	5,2,1	% Capital expenditure of approved Capital projects in line with 2021/2022 Budget	100% Capital expenditure within the office of the MM (R54 000) by 30 Jun 2022 on approved projects	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	0% capital expenditure	O expenditure to date	N/A	N/A	100% capital expenditure R54 000 spend	No target	No target
Sign off by COO:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the COO:												
Date:												



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA: CROSS CUTTING												
1			Land Use Planning and Management									
1.1	To plan and manage existing and future development	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	100% processing of building plan applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2022	a) Updated register on applications received b) Signed off comments submitted	100% building plans processed	Target met 100% building plan applications processed - <b>80 building plans received</b> (63 residential and 17 commercial/ industrial) <b>70 plans finalised</b> (59 residential and 11 commercial/ industrial) (25%) 9 plans referred back/declined (8 residential and 1 commercial/ industrial): 11,3%) 50 in circulation (38 residential and 12 commercial): 63% 0 backlog  NB: 50 building plans approved during this quarter were submitted in previous quarters, while 20 building plans were submitted and approved within this quarter.  Summary of Building Plans Register for this Quarter: and Updated Building Plans Registers are available on DMS1493335 and DMS1409899 and DMS1160986 Quarterly Report: RPT17198	N/A	N/A	100% building plans processed	100% building plans processed	100% building plans processed
1.2		6.1.1.6	% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100% applications processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2022	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Target met 46 applications received 37 Building Line Relaxations: 33 finalised and 34 in process (in circulation for comments, lapsed and referred back to Applicants): All 37 application processed (100%)  9 Consent application: 0 finalised and all in process: All applications are in process (public participation and in circulation for internal departments comments): 100%  Quarterly Report: RPT 171800 Consent Register: DMS1493028 Building Line Relaxation: DMS1493029  100% applications processed - 13 Pre-Applications received; 7 Applications processed after being considered complete; Evidence : Quarterly Reports (RPT171121 & 171120); Extract from Applications Register (DMS 698880)	N/A	N/A	100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed
1.3		6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	Review of the municipal Aesthetic Bylaw by 30 June 2022	a) a) Final Aesthetic Bylaw b) Council resolution for adoption of the reviewed Aesthetic Bylaw	Gap analysis report (Alignment of current Bylaw with the 2021 Land Use Scheme)	Target met Gap and Situational Analysis Report: has been finalised and is available in DMS1491472	N/A	N/A	Draft Aesthetic Bylaw Review documents to Council for noting	Advertise draft Aesthetic Bylaw documents for Public comments and Adoption by Council	Gazetting of the Aesthetic Bylaw
Sign off by Manager/Head of Section:												
Date:												
			Spatial and Environmental Planning									
1.4	To plan and manage existing and future development	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2022	a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed within legislated time frames	Target met 100% of target attained. As per the Environmental Authorizations Register on DMS 1492959, two applications responded to within the specified time. The applications were for the Hillside waste (DMS 1488704) and Empangeni Coal Mining (DMS 1488705).	N/A	N/A	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames
1.5		6.1.1.1	Preparation of SPLUMA compliant SDF for 2021/2022 to 2025/2026 together with IDP	SPLUMA compliant SDF for 2021/2022 to 2025/2026 approved together with IDP 30 June 2022	a) Finalised SDF document b) Proof of consultation on SDF related matters.	SDF Action Plan	Target met. Finalised SDF Action Plan as per DMS 1493328.	N/A	N/A	Progress Report on preparation of SDF as per SDF Action Plan	Progress Report on preparation of SDF as per SDF Action Plan. Submission of draft SDF for 2021/2022 to 2025/2026 together with draft IDP	Adoption of final SDF for 2021/2022 to 2025/2026 together with IDP. Report on consultation on SDF and SPLUMA compliant related matters.

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
1,6		6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2022	a) Coordinating of Climate Change Actions in accordance with an adopted reporting framework up to 30 June 2022 b) Four Green Team meetings c) Implement four stakeholder engagements on Climate Action d) Quarterly reporting to Council.	a) Quarterly Progress reports on Climate Change Action Plan for Q1, Q2, Q3, Q4. b) Attendance Registers and Minutes of Green Team meetings. c) Presentation material; agenda of virtual engagements	a) Convene one Green Team Meeting b) Quarterly Report to Council on Coordinating Climate Change Actions c) Stakeholder Engagement on Climate Change	Targets Met : a) Three (3) green team meetings were convened :13 August 2021 (Notice 1491987; Agenda 1482028; Minutes 1490788). Meeting 2 on 20th Aug 2021 (Notice 1491989; Agenda 1491968; Minutes 1490790). Meeting 3 on 25th Sep 2021 (Notice 1491992; Agenda 1484390 & Minutes 1490791). b) Quarterly Climate Change Action Plan on RPT 171789. c) Two stakeholder presentations were given - Road to COP 26 on DMS 1489645 and Climate Partnerships for sustainability DMS 1492641 Agenda 1492639. <u>Additional:</u> (1) Signed MoU with Green Development Foundation - GDF (DMS 1491458); (2) GIZ support on uWASP for CoVID Resilience (DMS 1492665); (3) National Treasury Climate Budget Tagging (DMS 1491693); (4) Natural Resource Management Competition (DMS 1485794); (5) Greenest and Smart Municipality Competition (DMS 1485921).	N/A	N/A	a) Convene one Green Team Meeting b) Quarterly Report to Council on Coordinating Climate Change Actions c) Stakeholder Engagement on Climate Change	a) Convene one Green Team Meeting b) Quarterly Report to Council on Coordinating Climate Change Actions c) Stakeholder Engagement on Climate Change	a) Convene one Green Team Meeting b) Quarterly Report to Council on Coordinating Climate Change Actions c) Stakeholder Engagement on Climate Change
1,7		6.1.1.3	Facilitating/ initiating the implementation of completed Rural Development Frameworks.	a) Installation of strategic Rural Signage as per completed Rural Development Framework Plans.	a) Proof of installation of strategic Rural Signage	a) Update Rural Signage Business Plan and report on implementation of Business Plan.	Target met. Updated Business Plan as per DMS 1490459.	N/A	N/A	a) Procurement for rural signage.	a) Installation of Rural Signage as per Business Plan.	a) Finalisation of Rural Signage Installation as per Business Plan. b) Draft Rural Development Framework for Mabusenyi
1,8		6.1.1	Airport relocation feasibility study	a) Final needs analysis report by 30 September 2021 b) Technical solutions and service delivery options report by December 2021 c) Value assessment report by 30 June 2022	Quarterly progress report	Final needs analysis report	Target met. Final Needs Analysis Report as per DMS 1473345. Quarterly Progress Report as per RPT 171792. <u>Additional:</u> Quarterly Reporting on municipal Strategic and Catalytic Projects as per RPT 171791.	N/A	N/A	Technical solutions and service delivery options report	Draft project due diligents	Value assessment report
Sign off by Manager/Head of Section:												
Date:												
			Property Administration									
1,9	To ensure fair evaluation of properties	6.2.1.1	Preparation of a Supplementary Valuation Roll	Preparation of a Supplementary Valuation Roll by 30 June 2022	a) Maintain a list of all objections reviews received and finalized b) Publishing of supplementary valuation roll.	95% processing of all received reviews	Target met 100% met. The reviews register is on DMS1492534	N/A	N/A	95% processing of all received reviews	95% processing of all received reviews	95% processing of all received reviews Publish Supplementary Valuation Roll
1,10		6.2.1.1	Release and make available 3 land parcels through the lease process	Three(3) land parcels release through the lease process by 30 June 2022	Quarterly report	Facilitating the release of one (1) land parcel	Target met. Awarded ERF 9045 per tender 8/2/1UMH779-20/21: RPT 171200 <u>Facilitated the release of the following land parcels for leasing:</u> -ERF 8897: Tender 8/2/1UMH918-21/22: RPT 168959 -ERF 9046: Tender 8/2/1UMH919-21/22: RPT 168957 -ERF 8854: Tender 8/2/1UMH916-21/22: RPT 168953 -ERF 8853: Tender 8/2/1UMH920-21/22: RPT 168952 <u>Facilitated the release of the following land parcels for alienation:</u> -Various residential erven: Tender 8/2/1UMH907-21/22: RPT 171420 -Various commercial erven: Tender 8/2/1UMH913-21/22: RPT 171426	N/A	N/A	Release 1 land parcel	Facilitating the release of two (2) land parcels	Release 2 land parcels
Sign off by Manager/Head of Section:												
Date:												
KPA: BASIC SERVICE DELIVERY												
			Human Settlements									
2,1	To promote the achievement of a non-racial, intergrated society, through the development of sustainabe human settlement and quality housing	2.1.2.1	Conduction of Housing Consumer Education Awareness	Thirteen(13) Housing Consumer Education Awareness programmes by 30 June 2022	a) Invitations for the meetings b) Attendance Register c) Post for uMhlathuze wami/ Social media	1 Post/Social media	Target met. 1 Post/Social media (DMS 1491843 and DMS1496232) 3 HCE sessions Invitations (DMS 1401054, 1491713, 1491714) Attendance register (DMS 1491044, 1491711, 1491712)	N/A	N/A	1 Post/Social media 3 HCE Awareness Programme	1 Post/Social media 3 HCE Awareness Programme	1 Post/Social media 3 HCE Awareness Programme
2,2		2.1.2.1	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village T2.34	Transfer of 137 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 June 2022 ( Backlog 137)	a) Updated transfer register	7 houses transferred	Target met and exceeded. 23 houses transferred (DMS 1491033)	N/A	N/A	30 houses transferred	30 houses transferred	70 houses transferred

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
2,3		2.1.2.1	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme) T2.34	Transfer of 71 Pre-1994 Old Housing Stock (Extended Enhanced Discount Benefit Scheme by 30 June 2022 (Backlog 71)	a) Updated transfer register	0 houses transferred	Not target for this quarter 0 houses transferred	N/A	N/A	Gazetting of properties by Department of Public works	35 houses transferred	36 houses transferred
2,4		2.1.2.1	Number of subsidised housing units completed (Implementation of Phase 8 Dumisani Makhaye Village Housing project) T2.33	130 Housing units constructed in Dumisani Makhaye Village by 30 June 2022	a) D 6 forms b) Slab approval c) Opening of township register d) Transfer of units to beneficiaries/ Tittle deeds	a) Township register b) 50 Slabs to be constructed	a) Target met. Phase 6 Township register done DMS 1496227 and Phase 8 still outstanding b) No slabs were constructed.	a) Township Register: On Phase 8 there were various discrepancies between the diagram and the general plan that needed to be fixed. The Conveyancer has been in the process of ractifying them. b) 50 slabs:The Implementing Agent was requested to amend the house plan as both the municipality and DoHS are not happy with the current design. That has caused delays as the IA had to work on the new design and resubmit to NHBRC for approval.	Recovery Plan on DMS 1491846	a) Transfer of 50 units (Tittle Deed registering) b) 30 houses constructed	a) Transfer of 80 units (Tittle Deed registering) b) 50 houses constructed	50 houses constructed
2,5		2.1.2.1	Implementation of Phase 1 Empangeni Mega Housing project	1. Beneficiary identification 2. Funding approval for stage 3 which construction of top structures 3. Capturing and Approval of beneficiaries of HSS system 4. Transfers of units 5.Construction of top structures	a )Approved beneficiary list by Council b) Bilateral agreement between DOHS and Council c) HSS Beneficiary report d) Tittle deeds register e) D 6 forms	a) Beneficiary list b) Council approval for beneficiary list c) Stage 3 application pack	Target not met a) Beneficiary list partially done. b) No Council approval c) Stage 3 application pack not finalised	The list and profiles were received from the warrooms but unfortunately the allocation committee was not happy with other warrooms submission as they did not cover some of the categories of Importance as outlined by the allocation guidelines. The warroom were requested to submit those categories and that delayed finalisation of list as well as submission of the list to Council and finalisation of Stage 3 application pack.	Recovery Plan on DMS 1491769	a) HSS beneficiary appraisal b) 50 Slabs to be constructed	a) Town Ship register b) 50 Slabs to be constructed	a) Town Ship register b) 50 Slabs to be constructed
Sign off by Manager/Head of Section:												
Date:												
KPA: LOCAL ECONOMIC DEVELOPMENT												
			Business Support, Markets & Tourism									
3,1	To Promote and facilitate investment	3.1.1	Marketing of uMhlatuze as destination on National platforms	Marketing of uMhlatuze as destination on National platforms through: • 6 Advertorials by 30 June 2022	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	1 advertorial on marketing platforms	Target met. Escape Winter Media Tour held over 6-7 August 2021. TV links : Expresso (SABC 3) https://www.gate5.co.za/read/106618/qv/93992303/17638605/142753/p Trendz TV (SABC 2) https://www.gate5.co.za/read/106618/qv/93876590/17633003/142753/p Vuma FM https://www.gate5.co.za/read/106618/clip/93868074 TKZN website and Social Media https://www.instagram.com/tv/CSv1JGpqGRm/?utm_medium=copy_link Advertorials: Zululand Observer – DMS 1490236 The Weekend Witness – DMS 1490235 Rising Sun Overport – DMS 1490233 Rising Sun Chatsworth – DMS 1490232 North Coast Rising Sun – DMS 1490234 Evidence available on DMS 1490476	N/A	N/A	2 advertorials on marketing platforms	2 advertorial on marketing platforms	1 advertorial on tourism magazine

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3.2	Stimulate key sectors that promote economic growth and create jobs	3.1.2	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues	Support 50 emerging farmers through: • Technical • Production support by 30 June 2022	a) Agricultural Development Plan b) Training Attendance reports	10 emerging farmers supported	Target met. Agri- Flea Market was held on 25 September 2021. There were 26 participants in total. The Attendance register is available on DMS 1490829 and photographic evidence is also available on DMS 1490880. Farmers were trained in Co- operative governance in partnership with NDA on 29-30 September 2021, attendance register is available on DMS 1492188 and photographic evidence is also available on DMS 1492180. Small- scale fisheries training took place on 26- 27 August 2021 at the Port Durnford Thusong Centre in partnership with the EDTEA provincial office and Ocean Maritime Academy. Attendance register is available on DMS 1485640.	N/A	N/A	10 emerging farmers supported	15 emerging farmers supported	15 emerging farmers supported
3.3		3.1.2	Facilitate and support SMME Development	Facilitation of SMME Development for 40 SMME's through: a) Training b) Incubation by 30 June 2022	b) Advertisements for the recruitment c) Report on the Launch of SCI d) Attendance registers for training	Training of 10 SMME's	Target Met: NYDA trained 9 Youth Owned Businessses in Business Management Training, the attendance register is on DMS 1491079. On the 19th of August NCI also trained 8 SMMEs on Basic Accounting and Financial Management, the attendance register is on DMS 1491087. On the 15th of September SEDA conducted advanced training on busuness skills to 26 Business. These businesses are on Small Enterprise Coaching Program. Attendance register is on DMS 1491090. On the 13th of August NYDA conducted Life Skills training to 22 Youth owned businesses. Attendance register is on DMS 1491074. And also on the 13th of August NYDA trained 30 Youth Businesses on Life Skills. Attendance registeer is on DMS 1491077. On the 17th of September NYDA trained 7 Youth owned businesses on Life skills. Attendance register is on DMS 1491089. On the 10th of September NYDA trained 8 Youth Businesses on sales pitching. Attendance register is on DMS 1491081. The National Construction Incubator also trained incubatees on Basic Business Skills. Attendance register is on DMS 1491084.	N/A	N/A	Training of 10 incubatees by SCI	Training of 10 SMME's	Training of 10 incubatees by SCI
3.4	To create enabling environment for the informal economy	3.1.3	Conduct awareness campaigns on Informal trading Bylaw	4 awareness campaigns on Informal trading Bylaw by 30 June 2022	a) Attendance register b) Quarterly report	Conduct 1 awareness campaigns on Informal trading Bylaw	Target Met: Two workshops pertaining to the Informal Trading By-Law education were conducted and a total Forty Eight (48) Informal Traders were trained . Attendance registers are on DMS1491113 and 1490973. Photographic evidence are on DMS1491127 and 1490675. <b>Over and above:</b> Two business compliance and funding workshops were conducted and a total of Seventy Two (72) rural and township businesses attended the workshops. Attendance registers are on DMS 1491036 and 1489714. Photographic evidence are on DMS 1490753 and 1490735	N/A	N/A	Conduct 1 awareness campaigns on Informal trading Bylaw	Conduct 1 awareness campaigns on Informal trading Bylaw	Conduct 1 awareness campaigns on Informal trading Bylaw
3.5	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	3.1.5	Unemployed Youth reskilled	80 identified unemployed Youth reskilled by 30 Jun 2022	c) Advert for training d) Letter of acceptance e) Attendance register	20 unemployed Youth trained	Target not met. Q1 A total number of 18 unemployed youth were reskilled. A total number of 6 unemployed youth received training on Stick welding and found competent. Training was conducted as from: 13/9/2021-27/09/2021. Certificates are on DMS 1491185, Statement of Results are on DMS 1491169 and attendance register is on DMS 1491172. A total number of 12 unemployed youth received training on Baking and Business Management skill from July - August 2021. Attendance register is on DMS 1490474.	N/A	N/A	20 unemployed Youth trained	20 unemployed Youth trained	20 unemployed Youth trained
3.6		3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	Creation of 718 job opportunities by 30 June 2022 (cumulative quarterly target)	a) Proof of registration	100 job opportunities created	Target met. Q1 A total number of 293 job opportunities were created.Proof of registration is on DMS 1493734,DMS 1493934 ,DMS 1493613,DMS 1493612,DMS 1493647,DMS 1493843 & DMS 1493717 Q1 Job Creation Statistics is on DMS 1478378. A total number of 119 Job opportunities created through EPWP Projects ,Evidence is on DMS 1486612.DMS 1481487,DMS 1488600,DMS 1488980,DMS 1486848,DMS 1488060 & DMS 1489002. A total number of 110 job opportunities created though the Public Works Grant ,Evidence is on DMS 1487138. A total number of 64 job opportunities created through Provincial Human Settlement Department,Evidence is on DMS 1487855,DMS 1480760,DMS 1487849 and DMS 1491201.	N/A	N/A	200 job opportunities created	250 job opportunities created	168 job opportunities created

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3,7	To promote and facilitate investment	3.1.1	Rural and Township economy revitalisation strategy	Approval of strategy by 31 March 2022	a) Report to Council b) Council minutes	a) Baseline assessment report(status quo analysis) b) Draft report	Target met The survey has been conducted. The survey tool is on DMS 1492914, and the survey is on DMS 1492395.	N/A	N/A	Stakeholder engagement and final strategy	Council approval	
Sign off by Manager/Head of Section:												
Date:												
			Air Quality Management									
3,8	To ensure Air quality management	3.3.2	Development of Air Quality Management Plan	Air Quality Management Plan submitted to Council by 30 June 2021	a) Records of awareness campaigns, b) Industrial Inspections	1.Planning objectives 2.Stakeholders 3. Engagement Baseline Assessment Report 4.Gap & Problem Analysis	1. Planning Objective: Target Met (DMS 1493390) 2. Stakeholders Engagement; Target not met 3. Baseline Assessment: Target not met 4. Gap & Problem Analysis: Target not met	The Service Level Agreement (SLA) processes were only initiated by our Legal Section at the end of August 2021. This caused a delay in signing of the SLA between two parties which compelled the adjustment of the Project Schedule (DMS 1493390).	Stakeholders Engagement to be conducted in Q2 (Oct-Dec) Baseline Assessment to be conducted in Q2 (Oct-Dec) Gap & Problem Analysis to be conducted in Q4 (Apr-Jun 2022).	1.Threat Assessment 2.Air Quality Management Goals 3.Interventions & strategies	1.Draft Air Quality Management Plan 2.Final Public Participation	1.Final Air Quality Management Plan submitted to Council
3,9		3.3,2	Air Quality Compliance	120 Industrial inspections 16 awareness campaigns 16 Industrial Forum meetings	a) Industrial Inspection report b) Proof of awareness campaigns c) Minutes of meetings	4 awareness campaigns 30 industrial inspections 4 Industrial Forum meetings	Target met 4 awareness campaigns-Target met (DMS 1491887) 32 Industrial Inspection-Target met (DMS 1491921) 9 Industrial Forum meetings-Target met (DMS 1493436)	N/A	N/A	4 awareness campaigns 30 industrial inspections 4 Industrial Forum meetings	4 awareness campaigns 30 industrial inspections 4 Industrial Forum meetings	4 awareness campaigns 30 industrial inspections 4 Industrial Forum meetings
3,10		3.3.2	Percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	90% Air Quality validated data up to 30 Jun 2022	Ambient Air quality results from all AQ stations	90% Air Quality validated data	Target met 94% Air Quality Validated data-Target met (RPT 171790)	N/A	N/A	90% Air Quality validated data	90% Air Quality validated data	90% Air Quality validated data
Sign off by Manager/Head of Section:												
Date:												
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
4,1	Ensure reliability and maintain independence of internal audit activity	1.1,7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	100% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2022	a) Updated action plan b) Proof of implementation	100% Resolution of Internal Audit findings for Quarter 4 19/20	Target not met: Only 24% has been resolved. DMS 1493909	Target dates for testing are set from the second quarter ( December 2021) on wards.	Most actions are in progress at 72% which should be resolved by the set dates after testing.	100% Resolution of Internal Audit findings for Quarter 1 of 20/21	100% Resolution of Internal Audit findings for Quarter 2 of 20/21	100% Resolution of Internal Audit findings for Quarter 3 of 20/21
4,2	Ensure reliability and maintain independence of internal audit activity	1.1,7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan and 80% resolution for the 2020/2021 AG Action Plan(excluding activities requiring additional budget and accepted Risk) CD by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	50% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	None	N/A	N/A	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan	50% resolution of Auditor General (AG) findings contained on the 2020/2021 AG action plan	100% resolution of Auditor General (AG) findings contained on the 2020/2021 AG action plan
4,3	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1,4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 Jun 2022	a.) List of all issues raised b.) DMM responses	100% processing of issues	Target met 19 OSS houses were constructed this quarter. Please see RPT 171836.	N/A	N/A	100% processing of issues	100% processing of issues	100% processing of issues
4,4	Ensure Institutionalisation of Batho Pele Culture	1.1,3	Implementation of Batho Pele Programme of action for the City Development Department	100% Implementation of Batho Pele programme of action for City Development Department by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action rollout plan for CD b) Quarterly progress on 2021/2022 implementation	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target met A Batho Pele roll-out Action Plan has been finalised - DMS 1494363.	N/A	N/A	40% Implementation	60% Implementation	100% Implementation
4,5	To bring the organisation to an enabled risk maturity level	1.1,6	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	100% completion of Further Action Plans per quarter up to 30 Jun 2022	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Further Action Plans per quarter	There were no further action plans to be updated from City Development Department for the 1st quarter (DMS1494309). Please see DMS 1365772 for the updated risk register.	N/A	N/A	100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
5,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1,1	Implementation of Performance appraisal system	3 Performance Plans signed and in place by 31 August 2021, and 3 Quarterly reviews of Managers performance up to 30 June 2022	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2021	Target met. All performance plans for Managers signed by 31 August 2021.	N/A	N/A	First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
6.1	Sustainable Financial and supply chain Management	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	100% Capital expenditure of approved projects (R74 966 900 per SDBIP Component 5) co-ordinated and facilitated by Project Steering Committee by 30 June 2022	a) Spending report per quarter	28.3% spending R (21 247 700 / 74 966 900) Evidence of expenditure Project status reports	Target not met 0% Expenditure. Please see DMS 1493752	New Projects are still in BID process for appointments. On-going projects invoice per milestone reached. Invoices anticipated in the month of October.	N/A	58.66% spending R (43 974 300 / 74 966 900) Evidence of expenditure Project status reports	78.1% spending R (58 549 600 / 74 966 900) Evidence of expenditure Project status reports	100% spending R 74 966 900 spend Evidence of expenditure Project status reports
Signed off by the DMM CD:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No.	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1,1	To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.1	Number of agenda items deferred to the next Council meeting.	Zero items deferred to the next Council meeting up to 30 June 2022	a) Maintain a list of all meetings held for Financial Year as per approved list by EXCO and Council b) File copies of agendas and items attached or referenced on a control sheet on the POE file	Zero items deferred to the next Council meeting	Target Met: Zero items deferred	N/A	N/A	Zero items deferred to the next Council meeting	Zero items deferred to the next Council meeting	Zero items deferred to the next Council meeting
1,2		1.1.1.1	Percentage of Councillors who have declared their financial interests	100% of Councillors have declared their financial interest by 31 December 2021	a) Signed declaration of interest forms	No target	N/A	N/A	N/A	100% of Councillors have declared their financial interest	No target	No target
1,3		1.1.1.1	Preparation for a functional Municipal Public Account Committee (MPAC)	Scheduling of 10 MPAC meetings by 30 June 2022	a) Maintain a list of all meetings held for Financial Year as per approved list b) File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 3 MPAC meetings	Target Met: See DMS 1458296 Meeting dates scheduled electronically as follows: 2/07, 4/08 & 1/09 3 Meetings scheduled for 02 July, 04 August and 01 September 2021 DMS 1458296	N/A	N/A	Scheduling of 1 MPAC meetings	Scheduling of 3 MPAC meetings	Scheduling of 3 MPAC meetings
1,4		1.1.1.4	Facilitate for the review of Council Policies and related Bylaws where applicable	10 Council Policies and related By-Laws where applicable Policies reviewed by 30 June 2022	a) List of policies reviewed b) Quarterly report	Ensure that 2 Council Policies are reviewed	Target met Administration: Drafted Policy: Purchase of Television Set (TV), Decoders and Licenses thereto (DMS1489871) Draft Policy: Integrated Service Delivery Complaints Management (DMS Draft: Policy Facilities Management	N/A	N/A	Ensure that 2 Council Policies are reviewed	Ensure that 3 Council Policies are reviewed	Ensure that 3 Council Policies are reviewed
1,5		1.1.1	To provide a wide spectrum of advice, services and assistance on legal matters affecting the operation and activities of the Municipality	Oversee all legal related matters on behalf of the municipality	Legal advice provided on contracts, conveyancing, litigations, compliance and legal opinions (Minutes, SLAs reviewed, Litigations defended and / Opinions issued	Provide advice on contracts, conveyancing, litigations, compliance and legal opinions	Target Met: RPT 171769 - Contracts & Conveyancing and RPT 171768 litigation & Legal Opinions	N/A	N/A	Provide advice on contracts, conveyancing, litigations, compliance and legal opinions	Provide advice on contracts, conveyancing, litigations, compliance and legal opinions	Provide advice on contracts, conveyancing, litigations, compliance and legal opinions
1,6	To promote municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.5	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	90% availability of ICT systems up to 30 Jun 2022	a) Monthly report to EMCO on system availability b) Quarterly report to Council	90% availability	Target Achieved: >90% quarter 1 system availability achieved.: 1. RPT 170853 contains the June 2021 ICT monthly status reports  2. RPT 170854 contains the July 2021 ICT monthly status reports  3. RPT 171581 contains the August 2021 ICT monthly status reports	N/A	No corrective measure required for the quarter.	90% availability	90% availability	90% availability
1,7		1.1.4.5	Monitoring of ICT functionality	10 ICT committee meetings held by 30 June 2022	a) Governance audit issues resolved	3 ICT committee meetings	Target Achieved (3 x ICTSC meetings):  1. July 2021 Agenda: DMS 1478653 2. August 2021 Agenda: DMS 1485622 3. September 2021 Agenda: DMS1488992	N/A	No corrective measure required for the quarter.	2 ICT committee meetings	2 ICT committee meetings	3 ICT committee meetings
1,8	To promote access to information and accountability	1.1.5.1	Compliance with the requirements of the National Archives and Records Service of South Africa Act (Act 43 of 1996) as amended as well as KwaZulu-Natal Archives and Records Service Act No 8 of 2011, Promotion of Access to information Act 2 of 2000	Implementation of a pilot electronic records documents management system by 30 June 2022	a) DMM memorandum of approval b) ERDMS documentation (i.e scope of work, alignment and signing off of pilot system) c) Updated Manual, Section 15 and Section 32 Report	DMM approval of Vibe System ie ERDMS	Target Met: Council approved the implementation of the Electronic Document Records Management System (EDRMS) module using the Micro Focus Vibe Platform and the EDRMS test platform has been created	N/A	N/A	Revisit and finalize scope of work of ERDMS- (dependent on approval in target 1)	Realignment of SAP with VIBE ie ERDMS(dependent on approval in target 1) Updating of Information Manual and publication of Section 15 Report	Establishment of pilot system(dependent on approval in target 1) Compilation of Section 32 Report and submission to Human Rights Commission
1,9	To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.5	Contractor Management in terms of Construction regulations under OHS Act	2 contractor management briefing/workshop sessions on OHS requirements up to 30 June 2022	a) Agenda and Signed attendance register	No target	N/A	N/A	N/A	1 contractor management briefing/workshop	No target	1 contractor management briefing/workshop
1,10		1.1.1.5	Support and advise the municipality with compliance on Occupational Health and Safety Act (OHS) and Compensation for Occupational Injuries and Diseases Act (COIDA)	100% compliance with OHS Act by 30 June 2022 in terms of report, record, investigate and close-up	a) Quarterly report b) Incident register c) Attendance register and Agenda	100% compliance with OHS Act	Target not met 69% IODs reported on system 31% IOD's) not reported on system 25% investigated, 19% in progress, 56% not investigated.	Managers/supervisors not reporting within 24 hours on the system, investigation not done in 7days resulting in delays in closing of incidents on the system	Refresher SAP-EHS Incident Management sessions conducted Safety Officer dedicated to assist with Incident management Weekly incidents reports to be sent to managers and supervisors for follow ups	100% compliance with OHS Act	100% compliance with OHS Act	100% compliance with OHS Act
1,11	To ensure reliability and maintain independence of internal audit activities	1.1.7	Manage and coordinate implementation of Internal Audit Findings due within the financial year (excluding activities requiring budget)	100% Resolution of Internal Audit findings due within the financial year by 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit relating to the Corporate Services Department with status of progress on implementation plans b) Quarterly follow-up reports	100% Resolution of Internal Audit findings due within Quarter 4 20/21	Target not met: The status as at July 2021- Resolved=0% Not resloved =81% In progress= 19% Risk Accepted = 0% Detail of the Audit finding for quarter 4 20/21 is available on DMS 1493976.			100% Resolution of Internal Audit findings due within Quarter 1 21/22	100% Resolution of Internal Audit findingsdue within Quarter 2 21/22	100% Resolution of Internal Audit findings due within Quarter 3 21/22



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No.	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
1,12		1,1,7	Coordinate resolutions of Auditor General (AG) findings due within the financial year (excluding activities requiring additional budget and accepted Risk) for Corporate Services	100% resolution of Auditor General (AG) findings due within the financial year by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings due within the Quarter	The 2020/2021 audit is still under way and there has been no findings as yet. The only findings existing pertains to 19/20 audit of which an action plan document was formulated	N/A	N/A	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter
1,13	To promote municipal governance system that enhances and embraces the system of participatory Governance	1,1,4	Facilitate for the resoltion of complaints as per norms and standards for the municipal complaint management system	Review the municipal complaint management system for improvements	1. A reviewed municipal complaint system for approval by EMCO, 2. List of dentified improvement areas	A report on complaints received and resolved.	Target Met: Detailed report is availaible on RPT 171431			A report on complaints received and resolved.	A report on complaints received and resolved.	A report on complaints received and resolved.
1,14	To maintain an organisational performance management system as a tool to monitor progress on service delivery	1,1,2,1	Phasing in- performance management cascaded in line with legislative prescripts	Performance indicators cascaded to all Heads of Sections and Level 19 Managers	1. Individual performance score cards up to Level 19 managers 2. Approved- PMS Implementation Plan 3. Approved - Reviewed Performance Management Policy	1. Implementation Plan for cascading performance is approved; 2. Performance management policy reviewed	Target Met: 1) Implementation plan for cascading performance was approved by EMCO 2) Performance management policy reviewed and undergoing further internal refinement	N/A	N/A	1. Scorecards for HOS and level 19 managers are finalized; 2. Reviewed performance management review	First performance review for all HOS	Second performance review and review of the municipal appraisal policy
1,15	To bring the organisation an enbaled risk maturity level	1.1.6.1	Ensure completion of 100 % of Action Plans for each quarter as documented in the strategic risk register	100% completion of Action Plans per quarter up to 30 June 2022	a.) Updated risk register relating to the Corporate Services Department b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	Target not met: Corporate Services Department has achieved 33% completion of further action plans for quarter 4			100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
2,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.2	Filling of critical funded vacant positions	Fill all funded critical vacancies by 30 June 2022.	a) Copy of Employment Equity Plan b) Letters of appointments	5% of funded critical vacancies	Target was met – 31 posts filled – DMS No.1492577	N/A	N/A	20% of funded critical vacancies	50% of funded critical vacancies	100% of funded critical vacancies
2,2		4.1.1.2	Recruitment of new best talent and retention of current one	Recruit new talent as per vacancies of funded critical positions and retain most of the currently available talent by June 2022	Copies of staff establishment, advertisements, appointment letters, and report on staff turnover rate	5% of funded critical vacancies	Target was met – 31 posts filled – DMS No.1492577 & 4 employees resigned – DMS No.1492574	N/A	N/A	20% of funded critical vacancies	50% of funded critical vacancies	100% of funded critical vacancies and 98% of critical talent retained
2,3		4.1.1.2	Provision of a clean, safe, healthy and friendly workplace that stimulates productivity, strengthens communication & teamwork, and preservation of Council assets	To promote zero fatalities and ensure a healthy and safe working environment	Occupational Health and Safety Report (incidents report) and a statement/report on the status of the workplace in respect of stability and lack of thereof	0% of incidents reported	0% of incidents reported	N/A	N/A	0% of incidents reported	0% of incidents reported	0% of incidents reported
2,4,1		4.1.1.5	Maintenance of good working relationships among workers, organised labour and managers	10 LLF meetings	a) Copy of monthly agenda and minutes of the LLF meetings b) Attendance register for LLF meetings and training provided	3 LLF meetings	3 LFF Meetings 1. DMS 1482538 2. DMS 1489999	N/A	N/A	2 LLF meetings	2 LLF meetings	3 LLF meetings
2,4,2		4.1.1.5		3 Labour Relations Training sessions	a) Attendance register b) Copy of training material	No target	N/A	N/A	N/A	1 Supervisory training	1 Shop steward training	1 Conflict Management training
2,5		4.1.1	Implementation of the Workplace Skills Plan	130 workplace Skills training programmes/courses enrolled by 30 June 2022	a) Attendance register for training provided b) Programme and report on the programme held	25 training programmes Submit quarterly report on number of training programmes and number of persons trained	Target Met: 77 Training Programmes conducted. Report on Programmes contained in Training andDevelopment Quarterly Report RPT 171764.	Numerous Training Interventions (support sessions) conducted for SAP.	No Corrective action required.	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	35 training programmes Submit quarterly report on number of training programmes and number of persons trained	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. 35 training programmes Submit quarterly report on number of training programmes and number of persons trained
2,6		4.1.1.6	Annual review of the municipal organogram/structure by 30 June 2022	Ensure annual review of the organogram/structure by 30 June 2022	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	Signed Job descriptions for all posts in the organogram structure	Target not met refer to DMS 1489512 2807 total posts 2640 job descriptions 166 posts without job descriptions	New positions created in 2019 (RPT 168179 - Item 13682) It takes time to compile job descriptions with the assistance of the relevant departments.	Job descriptions for posts without job descriptions are being compiled with the assistance of the relevant departments.	Change Management training to Managers	Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
2,7		4.1,1	Delivering of an occupational health care service to employees of the municipality.	100% of Occupational Health Care Services provided to employees up to 30 Jun 2022	a) Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution b) A logged register for each day including employee numbers visited the health care centre be provided	100% attendance to all employees visiting the clinic	Target met: The clinic reach their target of 100%. The Quarterly report is RPT 171349.	N/A	N/A	100% attendance to all employees visiting the clinic	100% attendance to all employees visiting the clinic	100% attendance to all employees visiting the clinic
2,8		4.1,1,3	Implementation of EAP programs that promote and support health and well-being of employees	Implementation of 4 EAP programmes that promote and support health and well-being of employees up to 30 Jun 2022	a.) Report to Portfolio Committee b.) Resolution of item noted by Council	1 EAP programme	Target Met: EAP section conducted 1 programme Talks on Coping with Psychological Effects of Covid 19	N/A	N/A	1 EAP programme	1 EAP programme	1 EAP programme
Sign off by Manager/Head of Section:												
Date:												



DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No.	STRATEGIC OBJECTIVE DMS 1213462	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE	TARGET	TARGET	TARGET
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
3,1	Compliance with financial legislation and policies	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by the CS Department	100% Capital expenditure by 30 Jun 2022 on approved projects (R25 737 800 as per SDBIP) by the CS Department	Expenditure report	53,1% expenditure R (13 667 300 / 25 737 800) Evidence of expenditure Project status reports	Target not met 0 expenditure (Administration)	Council financial recovery plan	Tenders UMH 824,828 and 830 - 20/21 will serve at Specification on 15/10/21, Tenders UMH 677 - 20/21 will serve at Specification on a date yet to be determined in quarter 2	95,7% expenditure R (24 617 800 / 25 737 800) Evidence of expenditure Project status reports	99,7% expenditure R (25 654 800 / 25 737 800) Evidence of expenditure Project status reports	100% expenditure R 25 737 800 spend Evidence of expenditure Project status reports
3,2	Sustainable Financial and supply chain management	5.2.1.7	% of Budget Spent on Workplace Skills Plan up to 30 June 2022	95% Annual Budget Spent on Workplace Skills Plan by 30 June 2022.	a) Copy of report b) Invoices for training sessions	25% Spend against annual budget	Target Met: 34.34% of budget spent against annual Budget. Report on Programmes contained in Training and Development Quarterly Report RPT 171764.	The Training Section has been allocated a drastically reduced training budget for the current Financial Year.	No Corrective action required	50% Spend against annual budget	75% Spend against annual budget	95% Spend against annual budget
3,3		5.2.1.7	% Operating Budget spent on implementing Workplace Skills Plan	Ensure 1% of the Municipal Operating Budget Spend on implementing the Workplace Skills Plan up to 30 Jun 2022	a) Copy of report b) SARS EMP 201 forms	1% of Quarterly Payroll budget spent	Target Met: 1% of Quarterly Payroll budget spent. Report on Programmes contained in Training and Development Quarterly Report RPT 171764. SARS EMP201 forms contained in DMS 1491293.	Not Applicable.	No Corrective action required	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent
Sign off by Manager/Head of Section:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1,1	Ensure reliability and maintain independence	1.1.7	Manage and coordinate implementation of Internal Audit Findings due within the financial year (excluding activities requiring budget)	100% Resolution of Internal Audit findings due within the financial year by 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% Resolution of Internal Audit findings due within Quarter 4 20/21	Target Met All Internal Audit findings addressed and document information requested by Audit successfully provided. Proof of confirmation from Auditors available on DMS 1493047	Not Applicable	Not Applicable	100% Resolution of Internal Audit findings due within Quarter 1 21/22	100% Resolution of Internal Audit findings due within Quarter 2 21/22	100% Resolution of Internal Audit findings due within Quarter 3 21/22
1,2		1.1,7	Coordinate resolutions of Auditor General (AG) findings due within the financial year (excluding activities requiring additional budget and accepted Risk) for Community Services	100% resolution of Auditor General (AG) findings due within the financial year by 30 Jun 2022	a) AG findings contained on the AG action plan a) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings due within the Quarter	No AG Findings on Community Services listed on Action Plan to resolve. (AG Action Plan available on DMS 1457436)	Not Applicable	Not Applicable	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter
1,3	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe/DDM structures affecting the Community Services Department	100% processing of issues emanating from Operation Sukuma Sakhe/DDM up to 30 Jun 2022	a) List of all issues raised b) DMM responses	100% processing of issues	No issues raised requiring action by Community Services Minutes of meetings available on DMS 1492194 and 1485406 (Consolidated Issue Report available on DMS 1484214) Environmental Protection and provision of food: 321.41 hectares cleared of Alien vegetation and a total of 2809 Trees planted during this year of which 165 were Citrus Food trees. Integration of Government/ Community partnerships: The City of uMhlathuze has a partnership with various stakeholders includes amongst others Governmental departments, local industries, and NPOs that are contributing with donating trees and voluntarily planting trees. The COU has established Material Recovery Facilities, ie Recycling Centres, to further assist with job creation in the recycling field. Each MRF accommodates local recyclers from their own backyards to sort recyclables for their own financial benefit.	No Issues raised	Not Applicable	100% processing of issues	100% processing of issues	100% processing of issues
1,4	Ensure Institutionalisation of Batho Pele Culture	1.1.3	Implementation of Batho Pele Programme of action by the Community Services Department	100% Implementation of Batho Pele Action Plan by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action rollout plan for ComS b) Quarterly progress on 2020/2021 implementation	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target Met. Batho Pele Plan Finalised and targets set for 1st Quarter, ie Distribution of Batho Pele Principles and Customer Care Policy to Coms Management Team. 1 x Batho Pele Talk/Presentation to Cemetery staff completed.	Not Applicable	Not Applicable	40% Implementation	60% Implementation	100% Implementation
1,5	To bring the organisation to an enabled risk maturity level	1.1.6	Ensure completion of 100 % of Action Plans relevant to the Community Services Department for each quarter as documented in the strategic risk register	100% completion of Action Plans relevant to the Community Services Department per quarter up to 30 Jun 2022	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	Target Met/ Community Services Department has achieved 100% completion of further action plans that were due for quarter 4 for 2020/2021. Please see table 2 on page 15 of the attached report (RPT 169872) as proof of evidence.	The Strategic Risk Register for 2021/22 will be reviewed on 15 October 2021. There are no further action plans that require update from Comms for Q1. The information with the percentage achievement for Q4 of 2020/21 is applicable to Q1. Risk is reported a quarter in arrears.	Not applicable	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
KPA: BASIC SERVICE DELIVERY												
	Waste Management and Cleansing											
2,1	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.4	Promote waste minimisation, reuse, recycling and recovery of waste	20% recycling of total waste collected quarterly up to 30 Jun 2022.	a) Evidence of waste collected for 2020/2021 financial year with calculations to support re-cycling figures b) Basis of calculation with evidence of recycling	20% recycling of total waste collected in 1st quarter	Target Met and exceeded by 6.66% 27.66% recycling of waste was achieved this quarter. Recycling Quantities : 2 999 998 tons out of a total of 10 845 360 tons of waste was recycled DMS 1493777 Calculations DMS 1493778	Not Applicable	Not Applicable	20% recycling of total waste collected in 2nd quarter	20% recycling of total waste collected in 3rd quarter	20% recycling of total waste collected in 4th quarter

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
2,2		2.1.1.4	Number of new Households with access to waste disposal (Dumisani Makhaye Village and Rural skips) Ref. T2.23	800 Number of new Households with access to waste disposal services by 30 Jun 2022	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	100 additional households	Target Met and exceed by 32 132 additional households were serviced this quarter. 2 x 5.5m <sup>2</sup> skips were distributed. Each of these skips is equivalent to 66 trolley bins therefore provides for 66 households. The total number of households given access to refuse collection equals 132 (i.e. 66 x 2 = 132) Skips delivered in rural communities DMS 1493904 Calculation of households DMS 1493905	Not Applicable	Not Applicable	100 additional households	250 additional households	350 additional households
Sign off by Manager/Head of Section:												
Date:												
KPA: LOCAL ECONOMIC DEVELOPMENT												
Traffic and Licensing												
3,1	Provision of efficient and effective security services	3.2.1	To promote a safe road environment and law enforcement by undertaking traffic law enforcement operations	100% of traffic law enforcement operations (i.e. no's of Patrols and Roadblocks exercises planned for the year) executed up to 30 Jun 2022	a) Operational plans b) Monthly rosters c) Successes spreadsheet	100% of traffic law enforcement operations executed per quarter (i.e. no's of Speed law enforcement, Traffic educational campaigns, Bylaw enforcement and Roadblocks)	Target Met in terms of traffic law enforcement. No traffic educational campaigns were however conducted. <b>Speed Law Enforcement: DMS 1492439</b> Hours spent on speed enforcement : 194 hrs Number of fines issued from Speed enforcement: 25 176 <b>Bylaw Enforcement: DMS 1492441</b> Number of complaints received & attended: 56 <b>Roadblock Operations: DMS 1492442</b> Number of roadblocks: 22 Number of patrols: 430	Traffic educational campaigns could not be executed due to disaster management restrictions and the everchanging disaster risk levels	Traffic Educational Campaigns will resume as soon as disaster management restrictions/ allows.	100% of traffic law enforcement operations executed per quarter (i.e. no's of Speed law enforcement, Traffic educational campaigns, Bylaw enforcement and Roadblocks)	100% of traffic law enforcement operations executed per quarter (i.e. no's of Speed law enforcement, Traffic educational campaigns, Bylaw enforcement and Roadblocks)	100% of traffic law enforcement operations executed per quarter (i.e. no's of Speed law enforcement, Traffic educational campaigns, Bylaw enforcement and Roadblocks)
3,2		3.2.1	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for accidents	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for accidents up to 30 Jun 2022	a) Register of accident reports, reaction records of response time b) Report on reaction to accident incidents c) Calculation records	100% compliance within the required required attendance time for accidents in Q1	Target Met 100% Compliance within the required attendance time. <b>Accidents: DMS 1493306</b> _____ Number of accidents reported:101 Overall Urban response time: 15 min Overall Outside Urban response time: 30 min	Not Applicable	Not Applicable	100% compliance within the required required attendance time for accidents in Q2	100% compliance within the required required attendance time for accidents in Q3	100% compliance within the required required attendance time for accidents in Q4
3,3		3.2.1	To facilitate Motor Vehicle and Driver Licencing and Registration	100% compliance to Department of Transport operations guideline during Covid 19 up to 30 Jun 2022	a) Signed monthly checklist	100% compliance to Department of Transport operations guideline	Target Met 100% Compliance to DOT operation guideline. Transactions processed during the 3rd quarter includes the following: <b>Learners Licence Applications:</b> 1122 <b>Learners Licences Issued:</b> 699 <b>Duplicate Learners Licences Issued:</b> 49 <b>Learner Licence Classes Conducted :</b> 180 <b>Temporary Drivers Licences Issued:</b> 819 <b>PRDP Applications Processed:</b> 573 <b>RDP's Issued:</b> 584	Not Applicable	Not Applicable	100% compliance to Department of Transport operations guideline	100% compliance to Department of Transport operations guideline	a) 100% compliance to Department of Transport operations guideline b) Conduct customer service survey
Sign off by Manager/Head of Section:												
Date:												
Security Services												
3,4		3.2.1	Security contract monitoring	12 contract monitoring meeting by 30 June 2021	a) Minutes of meetings	3 monitoring meetings	Target Met. 3 Contract monitoring meetings were conducted during the quarter on 6 July, 6 August and 15 September respectively. Copies of attendance registers, Agendas and minutes of these meetings available on DMS 1492488.	Not Applicable	Not Applicable	3 monitoring meetings	3 monitoring meetings	3 monitoring meetings
3,5		3.2.1	Security site inspections	60 random site inspections by 30 June 2021	a) Signed of inspection sheet	15 random site inspections	Target met and exceeded by 7 site visits. 22 Random site visits were carried out at various council sites / buildings during the 1 quarter. Inspection sheets (DMS 1493378) and OB books were signed off and a list of sites visited are available on DMS 1492498.	Additional site inspections carried out as and when need is identified.	Not Applicable	15 random site inspections	15 random site inspections	15 random site inspections
Sign off by Manager/Head of Section:												
Date:												
Emergency Services and Disaster Management												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3,6	Provision of Fire and Rescue Services	3.2.2	To conduct inspections at potentially hazardous business premises	2000 Inspections at potentially hazardous business premises conducted by 30 Jun 2022	a) List of business premises to be inspected b) Completed and signed inspection reports by officers confirming inspections c) Copy of quarterly report with supporting documentation to Council	500 inspections to be conducted in Q1)	Target Met and Exceeded by 3 Inspections. 503 Fire Prevention inspections were conducted during this quarter. List of premises inspected can be found on: DMS 1491219, DMS 1491220, DMS 1491221, DMS 1492562, DMS 1492564 and DMS 1492565. Register of Fire Inspections completed available at Richards Bay and Empangeni Fire Station. Quarterly Report available on RPT 171897.	Not Applicable	Not Applicable	500 inspections to be conducted in Q2	500 inspections to be conducted in Q3	500 inspections to be conducted in Q4
3,7		3.2.2	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for structural firefighting incidents up to 30 Jun 2022	a) ESS report b) Quarterly report	100% compliance within the required required attendance time for structural fire incidents in Q1	Target Met 100% Attendance to all structural fires. 55 Structural fires were responded to within the attendance time (urban 15min – 20min and outside Urban 30min–40min). Operational Monthly Reports can be found on: DMS 1484112, DMS 1494577 and DMS 1494578. ESRI Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171930.	Not Applicable	Not Applicable	100% compliance within the required required attendance time for structural fire incidents in Q2	100% compliance within the required required attendance time for structural fire incidents in Q3	100% compliance within the required required attendance time for structural fire incidents in Q4
3,8		3.2.2	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for accidents	100% compliance within the attendance time (urban 15min – 20min and outside Urban 30min–40min) for accidents up to 30 Jun 2022	a) ESS report b) Quarterly report	100% compliance within the required required attendance time for accidents in Q1	Target met. 100% Attendance to all rescue incidents. 66 Rescue incidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min–40min) Operational Monthly Reports can be found on: DMS 1484112, DMS 1494577 and DMS 1494578. ESS Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171930.	Not Applicable	Not Applicable	100% compliance within the required required attendance time for accidents in Q2	100% compliance within the required required attendance time for accidents in Q3	100% compliance within the required required attendance time for accidents in Q4
Sign off by Manager/Head of Section:												
Date:												
	Sport and Recreation											
3,7	To promote social cohesion	3.4,1,1	Number of Developmental and/ recreational programmes conducted	Host 4 developmental and/ crecreational programmes	a) Minutes of planning meetings b) Attendance Registers C) Registers of participants d) Invitation letters	Planning of programmes	Target Met. Planning meetings held with various stakeholders. 1. Minutes for Meeting with Athletics Stakeholders: DMS: 1492141 Attendance Register: DMS: 1493935 2. Minutes for Meeting with Swimming Stakeholders: DMS : 1492049 Attendance Register : DMS: 1493948 3. Minutes for Meeting with Indigenous Sport Stakeholders: DMS: 1490680 Attendance Register: DMS: 1493941 4. Minutes for Meeting with Rugby Stakeholders: DMS: 1491722 Attendance Register: DMS: 1493941	Not Applicable	Not Applicable	a) Learn to Swim programme b) Rugby development programme c) Host schools / Clubs relay d) Training workshops	a) Learn to Swim programme b) Rugby developemnt programme c) Host athletics schools/clubs competition d) Host 2 Cluster Competitions	a) Host uMhlathuze Track and Field Championships b) Host 1 uMhlathuze Indigenous Sport Competition
3,8		3.4.1.1	Implementation of sport maintenance programme	100% implementation of the annual sport maintenance plan by 30 Jun 2022	a) Maintenance plan b) Progress report on maintenance Plan	20% implementation of the annual sport maintenance plan	Target Met and exceeded by 19% 39% implementation of the annual sport maintenance plan was achieved. 22 Grass cuts and 15 markings of sportsfields were completed during Q1. General cleaning was carried out at all sports fields included in the maintenance plan.	Not Applicable	Not Applicable	50% implementation of the annual sport maintenance plan	75% implementation of the annual sport maintenance plan	100% implementation of the annual sport maintenance plan
Sign off by Manager/Head of Section:												
Date:												
	Arts and Culture											

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3,9	To promote social cohesion	3,4,1,1	Number of Library and Museum outreach programs conducted.	4 Outreach programmes conducted by 30 June 2021	Attendance register Proof of programmes	1 outreach programme	Target met and Exceeded by 1 Program 2 x Main Programmes complied. (Port Durnford Thusong Week consisting of 3 sub-programmes and 1 Library Programme. 1. KING CETSWAYO MAIDENS MORAL REGENERATION PROGRAMME: (Port Durnford Thusong Centre) King Cetshwayo District Municipality in partnership with all five Local Municipalities hosted the District Maidens programme on 16 September 2021. T All five Local Municipalities had an input on a moral Regeneration Information Sharing Programme. The purpose of the programme was to recuperate the morale of all maidens and also to teach and provide information on day to day social –ills that affect women which include Gender Based violence, Human trafficking etc 2.MEMORIAL LECTURE ON KING CETSHWAYO: (Port Durnford Thusong Centre) uMhlathuze Arts & Culture hosted the Memorial lecture on 17 September 2021. Stakeholders invited included i.e Museum services, IEC & Library Services from uMhlathuze Municipality. The purpose was to edify students on ideologies and theories about Africa's growth, in particular the area in which they reside in and to promote self-determination and historicity as we commemorate the heritage month of September. Three (3) nearby high schools were invited to participate on this programme through poems and music, namely; Isikhalasekosi, Qantayi and Mntonokudla High Schools. See DMS 1493068 For pictures. 3(a).Profiling Of Graduates The Port Dunford Thusong Service Centre managed to profile approximately 65 unemployed graduates on 14 September 2021. The department of Labour has also registered these graduates on their Public Employment System (PES) which assists with employment opportunities, trainings, workshops which prepares them for job seeking and employment readiness. A plan of action is underway as the programme will be ongoing. The Department of Labour Office was working from the Port Dunford Thusong Service Centre from 14/09/2021 – 16/09/2021, assisting with all Labour related matters.	The variance is due to the fact that over and above the planned Port Durnford Thusong week (consisting of 3 sub programmes) a Library programme had to be presented during September to coincide with National Literacy Month.	Not applicable	1 outreach programme	1 outreach programme	1 outreach programme
Sign off by Manager/Head of Section:												
Date:												
Horticultural Services (Parks and Cemeteries)												
3,10	To promote social cohesion	3.4.1.2	Preservation of the environment through planting of indigenous trees removal of alien vegetation	Planting of 400 indigenous trees to enhance natural environment by 30 Jun 2022.	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	200 trees	Target met and exceeded by planting of 2609 additional trees. A total number of 2809 Trees were planted during this Quarter. Dumisani Makhaye : 93 Indigenous Trees Ward Greening: 165 Mango and Citrus Trees Street Greening: 2261 Indigenous Trees Household Greening: 60 Trees School Greening: 230 Trees	The Quarterly target was exceeded due to the large number of trees planted during Arbour City Awards week.	Not applicable.	50 trees and	150 trees and	No target
3,11		3.4.1.2		3300 Hectares cleared of Alien Vegetation by 30 Jun 2022	a) Copy of alien vegetation programme b) Quarterly Reports c) Completion documentation	1100 Hectares cleared of Alien Vegetation	Target Set by Council Not Met 321.41 Hectares clearance of Alien Vegetation Achieved. (DMS 1492331)	Area identified for Clearance of Vegetation is determined by Department of Environmental Affairs . Funding is provided by the Department for the pre-determined area only.	Not Applicable as area to be cleared is determined by Department of Environmental Affairs .	1100 Hectares cleared of Alien Vegetation	1100 Hectares cleared of Alien Vegetation	No target
1,12		3.4.1.2	Grass cutting programme	100% quarterly implementation of the annual grass cutting cycle up to 30 June 2022	a) Copy of grass cutting programme b) Quarterly Reports c) Completion documentation	100% implementation of the grass cutting cycle as per quarterly schedule	Target Met. 100% of planned grasscutting completed. Grass cutting Planned program available on DMS1494148 Grass Cutting Completion Document : DMS 1494171	Not Applicable	Not Applicable	100% implementation of the grass cutting cycle as per quarterly schedule	100% implementation of the grass cutting cycle as per quarterly schedule	100% implementation of the grass cutting cycle as per quarterly schedule
3,13		3.4.1.2	Implementation of cemeteries maintenance programme	100% implementation of cemeteries maintenance plan by 30 Jun 2022	a) Copy of cemetery maintenance plan b) Quarterly report on implementation of cemetery maintenance plan	100% implementation of cemeteries maintenance plan as per quarterly schedule	Target Met 100% Implementation of cemeteries maintenance plan for 6 Cemeteries under Council Control achieved. Grass cutting, Raking and weed control as well as pruning and irrigation completed as per plan available on DMS 1494124. Completed Cemetery Weeding and Cleaning programme available on DMS 1494205	Not Applicable	Not Applicable	100% implementation of cemeteries maintenance plan as per quarterly schedule	100% implementation of cemeteries maintenance plan as per quarterly schedule	100% implementation of cemeteries maintenance plan as per quarterly schedule
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
4,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1	Implementation of Performance appraisal system	5 Performance Plans signed and in place by 31 August 2021, and 3 Quarterly reviews of Managers performance up to 30 June 2022	a.) Copies of 5 performance plans b.) Minutes of quarterly review of updated plans	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2021	Target Met. Performance Plans are available on the following DMS documents: Manager: Arts and Culture : DMS 1485217 Manager:Sport and Recreation : DMS 1485215 Manager:Traffic : DMS 1485214 Manager:Fire : DMS 1485212 Manager:Waste Management : 1485210 Manager:Security : DMS 1485208 Manager:Parks and Cemeteries: DMS 1485162	2 Additional Performance Plans were completed due to the fact that the Traffic and Security Managers still reported directly to the DMM. The HOS for Safety and Security has however been appointed with effect 1 October 2021.	Not Applicable	First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
5,1	Compliance with financial legislation and policies	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by the ComS Department	100% Capital expenditure by 30 Jun 2022 on approved projects (R81 834 900 as per SDBIP) co-ordinated and facilitated by the ComS Department	a) Spending report per quarter as per SDBIP	20,5% expenditure R (16757300 / 81834900) Evidence of expenditure Project status reports	20,5% expenditure R (119 368 42.5 / 58 225 500) Evidence of expenditure Project status reports	Target Met 21% Expenditure realised during the 1st Quarter. (ie R12 504 714 spent from total of R58 228 500 available. (DMS 1493422 & Budget Office Financial Reporting on RPT 171880	Not Applicable	Not Applicable	78,3% expenditure R (64078500 / 81834900) Evidence of expenditure Project status reports	100% expenditure R 81834900 spend Evidence of expenditure Project status reports
5,2		5,1,1	Procurement Plans in place	Procurement Plans for 2022/2023 submitted to SCM by 30 June 2022	a) Proof of procurement plans submission	Submission of Procurement Plan to SCM	Target Met Procurement Plan (DMS 1451944) Finalised and sent through to SCM	Not Applicable	Not Applicable		Procurement Plans for 2022/2023 received by SCM	
Signed off by the DMM ComS:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1,1	Ensure reliability and maintain independence of internal audit activity	1.1.7	Manage and coordinate implementation of Internal Audit action plans to ensure an unqualified audit report(excluding activities requiring budget)	100% Resolution of Internal Audit findings due within the quarter up to 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% Resolution of Internal Audit findings for Quarter 4 2020/2021				100% Resolution of Internal Audit findings for Quarter 1 2021/2022	100% Resolution of Internal Audit findings for Quarter 2 2021/2022	100% Resolution of Internal Audit findings for Quarter 3 2021/2022
1,2		1.1,7	Coordinate resolutions of Auditor General (AG) findings to assist management in obtaining an unqualified audit report	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan and 100% resolution for the 2020/2021 AG Action Plan (excluding activities requiring additional budget and accepted Risk) relevant to the CFO department by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the 2019/2020 AG action plan Submission of Annual Financial Statements for 2019/2020	Out of 7 findings from the AG, 6 has been resolved and 1 is ongoing pertaining to the submission of local content information to the department of trade and industry. The reason It is ongoing is : The municipality has had challenges with where to upload the Local Content information with DTI. 1. An email will be used to send the information. 2. A letter will also be sent to DTI to enquire on how far are they with the			Clean Audit for 2019/2020	Develop Audit Implementation Plan 50% resolution of Auditor General (AG) findings contained on the 2020/2021 AG action plan relating to Budget and treasury office.	100% resolution of Auditor General (AG) findings contained on the 2020/2021 AG action plan relating to Budget and treasury office
1,3	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department up to 30 Jun 2022	a) List of all issues raised b) DMM responses	100% processing of issues	No Financial Services items on OSS.			100% processing of issues	100% processing of issues	100% processing of issues
1,4	Ensure Institutionalisation of Batho Pele Culture	1.1.3	Implementation of Batho Pele Programme of action for the Infrastructure Services Department	100% Implementation of Batho Pele programme of action for Community Services Department by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action rollout plan for FS b) Quarterly progress on 2021/2022 implementation	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Wrt Batho Pele, the department programme was going well until Covid-19. The departments Siyasizana campaign is what as a department we are driving as Batho Pele programme of action.			40% Implementation	60% Implementation	100% Implementation
1,5	To bring the organisation to an enabled risk maturity level	1.1.6	Ensure completion of Action Plans for each quarter as documented in the strategic risk register	100% completion of Action Plans per quarter up to 30 Jun 2022	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Further Action Plans per quarter	Financial Services Department has achieved 20% completion of further action plans that were due for quarter 4. Please see table 2 on page 15 of RPT 169872.			100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
2,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1	Implementation of Performance appraisal system	HOS's Performance Plans signed and in place by 31 August 2021, and , and 3 Quarterly reviews of Managers performance up to 30 Jun 2022	a.) Copies of 5 performance plans b.) Minutes of quarterly review of updated plans	Performance Plans of HOS and Managers reporting direct to DMM in place and signed by 31 August 2021	The CFO is having a meeting with the Performance Manager to discuss way forward (12/10/2021)			First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022
Sign off by Manager/Head of Section:												
Date:												
KPA: SOUND FINANCIAL VIABILITY AND MANAGEMENT												
			Expenditure: Budgeting and Reporting									
3,1	Compliance with financial legislation and policies	5,1	Approval of the 2022/2023 budget by Council in terms of Sec.24 (1) of the MFMA	Prepare and submit final 2022/2023 budget to Council for approval by 31 May 2022 in terms of Sec.24 (1) of the MFMA	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2021	CR 14893 RPT 171491 Fin Portfolio 24/08/2021 Exco 25/08/2021 Council 25/08/2021	N/A	N/A	No target	Draft budget to Council for approval by 22 March 2022	Final budget to Council for approval by 30 May 2022
3,2		5,1	Mid-Year Financial Review or the 2021/2022 budget in terms of S.72 of the MFMA	Prepare and submit the Mid-Year Financial Review or the 2021/2022 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2022	a) Copy of 2021/2022 mid-year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council resolution approving the financial review and/or the adjustments budget	No target		N/A	N/A	No target	Mid-Year Financial Review by 25 January 2022	
3,3		5,1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	a) Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA b) Copy of the resolutions taken by EXCO in respect of the reports submitted.	Copy of 3 monthly reports to Council	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter	N/A	N/A	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council
3,4	Compliance with financial legislation and policies	5,1	Submission of 2020/2021 financial statements to Auditor General by 31 August 2021 and submission of the Audit Report on 2020/2021 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Submit completed 2020/2021 financial statements to Auditor General by 31 August 2021 in line with legislation and submit the Audit Report on 2020/2021 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	a) Copy of item together with financial statements to Council/Audit committee b) Copy of C/Res in respect of the financial statements c) Evidence of submission of AFS to the AG. d) Copy of item together with financial audit report on 2019/2020 financial year to Council e) Copy of Council Res.	2020/2021 (AFS) Financial statements	AFS submitted to Audit Committee on DMS 1484769. Item 758 dated 27/08/2021 (RPT 171616). Council in terms of CR 14946 dated 29/09/2021	N/A	N/A	2020/2021 AG Audit report submitted within 30 days of receipt from AG		



SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

No	Strategic Objective	IDP	Performance Indicator	Annual Target	Audit Evidence Requirement	Quarter 1 Ending 30 Sept				Quarter 2 Ending 31 Dec	Quarter 3 Ending 31 March	Quarter 4 Ending 30 June
						Target	Actual Output	Reason(s) for Variation	Corrective Action	Target	Target	Target
3.5		5.1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2021	a) Copy of AFS b) Copy of the financial component included in the Annual report	Submit AFS to the AG by 31 Aug 2021	AFS submitted to AG on 31/08/2021 - DMS 1486005. Refer to acknowledgment of receipt on DMS 1487056	N/A	N/A			
3.6		5.1	Submission of the draft SDBIP for 2022/2023 to the Mayor in terms of Section 69 (3) of the MFMA	Prepare and submit the draft SDBIP for 2022/2023 to the Mayor within 14 days after approval of budget by Council.	a) Copy of item together with SDBIP to Council and resolution b) Copy of C/Res adopting the Budget c) Copy of receipt of draft SDBIP by the Mayor.					Ensure draft SDBIP prepared together with the draft 2022/2023 budget and submitted to Exco by 30 April 2022	Ensure submission of final SDBIP 2022/2023 to Exco by 30 June 2022 and submission to National Treasury and Provincial treasury as legislated	
3.7		5.1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	Quarterly report	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			Quarterly report	Quarterly report	Quarterly report
3.8		5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	a) Copy of monthly cash flow statement b) Copy of creditors age analysis c) Item to Finance Portfolio committee d) Copy of Item to EXCO/Council e) Copy of Council resolution	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
3.9		5.1.1.4	Ensure cash coverage of two times normal creditors.	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2022	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions	2 Quarterly report	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			2 Quarterly report	2 Quarterly report	2 Quarterly report
3.10		5.1.1.4	Ensure that the Gearing Ratio is within the norm of 45%	Maintain Gear Ration of 45% by 30 June 2022	a) Copy of item to Portfolio or Exco and Council b) Copy of resolution	45% gearing ratio	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			45% gearing ratio	45% gearing ratio	45% gearing ratio
3.11	Sustainable Financial and Supply Chain Management	5.2.1.2	Asset Management from Financial component	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2022	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	Review of Asset Policy by the AFS Section	To completed by 30 June 2022			Quarterly report	75% assets verified	100% assets verified
3.12			Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	Maintain the remuneration norm of 25% - 40% by 30 June 2022	a) Copy of calculation of the % of remuneration of OPEX	25% - 40%	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			25% - 40%	25% - 40%	25% - 40%
Sign off by Manager/Head of Section:												
Date:												
			Revenue									
3.13	Compliance with financial legislation and policies	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2022	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2022	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions						Draft 2022/2023 Budget reflecting Tariffs changes	Submit Policies for approval to Council
3.14		5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2022	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			3 monthly outstanding debtors' report	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report



## SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
3,15	Sustainable Financial and Supply Chain Management	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	90% Revenue collection rate as a percentage of billed amount up to 30 Jun 2022	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA b) Copy of resolution	90% collection rate	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			90% collection rate	90% collection rate	90% collection rate
Sign off by Manager/Head of Section:												
Date:												
			Supply Chain Management									
3,16	Sustainable Financial and Supply Chain Management	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2022	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	Quarterly SCM reports	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			Quarterly SCM reports	Quarterly SCM reports	Quarterly SCM reports
3,17		5.2.1.5	Annual stock count for 2020/2021 financial year by 30 August 2021, and quarterly report on stock counts for the 2021	Annual stock count for 2020/2021 financial year by 30 August 2021, and submit quarterly report on stock counts for the 2020/2021 to Council up to 30 Jun 2022	a) Copy of annual stock count report of 2019/2020 b) Copy of items to Council c) Copy of Council resolutions	Annual stock count report for 2020/2021 by 30 August 2021	The 2020/21 Annual Stocktake Report is available on RPT 171296			Quarter 1 report on stock count for 2021/2022	Quarter 2 report on stock count for 2021/2022	Quarter 3 report on stock count for 2021/2022
3,18		5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Ensure Improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2022	a) Tenders approved by the Bid Adjudication Committee.	16 weeks average	The average turnaround time is 184 days, the increase is due to number of tenders validity period extended due to covid19 pandemic lock-down, employees were rotating and some employees were off therefore the office was operating on skeleton staff.			16 weeks	16 weeks	16 weeks
Sign off by Manager/Head of Section:												
Date:												
			Financial Management									
3,19	Compliance with financial legislation and policies	5.1.1.3	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2022	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council resolution	Report on the policies reviewed in June 2021.	Review of policies included in 2021/22 Adopted Budget approved in terms of CR 14657 dated 26/05/2021 (RPT 170849) included in Annexure A (DMS 1461622)			Report progress on number of policies reviewed	Report progress on number of policies reviewed	Review policies in June for the next financial year
3,20	Sustainable Financial and Supply Chain Management	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and report in the Annual Financial Statements	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2020/2021 financial year) and submit to the Auditor General by 31 August 2021	a) Copy of asset register b) Copy of AFS c) Copy of submission to the Auditor General d) Reconciliation of GL to FAR as at 30 June 2021	Asset register figures to AG  Signed Asset register to Portfolio Committee	Asset Register - DMS 1487034 & RPT 171673 for AFS submitted			Signed Asset register to Portfolio Committee	Signed Asset register to Portfolio Committee  Asset register figures in Interim AFS to Audit Committee	Reconciled Asset register figures to Audit Committee
3,21	Compliance with financial legislation and policies	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2022	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Jul 2021 RPT 171490 (DMS 1482889 & DMS 1482890) CR 14894 Fin 24/08/2021 Exco 25/08/2021 Council 25/08/2021. Aug 2021 RPT 171680(DMS 1488370 & DMS 1488369) CR 14966 Fin 28/09/2021 Exco 29/09/2021 Council 29/09/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
3,22		5.1.1.1	Report on the investment register with details of investment, period, interest rate and term	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2022	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the Council	Quarterly report on the investment register with details of investment	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment
3,23		5.1.1.1	Report all loans as part of the quarterly financial reports.	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2022	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council	Quarterly report of details of all loans	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter			Quarterly report of details of all loans	Quarterly report of details of all loans	Quarterly report of details of all loans
3,24	Sustainable Financial and Supply Chain Management	5.2.1.6	Percentage of Capital Budget on Finance departments' projects.	Ensure 100% expenditure of Capital Budget on Finance departments' projects (R248000 as per SDBIP component5) by 30 Jun 2022	a) Copy of SDBIP report with details of all Finance projects as submitted to Exco.	20,2% capital budget spend R (50000 / 248000) Evidence of expenditure	Jun 2021 (Interim) RPT 171319 (DMS 1476331 & 1460030) CR 14837 Fin 27/07/2021 Exco 28/07/2021 Council 28/07/2021. Sep 2021 RPT 171880 (DMS 1477631 & 1482889) - In progress - to be finalised in the next quarter Capital expenditure as at 30/09/2021 = R NIL		Shopping cart for replacement of Office Chairs for Expenditure has been created. SCM is busy with procurement processes.	44% capital budget spend R (109000 / 248000) Evidence of expenditure	62,1% capital budget spend R (159000 / 248000) Evidence of expenditure	100% capital budget spend R 248 000 spend

66

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER 2021/2022

ANNEXURE A

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
Sign off by Manager/Head of Section:												
Date:												
Sign off by CFO:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the CFO:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1,1	Ensure reliability and maintain independence	1.1.7	Manage implementation of previously raised Internal Audit Findings (excluding activities requiring budget)	100% Resolution of Internal Audit findings due within the financial year by 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% Resolution of Internal Audit findings due within Quarter 4 20/21	Target not met 10% resolved see DMS149493	50% of issues are in progress and dealt with and set due date is 31 December 2021 and 30 January 2022	The department is engaging with SAP to resolve raised issues.	100% Resolution of Internal Audit findings due within Quarter 1 21/22	100% Resolution of Internal Audit findingsdue within Quarter 2 21/22	100% Resolution of Internal Audit findings due within Quarter 3 21/22
1,2		1.1,7	Coordinate resolutions of Auditor General (AG) findings due within the financial year (excluding activities requiring additional budget and accepted Risk) for Energy Electrical Services	100% resolution of Auditor General (AG) findings due within the financial year by 30 Jun 2022	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings due within the Quarter	No issues raised for the quarter	N/A	N/A	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter
1,3	To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department	100% processing of issues emanating from Operation Sukuma Sakhe up to 30 Jun 2022	a) List of all issues raised b) DMM responses	100% processing of issues	No issues raised for the quarter	N/A	N/A	100% processing of issues	100% processing of issues	100% processing of issues
1,4	Ensure Institutionalisation of Batho Pele Culture	1.1.3	Implementation of Batho Pele Programme of action for theElectrical and Energy Services Department	100% Implementation of Batho Pele Action Plan by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action rollout plan for EES b) Quarterly progress on 2020/2021 implementation	Finalize Batho Pele programme of action rollout plan for Infrastructure Services .	Target met Action plan done see DMS 1479295	N/A	N/A	40% Implementation	60% Implementation	100% Implementation
1,5	To bring the organisation to an enabled risk maturity level	1.1.6	Ensure completion of 80 % of Plans for each quarter as documented in the strategic risk register	80% completion of Action Plans per quarter up to 30 Jun 2022	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	80% completion of Action Plans per quarter	Target met 100% met see DMS 1365772	N/A	N/A	80% completion of Action Plans per quarter	80% completion of Action Plans per quarter	80% completion of Action Plans per quarter
Sign off by Manager/Head of Section:												
Date:												
KPA: BASIC SERVICE DELIVERY												
			Electrical Infrastructure Services									
2,1	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.2	% execution maintenance of electrical distribution network as per maintenance plan	100% of maintenance plan per maintenance plan by 30 Jun 2022	a) Quarter report on maintenance and electrical distribution within 30 days after each quarter ends	100% Execution of maintenance as per maintenance plan	Target not met Planned = 528 Achieved = 512 %Completion = 97.71 DMS 1495001	Tagert of 100% not met due to Hercules transformer breakdowns and Scorpio substation fire incident. The other contributing factor is the long turnaround of vehicle send to mechanical workshop.	Maintence items not attended during the first quarter to be prioritised in the second quarter.	100% Execution of maintenance as per maintenance plan	100% Execution of maintenance as per maintenance plan	100% Execution of maintenance as per maintenance plan
2,2		2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15	80 additional households provided with electrical supply services by 30 Jun 2022	a) Quarterly report on new households connected within 30 days after each quarter ends	10 new connections	Target met 23 connections see DMS 1493751	N/A	N/A	15 new connections	25 new connections	30 new connections
2,3		2.1.1.2	Electricity losses are kept within 8%.	Electricity losses are kept within 8% quarterly up to 30 Jun 2022	a) Quarterly statistics report on technical electricity losses within 30 days after each quarter ends	<8% per quarter	Target not met 8.9% achieved DMS 1493374 ( July and August)	The target is not met due to huge increase in Energy losses in Ngwelezane noticed from quarter 4 in 2020/2021	A project is being drafted to audit Ngwelezane to establish the cause of the losses and attend to the customers not purchasing electricity as well as dealing with any illegal connections	<8% per quarter	<8% per quarter	<8% per quarter
2,4		2.1.1.2	Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	70% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2022	a) Quarterly statistics report on restoration of street light within 30 days after each quarter ends	70% restored within72 hours	Target met 72% achieved RPT Works Order for Fitting Failure = 81 Total resolved = 59 59/81= .72x100 = 72% DMS 1492009	N/A	N/A	70% restored within72 hours	70% restored within72 hours	70% restored within 72 hours
2,5		2.1.1.2	Percentage of unplanned outages that are restored to supply within industry standard timeframes	100% unplanned outages restored within industry standard timeframe up to 30 Jun 2022	a) Quarterly statistics report on number of unplanned outages	100% unplanned outages restored within industry standard timeframe	Target not met 97.3% achieved DMS 1495001	Scorpio fire incident restoration time took six days.	Procurement of two new transformer and MV board to stabilise the substations.	100% unplanned outages restored within industry standard timeframe	100% unplanned outages restored within industry standard timeframe	100% unplanned outages restored within industry standard timeframe
Sign off by Manager/Head of Section:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
			Fleet Management									
2,6	Ensure effective Fleet management	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2019/2021	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2022	a) Quarterly report on vehicles/plant delivered b) Item submitted to portfolio committee within 30 days of each quarter end	0% of budgeted vehicles delivered	0% vehicles delivered see DMS 1493626	N/A	N/A	10% of budgeted vehicles delivered	60% of budgeted vehicles delivered	100% of budgeted vehicles delivered
2,7		2.1.3.1	Ensure fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	90% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs) up to 30 Jun 2022	a) Quarterly report on fleet availability b) Item submitted to portfolio committee within 30 days of each quarter end	90% fleet availability	Target not met 51% achieved See DMS 1493936	The impact of Covid 19 Pandemic had further exacerbated the challenge to meet all service delivery demands , Testing stations were closed for a period of more than 3 months and had impacted on all 3 ton and above Trucks that were due for annual Certificate of fitness (COF). Municipal personnel were also reduced to less than half (1/3).	Fleet and Transport Services Management team strategy to address Repairs and Maintenance in two folds which is highlighted below:Repairs and Breakdown Strategy.Internal Repairs- Superintendents have assessed and identified vehicles which will be addressed internally. Following Standard operation procedure (DMS 1406626) and SCM processes the vehicle will attended to in the time frame indicated below:Minor Breakdown- 7 days Major repairs- 14 – 21 daysExternal Repairs- Superintendents have identified vehicles which will be addressed externally. Following Standard operation procedure (DMS 1406626) and SCM processes the vehicle will attended to in the time frame indicated below:Minor Breakdown- 7 days Major repairs- 14 – 21 days	90% fleet availability	90% fleet availability	90% fleet availability
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
3,1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	5 Performance Plans signed and in place by 31 August 2021, and 3 Quarterly reviews of Managers performance up to 30 Jun 2022	a) Copies of signed performance plans b) Minutes of quarterly review of updated plans	Performance Plans are signed	Target met 5 performance plans signed and in place. See DMS 1493900	N/A	N/A	First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022
3,2	Workplace hazards are identified, controlled or eliminated	4.1,2,1	Improvement of Safety in Municipality Work Environment	80 Job Safety Inspections are conducted and documented by 30 June 2022	a) Copies of Signed Inspection Reports	20 Inspections	Target met See DMS 1483420 and 1479831	N/A	N/A	20 Inspections	20 Inspections	20 Inspections
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
4,1	Sustainable Financial and supply chain Management	5.1.1.4	Execution and implementation of Capital projects (100% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	Execution of all capital projects (100% expenditure) relating to electricity infrastructure provided for on the Capital Budget (R99 932 100 component 5) by 30 Jun 2022	a) Spending report per quarter	7,2% expenditure R (7165500 / 99932100) Evidence of expenditure Project status reports	Target not met 2% expenditure DMS 1494155	There are invoices in Hydra-Capella project that were not paid in time due to lengthy discussion between Council and the contractor but in other projects there was a delay on delivery of ordered material hence no payments were done	The contractor has since submitted the corrected invoices and the requisition has been done for payment and ordered material for other projects are ready to be delivered and the rset of material will be delivered during the of December 2021. The user department will make follow up bi-weekly with the service provider to make sure that all material is delivered on time	37,6% expenditure R (37531600 / 99932100) Evidence of expenditure Project status reports	69,8% expenditure R (69713900 / 99932100) Evidence of expenditure Project status reports	100% expenditure R 99 932 100 spend Evidence of expenditure Project status reports
4,2		5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2022	a) Project plans in place b) Quarterly updated progress on project plans c) Quarterly contract monitoring reports	Implementation as per project plans  Technical contract monitoring	100% target met See DMS 1403802	N/A	N/A	Implementation as per project plans  Technical contract monitoring	Implementation as per project plans  Technical contract monitoring	Implementation as per project plans  Technical contract monitoring
Sign off by DMM EES:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES 2021/2022												
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
No	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT				QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE
						TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	TARGET	TARGET	TARGET
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER MANAGER INFRASTRUCTURE SERVICES 2021/2022												
SDRP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT			QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE		
					TARGET	ACTUAL OUTPUT	REASON(S) FOR VARIATION				CORRECTIVE ACTION	
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
1.1	1.1.7	Manage and coordinate implementation of Internal Audit Findings due within the financial year (excluding activities requiring budget)	100% Resolution of Internal Audit Findings due within the financial year by 30 Jun 2022	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans/Quarterly follow-up reports	100% Resolution of Internal Audit findings due within Quarter 4 2021	DMS 1493363 contains the latest updates for Q4			100% Resolution of Internal Audit Findings due within Quarter 1 21/22	100% Resolution of Internal Audit Findings due within Quarter 2 21/22	100% Resolution of Internal Audit Findings due within Quarter 3 21/22	
1.2	1.1.7	Coordinate resolutions of Auditor General (AG) Findings due within the financial year (including activities requiring additional budget and accepted Risk) for Infrastructure Services	100% resolution of Auditor General (AG) Findings due within the financial year by 30 Jun 2022	a) AG Findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) Findings contained on the AG action plan	100% resolution of Auditor General (AG) findings due within the Quarter				100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	100% resolution of Auditor General (AG) findings due within the Quarter	
1.3	1.1.4	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services	100% processing of issues emanating from Operation Sukuma Sakhe up to 30 Jun 2022	a. List of all issues raised b. DMM responses	100% processing of issues			100% processing of issues	100% processing of issues	100% processing of issues	
1.4	1.1.3	Ensure Institutionalisation of Batho Pele Culture	Implementation of Batho Pele Action Plan for the Infrastructure Services Department	100% Implementation of Batho Pele Action Plan by 30 Jun 2022	a) Copy of finalized Batho Pele programme of action robust plan for IS b) Quarterly progress on implementation	Finalize Batho Pele Action Plan for Infrastructure Services			40% Implementation	60% Implementation	100% Implementation	
1.5	1.1.6	To bring the organisation to an enabled risk maturity level	Ensure completion of 70 % of Further Action Plans for each quarter as documented in the strategic risk register	100% completion of Further Action Plans per quarter up to 30 Jun 2021	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by Q2	100% completion of Further Action Plans per quarter			100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter	100% completion of Further Action Plans per quarter	
Sign off by Manager/Head of Section:												
Date:												
KPA: BASIC SERVICE DELIVERY												
WATER AND SANITATION SERVICES												
2.1	2.1.1.1	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	Number of new water connections meeting minimum standard Ref T 2.3	500 additional households with water connection by 30 June 2022	a) Quarterly report b) RI Forms	50 water meters	Target not met. 12 Water Meters installed. See DMS 1337901 for details.  RI Forms are as follows: July (1) DMS 1486111 August (5) DMS 1485783 September (6) DMS 1483818	Currently there is no new development occurring around the City. We rely on walk in applications.	There is reticulation Projects for areas Such as Mambabana, Mthwanzu South, eMabasa and Tweeddale which are ready to be implemented however there is a lack of funds. There is an engagement with the CFO office for the assistance.  On the second quarter report, we will report on the progress.	100water meters	100 water meters	250 water meters
2.2	2.1.1.3		Number of new sewer connections meeting minimum standard Ref T 2.4	280 new sewer connection (VPIs and Wastewater sewer) by 30 June 2022	a) Quarterly report	0	No Target for this Quarter	N/A	N/A	10 new sewer connection	100 new sewer connection	280 new sewer connection
2.3	2.1.4.1		Reduction of water losses Ref T 2.6	2% Reduction of water losses (to 24%) by 30 Jun 2022	a) Quarterly report	<20% losses reported			<20% losses reported	<20% losses reported	<20% losses reported	
2.4	2.1.1.1		% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2022	a) Planned maintenance Plan b) Signed off job cards c) Quarterly reports	100% restoration within 8hrs	Target met 100% restoration within 8hrs Average 4.44 hrs  Refer to RPT 171815.	N/A	N/A	100% restoration within 8hrs	100% restoration within 8hrs	100% restoration within 8hrs
Sign off by Manager/Head of Section:												
Date:												
Scientific Services												
2.5	2.1.1.1	Planning for provision of water in line with relevant government legislation and policies	Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 Ref T 2.7	Quality of drinking water complying with the South African national standards at latest SANS 241 (between 95% and 99%) Reporting reflecting the results received within the reporting period	a) Water quality monitoring programme b) Quarterly Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Target met. 99.87% compliance. See DMS 1402581 for details. RPT 171819  ( Jun, Jul & Aug )	N/A	N/A	Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Between 95% and 99% Blue Drop Compliance (Dec, Jan & Feb)	Between 95% and 99% Blue Drop Compliance (Mar, Apr & May)
2.6	2.1.1.3		Ensure that the Wastewater Quality compliance is maintained at >90% as per Green Drop standard Ref T 2.13	Wastewater Quality compliance of >90% as per Green Drop standard and report quarterly to 30 Jun 2022	a) Water quality monitoring programme b) Quarterly Wastewater Quality Reports c) Green drop system	>90% compliance (Jun, Jul & Aug)	Target not met. 92.24% compliance. See DMS 1402592 for details. (Jun, Jul & Aug)	All Non Compliances identified through DMS Council has responded to audit ( DMS 1489411 ) and has given DWS due date by 31 December 2021	Non Compliances is linked to poor final of effluent compliance. On the second quarter report, we will report on the progress.	>90% compliance (Sep, Oct & Nov)	>90% compliance (Dec, Jan & Feb)	>90% compliance (Mar, Apr & May)
Sign off by Manager/Head of Section:												
Date:												
TRANSPORT ROADS AND STORMWATER												
2.7	2.1.1.5	Provision of public transport infrastructure facilities	Kilometres of paved municipal road which has been resurfaced and rescaled Ref T 2.27	Ensure rehabilitation of 3 km of tarred roads and report quarterly progress up to 30 Jun 2022	a) Urban Roads Quarterly Reports b) Record of Road Rehabilitation	0 km Rehabilitated	No target for this quarter 0 km RPT: 171867	N/A	N/A	0 km Rehabilitated	1 km Rehabilitated	2 km Rehabilitated
2.8	2.1.1.5		Percentage of reported potholes fixed within standard Municipal response time	80% of reported potholes repaired on paved municipal roads within the standard response time up to 30 Jun 2022	a) Register of reported potholes b) Closed work order c) Quarterly report	80% of repaired paved municipal roads	Target met RPT: 171867 DMS: 1485907 DMS: 1474509 DMS: 1493362	N/A	N/A	80% of repaired paved municipal roads	80% of repaired paved municipal roads	80% of repaired paved municipal roads
2.9	2.1.1.5		Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Sustainable rural road) Ref T 2.26	Upgrade of 3,7 km rural gravel road to surfaced road by 30 Jun 2022	a) Transportation Planning Quarterly Reports b) Record of Road Rehabilitation	0 km roads upgraded	0 km Tender over or Constructed RPT: 171878	N/A	N/A	1,7 km roads upgraded	1 km roads upgraded	1 km roads upgraded
2.10	2.1.1.5		Kilometres of gravel roads maintained (Both repaving and grading) Ref T 2.25	360 km of rural gravel roads maintained (grading/binding)	a) Rural Roads Quarterly Reports b) Rural Roads Dept Quarterly Reports	90 kms rural gravel roads maintained	Target not met Total of 84,7km Grading 39,74 km Graveling 44,96 km RPT 171892 DMS 778909	Due to yellow plant breakdowns	Allocation of funds to hire yellow plant	90 kms rural gravel roads maintained	90 kms rural gravel roads maintained	90 kms rural gravel roads maintained
2.11	2.1.1.5	Stormwater systems and management	Kilometres of Stormwater open drains maintained Ref T 2.30	20 km stormwater open drains maintained by 30 Jun 2022	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	5km Stormwater open drains maintained	Target not met 1,108km of stormwater drains maintained RPT 171902	Lack of plant and equipment	Procuring plant and equipment	5 km Stormwater open drains maintained	5 km Stormwater open drains maintained	5 km Stormwater open drains maintained
2.12	2.1.1.5		Number of manholes maintained (not leaky/inlets) Ref T 2.31	Ensure maintenance of 800 manhole covers (incl. kerb inlets) by 30 Jun 2021	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	100 manhole covers maintained	Target met 270 manholes maintained RPT 171902	N/A	N/A	300 manhole covers maintained	100 manhole covers maintained	300 manhole covers maintained
2.13	2.1.1.5	Provision of public transport infrastructure facilities	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2022	a) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	3 Inspections	Target met 3 inspection RPT: 171866 DMS: 1484030 DMS: 1493993 DMS: 1493994	N/A	N/A	3 Inspections	3 Inspections	3 Inspections
2.14	2.1.1.5		Maintenance of findings resulting from monthly inspections by the 30 June 2021.	100% Maintenance of findings resulting from monthly inspections by up to 30 Jun 2022	a) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	100% maintained	Target met RPT: 171866 DMS: 1484030 DMS: 1493993 DMS: 1493994	N/A	N/A	100% maintained	100% maintained	100% maintained
2.15	2.1.1.7		Construction of Pedestrian Bridges Ref T 2.29	8 pedestrian bridges constructed by 30 Jun 2022	a) Completion Certificate	0 pedestrian bridge	0 pedestrian bridge RPT 171902	N/A	N/A	1 pedestrian bridge	5 pedestrian bridge	2 pedestrian bridge
Sign off by Manager/Head of Section:												
Date:												
ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management												
2.16	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 90% per sector	Asset Management System Phase 3 Implementation (support services)	Implementation of Year-end plan related to infra asset activities	Approval at Bid Specification	Target met RPT 175642: ITEM 2680 for Tender 8/2014/MR800-2021 was approved at BDC/Spec as per minutes dated 8 April 2021	N/A	N/A	Approval at Bid Evaluation and Adjudication	Implementation of a) System update strategy and road-map b) Change management plan roll-out c) Reduce WIP Register by 25% of completed projects; d) Immovable asset verification and condition assessment complete	Implementation of Year-end plan related to infra asset activities	
2.17	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council by 30 Jun 2021	Ensure contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Target met Contract monitoring in place, see RPT 171849 for details.	N/A	N/A	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	
Sign off by Manager/Head of Section:												
Date:												
Building and Structures												

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER MANAGER INFRASTRUCTURE SERVICES 2021/2022												
SDBP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE												
	STRATEGIC OBJECTIVE	IDP	PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTER 1 ENDING 30 SEPT			QUARTER 2 ENDING 31 DEC	QUARTER 3 ENDING 31 MARCH	QUARTER 4 ENDING 30 JUNE	
						TARGET	ACTUAL OUTPUT	REASONS FOR VARIATION				
2.16	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	2.1.1.7	Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation and report quarterly progress up to 30 Jun 2021	Quarterly Report on maintenance completed against maintenance plan and budget	Target not met 1.1 Maintenance Plan - 55% of inspections have been conducted. Shopping carts have been created and waiting for material to be delivered. 1.2 Maintenance Work - Mini Projects - 14 projects under planning stage, where funds to execute need to be identified and some are pending SCM issuing a purchase order. Works Orders through day to day activities has been created and executed. RPT 171860 contains all the details	2.1 Maintenance Plan - Only 55 % done due to limited resources thus not reaching 100% of inspections. Covid 19 Pandemic had an impact in failing to reach the target. 2.2 Maintenance Works - Delay in identifying funds to execute. - Delay in issuing of purchase orders.	3.1 Availability of Budget 3.2 Resource(s) human resources, transport and material) 3.3 Quick finalizing of the purchase order to be prioritized.	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget	
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
3.1	To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1	Implementation of Performance appraisal system	3 Performance Plans signed and in place by 31 August 2021, and 3 Quarterly reviews of Managers performance up to 30 June 2022	a.) Copies of signed performance plans b.) Minutes of quarterly review of updated plans	Performance Plans of Managers reporting direct to the DMM in place and signed by 31 August 2021	Draft HCS Plan available on DMS 1483321	To be finalized once the newly appointed DMM starts.	To be finalized once the newly appointed DMM starts.	First quarter performance review of Managers by 31 December 2021	Second quarter performance review of Managers by 31 March 2022	Third quarter performance review of Managers by 30 June 2022
Sign off by Manager/Head of Section:												
Date:												
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT												
4.1	Execution and implementation of Capital projects (80% spend) as indicated in the IDP and SDBP (component 5) on Civil Infrastructure projects	5.1.1	Execution and implementation of Capital projects (100% spend) as indicated in the IDP and SDBP (component 5) on Civil Infrastructure projects	100% execution and implementation of Capital projects as indicated in the IDP and SDBP (component 5) on Civil Infrastructure projects by 30 Jun 2022	a) Component 5 of SDBP	5% expenditure Evidence of expenditure Project status reports	Target not met 2 % of budget spent. Project status details are contained in DMS 1483386 and RPT 171850	Community Challenges (Stoppage of work by Local Construction Forums)	Continuous engagements with these forums are underway.	30% expenditure Evidence of expenditure Project status reports	70% expenditure Evidence of expenditure Project status reports	100% expenditure Evidence of expenditure Project status reports
4.2	Effective implementation and spending on MISC IUDG projects as per approved business plan by CoGTA	5.1.1	Effective implementation and spending on IUDG projects as per approved business plan by CoGTA	100% spending on IUDG funding by the 30 Jun 2022	a) Quarterly report b) SDBP component 5 spending	5% expenditure	Target met 14.84 % of Budget Allocation Spent. Report will only be ready after the 15th of the month.	NA	NA	30% expenditure	60% expenditure	100% expenditure
4.3	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	100% spending on WISG funding by the 30 Jun 2022	a) Quarterly report b) SDBP component 5 spending	5% expenditure				30% expenditure	60% expenditure	100% expenditure
Sign off by Manager/Head of Section:												
Date:												
Sign off by the Acting DMM IS:												
Date:												
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.												
Signed by the DMM:												
Date:												

MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP COMMITMENT ITEM DESCRIPTIONS	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2021/22	PROPOSED ADJUSTED 2021/22
City Development	FX012001005	CP	Taxi Ranks	NSELENI TAXI RANK	1002012100	TAXI RANKS/BUS TERMINALS	N/CPBDA1.001	CAPITAL REPLACEMENT RESERVES	1 589 000	-
City Development	FX010001005	CC	Economic Development/Planning	EMPANGENI REVITALISATION PROJECT	1003010100	MUNICIPAL OFFICES	N/CCAM23.001	BORROWING	-	5 600 000



SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.055	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	17 217	1 010 900	1 051 300	1 095 500	All Wards	MATHEBULA STM	All Councillors
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	85 100	88 500	92 000	All Wards	MATHEBULA STM	All Councillors
FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	613 631	2 230 800	2 320 000	2 417 400	All Wards	MBHAMALI B	All Councillors
FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	298 709	1 030 000	1 071 200	1 116 200	All Wards	MBHAMALI B	All Councillors
FX001001005001	AB	Buildings Maintenance	M/AB7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	10 900	11 300	11 800	All Wards	MBHAMALI B	All Councillors
FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	31 421	829 500	862 700	897 200	All Wards	MBHAMALI B	All Councillors
FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	562 400	584 900	608 300	All Wards	MBHAMALI B	All Councillors
FX001001005002	AC	Halls	M/AC7BA1.062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	31 200	32 400	33 800	All Wards	MATHEBULA STM	All Councillors
FX001001005002	AC	Halls	M/AC7BA1.063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	111 900	116 600	121 500	All Wards	MATHEBULA STM	All Councillors
FX001001005002	AC	Halls	M/AC7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 600	6 900	7 200	All Wards	MATHEBULA STM	All Councillors
FX001001005002	AC	Halls	M/AC7BA1.062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	27 000	28 100	29 300	All Wards	MATHEBULA STM	All Councillors
FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	118 600	123 300	128 200	All Wards	MATHEBULA STM	All Councillors
FX001001005003	AD	Municipal Buildings	M/AD7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	179 400	186 900	194 700	All Wards	KEYWOOD L	All Councillors
FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	2 500	2 600	2 700	All Wards	MATHEBULA STM	All Councillors
FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	20 700	21 500	22 400	All Wards	MATHEBULA STM	All Councillors
FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	16 500	17 200	17 900	All Wards	MATHEBULA STM	All Councillors
FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	16 700	17 400	18 100	All Wards	MATHEBULA STM	All Councillors
FX001001008	AG	Museums and Art Galleries	M/AG7BA1.162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 500	3 600	3 700	All Wards	MATHEBULA STM	All Councillors
FX001001008	AG	Museums and Art Galleries	M/AG7BA1.163	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	1 500	1 600	1 700	All Wards	MATHEBULA STM	All Councillors
FX001002008	AH	Disaster Management	M/AH7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	4 100	4 300	4 500	All Wards	MATHEBULA STM	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	2 060 500	2 147 000	2 237 200	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	3 000	3 100	3 200	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	1 000	1 000	1 000	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	622 400	647 300	674 500	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	700 100	729 500	760 100	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	366 100	381 500	397 500	All Wards	KHUMALO N	All Councillors
FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	471 228	35 800	37 200	38 700	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	687 200	714 700	744 700	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	69 200	72 000	75 000	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	135 712	938 500	976 000	1 017 000	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	90 480	2 166 000	2 252 600	2 347 200	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	160 000	4 532 200	4 713 500	4 911 500	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	422 827	4 847 500	5 041 400	5 253 100	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	223 900	232 900	242 700	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	956 400	994 700	1 034 500	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	1 898 700	1 974 600	2 053 600	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 300	2 400	2 500	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	4 600	4 800	5 000	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 213 200	3 341 700	3 475 400	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 845 008	6 447 600	6 705 500	6 973 700	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	177 300	184 400	191 800	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	281 300	292 600	304 300	All Wards	KHUMALO N	All Councillors
FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.155	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	818 700	851 400	885 500	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	48 100	50 100	52 200	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	61 800	64 400	67 100	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	448 500	467 300	486 900	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	114 732	2 529 100	2 630 300	2 735 500	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	622 900	649 100	676 400	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	140 700	146 300	152 200	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	82 400	85 700	89 100	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 963 700	4 122 200	4 287 100	All Wards	KHUMALO N	All Councillors
FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	553 934	1 491 200	1 553 800	1 619 100	All Wards	KHUMALO N	All Councillors
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	34 200	35 600	37 100	All Wards	KHUMALO N	All Councillors
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	18 576 000	19 356 200	20 169 200	All Wards	KHUMALO N	All Councillors
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	27 902	382 200	397 500	414 200	All Wards	KHUMALO N	All Councillors
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	174 600	181 900	189 500	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	204 700	213 300	222 300	All Wards	KHUMALO N	All Councillors
FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	113 258	2 900	3 000	3 100	All Wards	KHUMALO N	All Councillors
FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	1 800	1 900	2 000	All Wards	MATHEBULA STM	All Councillors
FX003001003	AR	Pollution Control	M/AR7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	46 500	48 500	50 500	All Wards	MATHEBULA STM	All Councillors
FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	556 900	580 300	604 700	All Wards	MATHEBULA STM	All Councillors
FX004001001001	AS	Mayor and Council	M/AS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	2 000	2 100	2 200	All Wards	KEYWOOD L	All Councillors
FX004001001001	AS	Mayor and Council	M/AS7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	28 000	29 200	30 400	All Wards	KEYWOOD L	All Councillors
FX005001005	BF	Fleet Management	M/BF7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	5 600	5 800	6 000	All Wards	KHUMALO N	All Councillors
FX005001005	BF	Fleet Management	V/BF7BA1.001	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 045 300	1 087 100	1 132 800	All Wards	KHUMALO N	All Councillors
FX005001005	BF	Fleet Management	V/BF7BA1.004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	87 240	2 249 500	2 339 500	2 437 800	All Wards	KHUMALO N	All Councillors
FX005001005	BF	Fleet Management	V/BF7BA1.001	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	124 827	3 548 100	3 690 000	3 837 600	All Wards	KHUMALO N	All Councillors
FX005001005	BF	Fleet Management	V/BF7BA1.004	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 409 429	11 004 700	11 444 900	11 902 700	All Wards	KHUMALO N	All Councillors
FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	12 400	12 900	13 400	All Wards	MATHEBULA STM	All Councillors
FX005001006003	BI	Occupational Clinic	M/BI7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	10 500	10 900	11 400	All Wards	MATHEBULA STM	All Councillors
FX005001006003	BI	Occupational Clinic	M/BI7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	12 400	12 900	13 400	All Wards	MATHEBULA STM	All Councillors
FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	30 600	31 800	33 100	All Wards	MATHEBULA STM	All Councillors
FX005001007	BK	Information Technology	M/BK7BA1.140	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	379 987						
FX005001007	BK	Information Technology	M/BK7BA1.139	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	717 600	747 700	779 100	All Wards	KEYWOOD L	All Councillors
FX005001007	BK	Information Technology	M/BK7BA1.139	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	3 346 600	3 487 200	3 633 700	All Wards	KEYWOOD L	All Councillors
FX005001007	BK	Information Technology	M/BK7BA1.140	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	76 288	2 784 700	2 901 700	3 023 600	All Wards	KEYWOOD L	All Councillors
FX005001007	BK	Information Technology	M/BK7BA1.139	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	205 000	213 200	221 700	All Wards	KEYWOOD L	All Councillors
FX005001007	BK	Information Technology	M/BK7BA1.140	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	205 000	213 200	221 700	All Wards	KEYWOOD L	All Councillors
FX009001002	BV	Air Transport	M/BV7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	1 560 000	1 622 400	1 690 500	All Wards	KEYWOOD L	All Councillors
FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.059	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	77 300	80 500	83 900	All Wards	MATHEBULA STM	All Councillors
FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	39 300	41 000	42 700	All Wards	MATHEBULA STM	All Councillors
FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	2 900	3 000	3 100	All Wards	MATHEBULA STM	All Councillors
FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.058	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 500	2 600	2 700	All Wards	MATHEBULA STM	All Councillors
FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.059	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 600	3 800	4 000	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX012001004001	CM	Roads - Railway Sidings	M/CM7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 201 200	1 251 700	1 304 300	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	148 200	154 400	160 900	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	59 300	61 800	64 400	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 186 600	1 236 400	1 288 300	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	494 000	514 700	536 300	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	309 300	322 300	335 800	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 021 400	3 148 300	3 280 500	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	632 964	1 570 500	1 636 500	1 705 200	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	15 110	237 600	247 600	258 000	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	35 019	117 100	122 000	127 100	All Wards	MBHAMALI B	All Councillors
FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	669 800	697 900	727 200	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 200	6 500	6 800	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	600	600	600	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 587 400	1 654 100	1 723 600	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	600 800	626 000	652 300	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	379 400	395 300	411 900	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	11 233 109	18 152 300	18 914 700	19 709 100	All Wards	MBHAMALI B	All Councillors
FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	66 700	69 500	72 400	All Wards	MBHAMALI B	All Councillors
FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	3 700	3 900	4 100	All Wards	MATHEBULA STM	All Councillors
FX013001001	CS	Beaches and Jetties	M/CS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	2 000	2 100	2 200	All Wards	MATHEBULA STM	All Councillors
FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	28 900	30 100	31 400	All Wards	MATHEBULA STM	All Councillors
FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	10 200	10 600	11 000	All Wards	MATHEBULA STM	All Councillors
FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 491 975	4 351 700	4 525 800	4 715 900	All Wards	MATHEBULA STM	All Councillors
FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	307 582	1 288 800	1 340 400	1 394 000	All Wards	MATHEBULA STM	All Councillors
FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	663 800	690 400	718 000	All Wards	MATHEBULA STM	All Councillors
FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	1 400	1 500	1 600	All Wards	MATHEBULA STM	All Councillors
FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	31 000	32 300	33 700	All Wards	MATHEBULA STM	All Councillors
FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	34 700	36 200	37 700	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	15 000	15 600	16 300	All Wards	MATHEBULA STM	All Councillors
FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	34 800	36 300	37 800	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	37 400	38 900	40 500	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	392 900	408 600	425 800	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	103 500	107 600	112 100	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	41 831	203 000	211 100	219 500	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	201 900	210 400	219 200	All Wards	MATHEBULA STM	All Councillors
FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	131 600	137 100	142 900	All Wards	MATHEBULA STM	All Councillors
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	M/DB7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	30 100	31 400	32 700	All Wards	MATHEBULA STM	All Councillors
FX014001003	DC	Solid Waste Removal	M/DC4BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 100	6 400	6 700	All Wards	MATHEBULA STM	All Councillors
FX014001003	DC	Solid Waste Removal	M/DC4BA1.071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	10 300	10 700	11 100	All Wards	MATHEBULA STM	All Councillors
FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 000	3 100	3 200	All Wards	MATHEBULA STM	All Councillors
FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	5 800	6 000	6 300	All Wards	MATHEBULA STM	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	738 385	1 792 600	1 867 900	1 946 400	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	169 000	665 600	693 600	722 700	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	692 391	805 400	839 200	874 400	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 645 104	2 396 600	2 497 300	2 602 200	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	8 800	9 200	9 600	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 057 700	2 144 100	2 234 200	All Wards	MBHAMALI B	All Councillors
FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	2 800	2 900	3 000	All Wards	MBHAMALI B	All Councillors
FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	4 200	4 400	4 600	All Wards	MBHAMALI B	All Councillors
FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	204 600	790 500	823 700	858 300	All Wards	MBHAMALI B	All Councillors
FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	276 890	452 200	471 200	491 000	All Wards	MBHAMALI B	All Councillors
FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	686 900	715 700	745 800	All Wards	MBHAMALI B	All Councillors
FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	66 751	4 997 300	5 207 200	5 425 900	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 593 300	2 702 200	2 815 700	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 593 300	2 702 200	2 815 700	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.115	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	1 057 500	1 101 900	1 148 200	All Wards	MBHAMALI B	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 593 300	2 702 200	2 815 700	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	2 593 300	2 702 200	2 815 700	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 980	322 200	335 700	349 800	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	116 700	121 600	126 700	All Wards	MBHAMALI B	All Councillors
FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	7 100	901 200	939 100	978 500	All Wards	MBHAMALI B	All Councillors
FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	319 400	332 800	346 800	All Wards	MBHAMALI B	All Councillors
FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	443 587	792 600	825 900	860 600	All Wards	MBHAMALI B	All Councillors
FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	906 853	2 407 200	2 508 300	2 613 600	All Wards	MBHAMALI B	All Councillors
FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	1 908 500	1 988 700	2 072 200	All Wards	MBHAMALI B	All Councillors
FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	207 800	216 500	225 600	All Wards	MBHAMALI B	All Councillors
FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	1 720 500	1 792 800	1 868 100	All Wards	MBHAMALI B	All Councillors
FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	24 800	25 800	26 900	All Wards	MBHAMALI B	All Councillors
FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.151	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	333 800	347 800	362 400	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	339 200	353 400	368 200	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	27 500	225 400	234 900	244 800	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	46 500	48 500	50 500	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	392 000	408 500	425 700	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	112 626	534 000	556 400	579 800	All Wards	MBHAMALI B	All Councillors
FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	215 000	224 000	233 400	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	508 800	530 200	552 500	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	6 800	7 100	7 400	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 500 138	2 417 300	2 518 800	2 624 600	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 582 807	2 973 500	3 098 400	3 228 500	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-19 875	517 900	539 700	562 400	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	25 339	2 250 600	2 345 100	2 443 600	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	190 468	1 832 800	1 909 800	1 990 000	All Wards	MBHAMALI B	All Councillors
FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	3 335 100	3 475 200	3 621 200	All Wards	MBHAMALI B	All Councillors
FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	330 600	532 200	554 600	577 900	All Wards	MBHAMALI B	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	YTD Actual as at 30/09/2021	TABLED BUDGET 2021/2022	TABLED BUDGET 2022/2023	TABLED BUDGET 2023/2024	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	398 200	414 900	432 300	All Wards	MBHAMALI B	All Councillors
FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 132 026	5 378 100	5 604 000	5 839 400	All Wards	MBHAMALI B	All Councillors
FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	1 388 400	1 446 700	1 507 500	All Wards	MBHAMALI B	All Councillors

MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP COMMITMENT ITEM DESCRIPTIONS	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2021/22	PROPOSED ADJUSTED 2021/22
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	OUTDOOR FACILITIES	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	11 659 100	-
Community Services - Recreation and Environmental Services	FX013002003003	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	OUTDOOR FACILITIES	N/CYAMA1.001	BORROWING	-	5 409 100



OUTSTANDING DEBT - COUNCILLORS - SEPTEMBER 2021								
Employ no.	ACCOUNT NO.	30 DAYS	60 DAYS	90 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CC ACTION

OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2021									
	30 DAYS	60 DAYS	90 DAYS	120 DAYS	120 DAYS PLUS	TOTAL	ARRANGEMENT	ACCOUNT TYPE	CREDIT CONTROL ACTION INSTITUTED

ORDERS IN EXCESS OF R 100 000					
JULY 2021					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4510006848	2021/07/28	SUPER SUCKER TO CLEAN PUMP STATIONS AROU	Thathi Siphon Pty Ltd	127 500,00
2	4530001074	2021/07/30	METER PRE-PAY 3PHASE 100AMP Std type(TEN	Landis And Gyr Pty Ltd	131 000,00
3	8/2/1/UMH698-20/21	2021/07/15	Animal pound services for the city of umhlathuze for the period of three (3) years	Durban Snax CC	56 000,00
4	8/2/1/UMH712-20/21	2021/07/08	Supply and delivery of hpe server infrastructure - 12 month maintenance renewal to the city of umhlathuze as per the sita transversal agreement: rfb 2005/2015	Aptronics (Pty) Ltd	2 067 577,48
5	8/2/1/UMH792-20/21	2021/07/24	The renewal of licenses for the sap enterprise resource planning solution (erp) and the procurement of additional licences as and when required for the umhlathuze municipality for a 3 year period (36 months)	New Dawn Technologies	18 715 711,74
					21 097 789,22
ORDERS IN EXCESS OF R 100 000					
AUGUST 2021					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE
1	4593001910	2021/08/03	ICT Service level agreement	Pine Valley Institute Pty Ltd	140 000,00
2	4510006949	2021/08/05	Gabion Rock	Justngwane Trading	120 000,00
3	4530001082	2021/08/06	Kiosk electrical meter 9 way 3cr12 steel	Smart Switch Distributors Cc	159 272,00
4	4510006982	2021/08/10	MV Cable Faults Empangeni and Ngwelezane	Major Tech Engineering pty ltd	160 000,00
5	4510006997	2021/08/10	REPAIR FRAME, SUMP COVERS AND GENERATOR	Abasegudu Pty Ltd	135 245,90
6	4530001084	2021/08/10	Kiosk electrical meter 4 Way 3cr12 steel	Smart Switch Distributors Cc	129 092,00
7	4510007039	2021/08/13	Decontamination of Buildings Covid 19	Snakhomza Construction Pty Ltd	126 642,50
8	4530001086	2021/08/13	Meter water 20mm with restrictor in abov	KFC Pipes and Fittings Pty Ltd	107 000,00
9	4530001087	2021/08/13	Fitting Streetlight 108w LED to Council'	Shoreline Industrial Services Pty L	164 500,00
10	4510007059	2021/08/16	Rehabilitation of Two Soccer Fields	Conmar Group Pty Ltd	165 900,00
11	4510007072	2021/08/17	RFQ CONSTRUCTION OF BUS SHELTER WARD 11	Sokhulu Mthobi Trading pty ltd	119 500,02
12	4530001088	2021/08/17	Box meter pole mount 6 way 3 CR 12 DMS 6	Smart Switch Distributors Cc	125 265,60

AUGUST 2021					
13	4530001090	2021/08/17	CUBICLE F/GLASS 3 PHASE 2 DOOR 6 WAY Per	Moksa Electrical Pty Ltd	103 989,60
14	4510007094	2021/08/18	Supply, and offloading of PM8000 meter	Smart Switch Distributors Cc	116 408,40
15	4530001091	2021/08/18	POLE WOOD TRANSMISSION 13M 180 - 200mm T	Moksa Electrical Pty Ltd	101 950,00
16	4510007132	2021/08/20	Guardhouse Construction at Taurus Sub.	Ilungelo Lamatiwane Business Enterp	142 587,50
17	4510007137	2021/08/20	Guardhouse Construction at Leo Sub.	Zibuse Civils pty ltd	156 197,80
18	4530001097	2021/08/20	Bag refuse Clear(UMGENI) 40micron 760x91	Snobho pty ltd	150 000,00
19	4593001954	2021/08/23	Media Tour Professional Fees	Under African Skies cc	118 174,00
20	4510007177	2021/08/24	Water meter installation and replacement	Strm Corporation Pty Ltd	122 500,00
21	4510007179	2021/08/24	Repair and install 10KL Plastic tanks	Zibusile Projects pty ltd	100 000,00
22	4593001958	2021/08/24	Software Licenses	Sysman Public Safety Systems Pty) L	129 082,06
23	4593001970	2021/08/25	Server HDD (Specify)	C En M Raadgewende Ingenieurs Pty L	106 300,00
24	4530001106	2021/08/30	CUBICLE F/GLASS 3 PHASE 2 DOOR 6 WAY Per	Moksa Electrical Pty Ltd	161 070,75
25	4510007260	2021/08/31	Supply of oil breakdown voltage tester	Moksa Electrical Pty Ltd	128 312,25
26	4510007264	2021/08/31	Blockwall construction at Hercules	Justngwane Trading	145 469,50
27	8/2/1/UMH673-20/21	2021/08/26	Provision of storage facility and the management of documents and records / media for umhlathuze municipality for a period of three (3) years	METRO FILE	1 112 777,57
28	8/2/1/UMH811-20/21	2021/08/26	Mkhwanazi North: Reservoir B, Reservoir C And Pumpstation U	KZN Sales and Service CC T/A Umhlathuze General Sales and Services	17 820 018,53
29	8/2/1/UMH813-20/21	2021/08/05	Organisational Structure Review	Starniche Consulting	2 780 010,00
					25 147 265,98
ORDERS IN EXCESS OF R 100 000					
SEPTEMBER 2021					
No	Contract Number	DATE	DESCRIPTION	CONTRACTOR	TOTAL CONTRACT PRICE

SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES												
DEPT	DATE	DEVIATION AMOUNT	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	REASONS		APPROVED BY MM				
Jul-21												
EES	26/07/2021	43 270,16	36(1)(a)(ii)	Thomas Khoza	Midbay Motors (PTY) LTD	V1296 was reported for service and to repair engine overheated, due to electronics and diagnostic tools to re-programme after service it was then send to Midbay motors which is service provider for VW Tiguan to carry out repairs and reprogramme ECU system		Yes				
EES	26/07/2021	62 463,00	36(1)(a)(ii)	Thomas Khoza	Bell Equipment Sales SA Limited	Due to backlog of grader machines broken down e.g V0800 and V0791, there is a big need to repair V 1643 to do levelling of road and gravelling as needed by community, no etenal expertise to repair yellow plant.		Yes				
EES	27/07/2021	3 497,50	36(1)(a)(ii)	Thomas Khoza	Bidvest McCarthy	Bidvest McCarthy Toyota Hino is accredited supplier for V1427, Toyota Hino can be able to supply and fit original parts (OEM) with the life span warranty		Yes				
Electricity & Energy Services	21/07/2021	4 340 368,03	36(1)(a)(i)	Lucky Mchunu	Alleng South Africa (Pty) Ltd	The Neptune/Scorpio 132KV OHL tripped on HV OC/EF at Neptune substation an also scorpio substation and alsotower no 1/60 between 132KV OHL Neptune/Scorpio collapsed as results we lost power the whole Richards Bay including the BIDZ, RBCT, Foskor, Transnet and as well as companies in Alton and surroundings.		Yes				
FS	27/07/2021	598 885,73	36(1)(a)(v)	Herbert Nhleko	Tamar Investments PTY Ltd	Ensuring that invoices for the services rendered are paid. Due to reliance on the meter reading services for accurate billing of accounts, it was important that the municipality continued to operate the sytem		Yes				
CS	27/07/2021	237 200,00	36(1)(a)(v)	Vikash Singh	National School of Government	Ball bid committee members must be trained to ensure compliance with all relavent MFMA legislative prescripts/SCM legislation		Yes				
		5 285 684,42										

WRITING OFF OF INDIGENT DEBTS FOR THE FIRST QUARTER ENDE		
DEBTOR NO	INITIALS	SURNAME
1007513		ESTATE LATE E MKHIZE
995691		ESTATE LATE NDLELA KL
1016821	VT	NGOBESE
1412737	NV	SIBISI
1440727	ME	MDLETSHE
337981	TS&	TSHABALALA
912007	ANM	GRAHAM
987884		ESTATE LATE SIBIYA BT
2263809	DK	MPANZA
587942	MM	MTAMBO
1413226	AMV	KUNENE
139436	S	PATCHAPPEN
1992478	TT	MKHIZE
986129		ESTATE LATE BB XOLO
1747780	SG	MPANZA
935607		ESTATE LATE MAJOZI VJ
435594	MD	ABRAHAMS
988824		ESTATE LATE MKHIZE N
2403630	SC	CELE
1082278	LB	MTSHALI
1080312	VV&	HLATSHWAYO
1738344	TG	NTAKA
1007841		ESTATE LATE NGCAKU VB
983135		ESTATE LATE MCHUNU MM
992919	TG	MANQELE
991834		ESTATE LATE BP NDULI
988334	C	MBATHA
1012633	N	MTETWA
991577	MG	MKWANAZI
1614821	EN	DIKO
997748	C	XULU
990005	ME	NTULI
997508	A	MNGOMEZULU
1008884	JM	MCHUNU
1702161		ESTATE LATE CM KALIGAN
990189	BE	NDWANDWE
995324		ESTATE LATE MASHIANE CT
1011012	E	KHUMALO
1810713	AM	SITHOLE
985414		ESTATE LATE MTHETHWA ND
2256390	NE	MKHWANAZI
1018378	FD	MLONDO
1557073	G	KHOZA
120097	D&S	GOVENDER
886491	MM	DLOMO
2339857	RL	NXUMALO

1943939	TC	NTOMBELA
1006848	LM	ESTATE LATE MBATHA
2267426	PT	MBUYAZI
1015793	NI	MTHETHWA
983128	M	MNCWANGO
888058	SB	MSOMI
1521969	MD	ZULU
1008901	SB	DUBAZANA
435700	RM&	HUGHES
988969		ESTATE LATE MTHEMBU LN
988398		ESTATE LATE SIBIYA S
1454663		SIBIYA PB & NXUMALO GB
1608017	TG	ZULU
1324400	NT	NTULI
1004978		ESTATE LATE SARAGE A
1137030	SC	SIMELANE
887255	NR	DUBE
435570	CM	ADAMS
991457		ESTATE LATE MBATHA MB
886565	TC	NTSHANGASE
357579	SM	MBUYAZI
2456864	TK&	Mkhize
989881	SA	MAVIMBELA
1005072	ST	MTHEMBU
1009581	R	MTHEMBU
991217		ESTATE LATE KHUMALO S
1010604	RN	MBUYAZI
988415	TB	NKWANYANA
991792	BA	ZULU
1004985	TE	SITHOLE
2468147	JT	MHLONGO
1005516	SZ	SOGONI
1232043	SE	DUNN
1006333	NA	NYASULA
889848	NH	MPANZA
1010033	S	ESTATE LATE MASINGA JS
1509591	WS	MADONSELA
1009687	B	GUMEDE
116982	K&S	MOOPEN
121573	C&M	CHETTY
1002265		ESTATE LATE TB GUMEDE
1043695	TC	KHUMALO
1608970		MLAMBO SM, SN & LI
1011291	TA	MTHETHWA
1001462	BV	SHABALALA
136178	EY&	MANILALL
985478	MT	BUTHELEZI
985492	DM	MLITHWA
887784	DW	THWALA
1585232	C	SINGH

2257812	S	MANQELE
1460723		MAPHUMULO OC & MTHIYANE SM
1015232		ESTATE LATE MANZINI A
1012601		ESTATE LATE MKIZE RT
1156427	M&J	GOVENDER
998452		ESTATE LATE MTSHALI BF
570593		ESTATE LATE MDLALOSE CS
995042	TM	NGOBESE
305059	NA	MNOMIYA
1009052	SC	SIKHAKHANE
119038	N	MOODLEY
983664	B&D	MTHETHWA
1009398	PG	MCHUNU
591603	R	ANKIAH
133674	J&E	NARAINSAMY
1011816	A	QWABE
131028		ESTATE LATE GOUNDER B
1000444		ESTATE LATE NDLOVU L
2256304	BM	MBUYISA
1011527	NAM	DLUNGWANA
1495451	S&A	MOONSAMY
1065508		ESTATE LATE MBATHA TN
307850		ESTATE LATE NTOMBELA H&BZ
1446493	TD	LANGA
1001504	GB	MHLONGO
1015634	MT	MKHABELA
1940832	EZ	MFEKA
992651	AM	NXUMALO
2430489	S	MLONDO
1215224	PNH	GCWENSA
2418259	TZ	BIYELA
989793	FA&	NGUBANE
448307	PG	CHETTY
1608955	ZI	MTHIYANE
991383		ESTATE LATE MHLONGO L
1016451	NT	DLAMINI
1607091	CT	MLAMBO
379068	TM	NTULI
993285		ESTATE LATE GEZA DV
991866		ESTATE SIBIYA G
587854	IS	GUMEDE
1911937	SL	MTHIYANE
887304		ESTATE LATE ZITHA NJ
130994	R&H	NAIDOO
1929532	MT	LANGA
1018071	ML	KHUMALO
1610577	C&J	GOVENDER
115499	R	NAIDOO
1006125	MP	MCHUNU
984717	FM	MCHUNU



1937526	TS	MSOMI
983054		ESTATE LATE NDLOVU NM
1002963	MT	QWABE
889887	CT	HADEBE
1457505	KF	MKHWANAZI
118757	G	GOVENDER
134452	M	SINGH
1019029		ESTATE LATE MADONDO MM
1545247	JZ	MHLONGO
887752	NP	NCANANA
1123911	TM	GCABASHE
995701	ZA	MSEZANA
1016331	T	XIMBA
2386631		SITHOLE MNC, PS & MS
1743552	HZ	LUTHULI
1890349	N	MDLULI
887978	NC	MNGUNI
1593314	SM	MATHABA
1938520		KHUMALO MP & ZUNGU WN
1009327		ESTATE LATE MKIZE GN
1579133	ZM	NTULI
2078429	NP	XIMBA
1003332		ESTATE LATE CN NGXONGO
1014574	V	ESTATE LATE KHUMALO V
1263789	AN	GUMEDE
1017423	MW	MAHLOBO
1012055	MB	MLONDO
987676	RM	GUMBI
1607430	JS	MATHENJWA
999833	SD	BHUTHELEZI
1000902	NF	HLONGWA
2225306		NGWANE NQ,SN & SC
2234438	JC&	MAKHOBABA
1424115	KM	GOVENDER
988694	EM	XULU
1003195	B	MDLETSHE
2254755	NLP	NTOMBELA
989225		ESTATE LATE BIYELA GO
1424605	S	ZONDO
989698	MJ	MHLONGO
1562130	A	NKWANYANA
1770997	BA&	JAMES
1622100		EASTATE LATE NDLOVU D Z
135015	V&R	ARUMUGAM
997385	D	MOSEU M&D & MCHUNU NFM
1592712	SA	BIYELA
984763	V	DUMAKUDE
990284	IJ	MKHWANAZI
987002	EB	NYAWO
1002755	AR	MTHEMBU

990446		ESTATE LATE MKHWANAZI M
1001769		ESTATE LATE MNTAMBO ZA
989472		ESTATE LATE MPANZA F
990245	AZ	SHOBEDE
2342970	SS	MASUKU
889703	AT	SIMELANE
986898	SN	MTSHALI
990598		ESTATE LATE GUMBI DJ
990735	N	ZWANE
985527	F	MOLEFE
989987	MA	BLOSE
888795	Z	NOVELA
987651	BR&	ZUNGU
993091		ESTATE LATE BIYELA PM
1002191	SS&	ZIBANI
122672	PS&	JACOB
1583933	TC	MBUYAZI
1179382		ESTATE LATE BUTHELEZI PM
1449409	VN	MTHEMBU
968722	PN	DUMA
1589759	K	BUTHELEZI
1002201		ESTATE LATE HLOPHE SF
2256689	NJ	SITHOLE
2249498		MBONAMBI HN,HM,SA,BB & ZZM
968987		ESTATE LATE DLAMINI NM
990541		ESTATE LATE NTULI AC
994793		ESTATE LATE NDLOVU GJ
2263206	PB	KHOZA
1194694	J&G	PILLAY
2272987	NN	MPANZA
886879	DG	MSANE
1548738	SJ	SITHOLE
2009129	SN	MDLETSHE
2413797	DT	DLAMINI
2007682	RS&	NTETHA
2268170	NA	NGXONGO
1608232	MG	BUTHELEZI
2263301	TS	ZIKHALI
985929	K	THWALA
1000613	J	MTHETHWA
2258397	MT	MKHWANAZI
2077841	KM	CELE
992154	SJ	BIYELA
2256150	E	MKHWANAZI
2258196	TP	LUTHULI
2259464	NT	GUMEDE
1580347	ZJ	SIKAKANE
2263044	SZ	SHANDU
887311	JT	MHLONGO
2255607	HB	KHUMALO

993398	KT	MHLONGO ESTATE LATE
2383447	D	KHUMALO
2336704	FR	MTSHALI
2266006	SD	KHUMALO
2258767	VS	MTHETHWA
1017254	RN	NTULI
889171	S	MTHIMKHULU
2161123	TC	NSELE
2275057	MA	MTHETHWA
2255815	S	MBATHA
2264841	SV	MKHWANAZI
1003244	SB	SIKALA
1931002	RZ	DUMAKUDE
888562	GT	NXUMALO
993528	J	NXUMALO
1937967	O	MORELA
1942597	AN	MTIMKULU
2262548	NR	XABA
2161050	MM	MADLOPHA
888442	TD	JIYANE
2255565	BLD	MTHETHWA
1910764	ST	ZULU
1950421	VS&	MDLETSHE
1907578	TR	MAGWAZA
1449871	E	MTIYANE
1002071	MK	ZULU
1607937	TC	MANANDI
887262	NI	DLAMINI
2256174	KN	ZULU
1051632		MAZIBUKO SM & NTULI NT
989708	BD	MKWANAZI
2263037	TD	ZIKHALI
1958318	LP	MNGADI
1553431	K	NDLOVU
1949602	EB	MBATHA
1613049	TG	ZULU
1936378	MJ	SHANDU
1936988	TG	MBATHA
889485	GW	NCUBE
1942847	LS	NGIDI
1609099	C	MHLONGO
2249667	KG	DUMISA
1996842	S	SIKHOSANA
1794229	DM	DLAMINI
1212706	T	SIBIYA
2076894	W	MBATA
2256632	BA&	SIBIYA
1373622		ESTATE LATE MDLALOSE C
1897560	NGT	MTHEMBU
2322420	PK	DUBE

2258573	TN	NGWENYA
889069	GA	SIMELANE
2256939	SR	MKHWANAZI
2262869	M	TEMBE
889164	SM	MAFAMBANA
1991259	SM	MIYA
1910901	NP	ZULU
1871917	TP	NDLOVU
586297	NV	MTHIYANE
1938992	MT	MPOTSHANE
1942371	NC	SIBIYA
1608088	JD	MDLETSHE
1992397	B	NSIBANDE
1614437	NH	MAKHATHINI
1098775	TR	MTHETHWA
2255597	NE	NXUMALO
1909381	M	DLAMINI
1578436		ESTATE LATE NGCOBO CH
2354319	VT	GUMBI
587318	C	BIYELA
1462128	SN	MLUNGWANA
1341324	M&M	MZILA
2413275	MM	MATHABA
1890613	KS	MAKHOBABA
1057063	N	MNGUNI
1043617		ESTATE LATE DLUDLA S
1562316	BR	ESTATE LATE MASUKU
1102206	VH	KHANVILE
2326872	KH	GUMEDE
1621755	SM	MYENI
1893501	NT	GUMEDE
594185	V	BIYELA
2516351	NP	GUMBI
1607359	AN	MCHUNU
587999	ND	ZULU
1555887	MG	MTHETHWA
1101837	AB	ZULU
586755	M	MKIZE
2066416	MM	SHANDU
1609081	TM	MBATHA
1106352	N	NGCOBO
1557429	N	MHLONGO
890314	BE	TIMBANE
1583235		ESTATE LATE MAHAYE NB
1613289	SM	NTULI
1227893	F	LINDA
1941716	PD	SHANDU
889774	BS	MTHETHWA
184630	NJ	Zulu
186179		ESTATE LATE MTHETHWA MJ

186740	TH	MDLALOSE
189701		ESTATE LATE MSOMI ME
189853	SJ	MNYANDU
189966	SS	NTULI
190111		ESTATE LATE SHANDU GT
190217	NC	XABA
190249	BG	HLONGWANE
190418		ESTATE LATE MOFOKENG BW
190538		ESTATE LATE DLAMINI H
190721	B	BUTHELEZI
190792		ESTATE LATE NXUMALO MW
191267	T	NTOMBELA
191299	MN&	MSIBI
191355	MM	NYAWO
192006	TM&	MKHWANAZI
192133	N	ZULU
192503	M	XULU
192736	NB	ZULU
192817		ESTATE LATE SHOZI S
192824	A	BIYELA
193465		ESTATE LATE MDABE N
193546		ESTATE LATE XULU TA
193578	MP	NKWANYANA
194042		ESTATE LATE KHUMALO V
194652		ESTATE LATE NTSHANGASE MP
195470		ESTATE LATE NHLENYAMA M
196650	TD	PHAHLA
197325	MS	MDUNGE
197332		ESTATE LATE MDUNGE MN
197340	ZP	NGEMA
198209		ESTATE LATE ZL NGWENYA
198953	J	NGUBANE
198978	MA	ZULU
199121	B	SIKHAKHANE
199499	PN	MAXASE
199562	SE	DLANGAMANDLA
199570		ESTATE LATE MTHEHWA VA
200056	TT	SIMELANE
200169	TA	MDUNJANA
200948		ESTATE LATE MNYAKA MP
200987		ESTATE LATE SHEZI Z
201324	MP	MATHABA
201807	H	ZULU
201966	M	GCABASHE
202293	MT&	MARANQA
202529		ESTATE LATE KHUMALO M
202575		ESTATE LATE THUSI B
202825	SD	ZUNGU
203025	E	NZUZA
203498	MR	FIGLAN

203924		ESTATE LATE NCUBE EM
203956	NP	DLAMINI
204131	JG	DUBE
204163		ESTATE LATE NXUMALO ZP&CB
204205	HP	NDLOVU
204212		ESTATE LATE MBATHA M
204318	SM	GUMEDE
204565		ESTATE LATE BJ & WS BUTHELEZI
204572	G	BUTHELEZI
204653		ESTATE LATE MDLULI WS
204822	BM	DLAMINI
204861	BJ&	SIBIYA
205174	MG	NGEMA
205255	JM	MTHETHWA
209531	G	KHUMALO
209757	M	MTHALANE
209838	MJ	NXUMALO
209933	G	BIYELA
210174	AL	MABASO
210181		ESTATE LATE TSHEZI TE
210223	J&N	LANGA
211354	VB	KHANYILE
211570		ESTATE LATE NDLAMLENZE J
211636	JH	MABASO
211643	TNW	MNCWANGO
211675	A&E	BUTHELEZI
211724	TJ	NGUBANE
212196		ESTATE LATE KHOZA N
212365	SN	MTHETHWA
212446	MN&	MBONAMBI
212848	SB	SIBIYA
212855	MN	NDWANDWE
212911	B	MFEKA
212943	N	MHLONGO
213070	GD	KUNENE
213094	V	DIKO
213104	A	NGCOBO
213295	E	MHLONGO
213464	D	SIBIYA
213471		ESTATE LATE NGUBANE GR
213489	TB	RADEBE
213746	M	MALINGA
213841	Z	PHIRI (DBS)
214203	BR	MKHWANAZI
215077		ESTATE LATE DLUDLA MR
215084	FE	NXUMALO
215158	AD	MTHETHWA
215172	TJ&	ZULU
215334	DJ	KUNENE
215486	LS	NZUZA

215528		ESTATE LATE MD MNYANDU
215542	TL	MSWELI
215567		ESTATE LATE NGUBANE J
215581		ESTATE LATE ST MAHLANGU
215616	PM	NDEBELE
215648		ESTATE LATE MANQELE DK
215743	NJ	MLABA
215775	E	Komo
215831	BS	MGOBHOZI
215856	MA	MKHWANAZI
215895	EB	SITHEBE
216056	E	MDLETSHE
216063	HD	SITHOLE
216225	KG	MANQELE
216384	J	SIKHAKHANE
216747	ME	KHUMALO
216786	MR	DLAMINI
216994	NA	MASANGO
217028	ME	NXUMALO
217268	J	NYAWO
217275	MM	MBELE
217331	ZP	GUMEDE
217557	J	NGOBESE
217596	SE	HADEBE
217927	MS	GUMBI
218504		LATE ESTATE MCUNU M
218776	JH	HLABISA
218952		ESTATE LATE CHIYA B
219032		ESTATE LATE MANGAZI BT
219177	AB	NTULI
219402	SA	GUMEDE
219917	FS	MBONAMBI
219956		ESTATE LATE SIBIYA V B
220180	HL	MYENI
220302	Z	CHILI
220574	BF	SIBIYA
220817	JV	HLATSHWAYO
220951		ESTATE LATE MNGADI GS&ES
221338	MJ&	ZULU
221602	BP	ZULU
221987	T	MANQELE
222910	IC	CHIRWA
223046	HP	DLAMINI
223166		ESTATE LATE NTULI XE
223663	JEM	MSOMI
223688	HN	DUBE
223896	SK	MASONDO
223938	BB	LUTHULI
224219	DB	SIBIYA
225325		ESTATE LATE THUNGO ME

225815		ESTATE LATE NKOSI SP
225928	BZ	ZONDI
226174	MJ	VILAKAZI
226216		EST LATE NE SIKHAKHANE
226382		ESTATE LATE NDEBELE MS
226583	LS	SITHOLE
228037	CT	NGUBANE
228284		ESTATE LATE MTHIYANE TE
228781		ESTATE LATE MDLETSHE FF
229062	MT	NGCOBO
229351	CG	DLAMINI
229841	MJ	<b>MHLONGO</b>
229859	BM	CELE
230251	M	MAGUBANE
230646	HN	BIYELA
230879	MW	NDLELA
231390	JM	SINDANE
231569	ST	BHENGU
231640	ME	GUMEDE
232192	MB	GUMEDE
232347		ESTATE LATE KHULU L
232509	H	MUZI
233407	AK	DLAMINI
233534	MV	MDLETSHE
234658	BW	DLAMINI
234739	PT	CINDI
234841	MJ	KHANYILE
235203	DS&	HLOPHE
235355	S	NCANANA
236366	MA	MKHONZA
236503	RB	DLAMINI
237666	SFM	BIYELA
237970	ND	MTHEMBU
238878		ESTATE LATE NDLOVU TC
238910	CS	Ntshangase
239705	NT	MTHETHWA
240443	RR	MYENI
240637	MZ	SITHOLE
241567	MA	MTHEMBU
241581	RN	ZULU
242539	HZ	NGCOBO
243211		ESTATE LATE MTSHALI ME
243885	PN	NGONYAMA
244007	GK	MPANZA
244871	NSM	LUTHULI
244945	NJ	DUBE
246389	AM	MASUKU
247382		ESTATE LATE MDLULI LT
247463	MP	NKOSI
247897	T	SIBIYA



247985	VA&	NGEMA
248026	DD	MSANE (DBS)
248097		ESTATE LATE BIYELA GM
248107	HM	NZIMANDE
250064	PT	KHUMALO
250106	J	MTHETHWA
250138	MC	MNGOMEZULU
250184		ESTATE LATE MNQAYI VR
250339	GS	NGCOBO
250770	MT	TSHABALALA
251011	MS&	MNCUBE
251798	MC	GCWENSA
252015		ESTATE LATE MASINGA CV
252086		ESTATE LATE CELE GM
252456	M	MAKHAYE
252505	F	NGUBANE
252512	JE	SIBIYA
252576	OJ	XULU
253259	J	MATHABA
253393	P	NXUMALO
254439		ESTATE LATE MHLANZI S
255376		ESTATE LATE NGWENYA E
258264	DDT	DLAMINI
258465		ESTATE LATE NDLOVU NE
258659		ESTATE LATE MTHIYANE JD
258909	MZ	KANYILE
259081	RJ	CELE
259116	BH	HADEBE
259194		ESTATE LATE NZUZA PP
259211		ESTATE LATE BUTHELEZI MP
259356		ESTATE LATE VILAKAZI DA
259564	MT	NGCOBO
259613		ESTATE LATE DLADLA ME
259807	AM	ZULU
259902		ESTATE LATE ZULU NG
260129		ESTATE LATE MPANZA TM
260231	SG	ZULU
260320	MR	MNGOMEZULU
261147	NVZ	DLAMINI
261179	T	CEBEKHULU
261531	AC	NGCAMU
261757	SA	NDWANDWE
261884	CZ&	CALANE
262214	FC	NGEMA
262239		ESTATE LATE COME AT
262334	BS	MKHIZE
262704	MJ	ZULU
262817	MS	ZULU
263063	LE	NTOMBELA
267205	NN	KHUMALO

267220	TA	GISHI
267332	MB	DUBE
267950	MJ	NDLOVU
268463		ESTATE LATE MSANE RL
268512	S&N	NTOMBELA
268625	PG	ZULU
269763	F	GWALA
270487	PA	MAKHOBHA
270600	JM	MBOKAZI
270624	A	KUMALO
270906	MW	GOGHE
271177	EN	MBATA
271272	L	KHOZA
271280		ESTATE LATE PHAKATHI VT
271515	SH	MAFULEKA
271554		ESTATE LATE MATABA JM
271811	MCS	FLARRE
272484	SP&	NGCOBO
273093	ES	ZULU
273199	L	LUTHULI
273248	DA	SIBIYA
273865	AF&	KHANYILE
274001	M	ZULU
274146	M	ZUALO
274347	MG	MAHLOBO
274509	MD	SIKHAKHANE
274594		ESTATE LATE MGENCE SM
274604	JZ	NGIDI
274869		ESTATE LATE SISOKA ME
274989	J	SITHOLE
275118	MA	DLAMINI
275132		ESTATE LATE BUTHELEZI VB
275164	SL	ZULU
275206	A	MAZIBUKO
275213	MJ	NDWANDWE
275277	GS	MLAMBO
275365		ESTATE LATE NGUBANDE F
275407		ESTATE LATE MKIZE Z
275809	MA	SITHOLE
276619	ZM	KHAMBULE
276672	MP	MKHWANAZI
276986	L	SIKAKANE
277411	NMG	DLAMINI
278214	GA&	Tembe
278327	NA	MTHEMBU
278912	S	XULU
279225	MV	NGXONGO
279232		ESTATE LATE DLADLA BR
279345	FS	MABASO
279465	TM	PHOKO

279507	ZV	MKHWANAZI
279553		ESTATE LATE NTONGANA MT
279634	E	Myeni
279786	HC	SIKHAKHANE
279850	M	ZUNGU
280301		ESTATE LATE BUTELEZI J
280559	SA	ZULU
280887	PJ	NYAWO
281062	DB	MTSHALI
281721	SB	MAVUNDLA
282098	MM	MAFULEKA
282436		ESTATE LATE VILAKAZI M
283341	BN	GUMEDE
283373	J	LANGA
283479	BN	MBELE
284063	DS&	BIYELA
284401	FA	ZULU
284970	DR	NTULI
285035	SM	MLONDO
285050	G	XULU
285081	EP	MTHEMBU
285109	N	MZIMELA
285229	L	CHONCO
285243		ESTATE LATE MBATHA RJ
285268		ESTATE LATE MHLONGO BW&N
285349	ZI	MANGAZI
285395	G	NXUMALO
285557		ESTATE LATE KHUMALO MM
285684	S	NTULI
286014		ESTATE LATE MTHEMBU TZ
286293	SM	ZULU
286832		ESTATE LATE MNGUNI M
287829	TE	MOELETSI
314208		ESTATE LATE ZULU SS
316396	J	MDLALOSE
316692	VH	MNGUNI
316847	ZS	SHOZI
318629	BN	MTSHALI
320402	SA	GABELA
320699	LB	BIYELA
323097		ESTATE LATE NXUMALO J
323925	M	MTHETHWA
326490	TJ	MDLETSHI
326595	M	BUTHELEZI
343167	JM	VUMASE
350608		ESTATE LATE XABA NT
357378	SS	MDLETSHI
370450	LP	NHLEKO
373852	MM&	NTULI
374119		ESTATE LATE ZIKHALI LE

388217	BM	MGABHI
388457		ESTATE LATE GUMEDE T
388552	BA	NCWANE
389098	SN	BIYELA
389115	PM	GUMEDE
389891	GP	MAGWAZA
391080		ESTATE LATE MDLALOSE M
391548		ESTATE LATE NKOMO NI
392277	NR	GUMEDE
393344	LG	ZUNGU (DBS)
395454	MA	DLAMINI
402951	T&N	MPUNGOSE
409499	XA	KHOZA
409883		ESTATE LATE NGCOBO E
410328	NC	KHUMALO
410335	IZ	JOBE
410575	MI	MANZINI (DBS)
411152	M	BIYELA
411201	SB	MFEKAYI
411586	GJ	LANGA
413488	MZ&	MNGUNI
417997		ESTATE LATE MZOLO MJ
418359	VN	NGQELENI
422228		MALINGA M O & HLONGWANE V N G
423172	GN	MNGOMEZULU
424419	NL&	HLATSHWAYO
426215	JB	MTSHALI
427554	SM	MNGOMEZULU
433156	M	MKHWANAZI
438813	KI&	MATOKO
439038	MJ&	MDLALOSE
441118	N	GWALA
441171	T	MBUYAZI
444180	LGD	MATHONSI
444302	NN	MTHEMBU
444359	NS	BUTHELEZI
444849	BV	MTSHALI
446388	MS&	MDLETSHI
446395		ESTATE LATE KHANYILE ES
455449		ESTATE LATE BUTHELEZI
455505	S&B	MOLOI
456298	SE	MBONAMBI
457728	MR	MASANGO
458908	NP	MTHETHWA
463739	CN	MSEZANE
466360	NV	NTSHINGILA
467677	SA&	MAHAYE
473134	MS	MATHONSI
487112	PN	DUBE
492546		ESTATE LATE MDLULI TP

496332	M&R	TETWAYO
500469	CS&	ZULU
500959		ESTATE LATE MATHENJWA BD
507016	MM	MNCUBE
511559	LJ	DLAMINI
514616		ESTATE LATE ZUMA PM
518547	N	THWALA
520666	M	MKHWANAZI
524491	NR	NGEMA
525495	D	DINDI
525505	BT	MTHEMBU
525544	G	GUMEDE
525865	D	BIYELA
525921	HT	MTHETHWA
526019	LM	MBUYISA
526121	V	MYEZA
526178	VN	NYAWUZA
526435	M	ZIKHALI (DBS)
526481	TM	MHLONGO
526562	ZV	ZULU
534309	M	MANQELE
541465	PL	MAZIBUKO
541659	TN&	NYAWO
542589	BS&	SIBISI
560563		ESTATE LATE MTHEMBU BJ
560926	MG	ZIQUBU
562465	KP	NTOMBELA
563331	A	BIYELA
568386	ML	NDUNAKAZI
569968	NC	CHAMANE
601851	VN	SHANDU
602686	NR	MLOTSHWA
606183	MJ	VILAKAZI (DBS)
608712	AB&	MTHEMBU
611049	DJ	DLAMINI
612109	B	NGOBESE
1051706	DH	MHLONGO
1056655	TR	DLAMINI
1063437	TL	GINA
1064367	T&S	QWABE
1064487	SH&	NYANDENI
1076683	CZ&	MSEZANE
1091064	LJ&	MOYANA
1096785	ZE	MNGOMA
1107910	EP	GUMEDE
1115075	PB	BEBEE
1126341	TM	SHANGE
1130370	IT	MDLALOSE
1147084	ME	SELOLO
1158826	BT	HLONGWANE

1164234	RB	MBATHA
1166016	AA	MAGUBANE
1167517	BJ	MKHIZE
1171753	NA	RADEBE
1186453		ESTATE LATE SITHOLE VL
1211484	NP&	GININDA
1219155	PM	NGCOBO
1219846	ZL	MNGADI
1220295		ESTATE LATE MTETWA MV
1222535	SR	SIKHAKHANE
1225328	A	MSIMANGO
1226561	CT	CELE
1230529	BN	MTSHALI
1234185	VS	MSWELI
1247716	JM&	NTOMBELA
1248580	A	MHLONGO
1264119	GK	MKHWANAZI
1265747	JL	MUTHWA
1318981	NA	XULU
1325058	JN	GUMEDE
1325989	XM&	NTSHANGASE
1350664	GTN	NDLOVU
1379166	LM	NYAWO
1385995	NW	MTHETHWA
1435999	KL	MKHWANAZI
1437851	MG	NDLOVU
1438943	NA	ZONDI
1444376	RN	MTHEMBU
1448148		ESTATE LATE MASINGA DC
1478142	LW&	MTHIYANE
1555870	TS	MBATHA
1597260	E	MTHOMBENI
1670640	CN	NYAWO
1759915	SB	MNGOMEZULU
1769575	NM	MORENGWA
1770154	JJ	NXUMALO
1770161	NV	DLAMINI
1776903	RG	ZUNGU
1777022	GM	MNCUBE
1781244	KB&	MYENI
1781773	TP&	DHLAMINI
1781893	NBP	HLABISA
1786933	SE	MKHWANAZI
1797519	NM	MBHAMALI
1840404	BP	NXUMALO
1857567	JL	NZUZA
1861429	VB	XIMBA
1866900	MN	GCWABAZA
1872614	SP	DLAMINI
1873689	SP	MKHWANAZI

1898732	MM&	MPOTSHANA
1931122	MM	GUMEDE
1940818	M&S	GWALA
1950189	S	MPIYAKHE
2022881	KS	MDLETSHE
2063895	AM	KUBHERA
2071600	DK	MNGUNI
2081140	SP	MNCWANGO
2081238	B	MGWABA
2081301	PB	SHANDU
2081365	TS	MKHWANAZI
2081453	ZP	MTHETHWA
2081686	ZJ	KHANYILE
2082182	SV	THUSI
2099203	SK	MWENI
2100025	LS	DUMA
2102544	AD	MNISI
2103330	BE	SIBIYA
2119153	GW	MTHETHWA
2120984	HP	SANGWENI
2121748	NW	MANYONI
2122212	SV	MLAMBO
2122318	TP	MADIDE
2125911	LL	NXUMALO
2126908	TF	MFEKAYI
2159773	MW	MTHEMBU
2260117	MD	NTSHANGASE
2330808	PM	MKHWANAZI
2331015	SN	SIBIYA
2331030	SP	MTHEMBU
2331167	KG	ZULU
2331209	BY	MASIKANE
2331262	BC	KHUZWAYO
2331819	SJ	MVELASE
2331921	ZH	THWALA
2332308	JS	SHABALALA
2332523	LM	MDLULI
2333975	PM	PHAKATHI
2343148	BA	ZIKHALI
2343395	MK	KHUZWAYO
2343451	MP	MNGUNI
2343589	LZ	CEBEKHULU
2343691	NS	SHABANGU
2381658	FD	NGWENYA
2381707	SC	BIYELA
2381746	TT	NGCOBO
2403816	NX	BIYELA
2403855	KN	NHLENYAMA
2403911	PM	NKOSI
2404104	BG	DUBE

2404496	AV	MNCWANGO
2404552	TB	NHLENYAMA
2404633	SV	HLABISA
2407497	BL	ZUNGU
2407610	BPS	GASA
2407793	MT	GABELA
2408099	NAN	NDLOVU
2408349	MK	MNQAYI
2408557	SL	MKHIZE
2408571	PJ	MLAMBO
2408927	MM	SHANDU
2409737	ME	DUBE
2409906	HC	MTHETHWA
2409945	KM	PHUNGULA
2410274	NB&	NZUZA
2412850	TI	MDLETSHE
2413878	CB	DLUDLA
2426524	NP	MAKHATHINI
2426595	LV	MTHETHWA
2429483	NT	SHOBEDE
2434652	RS	BLOSE
2434910	N	ZUNGU
2435007	LP	MASANGO
2446584		MHLONGO HL & NXUMALO NM
2487630		DLAMINI LL & MENYUKA P
2487750	TA	MNCUBE
<b>TOTAL</b>		



ED 30 SEPTEMBER 2021
DEBT WRITTEN OFF
60 858,42
52 400,73
33 441,07
26 883,75
22 938,12
22 546,73
22 452,49
20 822,45
17 232,40
17 126,69
16 575,72
15 390,31
14 421,06
12 941,75
12 902,16
12 742,99
12 409,17
12 072,65
11 409,18
11 257,17
11 089,00
11 086,97
10 949,81
10 653,90
10 288,49
9 835,89
9 680,77
9 229,52
8 955,47
8 116,94
7 961,68
7 703,16
7 532,48
7 506,78
7 332,88
7 262,71
7 243,43
7 124,36
7 110,18
7 006,07
6 567,95
6 480,45
6 350,21
6 322,93
6 215,03
6 161,39

6 036,23
6 028,29
5 895,94
5 816,85
5 788,67
5 749,27
5 642,12
5 637,85
5 564,26
5 519,59
5 510,89
5 427,63
5 268,46
5 253,48
5 245,91
5 135,76
5 110,98
5 108,40
5 084,57
5 053,59
4 875,23
4 844,43
4 818,56
4 772,02
4 714,97
4 659,50
4 623,22
4 603,94
4 600,21
4 598,28
4 577,72
4 559,32
4 545,78
4 508,30
4 481,42
4 466,01
4 453,54
4 399,16
4 398,58
4 388,48
4 346,51
4 300,60
4 286,53
4 215,85
4 214,29
4 206,56
4 196,78
4 174,98
4 119,54
4 115,65

4 110,07
4 104,46
4 058,10
4 007,98
3 971,21
3 965,25
3 927,68
3 870,58
3 846,37
3 807,83
3 804,01
3 783,56
3 781,79
3 780,84
3 741,85
3 727,94
3 714,38
3 711,56
3 701,02
3 686,59
3 668,07
3 663,24
3 651,05
3 642,29
3 553,59
3 547,91
3 544,06
3 461,32
3 409,47
3 409,18
3 405,52
3 392,03
3 384,86
3 375,93
3 332,90
3 294,16
3 292,05
3 286,49
3 276,16
3 271,34
3 263,21
3 252,85
3 250,26
3 244,04
3 227,06
3 210,99
3 206,16
3 198,58
3 192,57
3 174,72

3 161,27
3 156,10
3 153,72
3 153,63
3 149,58
3 118,53
3 118,15
3 116,91
3 112,18
3 077,13
3 055,39
3 042,63
3 037,70
3 023,23
3 003,05
2 986,92
2 965,17
2 910,85
2 907,76
2 904,94
2 890,86
2 867,52
2 860,78
2 855,65
2 847,69
2 812,18
2 796,56
2 790,10
2 768,36
2 766,01
2 747,99
2 725,85
2 710,96
2 674,76
2 668,13
2 655,92
2 644,23
2 631,78
2 613,27
2 609,69
2 606,23
2 605,67
2 587,09
2 575,21
2 564,52
2 552,89
2 548,65
2 548,50
2 546,46
2 535,46

2 506,57
2 483,14
2 466,57
2 452,30
2 447,43
2 446,33
2 421,88
2 419,32
2 412,89
2 410,51
2 398,95
2 382,72
2 358,29
2 339,18
2 323,08
2 318,19
2 315,14
2 313,37
2 307,17
2 305,88
2 288,46
2 287,22
2 285,94
2 279,23
2 276,15
2 262,06
2 221,63
2 212,30
2 201,04
2 190,42
2 164,08
2 085,86
2 007,62
2 007,33
2 005,04
1 984,70
1 969,44
1 950,76
1 902,94
1 890,81
1 890,81
1 886,83
1 885,10
1 862,96
1 862,96
1 850,30
1 848,95
1 846,32
1 821,76
1 820,18

1 794,51
1 787,52
1 765,55
1 716,80
1 700,52
1 673,92
1 669,41
1 655,71
1 642,11
1 635,17
1 622,01
1 609,23
1 580,22
1 569,24
1 555,48
1 525,59
1 504,93
1 502,53
1 492,92
1 371,61
1 366,52
1 355,18
1 316,20
1 289,63
1 242,83
1 213,41
1 153,42
1 102,63
1 095,50
1 064,20
1 053,94
1 043,03
1 018,35
1 016,45
1 007,12
982,66
980,29
980,29
953,49
922,29
898,05
743,33
741,60
741,48
739,48
719,08
700,80
689,53
685,61
663,28

662,58
660,27
657,78
649,78
640,39
637,62
636,00
629,51
604,22
597,80
594,70
593,43
570,39
554,95
550,10
544,48
535,74
520,05
459,04
452,14
385,88
384,80
314,68
286,51
285,48
273,09
268,22
229,28
215,74
192,45
148,45
130,16
99,29
91,58
87,73
77,90
64,41
59,21
50,02
47,18
45,61
40,69
25,81
23,16
19,25
10,36
10,00
4,97
2 589,98
2 809,71

2 170,36
2 095,45
2 292,26
542,33
482,97
471,31
422,61
3 240,78
634,02
304,53
5 012,23
2 999,28
3 779,92
822,94
35 041,19
471,31
482,97
1 426,16
2 480,16
482,97
871,03
1 370,68
4 479,19
486,41
2 008,07
416,31
1 613,51
2 128,83
2 381,31
1 922,55
1 529,19
485,99
1 610,29
494,61
498,05
507,80
479,50
1 291,40
3 144,02
35 853,35
1 648,29
1 616,04
10 489,14
877,14
459,67
551,32
482,97
3 027,07
433,10
2 224,39



777,53
2 129,50
1 806,70
2 147,78
3 212,51
98,72
1 867,62
482,97
612,34
783,43
1 937,31
650,14
388,62
9 555,91
4 707,08
2 791,71
12 594,33
1 865,97
2 755,90
3 740,06
29 593,34
12 260,95
3 790,66
3 240,67
4 178,96
2 307,78
3 610,93
2 751,55
4 730,54
5 474,60
2 827,99
2 798,00
3 848,86
2 616,40
3 521,88
5 561,93
2 081,04
764,67
3 965,91
2 684,09
26 399,48
2 675,28
2 543,09
3 006,09
4 610,91
2 587,30
3 068,02
4 812,14
4 168,32
2 033,50

2 298,30
2 086,38
2 522,40
2 465,63
2 960,13
2 647,75
24 809,42
2 820,44
3 852,99
2 307,58
2 769,03
2 410,00
2 762,30
26 194,01
5 183,35
2 329,00
2 527,79
2 465,44
3 327,79
2 767,30
3 405,47
2 619,85
3 401,83
3 461,43
3 042,43
2 175,59
2 426,14
3 121,56
2 504,08
1 963,74
2 928,56
3 927,76
39 143,15
2 466,03
2 616,40
3 421,97
2 061,91
1 830,56
3 017,93
2 616,24
1 610,33
2 858,56
2 927,40
4 015,12
4 160,41
7 223,03
4 515,20
4 160,89
3 776,66
4 748,13

6 495,11
3 665,96
3 609,04
4 399,36
3 867,34
24 198,15
22 377,60
2 351,09
2 829,64
3 131,27
2 957,72
<b>3 469,14</b>
9644,33
10693,07
3486,12
5383,46
4318,85
15511,83
1943,46
2317,7
4091,28
4148,34
12585,26
7635,27
3189,89
4958,35
4002,91
9662,59
3079,64
12533,32
11935,26
4126,79
3251,29
3758,24
3125,83
11719,52
10548,74
5373,66
4751,26
3647,87
4555,5
4629,35
36597,91
4528,79
4886,39
4454,07
2599,3
2120,92
2577,07
1978,56

3377,96
2965,75
2864,34
2719,81
2675,22
3919,41
4076,26
29607,72
2247
4123
3751,05
1842,1
4442,69
2169,68
8399,5
2546,58
2298,5
3650,84
2884,66
3780,67
2441,28
3152,96
4320,18
2183,69
13960,34
3194,58
6251,5
1643,05
43875,25
3522,53
2521,68
17639,15
2521
2318,65
3311,43
1790,34
3047,76
3162,38
1625,75
3139,26
4054,27
2458,83
2213,02
8660,27
2472,14
1682,77
1678,97
1603,23
134,69
5027,4

6550,62
4766,14
4366,31
3252,22
4407,03
46112,1
4343,89
3359,46
2410,8
2281,93
2180,77
316,14
1685,36
1791,51
1647,76
1732,5
2234,92
3955,17
2640,9
1688,58
3873,75
1496,43
2160,92
1560,35
1618,13
2094,41
1602,24
3456,43
1645,1
5156,75
2090,85
2343,86
2316,05
2121,35
2711,9
1583,64
3173,75
2088,91
2175,19
2193,07
1574,75
2175,02
5280,24
1675,39
3198,22
1615,99
1892,75
1973,66
4315,22
2077,99

4090,85
2853,73
2546,93
2093,78
2248,06
2355,01
2455,26
4355,12
1135,56
4021,17
28935,43
2728,61
6164,84
4536,53
9976,61
2776,8
13687,69
2110,47
2330,13
1000,46
2058,32
2434,68
2202,05
2579,72
3196,03
2152,99
3023,17
2454,37
9984,19
4031,3
2756,03
3560,05
3421,11
43997,38
2700,01
4169,06
3241,27
1563,49
2050,42
3127,37
477,37
584,81
4023,78
2353,19
4535,33
493,53
3982,34
2563,98
1499,27
3610,57

374,01
2292,22
3025,27
742,66
607,99
6502,8
943,71
492,44
4053,89
3395,87
32,56
1541,38
8134,45
3834,61
2165,48
2267,22
4797,05
2432,06
1473,47
9985,66
1767,01
2658,65
2550,19
5342,62
12622
5525,83
2243,78
145,4
3236,91
2534,25
2158,36
1820,13
2285,06
1464,4
2305,62
2508,14
2669,73
3150,16
21098,08
3096,3
3952,92
4348,89
2454,5
1511,49
3708,45
2393,19
3754,96
2525,03
8920,09
507,42

2313,44
4471,18
2366,73
1401,14
2817,91
4079,83
3702,55
3169,74
9198,35
9223,77
8054,19
7465,16
2293,08
2958,01
1536,76
1543,41
1923,96
2662,17
17280,85
2195,4
3158,38
7324,15
2272,4
3792,25
1108,86
3376,06
3070,53
2449,81
4593,99
2952,73
2808,68
21610,23
65,57
2768,94
1764,51
3483,2
3181,46
3579,94
4368,39
8227,99
10291,95
2457,71
7177,56
3626,05
2677,4
10750,18
3957,08
2605,06
3081,24
3046,58



1848,38
9421,74
4761,5
3923,37
3265,4
2588,03
14189,38
2748,15
3988,53
4101,93
2558,16
4212,25
4594,97
1584,59
3925,79
3084,88
84,87
3802,69
33182,18
1410,73
3721,87
2871,53
5310,41
3228,91
3878,61
2409,43
620,64
4601,42
1690,72
2157,02
2514,72
69876,73
2549,68
2783,09
6183,34
13297,23
13637,71
3321,22
2446,93
3224,57
2446,93
9654,77
11153,27
3054,93
4226,82
9119,26
2155,76
24099,46
3419,77
23023,79

5444,1
14433,35
21785,7
4945,4
3492,75
2464
648,03
2519,57
2464
2464
2464
2464
2464
2464
2464
3404,24
19737,27
4658,56
3209,96
2452,58
2378,38
2450,88
8880,65
2464
2464
2464
275,14
2863,91
2464
17414,11
2521,02
19651,9
2586,81
2441,18
2456,92
3219,61
2446,42
2340,63
2487,34
41374,81
2815,39
1637,68
3190,95
2289,77
3376,51
2410,17
3707,15
2464
2453,46
2464
4287,44

2455,21
2752,55
3311,64
18040,32
10776,27
2481,02
975,28
2464
2510,87
2401,77
2464
10374,67
2464
2449,96
27586,74
2432,34
2737,39
2464
2044,19
2656,31
2542,48
1422,37
2130,44
2079,78
10321,58
35136,14
<b>4 157 002,93</b>



# BANK ACCOUNT WITHDRAWALS NOT IN TERMS OF AN APPROVED BUDGET

Municipal Finance Management Act, section 11(4)

Consolidated Quarterly Report for period 01/07/2021 to 30/09/2021



City of uMhlatuze

Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
------	-------	-----------------	-------------------------	----------------------

**5. Section 11(f) - Refund money incorrectly paid into a bank account;**

06/08/2021	KLOPPERS INCOPORATED	2 201,95	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2021 (RPT 171880)
09/09/2021	SIRAN AUTO REPAIRS	9 500,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2021 (RPT 171880)
		<b>11 701,95</b>		

**6. Section 11(g) - Refund guarantees, sureties and security deposits;**

07/2021 to 09/2021	Various	1 357 090,99	Refund of guarantees sureties and security deposits (Section 11 (1) (g))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2021 (RPT 171880)
--------------------	---------	--------------	--	---

<b><u>DISTRIBUTION</u></b>	
<b>1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;</b>	<b>YES</b>
<b>2. Date the consolidated report was tabled; and</b>	<b>DATE : 20/10/2021</b>
<b>3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General</b>	<b>YES</b>

CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

**Instructions for completing this report:**

The Accounting Officer must include information motivating the non-budgetted withdrawals, action taken to rectify the breach and identify how funding will be sourced through an Adjustments Budget. This motivation can be an additional report to council or incorporated into the table above by inserting additional space. This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

**Withdrawals that must be reported each quarter:**

**Distribution:**

- Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General