

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE															
	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Budget 2024/25	Budget 2025/26	Budget 2026/27
	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	48 028	51 509	50 720	58 204	58 366	59 247	58 993	58 881	59 138	58 853	57 490	63 303	754 887	782 815	821 956
Service Charges - Electricity Revenue	178 023	262 812	238 772	219 945	205 869	206 592	210 224	216 218	118 481	220 460	247 225	344 944	2 719 549	3 064 315	3 337 039
Service Charges - Water Revenue	36 598	31 310	43 124	65 319	57 916	56 052	51 255	50 091	60 029	47 962	49 755	58 196	688 224	726 346	764 116
Service Charges - Waste Water Management	10 607	10 451	10 087	11 832	11 509	11 700	11 539	13 203	11 136	13 642	10 794	10 799	141 475	149 028	156 480
Service Charges - Waste Management	5 478	4 117	3 827	10 809	11 110	11 000	11 053	10 464	10 783	10 989	10 293	11 219	128 768	135 645	142 427
Rent of Facilities and Equipment	830	1 858	3 798	2 136	1 991	2 080	2 203	1 923	1 963	1 856	2 022	2 453	24 860	26 111	27 417
Interest and Investments income	2 478	1 606	705	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	3 750	45 000	50 000	55 000
Interest earned - Outstanding Debtors	128	92	48	-	-	-	-	-	-	-	-	27	27	15	16
Fines	182	113	146	140	167	133	142	142	125	137	267	193	1 842	7 370	7 370
Licenses and Permits	-	-		-	-	-	-	-	-	-	-	-	-	3 813	4 004
Income For Agency Services	677	976	1 070	1 509	1 036	1 487	(599)	1 193	1 245	1 241	1 314	1 405	13 251	9 620	9 620
Grants and Subsidies Operating	231 771	3 300	296	4 429	14 170	186 555	154	695	158 023	-	-	-	587 345	613 555	644 094
Other Revenue	118 829	55 186	91 624	2 283	2 047	2 263	2 216	1 326	1 363	1 527	1 920	9 594	29 908	30 728	31 438
Grants and Subsidies Capital	100 289	1 500		-		48 137	568	-	70 177	-	-	-	219 004	202 524	228 273
Gain on disposal of PPE	-			-	-	-	-	-	-	-	-	-	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	733 918	424 830	444 217	380 356	367 931	588 996	351 498	357 886	496 213	360 417	384 830	505 883	5 354 140	5 801 885	6 229 250

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																	
			Jul-24			Jul-24			Aug-24			Aug-24			Sep-24		
			Projected			Actual			Projected			Actual			Actual		
Function (FX)	Function	Description	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
			R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																	
FX003001003	AR	Pollution Control	578	-	5	403	-	5	576		5	430		5	534		5
FX005001010	BN	Property Services	32	-	38	55	-	36	32		38	55		36	63		36
FX005001014	BR	Valuation Service	105	-	2	229	-	2	105		2	326		2	425		2
FX007001001	BT	Housing	2 171	-	190	2 474	-	1 837	2 202		190	14 807		12 693	2 609		17
FX009001004	BW	Licensing and Regulation	64	-	11	111	-	10	64		14	106		10	110		10
FX009002006	BX	Tourism	225	-	3	336	-	3	302		3	281		3	265		3
FX010001001	BY	Billboards	199	-	1	205	-	1	147		1	272		1	163		1
FX010001002	BZ	Corporate Wide Strategic Planning (IDPs LEDs)	1 706	-	13	1 655	-	13	1 744		13	1 766		13	1 576		13
FX010001004	CA	Development Facilitation	409	-	121	486	-	99	368		151	794		221	431		5 493
FX010001005	CC	Economic Development/Planning	1 521	167	1 161	2 229	-	20	1 355		21	2 318	861	20	2 267	2 561	2 696
FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	2 184	-	179	2 323	-	226	2 086		85	2 214		329	2 275		173
FX010001007003	CG	Project Management Unit - Expanded Public Works Programme	397	-	-	-	-	6	196		695	-		(6)	275		275
FX012001003001	DX	Public Transport Facilities and Operations Coordination (Road Transport)	374	-	-	420	-		374		-	387		-	467		-
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT Total			9 965	167	1 724	10 926	-	2 258	9 551	-	1 218	23 756	861	13 327	11 460	2 561	8 724
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																	
Community Services, Health and Public Safety																	
FX001002008	AH	Disaster Management	131	28	1	229	-	1	180		1	269		1	244		1
FX011001005	CK	Fire Fighting and Protection	8 927	-	175	8 591	-	224	9 520	230	136	8 378		202	9 073		190
FX012001005	CP	Taxi Ranks	374	-	5 703	337	-	3	365		3	318	2 416	2 782	352	1 779	2 049
FX014001003	DC	Solid Waste Removal	12 978	750	55 570	11 786	-	54 614	12 376	50	9 797	12 289		10 726	14 337		10 036
FX014001004	DE	Street Cleansing	3 356	-	97	3 394	-	97	3 359	30	97	3 374		97	3 507		97
FX015001001	DF	Public Toilets	218	-	2	279	-	2	188		2	255		2	284		2
FX006001001	DY	Public Health and Emergency Services (Environmental Protection)	448	-	-	660	-		448		-	663		-	595		-
Community Services, Health and Public Safety Total			26 432	778	61 548	25 276	-	54 941	26 436	310	10 036	25 546	2 416	13 810	28 392	1 779	12 375
Protection services																	
FX005001012	BP	Security Services	1 820		36	3 508	-	36	1 694		36	2 475		36	2 957		36
FX011001007	CQ	Police Forces, Traffic and Street Parking Control	5 227	45	771	5 579	-	123	5 227		772	5 417		592	7 050		308
FX012002001	CR	Road and Traffic Regulation	1 736	13	929	1 577	-	899	1 781		1 265	1 644		1 211	1 565		348
FX011001006	CU	Public Safety Licensing and Control of Animals	86		-	78	-		86		-	78		-	78		-

Protection services Total			8 869	58	1 736	10 742	-	1 058	8 788	-	2 073	9 614	-	1 839	11 650	-	692
Recreation and Environmental services																	
FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	1 442	-	85	1 078	-	54	1 070	100	77	1 061		62	1 629		59
FX001001005002	AC	Halls	3 095	1 331	122	3 291	-	124	3 148	476	122	3 812		124	4 457		103
FX001001006001	AE	Libraries and Archives	2 696	-	70	3 101	-	111	2 711	6	100	3 448		119	3 274		119
FX001001006002	AF	Cyber Cadets	136	-	-	246	-	146	171		-	239		143	234		139
FX001001008	AG	Museums and Art Galleries	342	-	4	326	-	4	353		4	314		4	385		4
FX013001001	CS	Beaches and Jetties	1 632	178	21	2 382	-	20	1 491	22	21	1 615		20	1 663		20
FX013001002	CT	Community Parks (including Nurseries)	3 691	1 000	640	7 244	-	1 437	4 359	-	822	7 984		1 091	7 621		198
FX001002007	CV	Cultural Matters	254	-	1	600	-	1	171		1	283		1	811		1
FX013002003001	CW	Recreational Facilities - Caravan Park		-	5	-	-	-			5	-		-	-		
FX013002003002	CX	Recreational Facilities - Parks Administration	375	-	8	886	-	8	375		8	775		8	821		8
FX013002003003	CY	Recreational Facilities - Swimming Pools	1 790	3 275	39	2 630	-	39	1 198		39	3 170		39	3 639		39
FX013002004001	CZ	Sport Development and Sportfields	1 909	-	163	1 625	-	134	2 410		163	1 639		158	2 650		26
FX013002004002	DB	Sports Grounds and Stadiums - Stadium	1 039	-	-	1 025	-	-	1 039	-	-	1 033	11 787	990	897		18 094
			18 401	5 784	1 158	24 434	-	2 078	18 496	604	1 362	25 373	11 787	2 759	28 081	-	18 810
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES Total			53 702	6 620	64 442	60 452	-	58 077	53 720	914	13 471	60 533	14 203	18 408	68 123	1 779	31 877
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																	
Administration																	
FX001001005003	AD	Municipal Buildings	(1 842)	-	201	114	147	13	(1 270)		60	621	95	13	2 188		1 713
FX005001001	BB	Administrative and Corporate Support	80		44	(13)	-	44	29		44	452		44	(14)		44
FX009001002	BV	Air Transport	2 179	3 300	759	1 225	-	139	2 236		759	4 970		524	3 874		7
Administration Total			417	3 300	1 004	1 326	147	196	995	-	863	6 043	95	581	6 048	-	1 764
Legal Services																	
FX005001008	BL	Legal Services	(586)		8	(15)		8	(586)		8	959		8	(674)		8
Legal Services Total			(586)	-	8	(15)	-	8	(586)	-	8	959	-	8	(674)	-	8
Information Technology																	
FX005001007	BK	Information Technology	3 177		22	773		22	3 293		22	13 579		22	13 717		22
Information Technology Total			3 177	-	22	773	-	22	3 293	-	22	13 579	-	22	13 717	-	22

Human Resources																
FX005001006001	BG	Human Resources	(25)	-	17	(123)	-	17	(25)		17	(94)		17	(48)	17
FX005001006002	BH	Management Services	141	-	2	267	-	2	141		2	248		2	284	2
FX005001006003	BI	Occupational Clinic	(98)	-	12	(32)	-	12	(83)	50	10	177		12	154	12
FX005001006004	BJ	Training and Industrial Relations	(672)	-	18	44	-	18	(668)		18	(43)		759	195	18
Human Resources Total			(654)	-	49	156	-	49	(635)	50	47	288	-	790	585	- 49
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES Total			2 354	3 300	1 083	2 240	147	275	3 067	50	940	20 869	95	1 401	19 676	- 1 843
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																
FX005001013	BQ	Supply Chain Management	(511)	-	66	(604)	-	108	(476)		71	(695)		56	(697)	44
FX005002001	BS	Asset Management	123	-	6	161	-	6	116		6	164		6	180	6
FX005001004001	DR	Financial Management Grant Interns		-	-	56	-	59			2 500	114		32	115	193
FX005001004002	DS	Revenue and Expenditure	(11 204)	-	200 142	(12 723)	-	202 647	(11 503)		65 819	(7 285)		78 502	(8 693)	60 715
FX005001004003	DT	Finance	754	-	-	631	-		666		-	765		-	630	-
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES Total			(10 838)	-	200 214	(12 479)	-	202 820	(11 197)	-	68 396	(6 937)	-	78 596	(8 465)	- 60 958
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																
Electrical Supply Service																
FX002001001001	AI	Marketing and Customer relations	2 112	-	24	1 991	-	24	2 406		24	2 078		24	1 984	24
FX002001001002	AJ	Administration	196 973	-	3	236 248	-	3	199 406		3	199 531		3	119 429	3
FX002001001004	AL	Electricity Distribution	32 210	555	259 047	18 199	-	206 190	32 023	7 383	234 752	43 641	1 524	246 026	35 959	686 237 954
FX002001001005	AN	Electricity Planning	872	-	15	1 359	-	15	909		15	1 396		15	1 372	15
FX002001002001	AP	Street Lighting	940	-	33	1 896	-	33	1 144	150	2 114	2 154		33	2 694	33
FX002001002002	AQ	Process Control Systems	3 002	-	7	4 051	-	7	3 002		7	5 333		7	1 710	7
FX005001005	BF	Fleet Management	(2 891)	-	33	8 537	-	33	(2 834)		33	10 899		33	361	33
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES Total			233 218	555	259 162	272 281	-	206 305	236 056	7 533	236 948	265 032	1 524	246 141	163 509	686 238 069

DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																	
Civil Engineering Services																	
FX012001004001	CM	Roads - Railway Sidings	10	-	225	10		-	10		1	10		-	9		-
FX012001004002	CN	Roads - Urban Roads	8 615	1 000	3 830	12 101	13 555	7 978	9 816	10 550	119	12 333	11 703	9 505	16 248	1 420	243
FX012001004003	CO	Roads - Rural Roads	6 507	-	6 773	5 369		121	6 171	-	121	12 096		121	9 207		121
FX015001002001	DG	Sewerage - Industrial Effluent Pipeline	9	-	159	96		176	9		-	90		176	88		176
FX015001002002	DH	Sewerage - Pumpstations	5 567	-	39	5 359	15 326	39	3 769	500	39	5 442		39	5 495		39
FX015001002003	DI	Sewerage - Sewerage Network	10 411	-	71 995	10 633	1 900	59 623	10 012	25	10 691	12 924		11 263	11 152		11 816
FX015001003	DJ	Storm Water Management	2 743	2 500	40	2 669		40	2 732	2 700	40	3 910	11 780	40	4 160	6 820	2 771
FX015001004	DK	Treatment	8 261	-	31	10 472		31	7 781	-	31	7 991		31	10 173		31
FX016001002001	DM	Water Distribution - Rural Water	5 387	-	15 038	7 483	6 191	7 179	5 947	6 500	59	12 997		59	5 299	5 202	5 703
FX016001002002	DN	Water Distribution - Urban Water	23 578	2 500	104 470	18 960	19 464	70 302	22 225	24 050	60 773	35 355	14 752	61 762	22 868	6 557	51 951
FX016001002004	DP	Water Treatment - Clarified Water	2 089	-	3 516	2 403		2 115	2 900		3 191	3 031		2 263	3 130		3 830
FX016001002005	DQ	Water Treatment - Purification works	75 297	-	52 912	77 739		44 686	80 264	4 000	56 172	90 242		62 943	86 958		50 551
FX003001002	DU	Coastal Protection	-	-	-	-			1		-	-		-	-		-
Civil Engineering Services Total			148 474	6 000	259 028	153 294	56 436	192 290	151 637	48 325	131 237	196 421	38 235	148 202	174 787	19 999	127 232
Engineering Services																	
FX010001007001	CE	Project Management Unit - Administration	648	-	8	764	-	8	717		8	804		8	892		8
FX010001007005	CI	Project Management Unit - PMU	(650)	-	2 884	(93)	-	6	(577)		6	(57)		6	(38)		6
Engineering Services Total			(2)	-	2 892	671	-	14	140	-	14	747	-	14	854	-	14
Infrastructure and Facilities Management							-										
FX001001005001	AB	Buildings Maintenance	1 433	-	24	1 477	-	24	1 431		24	1 262		24	1 238		24
FX010001007002	CF	Project Management Unit - Asset Management	(355)	-	19	(375)	-	18	(402)		19	383		16	(522)		16
Infrastructure and Facilities Management Total			1 078	-	43	1 102	-	42	1 029	-	43	1 645	-	40	716	-	40
Infrastructure Support Services																	
FX016001001003	DL	Water Treatment - Scientific Services	(1 029)	-	262	(824)		55	(870)	-	262	(856)		55	(966)		55
FX016001002003	DO	Water Distribution - Water Demand Management	1 198	-	61	1 658	538	61	1 191	11 000	61	1 624		61	2 221		61
Infrastructure Support Services Total			169	-	323	834	538	116	321	11 000	323	768	-	116	1 255	-	116
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES Total			149 719	6 000	262 286	155 901	56 974	192 462	153 127	59 325	131 617	199 581	38 235	148 372	177 612	19 999	127 402

OFFICE OF THE MUNICIPAL MANAGER																	
FX004001001001	AS	Mayor and Council	(2 180)	-	42	9 860	-	42	(2 120)		41	(2 237)		41	(1 766)		41
FX004001002001	AU	DMM - Corporate Services	227	-	2	294	-	2	227		2	391		2	297		2
FX004001002002	AV	DMM - ITS	428	-	5	824	-	5	430		5	718		5	725		5
FX004001002003	AW	DMM - City Development	348	-	2	451	-	2	348		2	323		2	325		2
FX004001002004	AX	DMM - Community Services	587	-	5	523	-	5	587		5	554		5	526		5
FX004001002005	AY	Municipal Manager	(100)	-	2	(27)	-	2	(100)		2	(63)		2	(59)		2
FX004001002007	BA	Performance Management	286	-	2	403	-	2	286		2	343		2	603		2
FX004001002008	BC	DMM - Chief Operations Officer	584	-	5	569	-	5	584		5	629		5	589		5
FX005001009	BM	Marketing, Customer Relations, Publicity and Media Co-ordination	727	-	146	515	-	218	527		189	1 008		206	817		11
FX005001011	BO	Risk Management	345	-	2	331	-	2	345		2	306		2	308		2
FX008001001	BU	Governance Function	(678)	-	2	(632)	-	2	(677)		2	(50)		2	(574)		2
FX004001002009	DV	Research, Knowledge Management and Innovation	218	-	-	155	-		218			61		-	62		-
FX004001002010	DW	Mayoral Support Services	256	-	-	268	-		258		-	230		-	231		-
OFFICE OF THE MUNICIPAL MANAGER Total			1 048	-	215	13 534	-	287	913	-	257	2 213	-	274	2 084	-	79
TOTAL			439 168	16 642	789 126	502 855	57 121	662 484	445 237	67 822	452 847	565 047	54 918	506 519	433 999	25 025	468 952

BUDGET 2024/25			BUDGET 2025/26			BUDGET 2026/27			BUDGET 2027/28			BUDGET 2028/29			
Projected			Projected			Projected			Projected			Projected			
Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	
R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	
8 274	78	66	8 664	87	69	8 957	72	71	9 328	78	74	9 677	76	78	
747		465	769		478	773		492	790		507	810		522	
4 270		28	4 469		29	4 640		31	4 848		32	5 069		34	
94 939	3 198	71 029	64 181	3 571	41 169	82 167	2 975	58 282	83 250	3 194	58 360	84 230	3 150	58 441	
1 492		246	1 564		255	1 600		265	1 667		276	1 738		286	
3 513		41	3 681		43	3 799		45	3 966		47	4 144		50	
2 526		14	2 644		14	2 751		15	2 878		16	3 013		17	
24 643		150	25 816		158	26 814		166	28 047		174	29 349		182	
4 669		1 912	4 898		2 007	5 130		2 108	5 378		2 213	5 631		2 324	
30 928	35 167	3 246	31 302	745	258	32 475	620	271	33 760	666	284	35 251	657	299	
27 048		1 456	28 341		1 506	29 250		1 556	30 538		1 609	31 909		1 664	
2 674		2 675	-		-	-		-	-		-	-		-	
5 471		-	5 727		-	6 002		-	6 289		-	6 598		-	
211 194	38 443	81 328	182 056	4 403	45 986	204 358	3 667	63 302	210 739	3 938	63 592	217 419	3 883	63 897	
			-	-											
			-	-											
4 188	28	14	4 388	31	14	4 578	26	15	4 788	28	16	4 975	27	17	
122 121	630	1 933	127 112	861	2 018	132 419	717	2 107	138 695	770	2 200	145 395	760	2 297	
24 496	15 000	15 051	26 851	9 780	9 834	28 528	-	56	30 179	-	58	31 400	-	60	
163 661	15 205	240 789	171 222	13 195	251 299	179 004	14 972	264 059	187 490	12 972	270 858	196 479	14 972	277 996	
48 151	30	1 177	50 461	33	1 235	52 587	28	1 297	55 070	30	1 361	57 673	29	1 429	
3 406		27	3 407		29	3 542		30	3 702		32	3 863		33	
7 182		-	7 521		-	7 881		-	8 261		-	8 665		-	
373 205	30 893	258 991	390 962	23 900	264 429	408 539	15 743	267 564	428 185	13 800	274 525	448 450	15 788	281 832	
37 445	19	428	38 706	21	449	40 518	18	471	42 460	19	495	44 514	19	520	
100 977	45	9 429	105 308	51	9 485	109 101	42	9 544	113 687	45	9 605	118 485	45	9 670	
22 145	25	12 384	23 222	28	12 584	24 085	23	12 794	25 183	25	13 015	26 326	25	13 247	
1 037		-	1 084		-	1 134		-	1 187		-	1 243		-	

161 604	89	22 241	168 320	100	22 518	174 838	83	22 809	182 517	89	23 115	190 568	89	23 437	
16 127	400	1 002	16 876	354	1 036	17 563	295	1 071	18 348	317	1 108	19 161	312	1 146	
41 740	4 201	1 172	43 312	1 165	1 228	44 620	3 084	1 287	46 465	1 042	1 349	48 217	1 028	1 435	
40 346	18	11 741	41 982	508	12 265	43 212	423	12 779	45 055	454	12 826	47 042	448	12 879	
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4 512		318	4 701		343	4 867		338	5 090		340	5 324		343	
24 481	200	321	25 716	744	333	26 894	620	346	28 243	665	360	29 626	656	374	
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11 973	1	96	12 542	1	100	12 928	1	105	13 487	1	111	14 084	1	116	
34 469	3 275	1 139	34 901	4 899	1 182	36 548	3 655	1 227	38 394	3 965	1 273	40 372	4 368	1 321	
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12 350	12 628	-	14 229	27 500	-	18 309	22 905	-	19 209	24 594	-	14 246	24 256	-	
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1 397	17	532	1 464	18	559	1 520	15	587	1 589	17	616	1 663	16	647	
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53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869	
53 997	34 725	814	63 783	38 773	827	77 369	32 295	840	80 383	34 677	854	81 355	34 201	869	

2 703	-	205	2 808	-	215	2 920	-	226	3 055	-	237	3 199	-	249	
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3 728	-	1 186	3 872	2	1 197	4 027	1	1 208	4 213	1	1 220	4 411	1	1 233	
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10 413			10 923			11 358			11 885			12 442			
20 716	109	1 060 008	26 896	-	1 116 106	27 837	-	1 173 712	28 928	-	1 221 711	30 079	-	1 271 859	
33 825	14	287	35 430	15	301	36 812	13	316	38 497	14	332	40 279	13	348	
1 824 264	4	41	1 986 124	5	43	2 162 249	4	46	2 313 404	4	48	2 451 896	4	50	
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1 865 629	345 821	1 706 719	1 998 499	364 859	1 810 435	2 114 618	368 185	1 936 381	2 219 234	388 343	2 014 218	2 324 505	364 956	2 096 133	
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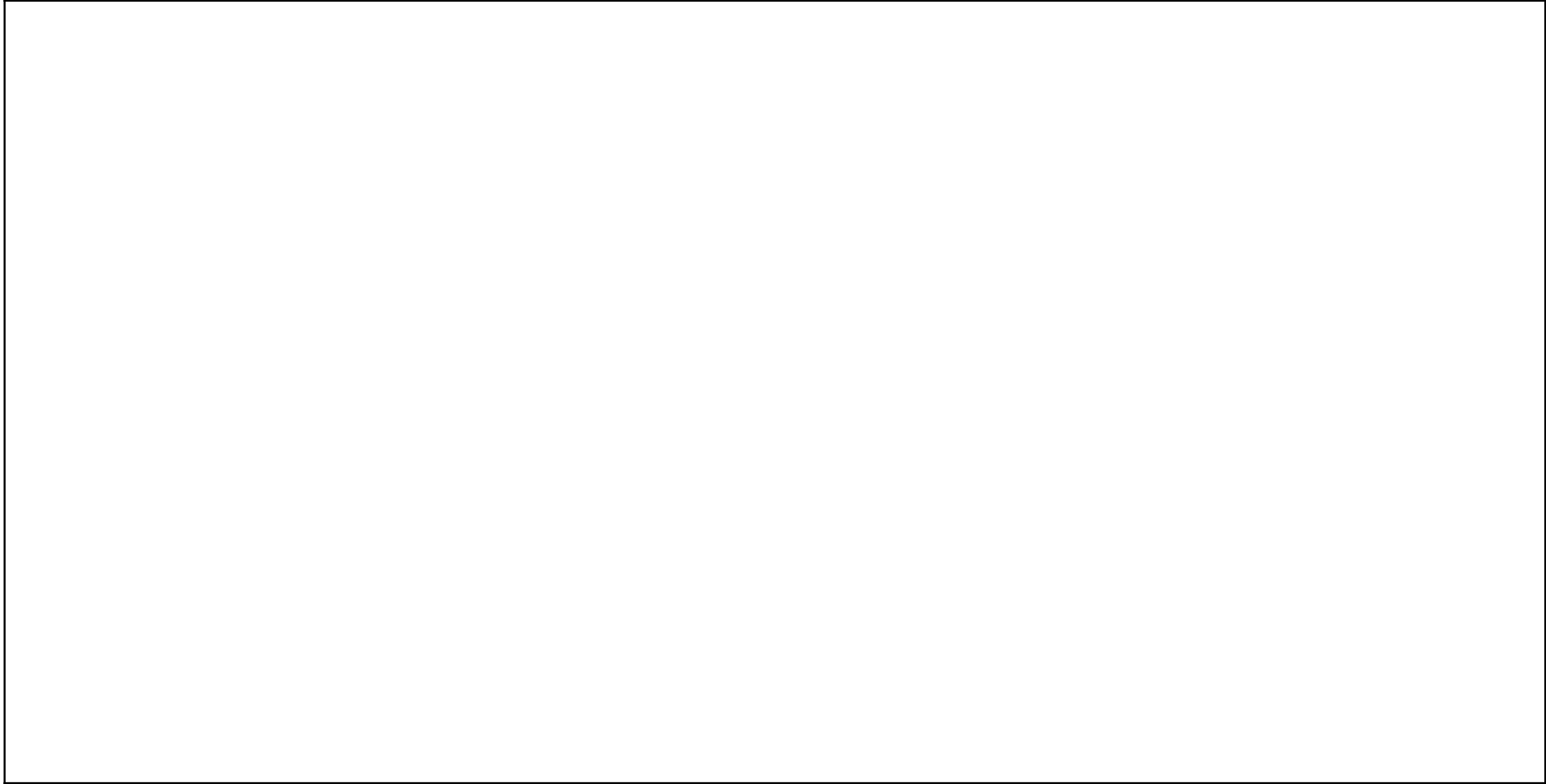
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10 395		55	10 872		57	11 315		60	11 824		63	12 377		66	
4 663		27	4 875		29	5 050		30	5 267		32	5 506		33	
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8 310		55	8 717		57	9 063		60	9 490		63	9 939		66	
9 690	12	3 106	10 147	14	3 199	10 531	11	3 295	11 014	12	3 394	11 523	12	3 496	
6 210	4	28	6 496	4	29	6 784	3	30	7 105	4	32	7 443	3	33	
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3 350		-	3 518		-	3 692		-	3 877		-	4 070		-	
3 423		-	3 585		-	3 756		-	3 940		-	4 134		-	
65 091	52	3 967	67 638	58	4 098	70 428	47	4 232	73 693	52	4 376	77 169	51	4 518	
5 589 920	610 993	5 818 464	5 952 521	617 524	6 167 559	6 389 150	572 574	6 629 901	6 737 120	568 674	6 973 505	7 072 659	589 844	7 309 721	

UMHLATHUZE ORGANISATIONAL SCORECARD																					
Indicator Number	IDP Ref	Outcome 9	B2B Pillar	National Key Performance Area	Objective	Strategies	Performance Indicator	PREVIOUS YEAR		Backlog	Budget	2024/2025									
								Mid-Year Target 2023/2024	2023/2024 Baseline			Annual Target 2024/2025	QUARTER 1				QUARTER 2	QUARTER 3	QUARTER 4	SOURCE DMS	
													Target	Actual	Status Achieved/Not Achieved	Reason for variance	Corrective Action/Remark	Target	Target		Target Quarter 4
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	Putting People first	KPA1: Good Governance and Public Participation	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation	8	9	N/A	N/A	6	1	3	Achieved	Overachievement was due to the need to engage further with stakeholders on different matters within the quarter.	N/A	2	1	2	DMS1694370 DMS 1698273 DMS 1698272
T1.2							Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	100%	N/A	N/A	100%	100%	100%	Achieved	N/A	N/A	100%	100%	100%	DMS 1702722
T1.3							Number of Councillor Convened Public Meetings	136	105	N/A	N/A	136	34	28	Not achieved	None submission of minutes by councillors	1. A notice that reminds councillors a submission date and for them to meet the standards of submission by COGTA. 2. There will be a meeting with Chief Whip, party representatives and their secretaries in their clusters.	34	34	34	DMS 1702722
T1.4	1.1.4.2					Development of an Integrated Development Plan within prescribed legislative guidelines	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May	23-May-24	N/A	N/A	31-May-25	N/A	N/A	N/A	N/A	N/A	N/A	31-May-25		
T2.1	2.1.1.1	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	98,74%	99%	1%	R7 300 000.00	99%	99%	99%	N/A	N/A	N/A	99%	99%	99%	RPT 179145
T2.2							Total volume of water delivered by water trucks	37799	133452	N/A		105450	9518	56 881	Not achieved	The indicator is demand driven. There was a need for more water supply via Water Tankers	N/A	30802	28082	37048	DMS 1688229
T2.3	2.1.2.2					Provision of environmental safe effluent that meets the requirements of standards and prescripts	Percentage of total water losses	26%	29%	N/A	N/A	29%	31%	30%	Not achieved	The information is for two months. Sept information not available. Waiting the billing data from Revenue.	N/A	30%	30%	29%	
T2.4							Percentage of drinking water samples complying to SANS 241 minimum standard of 95%	≥95%	98%	N/A	N/A	≥95%	≥95%	97%	Achieved	N/A	N/A	≥95%	≥95%	≥95%	RPT 179147 (Draft Report) IRIS Report - DMS 1700943
T2.5							Percentage of wastewater samples compliant to water use licence conditions	≥90%	55%	N/A	N/A	≥90%	≥90%	52%	Not achieved	Waste water treatment works require repairs and refurbishment to ensure that all the equipment and processes are operational. Repairs and refurbishment of critical equipment is progressing well as it can be noted on the improvement of wastewater quality compliance from the previous quarter. Empangeni and Eskibakeni WWTW still require attention and more effort in terms of repairs and refurbishment. Process audit has been conducted in all 5 WWTW.DMS numbers are as follows: Mbevelweni WWTW - DMS 16941014	≥90%	≥90%	≥90%	RPT 179148 (Draft Report) IRIS Report - DMS 1700880	
T2.6	2.1.1.2					Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	80,94%	81%	19%	N/A	81%	81%	81%	Achieved	N/A	N/A	81%	81%	81%	RPT 179145
T2.7	2.1.1.8	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	Number of Pumps replaced in Water and Sanitation Services	44	28	N/A	R 8 646 800 (opex) R39 000 000 (capex)	21	5	5	Achieved	N/A	N/A	5	5	6	DMS 1698788
T2.8	2.1.1.3					Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of new households provided with connections to the main electricity supply by the Municipality	88	93	N/A	N/A	80	10	42	Achieved	Block of flats in Birdswood contributed to a high number of connections	N/A	15	25	30	1.July - DMS 1702140 2. Aug - DMS 1702138 3. Sept - DMS 1702014
T2.9						Electricity losses kept within 8%.	≤8%	7%	N/A	N/A	≤8%	≤8%	8%	Achieved	This is for two months still awaiting Billing for September to be finalised from Finance Section	N/A	≤8%	≤8%	≤8%	DMS1700736	
T2.10						Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	80%	81%	2%	N/A	80%	80%	92%	Achieved	The information captured is part of both the GMS and SAP systems. The department had been using GMS, but it was discontinued on July 19, 2024, with SAP going live on July 22, 2024. This transition caused a significant delay in consolidating the final report. SAP consultants are currently working on reengineering SAP to improve data consolidation and report generation. Once this process is completed, it is expected that all necessary information will be accurately reflected.	N/A	80%	80%	80%	RPT 179261	
T2.11						Percentage of planned maintenance performed	90%	100%	N/A	N/A	80%	80%				N/A	80%	80%	80%	DMS - 1703716	
T2.12	2.1.1.4				To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate refuse removal backlogs through provision of basic waste management services	Percentage Households with access to waste disposal	74%	74%	26%	N/A	74%	74%	74%	Achieved	N/A	N/A	74%	74%	74%	
T2.13						Collection of waste against the approved schedule (At least one refuse removal service per week, as per National Norms and Standards)		100%	100%	N/A	N/A	100%	100%	100%	Achieved	N/A	N/A	100%	100%	100%	(RPT 179134) (RPT 179226). Weigh Bridge for July - September 2024: July = DMS No. 1700448 AUG = DMS No. 1700450 SEPT = DMS No. 1700451 DMS No. for Tracker Report: DMS NO. FOR July - 1700535 DMS No. for August - 1700537 DMS No. for September – 1700541 Declaration form 1700481
T2.14						Average % of total collected waste recycled against the waste collected by the City of uMhlathuze		24,00%	25%	N/A	N/A	24%	24%	25%	Achieved	Waste plan is to incorporate private recycles to collect recyclable's from the households (Separation at source)	N/A	24%	24%	24%	Evidence recyclables volumes (DMS 1700098). Recycling POE and calculations (DMS 1700099).

T2.15	3.2.2.1				Provision of Fire and Rescue Services	Develop and implement a fire prevention strategy	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for structural firefighting incidents	100%	100%	N/A	N/A	100%	100%	100%	Achieved	N/A	N/A	100%	100%	100%	DMS 1700281
T2.16	2.1.1.5				To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision and maintenance of access roads	Kilometres of gravel roads maintained (Both regravelling and grading)	473	563,04	N/A	R33 472 800,00	400km	100km	83,41	Not achieved	Shortage of Heavy Plant Operators	Request for temporal Heavy Plant Operators in progress(Personal Requisition done).	100km	100km	100km	DMS 776909 RPT 179190
T2.17							Kilometres of gravel roads upgraded to surfaced road (New tarred roads)	2,50	1,9	0,6	R18 746 000,00	1,43km	0	0	N/A	N/A	N/A	780m	0	650m	
T2.18	2.1.1.6					Provision of public transport infrastructure facilities	Kilometres of paved municipal road resurfaced and resealed	1,5	1,8	N/A	R13 953 000,00	3km	0	0	N/A	N/A	N/A	2km	0	1km	

T2.19	2.1.1.6	Improving access to basic services	Service Delivery	KPA2: Basic Service Delivery	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Provision of public transport infrastructure facilities	Percentage of reported potholes fixed within standard Municipal response time	80%	89%	N/A	R8 674 000.00	90%	90%	100%	Achieved	N/A	N/A	90%	90%	90%	DMS 1685885 Southern Depot DMS 1689206 Northern Depot DMS 1623236 Western Depot
T2.20	2.1.1.7				Provision and Maintenance of stormwater and coastal engineering infrastructure	Kilometres of stormwater side drains and verges open drains maintained	74	394.68	N/A	R6 965 500.00	400km	150km	234.97	Achieved	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months	N/A	150km	50km	50km	DMS 1685885 Southern Depot DMS 1689206 Northern Depot DMS 1623236 Western Depot	
T2.21					Number of stormwater manholes maintained (Incl kerb inlets)	647	1072	N/A	R1 691 700.00	600	150	341	Achieved	N/A		150	150	150			
T2.22	2.1.1.8				Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	Number of projects completed as per approved project plan	13	9	N/A	R1 700 000.00	16	3	2	Not achieved	Esikhaleni & Richards cemetery - projects funded from borrowings/ insufficient funds to reach completion.	Funds required to proceed - virement to be done Project will be completed once the CFO communication has been issued Reference can be made to DMS 1703784	4	5	4	DMS 1700876 (Mkhwanazi South E1) DMS 1702878 (1st Floor Civic Centre)	
T2.23	2.1.3.1				To promote the achievement of a non-racial, integrated society through the development of sustainable human settlement and quality housing	Improve community standard of living through accelerated development of Integrated Human settlement	Number of subsidised housing units completed	75	10	R13 076 736.00	72	10	0	Not achieved	a) The houses were completed but there were a few snags that needed to be attended to. The D6 forms therefore could be signed.	a) The D6 forms will be signed and submitted as evidence in Q2. DMS1702969.	20	20	22		
T2.24						Number of housing units transferred for Dumisani Makhaye Village and Empangeni Mega Housing			N/A		69	0	0	N/A	N/A	N/A	0	0	69		
T2.25						Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries	30-Jun-24	Not signed	N/A	N/A	31-Mar-25	-	N/A	N/A	N/A	N/A	-	31-Mar-25	-		
T3.1	3.1.5.1	Actions supportive of the human settlement outcome	Service Delivery	KPA 3: Local Economic Development	To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	Number of unemployed community members re-skilled	136	237	N/A	R200 000.00	80	20	0	Not achieved	The quotations received were found to be above the allocated budget. A new purchase order has been approved for reduced numbers of trainees according to the budget. The Municipality is collaborating with Full Circle College, which is one of the panellists in rolling out learnership Programmes in Plant Production NQF Level 2 for the purpose of supporting the development of the Mkhwanazi South E1 The Municipality is currently unable to implement the various municipal projects planned for the financial year. Communication received reflects that all projects to be funded from the Loan are on hold as per DMS1683724.	A new purchase order has been approved for reduced numbers of trainees according to the budget as per shopping cart on DMS 1703897. A letter to the Services SETA requesting commencement of the learnership programmes is found on DMS 1703947	20	20	20	
T3.2	3.1.5.2					Promote economic growth by successful implementation of EPWP and CWP community based projects	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	725	803	N/A	R2 674 000.00	689	150	132	Not achieved	Tracking of project implementation will be conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded from borrowing are implemented.	350	550	689	DMS 1701413 DMS 1697144, DMS 1697138, DMS 1700295 DMS 1688741, DMS 1688746, DMS 1698357, DMS 1698358.	
T4.1	4.1.1.2	Differentiated Approach to Municipal Financing, Planning and Support		KPA 4: Municipal Transformation and Institutional Development	To create an appropriate organisational climate that will attract and ensure retention of staff	Review and implement Employment Equity Policy	Disability related programmes (workshops/awareness campaigns)	6	6	N/A	N/A	4	1	1	Achieved	N/A	N/A	1	1	1	DMS: 1700033 DMS 1703728 DMS 1334266
T4.2	4.1.1.1					Review and implement the attraction, recruitment and retention strategies.	Percentage of working days that section 54A/56 positions are filled by permanent staff	90%	100%	N/A	N/A	90%	90%	96%	Achieved	N/A	N/A	90%	90%	90%	RPT 179243
T4.3	4.1.1.4					Develop an effective training and development strategy and programs	Number of training programmes provided as implementation of the Workplace Skills Plan	50	78	N/A	N/A	20	5	17	Achieved	There was an increase in the number of training sessions conducted in collaboration with SALGA and CoGTA	N/A	5	5	5	RPT 178999 DMS 1703254
T5.1	5.2.1.6	Implement differentiated approach to municipal financing, planning and support	Sound Financial Management	KPA 5: Financial Viability and Financial Management	Sustainable Financial management (Expenditure and Revenue)	Apply adequate financial management methodologies	Percentage Budget Spent on Workplace Skills Plan (cumulative)	95%	100%	N/A	R1 812 900.00	95%	5%	14%	Achieved	13.57% of R1861400.00 DMS 1700467 - First Aid Level 1 Level 3 and Aviation Training for Richards Bay Airport Personnel to close compliance training gaps Occupational Health & Safety and SACAA findings for employees working at the Airport	N/A	25%	30%	35%	RPT 178999 DMS 1700399.
T5.2						Percentage Operating Budget spent on implementing Workplace Skills Plan	1%	1%	N/A	R10 014 500.00	1%	1%	1%	Achieved	N/A	N/A	1%	1%	1%	RPT 178999 DMS 1387858) (b) SARS EMP201 forms - DMS 1700399.	
T5.3	5.1.1.4				Compliance with financial legislation and policies	Compliance with all MFMA and related local government financial legislation	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	<45%	37%	N/A	N/A	<45%	<45%	34%	Achieved	N/A	N/A	<45%	<45%	<45%	DMS 1695873
T5.4	5.1.1.4					Compliance with all MFMA and related local government financial legislation	Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants) (DMS 1513248 for Formula: T5.2)	1 - 3	1	N/A	N/A	1-3	1-3	1	Achieved	N/A	N/A	1-3	1-3	1-3	DMS 1695873
T5.5	5.2.1.3				Sustainable Financial management (Expenditure and Revenue)	Accurate and timeous billing and receipting of revenue	Revenue collected as a percentage of billed amount. (Collection Rate) (DMS 1513248 for Formula: T5.3)	90%	107%	N/A	N/A	90%	90%	90%	Achieved	N/A	N/A	90%	90%	90%	
T5.6	5.2.1.6				Apply adequate financial management methodologies	Percentage Capital Budget spent on Capital projects I.t.o. IDP (DMS 1513248 for Formula: T5.4)	100%	96%	N/A	R610 994 000.00	90%	20%	22%	Achieved	Invoices received and paid	N/A	58%	85%	90%		
T5.7					Percentage of the municipality's operating budget spent on indigent relief for free basic services	New Indicator			R559 945 1800 R332 248 800	11%	11%	19%	Not achieved			11%	11%	11%			

T5.8	5.2.1.2					Asset Accounting Management	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40% <i>(DMS 1513248 for Formula: T5.5)</i>	25% - 40%	22%	N/A	N/A	25% - 40%	25% - 40%	19%	Achieved	N/A	N/A	25% - 40%	25% - 40%	25% - 40%	DMS 1695873
T6.1	6.1.2.3	Improved Municipal Financial and Administrative Capability	Sound Financial Management	KPA 6: Cross Cutting	To ensure effective Environmental Management in compliance with legislation	Air quality monitoring and implementation of the Air Quality Management Plan	Average percentage monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	New Indicator	N/A	80%	80%	96%	Achieved	N/A	N/A	80%	80%	80%	DMS1701012.		
T6.2	6.1.1.1				To plan and manage existing and future development in a sustainable manner	Implement (and Review) Spatial Development Framework	Date of submission of final SDF to IDP Unit	New Indicator	N/A	31-May-25	N/A	N/A	N/A	N/A	N/A	N/A	N/A	31-May-25			



CITY MANAGER 2024/2025										
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	WEIGHT	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
							Q1	Q2	Q3	Q4
							01 JUL - 30 SEPT	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (16 KPIs = 40%)										
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	CM 1	Date of submission and adoption of the reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 3)	3	31-May-25	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review	IDP Process Plan adopted	N/A	2025/26 Draft IDP Submitted to Council	Final IDP approved by Council
		CM 2	Number of Public Participation programmes on IDP and Budget Ref. (COO 21)	2	2	a) Attendance register for all IDP roadshows b) Report	N/A	IDP Consultative Meetings conducted	N/A	BUDGET Consultative Meetings conducted
1.1.2 To maintain an organizational performance management system as a tool to monitor progress of service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	CM 3	Date of signing Performance Agreements, submitting to COGTA and posting on website Ref. (COO 4)	3	31-Jul-24	a) Signed Performance Agreements b) Proof of submission to CoGTA MEC c) Proof of publishing on Councils Website	Performance Agreements for all filled positions signed by 31 July, submitted to CoGTA MEC and posted on website by 14 August 2024	N/A	Reviewed Performance Agreements signed	2025/26 Draft Performance Agreements prepared
		CM 4	Date of approval of the 2025/26 SDBIP Ref. (FS 12)	3	30-Jun-25	a) Report to Council b) Council Resolution for Final SDBIP	N/A	N/A	2025/26 SDIBIP submitted to Council as an annexure to IDP	2025/26 SDBIP approved by Mayor
		CM 5	Quarterly SDBIP reports (financial) submitted to the EXCO within 30 days after the end of each quarter. Ref. (FS 13)	2	4 SDBIP Reports	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report	1 SDBIP Report
		CM 6	Number of Performance Reports (Non-financial) submitte to Council Ref. (COO 8)	2	4 Performance Reorts	a) Copy of item to Council b) Council Resolution noting the report	1 Performance Report	1 Performance Report	1 Performance Report	1 Performance Report
		CM 7	Number of Performance Assessments conducted Ref. (COO 7)	2	2 Performance Assessments	a) Attendance Register b) Assessment Report	N/A	2023/24 Annual Performance Assessments conducted	2024/25 Mid-year performance reviews conducted	N/A
1.1.7 Ensure reliability and maintain independence of internal audit activity	1.1.7.2 Effective and value adding internal audit activity	CM 8	% Resolution of 2023/24 AG findings contained in the AG Management Letter Ref. (COO 24)	3	100%	a) AG Action Plan with findings b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
		CM 9	% of internal audit reviews executed against the approved Internal Audit plan Ref. (COO 25)	3	100%	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CM 10	% completion of of Action Plans for each quarter as documented in the strategic risk register Ref. (COO 12)	3	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by MM c.) Executive summary report on achievements by CRO	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter	100% completion of Action Plans per quarter
		CM 11	% completion of investigation on Whistle-blower reports for each quarter Ref. (COO 14)	3	80%	a) Quarterly reports submitted to MPAC	80% investigations completed	80% investigations completed	80% investigations completed	80% investigations completed
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	CM 12	% implementation of prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 16)	2	100%	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlathuze	0% (Communications Strategy and Plan for 2024/25 FY adopted)	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan

	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	CM 13	% of ward committees with 6 or more ward committee members (excluding the ward councillor) Ref. (COO 20)	2	100%	a) Attendance Registers in monthly meetings as evidence each member availability b) Copies of agendas and minutes	100%	100%	100%	100%
	1.1.4.5 Effective and efficient ICT Systems enabling Informed decision making and communication	CM 14	% Availability of ICT Systems that enables efficient decision making and communication to support a sound and effective governance Ref. (DCM CS 13)	2	90% (Average)	a) Monthly report on system availability b) Quarterly report to Council	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems	90% availability of ICT Systems
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CM 15	Implementation of consequence management for all irregularities	3	100%	a) Reported Cases register b) Report on DC outcome	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management	100% implementation of consequence management
		CM 16	Review of Municipal Delegation Framework and Policies Ref. (DCM CS 7)	2	30-Jun-25	a) Report to Council b) Council Resolution	N/A	N/A	N/A	Municipal Delegation Framework and Policies reviewed
BASIC SERVICES AND INFRASTRUCTURE PROVISION (6 KPI's = 15%)										
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.1 Eradicate water services backlogs through provision of basic water services	CM 17	Percentage Households with access to basic water	3	99%	a) Quarterly report b) IR Forms	99%	99%	99%	99%
		CM 18	Percentage of total water losses Ref (T 2.6, DCM IS 16)	2	29%	a) Quarterly report	31%	30%	30%	29%
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	CM 19	Percentage Households with access to sanitation	2	81%	a) Quarterly report b) Verified Spreadsheet from consultants	81%	81%	81%	81%
	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	CM 20	Number of new households provided with new Electricity connections (Municipal supply) Ref. (T2.15, DCM EES 10)	2	80	a) Quarterly report on new households connected	10 new connections	15 new connections	25 new connections	30 new connections

	2.1.1.4 Eradicate refuse removal backlogs through provision of basic waste management services	CM 21	Percentage Households with access to waste disposal	3	74%	a) Evidence of delivery of skips/placement of skips b) Evidence of calculations of households	74%	74%	74%	74%
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CM 22	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village and Empangeni Mega Housing Ref. (T2.33, DCM CD 19)	3	69 Transfers 72 Housing Units	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report	10 Housing Units completed	20 Housing Units completed	20 Housing Units completed	22 housing units completed 69 Title deed transfers
KPA: LOCAL ECONOMIC DEVELOPMENT (4 KPIs = 12%)										
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CM 23	Number of advertorials on national platforms intended for the marketing of uMhlathuze as destination of choice Ref. (DCM CD 24)	2	2	a) Shopping Cart & PO b) Copy of advert	N/A	1 advertorials on marketing platforms	N/A	1 advertorials on marketing platforms
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CM 24	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues Ref. (DCM CD 22)	3	12	a) Agricultural Support Plan b) Training Attendance reports	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed	3 agricultural development support programme executed
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CM 25	Number of unemployed community members re-skilled Ref. (T3.3, DCM CD 25)	3	80	a) Advert for training b) Close out report c) Attendance register	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CM 26	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) Ref. (T3.4, DCM CD 26)	2	689 (Cumulative)	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	350 job opportunities created	550 job opportunities created	689 job opportunities created
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)										
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CM 27	Percentage of working days that section 54/56 positions are filled by permanent staff Ref. (T 4.4, DCM CS 22)	2	90% (Average)	a) HR Report with supporting calculations	90%	90%	90%	90%
	4.1.1.4 Develop an effective training and development strategy and programs	CM 28	Workplace Skills training programmes/courses provided to staff and councillors as implementation of the Workplace Skills Plan Ref (DCM CS 27)	3	20	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CM 29	Annual review of the organisation structure by 30 June 2025 Ref. (DCM CS 30)	3	30-Jun-24	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	Signed Job descriptions for all posts in the organogram structure	Change Management training to Managers Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of organogram/structure to Council for Adoption
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (7 KPIs = 18%)										
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	CM 30	Date of approval of 2025/2026 budget which is credible, transparent and accurate in accordance with the Sec.24 (1) of the Municipal Finance Management Act Ref. (FS 7)	3	30-Jun-25	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	N/A	Draft budget to Council for approval by 22 March 2025	Final budget to Council for approval by 30 May 2025
		CM 31	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA. Ref. (FS 9)	2	12	a)Copies of monthly financial reports and item to EXCO and Council in terms of the MFMA b)Copy of the resolutions taken by Council in respect of the reports submitted.	3 S71 Reports	3 S71 Reports	3 S71 Reports	3 S71 Reports
		CM 32	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy. Ref. (FS 22)	2	4	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	1 SCM Report	1 SCM Report	1 SCM Report

		CM 33	Monthly Grant reports on all DORA reportable grants received from National Treasury Ref (CFO 3,20)	3	12	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
		CM 34	% Spending on IUDG funding to ensure effective implementation and spending on IUDG projects as per approved business plan by CoGTA Ref. (DCM IS 29)	3	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	30% expenditure	60% expenditure	100% expenditure
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CM 35	% Capital expenditure of approved Capital projects in line with 2024/2025 Budget Ref. (FS 30)	3	90% (Cumulative)	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20% capital budget spent	58% capital budget spent	85% capital budget spent	90% capital budget spent
5.3.1 Supply Chain Management	5.3.1.1 Demand and acquisition management	CM 36	Date of finalizing 2025/26 Organizational Procurement Plan	2	30-Jun-25	a) Copy of 2025/26 Procurement Plan	N/A	N/A	N/A	Procurement Plans for 2024/2025 reviewed (received) by SCM
KPA: CROSS CUTTING INTERVENTIONS (2 KPIs = 05%)										
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Review and Implement Spatial Development Framework	CM 37	Date of finalizing SDF to include as an annexure to IDP Ref. (DCM CD 10)	3	31-May-25	a) Proof of submission to IDP Unit b) Draft SDF c) Final SDF	N/A	N/A	Draft SDF for 2025/2026 submitted to IDP Unit	Final SDF for 2025/2026 submitted to IDP Unit
	6.1.1.6 Efficient processing of development application and building plans	CM 38	% processing of Planning Applications submitted in terms of Section 27 of the SPLUMA Bylaw Ref. (DCM CD 9)	2	100%	a) Updated applications register b) Quarterly Report	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed	100% of SPLUMA applications processed
Signed by the CITY MANAGER:.....Date:.....						Signed by the MAYOR:.....Date:.....				

OFFICE OF THE CHIEF OPERATIONS OFFICER 2024/2025													
STRATEGIC OBJECTIVES	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1			Q2	Q3	Q4	
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (29 KPIs = 70%)													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COO 1	% Implementation of OHS Recommendations from inspections and investigations for the Office of the City Manager	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met. 100% of OHS Recommendations due for Q1 were implemented, OCM OHS report DMS 1700381	N/A	N/A	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
Integrated Development Planning													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.2 Development of an Integrated Development Plan within prescribed legislative guidelines	COO 2	Date of adoption and submission of a reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	31-May-25	6	a) Council resolution for adoption of Process Plan b) Council resolution for adoption of IDP review c) Minutes/Instruction list and attendance register of all Steering committee meetings d) Public Notice	IDP Process Plan adopted	Target Met. IDP Process Plan for 2025/2025 DMS 1678677 Council Minutes RPT 179129, CR17445 Public Notice DMS1693647, DMS 1699869	N/A	N/A	N/A	Draft IDP submitted to Council	Final IDP approved by Council
Organizational Performance Management													
1.1.2 To maintain an organizational performance management system as a tool to monitor progress on service delivery	1.1.2.1 Monitor evaluate measure and review the performance of the municipality against indicators and targets set in the IDP	COO 3	Number of Performance Agreements signed, submitted to COGTA and posted on website	7	4	a) Signed Performance agreements by 31 July b) Proof of submission to COGTA MEC c) Proof of Plans published on Councils Website	Performance Agreements signed by 31 July, submitted and posted on website by 14 August	Target Met Performance Agreements were signed, submitted to COGTA and posted on website on 14 August 2024 POE: DMS 1693673	N/A	N/A	N/A	N/A	N/A
		COO 4	Date of approval of the 2025/26 Top Layer SDBIP	30-Jun-25	3	a) 2025/26 Top Layer SDBIP b) Proof of submission	N/A	N/A	N/A	N/A	N/A	2025/26 Draft Top Layer SDBIP submitted to Council as an annexure to IDP	2025/26 Top Layer SDBIP approved
		COO 5	Number of PAC Meetings held	4	3	a) Report b) Attendance Register	1 PAC Meeting (Q4 SDBIP Component 3 submitted)	Target Met 2 PAC Meetings were held as follows: Special PAC Meeting was held on 29 August 2024 Agenda: DMS 1691982 and DMS 1692338	N/A	N/A	1 PAC Meeting (Q1 SDBIP Component 3 submitted)	1 PAC Meeting (Q2 SDBIP Component 3 submitted)	1 PAC Meeting (Q3 SDBIP Component 3 submitted)
		COO 6	Number of Performance Assessments for Senior Managers conducted	2	4	a) Assessment Report for Senior Managers b) Attendance Register	N/A	N/A	N/A	N/A	2023/24 Annual Performance Assessments for Senior Managers conducted	2024/25 Mid-Year Performance Assessments of Senior Managers	N/A
		COO 7	Number of quarterly Organisational Performance reports tabled to Council and submitted to COGTA	8	3	a) Quarterly Reports to Council b) Proof of submission to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	Target Met Draft APR was submitted to Council for noting RPT 178735, Res No. 17419 Council Agenda: DMS 1697687 Council Minutes: RPT 179129	N/A	N/A	1 Performance Report to Council 1 Circular 88 Report to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA	1 Performance Report to Council 1 Circular 88 Report to COGTA
		COO 8	Date of submission of 2023/24 Annual Performance Report and Draft Annual Report to Auditor General	31-Aug-24	3	a) Proof of Annual Performance Report and Draft Annual Report submission to AG by 31 Aug 2023	2023/24 Annual Performance Report and Draft Annual Report submitted	Target Met Draft APR and the Draft AR were submitted to AG on 30 August 2024 Proof of submission: DMS 1693657	N/A	N/A	N/A	N/A	N/A
		COO 9	Date of adoption of 2023/24 Annual Report by Council	31-Mar-25	4	a) Council Agenda b) Council minutes	Draft 2023/24 Annual Report tabled to AC and Council	Target Met Draft AR was tabled in the Special AC meeting on 29 August 2024 Agenda: DMS 1692652, RPT 178736 Draft AR was submitted to Council for noting Council Agenda: DMS 1697687 Council Minutes: RPT 179129	N/A	N/A	Annual Report consolidated with Audited AFS, APR and Audit Report	2023/24 Annual Report and Oversight Report adopted by Council	N/A
Enterprise Risk Management													
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COO 10	% completion of Action Plans for each quarter as documented in the strategic risk register for OMM (Excluding those outside own control)	100%	4	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target met. 100% Completion of Action Plans due for Quarter 1 of 2024/2025 as per DMS 1690135	N/A	N/A	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
		COO 11	Number of Whistle-blower facility reports to Council structures in terms of the reporting procedure.	4	4	a) Quarterly reports submitted to ERM and Council Committees	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Target Met Quarterly (Q4 of 2023/2024) consolidated Whistle-blower facility report tabled to ERM Council approval on 16 September 2024. RPT 178957	N/A	N/A	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval	Quarterly consolidated Whistle-blower facility report tabled to Risk Committee for approval
Communications													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Implementation of effective communication strategy	COO 12	% Implementation of Communication and Marketing Plan emanating from the Integrated Marketing and Communication Strategy adopted by Council	100%	2	a) Quarterly Report with outcomes and coverage analysis b) Copies and evidence of communication platforms used to activate Brand uMhlatshuze	0%	Target Met Annual Marketing and Communication plan found on DMS 1695281	N/A	N/A	100% Implementation of quarter 2 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 3 deliverables of the Communication and Marketing Plan	100% Implementation of quarter 4 deliverables of the Communication and Marketing Plan
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	COO 13	Number of Batho Pele Activities	4	3	a) Activity Report	1	Target Met. Batho Pele DMS 1701349	N/A	N/A	1	1	1
		COO 14	Number of DDM Economic Sectors and Infrastructure Development Cluster meetings coordinated	4	3	a) Agenda b) Minutes c) Attendance Register	1 DDM Meeting Coordinated	Target Met DDM ESID Cluster Meeting 01 August 2024 DMS 1690625, Virtual Attendance Summary 1 August 2024 DMS 1690620 Notice DMS 1690621 AGENDA DMS 1690622 AGENDA - DDM SECRETARIAT MEETING - 09 JULY 2024. DMS 1697459 REGULATIONS FRAMING INSTITUTIONALISATION OF DDM	N/A	N/A	1 DDM Meeting Coordinated	1 DDM Meeting Coordinated	1 DDM Meeting Coordinated
Public Participation													
1.1.4 To promote a municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.3 Facilitation of Stakeholder and Community participation in policy making	COO 15	Number of Councilor Convened Public Meetings	136	3	a) Attendance registers b) Minutes	34 Councilor Convened Public Meetings	Target Not Met 28 out of 34 Wards Convened Public Meetings POE Spreadsheet DMS 1702722	None submission of minutes by councilors	1. A notice that reminds councilors a submission date and for them to meet the standards of submission by COGTA. 2. There will be a meeting with Chief Whip, party representatives and their secretaries in their clusters.	34 Councilor Convened Public Meetings	34 Councilor Convened Public Meetings	34 Councilor Convened Public Meetings
		COO 16	% of ward committees with 6 or more ward committee members (excluding the ward councilor)	100%	3	a) Updated Ward Committee Registers	100%	Target Met 100% of ward committees with 6 or more ward committee members convened in Q1. POE Spreadsheet DMS 1702722	N/A	N/A	100%	100%	100%

			COO 18	Number of Consultative Sessions/ Stakeholder Engagements conducted on various issues including Smart City concept implementation	6	3	a) Attendance registers b) Report for IDP Consultative Sessions/Roadshows c) Minutes for Stakeholder Engagements	1 Stakeholder Engagement conducted	Target Met 1. Amakhosi Session on the Draft IDP Review 2025/2026 held on 4 September 2024 at Empangeni Civic Hall Attendance Register- DMS1694370 2. City of uMhlatuze meeting with Transnet held on 27 August 2024 at EXCO Room, uMhlatuze Ci vic Centre. Minutes of the	Overachievement was due to the need to engage further with stakeholders on different matters within the quarter.	N/A	IDP Consultative Sessions conducted 1 Stakeholder Engagement conducted	1 Stakeholder Engagement conducted	Budget Roadshow conducted 1 Stakeholder Engagement conducted
Internal Audit														
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity		COO 18	% implementation of previously raised Internal Audit recommendations within the Office of the City Manager, excluding findings that require funding (Excluding those outside own control)	100%	4	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target Not Met Resolved: 50% In Progress:50% Not resolved:0% Not Implemented 0% DMS 1696182	Inadequacies relating to the fraud related policies.	The Fraud risk assessment has been completed and is in the process of adoption by the EXCO. The rolling out of these policies and procedures will be done through road shows conducted to be conducted by 31 March 2025. Attendance registers will be kept as evidence of acceptance.	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
			COO 19	% Resolution of 2023/24 AG findings contained in the AG Management Letter	100%	4	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A	N/A	50% of AG findings resolved	100% of AG findings resolved
			COO 20	% of internal audit reviews executed against the approved Internal Audit plan	100%	4	a) Report on the status of responses received	5% of internal audits performed against the approved Internal Audit plan	Target Met Achieved-21% Calculation- 6 projects implemented/ 29 projects Planned IA Plan Reconciliation- DMS 1683053 Notification Letters 1.ICT Follow Up on previous audits Q3 and Q4 for 2023/2024- DMS 1678090 2.Review of Airport Internal Control Processes- DMS 1682116 3.Follow up on Q4 previous audits- DMS 1682118 4.Human Resources Management(Leave Cycle processes)- DMS 1683794 5.GRAP Review of annual financial Statements FY 2023/2024- DMS 1687955 6.Review of Annual APR 2023/2024 and Q4 Predetermined objectives- DMS 1683565	N/A	N/A	30% of internal audits performed against the approved Internal Audit plan	65% of internal audits performed against the approved Internal Audit plan	100% of internal audits performed against the approved Internal Audit plan
KPA 2 : BASIC SERVICES AND INFRASTRUCTURE PROVISION (1 KPIs = 3%)														
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets		COO 21	% implementation of Area Based Management(ABM) interventions to improve integrated service delivery	100%	3	a) Report on ABM integrated service delivery special operations implemented	100% implementation of ABM initiatives as per implementation plan for the quarter	Target Met ABM Implementation conducted on 27 August 2024 in WARD 23 WARD 23 Agenda- DMS 1698619 Attendance Register- DMS 1698623 Minutes- DMS 1699054 Images- DMS 1699063	N/A	N/A	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter	100% implementation of ABM initiatives as per implementation plan for the quarter
KPA 3 : LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (3 KPIs = 10%)														
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services		COO 22	Number of international exchange engagements initiated	3	3	a) Supporting documents for international, programmes initiated	N/A	N/A	N/A	N/A	N/A	One (1) international programme initiated	One (2) international programme initiated
			COO 23	Number of Strategic Partnerships with external partners in support of Municipal Service Delivery	4	4	a) Signed partnerships MOU concluded	N/A	N/A	N/A	N/A	N/A	Conclude two (2) strategic partnership to socio-economic development	Conclude two (2) strategic partnership to socio-economic development
3.4.1 To promote social cohesion	3.4.1.5 Establish and implement special programmes		COO 24	Number of Youth Programmes	5	3	a) Quarterly Report	Youth Business Support Programme conducted	Target Met Programme was the High Tea programme in partnership with KCDM hosted in uMlalazi Municipality for a women's month which included Young women. Invitation: DMS 1698899	N/A	N/A	N/A	2 Programmes (Higher Education Assistance Grants and Mayoral Academic Excellence Awards)	N/A

KPA 4 : MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (3 KPIs = 10%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	COO 25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within the Office of the City Manager	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target Met Employees from level 11 to 22 have signed performance agreements for the 2024/25 financial year. POE: DMS 1699701	N/A	N/A	N/A	N/A	
		COO 26	Number of Performance Assessments for employees below section 56 Managers conducted within within the Office of the City Manager	2	4	a) Assessment Report for employees below Senior Managers b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met, The Office of the City Annual Performance Assessments were held as per DMS 1701343	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
		COO 27	Number of strategic programmes emanating from the City of uMhlatshuze Knowledge Management and Innovation Concept	4	3	a) Report on a number of strategic knowledge management projects implemented in 2023/20214	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Target Met Benchmarking between City of uMhlatshuze and Nhlanguano Town Council from Swaziland held from 12 September to 13 September 2024 at uMhlatshuze Civic Centre. Order of Proceedings DMS 1695901 Attendance Register DMS 1701340.	N/A	N/A	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (2 KPIs = 7%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	COO 28	% Capital expenditure of approved Capital projects in line with 2022/2023 Budget within the Office of the CM	95%	4	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	N/A	N/A	N/A	N/A	95% CAPEX spent	N/A	
	5.3.1.2 Accurate contracts and logistics management	EES 29	Number of contract monitoring reports submitted	4 Reports	3	a) Quarterly contract management report signed by DCM	1 Report	Target Met RPT 179269 of FIRST QUARTERLY CONTRACT MONITORING REPORT FOR THE OFFICE OF THE CITY MANAGER _ INTERNAL AUDIT, AND RISK MANAGEMENT FOR THE PERIOD 01 JULY - 30 SEPTEMBER 2024	N/A	N/A	1 Report	1 Report	
Signed COO:.....Date:.....						Signed CITY MANAGER:.....Date:.....							

PERFORMANCE SCORECARD: DEPUTY MANAGER CITY DEVELOPMENT 2024/2025															
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS								
							Q1: 01 JUL - 30 SEPT			Q2: 01 OCT - 31 DEC		Q3: 01 JAN - 31 MAR		Q4: 01 APR - 30 JUN	
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	Planned target	Planned target	Planned target		
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 19%)															
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CD 1	Number of Departmental policies developed/ reviewed and adopted by Council	3	4	a) Policy Register b) Report to Committee Section c) Council Resolution	No target for this quarter.	No target for this quarter.			a)Land Acquisition and disposal policy reviewed b)Township and Rural revitalization strategy developed	No target for this quarter.	Land Use Scheme reviewed		
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CD 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target Met: 100% Implementation of OHS Recommendations due for the Q1. DMS1703783.			100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented		
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CD 3	Number of Batho Pele activities implemented in the City Development Department	4 information sharing sessions/social media post	3	a) Attendance register for information sharing sessions b) Pamphlets for information sharing sessions	1 Information sharing session	Target Met: Information sharing sessions on the General Valuation Roll for 2025 were held as follows: 1. 2 July 2024 @DMV 2. 3 July 2024 @Makuleni.			1 Information sharing session	1 Information sharing session	1 Information sharing session		
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CD 4	% completion of Action Plans for each quarter as documented in the strategic risk register for City Development Department (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by	100% completion of Action Plans due for the quarter	Target Met: 100% completion of Action Plans due for the quarter. Strategic Risk Register DMS1365772 is updated quarterly. Update on FAP's due as at			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter		
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CD 5	% implementation of previously raised Internal Audit recommendations within City Development Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation (Internal/Quarterly follow-up reports).	100% implementation of IA recommendations due within Q4	Progress on implementation is as follows: Resolved: 57% In progress: 33%, and	The nine (9) findings are not yet tested.	A total of 9 of 21 cases are to be tested in the following quarter.	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3		
		CD 6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	No target for this quarter.			N/A	50% of AG findings resolved	50% of AG findings resolved		
KPA: CROSS CUTTING INTERVENTIONS (8 KPIs = 25%)															
Land Use Planning and Management															
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.6 Efficient processing of development application and building plans	CD 7	% building plans received each quarter, processed and scrutinized within the prescribed timeframe in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings)	100%	3	a) Updated register on applications received b) Quarterly Report to City Development Portfolio	100% building plans processed	Target Met: 100% building plan applications processed: 97 building plans received (82 residential and 15 commercial/ industrial). (i)There are forty three(43) building plans that have been submitted and approved in this quarter and all of them are residential (44%). (ii) 34 plans were referred back/declined (27 residential and 07 commercial/ industrial) (35%). (iii)20 in circulation (12 residential and 8commercial/industrial) (21%). 0 backlog Summary of Building Plans Register for this Quarter is available on DMS1700603. Quarterly			100% building plans processed	100% building plans processed	100% building plans processed		
		CD 8	% processing of Planning Applications submitted in terms of Section 27 of the SPLUM Bylaw	100%	3	a) Updated applications register b) Quarterly Report	100% of SPLUM Bylaw applications processed	Target Met - Land Use Management: 100% of all received applications processed. Total 50 applications received. (i) 45 Building Line Relaxation applications received: 19 finalised and 26 in process (in circulation for comments, lapsed or referred back to Applicants). All 45 Building Line Relaxation applications processed (90%) (Register as per DMS1701762). (ii) 4 Consent applications received. All 4 applications processed (lapsed and/or referred back to Applicants or in circulation). All 4 Consent applications processed (8%) (Register as per DMS1701763). (iii) 1 Parking Bays Relaxation Application: Application in process. The application processed (2%). Register as per DMS1701765). Quarterly Report as per RPT179179. Target Met: Development Administration: 100% of SPLUM Bylaw Land Development applications processed: 100% applications processed - 4 Pre-Applications (17%) received (1 Subdivision and 3 Combined); 2 Formal Applications (9%) received (both Combined) and 17 applications (74%) received during previous quarters were processed further (2 Rezoning and 15 Combined). Evidence: Quarterly Reports (RPT 179166 & 177165). Extract from Applications			100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed	100% of SPLUM Bylaw applications processed		
Spatial and Environmental Planning															
6.1.1 To plan and manage existing and future development in a sustainable manner	6.1.1.1 Implement (and Review) Spatial Development Framework	CD 9	Date of submission of final SDF to IDP Unit	31-May-25	3	a) Proof of submission to IDP Unit b) Draft SDF	N/A	No target for this quarter.			N/A	Draft SDF for 2025/2026 submitted in IDP Unit	Final SDF for 2025/2026 submitted in IDP Unit		
		CD 10	Number of Climate Change meetings/engagements convened within the organization by 30 June 2025	6	3	a) Quarterly Progress Reports b) Attendance Registers and Minutes c) Presentation material; agenda of virtual engagements	1 Green Team Meeting	Target Met: (i) Green Team meeting held on 16 September 2024. Agenda as per DMS1696436 and meeting notes as per DMS1700387. (ii) Quarterly progress report as per RPT179224. In addition: As part of the Cities Adapt project, the competition was launched between schools in Esikhaleni to identify a location for the practical demonstration project. Site visits were conducted on 15 July 2024 and preparatory work for the competition was undertaken with the scholars on 16 July 2024. Attendance register as per DMS1683580 and photographs as per DMS 1683536.			1 Green Team Meeting 1 Stakeholder Engagement on Climate Change	1 Green Team Meeting	1 Green Team Meeting 1 Stakeholder Engagement on Climate Change		
		CD 11	Airport relocation and redevelopment	Completed procurement documentation	3	a) Progress reports to Council b) Submission to National Treasury for TVR11A c) Final RQP documentation	Follow-up on Treasury Views and Recommendations	Target Met: (i) Treasury Views and Recommendations were received on 16 September 2024 as per DMS1699857 and DMS1699858. (ii) Quarterly progress report as per			Submission of TVR1 (Treasury Views and Recommendations 1) from National Treasury to Council	Draft Procurement Documentation (RFP - Request for Proposal) documentation	Submission to National Treasury request for TVR11A (Treasury Views and Recommendations 11A)		
	6.1.2.4 Efficient processing of environmental applications	CD 12	% of environmental authorisation applications processed within the legislated time frame	100%	3	a) Updated applications register b) Quarterly Report	100% of environmental authorisation applications processed	Target Met: (i) Twelve (12) response letters submitted to environmental applications as per DMS1679523, DMS1681600, DMS1681596, DMS1683432, DMS 1685457, DMS1685452, DMS1697531, DMS1693182, DMS1693759, DMS1695637, DMS1695645, DMS1698222 and DMS1698558. (ii) Register of environmental applications responded to as per DMS 1698315.			100% of environmental authorisation applications processed	100% of environmental authorisation applications processed	100% of environmental authorisation applications processed		

Property Administration												
6.2.1 To ensure fair valuation of properties	6.2.1.1 Development and maintenance of Valuation Roll in line with Municipal Property Rates Act.	CD 13	Publishing Supplementary Valuation Roll	Publication of supplementary valuation roll	3	a) Maintain a list of all objections reviews received and finalized	N/A	No target for this quarter.		N/A	N/A	Supplementary Valuation Roll published
		CD 14	Release and make available 10 land parcels.	10	4	Quarterly report	N/A	No target for this quarter.		5 land parcels released.	N/A	5 land parcels released.
Human Settlements												
2.1.3 To promote the achievement of a non-racial, integrated society, through the development of sustainable human settlements and quality housing	2.1.3.1 Improve community standard of living through accelerated development of Integrated Human settlement	CD 15	Number of Housing Consumer Education Awareness conducted	16	3	a) Invitations for the meetings b) Attendance Register c) Post on Social media d) Quarterly Reports to Council	3 Housing Consumer Education awareness	Target Met: 03 Housing Consumer Education Awareness held this quarter. (i) Notices for all 3 Awareness Meetings held on 21/09/2024; 22/09/2024; 27/09/2024 are available on DMS1699526, DMS1699528 & DMS1690557. (ii) Attendance Registers for all Awareness Meetings are available on DMS 1699465, DMS 1699466 & DMS 1699480. (iii) Housing Consumer Education Quarterly Report is available on RPT 179232.		3 Housing Consumer Education Awareness Programme	3 Housing Consumer Education Awareness Programmes	3 Housing Consumer Education Awareness Programmes
							1 Consumer Awareness Post/Social media	Target Met: Social Media post is available on DMS1699492.		1 Consumer Awareness Post/Social media	1 Consumer Awareness Post/Social media	1 Consumer Awareness Post/Social media
		CD 16	Date of signing donation agreement with Public Works on properties to be transferred to rightful beneficiaries Ref. (T2.34)	31-Mar-25	3	a) Signed Donation Agreement with the Department of Public Works	Engagement with Office of the Premier	Target Met: The Hon. Premier was engaged through a letter from Hon. Mayor, requesting intervention in finalisation of the Donation Agreement (DMS1702416) A follow up letter was also submitted to the Provincial Department of Public Works - in August 2024 (DMS1702417). Furthermore, Hon. MEC for Public Works had		N/A	Donation Agreement signed	N/A
								CD 17	Number of subsidised slabs / housing units completed for Dumisani Makhaye Village Ref. (T2.33)	22 Transfers 36 Housing Units	4	a) Updated Title deeds transfer register b) D6 forms for completed housing units c) Beneficiary replacement report to Council. d) HSS Report

			CD 18	Number of transfers/ housing units completed on implementation of Phase 1 Empangeni Mega Housing project	47 Transfers 36 Housing Units	4	a) Title deeds register b) D6 forms for completed housing units c) Beneficiary replacement Report to Council.	a) Beneficiary replacement Report to Council.	Target Not Met, Report could not be submitted to Council.	There are delays in submission of details for beneficiary replacements from the affected Wards and War rooms to enable the City Development Department-Human Settlements Unit to finalise the beneficiary replacement report to Council for approval. .	Report to be submitted and presented to the Allocation Committee for verification and endorsement using the available profiling forms. The allocations committee meeting is scheduled for 28 October 2024, thereafter, the report will be submitted to Council for approval during the 2nd Quarter.	a) 10 Housing Units completed b) Beneficiary administration	a) 10 Housing Units completed b) Beneficiary administration	a) 16 Housing Units completed b) 47 Title deed transfers
			CD 19	Beneficiary approval and funding for Aquadene Housing Project Stage 3	Stage 3 application approval	3	a) Council resolution on housing beneficiaries. b) Stage 3 Application Pack	N/A	No target for this quarter.			Advert for beneficiary list	Submission of Stage 3 Application Pack to KZN Department of Human Settlements	Follow-up on approvals from KZN Department of Human Settlements on Stage 3 Funding Application
KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (8 KPIs = 25%)														
Business Support, Markets & Tourism														
3.1.1 To promote the agricultural potential	3.1.1.3 Provide support for prioritised agricultural sectors	CD 20	Number of agricultural development support programmes executed through entrepreneurial development, marketing services, and value adding avenues	6	4	Attendance Registers	1 agricultural development support programme executed	Target Met: 3 agricultural development support programmes executed. 1. Cooperative governance training took place on the 22nd and 23rd July 2024 at eSikhaleni. The	The overachievement by 2 was due to partnerships that were requested from the Agriculture stakeholders for interventions as identified in the strategies, and implementation		2 agricultural development support programme executed	1 agricultural development support programme executed	2 agricultural development support programme executed	
3.1.3 To create an enabling environment for the informal economy	3.1.3.1 Review and implement Informal Economy Bylaw and Policy	CD 21	Number of awareness campaigns conducted on Informal trading Bylaw	10	3	a) Attendance register b) Quarterly report	1 awareness campaigns on Informal trading Bylaw conducted	Target Met: 1 Informal trading Bylaw awareness campaign was conducted on the 15th of August 2024 and Attendance Register was submitted to Council.			6 awareness campaigns on Informal trading Bylaw conducted	2 awareness campaigns on Informal trading Bylaw conducted	1 awareness campaign on Informal trading Bylaw conducted	
3.1.4 Clear City identity	3.1.4.1 To promote the city as destination of choice	CD 22	Number of advertorials on marketing platforms intended for the marketing of uMhlatuze as destination of choice	2	3	a) Shopping Cart & PO b) Copy of advert	No target	No target for this quarter.			1 advertorial on marketing platforms	No target	1 advertorial on marketing platforms	
3.1.5 To Improve the efficiency, innovation and variety of government-led jobs	3.1.5.1 Promoting economic growth by providing training opportunities for Women, Youth and People Living with Disabilities.	CD 23	Number of unemployed community members re-skilled Ref. (T3.3)	80	3	a) Attendance register b) Close-out Report	20 unemployed community members trained	Target Not Met, No community members were trained during the reporting quarter. However, there was an approved Concept Plan for upskilling of unemployed graduates with diverse incomes on DMS 1588030	The quotations received were found to be above the allocated budget. A new purchase order has been approved for reduced numbers of trainees according to the commencement of the learnership.	A new purchase order has been approved for reduced numbers of trainees according to the budget as per shopping cart on DMS 1703897. A letter to the Services SETA requesting commencement of the learnership.	20 unemployed community members trained	20 unemployed community members trained	20 unemployed community members trained	
	3.1.5.2 Promote economic growth by successful implementation of EPWP and CWP community based projects	CD 24	Number of jobs created through EPWP and other related programmes (Infrastructure, Environment and Culture, Social and Non State Sectors)	689 (Cumulative)	4	a) Appointment letters/employment contract b) Attendance registers	150 job opportunities created	Target Not Met: 123 job opportunities were created. A list of beneficiaries is found on DMS 1701413. Out of 123, 45 job opportunities were created through Capital Projects - Contracts	The Municipality is currently unable to implement the various municipal projects planned for the financial year. Communication received reflects that all projects to be funded	Tracking of project implementation will be conducted to ensure timeous collection of employment data. There will be an increase in job opportunities created once projects funded	350 job opportunities created	550 job opportunities created	689 job opportunities created	
3.1.6 Promote SMME and Entrepreneurial development	3.1.6.1 Facilitate SMMEs access to finance , markets, trading facilities and infrastructure with linked services	CD 25	Number of information sharing sessions/training facilitated to support SMME Development	6	4	a) Training material b) Attendance registers for trainings	2 Information sharing/Training of SMMEs	Target Met: 7 sessions held, 1 Council partnered with KCDM (Environmental Health) and EDTA to conduct inspections and educate businesses regarding the importance	The overachievement by 5 was due to partnerships that were requested from the Economic Development stakeholders for interventions as identified in the strategies, and		1 Information sharing/Training of SMMEs	1 Information sharing/Training of SMMEs	2 Training of SMMEs1 Information sharing/Training of SMMEs	
Air Quality Management														
6.1.2 To ensure effective Environmental Management in compliance with legislation	6.1.2.3 Air quality monitoring and implementation of the Air Quality Management Plan	CD 26	Number of awareness campaigns / environmental forum meetings to ensure Air Quality Compliance with AQM.	40 Industrial inspections 8 awareness campaigns 16 Environmental Forum meetings	2	a) Industrial Inspection report b) Agenda & attendance registers for environmental forum meetings c) Proof of awareness campaigns conducted as follows: 40 Industrial inspections 8 awareness campaigns	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) Target Met: 10 Industrial inspections-DMS1699826 b) Target Met: 2 awareness campaigns-DMS1699822 c) Target Met: 6 environmental forum meetings-DMS1699840	There are 10 Industries in total that have environmental forums with the City of uMhlatuze. In this reporting quarter more than 4 industries were engaged due to their availability and the nature of their daily activities, which requires more consultation, hence the overachievement.		a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	a) 10 Industrial inspections b) 2 awareness campaigns c) 4 environmental forum meetings	
		CD 27	Average percentage monitoring of AQ stations to ensure compliance with AQM.	80%	2	a) Station report.	80% Air Quality data validated	Target Met: 95,83%, Air Quality Validated			80% Air Quality data validated	80% Air Quality data validated	80% Air Quality data validated	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)														
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CD 28	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 14 upwards) within City Development Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met: (a) Performance plans for employees below Section 56 Managers signed and submitted to PMS Unit as captured on DMS1686171. Please see the following:			N/A	N/A	N/A	
		CD 29	Number of Performance Assessments for employees below section 56 Managers conducted within City Development Department	2	3	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met: Annual Performance assessments held on 13 August 2024. Attendance register is on DMS1689725 and			N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A	
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 09%)														
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CD 30	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	90%	3	a) Spending report per quarter	0,4% spending Evidence of expenditure Project status reports	Target Met: 6% Expenditure. See DMS1699976 & DMS1702462.	N/A	N/A	70% spending Evidence of expenditure Project status reports	90% spending Evidence of expenditure Project status reports	90% spending Evidence of expenditure Project status reports	

DEPUTY CITY MANAGER CORPORATE SERVICES 2024/2025													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1: 01 JUL - 30 SEPT				Q2	Q3	Q4
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (19 KPIs = 51%)													
Administration													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.1 Provide administrative support for all Council Committees	CS 1	Number of Council and Exco Meetings held	16	3	a) Signed notice of meetings b) Agenda and minutes	4	Target Over Achieved: 3 Council and 3 Exco Meetings held Exco Agendas DMS 1696166 DMS 1680341 DMS 1688185 Exco Minutes RPT 178596	Target over achieved due to Special Council Meeting		4	4	4
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	CS 2	% of complaints received and processed through municipal complaint management system	100%	3	a) Quarterly report on complaints management	100%	Target Achieved: 100% of complaints received and processed through municipal complaint management system. Quarterly report RPT 178129			100%	100%	100%
		CS 3	Number of Batho Pele activities implemented in the Corporate Services Department	4	2	a) Proof of activities implemented	1 Batho Pele activity	Target Achieved: 1 Batho Pele activity was conducted in the quarter Dress Code - Agenda DMS 1688419 Attendance Register - DMS 1690662 - Minutes DMS 1693612			1 Batho Pele activity	1 Batho Pele activity	1 Batho Pele activity
1.1.5 To promote access to information and accountability	1.1.5.1 Ensure access information in line with relevant legal prescripts	CS 4	Date of submitting Section 32 Report to Information Regulatory outlining requests for Municipal information	30 June 2025	3	a) Report b) Proof of submission	N/A	N/A			N/A	No Target set for the quarter	Section 32 Report submitted
		CS 5	Number of inspections conducted to ensure effective and efficient records management	4	3	a) Inspection Report to CS Portfolio Committee	1 Inspection Report	Target Achieved: 1 Inspection Report submitted to CS Portfolio Committee			1 Inspection Report	1 Inspection Report	1 Inspection Report
		CS 6	% Compliance with Records Management legislative prescripts	100%	3	a) Updated compliance checklist	100% Compliance	Target Achieved: 100% Compliance with Records Management legislative compliance			100% Compliance	100% Compliance	100% Compliance
		CS 7	Number of Airport Management reports submitted to Council	4	2	Quarterly report	1 Airport Quarterly Report	Target Achieved: 1 Airport Quarterly Report submitted to Council RPT178821			1 Airport Quarterly Report	1 Airport Quarterly Report	1 Airport Quarterly Report
		CS 8	Number of Facilities Management reports submitted to Council	4	2	Quarterly report	1 Facilities Management Quarterly Report	Target Achieved: 1 Facilities Management report submitted to Council RPT 178905			1 Facilities Management Quarterly Report	1 Facilities Management Quarterly Report	1 Facilities Management Quarterly Report
Legal Services													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	CS 9	% of policies reviewed by Corporate Services and adopted by Council in the 2024/25 financial year	100%	3	a) CS -Policy Register b) Quarterly Report to CS Portfolio c) Council Resolution for the fourth quarter for all policies	0%	N/A			0%	0%	100%
		CS 10	% of SLA (with complete information submitted), finalised within 7 days	100%	3	a) Updated Register of SLA's with dates	100%	Target Achieved: SLA Register a. DMS 1700353 SLA Register			100%	100%	100%
		CS 11	Number of reports on litigations and all legal related matters of the Municipality submitted to Council	4	3	a) Updated litigations Register b) Quarterly Report on Litigation	1 Legal Services Report	Target Achieved: Litigation Register and Report a. DMS 1683689 Litigation Register b.DMS 178194 Litigation Quarterly Report			1 Legal Services Report	1 Legal Services Report	1 Legal Services Report
Human Resources Management													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	CS 12	Number of OHS Awareness Campaigns/ Briefings conducted	4	2	a) Attendance register b) Flyer / Poster/ Email	1 Safety Awareness Campaign/ Briefing Session conducted	Target Achieved: 4 Safety Awareness Sessions conducted DMS 1700200 -OHS Workshop for Manager	Closing Aviation Safety compliance findings at the Airport and Mpox awareness	N/A	1 Safety Awareness Campaign/ Briefing Session conducted	1 Safety Awareness Campaign/ Briefing Session conducted	1 Safety Awareness Campaign/ Briefing Session conducted
		CS 13	% Implementation of OHS Recommended Administrative Controls	90%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Unit	90% of OHS Recommendations due for the quarter implemented	Target not achieved 94% implementation of OHS recommendations,POE (DMS 1700626),			90% of OHS Recommendations due for the quarter implemented	90% of OHS Recommendations due for the quarter implemented	90% of OHS Recommendations due for the quarter implemented
		CS 14	Number of reports submitted by Occupational Health Clinic to Council	4	2	a) Quarterly reports with statistical analysis of occupational health services rendered	1 Occupational Health Clinic Report	Target Achieved: RPT 178154 - Q1 Occupational Clinic Report	N/A	N/A	1 Occupational Health Clinic Report	1 Occupational Health Clinic Report	1 Occupational Health Clinic Report

Information and Communication Technology													
1.1.4 To promote municipal governance system that enhances and embraces the system of participatory Governance	1.1.4.4 Adequate implementation of ICT Systems enabling Informed decision making and communication	CS 15	% Availability of ICT Systems	90% (Average)	3	a) Monthly report to Council on system availability	90% availability	Target Achieved: 100% Availability Report DMS 1691576 - 29 July 2024			90% availability	90% availability	90% availability
		CS 16	Number of ICT Steering Committee Meetings held	10	2	a) Agenda b) Steering Committee Minutes	3 ICT Steering Committee meetings:	Target Achieved: 3 Meetings held DMS 1685443 - 30 July 2024 DMS 1691576 - 27 August 2024			2 ICT Steering Committee meetings	2 ICT Steering Committee meetings	3 ICT Steering Committee meetings
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	CS 17	% completion of Action Plans for each quarter as documented in the strategic risk register for Corporate Services (Excluding those outside own control)	100%	3	a) Updated risk register b) Sign-off document as proof of endorsement by DCM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Achieved: 95% Action Plans completed for Q1 • The Network Refresh Project Phase 1 (Tender No. 8/2/1/UMH1291-23/24) has been completed successfully.			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	CS 18	% implementation of previously raised Internal Audit recommendations within Corporate Services Department (Excluding those outside own control)	100%	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target Achieved: 100% ICT Internal Audit recommendations implemented. DMS 1700094- For Corporate Services its Target Achieved 100% Internal Audit recommendations			100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
		CS 19	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A			N/A	50% of AG findings resolved	100% of AG findings resolved
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (13 KPIs = 35%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	CS 20	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Corporate Services Department	31-Jul-24	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employee below section 56 Managers signed and submitted to PMS Unit	Target achieved: Signed performance plans : Admin Dms 1703560 ,DMS 1703184 - ICT- Target Achieved: DMS 1703233- Legal Services DMS 1703905			N/A	No Target set for the quarter	No Target set for the quarter
		CS 21	Number of Performance Assessments for employees below section 56 Managers conducted within Corporate Services Department	2	2	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Achieved: The Corporate Services Assessments reports and attendance registers are available as follows: Admin DMS 1700757 - ICT - DMS 1703905 Legal DMS 1703911 -			N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	No Target set for the quarter
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.1 Review and implement the attraction, recruitment and retention strategies.	CS 22	Percentage filling of funded vacant positions (subject to cost containment measures permitting)	100% (Cumulative)	3	a) Approved organogram b) Letters of appointments	5% of funded vacancies	Target Achieved: 95 % Retention Quarterly report 179243 .	5% of level 15 were terminated in quarter 1. The calculations are detailed out on section 2 of the report		20% of funded vacancies	32.7% of funded vacancies	No Target set for the quarter
		CS 23	% retention of staff from level 15 upwards	90% (Average)	2	a) HR Report with supporting calculations	90%	Target Achieved: 95.8% of working days that section 54/56 positions are filled by permanent staff was 179243	The CFO position was vacant for one month	N/A	90%	75%	75%
		CS 24	% of working days that section 54/56 positions are filled by permanent staff	90% (Average)	3	a) HR Report with supporting calculations	90%	Target Achieved : 1 Disability Programmes conducted - Ergonomic Chair Handover DMS: 1700033 - Agenda and Register available on DMS 1703728- Programme material	N/A	N/A	90%	90%	90%
	4.1.1.2 Review and implement Employment Equity Policy	CS 25	Disability related programmes (workshops/awareness campaigns)	4	2	a) Agenda b) Attendance register c) Programme Material	1	2 EAP Programmes conducted: Alcohol and Drug Awareness sessions- Attendance Register (DMS:1686701) Programme Material (DMS 1703788) b) Pre-retirement Plenary Workshops Attendance Register (DMS: 1688268) Programme Material- (DMS 1703785) The quarterly reporting is available on RPT 179235	The Alcohol and Drug abuse sessions overlapped from the previous quarter hence two sessions were conducted. The Pre-retirement workshop was requested by staff members especially over 50 years aswel as the Two-pot system coming into effect.		1	1	1
	4.1.1.3 Review and Implement EAP Policy and plans	CS 26	Number of Employee Assistance Programmes (EAP) implemented	2	3	a) Attendance Register b) Programme Material	N/A	N/A	N/A		N/A	N/A	1 EAP Programme implemented
	4.1.1.4 Develop an effective training and development strategy and programs	CS 27	Date of submission of Workplace Skills Plan (WSP)	30-Jun-25	2	a) Proof of submission/ Letter of acknowledgment from LGSETA	N/A	N/A	N/A	N/A	N/A	No Target set for the quarter	WSP Submitted to LGSETA by 30 April
		CS 28	Number of training programmes provided as implementation of the Workplace Skills Plan	20	3	a) Attendance register for training provided b) Programme and report on the programme held	5 Training Programmes provided	Target Met: 17 Training Programmes provided. Training & Development Quarterly Report is contained in RPT 178999. (a) DMS numbers for attendance registers for training provided is contained in RPT 178999. /b) Report on the	There was an increase in the number of training sessions conducted in collaboration with SALGA and CoGTA	N/A	5 Training Programmes provided	5 Training Programmes provided	5 Training Programmes provided
	4.1.1.5 Create and maintain sound labour relations between employer and employees	CS 29	Number of Local Labour Forums (LLF) Meetings held	8	3	a) Approved calendar of meetings b) Signed notice of meetings	2 LLF meetings	Target Achieved: 2 LLF Meetings held this quarter 1. RPT 178781 Agenda, RPT 178783 Minutes 1 August 2024			2 LLF meetings	2 LLF meetings	2 LLF meetings
		CS 30	% of cases whose disciplinary procedure commenced within a month of registration	100%	3	a)Updated Case register with dates	100%	Target Achieved: Case Register for Labour Cases found on DMS 1623750 Bargaining Council and CCMA, DMS 1634695 Labour	N/A		100%	100%	100%
		CS 31	Number of labour relations training sessions	3	3	a) Attendance register b) Copy of training material	N/A	Two trainings were conducted the attendance register is availbel on DMS 1697477. The new condicions			1 training	1 Training	1 Training
	4.1.1.6 Maintenance of an organisational structure in line with organisational objectives	CS 32	Annual review of the municipal organogram/structure by 30 June 2025	30-Jun-25	3	a) Proof of amendment/ implementation of Council resolutions b) Quarterly report	N/A	N/A	N/A	N/A		Change Management training to Managers	a) Submit annual review of organogram/structure to Council for Adoption b) Signed Job descriptions for all newly appointed employees in the financial year

KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 14%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	CS 33	% Capital expenditure of approved projects co-ordinated and facilitated by the CS Department	90%	3	a) Expenditure report	7,6% expenditure:	Target Not Achieved: 0%	Capital projects for Corporate Services Department are funded through the bank loan (borrowing). Memo DMS 1683724 states that no capital projects funded through borrowing may be undertaken until the bank loan has been received by the municipality.	Capital projects will only be spent once the bank loan has been implemented. In order to catch up scheduled projects will be revised	73.5% expenditure	90% expenditure	90% expenditure
		CS 34	% Budget Spent on Workplace Skills Plan (cumulative)	95%	3	a) Copy of report b) Invoices for training sessions	5% Expenditure	Target Met: 13.57% (a) Training & Development Quarterly Report is contained in RPT 178999 (including expenditure details). (b) Copies of Shopping Carts / Quotations / Invoices contained in DMS 1700467.	13.57% of R1861400.00 DMS 1700467 - First Aid Level 1 Level 3 and Aviation Training for Richards Bay Airport Personnel to close compliance training gaps Occupational Health & Safety and SACAA findings for employees working at the Airport	N/A	25% Spend against annual budget	30% Spend against annual budget	35% Spend against annual budget
		CS 35	% Operating Budget spent on implementing Workplace Skills Plan	1%	3	a) Copy of report b) SARS EMP 201 forms	1% of Quarterly Payroll budget spent	Target Met: 1% (a) Training & Development Quarterly Report is contained in RPT 178999 (including calculations - DMS 1387858) (b) SARS EMP201 forms - DMS 1700399.	N/A	N/A	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent	1% of Quarterly Payroll budget spent
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	CS 36	Number of contract monitoring registers signed by DCM	4 Signed Contract Monitoring Registers	2	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM	Target Achieved: Corporate Services Contract Monitoring template is available on DMS 1701271	N/A	N/A	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM	a) Quarterly Contract Monitoring Register signed by DCM
	5.3.1.1 Demand and acquisition management	CS 37	Date of submitting Procurement Plan	30-Jun-25	2	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	Procurement Plan for 2025/2026 submitted to SCM

DEPARTMENT OF THE DEPUTY CITY MANAGER COMMUNITY SERVICES 2024/2025																
STRATEGIC OBJECTIVE	ISP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS									
							Q1: 01 JUL - 30 SEPT		REASONS FOR VARIATION	CORRECTIVE ACTION	Q2		Q3		Q4	
							01 JUL - 30 SEPT	ACTUAL OUTPUT			01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN			
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (8 KPIs = 18%)																
1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1 Development and review of policies that will lead to improved service delivery and legislative compliance	COM5 1	Number of Departmental policies developed/ reviewed for adoption by Council	6	4	a) Policy Register b) Report to Committee Section c) Council Resolution	No target	N/A			No target	4 Policies reviewed	4 Policies reviewed			
	1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	COM5 2	% Implementation of OHS Recommendations from inspections and investigations	100%	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target not met 72% OHS Recommendations implemented in the 1st quarter. POE no. DMS170348	16 outstanding incidents will be investigated and closed by end of quarter 2.		100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented			
1.3 Ensure Institutionalisation of Batho Pele Culture	1.3.1 Implement a Service Charter to meet set standards	COM5 3	Number of Batho Pele activities implemented in the Infrastructure Services Department	4 Batho Pele activities	3	a) Proof of activities	1	Target met 1 activity conducted of Batho Pele in the form of customer surveys in the following Locations: Looening - DMS 1709822 Engelberg - DMS 1709827 Eskomshol - DMS 1709893			1	1	1			
1.15 To bring the organisation to an enabled risk maturity level	1.1.6 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	COM5 4	% completion of Action Plans for each quarter as recommended in the strategic risk register for Community Services Department (Excluding those outside own control)	100%	4	a) Updated risk register b) Signed off document as proof of endorsement by DMM c) Executive summary report on achievements by CEO	100% completion of Action Plans due for the quarter	% TBC by Risk Management POE DMS 1606736			100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter			
1.17 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	COM5 5	% Implementation of previously issued Internal Audit recommendations within Community Services Department (Excluding those outside own control)	100%	4	a) Quarterly Register of Findings from Internal Audit with details of progress on implementation plans/Quarterly follow-up reports	100% implementation of internal audit recommendations due within Q4	Target Met 100% of recommendations due in quarter 4 were implemented. POE DMS 1606162			100% implementation of internal audit recommendations due within Q1	100% implementation of internal audit recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3			
		COM5 6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	3	a) Quarterly Report on the resolution of AG findings by CEO	N/A	N/A			N/A	50% of AG findings resolved	100% of AG findings resolved			
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (3 KPIs = 60%)																
2.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1 Evaluate refuse removal backlogs through provision of basic waste management services	COM5 7	Average % of total collected waste recycled against the waste collected by the City of Johannesburg	24%	3	a) Evidence of waste collected for 2024/25 FY with calculations to support recycling figures b) Basis of calculation with evidence of recycling	24% of total waste collected in Q4 2023/24 recycled	Target Met 20% of waste was collected. This quarter recycling quantities: 13 328 840 tonnes of waste was collected and out of that total 3 225 865 tonnes of waste was recycled. Evidence recyclable volumes (DMS 1700098). Recycling POE and calculations (DMS 1700098).	Waste plan is to incorporate private requests to collect recyclables from the households (disaggregation at source)		24% of total waste collected in Q1 recycled	24% of total waste collected in Q2 recycled	24% of total waste collected in Q3 recycled			
		COM5 8	Percentage Households with access to waste disposal New water connections - total number of households with access/Total number of households	74%	3	a) Evidence of delivery of ship/placement of skips b) Evidence of calculations of households	74%	74%	N/A	N/A	74%	74%	74%			
		COM5 9	Collection of waste against the approved schedule (At least one refuse removal service per week, as per National Norms and Standards)	100%	3	a) Quarterly Report on Compliance and Accomplishments b) Waste Management Operations Report c) Declaration by Manager: Waste Management Services and designated Waste management Officer	100% Refuse removal Service	Target Met 100% refuse removal Administration and compliance for the period 1 July to 30 September 2024 (RPT 179134) Waste Management Services Operations for the period 1 July to 30 September 2024 (RPT 179223). DMS No. for the Weigh Bridge for July - September 2024: July = DMS No. 1700448 AUG = DMS No. 1700450 SEPT = DMS No. 1700451 DMS No. for September - 1700541 Declaration form 1700481	N/A	N/A	100% Refuse removal Service	100% Refuse removal Service	100% Refuse removal Service			
		KPA: LOCAL ECONOMIC AND SOCIAL DEVELOPMENT (26 KPIs = 98%)														
2.2 Provision of efficient and effective law enforcement, regulation, licensing and security services	2.2.1 Development and implementation of a crime prevention and safer city strategy	Traffic and Licensing														
		COM5 10	Roadblocks 40% of which are Non-roadblocks in 100% Traffic Control interventions during Cost Truck Congestion	240	3	a) Operational plans b) Monthly readers c) Successes spreadsheet	12 Roadblocks 15 Roadblocks executed (DMS 1700337)	Target Met (DMS 1700391)	SAPS planned more roadblocks for this period and Traffic participants		12 Roadblocks	12 Roadblocks	12 Roadblocks			
							25 Speed Law Enforcement	Target Not Met 4 Speed Law Enforcement (DMS 1700391)	1) The target could not be reached due to the round-the-clock parking enforcement and point duty caused by the truck congestion on the N2 and John Ross (R34). 2) The responsibilities and functions of the already being staffed operational members have been adversely affected by the reduction in manpower brought in by several resignations and retirement.		25 Speed Law Enforcement	25 Speed Law Enforcement	25 Speed Law Enforcement			
							24 By-law Blitz Operations	Target Not Met 3 Blitz law Operations (DMS 1700397)	1) The target could not be reached due to the round-the-clock parking enforcement and point duty caused by the truck congestion on the N2 and John Ross (R34).	1) Regulate the influx of trucks 2) Have a dedicated team of LEO to achieve target	24 By-law Blizz Operations	24 By-law Blizz Operations	24 By-law Blizz Operations			
							1 x Traffic or crime prevention campaigns	Target Met Traffic campaign (DMS 169664)			1 x Traffic or crime prevention campaigns	1 x Traffic or crime prevention campaigns	1 x Traffic or crime prevention campaigns			
		COM5 11	% compliance with response time (Urban 30min - 30min and 30min - 45min outside urban areas) for road accidents	100%	3	a) Register of accident reports, reaction records of response time b) Report on reaction to accident incidents c) Calculation records	100% compliance for road accidents in Q1	42 ACCIDENTS ATTENDED (DMS 1700281) 100% compliance reaction time Urban (30min-30min) Outside Urban (30min-45min)			100% compliance for road accidents in Q2	100% compliance for road accidents in Q3	100% compliance for road accidents in Q4			
		COM5 12	% revenue collected from fines issued	60%		a) Updated Fines Register b) Copy of fines payments	60%	Target not Met Penalties revenue collected is 7%. Fines issued 405 Penalties received 21 (DMS 1700290)	Revenue collection exercise could not be reached due to: 1) the round-the-clock parking enforcement and point duty caused by the truck congestion on the N2 and John Ross (R34). 2) The responsibilities and functions of the already being staffed operational members have been adversely affected by		60%	60%	60%			
		COM5 13	% Compliance to Department of Transport licensing guidelines when issuing Motor Vehicle and Driver Licensing and Registration	100%	3	a) DMVTS Printout b) Quarterly Report to Council	100% transactions for clients who comply with the requirement	100% Transactions processed during the 1st quarter includes the following: MA STATE (DMS 169996) Renewal of motor licenses 23 288 Registration of new vehicles 5 514 RCD32 Report DMS 1699923 DLTS STATE (DMS 1699994) Learners License Applications 1 795 Learners License Issued 369 Duplicate/Learners License Issued 14 Learner License Classes Conducted 128 Temporary Drivers License Issued 1 861 PRDP Applications Processed 771 PRDP's Issued 666			100% transactions for clients who comply with the requirement	100% transactions for clients who comply with the requirement	100% transactions for clients who comply with the requirement			
Security Services																
2.2.1 Provision of efficient and effective law enforcement, regulation, licensing and security services	2.2.1.1 Development and implementation of a crime prevention and safer city strategy	COM5 14	Number of monitoring meetings conducted	12	3	a) Minutes of meetings b) Attendance Register	3 monitoring meetings	Target met 3 Contact Monitoring meetings DMS 169917, RPT 179192			3 monitoring meetings	3 monitoring meetings	3 monitoring meetings			
		COM5 15	Number of random site inspections conducted	180	3	a) Signed of inspection sheet	45 random site inspections	Target Met and exceeded 53 Number of Site Visits during the 1st quarter POE no. DMS 1695026 and 1701034. RPT 179192	To ensure the new security companies were adhering to the set site SOP's of the new random inspections had to be conducted also during night shifts		45 random site inspections	45 random site inspections	45 random site inspections			
Emergency Services and Disaster Management																
2.2.2 Provision of Fire and Rescue Services	2.2.2.1 Develop and implement a fire prevention strategy	COM5 16	Number of inspections conducted at potentially hazardous business premises	1000	3	a) List of business premises to be inspected b) Completed and signed inspection reports c) Observe continuing inspections d) Copy of quarterly report to Council	420 Inspections conducted	Target met and exceeded 32 inspections	Includes 11 number of inspections was due to a higher demand for Major hazards installation and Business Licenses inspections increased the number		260 Inspections conducted	258 Inspections conducted	258 Inspections conducted			
		COM5 17	Percentage compliance with the required alternative fire Urban 10min - 20min and outside Urban 30min - 40min) for structural firefighting incidents	100%	3	a) ESRF report b) Quarterly report	100% compliance for structural fire incidents in Q1	Target not met 100% Meeting all of structural fire. 37 Structural fire were responded to within the alternative fire Urban 10min - 20min and outside Urban 30min-40min). ESRF Reports available at Roberts Bay Fire Station on the data base. Quarter 1 Report available on RPT 179197.			100% compliance for structural fire incidents in Q2	100% compliance for structural fire incidents in Q3	100% compliance for structural fire incidents in Q4			

		COMS 18	Percentage compliance with the required attendance time (urban 15min – 20min and outside Urban 30min – 40min) for fire accidents	100%	3	a) ESRH report b) Quarterly report	100% compliance for fire accidents in Q1	Target met. 100% Attendance at all rescue incidents. 77 Motor vehicle accidents were responded to within the attendance time (urban 15min – 20min and outside Urban 30min–40min). ESRH Reports available at Richards Bay Fire Station on the data base. Quarterly Report available on RPT 171916.			100% compliance for fire accidents in Q2	100% compliance for fire accidents in Q3	100% compliance for fire accidents in Q4	
		COMS 19	Percentage of disaster assessments conducted within 30 days of the incident	100%	3	a) Quarterly Report b) Biannual Report	100%	Target met. 100% Disaster assessments were conducted during this quarter. Quarterly report available on RPT 171916.			100%	100%	100%	
Sports and Recreation														
3.4.1 To promote social cohesion	3.4.1.3 Development of sports and recreation programs	COMS 20	Number of sports developmental programmes conducted	9	4	a) Register of participants b) Report	Sarge Games Cluster Level	Target not met Games could not be implemented during the quarter.	Delayed by Councils cost containment measures. Request for exemption on RPT 171882 approved on the 17 th 1 st October 2024 and memo on OMS 17023711	To be presented in Quarter 2 on the 12 th & 13 th October 2024	Mayoral Sport Day Learn to Swim Date	Learn to Swim programme	N/A	
							Natural Development Basketball Development	Target not met Games could not be implemented during the quarter.	Councils cost containment measures	Pending Council's upthment of cost containment measures	Natural Climax Tournament Basketball Climax Tournament	Rugby development programme	N/A	
							Athletics & Country Development Chamshana Sub-Trauth Time Trials	Target met Athletics Country Development Report OMS1680276 Register OMS 1690791 Appendixes OMS 1680269 Sub-Trauth time trials not achieved	Athletics Sub-youth trials were cancelled due to inclement weather conditions OMS 17023712	Awaiting KZN Athletics to confirm a new date which might be in Q2 (29 November 2024)	N/A	Athletics schoolclubs competition	N/A	

		COMS 21	Number of recreational programmes conducted	5	4	a) Register of Participants i) Report	a)Indithathu Indigenous Sports Golden Games at Cluster Level Uninshuwe Aerobics Marathon	Target met the following games were conducted during the quarter: Quarter 7: Register: DMS 1681125; Register: DMS 1681115; Register: DMS 168277; Approved Register: 1681156; 168263; Register: DMS 168335; Report: DMS 168185; Provincial Games Invol: DMS 1686294 GOLDEN GAMES Indithathu Games DMS 168276; Register: DMS 168233; District Games: Report: DMS 1689847; Register: DMS 1689847			N/A	N/A	2 Golden Games	
		COMS 22	Number of sports and recreational facilities maintained	157	4	a) Approved Maintenance Plan i) Quarterly Progress Report	158 Facilities maintained	Target Met 158 Facilities maintained POC on Report: 173256			158 Facilities maintained	158 Facilities maintained	158 Facilities maintained	
Arts and Culture														
2.4.1 To promote social cohesion	2.4.1.2 Review and implement of Arts and Culture Strategy	COMS 24	Number of Library and Museum outreach programs conducted	5	3	a) Attendance register i) Proof of programmes	1 outreach programme conducted	Target Met and exceeded 3 programmes conducted: Richards Library orientation DMS 170544; Esakathu Library Holiday Programme DMS 168433; Reading Competition	We received requests from local schools and the community to host the Library orientation and holiday programme.		2 outreach programmes conducted	1 outreach programme conducted	1 outreach programme conducted	
		COMS 25	Number of Arts & Culture programs implemented through libraries, museum	12	3	a) Register of Participants i) Report	3 Arts & Culture Programs implemented	Target not met 1. MR AND MISS JAMALATHUS BEAUTY PAGEANT 2024 DMS 170126; 2. MISS DANCE CEREMONY: Department of Sport, Arts and Culture in collaboration with all Districts and all local municipalities including City of Indithathu hosted a 4th Road Dance ceremony 4 at Kaa-Nongoma (Bryantown Road Parade) DMS 170126	Council cost containment measures	An extra programme will be implemented in the 2nd quarter to make up for the 1st quarter. Programmes were conducted on time in reporting 31 December 2024	3 Arts & Culture Programs implemented	3 Arts & Culture Programs implemented	3 Arts & Culture Programs implemented	
		COMS 26	Number of Halls and Threading Services Centres Outreach programs conducted	12	3	a) Register of Participants i) Report	3 Halls & Threading Services Centres Programs implemented	Target Met and exceeded 4 programmes conducted 3 integrated services and 1 Threading week outreach. POC may be viewed on DMS 168712; DMS 170187 (Pictures); DMS 168817 (13 August 2024); DMS 168819 (Department); DMS 168819 (Community Members); DMS 170188 (Pictures). * Integrated services programme (28 August 2024); DMS 168812 (Registered) and DMS 170196 (Pictures) (16 - 20 September 2024); DMS 168819 (Department); DMS 168819 (Community Members); DMS 170188 (Pictures).	Through collaboration with our stakeholders, we were able to implement an additional program beyond our original scope.		3 Halls & Threading Services Centres Programs implemented	3 Halls & Threading Services Centres Programs implemented	3 Halls & Threading Services Centres Programs implemented	
Horticultural Services (Parks and Cemeteries)														
2.4.1 To promote social cohesion	2.4.1.4 Develop and maintain parks facilities	COMS 27	Number of indigenous trees planted for environmental preservation	1200	3	a) Indigenous trees register i) Evidence of purchase invoice or requisition Formally grown (i) List of trees planted per location (dated, area etc. where applicable) ii) Copy of quarterly progress report to Council	400 trees planted	Target Met 300 indigenous trees planted for the environmental preservation POC on DMS 169919			400 trees planted	400 trees planted	50 trees planted	
		COMS 28	% Implementation of grass cutting, tree pruning and green belts programme in terms of the approved schedule	100%	2	a) Approved grass cutting programme i) Quarterly Report ii) Completion documentation	100% implementation of grass cutting, tree pruning and green belts schedule	Target Met 100% implementation of grass cutting, tree pruning and green belts schedule. POC on DMS 170264; DMS 170265			100% implementation of grass cutting, tree pruning and green belts schedule	100% implementation of grass cutting, tree pruning and green belts schedule	100% implementation of grass cutting, tree pruning and green belts schedule	
		COMS 29	% Implementation of cemeteries maintenance programme in terms of the approved schedule	100%	2	a) Copy of cemetery maintenance plan i) Quarterly report on implementation of cemetery maintenance plan	100% implementation of cemeteries maintenance plan	Target Met 100% implementation of cemeteries maintenance plan POC on DMS 169943; Maintenance DMS 170262			100% implementation of cemeteries maintenance plan	100% implementation of cemeteries maintenance plan	100% implementation of cemeteries maintenance plan	
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 65%)														
2.1.1 To create an appropriate operational climate that will attract and ensure retention of staff	2.1.1.4 Develop an effective training and development strategy and programs	COMS 30	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 1 upwards) within Community Services Department	31-Jul-24	2	a) Signed Performance Plans i) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target Met 100% signed and submitted Performance plans for Managers below Section 56: POC: HOD Public & Managers Services: DMS 168233; Manager Horticultural Services: DMS 168628; Manager Sports & Recreation: DMS 168624. Proof of submission DMS 170494	Submission will be finalised in quarter 2.		N/A	N/A	N/A	
		COMS 31	Number of Performance Assessments for employees below section 56 Managers (inclusive within Community Services Department	2	3	a) Assessment Report i) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target Met 7023/24 Annual Performance assessments conducted during the quarter POC: DMS 168611; DMS 168429 and DMS 1701979 Assessment and DMS Attendance 1701493			N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A	
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 60%)														
2.2 Sustainable Financial Management (Expenditure and Revenue)	2.2.1.6 Apply adequate financial management methodologies	COMS 32	% Capital expenditure of approved projects controlled and facilitated by the Community Services Department	90%	4	a) Spending report per quarter as per SCMP	45.6% expenditure	Target not met - 20% achieved during this quarter. A total of R11 787 165 of R 29 159 833 POC: DMS 167666	All funded programs under borrowed source of funding were put on a hold DMS 170294	Projects will proceed once CFO sends communication outlining the go ahead on funded projects. DMS 170294	87.9% expenditure	90% expenditure	90% expenditure	
2.3 Supply Chain Management	2.3.1.1 Demand and acquisition management	COMS 33	Date of submitting Procurement Plan	30-Jun-25	3	a) Proof of procurement plan submission	N/A	N/A	N/A	N/A	N/A	N/A	Procurement Plan for 2025/2026 submitted to SCMP	
	2.3.1.2 Accurate contracts and logistics management	COMS 34	Number of contract monitoring reports submitted	4 Reports	2	a) Quarterly contract management report agreed by SCMP	1 Report	Target Met 1 contract management report RPT 170162			1 Report	1 Report	1 Report	

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER 2024/2025											
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS			
								Q1: 01 Jul - 30 Sept			
								01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (5 KPIs = 16%)											
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	FS 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	N/A	3	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target met a) DMS 1702413	N/A	N/A
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	FS 2	Number of Batho Pele activities implemented in the Financial Services Department	4	N/A	3	a) Proof of activities implemented	1 Batho Pele Activity	Target met: Revenue Section developed the uMhlathuze kuBantu Year-plan and conducted various activities as per the plan. DMS 1692907 Batho Pele Program of the Year	N/A	N/A
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	FS 3	% completion of Action Plans for each quarter as documented in the strategic risk register for Financial Services Department	100%	N/A	3	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter	Target Met. a)Updated Strategic Risk Register DMS 1365772 b)100% completion of Action Plans due for Q1 DMS 1701294	N/A	N/A
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	FS 4	% implementation of previously raised Internal Audit recommendations within Financial Services Department	100%	N/A	3	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up	100% implementation of IA recommendations due within Q4	Target not met. 73% resolved in Q4 DMS 1696182	There are IA exceptions that are old and affect the scorecard. Management is working on resolving those issues.	The CFO has had a meeting with the CAE and another is scheduled for the 25th October to discuss and resolve some of the outstanding IA
		FS 5	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	N/A	4	a) Quarterly Report on the resolution of AG findings by CAE	N/A	N/A	N/A	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (25 KPIs = 78%)											
Expenditure: Budgeting and Reporting											
5.1.1 Compliance with financial legislation and policies	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 6	Date of approval of the 2025/2026 budget by Council in terms of Sec.24 (1) of the MFMA	31-May-25	N/A	8	a) Copy of item to EXCO b) Copy of EXCO resolution noting or adopting budget time schedule	Key deadlines schedule to EXCO before 31 August 2024	Target met CR 17323 RPT 178842 Exco 15/08/2024 Council 15/08/2024	N/A	N/A
		FS 7	Date of conducting Mid-Year Financial Review of the 2024/2025 budget in terms of S.72 of the MFMA	25-Jan-25	N/A	4	a) Copy of 2024/2025 mid-year financial review or adjustments budget & item to Council in terms of the MFMA b) Copy of Council resolution approving the	N/A	N/A	N/A	N/A
		FS 8	Number of financial reports submitted to the Mayor within 10 working days after end of each month in terms of S.71 of the MFMA.	12	N/A	4	a) Copies of monthly financial reports and item to Council and EXCO b) Copy of the resolutions taken by EXCO in respect of the reports submitted.	3 S71 Reports	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1679906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 9	Submission of 2023/2024 financial statements to Auditor General by 31 August 2024 and submission of the Audit Report on 2023/2024 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Submit AFS to AG by '31 August 2024 Submit 2023/2024 Audit Report to Council not later than 30 days after receipt from the Auditor General	N/A	3	a) Copy of item together with financial statements to Council/Audit committee b) Copy of C/Res in respect of the financial statements c) Evidence of submission of AFS to the AG. d) Copy of item together with financial audit report on 2023/2024 financial	2023/2024 (AFS) Financial statements submitted to AG	Target met. a) AFS submitted to Audit Committee - RPT 178931 b) N/A c) Letter of submission to AG DMS 1693175 Acknowledgment letter from AG DMS 1694207 d) N/A e) N/A	N/A	N/A
		FS 10	Date of submitting Departmental Annual Report and AFS for contribution to the Organziational Annual Report for submission to the AG	31-Aug-24	N/A	3	a) Copy of AFS b) Copy of the financial component included in the Annual report	Departmental Annual Report and AFS submitted to PMS Unit	Target met. a) DMS 1693176 b) DMS 1703260	N/A	N/A
		FS 11	Date of submission of the 2024/25 Final SDBIP to the Mayor for approval in terms of Section 69 (3) of the MFMA	30-Jun-25	N/A	3	a) Copy of item together with SDBIP to Council and resolution b) Copy of C/Res adopting the Budget c) Copy of receipt of draft	N/A	N/A	N/A	N/A

		FS 12	Quarterly SDBIP reports to the EXCO within 30 days after the end of each quarter.	4	N/A	3	a) Copy of item together with quarterly financial report to Exco/Council b) Copy of SAP accounting system figures to support quarterly SDBIP figures	1 SDBIP Report	Target met Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Sep 2024 RPT 179215 (DMS 1701764 & 1679906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 13	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	12	N/A	2	a) Copy of monthly cash flow statement b) Copy of creditors age analysis c) Item to Finance Portfolio committee d) Copy of item to EXCO/Council e) Copy of Council resolution	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 14	Number of reports on cash coverage submitted to Finance Portfolio, EXCO and Council.	12	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions noting the report	3 Monthly Reports	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
			Ensure that cost coverage ratio is within the norm of 1-3 (Excluding Unspent Conditional Grants)	1 - 3	N/A	3	a) Copy of item to the Finance Portfolio committee, EXCO and Council b) Copy of resolutions	1 - 3	Target Met. 1 month as at 30 September 2024 DMS 1695873	N/A	N/A
		FS 15	Ensure that the Gearing (Debt Coverage) Ratio is within the norm of 45%	45% Gearing Ratio	N/A	3	a) Copy of item to Portfolio or Exco and Council b) Copy of resolution	45% gearing ratio	Target Met. 34% as at 30 September 2024 DMS 1695873	N/A	N/A
		FS 16	% verification of assets 75% verification will represent 100% for puposes of reporting.	100%	N/A	3	a. Copy of item to the Finance Portfolio committee, EXCO and Council b. Copy of resolutions	N/A	N/A	N/A	N/A
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 17	Ensure that the remuneration as % of OPEX is within the norm of 25% - 40%	25% - 40% Remuneration Norm	N/A	3	a) Copy of calculation of the % of remuneration of OPEX	25% - 40%	Target met Actual as at 30 September = 19% R 271 785 192 + R 7 847 204 / R 1 501 903 661 DMS 1695873	N/A	N/A
Revenue											

5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 18	Date of review of revenue policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval	30-Jun-25	N/A	3	a) Copy of the revised tariff and rates policies b) Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council c) Copy of resolutions	N/A	N/A	N/A	N/A
	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 19	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	12	N/A	3	a) Copy of debtors' age analysis reflecting outstanding debtors. b) Item with supporting docs to the Council c) Copy of resolution	3 monthly outstanding debtors' report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.3 Accurate and timeous billing and receipting of revenue	FS 20	Revenue collected as a percentage of billed amount. (Collection Rate)	90% (Average)	N/A	3	a) Copies of monthly financial reports reflecting the percentage revenue collection rate and item to Council and EXCO in terms of the MFMA	90% collection rate	Target met 96% as at 30 September 2024 DMS 1695873	N/A	N/A
Supply Chain Management											
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.5 Accurate and timeous payments of creditors	FS 21	Quarterly SCM reports submitted to Council within 30 days of end of each quarter in terms of Council policy.	4	N/A	3	a) Copy of the quarterly SCM report b) Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy c) Copy of Council resolution	1 SCM Report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 22	Number of stock count reports submitted to Council	4	N/A	3	a) Copy of annual stock count report of 2023/2024 b) Copy of items to Council c) Copy of Council resolutions	Annual stock count report for 2023/2024 by 30 August 2024	Target met. RPT 178986 CR 17418 EXCO 18/09/2024 Council 26/09/2024	N/A	N/A
		FS 23	Improved average turnaround of tender procurement processes in accordance with the procurement plan by 30	16 weeks (Average turnover)	N/A	2	a) Tenders approved by the Bid Adjudication Committee.	16 weeks average	Target not met. Average of 26.3 weeks DMS 1702415	SCM is not entirely in charge of Bids. Sometimes Bid meetings don't sit due non availability of	A review of the Bid process will be undertaken to ensure whether this target is realistic.
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	FS 24	Number of Contract Monitoring reports submitted	4 Reports	N/A	2	a) Quarterly contract management report signed by DCM	1 Report	Target met. RPT 178599	N/A	N/A
Financial Management											
5.1.1 Compliance with financial legislation and policies	5.1.1.3 Review of all financial related policies	FS 25	Annual revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the	30-Jun-25	N/A	3	a) Copy of the revised Investment and Cash policy b) Copy of item with revised policy c) Copy of Council	Report on the policies reviewed in June 2021.	Target met. Review of policies included in 2024/25 Adopted Budget approved in terms of CR 17095 dated 23/05/2024. (Special EXCO and Council). RPT 178201 Annexure A - DMS 1666573, Rates Policy (DMS 1668889), Tariff Policy (DMS 1666573)	N/A	N/A

	5.1.1.4 Compliance with all MFMA and relevant local government financial legislation	FS 26	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	12	N/A	2	a) Copy of monthly grant reports on all DORA reportable grants	3 monthly Grant reports included in Section 71 report	Target met. Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Jul 2024 RPT 178841 (DMS 1689048 & DMS 1688999) CR 17417 Fin 18/09/2024 Exco 18/09/2024 Council 26/09/2024. Aug 2024 RPT 179027 (DMS 1695598 & DMS 1695262) - In progress Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 27	Report on the investment register with details of investment, period, interest rate and term within 30 days after month via the Finance Portfolio Committee	4	N/A	2	a) Copy of register and investments in quarterly financial report to Finance Portfolio Com b) Copy of Promis accounting system figures to support quarterly investment figures c) Copy of item to the Council	Quarterly report on the investment register with details of investment	Target met Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
		FS 28	Report all loans within 30 days after month via the Finance Portfolio Committee as part of the quarterly financial reports.	4	N/A	3	a) Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com b) Copy of Promis figures aligned to the loans register to support loan figures in the report c) Copy of item to the Council	Quarterly report of details of all loans	Target met Jun 2024 (Interim results) RPT 178613 (DMS 1682507 & 1665713) CR 17320 Exco 25/08/2024 Council 26/09/2024. Sep 2024 RPT 179215 (DMS 1701764 & 1677906 - In progress) - to be finalised in the next quarter Proof of submission DMS 1702892	N/A	N/A
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.2 Asset Accounting Management	FS 29	Date of submitting Asset Register figures to AG as part of the 2023/24 Annual Financial Statements	31-Aug-24	N/A	2	a) Copy of asset register b) Copy of AFS c) Copy of submission to the Auditor General	Asset Register figures to AG	Target met. a) Asset Register DMS 1693135 b) AFS DMS 1693176 c) Letter of submission to AG DMS 1693175 Acknowledgment letter from AG DMS 1694207	N/A	N/A
	5.2.1.6 Apply adequate financial management methodologies	FS 30	Percentage Capital Budget spent on Capital project i.t.o. IDP	90% (Cumulative)	R14 609 000,00	2	a) Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	20,2% capital budget spent	Target not met Actual = 1% as per SDBIP comp 5 (DMS 1679906) (POE Ref: Annexure G1, G2, G3, G4, G5, G18, G26 and G25)	Administrative delays in finalising tender for SCM Security Fencing and Shelter.	Installation of Water Meters: July 2024 invoice paid, August & September 2024 invoices awaiting payment. Current
		FS 31	Percentage of the municipality's operating budget spent on indigent relief for free basic services	11%			a) Section 71 Report	11%	Target not met 9,26% as at 30 September 2024 DMS 1703109	The calculation will be corrected to include other services that are funded from EQS, through tariff modelling.	The department will have a review of the calculations to ensure that the target talks to the tariff setting of this municipality.
Sign off by Manager/Head of Section:						14					
Date:											
Total KPA Weighting											
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)											
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	FS 32	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Financial Services Department	31-Jul-24	N/A	3	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers cascaded down to level 11 signed and submitted to PMS Unit	Target met. a) DMS 1702414 b) DMS 1697418	N/A	N/A
		FS 33	Number of Performance Assessments for employees below section 56 Managers conducted within Financial Services Department	2	N/A	3	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Target met. Assessments held on 13 August 2024 and 21 August 2024. a) DMS 1702650 b) Attendance Registers DMS 1689612 and 1695056	N/A	N/A
Sign off by CFO:.....Date:.....							Signed by the CITY MANAGER:.....Date:.....				

DEPUTY CITY MANAGER ELECTRICITY AND ENERGY SERVICES 2024/2025													
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO.	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	WEIGHT	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
							Q1: 01 JUL - 30 SEPT				Q2	Q3	Q4
							01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION	01 OCT - 31 DEC	01 JAN - 31 MAR	01 APR - 30 JUN
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (6 KPIs = 24%)													
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	EES 1	% Implementation of OHS Recommendations from inspections and investigations.	100%	4	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented				100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
		EES 2	Number of Job Safety Observations conducted to ensure improvement of Safety in Municipality Work Environment	80	4	a) Copies of Signed Inspection Reports	20 Job Safety Inspections conducted				20 Job Safety Inspections conducted	20 Job Safety Inspections conducted	20 Job Safety Inspections conducted
1.1.3 Ensure Institutionalisation of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	EES 3	Number of Batho Pele activities implemented in the Electrical and Energy Services Department	4	2	a) Pictorial evidence of door labels inserted b) Flyer/ Poster for Awareness Campaign c) Proof of name tags procured d) Reviewed Service Standards	1				1	1	1
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	EES 4	% completion of Action Plans for each quarter as documented in the strategic risk register for Electrical and Energy Services Department <i>(Excluding those outside own control)</i>	100%	5	a) Updated risk register b) Sign-off document as proof of endorsement by DMM c) Executive summary report on achievements by CRO	100% completion of Action Plans due for the quarter				100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.7 To ensure reliability and maintain independence of internal audit activities	1.1.7.2 Effective and value adding internal audit activity	EES 5	% implementation of previously raised Internal Audit recommendations within Electrical and Energy Services Department <i>(Excluding those outside own control)</i>	100%	5	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4				100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% Resolution of Internal Audit findings due within Quarter 3
		EES 6	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	4	a) Quarterly Report on the resolution of AG findings by CAE	N/A				N/A	50% of AG findings resolved	100% of AG findings resolved
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (14 KPIs = 56%)													
Electrical Infrastructure Services													
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 7	Percentage of planned maintenance performed	80% (Average)	6	a) Approved Maintenance Plan b) Quarter report on maintenance	80% planned maintenance performed				80% planned maintenance performed	80% planned maintenance performed	80% planned maintenance performed
		EES 8	Number of new households provided with connections to the main electricity supply by the Municipality Ref. T2.15	80	4	a) Quarterly report on new households connected	10 new connections				15 new connections	25 new connections	30 new connections
		EES 9	% of complete new dwellings applications connected within 30 days	85%	5	Application Meter connection	85% of complete applications due for Q1 connected				85% of complete applications due for Q2 connected	85% of complete applications due for Q3 connected	85% of complete applications due for Q4 connected
		EES 10	Electricity losses kept within 8%.	≤8% (Average)	5	a) Quarterly statistics report on technical electricity losses	≤8% per quarters				≤8% per quarter	≤8% per quarter	≤8% per quarter
		EES 11	Percentage of general street lighting faults restored within 72 hours (excluding cable faults or stolen equipment)	80% (Average)	4	a) Quarterly statistics report on restoration of street light	80% restored within72 hours				80% restored within72 hours	80% restored within72 hours	80% restored within 72 hours
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development.	2.1.1.3 Eradicate electricity supply backlogs through provision of basic electricity supply services	EES 12	Percentage of unplanned outages that are restored to supply within industry standard timeframe 24hrs	100%	5	a) Quarterly statistics report on number of unplanned outages	100% unplanned outages restored				100% unplanned outages restored	90% unplanned outages restored	90% unplanned outages restored
		EES 13	Number of Public Awareness of Electrical Safety	4	2	a) Attendance register b) Pictures c) Flyers ditributed	1				1	1	1
		EES 14	Number of High Mass Lighting Installed	2	4	Completion Certificate	N/A				N/A	1	1
		EES 15	KM's of 132kV overhead line refurbished from Impala to Scorpio, Neptune and Carina	1.4Km	4	Completion certificates	N/A				N/A	1,835km	3,085km
		EES 16	Refurbishment of 132/11KV Scorpio substation	30-Mar-25	4	Completion Certificate	N/A				N/A	30-Mar-25	N/A

		EES 17	Date of submitting the annual Risk Report to Council on the implementation of the Electrical Master Plan	30-Jun-25	4	a) Risk Report b) Council Resolution noting the Ris Report	N/A				N/A	N/A	Risk Report submitted to Council
Fleet Management													
2.1.4 Ensure effective Fleet Management	2.1.4.1. Review and Implement Fleet management Plan	EES 18	Percentage replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2024/25	100% (Cumulative)	4	a) Quarterly report on vehicles/plant delivered b) Quarterly Report to Portfolio Committee	0% of budgeted vehicles delivered				0% of budgeted vehicles delivered	0% of budgeted vehicles delivered	100% of budgeted vehicles delivered
		EES 19	% fleet availability(This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	85% fleet availability	3	a. Quarterly report on fleet availability b. Item submitted to portfolio committee	85% fleet availability				85% fleet availability	85% fleet availability	85% fleet availability
		EES 20	Number of quarterly reports submitted to Council on Fleet Management	4	2	a) Quarterly report on fleet management submitted to Council b) Council Minutes	1 Quarterly Report				1 Quarterly Report	1 Quarterly Report	1 Quarterly Report
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 08%)													
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	EES 21	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Electrical and Energy Services Department	31-Jul-24	4	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit				N/A	N/A	N/A
		EES 22	Number of Performance Assessments for employees below section 56 Managers conducted within Electrical and Energy Services Department	2	4	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024				N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (3 KPIs = 12%)													
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	EES 23	Execution and implementation of Capital projects (90% spend) as indicated in the IDP and SDBIP (component 5) on electrical infrastructure services department	90%	6	a) Spending report per quarter	13%				39%	90%	90%
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	EES 24	Number of contract monitoring reports submitted	4 Reports	3	a) Quarterly contract management report signed by DCM	1 Report				1 Report	1 Report	1 Report
	5.3.1.1 Demand and acquisition management	EES 25	Date of submitting Procurement Plan	30-Jun-25	3	a) Proof of procurement plan submission	N/A				N/A	N/A	Procurement Plan for 2025/2026 submitted to SCM

DEPUTY CITY MANAGER INFRASTRUCTURE SERVICES 2024/2025												
STRATEGIC OBJECTIVE	IDP STRATEGY	KPI NO	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	AUDIT EVIDENCE REQUIREMENT	QUARTERLY TARGETS						
						Q1: 01 JUL - 30 SEPT				Q2: 01 OCT - 31 DEC	Q3: 01 JAN - 31 MAR	Q4: 01 APR - 30 JUN
						01 JUL - 30 SEPT	ACTUAL OUTPUT	REASON(S) FOR VARIATION	CORRECTIVE ACTION			
KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (7 KPIs = 22%)												
1.1.1 To ensure effective and efficient administration complying with its Legal Mandates	1.1.1.3 Development and review of policies that will lead to improved service delivery and legislative compliance	IS 1	Number of Departmental policies developed/ reviewed for adoption by Council	3	a) Policy Register b) Report to Committee Section c) Council Resolution	N/A	N/A	N/A	N/A	Engineering Services Contribution Policy Review	Water Services Bylaw Review To be Gazetted	Water and Sanitation Policy Review
	1.1.1.4 Compliance with the Occupational Health and Safety Act and Compensation for occupational injuries and diseases	IS 2	% Implementation of OHS Recommendations from inspections and investigations.	100%	a) List of Recommendations for the quarter b) Summary Report from OHS Manager	100% of OHS Recommendations due for the quarter implemented	Target not met 83% (DMS 1689987)	Incident Report Management not in compliance with regulations	DMS 1703789 (Gwala incident) DMS 1703791(Mafuleka incident) Memo's reason for non-compliance	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented	100% of OHS Recommendations due for the quarter implemented
1.1.7 Ensure reliability and maintain independence of Internal Audit Activities	1.1.7.2 Effective and value adding internal audit activity	IS 3	% implementation of previously raised Internal Audit recommendations within the Infrastructure Services Department	100%	a) Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	100% implementation of IA recommendations due within Q4	Target not met Q4 = DMS 1696182 Total nr of findings = 10 Resolved = 60%	Summary of findings in progress/unresolved 1. Unused assets: the SOP is in draft 2. S78 / Use and distribution of Consultants - DMS 1342024 - Memo from the CFO dated April 2019 on Management of Framework/Panel Agreements	1. SOP to be completed and implemented by 31 Dec 24 2. Memo from DCM IS on DMS 1692533 instruction of implementation on DMS 1342024 - can be tested 31 Dec 2024. Distribution of works done by SCM	100% implementation of IA recommendations due within Q1	100% implementation of IA recommendations due within Q2	100% implementation of IA recommendations due within Q3
		IS 4	% Resolution of 2023/24 AG findings in the overall AG Action Plan	100%	a) AG findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	N/A	N/A	N/A	N/A		50% of AG findings resolved	100% of AG findings resolved
1.1.6 To bring the organisation to an enabled risk maturity level	1.1.6.1 Implementation and maintenance of an efficient Enterprise Risk Management system and Business Continuity	IS 5	% completion of Action Plans for each quarter as documented in the strategic risk register for Infrastructure Services	100%	a.) Updated risk register b.) Sign-off document as proof of endorsement by DMM c.) Executive summary report on achievements by CRO	80% completion of Action Plans due for the quarter	Target not achieved 50% (DMS 1690135)	1. Intervention projects being funded by borrowings projects could not be completed as planned 2. Package plant - variation awaiting approval by BAC 3. Mkhwanazi Area Ward 18 and 22 variations on scope to be implemented	1. Target to be met by Dec 2024 2. Project to be completed by Dec 24 3. To be completed by June 2025 4. Additional funding approved to be completed by March 2025 5. Budget to be sourced and be completed by Dec 2026	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter	100% completion of Action Plans due for the quarter
1.1.3 Ensure Institutionalization of Batho Pele Culture	1.1.3.1 Implement a Service Charter to meet set standards	IS 6	Number of Batho Pele Awareness Campaigns	12	a) Awareness Material (E.g. Flyer)	3 Batho Pele Awareness Campaigns conducted	Target Met 1. DMS 1698406 (Sanitation Awareness on COU Website)	N/A	N/A	3 Batho Pele Awareness Campaigns conducted	3 Batho Pele Awareness Campaigns conducted	3 Batho Pele Awareness Campaigns conducted
KPA: BASIC SERVICES AND INFRASTRUCTURE PROVISION (18 KPIs = 56%)												
WATER AND SANITATION SERVICES												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.1 Eradicate water services backlogs through provision of basic water services	IS 7	Percentage Households with access to basic water <i>(New water connections + total number of households with access/Total number of households)</i>	99%	a) Quarterly report b) IR Forms	99% Target met. 35 new water meters connected (PMU Projects)	N/A	N/A	99%	99%	99%	
		IS 8	Total volume of water delivered by water trucks	105450	a) Excel register b) Signed site water collection register	9 518 Wards 31, 32 and 33	N/A	N/A	30 802 Wards 31, 32 and 34	28 082 Wards 31, 32 and 35	37 048 Wards 31, 32 and 36	
	2.1.1.2 Eradicate sanitation services backlogs through provision of basic sanitation services	IS 9	Percentage Households with access to sanitation <i>(New sewer connections + total number of households with access/Total number of households)</i>	81%	a) Quarterly report	81% Target Met 81% RPT 179145			81%	81%	81%	
	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 10	% restoration of water supply for both Planned and Unplanned reticulation within 24hrs	100%	a) Planned maintenance Plan b) Signed off job cards c) Quarterly reports	100% Target Met. 100% restoration within 8Hrs Average 5,31hrs Refer to RPT 179142 (Draft report) Northern depot - 4,37 hours. Southern Depot - 6,4 hours Western Depot - 5,16 Hours.	N/A	N/A	100%	100%	100%	
		IS 11	Number of Pumps replaced/maintained in Water and Sanitation Services	21	a) Close out report and invoice	5 Felixton 2 Pump Station: 1 x Pump Ngwelezane WWTW (Chlorination): 2 x Pumps Crocodile Dam Borehole No2: 1 x Pump Ubizo Borehole: 1 x Pump	Target Met. Report on DMS 1698788 2 Replaced 3 Maintained Felixton 2 Pump Station: 1 x Pump (W/O 8009445) Ngwelezane WWTW (Chlorination): 2 x Pumps (W/O 8009522.) Crocodile Dam Borehole - DMS 1702507	N/A	N/A	5 Mquzankunzi Borehole: 1 x Pump Birdswood Pump Station: 1 x Pump Ezikoshini Borehole: 1 x Pump Mthombohini Borehole: 1 x Pump B&C Pumps (Vulindlela): 2 x Pumps	5 Felixton 1: 1 x Pump Birdswood Pump Station: 1 x Pump IOF1 Pump Station: 1 x Pump Aquadene 2 Pump station: 2 Pumps	6 IOF2 Pump station: 1 x Pump Alton 3 Pump Station: 1 x Pump Alton 7 Pump Station: 1 x Pump LCH 2 Pump Station: 2 x Pumps (Rotating Assemblies) LCH 3 Pump Station: 1 x Pumps (Rotating Assemblies)
SCIENTIFIC SERVICES												
2.1.2 To maintain quality of services as per standard and legal prescrip	2.1.2.2 provision of environmental safe effluent that meets the requirements of standards and prescripts	IS 12	Percentage of drinking water samples complying to SANS 241 minimum standard of 95% Ref. (T 2.7)	≥95%	a) Water quality monitoring programme b) Quarterly Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥95% Target met. 97% recorded. Excel Working Document - 989652 Quarterly report - RPT 179147 (Draft Report) IRIS Report - DMS 1700943	N/A	N/A	≥95%	≥95%	≥95%	
		IS 13	Percentage of wastewater samples compliant to water use licence conditions Ref. (T 2.12)	≥90%	a) Waste Water quality monitoring programme b) Quarterly Waste Water Quality Reports c) Integrated Regulatory Information System (IRIS) on a monthly basis.	≥90% Target not met. 52% recorded. Excel Working Document - 992519 Quarterly report - RPT 179148 (Draft Report) IRIS Report - DMS 1700880	Waste water treatment works require repairs and refurbishment to ensure that all the equipment and processes are operational.	Repairs and refurbishment of critical equipment is progressing well as it can be noted on the improvement of wastewater quality compliance from the previous quarter. Empangeni and Esikhaleni WWTW still require attention and more effort in terms of repairs and refurbishment. Process audit has been conducted in all 5 WWTW.DMS numbers are as follows:	≥90%	≥90%	≥90%	

		IS 14	Percentage of total water losses Ref. (T 2. 6)	29%	a) Quarterly report	31%	Sept Information not available. Waiting the billing data from Revenue. Information for month of Sept is still outstanding Excel Working Document - 1598223 July = 30% Aug = 30%			30%	30%	29%
TRANSPORT ROADS AND STORMWATER												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.6 Provision of public transport infrastructure facilities	IS 15	Kilometres of paved municipal road resurfaced and resealed Ref. (T2.27)	3 km	a) Urban Roads Quarterly Reports b) Record of Road Rehabilitation as follows: 2km: Mondl Road (Alton, Ward 2) 1km: Dune Route (Meerensee, Ward 2)	0 km Rehabilitated	Pro-J241.29ect Progress Mondl Road: Progress on site is at 75% complete.	No target was set	N/A	2km: Mondl Road (Alton, Ward 2)		1km: Dune Route (Meerensee, Ward 2)

		IS 16	Percentage of reported potholes fixed within standard Municipal response time Ref. (T2.28)	90% (Average)	a) Register of reported potholes b) Closed works order c) Quarterly report	90% of repaired paved municipal roads	Target Met 100% Repaired and paved Municipal Roads DMS 1685885 Southern Depot	N/A	N/A	90% of repaired paved municipal roads	90% of repaired paved municipal roads	90% of repaired paved municipal roads
	2.1.1.5 Provision and maintenance of access roads	IS 17	Kilometres of gravel roads upgraded to surfaced road (New tarred roads) Ref. (T2.26)	1.43km	a) Transportation Planning Quarterly Reports b) Record of Road Rehabilitation as follows: 680m: Ngamla Road (eNiwe Area, Ward 30) 650m: Mandlanzini Phase 1B (Ward 4) 100m: Aquadene Access roads (Ward 26)	0 km roads upgraded	Project Progress Aquadene Access Road: Project 100% Completed. Project on 12 months Retention period.	No target was set	N/A	680m: Ngamla Road (eNiwe Area, Ward 30) 100m: Aquadene Access roads (Ward 26)	N/A	650m: Mandlanzini Phase 1B (Ward 4)
		IS 18	Kilometres of gravel roads maintained (Both regravelling and grading) Ref. (T2.25)	400 km	a) Rural Roads Quarterly Reports b) Rural Roads Depot Quarterly Reports	100 kms of gravel roads maintained	Target Not Met Total of 83.41 km Grading 50,10 km	Shortage of Heavy Plant Operators	Request for temporal Heavy Plant Operators in progress(Personal Requisition done).	100 kms of gravel roads maintained	100 kms of gravel roads maintained	100 kms of gravel roads maintained
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 19	Kilometres of Stormwater side drains and verges open drains maintained Ref. (T2. 30)	400 km	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	150km Stormwater side drains and verges maintained	Target Met 234.97 km of Stormwater side drains and verges maintained DMS 1685885 Southern Depot DMS 1689206 Northern Depot	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months	N/A	150km Stormwater side drains and verges maintained	50km Stormwater side drains and verges maintained	50km Stormwater side drains and verges maintained
	2.1.1.7 Provision and Maintenance of storm water and coastal engineering infrastructure	IS 20	Number of stormwater manholes maintained (incl. kerb inlets) Ref. (T2. 31)	600	a) Stormwater & Coastal Management Quarterly Reports b) Stormwater & Coastal Management Depot Quarterly Reports	150 stormwater manholes (incl. kerb inlets)	Target Met 341 Manhole Maintained DMS 1685885 Southern Depot DMS 1689206 Northern Depot DMS 1623236 Western Depot	25 Internship students from the private institution were allocated to Stormwater sub-section to gain experience or practical work for 8 months	N/A	150 stormwater manholes (incl. kerb inlets)	150 stormwater manholes (incl. kerb inlets)	150 stormwater manholes (incl. kerb inlets)
ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management												
2.1.1 To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 21	% Verification of immovable assets and assesment of assets condition as the Policy	100%	a.) Assets verification and condition assessment results	10% of Assets verified and condition assessed	Target met 10 % of assets verified DMS 1699256 Water and Sanitation infrastructure assets assessments results for Q1, DMS 1699257 Roads and Stormwater assets			20% of Assets verified and condition assessed	50% of Assets verified and condition assessed	100% of Assets verified and condition assessed
		IS 22	Number of projects completed as per approved project plan	16	a) Practical completion certificate	3 projects Mhwanazi South Area E1, Renovations (finance) 1st Floor Civic Centre Esikhaleni and Rbay Cemeteries	Target not met 2 project completed. DMS 1700876 (Mhwanazi South E1) DMS 1702878 (1st Floor Civic Centre)	Esikhaleni & Richards cemetry - projects funded from borrowings/ insufficient funds to reach completion.	Funds required to proceed - virement to be done Project will be completed once the CFO communication has been issued Reference can be made to DMS 1703784	4 projects Package Plant Nseleli Transfer station Airport ground lighting Mkhwanazi South Area D	5 projects R/Bay Taxi Rank Supply & Installation of Concrete Tables at Esikhaleni(Ward 20) Hlanganani Hall Renovations Empangeni Civic Renovations Richards Bay Stadium	4 projects Revitaliation Phase 1 Aquadene swimming pool Khayalathu Sports Facilities (Esikhaleni) Alton North and South Pipe Replacemen
		IS 23	Number of projects progress report submitted to Council	4	a) Report to Council	1 Quarterly report	Q4, RPT 178627 completed. Q1, RPT 179152 in progress	N/A	N/A	1 Quarterly report	1 Quarterly report	1 Quarterly report
Building and Structures												
Planned maintenance implementation on Building Infrastructure as per maintenance plan and Budget allocation	2.1.1.8 Strive to improve reliability and service life of Municipal infrastructure, facilities and assets	IS 24	Number of planned maintenance implemented on Building Infrastructure as per maintenance plan and Budget allocation	20	a) Closed Work orders b)Quarterly report	5 prioritised maintenance implemented	Target not met 4 projects completed, DMS 1698928	Alkantstrand Carport - waiting for material to replace the roof sheeting.	Project to be completed in Q2	5 prioritised maintenance implemented	5 prioritised maintenance implemented	5 prioritised maintenance implemented
KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION (2 KPIs = 06%)												
4.1.1 To create an appropriate organisational climate that will attract and ensure retention of staff	4.1.1.4 Develop an effective training and development strategy and programs	IS 25	Date of submitting signed Performance Plans for all employees below section 56 Managers (Level 11 upwards) within Infrastructure Services Department	31-Jul-24	a) Signed Performance Plans b) Proof of submission to PMS Unit	2024/25 Performance Plans for employees below section 56 Managers signed and submitted to PMS Unit	Target met DMS 1699701	Outstanding: MS Ngema, S Zulu	Zulu - moving rom lab t equality - JD being reviewed and could not do agreement at the time Ngema moved from PMU to W&S - JD to be reviewed thereafter agreement will be concluded	N/A	N/A	N/A
		IS 26	Number of Performance Assessments for employees below section 56 Managers conducted within Infrastructure Services Department	2	a) Assessment Report b) Attendance Register	2023/24 Annual Performance Assessments conducted by 31 August 2024	Attendance Register - DMS 1693617 (S56) Assessment Report DMS 1702844	N/A	N/A	N/A	2024/25 Mid-Year Performance Assessments conducted by 31 January 2025	N/A
KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (5 KPIs = 16%)												
5.2.1 Sustainable Financial management (Expenditure and Revenue)	5.2.1.6 Apply adequate financial management methodologies	IS 27	% Execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	90%	a) Component 5 of SDBIP	26% expenditure Evidence of expenditure Project status reports	26% expenditure Evidence of expenditure Project status reports	Target met 34% expenditure SDBIP Component 5 - DMS 1679906	Reason for over achievement: This includes Grant Funding Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	84% expenditure Evidence of expenditure Project status reports	90% expenditure Evidence of expenditure Project status reports

		IS 28	% Spending on IUDG funding to ensure effective implementation as per allocated budget	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	5% expenditure	Target Met. July Actual 9,82% - DMS 1693854 August Actual 18,45% - DMS 1695223	Reason for over achievement: Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	74% expenditure	100% expenditure
		IS 29	% Spending on WISG to ensure effective implementation and spending on WISG projects as per approved business plan by CoGTA	100%	a) Quarterly report b) SDBIP component 5 spending	5% expenditure	5% expenditure	Target Met. WSIG expenditure is at 46%. Allocation - R60 000 000 Actual - R27 452 463	Reason for over achievement: Budget exhausted during Q4, hence outstanding invoices brought forward for payment purposes in Q1	N/A	60% expenditure	100% expenditure
5.3.1 Supply Chain Management	5.3.1.2 Accurate contracts and logistics management	IS 30	Number of contract monitoring reports submitted	4 Reports	a) Quarterly contract management report submitted to Council	1 Report	1 Report	Q4, RPT 178627 completed. Q1, RPT 179152 in progress	N/A	N/A	1 Report	1 Report
	5.3.1.1 Demand and acquisition management	IS 31	Date of approval of project procurement plans for 2025/2026	30-Jun-25	a) Email on submission of procurement plans	N/A	N/A	N/A	N/A	N/A	N/A	2025/26 Projects Procurement Plan submitted to SCM
Signed off by the DCM CS:												
Date:												
Signed by the CITY MANAGER:												
Date:												

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL														
mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
DU	Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	1	1	-	97 000	81 000	87 000	86 000
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	I/DKAMA1.005	BORROWING	MGABI M	MKHIZE S	2	2	-	500 000	500 000	500 000	500 000
DN	Water Distribution - Urban Water	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2	30 000 000	-	-	-	-
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	I/DKAMA1.006	BORROWING	MGABI M	MKHIZE S	3	3	-	500 000	500 000	500 000	750 000
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	-	-	2 150 000	2 150 000	2 150 000
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 730 000	-	-	-	-
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	4	4	2 000 000	-	-	-	-
DH	Sewerage - Pumpstations	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	I/DHAM02.001	BORROWING	MGABI M	MKHIZE S	4	4	-	-	-	-	-
DN	Water Distribution - Urban Water	BIRDSWOOD PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO04.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	4	4	10 000 000	20 000 000	20 000 000	20 000 000	20 000 000
DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAM13.250	BORROWING	ZUNGU S	ZUNGU S	13	13	10 000 000	15 000 000	11 388 000	10 000 000	10 000 000
CZ	Sports Grounds and Stadiums: Sport Development and Sportfields	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	NGIDI D	MBAMBO SN	20	20	2 000 000	-	-	-	-
AP	Street Lighting	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	ZONDI L	ZONDI L	24	24	-	-	2 150 000	2 150 000	2 150 000
DN	Water Distribution - Urban Water	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO26.001	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	26	26	10 000 000	20 000 000	20 000 000	20 000 000	20 000 000
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	N/DHAMA1.003	BORROWING	MGABI M	MKHIZE S	27	27	-	1 000 000	1 000 000	1 000 000	-
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.008	BORROWING	MGABI M	MKHIZE S	27	27	-	500 000	500 000	500 000	500 000
DK	Waste Water Treatment	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	I/DKAMA1.011	BORROWING	MGABI M	DLAMINI T	27	27	-	500 000	500 000	500 000	500 000
DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNAM02.002	BORROWING	MGABI M	MKHIZE S	27	27	-	2 000 000	2 000 000	2 000 000	1 000 000
DM	Water Distribution - Urban Water	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	I/DMAMA1.006	BORROWING	MTHALANE B	MTHALANE B	27	27	5 000 000	-	-	-	-
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	NGIDI D	MBAMBO SN	30	30	-	250 000	150 000	100 000	500 000
CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	30	30	-	200 000	450 000	450 000	450 000
CZ	Sport Development and Sport fields	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	NGIDI D	MBAMBO SN	32	32	-	2 357 000	-	-	-
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNAMA1.027	BORROWING	DLAMINI T	HLATSHWAYO T	1, 2 , 3	1, 2 , 4	1 000 000	1 000 000	-	2 000 000	2 000 000
DN	Water Distribution - Urban Water	VULINDLELA: UPGRADE WATERWORKS IN ELECTRICITY INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	DLAMINI T	HLATSHWAYO T	1, 2 , 3	1, 2 , 4	-	2 000 000	2 000 000	2 000 000	2 000 000
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	N/DHAMA1.001	BORROWING	MGABI M	MKHIZE S	1	1, 2, 3, 4	1 000 000	3 000 000	3 000 000	3 000 000	3 000 000
DH	Sewerage - Pumpstations	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	N/DHAMA1.002	BORROWING	MGABI M	MKHIZE S	13	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	1 000 000	1 000 000	1 000 000	1 000 000

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DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.007	BORROWING	MGABI M	MKHIZE S	18	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	-	1 000 000	1 000 000	1 000 000	1 000 000
DN	Water Distribution - Urban Water	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNAMA1.227	BORROWING	MGABI M	MLAMBO K	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	12, 13 , 14, 15, 16, 17, 18, 19, 20, 21, 22	500 000	4 000 000	-	-	-
DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	-	10 129 000	20 000 000	20 000 000	20 000 000
DN	Water Distribution - Urban Water	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.002	GOVERNMENT - NATIONAL	MTHALANE B	MTHALANE B	2	2, 3, 4, 5	10 000 000	20 000 000	20 000 000	20 000 000	20 000 000
DK	Waste Water Treatment	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	I/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	23	23, 24, 25	-	3 000 000	3 000 000	3 000 000	2 000 000
DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	MGABI M	MKHIZE S	23, 24, 25	23, 24, 25	-	1 000 000	-	-	-
CN	Roads - Urban Roads	TRAFFIC CALMING	1001020200	I/CNAMA1.005	BORROWING	SCHUTTE J	MCHUNU S	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	-	500 000	2 000 000	500 000	500 000
DM	Water Distribution - Rural Water	NTAMBANANA BOREHOLES	1001030200	I/DMAMA1.003	BORROWING	MAHARAJ N	MHLONGO S	31,32,33	31,32,33	4 000 000	5 000 000	3 000 000	3 000 000	3 000 000
CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNAMA1.009	BORROWING	SCHUTTE J	MCHUNU S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	-	500 000	3 000 000	500 000	500 000
DI	Sewerage - Sewerage Network	UPGRADE - NSELENI SEWER	1001050400	I/DIAM06.001	BORROWING	MGABI M	ZUNGU S	6	6, 7, 8	2 000 000	10 000 000	10 000 000	10 000 000	10 000 000
DK	Waste Water Treatment	UPGRADE OF WASTE WATER PUMP AT NSELEN WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.009	BORROWING	MGABI M	MKHIZE S	7	6,7 , 8	-	700 000	700 000	700 000	700 000
DH	Sewerage - Pumpstations	REPLACEMENT OF PUMPS - ESIKHALENI AND EMPANGENI	1001030400	I/DHAM02.205	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	39 000 000	7 000 000	10 000 000	10 000 000	10 000 000
DI	Sewerage - Sewerage Network	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIAMA1.002	BORROWING	MGABI M	MDLETSH E K	ALL WARDS	ALL WARDS	100 000	100 000	100 000	100 000	100 000
DI	Sewerage - Sewerage Network	SEWER MASTER PLAN	1001050200	N/DIAMA1.001	BORROWING	ZUNGU S	ZUNGU S	ALL WARDS	ALL WARDS	2 000 000	1 000 000	1 000 000	1 000 000	4 000 000
DK	Waste Water Treatment	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	N/DKAMA1.002	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	4 000 000	8 000 000	-	7 707 000	-
DK	Waste Water Treatment	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	I/DKAMA1.012	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	3 000 000	3 000 000	1 000 000	1 000 000	1 000 000
DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNAMA1.001	BORROWING	MGABI M	NDLOVU L	ALL WARDS	ALL WARDS	2 329 000	1 000 000	1 000 000	1 000 000	1 000 000
DK	Waste Water Treatment	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	I/DKAMA1.010	BORROWING	MGABI M	DLAMINI T	ALL WARDS	ALL WARDS	-	4 800 000	2 000 000	4 000 000	-
DL	Water Treatment-Scientific Services	WATER QUALITY EQUIPMENT	1003050100	N/DLAMA1.002	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	5 000 000	5 000 000	5 000 000	5 000 000
DL	Water Treatment-Scientific Services	LABORATORY EQUIPMENT	1003050100	N/DLAMA1.001	BORROWING	GWALA S	GWALA S	ALL WARDS	ALL WARDS	-	5 000 000	5 000 000	5 000 000	5 000 000
DN	Water Distribution - Urban Water	DATA LOGGERS	1003050100	N/DNAMA1.002	BORROWING	DLAMINI T	SIMAMANE T	ALL WARDS	ALL WARDS	750 000	500 000	500 000	500 000	500 000
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	-	4 000 000	1 000 000	1 000 000	1 000 000
DN	Water Distribution - Urban Water	200 STATIC TANKS	1001030700	I/DNAM02.004	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	200 000	1 000 000	1 000 000	2 000 000	1 000 000
DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE	1001030700	I/DNAMA1.024	BORROWING	MTHALANE B	MTHALANE B	ALL WARDS	ALL WARDS	5 000 000	7 000 000	8 000 000	8 000 000	10 000 000
DN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	1003050100	N/DNAMA1.003	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	500 000	500 000	500 000	500 000	500 000
DO	Water Distribution - Water Demand Management	NEW WATER METERS	1001030800	I/DOAM02.253	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	7 300 000	5 000 000	5 000 000	5 000 000	5 000 000

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DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	1001030800	I/DOAMA1.001	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	2 000 000	5 000 000	5 000 000	5 000 000	5 000 000
DQ	Water Distribution - Purification works	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	N/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	3 000 000	5 000 000	-	-	-
DQ	Water Distribution - Purification works	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	I/DQAMA1.001	BORROWING	MGABI M	MKHIZE S	ALL WARDS	ALL WARDS	-	5 000 000	10 000 000	4 000 000	4 000 000
DQ	Water Distribution - Purification works	WATER TREATMENT PLANTS AUTOMATION	1001030500	N/DQAMA1.002	BORROWING	DLAMINI T	DLAMINI T	ALL WARDS	ALL WARDS	1 000 000	5 000 000	5 000 000	5 000 000	3 683 000
DN	Water Distribution - Urban Water	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	I/DNAMA1.025	BORROWING	MGABI M	MGABI M	ALL WARDS	ALL WARDS	50 000 000	35 000 000	40 000 000	50 000 000	60 000 000
AR	Pollution Control	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	78 000	87 000	72 000	78 000	76 000
CC	Economic Development/Planning	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	667 000	745 000	620 000	666 000	657 000
CC	Economic Development/Planning	PURCHASED OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 500 000	-	-	-	-
CC	Economic Development/Planning	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	MADUMA S	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000 000	-	-	-	-
CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	STRACHAN B	STRACHAN B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	-	-	-	-
BT	Housing	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	NDONGA N	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 198 000	3 571 000	2 975 000	3 194 000	3 150 000
AH	Disaster Management	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	15 000	13 000	14 000	14 000
AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	16 000	13 000	14 000	13 000
CK	Fire Fighting and Protection	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	287 000	239 000	257 000	253 000
CK	Fire Fighting and Protection	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	130 000	287 000	239 000	257 000	253 000
CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	287 000	239 000	256 000	254 000
DC	Solid Waste Removal	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 700 000	2 000 000	2 000 000	2 000 000	2 000 000
DC	Solid Waste Removal	FURNITURE: WASTE MANAGEMENT	1003030100	N/DCAMA1.001	BORROWING	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	-	-	-
DE	Street Cleaning	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	NZUZA M	NZUZA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	33 000	28 000	30 000	29 000
DC	Solid Waste Removal	SKIPS	1003050100	N/DCAM02.001	BORROWING	NZUZA M	NZUZA M	2	WHOLE OF MUNICIPALITY	2 800 000	2 000 000	3 000 000	1 000 000	3 000 000
BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	19 000	21 000	18 000	19 000	19 000
CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	42 000	-	45 000
CQ	Police Forces, Traffic and Street Parking Control	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	51 000	-	-	-
CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	45 000	-	-	45 000	-
CR	Road and Traffic Regulation	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	14 000	11 500	12 000	12 500
CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	PLAATJIES J	PLAATJIES J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500	14 000	11 500	12 500	12 500

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AA	Cemeteries, Funeral Parlours and Crematoriums	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	-	-	-
AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	204 000	200 000	200 000	150 000
AA	Cemeteries, Funeral Parlours and Crematoriums	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	150 000	95 000	117 000	162 000
AC	Halls	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	1 028 000
AC	Halls	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 165 000	-	-	-
AC	Halls	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	971 000	-	-
AC	Halls	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	-	-	-
AC	Halls	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	1 042 000	-
AC	Halls	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	ZUNGU S	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 201 000	-	-	-	-
AE	Libraries and Archives: Libraries and Archives	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	18 000	-	-	-	-
AE	Libraries and Archives: Libraries and Archives	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	508 000	423 000	454 000	448 000
AE	Libraries and Archives: Libraries and Archives	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	NZIMANDE M	NZIMANDE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
CS	Beaches and Jetties	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	164 000	220 000	315 000	206 000
CS	Beaches and Jetties	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	240 000	250 000	150 000	300 000
CS	Beaches and Jetties	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 000	340 000	150 000	200 000	150 000
CS	Beaches and Jetties	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	22 000	-	-	-	-
CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	26	WHOLE OF MUNICIPALITY	200 000	200 000	1 000 000	-	400 000
CT	Community Parks (including Nurseries)	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	-	1 000 000	1 012 000
CT	Community Parks (including Nurseries)	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	57 000	101 000	-	32 000	-
CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	300 000	333 000	400 000	-
CX	Recreational Facilities - Parks Administration	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	MASANGO Z	MASANGO Z	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000	1 000	1 000	1 000	1 000
CY	Recreational Facilities - Swimming Pools	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	350 000	300 000	250 000	500 000	450 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	350 000	250 000	150 000
CY	Recreational Facilities - Swimming Pools	POOLS: MACHINERY AND EQUIPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	750 000	200 000	85 000	250 000
CY	Recreational Facilities - Swimming Pools	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	85 000	150 000	75 000	450 000

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CY	Recreational Facilities - Swimming Pools	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	750 000	100 000	150 000	300 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	50 000	450 000	150 000	150 000
CY	Recreational Facilities - Swimming Pools	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	150 000	400 000	350 000	550 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	350 000	150 000	300 000	250 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	500 000	550 000	450 000	400 000
CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	700 000	514 000	455 000	1 105 000	468 000
CZ	Sport Development and Sport fields	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	2 238 000
CZ	Sport Development and Sport fields	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	2 269 000	-
CZ	Sport Development and Sport fields	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 113 000	-	-
DB	Sports Grounds and Stadiums - Stadium	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	NGIDI D	MBAMBO SN	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 628 000	27 500 000	22 905 000	24 594 000	24 256 000
BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	LOMBAARD AL	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	17 000	18 000	15 000	17 000	16 000
AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	11 121 000	9 263 000	9 946 000	9 809 000
AD	Municipal Buildings	CONSTRUCTION OF VULINDELELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
BV	Air Transport	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	1 936 000	-
BV	Air Transport	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 499 000	-	-	-	-
BV	Air Transport	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 803 000	-	1 909 000
BV	Air Transport	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 165 000	-	-	-
BV	Air Transport	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 400 000	-	-	-	-
BV	Air Transport	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	LOMBAARD AL	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	2 612 000	2 729 000	-	-
BL	Legal Services	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	PANDAY N	PANDAY N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
BG	Human Resources	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000	2 000	2 000	2 000	2 000
BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	83 000	70 000	75 000	74 000
BI	Occupational Clinic	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	75 000	84 000	69 000	75 000	74 000
BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	NSELE TF	NSELE TF	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 000	1 000	1 000	1 000
BK	Information Technology	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	70 000	71 000	72 500	73 000	74 500

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BK	Information Technology	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	1 000 000	2 500 000	1 000 000
BK	Information Technology	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 563 800	-	16 951 300	4 000 000	4 000 000
BK	Information Technology	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	19 228 100	-	-	-
BK	Information Technology	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 956 000	-	6 456 000	3 812 000	7 788 900
BK	Information Technology	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	8 240 700	-	-	-
BK	Information Technology	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	265 200	265 200	273 200	281 400	300 900
BK	Information Technology	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	190 000	-	-	300 000	340 000
BK	Information Technology	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	680 000	-	-	-	900 000
BK	Information Technology	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-	1 000 000	500 000
BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	5 519 200	-	-	2 010 500
BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	MTHEMBU L	MTHEMBU L	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	1 480 800	5 000 000	17 710 100	11 786 200
BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	ALLEN A	ALLEN A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 500 000	2 468 000	2 542 000	5 000 000	5 500 000
DS	Revenue and Expenditure	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	DA CRUZ CI	DA CRUZ CI	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	109 000	-	-	-	-
DN	Water Distribution - Urban Water	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	11 749 500	25 000 000	-
DN	Water Distribution - Urban Water	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	KUNENE M	CORNELIUS F	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	8 279 000	9 354 500	-	3 637 000
AD	Municipal Buildings	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-	-	-
AD	Municipal Buildings	SCM FENCING	1003010100	N/ADAMA1.028	BORROWING	MAHARAJ N	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	-	-	-
AL	Electricity Distribution	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 605 000	9 195 000	9 972 000	9 972 000	9 972 000
AL	Electricity Distribution	ANDROS 11KV SWITCHING STATION	1001010700	I/ALAMA1.015	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 200 000	4 500 000	-	-
AL	Electricity Distribution	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	I/ALAMA1.017	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 967 000	1 000 000	-	-	-
AL	Electricity Distribution	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	I/ALAMA1.018	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 500 000	2 500 000	-	-
AL	Electricity Distribution	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	I/ALAMA1.019	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	9 587 000	-	-	28 710 000
AL	Electricity Distribution	FORMALHAULT CABLE UPGRADE	1001010700	I/ALAMA1.020	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	7 500 000	-	-	-
AL	Electricity Distribution	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.022	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	7 331 000	-	-
AL	Electricity Distribution	ARIES SWITCHING STATION MV SWITCHGEARS RE- TROFIT	1001010700	I/ALAMA1.033	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	-	-	-
AL	Electricity Distribution	LOKOZA SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.034	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-	-	-

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AL	Electricity Distribution	CASTOR SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.035	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-	-	-
AL	Electricity Distribution	LOKOZA - MHLATHUZE MV OVERHEAD INSTALL	1001010700	I/ALAMA1.036	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000	-	-	-	-
AL	Electricity Distribution	SUBSTATIONS PROTECTION RELAY REPLACEMENT	1001010700	I/ALAMA1.037	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	-	-	-	2 500 000
AL	Electricity Distribution	SUBSTATIONS DC SYSTEM REPLACEMENT	1001010700	I/ALAMA1.038	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-	-	5 000 000
AL	Electricity Distribution	WEST SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.039	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 500 000	4 500 000	-	-	-
AL	Electricity Distribution	ORION SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.040	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-	-	-
AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 000 000	-	-	-
AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAMA1.151	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 300 000	8 100 000	4 392 000	-	7 500 000
AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.129	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 093 000	1 221 000	1 017 000	1 092 000	1 077 000
AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	6 500 000	7 500 000	-	-
AI	Marketing and Customer Relations	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	MHLONGO ZP	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	14 000	15 000	13 000	14 000	13 000
AJ	Administration	REPLACEMENT OF FURNITURE	1003030100	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000	5 000	4 000	4 000	4 000
AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQAMA1.131	BORROWING	SIMAMANE T	SIMAMANE T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	814 000	909 000	757 000	813 000	802 000
AL	Electricity Distribution	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	I/ALALA1.002	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	5 000 000	5 207 000	5 207 000	5 207 000
AL	Electricity Distribution	WARD 22 & WARD 30 ELECTRIFICATION	1001010700	I/ALALA1.006	GOVERNMENT - NATIONAL	MOHAPI MD	MOHAPI MD	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 850 000	-	-	-	-
BF	Fleet Management	TOOLS FOR FLEET SERVICES	1003050100	N/BFAMA1.015	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 600 000	1 500 000	500 000	972 000	1 077 000
BF	Fleet Management	REPLACEMENT DOUBLE CABS 4X4	1003060100	N/BFAMA1.003	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 500 000	7 200 000	6 000 000	6 500 000	7 000 000
BF	Fleet Management	REPLACEMENT MINIBUS	1003060100	N/BFAMA1.004	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 200 000	1 000 000	3 000 000	2 500 000
BF	Fleet Management	REPLACEMENT PERSONNEL CARRIERS	1003060100	N/BFAMA1.005	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 800 000	300 000	2 000 000	1 800 000	2 200 000
BF	Fleet Management	REPLACEMENT SEDANS	1003060100	N/BFAMA1.006	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 196 000	3 000 000	3 200 000	3 200 000
BF	Fleet Management	REPLACEMENT SINGLE CABS 4X2	1003060100	N/BFAMA1.007	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 200 000	4 304 000	3 000 000	4 500 000	4 000 000
BF	Fleet Management	REPLACEMENT TRACTORS	1003050100	N/BFAMA1.017	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	900 000	-	-	-	-
BF	Fleet Management	REPLACEMENT 3 TON TRUCKS	1003050100	N/BFAMA1.018	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 812 000	7 871 000	6 500 000	4 000 000	4 000 000
BF	Fleet Management	REPLACEMENT CHERRY PICKER	1003050100	N/BFAMA1.020	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 600 000	2 596 000	2 300 000	2 400 000
BF	Fleet Management	REPLACEMENT PANEL VANS	1003060100	N/BFAMA1.021	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	2 000 000	1 000 000	1 000 000	1 000 000
BF	Fleet Management	REPLACEMENT 7 SEATERS	1003060100	N/BFAMA1.022	BORROWING	MSWELI SE	MSWELI SE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 400 000	2 000 000	1 200 000	1 500 000	1 000 000

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AB	Community Halls and Facilities: Buildings Maintenance	BUILDING MAINTENANCE EQUIPMENT	1003050100	N/ABBDA1.003	CAPITAL REPLACEMENT RESERVES	MTHALANE B	MTHALANE B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000	2 000	2 000	2 000	2 000
CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J/ M NKUMANE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	20 000 000	-			
DJ	Storm Water Management	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 270 000	-			
CN	Roads - Urban Roads	NORTH CENTRAL ARTERIAL DOUBLING	1001020100	I/CNAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	15 000 000	15 643 000	15 643 000	15 643 000
CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
CO	Roads - Rural Roads	NSELENI - PHASE 1	1001020100	I/COAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	8 643 000	10 000 000	10 000 000	10 000 000
CP	Taxi Ranks	EMPANGENI "A" TAXI RANK	1002012100	N/CPAJ05.001	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	3 000 000	-	-	-
CP	Taxi Ranks	EMPANGENI B TAXI RANK - PHASE 1	1002012100	N/CPAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	M NGONGOMA	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000 000	6 780 000	-	-	-
DC	Solid Waste Removal	UPGRADE ALTON TRANSFER STATION (PHASE 1 & 2)	1001060200	I/DCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	M NGONGOMA	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 386 000	-	5 472 000	5 472 000	5 472 000
DC	Solid Waste Removal	ESTABLISHMENT OF ESIKHALENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 719 000	2 000 000	2 000 000	2 000 000	2 000 000
DC	Solid Waste Removal	UPGRADE ENSELENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	1 874 000	2 500 000	2 500 000	2 500 000
DC	Solid Waste Removal	UPGRADE MEERENSEE BUY BACK CENTRE	1001060200	I/DCAJA1.008	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	XULU N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	5 321 000	-	-	-
DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	1001050200	I/DIAJA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	MTHALANE B	NYANDANA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	36 193 000	49 861 000	49 861 000	49 861 000
DM	Water Distribution - Rural Water	NTAMBANANA BULK WATER SUPPLY	1001030600	I/DMAJA1.013	INTEGRATED URBAN DEVELOPMENT GRANT	NDWANDWA N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 419 000	5 614 300	5 970 800	-	-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE J	1001030700	I/DMAJA1.018	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE Z	1001030700	I/DMAJA1.019	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	10 000 000	10 000 000	10 000 000	10 000 000
DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAJA1.020	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	21 163 100	23 918 200	29 889 000	29 889 000
DN	Water Distribution - Urban Water	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	MAHARAJ N	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	62 210 700	-	-	-	-
CE	Project Management Unit - Administration	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	1003030100	N/CEBDA1.001	CAPITAL REPLACEMENT RESERVES	MTHALANE B	NKUMANE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	8 000	10 000	7 000	8 000	8 000
AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	N/ADAMA1.007	BORROWING	NGWANE N	NGWANE N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	200 000	-	200 000	200 000
AD	Municipal Buildings	UPGRADE AND RENOVATE ABLUTION FACILTIES AT DEPOTS	1003010100	N/ADAMA1.029	BORROWING	KHUZWAYO S	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	500 000	600 000	500 000	500 000
AD	Municipal Buildings	REPLACEMENT OF AIRCONDIONERS - ESIKHALENI ROADS AND STORMWATER DEPOT	1003010100	N/ADAMA1.030	BORROWING	KHUZWAYO S	NGONGOMA M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	100 000	-	100 000	100 000
CN	Roads - Urban Roads	ROADS RESEALING (DUNE ROUTE - MEERENSEE)	1001020100	I/CNAM01.002	BORROWING	KHUZWAYO S	KHUZWAYO S	1	WHOLE OF MUNICIPALITY	5 000 000	8 000 000	5 000 000	7 000 000	7 000 000
CN	Roads - Urban Roads	ROADS RESEALING (MONDI ROAD - ALTON)	1001020100	I/CNAM02.004	BORROWING	KHUZWAYO S	KHUZWAYO S	2	WHOLE OF MUNICIPALITY	8 953 000	8 953 000	6 000 000	8 081 000	8 081 000
CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	1001020100	I/COAMA1.005	BORROWING	MTHALANE B	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 000 000	-	-	-	-

mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	EXECUTING MANAGER	HANDS ON PROJECT LEADER	WARD LOCATION	WARD BENEFITTING	ADOPTED 2024/25	ADOPTED 2025/26	ADOPTED 2026/27	ADOPTED 2027/28	ADOPTED 2028/29
CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	SCHUTTE J	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 228 000	-	4 228 000	4 228 000
CN	Roads - Urban Roads	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNAMA1.008	BORROWING	SCHUTTE J	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 000 000	-	-	-
CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	1001080100	I/CNAMA1.010	BORROWING	ZAIRE A	ZAIRE A	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	200 000	1 000 000	200 000	200 000
CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	1001020200	I/CNAMA1.004	BORROWING	ZAIRE A	MCHUNU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	1 000 000	5 000 000	1 000 000	1 000 000
CN	Roads - Urban Roads	WALKWAYS	1001020200	I/CNAMA1.006	BORROWING	SCHUTTE J	MCHUNU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	500 000	-	500 000	500 000
CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNAMA1.002	BORROWING	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 000 000	1 500 000	1 000 000	1 000 000
CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	1001020200	I/CNAMA1.011	BORROWING	SCHUTTE J	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 000 000	1 500 000	1 000 000	1 000 000
CN	Roads - Urban Roads	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNAMA1.184	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 300 000	-	-	-	-
CN	Roads - Urban Roads	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNBDA1.007	CAPITAL REPLACEMENT RESERVES	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	187 000	-	-	-	-
CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS (NGAMLA ROAD eNIWE)	1001020100	I/COAM30.001	BORROWING	NGWANE N	NGWANE N	30	WHOLE OF MUNICIPALITY	259 000	290 000	241 000	259 000	255 000
DJ	Storm Water Management	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAMA1.001	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 245 000	7 033 000	5 274 000	6 737 000	6 145 000
DJ	Storm Water Management	DURNFORD CULVERT REHABILITATION	1001040100	I/DJAMA1.003	BORROWING	ZAIRE A	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	500 000	1 000 000	-	500 000
CN	Roads - Urban Roads	MACHINERY AND EQUIPMENT - ROADS	1003050100	N/CNAMA1.001	BORROWING	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000	50 000	246 000	200 000	50 000
CN	Roads - Urban Roads	FURNITURE - ROADS DEPOTS	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES	KHUZWAYO S	KHUZWAYO S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	49 000	154 000	45 000	151 000	148 000
DH	Sewerage - Pumpstations	ESIKHALENI TRANSFER PUMPSTATION	1001050100	I/DHAMA1.003	BORROWING	MAHARAJ N	MAHARAJ N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-	-	-
DN	Water Distribution - Urban Water	NTAMBANANA: WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	NDWANDWA N	M NKUMANE	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 100 000	29 233 000	10 000 000	10 000 000	10 000 000
AY	Municipal Manager	NEW RECORDER FOR MEETINGS	1003050100	N/AYBDA1.002	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 000	12 000	10 000	11 000	11 000
BO	Risk Management	NEW REFRIGERATOR FOR OFFICE USE	1003030100	N/BOBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000	4 000	3 000	4 000	3 000
AS	Mayor and Council	OFFICE FURNITURE FOR WARD COUNCILLORS	1003030100	N/ASBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	25 000	28 000	23 000	25 000	25 000
BM	Marketing, Customer Relations, Publicity and Media Co-ordination	NEW CAMERA FOR COUNCIL ACTIVITIES	1003050100	N/BMBDA1.001	CAPITAL REPLACEMENT RESERVES	KHUMALO T	KHUMALO T	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 000	14 000	11 000	12 000	12 000
AL	Electricity Distribution	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT					2 950 000	-			
AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT					1 587 800	-			
AL	Electricity Distribution	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT					1 113 000	-			
AL	Electricity Distribution	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	I/ALAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT					162 500	-			

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING													
FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP PROJECT DESCRIPTION	SAP GL	SAP GL DESCRIPTION	ACTUAL YTD AS AT 30/09/2024	BUDGET 2024/2025	BUDGET 2025/2026	BUDGET 2026/2027	BUDGET 2027/2028	BUDGET 2028/2029	WARD NUMBER	RESPONSIBLE DEPUTY CITY MANAGER
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.055	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Cemeteries/Crematoria:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 220 200	1 277 500	1 337 500	1 400 400	1 466 200	All Wards	MHLONGO PN
AA	Cemeteries, Funeral Parlours and Crematoriums	M_AA7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 000	5 200	5 400	5 700	6 000	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		300	12 900	13 500	14 100	14 800	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		254 900	497 200	520 600	545 100	570 700	All Wards	MHLONGO PN
AB	Community Halls and Facilities	M_AB7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		345 600	204 800	214 400	224 500	235 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		35 100	36 700	38 400	40 200	42 100	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		200 800	210 200	220 100	230 400	241 200	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 400	7 700	8 100	8 500	8 900	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.062	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		27 300	28 600	29 900	31 300	32 800	All Wards	MHLONGO PN
AC	Community Halls and Facilities	M_AC7BA1.063	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		142 900	149 600	156 600	164 000	171 700	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 237 514	2 996 300	3 137 100	3 284 500	3 438 900	3 600 500	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	229 544	1 443 800	1 511 700	1 582 700	1 657 100	1 735 000	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 834	17 000	17 800	18 600	19 500	20 400	All Wards	MHLONGO PN
AD	Community Halls and Facilities	M_AD7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	176 045	714 100	747 700	782 800	819 600	858 100	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	13 850	34 300	35 900	37 600	39 400	41 300	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		23 300	24 400	25 500	26 700	28 000	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.066	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
AE	Libraries and Archives	M_AE7BA1.067	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Libraries:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.162	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN
AG	Museums and Art Galleries	M_AG7BA1.163	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Heritage Assets:Historic Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 700	1 800	1 900	2 000	2 100	All Wards	MHLONGO PN
AI	Electricity	M_AI3BA1.143	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		10 500	11 000	11 500	12 000	12 600	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 762 300	1 845 100	1 931 800	2 022 600	2 117 700	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.006	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Substations:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		4 200	4 400	4 600	4 800	5 000	All Wards	MARAIS RM

AI	Electricity	M_AI3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		441 000	461 700	483 400	506 100	529 900	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		20 000	20 900	21 900	22 900	24 000	All Wards	MARAIS RM
AI	Electricity	M_AI3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	111 200	1 095 000	1 146 500	1 200 400	1 256 800	1 315 900	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		460 400	482 000	504 700	528 400	553 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		77 500	81 100	84 900	88 900	93 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	740 459	4 104 300	4 297 200	4 499 200	4 710 700	4 932 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		760 800	796 600	834 000	873 200	914 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	25 000	3 984 400	4 171 700	4 367 800	4 573 100	4 788 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 212 400	6 696 000	7 010 700	7 340 200	7 685 200	8 046 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		42 700	44 700	46 800	49 000	51 300	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.002	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	940 612	1 078 800	1 129 500	1 182 600	1 238 200	1 296 400	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.003	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:HV Transmission Conductors:HV Cables	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	262 757	2 478 800	2 595 300	2 717 300	2 845 000	2 978 700	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		2 600	2 700	2 800	2 900	3 000	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 100	5 300	5 500	5 800	6 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	355 534	1 001 800	1 048 900	1 098 200	1 149 800	1 203 800	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 045 492	9 895 500	10 360 600	10 847 500	11 357 300	11 891 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		199 900	209 300	219 100	229 400	240 200	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.119	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Electricity Meters	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		317 200	332 100	347 700	364 000	381 100	All Wards	MARAIS RM
AL	Electricity	M_AL3BA1.155	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Network Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		399 100	417 900	437 500	458 100	479 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		893 400	935 400	979 400	1 025 400	1 073 600	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		138 300	144 800	151 600	158 700	166 200	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		129 300	135 400	141 800	148 500	155 500	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.009	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		754 900	790 400	827 500	866 400	907 100	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.012	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:LV Conductors	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		702 600	735 600	770 200	806 400	844 300	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.013	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 700	166 200	174 000	182 200	190 800	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.016	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:MV Networks:MV Mini-substations	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		92 900	97 300	101 900	106 700	111 700	All Wards	MARAIS RM
AP	Street Lighting and Signal Systems	M_AP3BA1.017	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		484 800	507 600	531 500	556 500	582 700	All Wards	MARAIS RM

AP	Street Lighting and Signal Systems	M_AP3BA1.020	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:LV Networks:Public Lighting	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	818 811	1 472 300	1 541 500	1 614 000	1 689 900	1 769 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 500	40 300	42 200	44 200	46 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 428 677	14 616 100	15 303 100	16 022 300	16 775 300	17 563 700	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	122 160	367 200	384 500	402 600	421 500	441 300	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		2 691 200	2 817 700	2 950 100	3 088 800	3 234 000	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	19 911	230 900	241 800	253 200	265 100	277 600	All Wards	MARAIS RM
AQ	Street Lighting and Signal Systems	M_AQ3BA1.024	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	368 541	1 920 900	2 011 200	2 105 700	2 204 700	2 308 300	All Wards	MARAIS RM
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 100	2 200	2 300	2 400	2 500	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.104	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Community Assets:Community Facilities:Public Open Space:Land	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		-	-	-	-	-	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 400	68 500	71 700	75 100	78 600	All Wards	NDONGA N
AR	Pollution Control	M_AR7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		29 900	31 300	32 800	34 300	35 900	All Wards	NDONGA N
AS	Mayor and Council	M_AS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		2 400	2 500	2 600	2 700	2 800	All Wards	KHUMALO T
AS	Mayor and Council	M_AS7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		36 300	38 000	39 800	41 700	43 700	All Wards	KHUMALO T
BF	Fleet Management	M_BF7BA1.141	Maintenance:Non-infrastructure:Preventative Maintenance:Condition Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		67 700	70 900	74 200	77 700	81 400	All Wards	MARAIS RM
BF	Fleet Management	M_BF7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		6 600	6 900	7 200	7 500	7 900	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.006	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.001	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BF	Fleet Management	V_BF7BA1.004	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Transport Assets	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	-	-	-	-	All Wards	MARAIS RM
BI	Human Resources	M_BI7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 900	12 500	13 100	13 700	14 300	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		14 100	14 800	15 500	16 200	17 000	All Wards	KAYWOOD L
BI	Human Resources	M_BI7BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		21 000	22 000	23 000	24 100	25 200	All Wards	KAYWOOD L
BJ	Human Resources	M_BJ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		19 700	20 600	21 600	22 600	23 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		376 800	394 500	413 000	432 400	452 700	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		106 700	111 700	116 900	122 400	128 200	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		284 900	298 300	312 300	327 000	342 400	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		36 200	37 900	39 700	41 600	43 600	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	247 162	3 598 200	3 767 300	3 944 400	4 129 800	4 323 900	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 117 119	4 038 000	4 227 800	4 426 500	4 634 500	4 852 300	All Wards	KAYWOOD L
BK	Information Technology	M_BK7BA1.139	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		31 300	32 800	34 300	35 900	37 600	All Wards	KAYWOOD L

BK	Information Technology	M_BK7BA1.140	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Computer Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		40 000	41 900	43 900	46 000	48 200	All Wards	KAYWOOD L
BV	Air Transport	M_BV7BA1.070	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	335 700	414 500	434 000	454 400	475 800	498 200	All Wards	KAYWOOD L
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		109 900	115 100	120 500	126 200	132 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		44 400	46 500	48 700	51 000	53 400	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		3 300	3 500	3 700	3 900	4 100	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.058	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		1 918 300	2 008 500	2 102 900	2 201 700	2 305 200	All Wards	MHLONGO PN
CK	Fire Fighting and Protection	M_CK7BA1.059	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Fire/Ambulance Stations:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		5 500	5 800	6 100	6 400	6 700	All Wards	MHLONGO PN
CM	Roads	M_CM7BA1.135	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Rail Infrastructure:Rail Lines:Rail Lines and Ballast	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		1 354 900	1 418 600	1 485 300	1 555 100	1 628 200	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		167 100	175 000	183 200	191 800	200 800	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.166	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Furniture and Office Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		66 900	70 000	73 300	76 700	80 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	64 260	557 200	583 400	610 800	639 500	669 600	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	(1)	348 900	365 300	382 500	400 500	419 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		120 400	126 100	132 000	138 200	144 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.195	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		396 800	415 400	434 900	455 300	476 700		
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		210 000	219 900	230 200	241 000	252 300		
CN	Roads	M_CN7BA1.021	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		524 500	549 200	575 000	602 000	630 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	775 033	8 674 000	9 081 700	9 508 500	9 955 400	10 423 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		268 000	280 600	293 800	307 600	322 100	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		132 100	138 300	144 800	151 600	158 700	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		755 600	791 100	828 300	867 200	908 000	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.191	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		750 000	785 300	822 200	860 800	901 300	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.192	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		496 800	520 100	544 500	570 100	596 900	All Wards	NGCOBO ES
CN	Roads	M_CN7BA1.196	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Furniture:Traffic Signs	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		209 800	219 700	230 000	240 800	252 100	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 000	7 300	7 600	8 000	8 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		600	600	600	600	600	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	86 240	1 790 500	1 874 700	1 962 800	2 055 100	2 151 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.032	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Roads:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		677 700	709 600	743 000	777 900	814 500	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		135 300	141 700	148 400	155 400	162 700	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.127	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Road Structures:Pedestrian Bridges	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		428 000	448 100	469 200	491 300	514 400	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.029	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Roads Infrastructure:Roads:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	12 250 522	31 682 300	33 171 400	34 730 500	36 362 800	38 071 900	All Wards	NGCOBO ES
CO	Roads	M_CO7BA1.126	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Roads Infrastructure:Road Structures:Pedestrian Bridges	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		75 200	78 700	82 400	86 300	90 400	All Wards	NGCOBO ES
CQ	Police Forces, Traffic and Street Parking Control	M_CQ7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		4 000	4 200	4 400	4 600	4 800	All Wards	MHLONGO PN

CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		2 000	2 100	2 200	2 300	2 400	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		105 300	110 200	115 400	120 800	126 500	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		11 000	11 500	12 000	12 600	13 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		2 800	2 900	3 000	3 100	3 200	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		29 600	31 000	32 500	34 000	35 600	All Wards	MHLONGO PN
CS	Beaches and Jetties	M_CS7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		119 100	124 700	130 600	136 700	143 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		5 000 000	6 282 000	6 577 300	6 886 400	7 210 100	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.199	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		524 500	549 200	575 000	602 000	630 300		
CT	Community Parks (including Nurseries)	M_CT7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	229 340	1 453 900	1 522 200	1 593 700	1 668 600	1 747 000	All Wards	MHLONGO PN
CT	Community Parks (including Nurseries)	M_CT7BA1.171	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		100 000	104 700	109 600	114 800	120 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 600	1 700	1 800	1 900	2 000	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	31 576	31 800	33 300	34 900	36 500	38 200	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		38 000	39 800	41 700	43 700	45 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		18 100	19 000	19 900	20 800	21 800	All Wards	MHLONGO PN
CY	Recreational Facilities	M_CY7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		42 000	44 000	46 100	48 300	50 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		42 200	44 200	46 300	48 500	50 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		399 100	417 900	437 500	458 100	479 600	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		116 800	122 300	128 000	134 000	140 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.078	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		244 500	256 000	268 000	280 600	293 800	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		243 300	254 700	266 700	279 200	292 300	All Wards	MHLONGO PN
CZ	Sports Grounds and Stadiums	M_CZ7BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		158 600	166 100	173 900	182 100	190 700	All Wards	MHLONGO PN
DB	Sports Grounds and Stadiums	M_DB7BA1.079	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Sport and Recreation Facilities:Outdoor Facilities:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		25 600	26 800	28 100	29 400	30 800	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		76 700	80 300	84 100	88 100	92 200	All Wards	MHLONGO PN
DC	Solid Waste Removal	M_DC4BA1.071	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Other Assets:Operational Buildings:Municipal Offices:Buildings	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		11 700	12 200	12 800	13 400	14 000	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.158	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		6 900	7 200	7 500	7 900	8 300	All Wards	MHLONGO PN
DF	Public Toilets	M_DF5BA1.159	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Public Ablution Facilities:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		13 200	13 800	14 400	15 100	15 800	All Wards	MHLONGO PN

DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		1 586 100	1 707 600	1 834 900	2 968 100	3 107 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		356 000	372 700	390 200	408 500	427 700	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	735 100	6 443 400	6 699 200	6 967 100	6 247 600	6 541 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	967 385	2 203 400	2 330 500	2 463 500	3 102 800	3 248 600	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.041	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 380	10 000	10 500	11 000	11 500	12 000	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.044	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Pump Station:Buildings	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	40 388	190 000	198 900	208 200	218 000	228 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.045	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Pump Station:Electrical Equipment	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		3 100	3 200	3 400	3 600	3 800	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		87 700	91 800	96 100	100 600	105 300	All Wards	NGCOBO ES
DH	Sewerage	M_DH5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008050	Expenditure:Operational Cost:Hire Charges		58 500	61 200	64 100	67 100	70 300	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		65 700	68 800	72 000	75 400	78 900	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	154 520	891 700	933 600	977 500	1 023 400	1 071 500	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 834 154	2 175 200	2 277 400	2 384 400	2 496 500	2 613 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.049	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 988	380 100	398 000	416 700	436 300	456 800	All Wards	NGCOBO ES
DI	Sewerage	M_DI5BA1.052	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Sanitation Infrastructure:Reticulation:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	849 445	2 253 000	2 358 900	2 469 800	2 585 900	2 707 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 411 218	5 764 200	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.028	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Drainage Collection:Drainage	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.115	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Coastal Infrastructure:Revetments:Earthworks	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		-	-	-	-	-	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		800 700	2 513 500	2 631 600	2 755 300	2 884 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		342 900	2 453 000	2 568 300	2 689 000	2 815 400	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		-	380 600	398 500	417 200	436 800	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.130	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		131 600	137 800	144 300	151 100	158 200	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Storm water Conveyance:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		416 500	1 064 300	1 114 300	1 166 700	1 221 500	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008000	Expenditure:Operational Cost:Hire Charges	142 450	601 300	1 400	1 500	1 600	1 700	All Wards	NGCOBO ES
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008040	Expenditure:Operational Cost:Hire Charges	205 980	400 000						
DJ	Storm Water Management	M_DJ5BA1.025	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Storm water Infrastructure:Drainage Collection:Drainage	4500008050	Expenditure:Operational Cost:Hire Charges	1 063 180	200 000						
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	52 640	360 300	377 200	394 900	413 500	432 900	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	800 614	894 100	936 100	980 100	1 026 200	1 074 400	All Wards	NGCOBO ES

DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 713 513	4 319 500	4 522 500	4 735 100	4 957 600	5 190 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.177	Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 364 802	6 636 600	6 948 500	7 275 100	7 617 000	7 975 000	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.179	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:External Facilities	4400007300	Expenditure:Contracted Services:Outsourced Services:Sewerage Services		1 633 200	1 710 000	1 790 400	1 874 500	1 962 600	All Wards	NGCOBO ES
DK	Waste Water Treatment	M_DK5BA1.131	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Sanitation Infrastructure:Waste Water Treatment:Civil Structure	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	33 520	1 024 900	1 073 100	1 123 500	1 176 300	1 231 600	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 560	175 000	183 200	191 800	200 800	210 200	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	36 015	319 100	334 100	349 800	366 200	383 400	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		8 600	9 000	9 400	9 800	10 300	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		27 900	29 200	30 600	32 000	33 500	All Wards	NGCOBO ES
DL	Water Treatment	M_DL6BA1.151	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Boreholes:Mechanical Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		376 500	394 200	412 700	432 100	452 400	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		382 700	400 700	419 500	439 200	459 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	120 000	254 300	266 300	278 800	291 900	305 600	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 073 491	5 128 500	5 369 500	5 621 900	5 886 100	6 162 700	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	36 057	472 300	494 500	517 700	542 000	567 500	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies		643 200	673 400	705 000	738 100	772 800	All Wards	NGCOBO ES
DM	Water Distribution	M_DM6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	46 138	259 000	271 200	283 900	297 200	311 200	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		574 000	601 000	629 200	658 800	689 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		7 700	8 100	8 500	8 900	9 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	560 834	1 000 000	1 128 200	1 262 400	3 129 700	3 276 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	10 474 007	10 806 800	11 176 500	11 563 600	9 028 200	9 452 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	87 145	584 200	611 700	640 400	670 500	702 000	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	428 274	904 200	946 700	991 200	1 037 800	1 086 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	103 565	1 000 000	1 075 500	1 154 500	1 842 800	1 929 400	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.037	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution Points:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	278 710	1 000 000	1 075 600	1 154 700	1 845 900	1 932 700	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		93 700	98 100	102 700	107 500	112 600	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008010	Expenditure:Operational Cost:Hire Charges		70 300	73 600	77 100	80 700	84 500	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008020	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES

DN	Water Distribution	M_DN6BA1.035	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		140 900	147 500	154 400	161 700	169 300	All Wards	NGCOBO ES
DN	Water Distribution	M_DN6BA1.036	Maintenance:Infrastructure:Corrective Maintenance:Emergency:Water Supply Infrastructure:Distribution:Pipe Work	4500008030	Expenditure:Operational Cost:Hire Charges		105 500	110 500	115 700	121 100	126 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.175	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Water Treatment:Land	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities		600 300	628 500	658 000	688 900	721 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment		449 100	470 200	492 300	515 400	539 600	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	185 500	3 810 400	3 989 500	4 177 000	4 373 300	4 578 800	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.033	Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Water Supply Infrastructure:Distribution:Pipe Work	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	355 144	1 070 200	1 120 500	1 173 200	1 228 300	1 286 000	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008010	Expenditure:Operational Cost:Hire Charges		32 700	34 200	35 800	37 500	39 300	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008020	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008030	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.142	Maintenance:Non-infrastructure:Corrective Maintenance:Emergency:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		43 300	45 300	47 400	49 600	51 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DQ	Water Distribution	M_DQ6BA1.144	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Machinery and Equipment	4500008040	Expenditure:Operational Cost:Hire Charges		32 400	33 900	35 500	37 200	38 900	All Wards	NGCOBO ES
DY	Health services	M_DY7BA1.143	Maintenance:Non-infrastructure:Preventative Maintenance:Interval Based:Machinery and Equipment	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets		430 500	450 700	471 900	494 100	517 300	All Wards	MHLONGO PN
						64 428 007	209 283 900	220 276 800	230 652 600	242 016 600	253 391 300		

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SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 5														
NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 30/09/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: CITY DEVELOPMENT														
1	Vote 1	AR	INSTALLATION OF AIR QUALITY MONITORING EQUIPMENT	1003050100	N/ARAMA1.004	BORROWING	78 000			78 000		-		78 000
2	Vote 1	CC	SUPPLY AND INSTALLATION OF CONCRETE TABLES AT ESIKHALENI (WARD 20)	1002011800	N/CCAM20.001	BORROWING	667 000			667 000		-		667 000
3	Vote 1	CC	PURCHASED OF LAND: AIRPORT RELOCATION	1002012000	N/CCAMA1.004	BORROWING	19 500 000			19 500 000		-		19 500 000
4	Vote 1	CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAM23.002	BORROWING	12 000 000			12 000 000		-		12 000 000
5	Vote 1	CC	EMPANGENI CBD MARKET STALLS	1002011800	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT			13 900 000	13 900 000		2 561 089	18%	11 338 911
6	Vote 1	CC	DESIGNS AND PLANS FOR WATERFRONT AREA	1001080200	N/CCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	3 000 000			3 000 000	860 600	860 600	29%	1 278 800
7	Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFBDA1.029	CAPITAL REPLACEMENT RESERVES	-	1 206 500		1 206 500		-		1 206 500
8	Vote 1	BF	TRACTORS FOR SMMES	1003050100	N/BFAMA1.025	BORROWING	-	157 400		157 400		-		157 400
9	Vote 1	BK	NEW COMPUTER EQUIPMENT	1003020100	N/BKBLA1.001	GOVERNMENT - PROVINCIAL	-	132 500		132 500		-		132 500
10	Vote 1	BT	REFURBISHMENT ESIKHALENI FLATS WARD 20	1003040200	N/BTAM20.001	BORROWING	3 198 000			3 198 000		-		3 198 000
TOTAL CITY DEVELOPMENT							38 443 000	1 496 400	13 900 000	53 839 400	860 600	3 421 689	6%	49 557 111
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: COMMUNITY SERVICES														
PUBLIC HEALTH AND EMERGENCY SERVICES														
11	Vote 2	AH	GENERATOR: DISASTER CENTRE	1003030100	N/AHBDA1.001	CAPITAL REPLACEMENT RESERVES	14 000			14 000		-		14 000
12	Vote 2	AH	DISASTER MANAGEMENT BUILDING FURNITURE	1003030100	N/AHBDA1.019	CAPITAL REPLACEMENT RESERVES	14 000			14 000	10 000	-		4 000
13	Vote 2	CK	UPGRADING OF TRAINING YARD	1003010500	N/CKAMA1.001	BORROWING	100 000			100 000		-		100 000
14	Vote 2	CK	GENERATOR: EMPANGENI FIRE STATION	1003050100	N/CKAMA1.002	BORROWING	130 000			130 000		-		130 000
15	Vote 2	CK	FIRE FIGHTING EQUIPMENT	1003050100	N/CKAMA1.003	BORROWING	400 000			400 000		-		400 000
16	Vote 2	DC	ALTON: UPGRADE TRANSFER STATION	1001060200	I/DCAMA1.003	BORROWING	1 700 000			1 700 000		-		1 700 000
17	Vote 2	DC	REPLACEMENT FURNITURE FOR WASTE MAIN OFFICE	1003030100	N/DCAMA1.001	BORROWING	100 000			100 000		-		100 000
18	Vote 2	DE	REPLACEMENT FURNITURE FOR WASTE DEPOTS	1003030100	N/DEBDA1.001	CAPITAL REPLACEMENT RESERVES	30 000			30 000		-		30 000

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19	Vote 2	DC	SKIPS	1003050100	N/DCAM02.001	BORROWING	2 800 000			2 800 000		-		2 800 000
TOTAL PUBLIC HEALTH AND EMERGENCY SERVICES							5 288 000	-	-	5 288 000	10 000	-		5 278 000
PROTECTION SERVICES														
20	Vote 3	BP	21 X 9MM PISTOLS (OVER MTREF YEARS)	1003050100	N/BPAMA1.001	BORROWING	19 000			19 000		-		19 000
21	Vote 3	CQ	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	1003050100	N/CQBDA1.003	CAPITAL REPLACEMENT RESERVES	-			-		-		-
22	Vote 3	CQ	FURNITURE FOR TRAFFIC	1003030100	N/CQBDA1.008	CAPITAL REPLACEMENT RESERVES	-			-		-		-
23	Vote 3	CQ	EQUIPMENT FOR TRAFFIC	1003050100	N/CQBDA1.040	CAPITAL REPLACEMENT RESERVES	45 000			45 000		-		45 000
24	Vote 3	CR	FURNITURE FOR TRAFFIC LICENSING	1003030100	N/CRAMA1.001	BORROWING	12 500			12 500		-		12 500
25	Vote 3	CR	EQUIPMENT FOR TRAFFIC LICENSING	1003050100	N/CRAMA1.002	BORROWING	12 500			12 500		-		12 500
TOTAL PROTECTION SERVICES							89 000	-	-	89 000	-	-		89 000

NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 30/09/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
RECREATION AND ENVIRONMENTAL SERVICES														
26	Vote 4	AA	PLANNING : CREMATORIUM	1002011100	N/AAAMA1.001	BORROWING	200 000			200 000		-		200 000
27	Vote 4	AA	COMPACTION - RICHARDS BAY AND ESIKHALENI CEMETERY	1002011100	N/AAAMA1.002	BORROWING	200 000			200 000		-		200 000
28	Vote 4	AA	EMPEMBENI CEMETERY FENCING	1002011100	N/AAAMA1.003	BORROWING	-			-		-		-
29	Vote 4	AC	PH 1 CONST DUMISANE MAKHAYE VILLAGE HALL	1002010100	N/ACAMA1.001	BORROWING	-			-		-		-
30	Vote 4	AC	REFURBISHMENT OF AQUADENE HALL	1002010100	N/ACAMA1.003	BORROWING	-			-		-		-
31	Vote 4	AC	REFURBISHMENT OF NEW HALL (WARD 17)	1002010100	N/ACBDA1.013	CAPITAL REPLACEMENT RESERVES	-			-		-		-
32	Vote 4	AC	REFURBISHMENT OF EMPANGENI CIVIC HALL	1002010100	N/ACAM26.002	BORROWING	1 000 000			1 000 000		-		1 000 000
33	Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACBDA1.050	CAPITAL REPLACEMENT RESERVES	-			-		-		-
34	Vote 4	AC	RENOVATIONS TO HLANGANANI HALL	1002010100	N/ACAMA1.004	BORROWING	3 201 000			3 201 000		-		3 201 000
35	Vote 4	AE	ALL LIBRARIES - CASH REGISTERS	1003030100	N/AEBDA1.010	CAPITAL REPLACEMENT RESERVES	18 000			18 000		-		18 000
36	Vote 4	AE	LIBRARIES; FURNITURE AND EQUIPMENT	1003030100	N/AEAMA1.001	BORROWING	-			-		-		-
37	Vote 4	AE	LIGHTNING PROTECTIN - ALL LIBRARIES	1002011000	N/AEAMA1.002	BORROWING	-			-		-		-
38	Vote 4	CS	BEACHES: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CSAMA1.001	BORROWING	100 000			100 000		-		100 000
39	Vote 4	CS	ALKANTSTRAND: UPGRADE RECREATIONAL AREA	1002020200	N/CSAMA1.002	BORROWING	50 000			50 000		-		50 000
40	Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSAMA1.003	BORROWING	28 000			28 000		-		28 000
41	Vote 4	CS	BEACHES: MACHINERY AND EQUIPMENT	1003050100	N/CSBDA1.004	CAPITAL REPLACEMENT RESERVES	22 000		290 000	312 000		-		312 000
42	Vote 4	CT	REPLACEMENT OF SLASHERS	1003050100	N/CTBD26.064	CAPITAL REPLACEMENT RESERVES	200 000			200 000	200 000	-		-
43	Vote 4	CT	RIDE ON MOWERS (PARKS)	1003050100	N/CTAMA1.001	BORROWING	1 000 000			1 000 000		-		1 000 000
44	Vote 4	CT	PARKS SECTION - OFFICE FURNITURE	1003030100	N/CTBDA1.005	CAPITAL REPLACEMENT RESERVES	57 000			57 000		-		57 000
45	Vote 4	CT	VARIOUS SMALL MACHINERY (HORTICULTURE)	1003050100	N/CTBDA1.065	CAPITAL REPLACEMENT RESERVES	-			-		-		-
46	Vote 4	CX	PARKS ADMIN - FURNITURE AND OFFICE EQUIPMENT	1003030100	N/CXBDA1.001	CAPITAL REPLACEMENT RESERVES	1 000			1 000		-		1 000
47	Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYAMA1.001	BORROWING	-			-		-		-
48	Vote 4	CY	KWADLANGEZWA SWIMMING POOL	1002020200	N/CYBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-		-		-
49	Vote 4	CY	SAFES: SWIMMING POOLS	1003050100	N/CYBDA1.004	CAPITAL REPLACEMENT RESERVES	350 000		(290 000)	60 000		-		60 000
50	Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ARBORETUM POOL	1002020200	N/CYAMA1.002	BORROWING	1 000 000			1 000 000		-		1 000 000
51	Vote 4	CY	POOLS: MACHINERY AND EQUIPMENT	1003050100	N/CYBDA1.007	CAPITAL REPLACEMENT RESERVES	75 000			75 000		-		75 000
52	Vote 4	CY	RENOVATION AQUADENE POOL	1002020200	N/CYAMA1.003	BORROWING	250 000			250 000		-		250 000
53	Vote 4	CY	POOLS: OFFICE FURNITURE & EQUIPMENT	1003030100	N/CYAMA1.004	BORROWING	200 000			200 000		-		200 000

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54	Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	1002020200	N/CYAMA1.005	BORROWING	300 000			300 000		-		300 000
55	Vote 4	CY	LANE REELS	1003050100	N/CYAMA1.006	BORROWING	200 000			200 000		-		200 000
56	Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO EMPANGENI POOL	1002020200	N/CYAMA1.007	BORROWING	-			-		-		-
57	Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO BRACKENHAM POOL	1002020200	N/CYAMA1.008	BORROWING	200 000			200 000		-		200 000
58	Vote 4	CY	IMPROVEMENTS / RENOVATIONS TO MEERENSEE POOL	1002020200	N/CYAMA1.009	BORROWING	700 000			700 000		-		700 000
59	Vote 4	CZ	CONSTRUCTION OF ASTRO TURF FOR NTAMBANANA	1002020200	N/CZAM32.001	BORROWING	-			-		-		-
60	Vote 4	CZ	REFURB KHAYALETHU SPORTS FACILITY - ABLUTION FACILITY	1002020200	N/CZAM20.001	BORROWING	2 000 000			2 000 000		-		2 000 000
61	Vote 4	CZ	UPGRADE OF RECREATIONAL FACILITIES	1002020200	N/CZBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-		-		-
62	Vote 4	CZ	UPGRADE OF ATHLETICS TRACK: CENTRAL SPORTS GROUND	1003010100	N/CZAM02.002	BORROWING	-			-		-		-
63	Vote 4	CZ	UPGRADE OF BHUCACANA INDOOR SPORT FACILITY	1002020100	N/CZBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-		-		-
64	Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAM02.001	BORROWING	12 628 000			12 628 000		-		12 628 000
65	Vote 4	DB	UMHLATHUZE STADIUM REFURBISHMENT	1002020200	N/DBAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT			11 800 000	11 800 000		11 787 165	100%	12 835
TOTAL RECREATION AND ENVIRONMENTAL SERVICES							23 980 000	-	11 800 000	35 780 000	200 000	11 787 165	33%	23 792 835
TOTAL COMMUNITY SERVICES							29 357 000	-	11 800 000	41 157 000	210 000	11 787 165	29%	29 159 835
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: CORPORATE SERVICES														
ADMINISTRATION														
66	Vote 5	BB	REPLACEMENT OF OFFICE EQUIPMENT	1003030100	N/BBBDA1.002	CAPITAL REPLACEMENT RESERVES	17 000			17 000	15 000	-		2 000
67	Vote 5	AD	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS (PHASE 1)	1003010100	N/ADAMA1.006	BORROWING	-			-		-		-
68	Vote 5	AD	CONSTRUCTION OF VULINDELELA CUSTOMER CARE CENTRE	1003010100	N/ADAMA1.017	BORROWING	-			-		-		-
69	Vote 5	AD	REFURBISHMENT OF EMPANGENI CLINIC	1003010100	N/ADBDA1.207	CAPITAL REPLACEMENT RESERVES	-	101 600		101 600		95 450	94%	6 150
70	Vote 5	AD	REFURBISHMENT OF EMPANGENI FIRE STATION	1003010100	N/ADBDA1.208	CAPITAL REPLACEMENT RESERVES	-	184 800		184 800	20 000	147 433	80%	17 367
71	Vote 5	BV	R/BAY AIRPORT: LAND SIDE PAVEMENTS	1006000100	N/BVAMA1.012	BORROWING	-			-		-		-
72	Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVBDA1.005	CAPITAL REPLACEMENT RESERVES	-			-		-		-
73	Vote 5	BV	R/BAY AIRPORT AIRSIDE PAVEMENTS	1006000100	N/BVAMA1.009	BORROWING	3 499 000			3 499 000		-		3 499 000
74	Vote 5	BV	R/BAY AIRPORT: REFURB/STRUCTURAL REPAIR	1006000100	N/BVBDA1.006	CAPITAL REPLACEMENT RESERVES	-			-		-		-
75	Vote 5	BV	R/BAY AIRPORT: REFURBISH FIRE STAT&TOWER	1006000100	N/BVBDA1.010	CAPITAL REPLACEMENT RESERVES	-			-		-		-
76	Vote 5	BV	R/BAY AIRPORT AIRFIELD GROUND LIGHTING	1006000100	N/BVAMA1.005	BORROWING	8 400 000			8 400 000		-		8 400 000
77	Vote 5	BV	R/BAY AIRPORT: CONSTRUCTION OF SECURITY FENCING	1006000100	N/BVBIA1.001	GOVERNMENT - PROVINCIAL	500 000			500 000		-		500 000
TOTAL ADMINISTRATION							12 416 000	286 400	-	12 702 400	35 000	242 883	2%	12 424 517

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LEGAL SERVICES														
78	Vote 14	BL	FURNITURE: HOS	1003030100	N/BLBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-		-		-
TOTAL LEGAL SERVICES							-	-	-	-	-	-		-
HUMAN RESOURCES														
79	Vote 7	BG	HCM: OFFICE FURNITURE	1003030100	N/BGBDA1.001	CAPITAL REPLACEMENT RESERVES	3 000			3 000		-		3 000
80	Vote 7	BI	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	1003050100	N/BIBDA1.031	CAPITAL REPLACEMENT RESERVES	75 000		(38 300)	36 700		-		36 700
81	Vote 7	BI	OFFICE FURNITURE FOR OCCUPATIONAL CLINIC	1003030100	N/BIBDA1.033	CAPITAL REPLACEMENT RESERVES	75 000			75 000		-		75 000
82	Vote 7	BJ	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	1003030100	N/BJBDA1.002	CAPITAL REPLACEMENT RESERVES	-			-		-		-
TOTAL HUMAN RESOURCES							153 000	-	(38 300)	114 700	-	-		114 700
INFORMATION, COMMUNICATION AND TECHNOLOGY														
83	Vote 6	BK	DATA POINTS NEW / ADDITIONAL	1001090100	I/BKBDA1.100	CAPITAL REPLACEMENT RESERVES	70 000			70 000		-		70 000
84	Vote 6	BK	AUDIO VISUAL SYSTEMS AND EQUIPMENT	1003050100	N/BKAMA1.007	BORROWING	1 500 000			1 500 000		-		1 500 000
85	Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKAMA1.008	BORROWING	7 563 800			7 563 800		-		7 563 800
86	Vote 6	BK	EDRMS UPGRADE	1007000500	N/BKBDA1.059	CAPITAL REPLACEMENT RESERVES	-			-		-		-
87	Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKAMA1.009	BORROWING	13 956 000			13 956 000		-		13 956 000
88	Vote 6	BK	ICT CYBER SECURITY	1007000500	N/BKBDA1.056	CAPITAL REPLACEMENT RESERVES	-			-		-		-
89	Vote 6	BK	ICT RESEARCH & DEVELOPMENT	1003020100	N/BKAMA1.010	BORROWING	265 200			265 200		-		265 200
90	Vote 6	BK	ICT VULNERABILITY TOOLS	1007000500	N/BKAMA1.011	BORROWING	190 000			190 000		-		190 000
91	Vote 6	BK	INTEGRATED GRC AND AUDIT SYSTEM	1007000500	N/BKAMA1.012	BORROWING	680 000			680 000		-		680 000
92	Vote 6	BK	MOBILE APPLICATION	1007000500	N/BKAMA1.013	BORROWING	1 500 000			1 500 000		-		1 500 000
93	Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKBDA1.102	CAPITAL REPLACEMENT RESERVES	-			-		-		-
94	Vote 6	BK	NETWORK INFRASTRUCTURE UPGRADE	1001090100	I/BKAMA1.003	BORROWING	4 500 000		120 000	4 620 000		-		4 620 000
95	Vote 6	BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKBDA1.101	CAPITAL REPLACEMENT RESERVES	-		138 300	138 300		-		138 300
96	Vote 6	BK	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	1003020100	N/BKAMA1.014	BORROWING	4 500 000		(120 000)	4 380 000		-		4 380 000
TOTAL INFORMATION, COMMUNICATION AND TECHNOLOGY							34 725 000	-	138 300	34 863 300	-	-		34 863 300
TOTAL CORPORATE SERVICES							47 294 000	286 400	100 000	47 680 400	35 000	242 883	1%	47 402 517

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PROJECTS UNDER THE RESPONSIBILITY OF THE CHIEF FINANCIAL OFFICER														
97	Vote 8	DS	REPLACEMENT FURNITURE ALL DEPARTMENTS	1003030100	N/DSBDA1.112	CAPITAL REPLACEMENT RESERVES	109 000		(51 000)	58 000	18 900	-		39 100
98	Vote 8	DS	REPLACEMENT EQUIPMENT	1003030100	N/DSBDA1.111	CAPITAL REPLACEMENT RESERVES	-		31 000	31 000		-		31 000
99	Vote 8	DS	WATER PUMP FOR METER READERS	1003050100	N/DSBDA1.113	CAPITAL REPLACEMENT RESERVES	-		20 000	20 000		-		20 000
100	Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNAM02.003	BORROWING	-			-		-		-
101	Vote 8	DN	INSTALLATION OF PREPAID WATER METERS	1001030800	I/DNBDA1.021	CAPITAL REPLACEMENT RESERVES	10 000 000			10 000 000	8 916 872	83 129	1%	1 000 000
102	Vote 8	AD	SCM FENCING	1003010100	N/ADBDA1.061	CAPITAL REPLACEMENT RESERVES	500 000		(100 000)	400 000		-		400 000
103	Vote 8	AD	SCM FENCING	1003010100	N/ADAMA1.032	BORROWING	-		4 000 000	4 000 000		-		4 000 000
104	Vote 8	AD	RENOVATIONS - FS EXPENDITURE SECTION	1003010100	N/ADAMA1.028	BORROWING	4 000 000		(4 000 000)	-		- 0	#DIV/0!	0
TOTAL CHIEF FINANCIAL OFFICER							14 609 000	-	(100 000)	14 509 000	8 935 772	83 128	1%	5 490 100
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: ELECTRICAL AND ENERGY SOURCES														
ELECTRICAL SUPPLY SERVICES														
105	Vote 9	AL	AQUADENE DEVELOPMENT (INTERNAL RETICULATION)	1001010700	I/ALAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	10 605 000		(10 605 000)	-		- 31 500	#DIV/0!	31 500
106	Vote 9	AL	132/11KV PHOENIX SUBSTATION REFURBISHMENT	1001010700	I/ALAJA1.003	INTEGRATED URBAN DEVELOPMENT GRANT	2 950 000		(2 950 000)	-		- 3 240	#DIV/0!	3 240
107	Vote 9	AL	132/11KV SCORPIO SUBSTATION REFURBISHMENT	1001010400	I/ALAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	1 587 800		13 555 000	15 142 800		2 244 886	15%	12 897 914
108	Vote 9	AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	1 113 000			1 113 000		-		1 113 000
109	Vote 9	AL	SIRIUS MV SWITCHGEAR REFURBISHMENT	1001010700	I/ALAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	162 500			162 500		-		162 500
110	Vote 9	AL	ANDROS 11KV SWITCHING STATION	1001010700	I/ALAMA1.015	BORROWING	-			-		-		-
111	Vote 9	AL	DMV PHASE 6 & 8 DEVELOPMENT	1001010700	I/ALAMA1.017	BORROWING	1 967 000			1 967 000		-		1 967 000
112	Vote 9	AL	DUNE ROAD 3RMU SUPPLY TO MZINGAZI AREA	1001010700	I/ALAMA1.018	BORROWING	-			-		-		-
113	Vote 9	AL	ESTABLISHMENT OF SECOND 132KV SUPPLY AT CYGNUS SUBSTATION	1001010200	I/ALAMA1.019	BORROWING	-			-		-		-
114	Vote 9	AL	FORMALHAULT CABLE UPGRADE	1001010700	I/ALAMA1.020	BORROWING	-			-		-		-
115	Vote 9	AL	PHOENIX SECOND 132/11KV TRANSFORMER INSTALLATION	1001010200	I/ALAMA1.022	BORROWING	-			-		-		-
116	Vote 9	AL	ARIES SWITCHING STATION MV SWITCHGEARS RE-TROFIT	1001010700	I/ALAMA1.033	BORROWING	2 500 000			2 500 000		-		2 500 000

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117	Vote 9	AL	LOKOZA SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.034	BORROWING	1 500 000			1 500 000		-		1 500 000
118	Vote 9	AL	CASTOR SWITCH STAT MV SWITCHGEAR REPLACE	1001010700	I/ALAMA1.035	BORROWING	1 500 000			1 500 000		-		1 500 000
119	Vote 9	AL	LOKOZA - MHLATHUZE MV OVERHEAD INSTALL	1001010700	I/ALAMA1.036	BORROWING	3 500 000			3 500 000		-		3 500 000
120	Vote 9	AL	SUBSTATIONS PROTECTION RELAY REPLACEMENT	1001010700	I/ALAMA1.037	BORROWING	2 000 000			2 000 000		-		2 000 000
121	Vote 9	AL	SUBSTATIONS DC SYSTEM REPLACEMENT	1001010700	I/ALAMA1.038	BORROWING	1 500 000			1 500 000		-		1 500 000
122	Vote 9	AL	WEST SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.039	BORROWING	10 500 000			10 500 000		-		10 500 000
123	Vote 9	AL	ORION SWITCH STAT MV SWITCHGEARS REPLACE	1001010700	I/ALAMA1.040	BORROWING	1 500 000			1 500 000		-		1 500 000
124	Vote 9	AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALBDA1.026	CAPITAL REPLACEMENT RESERVES	-			-		-		-
125	Vote 9	AL	132kV OVERHEAD LINE REFURBISHMENT FROM IMPALA TO SCORPIO, NEPTUNE, CYGNUS AND CARINA	1001010400	I/ALAMA1.151	BORROWING	14 300 000			14 300 000		-		14 300 000
126	Vote 9	AP	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	1001010800	I/APAMA1.129	BORROWING	1 093 000			1 093 000	300 000	-		793 000
127	Vote 9	AL	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	1001010700	I/ALAMA1.124	BORROWING	3 000 000			3 000 000		-		3 000 000
128	Vote 9	AI	TOOLS FOR ELECTRICAL METER SERVICES	1003050100	N/AIBDA1.153	CAPITAL REPLACEMENT RESERVES	14 000			14 000		-		14 000
129	Vote 9	AJ	REPLACEMENT OF FURNITURE	1003030100	N/AJBDA1.127	CAPITAL REPLACEMENT RESERVES	4 000			4 000		-		4 000
130	Vote 9	AQ	INSTALLATION OF APN CONNECTIVITY SYSTEM	1007000500	N/AQAMA1.131	BORROWING	814 000			814 000	300 000	-		514 000
131	Vote 9	AL	132/11KV CORVUS SWITCHING STATION REFURBISHMENT	1001010700	I/ALALA1.002	GOVERNMENT - NATIONAL	-			-		-		-
132	Vote 9	AL	WARD 22 & WARD 30 ELECTRIFICATION	1001010700	I/ALALA1.006	GOVERNMENT - NATIONAL	9 850 000			9 850 000		-		9 850 000
133	Vote 9	AP	REPLACEMENT OF STREETLIGHTS - PANORAMA EMPANGENI	1001010800	I/APAS24.001	GOVERNMENT - NATIONAL	-			-		-		-
134	Vote 9	AP	REPLACEMENT OF STREETLIGHTS - MANDLAZINI	1001010800	I/APAS04.001	GOVERNMENT - NATIONAL	-			-		-		-
135	Vote 9	AP	REPLACEMENT OF STREETLIGHTS - BRACKENHAM	1001010800	I/APASA1.002	GOVERNMENT - NATIONAL	2 730 000			2 730 000		-		2 730 000
136	Vote 9	AP	REPLACEMENT OF STREETLIGHTS - EMPANGENI & BULLION BOULEVARD	1001010800	I/APASA1.003	GOVERNMENT - NATIONAL	2 000 000			2 000 000		-		2 000 000
137	Vote 9	BF	REPLACEMENT OF MAYORAL BACKUP VEHICLE	1003060100	N/BFBHA1.910	SELF INSURANCE RESERVES	-	736 400		736 400	694 578	-		41 822
138	Vote 9	BF	REPLACEMENT OF SKIP LOADER	1003060100	N/BFBHA1.911	SELF INSURANCE RESERVES	-	1 828 900		1 828 900		-		1 828 900
139	Vote 9	BF	TOOLS FOR FLEET SERVICES	1003050100	N/BFAMA1.015	BORROWING	4 600 000			4 600 000		-		4 600 000
140	Vote 9	BF	REPLACEMENT DOUBLE CABS 4X4	1003060100	N/BFAMA1.003	BORROWING	3 500 000			3 500 000		-		3 500 000
141	Vote 9	BF	REPLACEMENT MINIBUS	1003060100	N/BFAMA1.004	BORROWING	1 000 000			1 000 000		-		1 000 000

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142	Vote 9	BF	REPLACEMENT PERSONNEL CARRIERS	1003060100	N/BFAMA1.005	BORROWING	2 800 000			2 800 000		-		2 800 000
143	Vote 9	BF	REPLACEMENT SEDANS	1003060100	N/BFAMA1.006	BORROWING	-			-		-		-
144	Vote 9	BF	REPLACEMENT SINGLE CABS 4X2	1003060100	N/BFAMA1.007	BORROWING	3 200 000			3 200 000		-		3 200 000
145	Vote 9	BF	REPLACEMENT TRACTORS	1003050100	N/BFAMA1.017	BORROWING	900 000			900 000		-		900 000
146	Vote 9	BF	REPLACEMENT 3 TON TRUCKS	1003050100	N/BFAMA1.018	BORROWING	3 812 000			3 812 000		-		3 812 000
147	Vote 9	BF	REPLACEMENT CHERRY PICKER	1003050100	N/BFAMA1.020	BORROWING	1 500 000			1 500 000		-		1 500 000
148	Vote 9	BF	REPLACEMENT PANEL VANS	1003060100	N/BFAMA1.021	BORROWING	1 000 000			1 000 000		-		1 000 000
149	Vote 9	BF	REPLACEMENT 7 SEATERS	1003060100	N/BFAMA1.022	BORROWING	1 400 000			1 400 000		-		1 400 000
TOTAL ELECTRICAL SUPPLY SERVICES							100 402 300	2 565 300	-	102 967 600	1 294 578	2 210 146	2%	99 462 876
PROJECTS UNDER THE RESPONSIBILITY OF THE DEPUTY CITY MANAGER: INFRASTRUCTURE SERVICES														
ENGINEERING SUPPORT SERVICES														
150	Vote 12	AB	BUILDING MAINTENANCE EQUIPMENT	1003050100	N/ABBDA1.003	CAPITAL REPLACEMENT RESERVES	2 000			2 000		-		2 000
151	Vote 12	CN	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD AND SERVICES	1001020100	I/CNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	20 000 000		(5 000 000)	15 000 000	2	14 995 879	100%	4 119
152	Vote 12	DJ	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	7 270 000			7 270 000	1	7 185 708	99%	84 291
153	Vote 12	CN	NORTH CENTRAL ARTERIAL DOUBLING	1001020100	I/CNAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
154	Vote 12	CO	MANDLAZINI - PHASE 1B	1001020100	I/COAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
155	Vote 12	CO	NGAMLA ROAD - ENIWE	1001020100	I/COAJA1.007	INTEGRATED URBAN DEVELOPMENT GRANT	-		5 000 000	5 000 000		-		5 000 000
155	Vote 12	CO	NSELENI - PHASE 1	1001020100	I/COAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
156	Vote 12	CP	EMPANGENI "A" TAXI RANK	1002012100	N/CPAJ05.001	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
157	Vote 12	CP	EMPANGENI B TAXI RANK - PHASE 1	1002012100	N/CPAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	15 000 000		(10 500 000)	4 500 000		4 195 051	93%	304 949
158	Vote 12	CP	RICHARDS BAY TAXI RANK PHASE 2	1002012100	N/CPAJA1.002	INTEGRATED URBAN DEVELOPMENT GRANT	-		10 500 000	10 500 000		-		10 500 000
159	Vote 12	DC	UPGRADE ALTON TRANSFER STATION (PHASE 1 & 2)	1001060200	I/DCAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	5 386 000			5 386 000		-		5 386 000
160	Vote 12	DC	ESTABLISHMENT OF ESIKHALENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.005	INTEGRATED URBAN DEVELOPMENT GRANT	2 719 000			2 719 000		-		2 719 000
161	Vote 12	DC	UPGRADE ENSELENI MATERIAL RECOVERY FACILITIES	1001060200	I/DCAJA1.006	INTEGRATED URBAN DEVELOPMENT GRANT	2 500 000			2 500 000		-		2 500 000
162	Vote 12	DC	UPGRADE MEERENSEE BUY BACK CENTRE	1001060200	I/DCAJA1.008	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
163	Vote 12	DI	RURAL SANITATION - VIP	1001050200	I/DIAJA1.157	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
164	Vote 12	DM	NTAMBANANA BULK WATER SUPPLY	1001030600	I/DMAJA1.013	INTEGRATED URBAN DEVELOPMENT GRANT	9 419 000			9 419 000		7 018 663	75%	2 400 337
165	Vote 12	DM	MKHWANAZI NORTH - ZONE J	1001030700	I/DMAJA1.018	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-

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166	Vote 12	DM	MKHWANAZI NORTH - ZONE Z	1001030700	I/DMAJA1.019	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
167	Vote 12	DM	MKHWANAZI NORTH - ZONE S	1001030700	I/DMAJA1.020	INTEGRATED URBAN DEVELOPMENT GRANT	-			-		-		-
168	Vote 12	DN	CONSTRUCTION OF 5ML PACKAGE PLANT AND 2 X 3ML RESERVOIRS	1001030700	I/DNAJA1.001	INTEGRATED URBAN DEVELOPMENT GRANT	62 210 700	940 000	(29 900 000)	33 250 700		-		33 250 700
169	Vote 10	DM	WATER RETICULATION SYSTEM FOR WARD 18 AND 22	1001030700	I/DMAJA1.004	INTEGRATED URBAN DEVELOPMENT GRANT	-		4 200 000	4 200 000		4 374 486	104%	174 486
170	Vote 12	CE	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	1003030100	N/CEBDA1.001	CAPITAL REPLACEMENT RESERVES	8 000			8 000		-		8 000
TOTAL ENGINEERING SUPPORT SERVICES							124 514 700	940 000	(25 700 000)	99 754 700	3	37 769 786	38%	61 984 911
TRANSPORT, ROADS AND STORMWATER														
171	Vote 11	AD	RURAL ROADS OFFICES	1003010100	N/ADAMA1.007	BORROWING	-			-		-		-
172	Vote 11	AD	UPGRADE AND RENOVATE ABLUTION FACILITIES AT DEPOTS	1003010100	N/ADAMA1.029	BORROWING	100 000			100 000		-		100 000
173	Vote 11	AD	REPLACEMENT OF AIRCONDITIONERS - ESIKHALENI ROADS AND STORMWATER DEPOT	1003010100	N/ADAMA1.030	BORROWING	-			-		-		-
174	Vote 11	CN	ROADS RESEALING (DUNE ROUTE - MEERENSEE)	1001020100	I/CNAM01.002	BORROWING	5 000 000			5 000 000		4 862 479	97%	137 521
175	Vote 11	CN	ROADS RESEALING (MONDI ROAD - ALTON)	1001020100	I/CNAM02.004	BORROWING	8 953 000			8 953 000	669 720	3 740 097	42%	4 543 183
176	Vote 11	CO	MANDLAZINI - PHASE 1B	1001020100	I/COAMA1.005	BORROWING	9 000 000			9 000 000		-		9 000 000
176	Vote 11	CN	MZINGAZI/TUZI GAZI STEEL BRIDGE	1001020200	I/CNAM02.001	BORROWING	-			-		-		-
177	Vote 11	CN	ARTERIAL FRAMEWORK PLAN RENEWAL	1001020100	I/CNAMA1.008	BORROWING	-			-		-		-
178	Vote 11	CN	BUS SHELTERS & LAYBYES - ALL AREAS	1001020200	I/CNAMA1.009	BORROWING	-			-		-		-
179	Vote 11	CN	COASTAL EROSION PROTECTION	1001080100	I/CNAMA1.010	BORROWING	200 000			200 000		-		200 000
180	Vote 11	CN	PEDESTRIAN BRIDGES	1001020200	I/CNAMA1.004	BORROWING	1 000 000			1 000 000		-		1 000 000
181	Vote 11	CN	TRAFFIC CALMING	1001020200	I/CNAMA1.005	BORROWING	-			-		-		-
182	Vote 11	CN	WALKWAYS	1001020200	I/CNAMA1.006	BORROWING	-			-		-		-
183	Vote 11	CN	ANNUAL KERB REPLACEMENT CONTRACT	1001020200	I/CNAMA1.002	BORROWING	-			-		-		-
184	Vote 11	CN	ANNUAL WALKWAY REHABILATION	1001020200	I/CNAMA1.011	BORROWING	-			-		-		-
185	Vote 11	CN	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNAMA1.184	BORROWING	9 300 000		(5 200 000)	4 100 000		3 079 274	75%	1 020 726

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186	Vote 11	CN	AQUADENE HOUSING ACCESS ROADS	1001020100	I/CNBDA1.007	CAPITAL REPLACEMENT RESERVES	187 000			187 000	187 000	-		-
187	Vote 11	CO	SUSTAINABLE RURAL ROADS (NGAMLA ROAD eNIWE)	1001020100	I/COAM30.001	BORROWING	259 000			259 000		-		259 000
188	Vote 11	DJ	BULK STORMWATER INFRASTRUCTURE (AQUADENE)	1001040200	I/DJAMA1.001	BORROWING	6 245 000		5 200 000	11 445 000	1	11 414 340	100%	30 659
189	Vote 11	DJ	DURNFORD CULVERT REHABILITATION	1001040100	I/DJAMA1.003	BORROWING	200 000			200 000		-		200 000
190	Vote 11	DU	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	1001080200	I/DUBDA1.001	CAPITAL REPLACEMENT RESERVES	-			-		-		-
191	Vote 11	CN	MACHINERY AND EQUIPMENT - ROADS	1003050100	N/CNAMA1.001	BORROWING	50 000			50 000		-		50 000
192	Vote 11	CN	FURNITURE - ROADS DEPOTS	1003030100	N/CNBDA1.185	CAPITAL REPLACEMENT RESERVES	49 000			49 000		-		49 000
TOTAL TRANSPORT, ROADS AND STORMWATER							40 543 000	-	-	40 543 000	856 721	23 096 189	57%	16 590 090
WATER AND SANITATION														
193	Vote 10	DH	MECHANICAL EQUIPMENT UPGRADE - ESKHAWINI WTW	1003050100	N/DHAMA1.002	BORROWING	-			-		-		-
194	Vote 10	DH	MECHANICAL EQUIPMENT UPGRADE - MZINGAZI WTW	1003050100	N/DHAMA1.001	BORROWING	1 000 000			1 000 000		1 900 052	190%	900 052
195	Vote 10	DH	MECHANICAL EQUIPMENT UPGRADE - NGWELEZANE WTW	1003050100	N/DHAMA1.003	BORROWING	-			-		-		-
196	Vote 10	DH	REPLACEMENT OF PUMPS - ESIKHALENI AND EMPANGENI	1001030400	I/DHAM02.205	BORROWING	39 000 000			39 000 000	19 157 683	15 326 017	39%	4 516 300
197	Vote 10	DH	ESIKHALENI TRANSFER PUMPSTATION	1001050100	I/DHAMA1.003	BORROWING	-			-		-		-
198	Vote 10	DH	UPGRADING OF BIRDSWOOD PUMP STATION CAPACITY	1001050100	I/DHAM02.001	BORROWING	-			-		-		-
199	Vote 10	DI	FURNITURE FOR WATER AND SANITATION SECTION	1003030100	N/DIAMA1.002	BORROWING	100 000			100 000		-		100 000
200	Vote 10	DI	SEWER MASTER PLAN	1001050200	N/DIAMA1.001	BORROWING	2 000 000			2 000 000		-		2 000 000
201	Vote 10	DI	UPGRADE - NSELENI SEWER	1001050400	I/DIAM06.001	BORROWING	2 000 000			2 000 000		-		2 000 000
202	Vote 10	DK	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	1001050400	I/DKAMA1.002	BORROWING	-			-		-		-
203	Vote 10	DK	GENERATORS FOR WASTE WATER TREATMENT FACILITIES	1003050100	N/DKAMA1.002	BORROWING	4 000 000			4 000 000		-		4 000 000
204	Vote 10	DK	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1003010100	I/DKAMA1.012	BORROWING	3 000 000			3 000 000		-		3 000 000
205	Vote 10	DN	SECURITY FENCE FOR WATER TREATMENT WORKS	1003010100	N/DNAMA1.001	BORROWING	2 329 000			2 329 000		-		2 329 000

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206	Vote 10	DK	UPGRADE OF WASTE WATER PUMP AT ALTON MACERATOR	1001050300	I/DKAMA1.005	BORROWING	-			-		-		-
207	Vote 10	DK	UPGRADE OF WASTE WATER PUMP AT ARBORETUM MACERATOR TREATMENT WORKS	1001050300	I/DKAMA1.006	BORROWING	-			-		-		-
208	Vote 10	DK	UPGRADE OF WASTE WATER PUMP AT ESIKHALENI WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.007	BORROWING	-			-		-		-
209	Vote 10	DK	UPGRADE OF WASTE WATER PUMP AT NGWELEZANE WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.008	BORROWING	-			-		-		-
210	Vote 10	DK	UPGRADE OF WASTE WATER PUMP AT NSELEN WASTE WATER TREATMENT WORKS	1001050300	I/DKAMA1.009	BORROWING	-			-		-		-
211	Vote 10	DK	WASTE WATER TREATMENT PLANTS AUTOMATION	1001050300	I/DKAMA1.010	BORROWING	-			-		-		-
212	Vote 10	DK	WASTE WATER TREATMENT WORKS VULINDLELA	1001050300	I/DKAMA1.011	BORROWING	-			-		-		-
213	Vote 10	DL	WATER QUALITY EQUIPMENT	1003050100	N/DLAMA1.002	BORROWING	-			-		-		-
214	Vote 10	DL	LABORATORY EQUIPMENT	1003050100	N/DLAMA1.001	BORROWING	-			-		-		-
215	Vote 10	DM	NTAMBANANA BOREHOLES	1001030200	I/DMAMA1.003	BORROWING	4 000 000			4 000 000		-		4 000 000
216	Vote 10	DN	DATA LOGGERS	1003050100	N/DNAMA1.002	BORROWING	750 000			750 000		-		750 000
217	Vote 10	DN	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030500	I/DNAM02.002	BORROWING	-			-		-		-
218	Vote 10	DN	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030400	I/DNBDA1.004	CAPITAL REPLACEMENT RESERVES	-			-		-		-
219	Vote 10	DN	REDUCTION OF NON-REVENUE	1001030700	I/DNBDA1.240	CAPITAL REPLACEMENT RESERVES	-			-		-		-
220	Vote 10	DN	200 STATIC TANKS	1001030700	I/DNAM02.004	BORROWING	200 000			200 000	187 500	-		12 500
221	Vote 10	DN	NTAMBANANA: WATER RETICULATION	1001030700	I/DNAMA1.001	BORROWING	12 100 000			12 100 000		-		12 100 000
222	Vote 10	DN	REDUCTION OF NON-REVENUE	1001030700	I/DNAMA1.024	BORROWING	5 000 000			5 000 000		-		5 000 000
223	Vote 10	DN	TOOLS FOR WATER AND SANITATION	1003050100	N/DNAMA1.003	BORROWING	500 000			500 000		-		500 000
224	Vote 10	DN	UPGRADING OF VALVES IN ESIKHALENI	1001030700	I/DNAMA1.227	BORROWING	500 000			500 000		-		500 000
225	Vote 10	DN	UPGRADING OF VALVES IN RICHARDS BAY	1001030700	I/DNAMA1.027	BORROWING	1 000 000			1 000 000		-		1 000 000
226	Vote 10	DN	VULINDLELA: UPGRADE WATERWORKS IN ELECTRICITY INFRASTRUCTURE	1001030700	I/DNBDA1.232	CAPITAL REPLACEMENT RESERVES	-			-		-		-
227	Vote 10	DO	EMPEMBENI BULK AND RETICULATION	1001030700	I/DOAM13.250	BORROWING	10 000 000			10 000 000	3 489 587	538 285	5%	5 972 128
228	Vote 10	DO	NEW WATER METERS	1001030800	I/DOAM02.253	BORROWING	7 300 000			7 300 000		-		7 300 000
229	Vote 10	DO	REPLACEMENT BULK WATER METERS	1001030800	I/DOAMA1.001	BORROWING	2 000 000			2 000 000		-		2 000 000
230	Vote 10	DQ	GENERATORS FOR WATER TREATMENT FACILITIES	1003050100	N/DQAMA1.001	BORROWING	3 000 000			3 000 000		-		3 000 000
231	Vote 10	DQ	REFURBISHMENT OF WATER TREATMENT WORKS	1001030500	I/DQAMA1.001	BORROWING	-			-		-		-
232	Vote 10	DQ	WATER TREATMENT PLANTS AUTOMATION	1001030500	N/DQAMA1.002	BORROWING	1 000 000			1 000 000		-		1 000 000

NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 30/09/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
233	Vote 10	DN	PIPE REPLACEMENT FOR VARIOUS AREAS	1001030700	I/DNAMA1.025	BORROWING	50 000 000			50 000 000	28 126 114	13 238 351	26%	8 635 536
234	Vote 10	DN	ALTON NORTH AND SOUTH WATER PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.001	GOVERNMENT - NATIONAL	30 000 000		30 000 000	60 000 000		27 452 463	46%	32 547 537
235	Vote 10	DN	AQUADENE PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO26.001	GOVERNMENT - NATIONAL	10 000 000		(10 000 000)	-		-		-
236	Vote 10	DN	BIRDWOOD PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO04.001	GOVERNMENT - NATIONAL	10 000 000		(10 000 000)	-		-		-
237	Vote 10	DN	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	I/DNAO02.242	GOVERNMENT - NATIONAL	-			-		-		-
238	Vote 10	DN	BRACKENHAM PIPE REPLACEMENT (WSIG)	1001030700	I/DNAO02.002	GOVERNMENT - NATIONAL	10 000 000		(10 000 000)	-		-		-
239	Vote 10	DM	PUMPSTATION - FOREST RESERVOIR TO VULINDLELA RESERVOIR	1001030700	I/DMAMA1.006	BORROWING	5 000 000			5 000 000		-		5 000 000
TOTAL WATER AND SANITATION							215 779 000	-	-	215 779 000	50 960 884	58 455 167	27%	106 362 949
TOTAL INFRASTRUCTURE SERVICES							380 836 700	940 000	(25 700 000)	356 076 700	51 817 608	119 321 143	34%	184 937 950

NO	MSC	mSCOA FUNCTION (FX) (SAP)	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	ADOPTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 30/09/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
OFFICE OF THE MUNICIPAL MANAGER														
240	Vote 13	AY	NEW RECORDER FOR MEETINGS	1003050100	N/AYBDA1.002	CAPITAL REPLACEMENT RESERVES	11 000			11 000		-		11 000
241	Vote 13	BO	NEW REFRIGERATOR FOR OFFICE USE	1003030100	N/BOBDA1.001	CAPITAL REPLACEMENT RESERVES	4 000			4 000		-		4 000
242	Vote 13	AS	OFFICE FURNITURE FOR WARD COUNCILLORS	1003030100	N/ASBDA1.001	CAPITAL REPLACEMENT RESERVES	25 000			25 000	6 800	-		18 200
243	Vote 13	BM	NEW CAMERA FOR COUNCIL ACTIVITIES	1003050100	N/BMBDA1.001	CAPITAL REPLACEMENT RESERVES	12 000			12 000		-		12 000
TOTAL OFFICE OF THE CITY MANAGER							52 000	-	-	52 000	6 800	-		45 200
TOTAL CAPITAL BUDGET							610 994 000	5 288 100	-	616 282 100	63 160 358	137 066 153	22%	416 055 589
											63 160 358	137 066 153		
											-	-		
						FINANCING	ADOPTED 2024/25	SUPPLEMENTS/ (RETURNS)	VIREMENTS	FINANCIAL SYSTEM BUDGET 2024/25	COMMITMENTS	ACTUAL YTD AT 30/09/2024	PERCENTAGE SPENT OF ADOPTED BUDGET	FUNDS AVAILABLE (TAKING INTO ACCOUNT ACTUALS AND COMMITMENTS)
						Borrowing	380 000 000	157 400	-	380 157 400	52 230 605	54 098 893	14%	273 827 902
						Capital Replacement Reserves	11 991 000	1 492 900	-	13 483 900	9 374 572	326 012	2%	3 783 317
						Self Insurance Reserves	-	2 565 300	-	2 565 300	694 578	-		1 870 722
						Integrated Urban Development Grant	143 923 000	940 000	-	144 863 000	860 603	55 188 786	38%	88 813 611
						Government - National	74 580 000	-	-	74 580 000	-	27 452 463	37%	47 127 537
						Government - Provincial	500 000	132 500	-	632 500	-	-		632 500
							610 994 000	5 288 100	-	616 282 100	63 160 358	137 066 153	22%	416 055 589

	OUTSTANDING DEBT - COUNCILLORS - SEPTEMBER 2024									
	Employee number	Account Type	Account no.	31-60 Days	61-90 Days	91-120 Days	120 Days Plus	Total	Arrangement	Credit Control Action
	71263	Water Rural	2511924	-	256,77	-	11 067,43	11 324,20	No	Refused access to contractor to install prepayment water meter/Email Notice sent
	71264	Water Rural	1761400	-	-	-	8 480,77	8 480,77	No	Prepayment water sales still Blocked
	71261	Water Rural	2225722	-	-	40,00	1 948,99	1 988,99	No	Notice issued via email & prepayment water sales still blocked
	71265	Water Rural	1950358	-	-	40,00	925,54	965,54	No	SMS; Notice emailed & prepayment water sales still blocked
	71235	Water Rural	2320091	-	42,00	40,00	222,64	304,64	No	SMS; Notice emailed & prepayment water sales still blocked
	71269	Rates and Services	2283347	1 376,28	1 224,73	1 089,55	25,00	3 715,56	No	Prepayment electricity sales still blocked
	71260	Rates and Services	1857567	-	1 309,93	256,02	-	1 565,95	No	Prepayment sales blocked
	71269	Rates and Services	2419125	1 673,86	1 550,22	1 440,85	-	4 664,93	No	Prepayment electricity sales still blocked
				3 050,14	4 383,65	2 906,42	22 670,37	33 010,58		

	OUTSTANDING DEBT - EMPLOYEES - SEPTEMBER 2024										
	Debt. no	Initials	Surname	ID	31-60 Days	61-90 Days	91-120 Days	121 + Days	TOTAL	Arrangement	Acc Type
	2501002	NP	MTHABELA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	154,65	-	-	-	154,65	NO	WATER RURAL
	1752821	IB	ZULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	159,93	-	-	159,93	NO	WATER RURAL
	983978	B	SP MADUMA,TJT MADUMA,B	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	254,60	-	-	-	254,60	YES	RATES & SERVICES
	411145	LS	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	409,74	67,66	-	477,40	NO	RATES & SERVICES
	2477448	SN	GAZU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	483,95	-	-	-	483,95	NO	RATES & SERVICES
	2294941	ML	MHLONGO	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	487,01	487,01	YES	WATER RURAL
	2226959	FE	NTULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	27,50	294,66	854,88	1 177,04	YES	RATES & SERVICES
	1267818	KX	PIERCE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 300,22	1 300,22	YES	RATES & SERVICES
	2039719	SB	SIBIYA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	1 704,51	1 704,51	YES	RATES & SERVICES
	2212699	TI	MANQELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	267,64	204,72	194,53	1 420,26	2 087,15	YES	RATES & SERVICES
	2260460	MS&TR	CEBEKHULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	345,08	-	-	1 790,00	2 135,08	YES	WATER RURAL
	2462280	SN	MSIMANG	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	2 662,80	2 662,80	YES	WATER RURAL
	2293465	ST&MP	NZUZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 666,49	-	-	-	2 666,49	YES	RATES & SERVICES
	546167	NB	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	57,75	1 018,39	822,58	1 181,06	3 079,78	YES	RATES & SERVICES
	2480730	E	CELE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	3 228,47	-	-	-	3 228,47	NO	RATES & SERVICES
	438891	ST&TV	KHOZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	3 332,12	3 332,12	YES	RATES & SERVICES
	2335059	E	MSWELI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	3 528,46	3 528,46	YES	RATES & SERVICES
	2174740	SW	MAGUTSHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	4 039,55	-	217,65	4 257,20	NO	WATER RURAL
	1564296	VP	MPANZA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 660,00	1 506,87	1 415,24	-	4 582,11	YES	RATES & SERVICES

	2450855	LY	MTHULI	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	864,84	803,20	720,85	2 237,15	4 626,04	NO	RATES & SERVICES
	2283555	NP	MATHE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	3 299,10	112,50	1 312,62	534,79	5 259,01	NO	RATES & SERVICES
	2496225	SS	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	7 198,49	7 198,49	YES	WATER RURAL
	1763598	WM	MDAMBA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	7 475,37	7 475,37	YES	WATER RURAL
	557673	TM&NG	NYOKA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 165,72	1 920,20	1 862,45	3 667,45	9 615,82	YES	RATES & SERVICES
	1843042	M	TEMBE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	264,07	205,49	221,71	10 927,33	11 618,60	NO	WATER RURAL
	1829055	M	MTHIYANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 713,93	2 206,93	2 396,53	4 877,34	12 194,73	YES	WATER RURAL
	2538161	NT	NGWANE	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	-	-	16 633,16	16 633,16	YES	WATER RURAL
	1954289	ZN&MP	POSWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	2 870,21	2 590,25	2 582,90	9 212,00	17 255,36	No	RATES & SERVICES
	2540812	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	1 741,34	1 683,62	13 841,14	17 266,10	YES	RATES & SERVICES
	2522161	MSS&XF	XULU	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	1 687,48	1 562,64	1 517,46	15 637,81	20 405,39	YES	RATES & SERVICES
	30000946	X	MTHETHWA	STAFF ACCOUNTS - WITH POSTAL ADDRESSES	-	2 334,04	2 359,02	16 166,78	20 859,84	YES	RATES & SERVICES
					22 983,98	20 843,29	17 451,83	126 887,78	188 166,88		

Other
NOTICE OCTOBER
TO BE DEDUCTED OCTOBER
Prepayment Blocked
Prepayment Blocked
Prepayment Blocked
SALARY DEDUCTION R300
ARRANGEMENT
ARRANGEMENT
SALARY DEDUCTION R500
SALARY DEDUCTION R500
TO BE DEDUCTED OCTOBER
SALARY DEDUCTION R100
ARRANGEMENT
ARRANGEMENT
Prepayment Blocked
ARRANGEMENT
ARRANGEMENT
ARRANGEMENT
ARRANGEMENT

SALARY DEDUCTION R2000.01
Prepayment Blocked
SALARY DEDUCTION FOR R500
SALARY DEDUCTION R270
ARRANGEMENT
SALARY DEDUCTION R1532
NOTICE OCTOBER
SALARY DEDUCTION R1000
Prepayment Blocked
ARRANGEMENT
ARRANGEMENT

JULY 2024

Purchasing Document	Document Date	Vendor/supplying plant	Description	Net Order Value
4510018518	2024/07/16	2300000748 Justngwane Trading	20x Steel static tank stands DMS 1655230	150 000,00
4510018520	2024/07/17	2300001671 Ms Naidoo	V0477 - PREPARE FOR COF AND OBTAIN CERTI	153 489,80
4510018545	2024/07/19	2300002747 SMG North Coast pty ltd	V1343 - ASSESS AND REPAIR FOR NO POWER (115 038,17
4510018546	2024/07/19	2300000690 Isambulo Environment Consulting Pty	Compile offset plan baseline quality	112 500,00
4510018555	2024/07/26	2300001249 Snakhomza Construction Pty Ltd	Pest Control	156 829,00
4510018558	2024/07/22	2300004131 Khwalo Elihle Trading pty ltd	HV Blade isolator bases	172 500,00
4510018568	2024/07/19	2300002121 Zenz Trading and Projects Pty Ltd	Event Promotion (Specify)	279 000,00
4510018571	2024/07/24	2300002859 Digital World Marketing And	Radio And TV Transmission	280 000,00
4510018580	2024/07/26	2300003384 Mbowezee Trading Pty Ltd	MATSHANA 300KVA GENERATOR SERVICE<(>,<)>	250 250,00
4510018583	2024/07/29	2300004154 Accuriser	V1253 - CARRY OUT COF REPAIRS	135 000,00
4510018592	2024/07/24	2300003248 KZN Valucorp Trading and Suppliers	V0409 - SUPPLY AND FIT MISSING SPARES	224 940,00
4510018603	2024/07/24	2300001671 Ms Naidoo	V1333 - REPAIR BRAKES SYSTEM AND FAULTS	189 452,00
4510018622	2024/07/26	2300003220 VSB Cleaning Services and	V0303 - OVERHAUL BRAKES SYSTEM	195 843,56
4510018625	2024/07/30	2300003304 Major Tech Engineering pty ltd	SERVICE AND REPAIRS TO AIRCONDS	222 350,00
4510018634	2024/07/31	2300002984 Stins Trading Pty Ltd	structural refurbishment nuf Station	147 433,30
4510018641	2024/07/29	2300001671 Ms Naidoo	V1420 - ASSESS, REPAIR GEARBOX AND COMMI	224 346,66
4510018661	2024/07/31	2300003141 Senzokazulu Trading Enterprise	TOWER RESERVOIR 250KVA GENERATOR SERVICE	234 630,00
4510018689	2024/07/31	400350 Payday Software Systems Pty)Ltd	Software Licence (Specify)	126 572,00
4530002112	2024/07/24	2300001989 Siyaphumelela Multi Projects Pty Lt	Paper 80gsm A4 500 ream (White)	174 000,00
4530002116	2024/07/25	2300000692 Shoreline Industrial Services Pty L	Kit Joint 240_300mmx3 H_S Core PILC	123 300,00
4530002121	2024/07/26	2300002140 Ryro Holdings Pty Ltd	Meter 80A 230V Pre_Pay S_PH	138 516,00
4530002126	2024/07/26	2300003926 ARC Paper Plastic and Marketing	Paper 80gsm A4 500 ream (White)	198 300,00
4540014546	2024/07/09	2300001258 First Work 119 Pty Ltd	First Works invoice INF11354	9 252 707,00
4540014547	2024/07/09	2300001258 First Work 119 Pty Ltd	First Works invoice INF11377	8 706 112,00
4540014548	2024/07/09	2300001258 First Work 119 Pty Ltd	First Works invoice INF11378	10 580 803,00
4540014549	2024/07/09	2300001258 First Work 119 Pty Ltd	First Works invoice INF11379	6 988 143,00
4540014552	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH982 - Mpophoma Invoice 222322	295 850,00
4540014553	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH982 - Mpophoma Invoice 222337	178 450,00
4540014555	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH982 - Mpophoma Invoice 222321	294 055,00
4540014556	2024/07/10	400209 Zana Manzi Services Pty Ltd	UMH348 Zana manzi IN001008	529 158,00
4540014557	2024/07/10	400334 City Square Trading 204 Pty Ltd	Hlumisa Invoice IN003406	500 713,00
4540014558	2024/07/10	400334 City Square Trading 204 Pty Ltd	UMH438 Hlumisa Invoice IN003370	360 414,00
4540014559	2024/07/10	400334 City Square Trading 204 Pty Ltd	UMH438 Hlumisa Invoice IN003363	331 845,00
4540014560	2024/07/10	400334 City Square Trading 204 Pty Ltd	Hlumisa Invoice IN003336	739 397,00
4540014561	2024/07/10	400334 City Square Trading 204 Pty Ltd	UMH438 Hlumisa Invoice IN003332	425 111,00
4540014562	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH438 - Mpophoma Invoice 22290	2 948 552,00
4540014563	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH438 - Mpophoma Invoice 22299	1 644 628,00
4540014564	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH438 - Mpophoma Invoice 222322	384 588,00
4540014565	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH438 - Mpophoma Invoice 222338	308 130,00
4540014566	2024/07/10	2300000351 Mpophoma Waterfall Traders Cc	UMH438 - Mpophoma Invoice 22301	950 146,00
4540014567	2024/07/10	2300002101 RC Industrial Pty Ltd	RC Industrial 394	5 163 639,00
4540014568	2024/07/10	2300002101 RC Industrial Pty Ltd	RC Industrial 410	7 978 680,00
4540014569	2024/07/10	2300002101 RC Industrial Pty Ltd	RC Industrial 0411	5 543 491,00
4540014570	2024/07/10	2300002101 RC Industrial Pty Ltd	RC Industrial 0428	4 412 545,00

4540014571	2024/07/10	2300002101 RC Industrial Pty Ltd	RC Industrial 024380	3 782 993,00
4540014572	2024/07/10	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7772	609 300,00
4540014573	2024/07/11	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7776	735 100,00
4540014574	2024/07/10	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7777	611 700,00
4540014575	2024/07/10	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7778	803 600,00
4540014576	2024/07/10	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7781	276 800,00
4540014577	2024/07/10	2300000080 Rural Pumps Cc	UMH438 - Rural Pump Invoice 15 - 7782	754 794,00
4540014580	2024/07/10	2300000080 Rural Pumps Cc	Rural Pump 15 - 7784	1 064 450,00
4540014585	2024/07/11	2300002101 RC Industrial Pty Ltd	RC Industrial 000426	4 347 647,00
4540014587	2024/07/11	300542 Projecon Cc	Professional Fees	9 299 000,00
4540014588	2024/07/11	300542 Projecon Cc	Professional Fees	187 000,00
4540014620	2024/07/12	2300002821 King Cetshwayo District	Dumping Fees	886 633,10
4540014684	2024/07/16	2300000748 Justngwane Trading	Hire TLB RQ1(2024/2025) West 160H	152 000,00
4540014691	2024/07/17	300558 Ekene Investments Cc	Hire 5Ttruck,Double cab,Tipper,Crane-ESK	152 700,00
4540014710	2024/07/18	2300000748 Justngwane Trading	Hire Mini Excavator 4.5T/3505 80hrs-ESK	152 000,00
4540014739	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	147 949,50
4540014743	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	160 687,50
4540014744	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	139 321,50
4540014745	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	177 655,50
4540014746	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	208 794,00
4540014747	2024/07/22	2300000904 Big Mac Plant And Civil Pty Ltd	Service	145 467,50
4540014748	2024/07/23	2300002902 Jotham Plumbing and Plant Hire	Service	260 280,00
4540014749	2024/07/24	2300002902 Jotham Plumbing and Plant Hire	Service	668 080,00
4540014750	2024/07/23	2300002902 Jotham Plumbing and Plant Hire	Service	678 015,00
4540014751	2024/07/23	2300002902 Jotham Plumbing and Plant Hire	Service	894 747,50
4540014752	2024/07/23	2300002902 Jotham Plumbing and Plant Hire	Service	307 545,00
4540014753	2024/07/23	2300002902 Jotham Plumbing and Plant Hire	Service	703 177,50
4540014757	2024/07/23	2300001856 Pelepele Investments Pty Ltd	Hire Jetting machine for 250hrs	150 000,00
4540014760	2024/07/23	2300000748 Justngwane Trading	Hire a Lowbed for 250 Hours As and when	237 500,00
4540014804	2024/07/25	300558 Ekene Investments Cc	Hire a water tanker for rural roads	208 600,00
4540014812	2024/07/29	2300001258 First Work 119 Pty Ltd	Service	392 257,00
4540014813	2024/07/29	2300001258 First Work 119 Pty Ltd	Service	453 521,00
4540014814	2024/07/29	2300001258 First Work 119 Pty Ltd	Service	382 034,50
4540014815	2024/07/29	2300001258 First Work 119 Pty Ltd	UMH638 First Works Dec 2023	375 572,00
4540014841	2024/07/30	300558 Ekene Investments Cc	Hire TLB 4x4 for 300HRS --EMP	175 500,00
4593003415	2024/07/18	400209 Zana Manzi Services Pty Ltd	Service	185 389,78
DEV23/24-051	2024/09/07	INCA Portfolio Managers (Pty) Ltd	LONG TERM FINANCIAL PLANNING MODEL	2 715 564,00
DEV22/23-053	2024/09/07	Rosenbauer	Rosenbauer emergency repairs	387 848,23
TENDER 8/2/1/UMH1369-23/2	2024/07/26	Primedia Outdoor a Div of Primedia (Pty) Ltd	PROPOSALS FOR THE DESIGN, SUPPLY, ERECTION AND INSTALLATI	1 326 150,00
TENDER 8/2/1/UMH1368-23/2	2024/07/26	Primedia Outdoor a Div of Primedia (Pty) Ltd	PROPOSALS FOR THE DESIGN, SUPPLY, ERECTION AND INSTALLATI	1 836 188,90
TENDER 8/2/1/UMH1478-24/2	2024/07/30	Isuzu South Africa	SUPPLY AND DELIVERY OF A POOL VEHICLE FOR COUNCIL FLEET TH	694 578,43
				110 349 588,93

AUGUST 2024				
Purchasing Document	Document Date	Vendor/supplying plant	Description	Net Order Value
4510018658	2024/08/01	2300003263 Mbhoro Projects pty ltd	Directional drilling at Nseleni	120 000,00

4510018722	2024/08/05	2300002302 Sphantile Trading Enterprises Pty L	Battery 100ah	243 000,00
4510018739	2024/08/28	2300002396 Mqhelo Pty Ltd	Cold Tar	185 520,00
4510018741	2024/08/07	300922 Nsele Engineering Pty Ltd	11kv cable repairs.	190 500,00
4510018743	2024/08/06	2300002352 Zibusile Projects Pty Ltd	Repairs on the water meters	139 750,00
4510018766	2024/08/06	2300002665 CDN ENGINEERING & HYDRAULICS	V1455 - CARRY OUT COF REPAIRS	145 500,00
4510018775	2024/08/21	301186 SIA Chartered Accountants	Due Diligence On Afs	130 500,00
4510018785	2024/08/29	400823 Synchronized Power	Joint Kit Single Core 800mm XLPE 132 KV	118 500,00
4510018785	2024/08/29	400823 Synchronized Power	Single Core Terminate Kit XLPE 800mm 132	118 500,00
4510018794	2024/08/12	2300000748 Justngwane Trading	Repair geysers on municipal buildings	105 000,00
4510018803	2024/08/16	200348 XRHThM Trading and Projects Pty Ltd	Re-Paintint and Painting of traffic sign	103 070,00
4510018806	2024/08/14	2300001497 Masina Engineering Pty Ltd	Emergency work during braekdowns north	130 000,00
4510018825	2024/08/12	2300003263 Mbhora Projects Pty Ltd	Ring Manhole	112 500,00
4510018832	2024/08/22	2300002581 Cebisa Isizwe Construction And	Charger Battery (Specify)	222 240,00
4510018843	2024/08/14	301605 Iziphozothando Projects Pty Ltd	Location of 25 Mv cable faults	162 500,00
4510018848	2024/08/23	2300001671 Ms Naidoo	V0442- SUPPLY AND FIT MECHANICAL SPARES	144 909,00
4510018857	2024/08/27	2300001497 Masina Engineering Pty Ltd	Pole replacement as and when required.	110 000,00
4510018879	2024/08/16	2300000916 Amayeza Holdings Pty Ltd	Repairs at Electrical depot workshop	133 650,00
4510018885	2024/08/14	2300001671 Ms Naidoo	V1469 - ASSESS AND REPAIR TRANSMISSION F	259 587,98
4510018893	2024/08/14	2300002859 Digital World Marketing And	Radio And TV Transmission	140 000,00
4510018896	2024/08/29	301570 VECTOR ELEVATORS PTY LTD	Servicing, Repair of lifts	202 000,00
4510018907	2024/08/16	301611 Siming Group Pty Ltd	Surge generator Repairs	115 000,00
4510018908	2024/08/21	2300002302 Sphantile Trading Enterprises Pty L	Electronic Overload Relay	216 000,00
4510018909	2024/08/23	2300000807 Magnum Mega Watts Cc	CALIBRATION OF CHLORINE GAS SCALES	184 496,00
4510018927	2024/08/19	2300003233 IDDD Pty Ltd	Tree Indigenous	115 000,00
4510018934	2024/08/28	2300004157 Gudlinquma Trading Pty Ltd	Syzygium Cordatum 100kg	105 000,00
4510018951	2024/08/20	400662 Thesma SA Pty Ltd	2025.07 ENV MON SERV & UPS RM DMS1001222	299 990,90
4510018952	2024/08/21	2300003141 Senzokazulu Trading Enterprise	FLOOD LIGHTS REQUIRED AT VULINDLELA WWTW	148 500,00
4510018971	2024/08/21	2300003248 KZN Valucorp Trading and Suppliers	V2023 - CARRY OUT COF REPAIRS	113 015,00
4510018972	2024/08/29	2300003220 VSB Cleaning Services and	V0447 - SUPPLY AND FIT MECHANICAL SPARES	203 512,83
4510018985	2024/08/22	300922 Nsele Engineering Pty Ltd	Phoenix SS Indus 2 bay control repair	160 000,00
4510018986	2024/08/26	300922 Nsele Engineering Pty Ltd	Do infrared scanning and provide reports	130 000,00
4510018991	2024/08/22	2300001671 Ms Naidoo	V0437 -ATTEND TO NOT TAKING GEARS	258 838,78
4510019001	2024/08/28	2300003248 KZN Valucorp Trading and Suppliers	V0427 - CARRY OUT COF REPAIRS	106 570,00
4510019010	2024/08/23	2300004164 Lekos Shawarma Pty Ltd	Radio And TV Transmission	150 000,00
4510019013	2024/08/26	2300002596 Dez Healthy Water and Maintenance p	Bitumen Stable 60	126 000,00
4510019029	2024/08/23	300922 Nsele Engineering Pty Ltd	Hydra TX 3 T/C service	157 050,00
4510019030	2024/08/26	300922 Nsele Engineering Pty Ltd	Hydra TX 1 T/C service	152 050,00
4510019043	2024/08/27	2300003736 Myikwe Construction Pty Ltd	Security enhancement Entrance	193 600,00
4510019050	2024/08/27	2300000916 Amayeza Holdings Pty Ltd	Airport Doors including emegency door	125 000,00
4510019085	2024/08/30	2300001671 Ms Naidoo	V0437 - CARRY OUT COF REPAIRS	257 140,97
4510019135	2024/08/30	2300003220 VSB Cleaning Services and	V1398 - ATTEND TO MECHANICAL REPAIRS	162 726,17
4530002113	2024/08/02	301522 Nceboyabenguni Pty Ltd	Bag 760x91 40micron Refuse (Clear)	195 000,00
4530002127	2024/08/06	2300002895 Stormpower Events Pty Ltd	Post 6m Lamp Steel Mounting Galv.	204 000,00
4530002131	2024/08/05	2300002331 Bay General Supplies Pty Ltd	C_B T_P 450A Hymag	139 540,00
4530002136	2024/08/05	2300003660 Nkosi Carriers Pty Ltd	Calcium 25kg Hypochlorite Drums	124 700,00
4530002141	2024/08/12	400702 Obhejane Trading Pty Ltd	Fitting 108W Streetlight LED	255 320,00

4530002146	2024/08/14	2300000692 Shoreline Industrial Services Pty L	Fitting S_L 55W LED	159 500,00
4530002149	2024/08/15	400434 Memotek Trading cc	Bin 240L Refuse Container Specification	126 634,50
4530002150	2024/08/16	300750 Tri-Star Technology Cc	Meter Kiosk Electrical 6 Way 3CR12 Steel	104 390,00
4530002150	2024/08/16	300750 Tri-Star Technology Cc	Meter Kiosk Electrical 9 Way 3CR12 Steel	116 545,00
4530002160	2024/08/21	2300003116 Ijubane investments Pty Ltd	Meter Pre_Pay S_PH Split Wireless Keypad	173 805,00
4530002161	2024/08/29	2300002140 Ryro Holdings Pty Ltd	Post 6m Lamp Steel Mounting Galv.	224 910,00
4530002167	2024/08/28	2300004036 SMB ENGINEERING AND TECHNOLOGY	Mount Pole Box Meter 6 Way 3 CR 12 DMS 6	141 900,00
4530002176	2024/08/28	400434 Memotek Trading cc	Pole 11m 160_180mm Wood Transmission	129 514,70
4530002179	2024/08/30	300750 Tri-Star Technology Cc	Transformer 200 kVA 11kV_400V 3PH Pole	153 400,00
4540014554	2024/08/07	301600 Mantobela Civils Pty Ltd	Mantobela Civils UMHL1701241	1 440 213,00
4540014794	2024/08/14	301022 Pather and Pather Attorneys	Service	910 495,33
4540014877	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11367 April 24 WT	413 538,00
4540014878	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11365 Feb 24 WT	426 313,00
4540014879	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11368 march 24 WT	441 213,00
4540014880	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11362 Jan 24 WT	553 718,00
4540014881	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11388 June 24 WT	350 581,00
4540014882	2024/08/02	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11374 May 24 WT	440 784,00
4540014886	2024/08/02	200135 Siluleme Trading Enterprise Cc	SILULEME TRADING INVOICE uMH010	133 280,00
4540014887	2024/08/02	2300000708 S A Ngcamu Trading Enterprise Cc	SA NGCAMU TRADING INVOICE NO. 006	139 167,52
4540014911	2024/08/07	2300000748 Justngwane Trading	Replacement SC10081171 TLB Hire: WEST	108 000,00
4540014914	2024/08/07	2300000748 Justngwane Trading	Hire TLB RQ2(2024/2025) West	152 000,00
4540014925	2024/08/16	2300000080 Rural Pumps Cc	Rural Pumps Invoice 15 - 7788	157 858,00
4540014929	2024/08/14	2300002902 Jotham Plumbing and Plant Hire	SUPERSUCKER 100HRS EMPANGENI FOR CLEANIN	130 000,00
4540014930	2024/08/14	2300002902 Jotham Plumbing and Plant Hire	SUPERSUCKER 100HRS RICHARDS BAY FOR CLEA	130 000,00
4540014973	2024/08/16	301131 KPMG Services pty ltd	Internal Audit_Risk Based	579 000,00
4540015035	2024/08/21	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11298	2 367 946,00
4540015039	2024/08/21	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11309	1 810 732,00
4540015054	2024/08/22	2300002821 King Cetshwayo District	Dumping Fees	1 033 732,40
4540015059	2024/08/22	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11336	2 195 804,00
4540015080	2024/08/27	2300000748 Justngwane Trading	Hire Mini Excavator 4.5Ton/ 3505--Esk	152 000,00
4540015082	2024/08/27	300558 Ekene Investments Cc	Hire Truck 5Ton Double Cab Tipper	130 500,00
4540015107	2024/08/29	2300000748 Justngwane Trading	Request for 120hr Jetting machine at Wes	144 000,00
TENDER 8/2/1/UMH1428-23/24	2024/08/06	ISIPHO ELECTRICAL (PTY) LTD	SUPPLY, DELIVERY AND OFFLOADING OF RING MAIN UNITS COUPLED WITH METERING CURRENT TRANSFORMER UNIT FOR A PERIOD OF 36 MONTHS AS AND WHEN REQUIRED	66 705 890,70
TENDER 8/2/1/UMH1457-23/24	2024/08/06	M S Naidoo T/A Powertrans Sales and Services	SUPPLY, DELIVERY AND OFFLOADING OF HEAVY DUTY 4X4 TRACTORS FOR AGRICULTURAL PURPOSES: CITY OF Umhlathuze	894 125,00
TENDER 8/2/1/UMH1367-23/24	2024/08/06	Primedia Outdoor (Pty) Ltd	PROPOSALS FOR THE DESIGN, SUPPLY, ERECTION AND INSTALLATION, MAINTENANCE AND OPERATION OF THIRD PARTY ADVERTISING OF ILLUMINATED AND NON ILLUMINATED BILLBOARDS AT VARIOUS SITES IN THE CITY OF uMHLATHUZE OVER A 60 MONTH PERIOD	1 601 314,05

TENDER 8/2/1/UMH1370-23/24	2024/08/16	Outdoor Network Out of Home Media (Pty) Ltd	PROPOSALS FOR THE DESIGN, SUPPLY, ERECTION AND MAINTENANCE OF REMOTE / THIRD PARTY ADVERTISING SIGNS IN THE FORM OF LED SCREENS TO BE LOCATED AT VARIOUS IDENTIFIED LOCATIONS WITHIN THE BOUNDARIES OF uMHLATHUZE MUNICIPALITY OVER A SIXTY (60) MONTHS PERIOD	1 400 254,00
TENDER 8/2/1/UMH1417-23/24	2024/08/27	Anand -Nepaul Attorneys; Duvenage Attorneys; Hlela Attorneys; Kloppers Incorporated; Pather Pather Attorneys; Schreiber Smith Incorporated and Zuma and Partners Incorporated	INVITATION TO LEGAL PRACTITIONERS TO FORM A PANEL OF LEGAL PRACTITIONERS FOR uMHLATHUZE MUNICIPALITY FOR THE PROVISION OF LEGAL AND RELATED SERVICES FOR A PERIOD OF THIRTY-SIX (36) MONTHS	-
TENDER 8/2/1/UMH1472-23/24	2024/08/30	uMngeni-uThukela Water	PROVISION OF PROFESSIONAL FEES REQUIRED FOR WATER AND WASTEWATER TREATMENT WORKS COMPLIANCE MONITORING IN LINE WITH SECTION 110 (2) OF THE MUNICIPAL FINANCE MANAGEMENT ACT (MFMA) 56 OF 2003	5 135 183,78
				99 023 519,61

SEPTEMBER 2024

Purchasing Document	Document Date	Vendor/supplying plant	Description	Net Order Value
4510018685	2024/09/10	2300002718 Intellisec Access Control Pty Ltd	2025.04 CCTV FACIAL RECOG MAIN DMS627854	124 630,00
4510018686	2024/09/10	2300002718 Intellisec Access Control Pty Ltd	2025.03 CCTV FACIAL RECOGMAIN DMS1567804	124 630,00
4510018687	2024/09/10	2300002718 Intellisec Access Control Pty Ltd	2025.01 CCTV FACIAL RECOG MAINDMS1627996	182 765,66
4510018688	2024/09/10	2300002718 Intellisec Access Control Pty Ltd	2025.02 CCTV FACIAL RECOG MAIN DMS156780	182 765,66
4510018767	2024/09/27	2300001671 Ms Naidoo	V0438 - CARRY OUT COF REPAIRS	115 140,98
4510018770	2024/09/09	300922 Nsele Engineering Pty Ltd	Copper Earth Strap Earth Mat (Specify)	100 000,00
4510018845	2024/09/03	300922 Nsele Engineering Pty Ltd	Light improvement - Chamber & Licensing	165 215,90
4510018853	2024/09/06	2300000436 Zld Auto Repairs And Panel Beating	V0493 - OVERHAUL CLUTCH AND COMMISSION	192 269,63
4510019005	2024/09/17	300922 Nsele Engineering Pty Ltd	Replace HT isolator Phoenix/Hercules1	150 000,00
4510019077	2024/09/17	2300003390 Hire Anything cc	Gear Head	129 005,40
4510019081	2024/09/13	2300002302 Sphantile Trading Enterprises Pty L	High Performance Timing Relay	221 000,00
4510019088	2024/09/06	2300003608 Lajoe Project pty ltd	Service provider to cut grass and trees	117 300,00
4510019089	2024/09/06	2300003248 KZN Valucorp Trading and Suppliers	V0467 - CARRY OUT COF REPAIRS	239 370,00
4510019090	2024/09/04	2300000916 Amayeza Holdings Pty Ltd	Structural maintenance at Alton fire	189 000,00
4510019102	2024/09/02	2300003048 Bevs Enterprises Pty Ltd	Bitumen Stable 60	158 070,00
4510019106	2024/09/04	301611 Siming Group pty ltd	PIL8 PHASENLUX PHASE IDENTIFICATION SET	249 000,00
4510019146	2024/09/04	2300001337 Somaciko Trading Pty Ltd	Aerial platform rental	204 720,00
4510019169	2024/09/06	2300003736 Myikwe Construction Pty Ltd	Supply and install Burglar Guards at B<(145 200,00
4510019172	2024/09/04	300922 Nsele Engineering Pty Ltd	HT Isolator replace Hercules/Phoenix1	129 600,00
4510019177	2024/09/18	2300001497 Masina Engineering Pty Ltd	Replace Rotten 9m poles in Enseleni	110 000,00
4510019180	2024/09/05	2300002859 Digital World Marketing And	Production Corporate & Investment video	145 000,00
4510019181	2024/09/05	400855 Wire Speed Systems pty ltd	Software Licence (Specify)	103 929,59
4510019214	2024/09/11	2300002718 Intellisec Access Control Pty Ltd	2025.05 CCTV FACIAL RECOG MAINDMS1681578	202 601,74
4510019237	2024/09/10	2300002867 Old Ways Projects pty ltd	Replace 600m of Polaris/Pegasus 2 cable	136 800,00
4510019239	2024/09/13	2300003304 Major Tech Engineering pty ltd	Electrical Maintenance Civic 2	173 893,80

4510019245	2024/09/10	2300000805 Yayoh Trading Pty Ltd	Layout Design and Printing Annual Report	228 735,00
4510019252	2024/09/12	2300004181 Sandile Nxele Construction Trading	Maintenance of Airside	174 200,00
4510019257	2024/09/11	300922 Nsele Engineering Pty Ltd	Location of 25 Mv cable faults	147 500,00
4510019258	2024/09/23	300922 Nsele Engineering Pty Ltd	Hercules Trfr 3 OLTC Relay Retrofit	230 000,00
4510019273	2024/09/13	301263 Darman Technologies pty ltd	RFQ for Traffic Signal Pole Replacement	251 650,00
4510019277	2024/09/17	2300003243 Thokozelenkosini Trading Pty Ltd	Replace Galvanised Pole (Specify)	176 400,00
4510019286	2024/09/13	2300000341 Ikhwezi Bus Service Pty Ltd	Hire Transport_Bus	150 500,00
4510019291	2024/09/16	2300002121 Zenz Trading and Projects Pty Ltd	Catering Service_Lunch	300 000,00
4510019295	2024/09/16	2300002767 Bhebesi Refrigeration Solution	ORDER Aquadene	157 652,95
4510019301	2024/09/13	2300001671 Ms Naidoo	V0386 - REPAIR CHASSIS CRACKS AND COMMIS	244 770,00
4510019316	2024/09/16	2300003220 VSB Cleaning Services and	V1294 - CARRY OUT COF REPAIRS	195 540,87
4510019382	2024/09/23	2300002302 Sphantile Trading Enterprises Pty L	Scorpio/Hercules 1 OHL drone insp	162 300,00
4510019413	2024/09/30	2300003507 Manemzulu Enterprises	Fixing of ablutions @Nuf wss	108 900,00
4510019420	2024/09/27	2300002665 CDN ENGINEERING & HYDRAULICS	V0357 - ATTEND TO MECHANICAL REPAIRS	196 300,00
4510019423	2024/09/27	300922 Nsele Engineering Pty Ltd	Service provider to dismantle Capella Hy	190 000,00
4530002180	2024/09/03	2300000692 Shoreline Industrial Services Pty L	Kit Joint 95 _ 185mm XLPE 11kv 3 Core	199 890,00
4530002183	2024/09/04	301607 Emmanuel Trading Enterprise pty ltd	Paper Toilet 48Pkt	127 960,00
4530002188	2024/09/16	2300003660 Nkosi Carriers pty ltd	Paper Toilet 48Pkt	118 400,00
4530002189	2024/09/12	2300002331 Bay General Supplies Pty Ltd	Cubicle F_Glass 2 Door 1PH 4 Way Per	108 200,00
4530002191	2024/09/16	2300002140 Ryro Holdings Pty Ltd	Post Lamp 8m Steel Galv.	106 400,00
4530002193	2024/09/23	2300002331 Bay General Supplies Pty Ltd	Cubicle F_Glass 3PH 9 Way Per	144 580,00
4530002196	2024/09/13	2300002331 Bay General Supplies Pty Ltd	Cubicle F_Glass 3PH 2 Door 6 Way Per	121 000,00
4530002199	2024/09/19	2300003660 Nkosi Carriers pty ltd	Calcium 25kg Hypochlorite Drums	124 500,00
4540015173	2024/09/06	2300000748 Justngwane Trading	Request for TLB at Western Depot	114 000,00
4540015187	2024/09/12	300558 Ekene Investments Cc	Hire a grader for 240 hrs Esikhaleni	218 900,00
4540015188	2024/09/12	300558 Ekene Investments Cc	Hire a grader for 240 hrs Madlebe	218 900,00
4540015205	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11266 Excavator	163 125,00
4540015208	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11313 Excavator	247 500,00
4540015209	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11342 Excavator	236 250,00
4540015210	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11343 Excavator	180 000,00
4540015211	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11344 Excavator	135 000,00
4540015212	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11345 Excavator	225 000,00
4540015214	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11268 Excavator	230 625,00
4540015216	2024/09/13	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11272 Excavator	281 250,00
4540015217	2024/09/12	2300001258 First Work 119 Pty Ltd	First Works Invoice INF11282 Excavator	225 000,00
4540015281	2024/09/26	2300000748 Justngwane Trading	Hire TLB 4x4 Road worthy 300 Hrs--Esk	165 000,00
4540015296	2024/09/27	300558 Ekene Investments Cc	HireTruck 5T DbleCabTippCrane 300hrs-Vul	136 500,00
TENDER 8/2/1/UMH1434-23/24	2024/09/06	DURBAN SNAX CC	THREE (3) YEAR CONTRACT FOR THE OPERATION OF AN ANIMAL POUND AND ANCILLARY PROFESSIONAL SERVICES ON BEHALF OF THE CITY OF UMHLATHUZE AS CONTEMPLATED HEREWITH IN TERMS OF THE KWAZULU NATAL POUND	2 471 017,37
TENDER 8/2/1/UMH1392-23/24	2024/09/06	K2017SA (Pty) Ltd and Laduma Sports	APPOINTMENT OF THE PANEL OF SUPPLIERS TO SUPPLY AND DELIVER TRACKSUITS, T-SHIRTS, CAPS, PLAYING KITS AND OTHER SPORT ACCESSORIES FOR A PERIOD OF THREE (3) YEARS.	3 484 054,70

TENDER 8/2/1/UMH1444-23/24	2024/09/06	IMQS SOFTWARE (PTY) LTD	APPOINTMENT OF A SERVICE PROVIDER FOR MOVABLE ASSETS VERIFICATION FOR A PERIOD OF 36 MONTHS	6 501 468,45
DEV23/24-054	2024/09/20	Arctipoint (Pty) Ltd Turrito Networks (Pty) Ltd Intenda (Pty) Ltd ESRI South Africa (Pty) Ltd	Deviation for various ICT systems that are only avvalable from single suppliers	12 981 538,85
				36 172 416,55

SUPPLY CHAIN MANAGEMENT POLICY, CLAUSE 36, DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

DEVIATION NO	DEPT	DATE	DEVIATION AMOUNT	SCMP	RESPONSIBLE OFFICIAL	SUPPLIER	BAC REPORT	PROJECT NAME	REASON	APPROVED BY CM
QUARTER ENDED 30 SEPTEMBER 2024										
DEV22/23-051	FS	09/07/2024	R 2 715 564,00	36(1)(a)(ii)	Hilton Renald	INCA Portfolio Managers	176722	Long-term Financial Planning Model	INCA has developed a web-based model specifically for Municipalities in South Africa that assists in compiling the Municipality's Long Term Financial Planning Model. It felt prudent that we use the model that is developed by the same consultants used by National Treasury to compile the initial ten year Capital Expenditure Framework that has been adopted by Council. Evvidence of INCA's role in the development of the Municipal CEF can be found on RPT 171009, DMS 1605353 & DMS 1553463. INCA is the sole provider of this web-based mode and the sole supplier letter is available on DMS 1670208.	Yes
DEV22/23-053	CS	09/07/2024	R 387 848,23	36(1)(a)(ii)	Tebogo Moamosi	Rosenbauer	178356	Rosenbauer emergency repairs	The airport fire truck broke down and emergency repairs had to be carried out on Romeo 1. The Emergency repairs were done by Rosenbauer as they are the sle agents recognised by South African Civil Aviation Authority	Yes
DEV24/25-001	COMS	16/08/2024	R 68 916,05	36(1)(a)(ii)	Rogers Ngcobo	Richards Bay Yamaha	N/A	Service and repairs of beach motorized rescue vessels	Both the Jet Ski (V 1639) and Rescu RIB Powercraft (V1258) are vessels used by lifeguards for rescues in times of emergency at the beach. For the beach to meet the Aquatic Safety Standards, these vessels should always be readily availale. The non-availability of these vessels at any given time can lead to loss of life. Since these are specialised vessels, they should be serviced and repaired by an accredited service provider. Richards Bay YAMAHA is the only service provider accredited for the job.	Yes
DEV23/24-054	CS	27/08/2024	R 12 981 538,85	36(1)(a)(ii)	Thulani Kubheka	Arctipoint (Pty) Ltd Turrito Networks (Pty) Ltd Intenda (Pty) Ltd ESRI South Africa (Pty) Ltd	178411	Deviation for various ICT systems that are only avavailable from single suppliers	This deviation report is for procurement of licenses and support for various Information Communication Technology systems that are only available from a single supplier, as listed in Table 1 below. The required licenses can only be procured from specific vendors.	Yes
	TOTAL		R 16 153 867,13							

Bank Account Withdrawals not in Terms of an Approved Budget
Municipal Finance Management Act, section 11(4)
Consolidated Quarterly Report for period 01/07/2024 to 30/09/2024



City of uMhlathuze

Date	Payee	Amount in R'000	Description and Purpose	Authorised by (name)
5. Section 11(f) - Refund money incorrectly paid into a bank account;				
10/07/2024	AJ BEARD FAMILY TRUST	23 380,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2024 (RPT 179215)
07/08/2024	BHEKOKUHLE C DLADLA	50 050,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2024 (RPT 179215)
23/08/2024	SAMKELISIWE MBHAMALI	800,00	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2024 (RPT 179215)
30/09/2024	PAYAT SERVICES (PTY) LTD	4 096,06	Duplicate Payment. Refund of moneys incorrectly paid into Council's bank account, (Section 11 (1) (f))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2024 (RPT 179215)
		78 326,06		

6. Section 11(f) - Refund guarantees, sureties and security deposits;

07/2024 to 09/2024	Various	1 978 831,38	Refund of guarantees sureties and security deposits (Section 11 (1) (j))	Council in terms of Quarterly Financial report for the quarter ended 30 September 2024 (RPT 179215)

DISTRIBUTION	
1. Did the Accounting Officer table in Council a consolidated report of all withdrawals within 30 days after the end of the quarter;	YES
2. Date the consolidated report was tabled; and	DATE : 23/10/2024
3. Was the copy of the consolidated report of all withdrawals submitted to the Auditor General	YES

CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

Instructions for completing this report:

inserting additional space.

This report must be tabled in Council within 30 days after the end of each quarter where a withdrawal occurs.

Withdrawals that must be reported each quarter:

Distribution:

- Table this report in a full council meeting, including additional motivation on action taken to rectify, within 30 days after the end of each quarter (section 11(4))
- Submit a copy to the relevant National Treasury, Provincial Treasury and the Auditor-General



NATIONAL TREASURY
MFMA Circular No 71
Municipal Finance Management Act No. 56 of

Template for Calculation of Uniform Financial Ratios and Norms

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "								
1. FINANCIAL POSITION								
A. Asset Management/Utilisation								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		8%	Please refer to page 2 of MFMA Circular No.71	
					Total Operating Expenditure	1 501 903		
					Taxation Expense	-		
					Total Capital Expenditure	137 066		
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	Statement of Financial Position, Notes to the AFS and AR	0%		0%	Please refer to page 3 of MFMA Circular No. 71	
					PPE, Investment Property and Intangible Impairment	-		
					PPE at carrying value	7 645 126		
					Investment at carrying value	82 731		
					Intangible Assets at carrying value	151 514		
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		7%	Please refer to page 4 of MFMA Circular No. 71	
					Total Repairs and Maintenance Expenditure	566 296		
					PPE at carrying value	7 645 126		
					Investment Property at Carrying value	82 731		
B. Debtors Management								
1	Collection Rate	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%		90%	Please refer to page 5 of MFMA Circular No. 71	
					Gross Debtors closing balance	1 275 216		
					Gross Debtors opening balance	846 815		
					Bad debts written Off	2 639		
					Billed Revenue	4 264 531		
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		1%	Please refer to page 5 of MFMA Circular No. 71	
					Consumer Debtors Bad debts written off	2 639		
					Consumer Debtors Current bad debt Provision	184 019		

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
3	Net Debtors Days	(((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		93 days	Please refer to page 6 of MFMA Circular No. 71	
					Gross debtors	1 275 216		
					Bad debts Provision	184 019		
					Billed Revenue	4 264 531		

C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		1 Month	Please refer to page 7 of MFMA Circular No. 71	
					Cash and cash equivalents	473 778		
					Unspent Conditional Grants	55 479		
					Overdraft	-		
					Short Term Investments	-		
					Total Annual Operational Expenditure	4 702 066		

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		1,60	Please refer to page 7 of MFMA Circular No. 71	
					Current Assets	1 417 263		
					Current Liabilities	885 340		

D. Liability Management

1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		3%	Please refer to page 8 of MFMA Circular No. 71	
					Interest Paid	45 886		
					Redemption	-		
					Total Operating Expenditure	1 501 903		
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		34%	Please refer to page 9 of MFMA Circular No. 71	
					Total Debt	1 862 708		
					Total Operating Revenue	5 746 527		
					Operational Conditional Grants	235 386		

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		2080%	Please refer to page 9 of MFMA Circular No. 71	
					Cash and cash Equivalents	473 778		
					Bank Overdraft	-		
					Short Term Investment	-		
					Long Term Investment	-		
					Unspent Grants	55 479		
					Net Assets	6 460 009		
					Share Premium	-		
					Share Capital	-		
					Revaluation Reserve	-		
					Fair Value Adjustment Reserve	-		
					Accumulated Surplus	6 439 898		

2. FINANCIAL PERFORMANCE

A. Efficiency

			Statement of Financial Performance, Budget, In-Year Reports and AR, Statement of			3%		
		(Total Operating Revenue - Total			Total Operating Revenue	1 546 938		

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	reports, AR, Statement or Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%	Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is	-	Please refer to page 10 of MFMA Circular No. 71	
					Total Operating Expenditure	1 501 903		
					Taxation Expense	-		
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		1%	Please refer to page 10 of MFMA Circular No. 71	
					Total Electricity Revenue	690 416		
					Total Electricity Expenditure	681 024		
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		-2%	Please refer to page 11 of MFMA Circular No. 71	
					Total Water Revenue	363 691		
					Total Water Expenditure	369 323		
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		36%	Please refer to page 12 of MFMA Circular No. 71	
					Total Refuse Revenue	75 667		
					Total Refuse Expenditure	48 685		
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		-6%	Please refer to page 12 of MFMA Circular No. 71	
					Total Sanitation and Water Waste Revenue	86 299		
					Total Sanitation and Water Waste Expenditure	91 472		
B. Distribution Losses								
1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		8%	Please refer to page 13 of MFMA Circular No. 71	
					Number of units purchased and/or generated	927 720		
					Number of units sold	857 873		
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		55%	Please refer to page 13 of MFMA Circular No. 71	
					Number of kilolitres purchased and/or purified	60 112		
					Number of kilolitres sold	27 286		
C. Revenue Management								
D. Expenditure Management								
1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		23 days	Please refer to page 16 of MFMA Circular No.71	
					Trade Creditors	243 111		
					Contracted Services	487 413		
					Repairs and Maintenance	566 296		
					General expenses	386 602		
					Bulk Purchases	1 901 866		

RATIO	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
				Capital Credit Purchases (<i>Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment</i>)	595 311		

3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		19%	Please refer to page 17 of MFMA Circular No. 71
					Employee/personnel related cost	271 785	
					Councillors Remuneration	7 847	
					Total Operating Expenditure	1 501 903	
					Taxation Expense	-	

4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		9%	Please refer to page 17 of MFMA Circular No. 71
					Contracted Services	130 567	
					Total Operating Expenditure	1 501 903	
					Taxation Expense	-	

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		40%	Please refer to page 18 of MFMA Circular No. 71
					Internally generated funds	326	
					Borrowings	54 098	
					Total Capital Expenditure	137 066	

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		0%	Please refer to page 18 of MFMA Circular No. 71
					Internally generated funds	326	
					Total Capital Expenditure	137 066	

3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		91%	Please refer to page 18 of MFMA Circular No. 71
					Total Revenue	1 637 956	
					Government grant and subsidies	235 386	
					Public contributions and Donations	-	
					Capital Grants	91 017	

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		102%	Please refer to page 19 of MFMA Circular No. 71
					Actual Capital Expenditure	137 066	
					Budget Capital Expenditure	133 783	

2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		118%	Please refer to page 20 of MFMA Circular No. 71
					Actual Operating Expenditure	1 501 903	
					Budget Operating Expenditure	1 272 741	

3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		98%	Please refer to page 20 of MFMA Circular No. 71
					Actual Operating Revenue	1 546 938	
					Budget Operating Revenue	1 585 629	

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		96%	Please refer to page 21 of MFMA Circular No. 71	
					Actual Service Charges and Property Rates Revenue	1 101 608		
					Budget Service Charges and Property Rates Revenue	1 152 720		

CRITERIA TO ASSESS FINANCIAL PROBLEMS AT MUNICIPALITIES	Yes/No	Comment where applicable
Section 138 of the MFMA:		
a) The municipality has failed to make payments as and when due.	NO	
b) The municipality has defaulted on financial obligations for financial reasons.	NO	
c) The actual current expenditure of the municipality has exceeded the sum of its actual current revenue plus available surpluses for at least two consecutive financial years.	NO	
d) The municipality had an operating deficit in excess of 5% revenue in the most recent financial year for which financial information is available.	NO	
e) The municipality is more than 60 days late in submitting its annual financial statements to the AGSA in accordance with section 126 of the MFMA.	NO	
f) The AGSA has withheld an opinion or issued a disclaimer due to to inadequacies in the financial statements or records of the municipality or has issued an opinion which identifies a serious financial problem in the municipality.	NO	
g) Any of the above conditions exist in a municipal entity under the municipality's sole control, or in a municipal entity for whose debts the municipality may be responsible, and then municipality has failed to intervene effectively; or	N/A	
h) Any other material condition exist which indicates that the municipality, or municipal entity under the municipality's sole control, is likely to be unable for financial reasons to meet its obligations.	N/A	
Section 140(2) of the MFMA:		
a) The municipality has failed to make any payment to a lender or investor as and when due.	NO	
b) The municipality has failed to meet a contractual obligation which provides security in terms of section 48 of the MFMA,	NO	
c) The municipality has failed to make any other payment as and when due, which individually or in aggregate is more than an amount as may be prescribed or, if none is prescribed, more than 2% of the budgeted operating expenditure, or	NO	
d) The municipality's failure to meet its financial commitments has impacted, or is likely to impact, on the availability or price of credit to other municipalities.	NO	

M. KUNENE: _____
 COMPLETED BY THE CHIEF FINANCIAL OFFICER

B. MKHWANAZI: _____
 VERIFIED BY CAE/MANAGER: INTERNAL AUDIT