

COMPONENT 1 - MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE												
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Property Rates	55 309	42 933	40 797	40 327	42 389	42 378	42 874	42 511	42 496	42 366	42 435	42 392
Electricity revenue from tariff billings	129 711	192 815	156 234	105 357	119 301	123 054	108 246	122 241	127 082	107 372	89 229	167 824
Water revenue from tariff billings	52 167	47 796	42 716	14 866	37 240	27 547	25 040	41 615	38 203	25 853	8 902	21 279
Sanitation revenue from tariff billings	9 117	7 417	8 373	8 457	8 018	8 855	9 353	8 848	8 946	8 842	9 045	8 423
Refuse revenue from tariff billings	9 620	9 838	10 020	9 546	4 672	9 988	8 627	9 807	9 779	8 102	9 785	9 832
Rent of Facilities and Equipment	1 090	1 071	578	638	1 291	723	654	1 223	1 119	1 276	509	990
Interest and Investments income	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250
Interest earned - Outstanding Debtors	422	354	233	234	234	336	372	327	328	329	328	384
Fines	184	519	239	211	1 689	259	359	872	580	383	860	678
Licenses and Permits	-	578	277	318	228	255	349	338	233	167	364	299
Income For Agency Services	65	885	523	458	460	452	589	517	454	376	625	567
Grants and Subsidies Operating	162 717	3 670	17 030	-	1 925	138 801	-	1 283	99 218	-	-	-
Other Revenue	3 097	3 097	3 097	3 097	3 097	3 097	3 097	3 097	3 097	3 097	3 097	29 940
Grants and Subsidies Capital	40 869	2 500	-	2 000	8 000	58 304	1 000	14 500	56 684	-	-	-
BALANCED TO THE CASH REVENUE BUDGET	469 618	318 723	285 367	190 759	233 794	419 299	205 810	252 429	393 469	203 413	170 429	287 858

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																			
		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			Dec-20		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																			
FX003001003	Pollution Control	724		1	901		1	979		1	831		1	1 180		1	990		1
FX005001010	Property Services	149		119	150		118	149		118	149		118	149		118	151		118
FX005001014	Valuation Service	199		-	406		-	421		-	406		-	199		-	410		-
FX007001001	Housing	2 513		144	2 530		143	2 531		143	2 529		143	2 513		143	2 593		1 349
FX009002006	Tourism	257		-	469		-	257		-	597		-	496		-	285		-
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 347		-	2 922		-	2 647		-	1 599		-	1 527		-	1 986		-
FX010001004	Development Facilitation	267		180	267		179	267		179	267		179	267		179	267		179
FX010001005	Economic Development/Planning	1 459		-	1 720		-	1 511		-	1 531		-	1 829		-	1 586		3 000
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 311		100	1 333		100	1 333		100	1 333		100	1 311		100	1 402		100
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																			
Community Services, Health and Public Safety																			
FX001002008	Disaster Management	165	220	-	322		-	142		-	260		-	187		-	261		-
FX006001001	Public Health and Emergency Services (Environmental Protection)	164			164			164			164			164			181		
FX011001005	Fire Fighting and Protection	6 912		74	6 911	400	73	7 444	200	73	6 903	300	73	6 881		73	7 129		73
FX012001005	Taxi Ranks	460		1	461		1	460		1	460		1	460		1	465		1
FX014001003	Solid Waste Removal	10 037		42 836	10 084		10 520	10 785		10 709	10 034		10 215	10 085		5 138	10 593		37 663
FX014001004	Street Cleansing	3 644		1	3 715		1	4 004		1	3 645		1	3 667		1	3 767		1
FX015001001	Public Toilets	231		-	236		-	231		-	248		-	236		-	238		-
Protection services																			
FX005001012	Security Services	1 268		-	1 281		-	1 736		-	1 277		-	1 304		-	1 319		-
FX011001006	Public Safety Licensing and Control of Animals				-			65			65			65			70		
FX011001007	Police Forces, Traffic and Street Parking Control	4 997		31	4 961	155	30	5 137	103	30	5 539		30	5 096		1548	5 174		155
FX012002001	Road and Traffic Regulation	1 320		66	1 320		1 464	1 320		801	1 320		777	1 320		688	1 393		707

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		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			Dec-20		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	1 220		43	1 190		43	1 728		43	1 709		43	1 198		43	1 232		43
FX001001005002	Halls	2 651		9	2 652		172	2 899		63	2 652		96	2 789		79	2 832		115
FX001001006001	Libraries and Archives	2 483		21	2 455		50	2 469		8 964	2 504		34	2 485		35	2 552		23
FX001001006002	Cyber Cadets	153		-	153		-	153		-	153		-	153		-	170		2 445
FX001001008	Museums and Art Galleries	269		1	269		1	364		1	340		1	269		1	366		215
FX001002007	Cultural Matters	137		-	137		-	3 937		-	137		-	137		-	908		-
FX013001001	Beaches and Jetties	1 781		6	1 797		5	1 996		5	2 408		5	1 809		5	1 839		5
FX013001002	Community Parks (including Nurseries)	6 530		300	6 960		629	6 881		266	6 657		266	6 827		958	7 236		366
FX013002003001	Recreational Facilities - Caravan Park	-		25	-		23	-		23	-		23	-		23	-		23
FX013002003002	Recreational Facilities - Parks Administration	694		-	710		-	702		-	714		-	695		-	726		-
FX013002003003	Recreational Facilities - Swimming Pools	2 339	500	45	2 339	1 500	45	2 634	1 500	45	2 478	1 500	45	2 454	1 500	45	2 453	1 500	45
FX013002004001	Sport Development and Sportfields	2 168		1	2 474		1	4 888		1	2 258		1	2 621		1	2 250		2
FX013002004002	Sports Grounds and Stadiums - Stadium	1 094			1 101			1 099			1 094			1 100			1 100		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																			
Administration																			
FX001001005003	Municipal Buildings	264	1 220	127	196	3 650	252	233	4 077	249	262	4 150	272	176	1 300	249	223	1 500	246
FX004001001001	Mayor and Council	7 594	79	17	(1 883)		17	(2 471)		17	(1 137)		17	(2 582)		17	(2 374)		17
FX005001001	Administrative and Corporate Support	53	32	-	57	200	-	17	122	-	12		-	288		-	182		-
FX005001008	Legal Services	625		-	586		-	591		-	590		-	608		-	585		-
FX009001002	Air Transport	84		1	84		1	84		1	84		1	84		1	84		1
FX009001004	Licensing and Regulation	135		1	135		-	134		-	133		-	135		-	142		-
Information Technology																			
FX005001007	Information Technology	717		39	786	165	38	1 078	2 005	38	723		38	717		38	1 172	2 310	38

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		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			Dec-20		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																			
FX005001006001	Human Resources	(4)		-	134		-	209		-	28		-	184		-	47		-
FX005001006002	Management Services	227		-	251		-	230		-	240		-	236		-	256		-
FX005001006003	Occupational Clinic	54		1	107	100	1	95		1	139	100	1	33	28	1	195		1
FX005001006004	Training and Industrial Relations	(207)		1	(183)	30	1	528		1	(190)		1	68		1	350		1
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																			
FX005001004001	Financial Management Grant Interns	217		-	217		2 600	217		-	217		-	217		-	217		-
FX005001004002	Revenue and Expenditure	(2 626)		63 575	(2 419)		50 614	(1 571)	50	48 268	1 424		47 779	2 491		49 929	576		50 023
FX005001004003	Finance	677		-	814		-	677		-	968		-	969		-	677		-
FX005001013	Supply Chain Management	5		2	5		276	85		52	15		58	16		50	141		14
FX005002001	Asset Management	191		-	191		-	191		-	191		-	191		-	203		-
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																			
Electrical Supply Service																			
FX002001001001	Marketing and Customer relations	2 243		-	1 964		-	2 261		-	1 918		-	2 145		-	2 206		-
FX002001001002	Administration	122 195		-	122 112		-	79 599		-	85 579		-	84 909		-	82 310		-
FX002001001004	Electricity Distribution	2 951	5 000	144 928	11 049	6 437	205 419	13 458	6 030	167 321	14 175	7 068	116 283	3 136	7 365	128 814	32 256	6 818	141 849
FX002001001005	Electricity Planning	1 051		2	1 072		2	1 209		2	1 075		2	1 065		2	1 118		2
FX002001002001	Street Lighting	1 545		-	3 697	180	-	2 680	180	-	4 688	599	-	2 999	599	-	3 574	599	-
FX002001002002	Process Control Systems	2 855		1	2 855		1	3 052		1	2 886	250	1	2 879	250	1	2 921	250	1
FX005001005	Fleet Management	(1 199)	500	196	1 395	4 288	195	1 919		195	(335)		195	(641)		195	373		195
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																			
Engineering Support Services																			
FX001001005001	Buildings Maintenance	1 670		-	1 714		-	1 990		-	1 870		-	1 920		-	1 981		-
FX010001007001	Project Management Unit - Administration	670		4	707	90	3	700		3	700		3	700		3	739		3

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																			
		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			Dec-20		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
FX010001007002	Project Management Unit - Asset Management	(345)		-	(342)		1 070	(319)		-	337		-	162		1 925	1 223		-
FX010001007003	Project Management Unit - Expanded Public Works Programme	357		-	357		-	357		-	357		-	357		-	357		-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-		1	-		1	-		8 099	-		1	-		1	-		1
FX010001007005	Project Management Unit - PMU	(46)		-	(34)		-	14		-	(16)		-	-		-	10		-
Transport,Roads and Stormwater																			
FX003001002	Coastal Protection		120			130			140			120			150			170	
FX012001004001	Roads - Railway Sidings	104		664	110		-	63		-	110		-	106		-	111		-
FX012001004002	Roads - Urban Roads	17 002	750	12	17 081	17 200	12	17 256	22 350	12	17 076	17 685	12	17 258	17 000	12	17 441	14 600	12
FX012001004003	Roads - Rural Roads	5 841		-	5 943		-	6 641	2 500	-	6 043	2 500	-	6 045	2 500	-	6 260	2 500	19 461
FX015001003	Storm Water Management	1 118		-	3 636		-	1 375		-	3 408		-	1 313		-	3 604		-
Water and Sanitation																			
FX015001002001	Sewerage - Industrial Effluent Pipeline	48		168	48		168	48		168	48		168	48		168	48		168
FX015001002002	Sewerage - Pumpstations	3 600		4	3 718		4	4 098	1 000	4	3 600		4	3 801	1 000	4	4 043		4
FX015001002003	Sewerage - Sewerage Network	16 111	2 500	91 160	16 102	5 000	8 051	15 833	5 000	9 048	15 796	5 500	9 135	15 979	5 000	8 678	16 024	5 500	96 987
FX015001004	Treatment	4 471		-	5 453			4 544			4 651			4 651			4 915		
FX016001001003	Water Treatment - Scientific Services	1 723		353	2 303		352	1 829		352	1 599		352	2 230		352	1 640		352
FX016001002001	Water Distribution - Rural Water	4 009		27 501	3 967		1	4 237		1	3 861	2 500	1	4 038	2 500	1	4 062	2 500	1
FX016001002002	Water Distribution - Urban Water	18 241	30 000	110 681	18 064	22 410	52 049	17 582	20 000	44 595	17 940	30 500	15 133	17 617	38 550	46 024	18 145	17 093	75 156
FX016001002003	Water Distribution - Water Demand Management	1 891		-	1 894	650	-	1 914	500	-	1 891	2 000	-	1 892	1 750	-	1 912	3 500	-
FX016001002004	Water Treatment - Clarified Water	1 334		2 700	1 351		2 362	1 486		1 970	1 344		2 431	1 149		2 804	1 325		2 804
FX016001002005	Water Treatment - Purification works	17 536		1	16 746		1	16 615		1	16 874		1	17 115		1	17 187		1

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE																			
		Jul-20			Aug-20			Sep-20			Oct-20			Nov-20			Dec-20		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																			
FX004001002001	DMM - Corporate Services	262		-	262		-	262			263			261			261		
FX004001002002	DMM - ITS	404		-	404		-	404			513			404			404		
FX004001002003	DMM - City Development	399		-	267		-	267			282			341			267		
FX004001002004	DMM - Community Services	393		-	394		-	399			773			401			395		
FX004001002005	Municipal Manager	(74)		-	(99)		-	(49)	51		(94)			49			214		
FX004001002006	Municipal Demarcation Transition Grant	-		-	-		-	-			-			-			-		
FX004001002007	Performance Management	289		-	291		-	289			341			321			305		
FX004001002008	DMM - Chief Operations Officer	466		-	459		-	473			460			526			467		
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	231		-	231		-	231			231			231			249		
FX004001002010	Mayoral Support Services (Executive and Council)	268		-	268		-	268			268			268			287		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	383		214	726		225	387		216	1 037		216	953		216	411		214
FX005001011	Risk Management	203		-	202		-	204			205			207			210		
FX008001001	Governance Function	77		-	75		-	(49)			481			(325)			-		
FX010001001	Billboards	177		-	175		-	174			173			175			232		
TOTAL		297 403	40 921	486 358	308 085	62 585	337 315	275 361	65 808	302 182	278 368	74 772	204 257	261 989	79 492	248 667	296 087	58 840	434 181

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-21			Feb-21			Mar-21			Apr-21			May-21			Jun-21		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT																			
FX003001003	Pollution Control	821		1	896		1	874		1	948		1	906		1	726		101
FX005001010	Property Services	151		118	149		118	155		118	180		118	149		120	155		127
FX005001014	Valuation Service	290		-	233		-	249		-	234		-	249		-	312		51
FX007001001	Housing	2 513		143	2 529		143	2 513		143	2 529		143	2 526		143	2 907		528
FX009002006	Tourism	258		-	300		-	263		-	267		-	599		-	305		33
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	1 515		-	1 588		-	2 467		-	1 895		-	3 142		-	1 944		352
FX010001004	Development Facilitation	267		180	267		179	425		179	267		179	267		179	266		179
FX010001005	Economic Development/Planning	1 713	500	-	1 644	500	-	1 480	1 000	-	1 552	1 000	-	1 459		-	1 985		455
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	1 310		100	1 348		100	1 311		100	1 332		99	1 314		99	1 764		537
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES																			
Community Services, Health and Public Safety																			
FX001002008	Disaster Management	164		-	263		-	167		-	294		-	184		-	198		36
FX006001001	Public Health and Emergency Services (Environmental Protection)	164			164			164			164			164			164		
FX011001005	Fire Fighting and Protection	6 863		73	6 889		73	7 042		74	6 833		73	6 848		73	8 604		1 794
FX012001005	Taxi Ranks	474		1	463		1	460		1	461		1	461		1	477		18
FX014001003	Solid Waste Removal	10 105		9 258	10 229	2 500	10 487	10 093		30 302	10 115		8 712	10 245	1 104	10 464	11 493		12 003
FX014001004	Street Cleansing	3 623		1	3 771		1	3 623		1	4 000		1	3 628		1	4 866		1 227
FX015001001	Public Toilets	234		-	233		-	234		-	232		-	232		-	252		17
Protection services																			
FX005001012	Security Services	1 264	47	-	1 264		-	1 264		-	1 263		-	1 267		-	1 711		409
FX011001006	Public Safety Licensing and Control of Animals	70			70			70			26								
FX011001007	Police Forces, Traffic and Street Parking Control	5 013		234	4 974		702	4 946		369	4 960		128	4 959		629	6 052		1 949
FX012002001	Road and Traffic Regulation	1 336		939	1 320		855	1 320		687	1 321		544	1 530		990	1 796		1 343

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-21			Feb-21			Mar-21			Apr-21			May-21			Jun-21		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services																			
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	1 184		43	1 185		43	1 214		43	1 235		43	1 194		43	1 319		185
FX001001005002	Halls	2 746		36	2 645		55	2 757		37	2 708		27	2 657		47	3 272		491
FX001001006001	Libraries and Archives	2 488		34	2 441		39	2 452		37	2 457		34	2 447		44	3 022		604
FX001001006002	Cyber Cadets	153		-	153		-	153		-	153		-	153		-	166		-
FX001001008	Museums and Art Galleries	269		1	269		1	368		1	270		1	344		1	328		56
FX001002007	Cultural Matters	137		-	137		-	156		-	137		-	444		-	153		21
FX013001001	Beaches and Jetties	1 922		5	1 923		5	1 771		5	1 777		5	1 824		5	1 943		163
FX013001002	Community Parks (including Nurseries)	6 898		366	7 261		884	6 970		432	6 834		327	6 771		327	7 781		1 860
FX013002003001	Recreational Facilities - Caravan Park	-		23			23			23			23			23	-		24
FX013002003002	Recreational Facilities - Parks Administration	694		-	705		-	695		-	695		-	696		-	855		159
FX013002003003	Recreational Facilities - Swimming Pools	2 380		45	2 455	2 000	45	2 369	3 500	45	2 369	4 500	45	2 526	4 500	45	2 716	5 347	418
FX013002004001	Sport Development and Sportfields	2 196		1	2 220		1	2 528		1	2 081		1	1 985		1	2 344		292
FX013002004002	Sports Grounds and Stadiums - Stadium	1 092			1 099			1 094			1 094			1 094			1 096		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES																			
Administration																			
FX001001005003	Municipal Buildings	265	1 475	249	187	1 736	263	207	2 000	2 985	247	1 500	130	204	1 500	120	331	2 000	362
FX004001001001	Mayor and Council	(289)		17	(933)		17	8 180		17	32		17	(2 281)		17	(1 331)		549
FX005001001	Administrative and Corporate Support	76		-	80		-	114		-	86		-	17		-	617		597
FX005001008	Legal Services	845		-	587		-	605		-	587		-	587		-	674		86
FX009001002	Air Transport	84		1	84		1	84		1	84		789	83		1	86		1
FX009001004	Licensing and Regulation	136		-	134		-	134		-	133		-	134		-	162		27
Information Technology																			
FX005001007	Information Technology	717		38	511	10	38	453		38	157	1 515	38	142	8	38	864	10	378

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-21			Feb-21			Mar-21			Apr-21			May-21			Jun-21		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources																			
FX005001006001	Human Resources	9		-	48		-	1		-	20		-	29		-	274		272
FX005001006002	Management Services	232		-	225		-	225		-	227		-	227		-	272		49
FX005001006003	Occupational Clinic	43		1	298		1	99		1	124		1	118		1	177		131
FX005001006004	Training and Industrial Relations	683		1	565		1	(99)		1	(222)		1	336		1	91		324
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES																			
FX005001004001	Financial Management Grant Interns	217		-	217		-	217		-	217		-	217		-	218		-
FX005001004002	Revenue and Expenditure	(1 626)		50 568	5 117	50	50 151	2 994		50 137	3 404	154	50 005	2 989		50 070	2 047		52 499
FX005001004003	Finance	1 190		-	965		-	716		-	784		-	711		-	780		104
FX005001013	Supply Chain Management	28		50	50		22	56		60	13		78	102		6	678		712
FX005002001	Asset Management	196		-	191		-	191		-	191		-	191		-	252		63
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES																			
Electrical Supply Service																			
FX002001001001	Marketing and Customer relations	1 750		-	1 937		-	2 363		-	1 975		-	2 168		-	2 126		378
FX002001001002	Administration	85 966		-	85 229		-	89 974		-	95 536		-	101 414		-	115 316		10
FX002001001004	Electricity Distribution	8 032	11 210	118 294	14 554	8 987	131 899	20 763	7 205	138 951	23 001	5 938	116 434	8 268	2 020	97 555	17 989	2 520	180 274
FX002001001005	Electricity Planning	1 101		2	1 053		2	1 093		2	1 060		2	1 095		2	1 322		269
FX002001002001	Street Lighting	3 302	719	-	4 955	719	-	4 184	719	-	2 854	958	-	3 035	958	-	6 374	958	294
FX002001002002	Process Control Systems	3 058	175	1	2 908	78	1	2 896	250	1	2 874	250	1	2 989	250	1	2 441		134
FX005001005	Fleet Management	(1 039)	5 023	195	216		195	(670)		195	(1 020)	1 500	195	(936)	12 753	195	344	3 516	759
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES																			
Engineering Support Services																			
FX001001005001	Buildings Maintenance	1 845		-	1 775		-	1 830		-	1 754		-	1 787		-	1 883		149
FX010001007001	Project Management Unit - Administration	716		3	712		3	714		3	700		3	747		3	824		303

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-21			Feb-21			Mar-21			Apr-21			May-21			Jun-21		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
FX010001007002	Project Management Unit - Asset Management	670		-	(342)		1 283	(343)		-	(341)		-	(321)		-	(38)		-
FX010001007003	Project Management Unit - Expanded Public Works Programme	357		-	357		-	357		-	357		-	357		-	357		-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-		1			1			1			1	-		1			182
FX010001007005	Project Management Unit - PMU	(3)		-	(41)		-	(1)		-	(41)		-	80		-	152		222
Transport,Roads and Stormwater																			
FX003001002	Coastal Protection		160		-	190		-	180		-	150		-	90		-		
FX012001004001	Roads - Railway Sidings	106		-	112		16	107		521	111		-	106		-	135		-
FX012001004002	Roads - Urban Roads	17 504	18 777	12	17 391	10 827	12	17 583	10 977	50 012	17 222	3 850	12	17 075	1 600	12	17 900	750	969
FX012001004003	Roads - Rural Roads	6 078	6 400	-	6 377	3 300	-	6 867	2 900	-	6 072	2 500	-	5 749	2 500	-	6 055	1 361	887
FX015001003	Storm Water Management	1 095		-	3 404		-	1 065		-	2 642		-	1 006		-	3 587		23
Water and Sanitation																			
FX015001002001	Sewerage - Industrial Effluent Pipeline	48		168	48		168	48		168	48		168	48		168	49		168
FX015001002002	Sewerage - Pumpstations	3 948		4	4 553		4	4 193		4	4 183		4	4 185		4	4 586		376
FX015001002003	Sewerage - Sewerage Network	15 704	5 000	10 069	16 046	5 500	9 543	15 751	5 000	56 130	16 286	1 955	9 537	15 647	500	9 748	17 564	150	10 293
FX015001004	Treatment	4 813			4 651			4 816			4 672			4 905			4 987		
FX016001001003	Water Treatment - Scientific Services	6 657		352	2 335		352	1 558		352	2 536		352	1 870		352	2 513		847
FX016001002001	Water Distribution - Rural Water	3 893	5 000	1	3 928	5 000	1	4 120	5 000	1	4 198	2 500	1	3 887	1 500	1	5 155	1 000	624
FX016001002002	Water Distribution - Urban Water	17 941	4 500	25 309	17 926	14 660	56 994	17 940	5 500	73 764	17 904	3 300	26 199	18 398	9 080	9 157	19 083	1 500	21 345
FX016001002003	Water Distribution - Water Demand Management	1 890	2 000	-	1 900	2 900	-	1 890	5 000	-	1 891	10 000	-	1 892	11 200	-	2 013	10 000	112
FX016001002004	Water Treatment - Clarified Water	1 507		2 804	1 483		2 924	1 433		2 804	1 451		2 804	1 383		2 226	1 683		3 491
FX016001002005	Water Treatment - Purification works	17 331		1	17 146		1	16 501		1	17 957		1	17 685		1	17 921		1

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE																			
		Jan-21			Feb-21			Mar-21			Apr-21			May-21			Jun-21		
		Projected			Projected			Projected			Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER																			
FX004001002001	DMM - Corporate Services	280			551			276			280			273			397		32
FX004001002002	DMM - ITS	424			690			423			411			419			452		49
FX004001002003	DMM - City Development	295			554			281			278			356			277		11
FX004001002004	DMM - Community Services	661			677			483			398			408			410		18
FX004001002005	Municipal Manager	(80)			266			(68)			(70)			(93)			100		31
FX004001002006	Municipal Demarcation Transition Grant	-																	
FX004001002007	Performance Management	298			309			323			775			320			361		44
FX004001002008	DMM - Chief Operations Officer	461			737			474			466			473			558		84
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	231			231			231			231			231			231		
FX004001002010	Mayoral Support Services (Executive and Council)	268			268			268			268			268			266		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	672		216	727		215	716		216	401		217	828		214	683		266
FX005001011	Risk Management	202			217			200			205			202			242		38
FX008001001	Governance Function	327			52			247			(262)			(288)			(283)		40
FX010001001	Billboards	267			255			172			267			253			195		17
TOTAL		271 689	60 986	219 959	285 560	58 957	267 864	296 882	49 231	408 965	296 297	41 570	217 495	284 239	49 563	183 130	333 374	29 112	304 326

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		BUDGET 2020/21			BUDGET 2021/22			BUDGET 2022/23		
		Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
DEPUTY MUNICIPAL MANAGER - CITY DEVELOPMENT										
FX003001003	Pollution Control	10 776	-	112	11 296		126	11 733		137
FX005001010	Property Services	1 836	-	1 428	1 937		1 500	2 016		1 572
FX005001014	Valuation Service	3 608	-	51	3 815		58	3 702		64
FX007001001	Housing	30 726	-	3 308	31 730		3 446	32 694		3 573
FX009002006	Tourism	4 353	-	33	4 557		38	4 677		41
FX010001002	Corporate Wide Strategic Planning (IDPs LEDs)	24 579	-	352	25 813		401	26 139		437
FX010001004	Development Facilitation	3 361	-	2 150	3 462		2 256	3 563		2 364
FX010001005	Economic Development/Planning	19 469	3 000	3 455	20 556		517	21 523		565
FX010001006	Town Planning, Building Regulations and Enforcement, and City Engineer	16 402	-	1 635	17 232		1 749	18 003		1 855
DEPUTY MUNICIPAL MANAGER - COMMUNITY SERVICES										
Community Services, Health and Public Safety										
FX001002008	Disaster Management	2 607	220	36	2 742		40	2 863		44
FX006001001	Public Health and Emergency Services (Environmental Protection)	1 985	-	-	2 096			2 189		
FX011001005	Fire Fighting and Protection	85 259	900	2 599	89 622	884	2 880	92 982	1 119	3 104
FX012001005	Taxi Ranks	5 562	-	29	5 945		29	5 959		31
FX014001003	Solid Waste Removal	123 898	3 604	198 307	130 642	2 896	212 896	135 419	2 500	227 234
FX014001004	Street Cleansing	45 953	-	1 238	48 299		1 404	50 024		1 532
FX015001001	Public Toilets	2 837	-	17	3 050		19	3 119		21
Protection services										
FX005001012	Security Services	16 218	47	409	17 156	45	465	17 857	50	508
FX011001006	Public Safety Licensing and Control of Animals	501	-	-	521			501		
FX011001007	Police Forces, Traffic and Street Parking Control	61 808	258	5 835	64 992	193	6 247	67 493	214	6 620
FX012002001	Road and Traffic Regulation	16 616	-	9 861	17 484	59	10 378	18 212	62	10 900

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		BUDGET 2020/21			BUDGET 2021/22			BUDGET 2022/23		
		Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Recreation and Environmental services										
FX001001003	Cemeteries, Funeral Parlours and Crematoriums	15 608	-	658	16 323	-	702	16 921	1 862	743
FX001001005002	Halls	33 260	-	1 227	34 794	2 429	1 327	36 141	2 071	1 413
FX001001006001	Libraries and Archives	30 255	-	9 919	31 720	-	10 220	32 993	3 585	10 757
FX001001006002	Cyber Cadets	1 866	-	2 445	1 973		2 618	2 058		2 747
FX001001008	Museums and Art Galleries	3 725	-	281	4 296		299	4 474		316
FX001002007	Cultural Matters	6 557	-	21	6 860		23	7 152		26
FX013001001	Beaches and Jetties	22 790	-	219	24 125		245	24 750	2 273	265
FX013001002	Community Parks (including Nurseries)	83 606	-	6 981	87 663	1 417	7 420	90 822	3 500	7 834
FX013002003001	Recreational Facilities - Caravan Park	-	-	279	-		293	-		307
FX013002003002	Recreational Facilities - Parks Administration	8 581	-	159	9 103		181	9 420		198
FX013002003003	Recreational Facilities - Swimming Pools	29 512	27 847	913	31 129	11 760	986	32 741	8 371	1 052
FX013002004001	Sport Development and Sportfields	30 013	-	304	32 381	8 000	8 342	33 966	14 505	8 373
FX013002004002	Sports Grounds and Stadiums - Stadium	13 157	-	-	13 585	11 560		14 129		
DEPUTY MUNICIPAL MANAGER - CORPORATE SERVICES										
Administration										
FX001001005003	Municipal Buildings	2 795	26 108	5 504	15 919	21 214	2 778	16 280	23 240	2 919
FX004001001001	Mayor and Council	525	79	736	555	83	814	561	87	879
FX005001001	Administrative and Corporate Support	1 599	354	597	1 676	340	679	1 717	377	741
FX005001008	Legal Services	7 470	-	86	7 846		97	8 204		106
FX009001002	Air Transport	1 009	-	800	1 033		835	1 066		875
FX009001004	Licensing and Regulation	1 647	-	28	1 738		32	1 810		35
Information Technology										
FX005001007	Information Technology	8 037	6 023	797	8 385	5 876	874	8 701	6 438	939

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		BUDGET 2020/21			BUDGET 2021/22			BUDGET 2022/23		
		Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Human Resources										
FX005001006001	Human Resources	979	-	272	1 020		309	1 057		337
FX005001006002	Management Services	2 848	-	49	3 027		55	3 127		60
FX005001006003	Occupational Clinic	1 482	228	142	1 547	223	157	1 596	244	172
FX005001006004	Training and Industrial Relations	1 720	30	335	1 795	29	376	1 855	32	410
DEPUTY MUNICIPAL MANAGER - FINANCIAL SERVICES										
FX005001004001	Financial Management Grant Interns	2 605	-	2 600	2 600		2 600	2 650		2 650
FX005001004002	Revenue and Expenditure	12 800	254	613 618	13 408	248	647 900	13 833	272	688 242
FX005001004003	Finance	9 928	-	104	10 990		118	10 943		129
FX005001013	Supply Chain Management	1 194	-	1 380	1 249		1 506	1 291		1 612
FX005002001	Asset Management	2 370	-	63	2 559		71	2 603		78
DEPUTY MUNICIPAL MANAGER - ENERGY SOURCES SERVICES										
Electrical Supply Service										
FX002001001001	Marketing and Customer relations	25 056	-	378	26 349		429	27 267		469
FX002001001002	Administration	1 150 139	-	10	1 207 660		12	1 276 155		13
FX002001001004	Electricity Distribution	169 632	76 598	1 688 021	180 973	69 148	1 788 145	190 853	79 711	1 911 649
FX002001001005	Electricity Planning	13 314	-	291	14 022		323	14 609		352
FX002001002001	Street Lighting	43 887	7 188	294	46 212	7 692	335	47 527	9 052	366
FX002001002002	Process Control Systems	34 614	1 753	145	36 229	1 807	161	37 550	1 900	176
FX005001005	Fleet Management	(1 593)	27 580	2 905	(4 659)	38 334	3 126	(3 069)	44 869	3 334
DEPUTY MUNICIPAL MANAGER - INFRASTRUCTURE SERVICES										
Engineering Support Services										
FX001001005001	Buildings Maintenance	22 019	-	149	23 177		169	24 018		185
FX010001007001	Project Management Unit - Administration	8 629	90	337	9 114	88	383	9 455	96	416

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		BUDGET 2020/21			BUDGET 2021/22			BUDGET 2022/23		
		Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
FX010001007002	Project Management Unit - Asset Management	1	-	4 278	3		-	3		-
FX010001007003	Project Management Unit - Expanded Public Works Programme	4 284	-	-	-		-	-		-
FX010001007004	Project Management Unit - Infrastructure Skills Development Grant	-	-	8 291	-		5 993	-		6 359
FX010001007005	Project Management Unit - PMU	74	-	222	79		252	79		276
Transport,Roads and Stormwater										
FX003001002	Coastal Protection	-	1 600	-		1 600				
FX012001004001	Roads - Railway Sidings	1 281	-	1 201	1 340		1 258	1 394		1 318
FX012001004002	Roads - Urban Roads	207 789	136 366	51 101	215 388	94 909	1 235	222 749	96 386	1 343
FX012001004003	Roads - Rural Roads	73 971	28 961	20 348	79 073	21 199	22 207	82 483	31 971	23 571
FX015001003	Storm Water Management	27 253	-	23	28 618		26	29 377		29
Water and Sanitation										
FX015001002001	Sewerage - Industrial Effluent Pipeline	577	-	2 016	518		2 112	455		2 213
FX015001002002	Sewerage - Pumpstations	48 508	2 000	420	50 646		469	52 331		510
FX015001002003	Sewerage - Sewerage Network	192 843	46 605	328 379	201 849	77 587	375 278	212 104	60 482	389 748
FX015001004	Treatment	57 529	-	-	60 273			62 769		
FX016001001003	Water Treatment - Scientific Services	28 793	-	4 720	30 081		4 992	30 958		5 257
FX016001002001	Water Distribution - Rural Water	49 355	27 500	28 135	53 956	13 000	13 716	59 094	26 000	26 781
FX016001002002	Water Distribution - Urban Water	216 781	197 093	556 406	233 718	137 118	597 444	251 644	149 052	642 956
FX016001002003	Water Distribution - Water Demand Management	22 870	49 500	112	23 520	64 000	127	24 243	84 000	139
FX016001002004	Water Treatment - Clarified Water	16 929	-	32 124	17 734		33 870	18 652		35 625
FX016001002005	Water Treatment - Purification works	206 614	-	12	215 547		10	223 833		10

COMPONENT 2 - REVISED MONTHLY PROJECTIONS OF EXPENDITURE										
		BUDGET 2020/21			BUDGET 2021/22			BUDGET 2022/23		
		Projected			Projected			Projected		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
OFFICE OF THE MUNICIPAL MANAGER										
FX004001002001	DMM - Corporate Services	3 628	-	32	3 824		37	3 989		40
FX004001002002	DMM - ITS	5 352	-	49	5 639		56	5 884		61
FX004001002003	DMM - City Development	3 864	-	11	4 066		13	4 235		14
FX004001002004	DMM - Community Services	5 792	-	18	6 100		20	6 311		22
FX004001002005	Municipal Manager	2	51	31	1	50	36	1	55	39
FX004001002006	Municipal Demarcation Transition Grant	-	-	-	-			-		
FX004001002007	Performance Management	4 222	-	44	4 439		51	4 632		55
FX004001002008	DMM - Chief Operations Officer	6 020	-	84	6 345		96	6 611		104
FX004001002009	Research, Knowledge Management and Innovation (Executive and Council)	2 790	-	-	2 952			3 081		
FX004001002010	Mayoral Support Services (Executive and Council)	3 233	-	-	3 409			3 560		
FX005001009	Marketing, Customer Relations, Publicity and Media Co-ordination	7 924	-	2 645	7 992		2 776	8 224		2 912
FX005001011	Risk Management	2 499	-	38	2 679		44	2 750		48
FX008001001	Governance Function	52	-	40	54		46	56		50
FX010001001	Billboards	2 515	-	17	2 701		20	2 751		21
TOTAL		3 485 334	671 837	3 614 699	3 673 867	593 788	3 791 573	3 852 147	654 376	4 051 278

OFFICE OF THE MUNICIPAL MANAGER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1	1	Good Governance and Public Participation						
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act Ref. (COO 1.1)	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA
1.2	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Syatems Act Ref. (COO 2.1)	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
1.3.1	1.1.7	Coordinate resolutions of Auditor General (AG) findings for 2020/2021 financial year to assist management in obtaining an unqualified audit report Ref. (COO 6.2)	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the MM by 30 Jun 2021		Develop and communicate the AG Action plan to all Departments	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)
1.3.2	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan Ref. (COO 6.3)	Report on the status of % implementation	80% execution of Internal Audit plan by 30 Jun 2021	20 % of internal audits performed against the approved Internal Audit plan	50 % of internal audits performed against the approved Internal Audit plan	70 % of internal audits performed against the approved Internal Audit plan	80 % of internal audits performed against the approved Internal Audit plan
1.4	1.1.6.1	Compliance with Enterprise Risk Management (ERM) in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF). Ref. (COO 3.1)	Sign-off document as proof of endorsement by COO and DMM's for all Departmental Strategic Risk Registers Minutes of ERM Quarterly meetings	Full compliance with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021 In terms of PSRMF Chapter 5 Section 15(b)	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy
1.5	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council Ref. (COO: 4.1)	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan aproved by the MM 80% Implementation of Communication and Marketing Plan quarter 1 deliverables	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
2		Basic Service Delivery						
2.1	2.1.1.1	Number of new water connections meeting minimum standard Ref T 2. 3 Ref. (DMM IS 1.4.1)	Quarterly report on OPMS scorecard with item to PAC and Council	1000 additional households served with domestic water connections by 30 Jun 2021	200 water meters	300 water meters	200 water meters	300 water meters

OFFICE OF THE MUNICIPAL MANAGER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
	2.1.1.2	Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref. T2.10 (DMM IS 1.3.2)	Quarterly report on OPMS scorecard with item to PAC and Council	2000 VIP's constructed by 30 Jun 2021	1300 VIP's constructed	300 VIP's constructed	200 VIP's constructed	200 VIP's constructed
	2.1.1.4	Number of new Households with access to waste disposal Ref. T2.23 (DMM COMS 5.1.4)	Quarterly report on OPMS scorecard with item to PAC and Council	2000 Number of new Households with access to waste disposal services by 30 Jun 2021	200 additional households	800 additional households	800 additional households	200 additional households
	2.1.1.3	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15 (DMM EES 1.1.2)	Quarterly report on OPMS scorecard with item to PAC and Council	120 additional households provided with electrical supply services by 30 Jun 2020	30 new connections	30 new connections	30 new connections	30 new connections
2.2	2.1.1.7	Implementation of the Assets Maintenance Plans as per approved budget (Component 5 of the SDBIP) Ref. (DMM IS 3.1)	Copy of assets management plan Quarterly report on progress on assets management projects as per approved budget (SDBIP Comp 5)	Adherence to and implementation of the Assets Maintenance Plans as per approved budget (Component 5 of the SDBIP) up to 30 Jun 2021	Report on approved Asset Management Plan	Report Q 1 on assets management projects in terms of Component 5 of the SDBIP	Report Q 2 on assets management projects in terms of Component 5 of the SDBIP	Report Q 3 on assets management projects in terms of Component 5 of the SDBIP
3		Social and Economic Development						
3.1	6.1.1.1	Implementation of 2021 SDF and annual SDF review 2021 together with IDP for 2021/2021 Ref. (DMM CD: 2.1.2)	Signed register for consultation Finalised SDF document Council resolution for adoption of SDF	Implementation of 2021 SDF Review and perform annual SDF review together with IDP for 2021/2022 by 30 Jun 2021	SDF gap analysis	Report on progress with implementation plan	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP
3.2	3.1.4.1	Marketing of uMhlathuze as destination on National and International ATL platforms Ref. (DMM CD 4.1)	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlathuze as destination on National and International ATL platforms through: • 3 Advertorials • 2 Trade Exhibitions • Hosting of 1 Tourism Events	Conceptualisation and logistic arrangement for the event	Hosting of 1 tourism event. 1 advertorial on tourism magazine	1 Exhibition at Tourism Trade Show	1 Exhibitions at Tourism Trade shows 1 advertorial on tourism magazine
3.3	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues Ref. (DMM CD 4.2)	a) Agricultural Development Plan b) Training Attendance reports	Support existing Co-operatives through training and marketing Support 10 new Co-operatives trained by 30 Jun 2021	Training of Co-operatives	Marketing of Co-operatives	Registration of 10 Agricultural Co-operatives	Training of 10 new Co-operatives
3.4	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors) Ref. (DMM CD 4.6)	Proof of registration	Creation of 705 job opportunities by 30 Jun 2021 (cumulative quarterly target)	100 job opportunities created	200 job opportunities created	550 job opportunities created	705 job opportunities created
4		Institutional Development and Transformation						
4.1	4.1.1.2	Number of women employed by the municipality (Number of new appointments) Ref. T 4.1 (CS: 3.1.2)	a) Copy of Employment Equity Plan b) Letter of appointments	5 people employed in the highest levels as per Employment Equity Plan (Level 19-23) up to 30 Jun 2020. 20 women employed up to 30 June 2021	1 person appointed	1 person appointed	1 person appointed	2 persons appointed 1 person appointed
4.2	4.1.1.2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2 (CS: 3.1.3)	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2021	10	10	4	5

OFFICE OF THE MUNICIPAL MANAGER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
4.3	4.1,1,2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes for people with disability conducted by 30 Jun 2021	No target	1 awareness programme	1 awareness programme	1 awareness programme
4.4	4.4.2.2	Development of Council's Human Resources Ref. (CS: 3.3.1)	a) Attendance register for training provided b) Programme and report on the programme held c) Acknowledgement letter from LGSETA	Execution of Council's Human Resources development in terms of the: 1 Skills development Plan 2 Conditions of service up to 30 Jun 2021	Rolling out of training according to budget allocations. Ensure submission of quarterly report	Rolling out of training according to budget allocations. Ensure submission of quarterly report	Rolling out of training according to budget allocations. Ensure submission of quarterly report	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. Ensure submission of quarterly report
5		Sound financial Viability and Management						
5.1	5.1.1	Approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act Ref (CFO 1.1)	Copy of 2021/2022 final budget with item to Council in terms of the MFMA Copy of Council resolution approving the final budget	Preparation and approval of 2021/2022 budget which is credible, transparent and accurate in accordance with the Municipal Finance Management Act by 31 May 2021	Submit key deadlines schedule to EXCO before 31 August 2019	No Target	Submit Draft Budget to Council for approval by 31 March 2021	Submit Final Budget to Council for approval by 31 May 2021
5.2	5.1.1.1	Effective implementation of the 2020/2021 Capital budget as approved by Council Ref (CFO 1.4.1. and 1.3.2)	Copy of item together with monthly financial report to Council Copy of Promis accounting system figures to support quarterly SDBIP figures Quarterly SDBIP reports within 30 days after quarter end	Effective implementation of the 2020/2021 Budget (95% Capital budget spent) by 30 June 2021) as approved by Council and a.) Report monthly expenditure to Council b.) Report quarterly progress on SDBIP up to 30 Jun 2021.	Submit monthly Budget report to council Submit 2019/2020 SDBIP quarter 4 report and Submit 2020/2021 amended SDBIP component 3 for approval to Council	Submit monthly Budget report to Council Submit 2020/2021 quarter 1 SDBIP report to Council	Submit monthly Budget report to council Submit mid-year budget review report to Council for approval by 31 Jan 2021 Submit 2020/2021 quarter 2 SDBIP report to Council	Submit monthly Budget report to council Submit 2021/2022 SDBIP to Council for approval Submit 2020/2021 quarter 3 SDBIP report to Council
5.3	5.1.1.1	Effectively management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy. Ref (CFO 3.1 and 3.2)	Copy of the annual review report on SCM Copy of item to Council with recommendations Evidence that SCM policy is adhered to Copy of item together with quarterly financial report to Exco	Effective management of Expenditure in terms of the MFMA regulations and Council's Supply Chain Management (SCM) policy and quarterly report to Council up to 30 Jun 2021	Finalisation and submission of SCM policy to council Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Ensure that approved SCM is communicated to all relevant stakeholders Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed	Ensure submission of in-year reports in terms Section 71 of MFMA reporting Ensure that all valid payment are processed
5.4	5.1.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA Ref (CFO KPI 4.3)	Copies of quarterly report	95% spending on MIG funding as per approved business plan by CoGTA by the 30 Jun 2021 and report quarterly progress to Council up to 30 Jun 2021	Ensure expenditure between 22.5% – 25%	Ensure expenditure between 45% - 50%	Ensure expenditure between 67.5% - 75%	Ensure expenditure between 90% - 95%

OFFICE OF THE CHIEF OPERATIONS OFFICER								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020	QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	TARGET	TARGET	TARGET
1	1	Integrated Development Planning						
1.1	1.1.4.2	Adoption and submission of a credible reviewed Integrated Development Plan (IDP) in terms of the Municipal Systems Act	1. Council resolution for adoption of Process Plan 2. Council resolution for adoption of IDP review 3. Minutes/instruction list and attendance register of all Steering committee meetings 4. Public Notice 5. Attendance register for all IDP roadshows 6. Credible IDP assessment outcome by KZN CoGTA	Review, adoption and submission of a credible Integrated Development Plan (2021/2022) by 30 Jun 2021	Development and adoption of IDP Process Plan in terms of the Municipal Systems Act.	Conduct IDP review consultation sessions with Stakeholders (Roadshows) in terms of Chapter 4; and Chapter 5 of the Municipal Systems Act.	Submit Draft IDP review (2021/2022) to Council and KZN CoGTA by March 2021 in terms of COGTA management framework	Submit Final IDP review (2021/2022) for approval by Council Credible IDP assessment by KZN CoGTA
Sign off by Manager/Head of Section:								
Date:								
2		Performance Management System						
2.1	1.1.2	Manage the adopted Performance Management System (PMS) in terms of Chapter 6 of the Municipal Systems Act	1. Adoption of Organisational performance scorecard 2. Signed Performance agreements 3. Proof of submission to MEC 4. Proof of Plans published on Councils Website 5. Proof of Annual Performance Report submission to AG 6. Quarterly Organisational performance report to Council 7. Functional Performance Audit Committee in terms of statutory requirements	Quarterly PMS activities performed as reflecting in the OPMS Framework up to 30 Jun 2021	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance with Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations	Effective implementation of the adopted PMS framework/policy – ensure 100% compliance Performance Regulations
2.2	1.1.2	Monitor and facilitate % achievement of organisational direction, operations and strategic priorities of the organisation as reflected on the organisational scorecard in terms of top layer of SDBIP	Organisational scorecard Quarterly statutory report and improvement plans	80% achievement of organisational targets on the organisational scorecard by 30 Jun 2021	50% achievement of organisational targets	60% achievement of organisational targets	75% achievement of organisational targets	80% achievement of organisational targets
2.3	1.1.2	Maintain the functionality category of the Municipality as per COGTA B2B assessment tool	Quarterly Functionality assessment results from CoGTA	Achieve and maintain +70% functionality level on B2B for all 4 Quarters of 2020/2021 financial year	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool	Achieve and maintain +70% functionality as per COGTA assessment tool
2.4	1.1.2	Undertake Customer Satisfaction Survey	Customer Satisfaction Survey report Response/action plan responding to Survey results	Completed Customer Satisfaction Survey and development of a response/action plan responding to customer satisfaction survey results by 30 June 2021	Drafting of Customer Satisfaction Survey Questionnaire Initiate the SCM process by drafting the specifications	Finalise SCM process and appointment of a service provider	Commencement of Survey and monitor progress by the service provider	Report on the customer satisfaction survey outcome to Council Develop a response/action plan responding to customer satisfaction survey results and present to Council for approval
Sign off by Manager/Head of Section:								
Date:								

OFFICE OF THE CHIEF OPERATIONS OFFICER								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020	QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	TARGET	TARGET	TARGET
3		Enterprise Risk Management						
3.1	1.1.6.1	Manage Enterprise Risk Management (ERM) in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	Minutes- ERM Quarterly meetings Sign-off document as proof of endorsement by COO for Departmental Strategic Risk Register	Full compliance with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy	Quarterly updated and approved municipal strategic risk registers by the ERM in line with the ERM Policy
3.2	1.1.6.1	Manage the operational risks of the Office of the Municipal Manager.	Sign off document with updated unit operational risk registers.	Quarterly report on operational risks in the Office of the Municipal Manager up to 30 Jun 2021	Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Quarterly updated and signed off OMM unit operational risk registers for review by CRO.	Quarterly updated and signed off OMM unit operational risk registers for review by CRO.
3.3	1.1.6.3	Manage Business Continuity Management (BCM) in accordance with the BCM Policy, Strategy and related standards	Updated BCM Programme Maintenance document Proof of activities as per Maintenance Activity Output	80% Implementation of Annual BCM Programme by 30 Jun 2021	Finalize Annual BCM Programme for 2020/2021.	Management of BCM refresher training 2018/2020 (40% Implementation of Annual BCM Programme against set targets)	Conduct BCM Maturity assessment (2018/2020 60% Implementation of Annual BCM Programme against set targets)	Develop BCM Maturity Roadmap (2018/2020 80% Implementation of Annual BCM Programme against set targets)
3.4	1.1.6.2	Manage the Whistle-blower facility and reporting to Council structures in terms of the reporting procedure.	Quarterly reports submitted to ERM and Council Committees	Quarterly reporting on the whistle-blower facility and action taken to Council structures up to 30 Jun 2021	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.	Quarterly consolidated Whistle-blower cases for investigation.
Sign off by Manager/Head of Section:								
Date:								
4		Public Communication						
4.1	1.1.4.4	Implement prioritised communication and marketing projects and activities emanating from the Integrated Marketing and Communication Strategy as adopted by Council	Communication and Marketing Activity Plan for 2020/2021 Quarterly outcomes and coverage analysis Copies and evidence of communication platforms used to activate Brand uMhlathuze	80% Implementation of communication and marketing projects and activities by 30 Jun 2021	Annual Communication and Marketing Plan approved by the MM 80% Implementation of Communication and Marketing Plan quarter 1 deliverables	80% Implementation of Communication and Marketing Plan quarter 2 deliverables	80% Implementation of Communication and Marketing Plan quarter 3 deliverables	80% Implementation of Communication and Marketing Plan quarter 4 deliverables
4.2	1.1.4.4	Manage Internal communication using internal communication platforms and channels	1. Approved annual internal communication plan 2. Proof of internal publications using available platforms	80% implementation of Internal Communication activities	Signed Internal Communication activity Plan 80% implementation of Internal Communication activities	80% implementation of Internal Communication activities	80% implementation of Internal Communication activities	80% implementation of Internal Communication activities
4.3	1.1.4.4	Drafting, adoption and publication of 2017/2018 Annual Report (AR) as required in terms of MFMA and MSA	2018/2020 Annual Report Council resolution for adopting 2018/2020 AR Proof of submission of 2018/2020 AR to COGTA, AG and Treasury	Adoption and publication of the 2018/2020 Annual Report by 30 March 2021	Compile and circulate 2018/2020 AR prototype for all Departments in accordance with National Treasury MFMA Circular No. 63 Submission of draft 2018/2020 AR to the Audit Committee and Council for approval and submission to AG	Consolidate the Annual Report with Audited AFS, APR and Audit Report	Submission and adoption of 2018/2020 AR to Council and MPAC Publication of AR for public comments Adoption of the AR and MPAC Oversight Report in terms of Section 121 of the MFMA	Preparation of 2018/2020 AR prototype
Sign off by Manager/Head of Section:								
Date:								

OFFICE OF THE CHIEF OPERATIONS OFFICER								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020	QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	TARGET	TARGET	TARGET
5		Outdoor Advertising						
5.1	5.2.1.6	Sustain and establish alternative revenue streams emanating from diverse outdoor advertising	Monthly Revenue printout of outdoor advertising vote	70% Revenue collected from outdoor advertising contracts up to 30 Jun 2021	70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts	70% Revenue collected from outdoor advertising contracts
5.2	5.2.1.6	Manage Outdoor Advertising contracts	Outdoor Advertising Contract Management and credit control outcomes reported to Council	4 Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council by 30 June 2021	Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council	Quarterly Outdoor Advertising Contract Management and credit control outcomes reported to Council
Sign off by Manager/Head of Section:								
Date:								
6		Internal Audit						
6.1	1.1.7	Manage and coordinate implementation of Internal Audit action plans to contribute towards achieving an unqualified audit report (excluding activities requiring budget)	Quarterly Register of Findings from Internal Audit with status of progress on implementation plans(Quarterly follow-up reports)	Evidence of actions taken in informing management thereby attempting to realise the achievement of 80% Resolution of Internal Audit findings due within the financial year up to 30 Jun 2021	80% resolution of Internal Audit findings within implementation dates	80% resolution of Internal Audit findings within implementation dates	80% resolution of Internal Audit findings within implementation dates	80% resolution of Internal Audit findings within implementation dates
6.2	1.1.7	Coordinate resolutions of Auditor General (AG) findings for 2020/2021 financial year to assist management in obtaining an unqualified audit report	AG findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the OMM by 30 Jun 2021		Develop and communicate the AG Action plan to all Departments	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)
6.3	1.1.7	Manage and monitor execution of internal audits performed against the approved Internal Audit plan	Report on the status of % implementation	80% execution of Internal Audit plan by 30 Jun 2021	20 % of internal audits performed against the approved Internal Audit plan	50 % of internal audits performed against the approved Internal Audit plan	70 % of internal audits performed against the approved Internal Audit plan	80 % of internal audits performed against the approved Internal Audit plan
Sign off by COO:								
Date:								

OFFICE OF THE CHIEF OPERATIONS OFFICER								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT 2020	QUARTER ENDING 31 DEC 2020	QUARTER ENDING 31 MARCH 2021	QUARTER ENDING 30 JUNE 2021
					TARGET	TARGET	TARGET	TARGET
7		Transversal business operations and strategies						
7.1.1	3.1.1	Coordinate, facilitate, implement and monitor international partnerships, programmes and projects in line with International Relations Framework (IRF) for the City of uMhlathuze as approved by Council	Supporting documents for international partnerships, programmes and projects concluded and undertaken	Four (4) international partnerships, programmes and projects concluded and undertaken by 31 Dec 2020	Identify priority projects	One (1) international partnerships, programmes and projects concluded and undertaken	One (1) international partnerships, programmes and projects concluded and undertaken	Two (2) international partnerships, programmes and projects concluded and undertaken
7.1.2	3.1.1	Mobilise Strategic Partnerships with external partners in support of Municipal Operations	Supporting documents on concluded partnerships and official commitments by partners.	Conclude eight (8) Strategic Partnerships with external partners in support of Municipal Operations by 30 Jun 2021	Conclude two (2) strategic partnership to enhance Municipal Operations	Conclude two (2) strategic partnership to enhance Municipal Operations	Conclude two (2) strategic partnership to enhance Municipal Operations	Conclude two (2) strategic partnership to enhance Municipal Operations
7.3.1	5.2.1	% Capital expenditure of approved Capital projects in line with 2020/2021 Budget	Statutory SDBIP Component 5 report to Council indicating Capital Expenditure	95% Capital expenditure by 30 Jun 2021 on approved projects	15% spending	40% spending	75% spending	90% spending
7.3.2	3.1.1	Develop an Internal Smart City Framework in line with the fourth Industrial revolution approved by the Accounting Officer	Completed Smart City High Level Strategy approved by the Accounting Officer	Completed Internal Smart City Framework approved by 30 June 2021	Finalise terms of reference	Appoint service provider to assist with the formulation of the strategy	Produce draft internal Smart City Framework	Final internal Smart City Framework approved
7.3.3	3.1.1	Manage and implement strategic programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	Number of strategic knowledge management projects implemented in 2020/2021 to develop a culture of knowledge exchange, innovation and learning organization	Five (5) programmes emanating from the City of uMhlathuze Knowledge Management and Innovation Concept	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization	Two (2) programmes to develop a culture of knowledge exchange, innovation and learning organization	One (1) programme to develop a culture of knowledge exchange, innovation and learning organization
7.3.3	3.1.1	Manage implementation of Area Based Management(ABM) interventions to improve intergrated service delivery	Number of ABM intergrated service delivery special operations implemented	Ten (10) ABM intergrated service delivery special operations	Two (2) ABM intergrated service delivery special operations	Two (2) ABM intergrated service delivery special operations	Three (3) ABM intergrated service delivery special operations	Three (3) ABM intergrated service delivery special operations
Sign off by COO:								
Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.								
Signed by the COO:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1		Land Use Planning and Management						
1.1	6.1.1	% building plans received each quarter, processed and scrutinized within the prescribed timeframe (standard operating procedure), in terms of National Building Regulations i.e.30 days for residential buildings and 60 days for commercial/industrial buildings	Updated building plans register Quarterly Report	95% processing of building plan applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and report quarterly to the City Development Portfolio Committee up to 30 Jun 2021	95% building plans processed	95% building plans processed	95% building plans processed	95% building plans processed
1.2	6.1.1.6	95% processing of Planning Applications submitted in terms of Section 27 (1) (b) of the SPLUMA Bylaw (Consent; Formal Authority and Relaxation of Building Lines Applications)	Updated applications register Quarterly Report	95% processing of Planning Applications (Consent; Formal Authority and Relaxation of Building Lines Applications) and quarterly reporting to CD Portfolio Committee every quarter until June 2021	95% of SPLUMA applications processed	95% of SPLUMA applications processed	95% of SPLUMA applications processed	95% of SPLUMA applications processed
1.3	6.1.1.6	% of planning applications submitted in terms of Section 27(1)(a), (c) to (o) processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw	Updated register Signed off finalised applications/ Letter communicating the approval of Application. Quarterly Report	95% applications processed within the specified timeframe as set out in the uMhlathuze Spatial Planning and Land Use Management Bylaw up to 30 Jun 2021	95% of planning applications processed	95% of planning applications processed	95% of planning applications processed	95% of planning applications processed
1.4	6.1.1.5	Preparation and review of municipal strategic development plans and policy framework	a) Scheme Reviewed b) Council resolution for adoption of Scheme	Review of the Land Use Scheme by 30 Sept 2020 (Single Land Use Scheme)	Adoption of the Single Land Use Scheme by Council	No Target policy finalised	No Target policy finalised	No Target policy finalised
Sign off by Manager/Head of Section: Date:								
2		Spatial and Environmental Planning						
2.1.1	6.1.1.4	% of environmental authorisation applications processed within the prescribed time frame of 30 days.	Updated register on applications received Signed off comments submitted	100% of environmental authorisation applications processed within the prescribed time frame of 30 days up to 30 Jun 2021	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames	100% of environmental authorisation applications processed within legislated time frames
2.1.2	6.1.1.1	Annual SDF review for 2021 together with IDP	a) Signed register for consultation b) Finalised SDF document c) Council resolution for adoption of SDF	SDF review for 2021 approved together with IDP for 2021/2022 by 30 June 2021	SDF gap analysis	Report on progress with implementation plan	Report on consultation process Report on progress with implementation plan	Review 2021/2022 SDF together with the IDP
2.1.3	6.1.1	Co-ordinating Climate Change Action Plan within the organization by 30 June 2021	a) EXCO Minutes b) Signed ToR for Green Team by Accounting Officer. c) Climate Change Action Plan (Q1) d) Quarterly Progress reports on Climate Change Action Plan for Q2,Q3,Q4. e) Attendance Registers and Minutes of Green Team meetings. f) Green Building Guidelines (Q4)	1. Coordinating of Climate Change Actions in accordance with an adopted reporting framework 2. Eight Green Team meetings 3. Implement four stakeholder engagements on Climate Action 4. Submit Green House Gas Inventory to Global Reporting Platform 5. Quarterly reporting to Council.	1. Review of Climate Action Plan with an adopted Green Team reporting framework 2. Convene two Green Team Meetings 3. Business Engagement on Climate Action 4. Quarterly Report to Council	1. Report on the co-ordination Green Team reporting framework 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Quarterly Report to Council	1. Report on the co-ordination Green Team reporting framework 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Quarterly Report to Council	1. Report on the co-ordination Green Team reporting framework . 2. Convene two Green Team Meetings 3. Stakeholder Engagement on Climate Change 4. Report Greenhouse Gas Emissions to Carbon Disclosure Project by 30 June 2021. 5. Quarterly Report to Council
2.2	6.1.1.3	Finalisation of Hluma Rural Development Framework and Preparation of a Rural Development Framework for the Matshana node	a) Council Report adopting Hluma Rural Development Framework. b) Final Rural Development Framework for Matshana	a) Finalisation and adoption of Hluma Rural Development Framework b) Finalised Rural Development Framework for Matshana	a) Final Draft of Hluma Rural Development Framework b) Matshana: Finalisation of appointment	a) Submission of Hluma Rural Development Framework for adoption. b) Matshana: Inception Report	Hluma Draft Rural Development Framework	Hluma Final Rural Development Framework
Sign off by Manager/Head of Section: Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
3		Human Settlements						
3.1	6.1.1.3	Conduction of Housing Consumer Education Awareness	Invitations for the meetings Attendance Register	Conduction of Nine (12) Housing Consumer Education Awareness programmes by 30 Jun 2021	3 HCE Awareness Programme	3 HCE Awareness Programme	3 HCE Awareness Programme	3 HCE Awareness Programme
3.2	6.1.1.3	Transfer of 240 Post-1994 Housing Stock in Dumisani Makhaye Village	Updated transfer register	Transfer of 240 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 Jun 2021	60 houses transferred	60 houses transferred	60 houses transferred	60 houses transferred
3.3	6.1.1.3	Transfer of 80 Post-1994 Housing Stock in Dumisani Makhaye Village	Updated transfer register	Transfer of 80 Post-1994 Housing Stock in Dumisani Makhaye Village by 30 Jun 2021	20 houses transferred	20 houses transferred	20 houses transferred	20 houses transferred
3.4	6.1.1.3	Number of subsidised housing units completed (Implementation of Phase 8 Dumisani Makhaye Village Housing project)	D 6 forms	50 Housing units constructed in Dumisani Makhaye Village by 30 June 2021	0 houses	0 houses	25 houses	25 houses
Sign off by Manager/Head of Section: Date:								
4		Business Support, Markets & Tourism						
4.1	3.1.1	Marketing of uMhlathuze as destination on National and International ATL platforms	a) Reports b) Copy of advert c) Proof of payment d) Concept document e) Procurement plan	Marketing of uMhlathuze as destination on National and International ATL platforms through: • 3 Advertorials • 2 Trade Exhibitions • Hosting of 1 Tourism Events	Conceptualisation and logistic arrangement for the event	Hosting of 1 tourism event. 1 advertorial on tourism magazine	1 Exhibition at Tourism Trade Show	1 Exhibitions at Tourism Trade shows 1 advertorial on tourism magazine
4.2	3.1.1	Provide Agricultural Development support through entrepreneurial development, marketing services, and value adding avenues	a) Agricultural Development Plan b) Training Attendance reports	Support existing Co-operatives through training and marketing Support 10 new Co-operatives trained by 30 Jun 2021	Training of Co-operatives	Marketing of Co-operatives	Registration of 10 Agricultural Co-operatives	Training of 10 new Co-operatives
4.3	3.1.1	Facilitate and support SMME Development SEDA Construction Incubator Training of 100 SMME's	a) Quarterly report b) Advertisements for the recruitment c) Report on the Launch of SCI d) Attendance registers for training	Facilitation and support to SMME Development and train 100 SMME's by 30 Jun 2021	Initiate the recruitment process for Incubates Training of 25 SMME's	Initiate recruitment process for SCI staff Training of 25 SMME's	Launch the SCI Training of 25 SMME's	Training of 25 SMME's
4.4	3.1.1.3	Facilitate Informal traders Support programmes	Attendance register	Informal traders support programmes facilitated by 30 Jun 2021	Gazetting of Informal Trading Bylaw Informal Trading Policy Workshop	Financial Literacy Workshop Awareness Campaign on Informal Trading Bylaw	Awareness Campaign on Informal Trading Bylaw	Financial Literacy Workshop Awareness Campaign on Informal Trading Bylaw
4.5	3.1.5.3	Unemployed Youth reskilled	Advert for training Letter of acceptance Attendance register	80 identified unemployed Youth reskilled by 30 Jun 2021	20 unemployed Youth trained	20 unemployed Youth trained	20 unemployed Youth trained	20 unemployed Youth trained
4.6	3.1.5.3	Number of jobs created through EPWP and other related programmes (Infrastructure; Environment and Culture; Social and Non State Sectors)	Proof of registration	Creation of 705 job opportunities by 30 Jun 2021 (cumulative quarterly target)	100 job opportunities created	200 job opportunities created	550 job opportunities created	705 job opportunities created
Sign off by Manager/Head of Section: Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CITY DEVELOPMENT								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	TARGET	TARGET	TARGET	
5	Property Administration							
5.1	6.2.1.1	Preparation of a Supplementary Valuation Roll	Maintain a list of all objections reviews received and finalized Publishing of supplementary valuation	Preparation of a Supplementary Valuation Roll	95% processing of all received reviews	95% processing of all received reviews	95% processing of all received reviews	95% processing of all received reviews Publish Supplementary Valuation Roll
5.2	6.2.1.1	Release and make available 3 land parcels through the lease process	Quarterly report on Number of lease agreements	3 leasing agreements signed Ensure to release and make available three land parcels through the lease process by 30 June 2021	Initiate the SCM tender process for advertising of land	Awarding of one (1) property for leasing purpose	Initiate the SCM tender process for advertising of land	Awarding of two properties for leasing purpose
Sign off by Manager/Head of Section:								
Date:								
6	Strategically Manage the City Development Department							
6.1	1.1.7	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	Quarterly Internal Audit reports a) Auditor General (AG) findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the CD department by 30 Jun 2021	Finalise 2016/2017 carried over Auditor General (AG) matters contained on the AG action plan	40% resolution of Auditor General (AG) findings contained on the AG action plan	80% resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan
6.2	5.2.1	% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee	Spending report per quarter	95% Capital expenditure of approved projects co-ordinated and facilitated by Project Steering Committee by 30 June 2021	15% spending	40% spending	75% spending	95% spending
6.3	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the City Development Department up to 30 June 2021	100% processing of issues	100% processing of issues	100% processing of issues	100% processing of issues
6.4	1.1.1	Managing the operational risks of the City Development up to 30 June 2021	Updated and signed off CD department operational risk registers	Quarterly updated and signed off CD department operational risk registers	Quarterly updated and signed off CD department operational risk registers for review by CRO.	Quarterly updated and signed off CD department operational risk registers for review by CRO.	Quarterly updated and signed off CD department operational risk registers for review by CRO.	Quarterly updated and signed off CD department operational risk registers for review by CRO.
6.5	1.1.3	Implementation of Batho Pele Programme of action for the City Development Department(CD) 2020/2021	% Implementation of Batho Pele programme of action plan	80% Implementation of Batho Pele programme of action for CD by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for CD.	40% Implementation	60% Implementation	80% Implementation
Sign off by DMM:								
Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.								
Signed by the DMM:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES								
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1		Secretariat Services						
1.1.1	1.1.1.1	Provision of administrative support for all Council Committees Schedule monthly Exco and Council meetings, Monthly Portfolio committee meetings and committees of Council, prepare agendas and minutes up to 30 Jun 2021 Improving the quality of reports by training of 25 employees per quarter	Maintain a list of all meetings held for financial year as per approved list by, EXCO File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 20 EXCO meetings	Scheduling of 6 EXCO meetings	Scheduling of 4 EXCO meetings	Scheduling of 4 EXCO meetings	Scheduling of 6 EXCO meetings
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list by Council File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 12 Council meetings	Scheduling of 3 Council meeting	Scheduling of 3 Council meeting	Scheduling of 3 Council meeting	Scheduling of 3 Council meeting
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for MPAC File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 12 MPAC meetings	Scheduling of 3 MPAC meetings	Scheduling of 3 MPAC meetings	Scheduling of 3 MPAC meetings	Scheduling of 3 MPAC meetings
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for Portfolio Committees File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 50 Portfolio meetings	Scheduling of 15 Portfolio meetings	Scheduling of 10 Portfolio meetings	Scheduling of 10 Portfolio meetings	Scheduling of 15 Portfolio meetings
	1.1.1.1		Maintain a list of all meetings held for financial year as per approved list for Bid Committees File copies of agendas and items attached or referenced on a control sheet on the POE file	Scheduling of 48 Bid Committee meetings	Scheduling of 12 Bid Committee meetings	Scheduling of 12 Bid Committee meetings	Scheduling of 12 Bid Committee meetings	Scheduling of 12 Bid Committee meetings
1.1.2	1.2.1	Strengthen Council Oversight through training on Legislation and Policies	List of policies reviewed Quarterly report	20 Council Policies are reviewed by 30 June 2021	Ensure that 5 Council Policies are reviewed	Ensure that 5 Council Policies are reviewed	Ensure that 5 Council Policies are reviewed	Ensure that 5 Council Policies are reviewed
Sign off by Manager/Head of Section: Date:								
1.2	1.1.1.4	To provide a wide spectrum of advice, services and assistance on legal matters affecting the operation and activities of the Municipality	Quarterly new contracts report, copies agendas and minutes Quarterly new contracts report, copies agendas and minutes	90% of Council contracts not litigated up to 30 June 2021	90% of Council contracts not litigated	90% of Council contracts not litigated	90% of Council contracts not litigated	90% of Council contracts not litigated
Sign off by Manager/Head of Section: Date:								
1.3.1	1.1.1.4	90% functionality of Ward Committees [6 or more Ward Committee members (excluding Ward Councillor)]	A list of all meetings held File copies of agendas and minutes Attendance registers	90% of Ward committees have 6 or more Ward Committee members by 30 June 2021	90% of Ward committees have 6 or more Ward Committee	90% of Ward committees have 6 or more Ward Committee	90% of Ward committees have 6 or more Ward Committee	90% of Ward committees have 6 or more Ward Committee
1.3.2	1.1.1.4	Develop and finalise Policy on Women empowerment and gender equality with terms of reference for both Men and Women forums	Attendance register of workshop meetings held Copy of Gender Equality Policy Council resolution	Develop and finalise the Policy on Women empowerment and gender equality by 30 Jun 2021	No target	Conduct workshop on Women Empowerment and Gender Equality Draft Policy with stakeholders	Consultation with stakeholders on Women Empowerment and Gender Equality Draft Policy	Finalise Women Empowerment and Gender Equality Policy for adoption by Council
Sign off by Manager/Head of Section: Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES

COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1.4	1.1.4.5	An effective ICT Systems that enables efficient decision making and communication to support a sound and effective governance	Monthly report on system availability Quarterly report to Council	Effective and efficient ICT Systems continuously up to 30 Jun 2021	100% availability	100% availability	100% availability	100% availability
	1.1.4.5		Capital spending evidence	100% completed projects	5% spending on all Capital projects	35% spending on all Capital projects	75% spending on all Capital projects	100% spending on all Capital projects
	1.1.4.5		Govenance audit issues resolved	Govenance audit issues resolved	3 ICT committee meetings	3 ICT committee meetings	3 ICT committee meetings	3 ICT committee meetings
Sign off by Manager/Head of Section: Date:								
1.6	1.1.5.1	Ensure adherence to the requirements of the National Archives and Records Service of South Africa Act (Act 43 of 1996) as amended as well as KwaZulu-Natal Archives and Records Service Act No 8 of 2011, Promotion of Access to information Act 2 of 2000	DMM memorandum of approval ERDMS documentation ie scope of work, alignment and signing off of pilot system Updated Manual, Section 15 and Section 32 Report	Implementation of a pilot electronic records documents management system by 30 Jun 2021	DMM approval of Vibe System ie ERDMS	Revisit and finalize scope of work of ERDMS- (dependent on approval in target 1)	Realignment of SAP with VIBE ie ERDMS(dependent on approval in target 1) Updating of Information Manual and publication of Section 15 Report	Establishment of pilot system(dependent on approval in target 1) Compilation of Section 32 Report and submission to Human Rights Commission
Sign off by Manager/Head of Section: Date:								
2		Risk Governance						
2.1	1.1.1.4	Ensure facilitation of review of Municipal by-laws annually	Agenda of meeting Minutes of the meeting Signed attendance register	100% facilitation of review of Municipal by-laws annually by 30 Jun 2021	1 By-laws committee meeting	1 By-laws committee meeting	1 By-laws committee meeting	1 By-laws committee meeting
Sign off by Manager/Head of Section: Date:								
2.2.1	1.1.1.5	Ensure compliance with Occupational Health and Safety Act (OHS) and Compensation for Occupational Injuries and Diseases Act (COIDA)	a) Quarterly report b) Incident register c) Attendance register and Agenda	60% compliance with OHS Act by 30 June 2021 in terms of report, record, investigate and close-up	60% compliance with OHS Act	60% compliance with OHS Act	60% compliance with OHS Act	60% compliance with OHS Act
2.2.2	1.1.1.5	Contractor Management in terms of Construction regulations under OHS Act	a) Agenda and Signed attendance register	2 contractor management briefing/workshop sessions on OHS requirements up to 30 Jun 2021	No target	1 contractor management briefing/workshop	No target	1 contractor management briefing/workshop
Sign off by Manager/Head of Section: Date:								
2.3	4.1.1.3	Implementation of EAP programs that promote and support health and well-being of employees up to 30 Jun 2021	Report to portfolio committee Resolution of item noted by Council	Implementation of EAP programs that promote and support health and well-being of employees up to 30 Jun 2021	2 EAP programme (Cancer Awareness, Financial Wellness programme)	1 EAP Wellness day (2 clusters) 1 EAP programme (Continuous Trauma Management) Review of the EAP Policy	1 EAP Needs survey 1 programme (TB Awareness)	1 EAP programme (Drugs and Awareness Program)

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES								
COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
Sign off by Manager/Head of Section:								
Date:								
3		Institutional Development (Human resources)						
3.1.1	4.1.1.2	Reduction of Vacancy rate	Copy of Employment Equity Plan Letter of appointments	Filling 80% of funded critical vacancies by 30 Jun 2021.	5% of funded critical vacancies	20% of funded critical vacancies	25% of funded critical vacancies	30% of funded critical vacancies
3.1.2	4.1.1.2	Number of women employed by the municipality (Number of new appointments) Ref. T 4.1	a) Copy of Employment Equity Plan b) Letter of appointments	20 women employed up to 30 June 2021	5 person appointed	5 person appointed	1 person appointed	1 person appointed
3.1.3	4.1.2	Number of Youth employed by the municipality (Number of new appointments) Ref. T 4.2	a) Copy of Employment Equity Plan b) Letter of appointments	40 Youth employed up to 30 June 2021	10 youth appointed	10 youth appointed	4 youth appointed	5 youth appointed
3.1.4	4.1.1.2	Disability related programmes (workshops/awareness campaigns) Redefined indicator Ref. T 4.3	a) Copy of awareness programmes b) Attendance registers	2 awareness programmes for people with disability conducted by 30 Jun 2021	No target	1 awareness programme	No target 1 awareness programme	1 awareness programme
3.2.1	4.1.1.5	Maintain good working relationships among workers, organised labour and managers up to 30 Jun 2021.	Copy of monthly agenda and minutes of the LLF meetings Attendance register for training provided Programme and report on the programme held	10 LLF meetings	3 LLF meetings	2 LLF meetings	2 LLF meetings	3 LLF meetings
3.2.2	4.1.1.5		Attendance register Copy of training material	4 Labour Relations Training sessions	LLF members training, 1 Relationship building session	1 Supervisory training	1 Shop steward training	1 Conflict Management training
3.3.1	4.1.1	Provision of opportunities for employees to enhance their capacity through training and development interventions up to 30 Jun 2021.	Attendance register for training provided Programme and report on the programme held Acknowledgement letter from LGSETA	Rolling out of training according to the Workplace Skills Plan and budget allocations up to 30 Jun 2021	Rolling out of training according to budget allocations. Submit quarterly report	Rolling out of training according to budget allocations. Submit quarterly report	Rolling out of training according to budget allocations. Submit quarterly report	Submit Workplace Skills Plan to LGSETA 30 April Rolling out of training according to budget allocations. Ensure submission of quarterly report
3.3.2	5.2.1.7	% of Budget Spent on Workplace Skills Plan up to 30 Jun 2021	Copy of report Invoices for training sessions	95% Annual Budget Spent on Workplace Skills Plan by 30 Jun 2021.	25% Spend against annual budget	50% Spend against annual budget	75% Spend against annual budget	95% Spend against annual budget
3.3.3	5.2.1.7	% Operating Budget spent on implementing Workplace Skills Plan	Copy of report SARS EMP 201 forms	Ensure 0.8% of the Municipal Operating Budget Spent	0.8% of Quarterly Payroll budget spent	0.8% of Quarterly Payroll budget spent	0.8% of Quarterly Payroll budget spent	0.8% of Quarterly Payroll budget spent
3.4	1.1.2.1	Oversee the development and phased implementation of an Individual Performance Appraisal System to enhance employee productivity	a) Signed copies of performance scorecards b) Minutes of assessments □	17 Signed performance scorecards by 31 Aug 2020 and quarterly review for managers in the Corporate Services Department.	17 Signed performance scorecards for level 22, 19 all Managers reporting direct to HOS	First quarter review	Second quarter review	Third quarter review
3.5	4.1.1.6	Ensure Annual review of the organisation structure by 30 June 2021	Proof of amendment/ implementation of Council resolutions Quarterly report	Ensure Annual review of the organisation structure by 30 June 2021	Signed Job descriptions for all posts in the organisational structure	Change Management training to Managers	Consultation with relevant stakeholders on Job Evaluation and Municipal Grading	Submit annual review of Organisational structure to Council for Adoption
Sign off by Manager/Head of Section:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER CORPORATE SERVICES

COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
4		Strategic Departmental Management						
4.1	1.1.3	Implementation of Batho Pele Programme of action for the Corporates Services Department(CS) 2020/2021	Copy of finalized Batho Pele programme of action rollout plan for CS Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for CS by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for CS	40% Implementation	60% Implementation	80% Implementation
4.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the CS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register
4.3	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget) by 30 June 2021	Quarterly Internal Audit reports a) Auditor General (AG) findings contained on the AG action plan Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings relating to the CD Department up to 30 Jun 2021	Finalise 2017/2018 carried over Auditor General (AG) matters contained on the AG action plan	40% resolution of Auditor General (AG) findings contained on the AG action plan	80% resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan
4.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department by 30 June 2021	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Corporate Services Department up to 30 June 2021	100% processing of issues	100% processing of issues	100% processing of issues	100% processing of issues
Sign off by DMM:								
Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.								
Signed by the DMM:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1		Traffic and Licensing						
1.1.1	3.2.1	To promote a safe road environment and law enforcement by undertaking multi-disciplinary operations	a) Schedule of hours spent on speed enforcement b) Schedule of hours spent on Patrols c) Vehicle and driver fitness exercises d) Road Safety Educational exercises e) warrant of arrest and summons service operations	95% of multi-disciplinary operations executed up to 30 Jun 2021	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed	95% of multi-disciplinary operations executed
1.1.2	3.2.1	To facilitate Motor Vehicle and Driver Licencing and Registration	a) Summary report from e-natis system b) logged register of each customer and service provided	100% Licencing services up to 30 Jun 2021	100% Licencing services	100% Licencing services	100% Licencing services	100% Licencing services
Sign off by Manager/Head of Section:								
Date:								
2		Emergency Services						
2.1.1	3.2.2	Implementation of integrated disaster management services for the City of uMhlathuze in terms of the Disaster Management Act 57 of 2003	a) Copy of draft Disaster management plan b) Copy of Risk assessment, Risk Analysis c) Copy of report with supporting documentation to Council	Development of a disaster management plan by 31 March 2021	Inception report and information of the task team	Risk assessment, Risk Analysis Risk Reduction Projects/ programs	Presentation of disaster management plan to Disaster Management Advisory Forum, Report submitted to the portfolio and the Council for approval and adoption	No Target
2.1.2	3.2.2	To conduct inspections at potentially hazardous business premises	Register of business inspected Completed and signed inspection reports by officers confirming inspections Register of Fire and Rescue services provided	95% Fire and Rescue services up to 30 Jun 2021	95% of Fire Rescue services	95% of Fire Rescue services	95% of Fire Rescue services	95% of Fire Rescue services
2.1.3	3.2.2	Rendering of Fire and Rescue services	a) Register of business inspected b) Completed and signed inspection reports by officers confirming inspections c) Register of Fire and Rescue services provided	100% response to reported Fire and Rescue incidents within the municipal service standards up to 30 Jun 2021	100% of Fire Rescue services	100% of Fire Rescue services	100% of Fire Rescue services	100% of Fire Rescue services
Sign off by Manager/Head of Section:								
Date:								
3		Occupational Clinic Services						
3.1.1	4.1.1	Deliver an occupational health care service to employees of the municipality.	Copy of quarterly reports with supporting documentation indicating statistics of occupational health services delivered quarterly to Council with resolution	100% attendance to all employees visiting the clinic up to 30 June 2021	100% attendance to all visits to the clinic.	100% attendance to all visits to the clinic.	100% attendance to all visits to the clinic.	100% attendance to all visits to the clinic.
Sign off by Manager/Head of Section:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
4		Public Health and Pollution Control						
4.1	3.3.2	Environmental awareness, Inspections and compliance to ambient air quality standards	Records of awareness campaigns, Inspection and Ambient Air quality results	Environmental awareness, Inspections and compliance to ambient air quality standards by 30 Jun 2021 10 awareness campaigns, 80 industrial inspections	3 awareness campaigns 25 industrial inspections	3 awareness campaigns 15 industrial inspections	3 awareness campaigns 15 industrial inspections	3 awareness campaigns 25 industrial inspections
4.2	3.3.2	Monitoring of AQ stations to ensure functionality for providing adequate data over a reporting year	Ambient Air quality results from all AQ stations	90% Air Quality validated data up to 30 June 2021	90% Air Quality validated data	90% Air Quality validated data	90% Air Quality validated data	90% Air Quality validated data
Sign off by Manager/Head of Section:								
Date:								
5		Waste Management and Cleansing						
5.1.1	3.3.1	Promote waste minimisation, reuse, recycling and recovery of waste by maintaining recycling of 30% of total waste	Evidence of waste collected for 2018/2021 financial year with calculations to support re-cycling figures Basis of calculation with evidence of recycling	30% recycling of total waste collected quarterly up to 30 Jun 2021.	30% recycling of total waste collected in 1st quarter	30% recycling of total waste collected in 2nd quarter	30% recycling of total waste collected in 3rd quarter	30% recycling of total waste collected in 4th quarter
5.1.2	3.3.1	Delivering of an effective and efficient delivery of waste services, 7 days a week to serviced areas.	a) List of all serviced areas b) Provide evidence of refuse removal conducted in all serviced communities	100% effective and efficient delivery of waste services, 7 days a week to serviced areas up to 30 Jun 2021	100% of areas serviced	100% of areas serviced	100% of areas serviced	100% of areas serviced
5.1.3	3.3.1	Education and awareness on the impact of waste by conducting 20 educational awareness campaign	List of campaign areas/institutions to be targeted Copies of communication to targeted areas Records of awareness campaigns	20 education and awareness, campaigns by 30 Jun 2021	5 education and awareness, campaigns	5 education and awareness, campaigns	5 education and awareness, campaigns	5 education and awareness, campaigns
5.1.4	3.3.1	Number of new Households with access to waste disposal Ref. T2.23	Evidence of delivery of skips/placement of skips Evidence of calculations of households	2000 Number of new Households with access to waste disposal services by 30 Jun 2022	200 additional households	800 additional households	800 additional households	200 additional households
Sign off by Manager/Head of Section:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
6		Sport, Recreation and Arts and Culture						
6.1.1	3.4.1.1	Implementation of mass participation recreational programmes	a) List of recreational programmes per target spread over financial year b) Copy of quarterly progress reports to Council	Implementation of 4 (four) mass participation recreational programmes by 30 Jun 2021	1 programmes	1 programme	1 programme	1 programme
6.1.2	3.4.1.1	Presenting of sport development programmes to the community	List of sport development programmes per target spread over financial year Copy of quarterly progress reports to Council	Present 4 (four) sport development Programmes by 30 June 2021	1 Programme	1 Programme	1 Programme	1 Programme
6.1.3	3.4.1.1	Number of sport field (facilities) upgraded/constructed T 3. 1	a.) SCM tender reports b.) Copy of quarterly progress report to Council c.) Signed off completion Certificate	Upgrade and rehabilitation of 2 (two) sports facilities, as per budget allocation by 30 June 2021	Initiate SCM process	Appointment of Service providers for all Sport facility projects	Appointment of Service providers	Signed completion of the sport facility and kick-about.
6.1.4	3.4.1.1	Number of recreational facilities upgrade/constructed T 3.2	a.) SCM tender reports b.) Copy of quarterly progress report to Council	Construction of Phased KwaDlangezwa swimming pool. 80% spending as per Budget allocation Signed completion of Pools			Appointment of Service providers	Construction of Phased KwaDlangezwa swimming pool. 80% spending as per Budget allocation Signed completion of Pools
Sign off by Manager/Head of Section:								
Date:								
7		Horticultural Services (Parks and Cemeteries)						
7.1.1	3.4.1.2	Beautification of the City of uMhlathuze through the planting of indigenous trees to enhance natural environment/ vegetation	a) Indigenous trees register b) Evidence of purchase invoice or requisition if internally grown c) List of trees planted per location (street, area etc where applicable) d) Copy of quarterly progress report to Council	Planting of 400 indigenous trees to enhance natural environment/ vegetation and beautification by 30 Jun 2021.	100 trees	200 trees	100 trees	No Target
7.1.2	3.4.1.2	New cemetery development and/or extension of cemeteries as per budget allocation	a) Copy of compaction test results b) SCM Reports c) Completion documentation	Phased extension of cemeteries at Richards bay and Esikhaleni by 30 June 2021	Trial Test for Compaction Test	-Finalisation of compaction testing -Initiate the SCM process	Project Specification/Tender Document/Advert for Compaction	Evaluation/Adjudication
Sign off by Manager/Head of Section:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER COMMUNITY SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
		Arts and Culture						
7.2.1	3.4.1.3	Arts and Culture programmes	a.) List of programmes per target spread over financial year b.) Quarterly reports to Council	Presenting /Coordinating of Nine (9) Arts and Culture programmes by 30 Jun 2021	3 Programmes	2 Programmes	2 Programmes	2 Programmes
7.2.2	3.4.1.3	Upgrading of existing arts, culture and library facilities	a) SCM tender reports b) Copy of quarterly progress report to Council c) Designs completed	Finalisation of designs for the construction of 1 (one) hall and upgrading of 3 (three) existing community facilities as per approved budget by 30 Jun 2021	Initiate SCM process / Implementation of the maintenance plans	Appointment of service providers for all 4 projects	Progress report	Completion of designs for construction of .. Hall, Refurbishment of ... hall, extension of ... library and upgrading of .. library projects.
Sign off by Manager/Head of Section:								
Date:								
8		Strategically Manage the Community Services Department						
8.1	1.1.3	Implementation of Batho Pele Programme of action for the Community Services Department (ComS)	Copy of finalized Batho Pele programme of action rollout plan for ComS Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for ComS department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for ComS.	40% Implementation	60% Implementation	80% Implementation
8.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the ComS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register
8.3	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	a) Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings relating to the ComS Department by 30 Jun 2021	Finalise 2016/2017 carried over Auditor General (AG) matters contained on the AG action plan	40% resolution of Auditor General (AG) findings contained on the AG action plan	80% resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan
8.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Community Services Department by 30 June 2021	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting theCommunity Services Department up to 30 June 2021	100% processing of issues	100% processing of issues	100% processing of issues	100% processing of issues
8.5	5.1.1.4	% Capital expenditure of approved projects co-ordinated and facilitated by by the ComS Department	Spending report per quarter	95% Capital expenditure by 30 Jun 2021 on approved projects co-ordinated and facilitated by the ComS Department	15% capital expenditure	40% capital expenditure	70% capital expenditure	95% capital expenditure
Sign off by DMM:								
Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.								
Signed by the DMM:								
Date:								

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1		Expenditure: Budgeting and Reporting						
1.1.1	5.1	Approval of the 2021/2022 budget by Council in terms of Sec.24 (1) of the MFMA	Copy of item to EXCO Copy of EXCO resolution noting or adopting budget time schedule	Prepare and submit final 2021/2022 budget to Council for approval by 31 May 2021 in terms of Sec.24 (1) of the MFMA	Key deadlines schedule to EXCO before 31 August 2020	No target	Draft budget to Council for approval by 22 March 2021	Final budget to Council for approval by 30 May 2021
1.1.2	5.1	Mid-Year Financial Review or the 2020/2021 budget in terms of S.72 of the MFMA	Copy of 2020/2021 mid-year financial review or adjustments budget & item to Council in terms of the MFMA Copy of Council resolution approving the financial review and/or the adjustments budget	Prepare and submit the Mid-Year Financial Review or the 2019/2020 budget in terms of S.72 of the MFMA and the adjustments budget if required, by 25 Jan 2021	No target	No target	Mid-Year Financial Review by 25 January 2021	
1.2.1	5.1	Submission of monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA.	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA Copy of the resolutions taken by EXCO in respect of the reports submitted.	Prepare and submit monthly financial reports to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end.	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council	Copy of 3 monthly reports to Council
1.2.2	5.1	Submission of 2019/2020 financial statements to Auditor General by 31 August 2020 and submission of the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General.	Copy of item together with financial statements to Council/Audit committee Copy of C/Res in respect of the financial statements Evidence of submission of AFS to the AG. Copy of item together with financial audit report on 2018/2019 financial year to Council Copy of Council Res	Submit completed 2019/2020 financial statements to Auditor General by 31 August 2020 in line with legislation and submit the Audit Report on 2019/2020 financial year to Council via the Audit Committee not later than 30 days after receipt from the Auditor General	2019/2020 (AFS) Financial statements	2019/2020 AG Audit report submitted within 30 days of receipt from AG		
1.2.3	5.1	Contribution to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG.	Copy of AFS Copy of the financial component included in the Annual report	Contribute to the Annual Report by providing Departmental Annual report performance and Financial Statements for submission to the AG by 31 August 2020	Submit AFS to the AG by 30 Aug 2020			
1.3.1	5.1	Submission of the draft SDBIP for 2021/2022 to the Mayor in terms of Section 69 (3) of the MFMA	Copy of item together with SDBIP to Council and resolution Copy of C/Res adopting the Budget Copy of receipt of draft SDBIP by the Mayor.	Prepare and submit the draft SDBIP for 2021/2022 to the Mayor within 14 days after approval of budget by Council.			Ensure draft SDBIP prepared together with the draft 2021/2022 budget and submitted to Exco by 30 April 2021	Ensure submission of final SDBIP 2021/2022 to Exco by 30 June 2021 and submission to National Treasury and Provincial treasury as legislated
1.3.2	5.1	Quarterly SDBIP reports to the EXCO within 30 days of the last day of each quarter.	Copy of item together with quarterly financial report to Exco/Council Copy of Promis accounting system figures to support quarterly SDBIP figures	Submit quarterly progress report on SDBIP to the EXCO within 30 days of the last day of each quarter	Quarterly report	Quarterly report	Quarterly report	Quarterly report
1.4.1	5.1.1.3	Submission of monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	Copy of monthly cash flow statement Copy of creditors age analysis Item to Finance Portfolio committee Copy of Item to EXCO/Council Copy of Council resolution	Monitor the payment of creditors and salaries by submitting monthly cash flow statement via the Finance Portfolio Committee to EXCO and Council together with creditors' age analysis.	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end	3 Monthly cash flow statements • Creditors paid <30 days • Salaries and wages < 7 days after month end
1.4.2	5.1.1.4	Ensure cash coverage of two times normal creditors in terms of the policy of the municipality	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Maintain the cash coverage of two times normal creditors in terms of the policy of the municipality up to 30 Jun 2021	Quarterly report	Quarterly report	Quarterly report	Quarterly report

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1.5.1	1.1.7.2	Audit Implementation Plan and resolution of audit management issues relating to Budget and treasury office that transpired from the 2019/19 audit exceptions by the AG	Copy of item to the Audit committee, EXCO and Council	Develop Audit Implementation Plan and resolve 100% of audit management issues relating to Budget and treasury office for 2019/19 from audit exceptions from the AG by 30 Jun 2021	Submission of Annual Financial Statements for 2019/2020	Clean Audit for 2019/2020	Develop Audit Implementation Plan resolve at least 60% of audit management issues relating to Budget and treasury office for 2019/19 from audit exceptions from the AG.	(1) Clean audit for 2019/2020 (2) Resolve 40% of audit management issues relating to Budget and treasury office for 2019/19 from audit exceptions from the AG.
1.5.2	5.2.1.2	Asset Management from Financial component	Copy of item to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review of Asset Policy and verification of Assets from Financial component by 30 Jun 2021	Review of Asset Policy by the AFS Section	Finalisation of Asset Verification timetable by Corporate Finance	75% assets verified	100% assets verified
Sign off by Manager/Head of Section:								
Date:								
2		Revenue						
2.1	5.1.1.3	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 June 2021	Copy of the revised tariff and rates policies Copy of items with revised policies to the Finance Portfolio committee, EXCO and Council Copy of resolutions	Review revenue enhancement policies annually, i.e. Budget related Policies including (Rates and Tariffs, Bylaws, Credit control and Debt control Policies) and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021			Draft Budget reflecting Tariffs changes	Submit Policies for approval to Council
2.2	5.1.1.4	Submission of monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA	Copy of debtors' age analysis reflecting outstanding debtors by category and by area. Item with supporting docs to the Council Copy of resolution	Submit monthly outstanding debtors' to the Mayor within 10 working days after month end in terms of S.71 of the MFMA, thereafter via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report	3 monthly outstanding debtors' report
2.3	5.1.1.4	Maintain the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council.	Copy of cash collection report reflecting cash collected for each month against the total revenue raised for each month on an incremental basis Item with supporting docs to the Council Copy of resolution	Maintaining the turnover rate of all outstanding monthly recurring rates and service charges between 14% to 20% and report monthly turnover rate and progress reports to Council 30 Jun 2021	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council	Indicate the turnover rate at quarter end. 3 monthly progress reports to the Council
2.4	5.2.1.7	Revenue collected as a percentage of billed amount. (Collection Rate)	Copies of monthly financial reports and item to Council and EXCO in terms of the MFMA	95% Revenue collection rate as a percentage of billed amount up to 30 Jun 2021	95% collection rate	95% collection rate	95% collection rate	95% collection rate
Sign off by Manager/Head of Section:								
Date:								

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
3		Supply Chain Management						
3.1	5.2.1.5	Quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy.	Copy of the quarterly SCM report Copy of item to Finance Portfolio Com with recommendations in terms of adherence to SCM policy Copy of Council resolution	Submit quarterly SCM reports to the Council within 30 days of end of each quarter in terms of Council policy up to 30 Jun 2020	Quarterly SCM reports	Quarterly SCM reports	Quarterly SCM reports	Quarterly SCM reports
3.2	5.2.1.5	Annual stock count for 2019/2020 financial year by 30 August 2020, and quarterly report on stock counts for the 2020	Copy of annual stock count report of 2019/2020 Copy of items to Council Copy of Council resolutions	Annual stock count for 2019/2020 financial year by 30 August 2020, and submit quarterly report on stock counts for the 2019/2020 to Council up to 30 Jun 2021	Annual stock count report for 2019/2020 by 30 August 2020	Quarter 1 report on stock count for 2020/2021	Quarter 2 report on stock count for 2020/2021	Quarter 3 report on stock count for 2020/2021
3.3	5.2.1.5	Improved average turnaround of tender procurement processes in accordance with the procurement plan.	Tenders approved by the Bid Adjudication Committee.	Ensure Improved average turnaround of tender procurement processes in accordance with the procurement plan with maxi turn-around time of 16 weeks up to 30 Jun 2021	16 weeks average	16 weeks	16 weeks	16 weeks
Sign off by Manager/Head of Section:								
Date:								
4		Financial Management						
4.1	5.1.1.3	Revision of expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually for approval by Council	Copy of the revised Investment and Cash policy Copy of item with revised policy Copy of Council resolution	Review expenditure management policies, i.e. the Investment and Cash Management Policy, Credit and Debt Control Policy and the Indigent Policy annually and submit via the Finance Portfolio Committee to EXCO and Council for approval by 30 Jun 2021	Report on the policies reviewed in June 2020.	Report progress on number of policies reviewed	Report progress on number of policies reviewed	Review policies in June for the next financial year
4.2	5.2.1.2	Maintaining of Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements of the 2019/2020 financial year for submission to Council and the Auditor General	Copy of asset register Copy of AFS Copy of item to Council Copy of resolution Copy of submission to the Auditor General Reconciliation of GL to FAR as at 30 June 2020	Maintain Asset Register in line with the prevailing accounting standards and include the figures in the Annual Financial Statements. (2019/2020 financial year) and submit to Council and the Auditor General by 30 Jun 2021	Asset register figures to AG Signed Asset register to Portfolio Committee	Signed Asset register to Portfolio Committee	Signed Asset register to Portfolio Committee Asset register figures in Interim AFS to Audit Committee	Reconciled Asset register figures to Audit Committee
4.3	5.1.1.1	Monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury	Copy of monthly grant reports on all DORA reportable grants	Submit monthly Grant reports on all DORA reportable grants received to the Municipal Manager within 10 days after receipt of payment from National Treasury up to 30 Jun 2021	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report	3 monthly Grant reports included in Section 71 report
4.4	5.1.1.1	Quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end.	Copy of register and investments in quarterly financial report to Finance Portfolio Com Copy of Promis accounting system figures to support quarterly investment figures Copy of item to the Council	Submit quarterly reports of the investment register with details of investment, period, interest rate and term as part of the quarterly financial report via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment	Quarterly report on the investment register with details of investment

DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
4.5	5.1.1.1	Quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end	Copy of report with details of all loans as part of the item included in quarterly report to Finance Portfolio Com Copy of Promis figures aligned to the loans register to support loan figures in the report Copy of item to the Council	Submit quarterly report of details of all loans as part of the quarterly financial via the Finance Portfolio Committee within 30 days after month end up to 30 Jun 2021	Quarterly report of details of all loans	Quarterly report of details of all loans	Quarterly report of details of all loans	Quarterly report of details of all loans
4.6	5.2.1.6	Percentage of Capital Budget on Finance departments' projects.	Copy of SDBIP report with details of all Finance projects as submitted to Exco	Ensure 95% expenditure of Capital Budget on Finance departments' projects by 30 Jun 2021	15% capital budget spend	40% capital budget spend	70% capital budget spend	95% capital budget spend
Sign off by CFO: Date:								
5		Departmental Management						
5.1	1.1.7.2	Coordination and implementation of Auditor General (AG) findings action plans to ensure an unqualified audit report(excluding activities requiring budget)	a) Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the Chief Financial Officer by 30 Jun 2021	Finalise 2018/2019 carried over Auditor General (AG) matters contained on the AG action plan	Quarterly report 40% resolution of Auditor General (AG) findings contained on the AG action plan	80% resolution of Auditor General (AG) findings contained on the AG action plan	100% resolution of Auditor General (AG) findings contained on the AG action plan
5.2	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the CFO (FS) department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register
5.3	1.1.4	Processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial Services Department	List of all issues raised CFO responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Financial services Department up to 30 Jun 2021	100% issues processed	100% issues processed	100% issues processed	100% issues processed
5.4	1.1.3	Implementation of Batho Pele Programme of action for the Financial Service Department	Copy of finalized Batho Pele programme of action rollout plan for FS Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for FS 2020/2021 by 30 Jun 2021.	Finalize Batho Pele programme of action rollout plan for FS.	40% Implementation	60% Implementation	80% Implementation
Sign off by CFO: Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors. Signed by the CFO: Date:								

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - CAPITAL										
NO	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	FUNDING	DEPUTY MUNICIPAL MANAGER	WARD LOCATION	WARD BENEFITTING	TABLED 2020/21	TABLED 2021/22	TABLED 2022/23
1	DU	Environmental Protection - Coastal Protection	DETAIL DESIGN OF ALKANTSTRAND STAIRCASE	CAPITAL REPLACEMENT RESERVES	HLELA S	1	1	1 600 000	1 600 000	-
2	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMLATHUZE TASSELBERRY AND LIRA LINK	CAPITAL REPLACEMENT RESERVES	HLELA S	1	1	800 000	1 500 000	1 000 000
3	DH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	CAPITAL REPLACEMENT RESERVES	HLELA S	2	1, 2, 3, 4	2 000 000	-	-
4	DN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	GOVERNMENT - NATIONAL	HLELA S	2	1, 2, 3, 4	5 000 000	-	-
5	DN	Water Distribution - Urban Water	VELDENVLEI PIPE REPLACEMENT (WSIG) (PHASE I)	GOVERNMENT - NATIONAL	HLELA S	2	2, 3, 4, 5	10 000 000	15 000 000	20 000 000
6	BF	Fleet Management	REFUSE TRUCKS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	2	WHOLE OF MUNICIPALITY	8 000 000	8 632 000	9 981 000
7	DC	Solid Waste Removal	SKIPS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	2	WHOLE OF MUNICIPALITY	2 500 000	2 500 000	2 500 000
8	DN	Water Distribution - Urban Water	200 STATIC TANKS	CAPITAL REPLACEMENT RESERVES	HLELA S	2	WHOLE OF MUNICIPALITY	500 000	500 000	500 000
9	DO	Water Distribution - Water Demand Management	NEW WATER METERS	CAPITAL REPLACEMENT RESERVES	HLELA S	2	WHOLE OF MUNICIPALITY	3 000 000	3 000 000	3 000 000
10	AE	Libraries and Archives	RICHARDS BAY LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	3	3	-	-	65 000
11	AE	Libraries and Archives	BRACKENHAM LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	4	4	-	-	65 000
12	AE	Libraries and Archives	AQUADENE LIBRARY - SLIDING DOOR	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	4	4	-	-	30 000
13	AE	Libraries and Archives	AQUADENE LIBRARY - EMERGENCY EXIT DOOR	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	4	4	-	-	80 000
14	AE	Libraries and Archives	AQUADENE LIBRARY COUCHES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	4	4	-	-	20 000
15	CZ	Sport Development and Sport fields	BRACKENHAM SPORTSFIELD UPGRADE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	4	4	-	-	1 500 000
16	AE	Libraries and Archives	ENSELENI LIBRARY - BUILDING EXTENSION	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	5	5	-	-	1 700 000
17	AE	Libraries and Archives	ENSELENI LIBRARY - ISSUE DESK	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	5	5	-	-	150 000
18	CZ	Sport Development and Sport fields	ENSELENI OUTDOOR GYM	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	5	5	-	-	3 400 000

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19	CZ	Sport Development and Sport fields	MADLEBE SPORT FIELD UPGRADE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	6	6	-	-	700 000
20	AC	Halls	CONSTRUCTION OF DUMISANE MAKHAYE VILLAGE (WARD 9)- PHASE 1 - HALL	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	9	9	-	1 429 000	-
21	AE	Libraries and Archives	EMPANGENI LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	9	9	-	-	200 000
22	AE	Libraries and Archives	EMPANGENI LIBRARY NOTICEBOARD	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	9	9	-	-	15 000
23	DO	Water Distribution - Water Demand Management	EMPEMBENI RESERVOIR	CAPITAL REPLACEMENT RESERVES	HLELA S	13	13,14,15	2 500 000	-	-
24	DO	Water Distribution - Water Demand Management	EMPEMBENI BULK AND RETICULATION	CAPITAL REPLACEMENT RESERVES	HLELA S	13,14	13,14	40 000 000	57 000 000	77 000 000
25	AE	Libraries and Archives	ESIKHALENI LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	17	17	-	-	100 000
26	AD	Municipal Buildings	DESIGN AND CONSTRUCTION OF SMME RETAIL PARKS (ESIKHALENI) - PHASE 1	CAPITAL REPLACEMENT RESERVES	NDONGA N	21	WHOLE OF MUNICIPALITY	3 048 000	2 975 000	3 260 000
27	DN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	CAPITAL REPLACEMENT RESERVES	HLELA S	23	23	-	2 000 000	2 000 000
28	DN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	CAPITAL REPLACEMENT RESERVES	HLELA S	23	23	2 000 000	-	-
29	AC	Halls	REFURBISHMENT OF AQUADENE HALL (WARD 26)	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	26	26	-	1 000 000	1 000 000
30	CT	Community Parks (including Nurseries)	REPLACEMENT OF SLASHERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	26	WHOLE OF MUNICIPALITY	-	-	300 000
31	AE	Libraries and Archives	NGWELEZANE LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	28	28	-	-	100 000
32	CY	Recreational Facilities - Swimming Pools	KWADLANGEZWA SWIMMING POOL	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	30	30	27 847 000	11 760 000	-
33	AE	Libraries and Archives	NTAMBANANA LIBRARY -AIRCONDITIONERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	33	33	-	-	65 000
34	CN	Roads - Urban Roads	ROADS RESEALING	CAPITAL REPLACEMENT RESERVES	HLELA S	1, 2, 4, 7, 9, 17,23, 28	1, 2, 3, 4, 6, 7, 8,9, 14,15,16, 17,18,19, 20, 21, 22, 23, 24, 26, 27, 28, 29, 31	19 280 000	-	20 000 000
35	CN	Roads - Urban Roads	ESIKHALENI INTERSECTION	CAPITAL REPLACEMENT RESERVES	HLELA S	14,16,21	14,16,21	3 285 000	11 109 000	24 886 000
36	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	CAPITAL REPLACEMENT RESERVES	KHUMALO N	15-19,30	15-19,30	6 000 000	7 000 000	-
37	AP	Street Lighting	HIGH MAST LIGHTING INSTALLATION (TRADITIONAL AREAS)	BORROWING	KHUMALO N	15-19,30	15-19,30	-	-	8 000 000

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38	CN	Roads - Urban Roads	TRAFFIC CALMING	CAPITAL REPLACEMENT RESERVES	HLELA S	3,7,16,19,23,26,27,28	3,7,16,19,23,26,27,28	500 000	500 000	500 000
39	DN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	BORROWING	HLELA S	31, 32, 33, 34	31, 32, 33, 34	146 592 900	104 618 300	69 745 600
40	CN	Roads - Urban Roads	BUS SHELTERS & LAYBYES - ALL AREAS	CAPITAL REPLACEMENT RESERVES	HLELA S	4,5,7,8,18,23,27	4,5,7,8,18,23,27	1 000 000	1 000 000	1 000 000
41	CC	Economic Development/Planning	ALLIENANTION OF PROPERTIES	CAPITAL REPLACEMENT RESERVES	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
42	CC	Economic Development/Planning	DESIGNS AND PLANS FOR WATERFRONT AREA	INTEGRATED URBAN DEVELOPMENT GRANT	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 000 000	-	-
43	AD	Municipal Buildings	CONSTRUCTION PLANS FOR EMPANGENI BUSINESS HUB CONCEPT	INTEGRATED URBAN DEVELOPMENT GRANT	NDONGA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 863 000	-	-
44	CK	Fire Fighting and Protection	FIRE STATION :UPGRADING AND TILING OF CONTROL ROOM	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	200 000	-	-
45	AH	Disaster Management	DISASTER MANAGEMENT BUILDING FURNITURE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	220 000	-	-
46	CK	Fire Fighting and Protection	FIRE FIGHTING EQUIPMENT	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	700 000	884 000	969 000
47	CK	Fire Fighting and Protection	LIGHTNING PROTECTION - FIRE STATIONS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	150 000
48	DF	Public Toilets	UPGRADE OF PUBLIC ABULUTION FACILITIES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
49	DC	Solid Waste Removal	UPGRADING OF ALTON TRANSFER STATIONS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 104 000	396 000	-
50	CQ	Police Forces, Traffic and Street Parking Control	EQUIPMENT FOR TRAFFIC	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	155 000	-	-
51	CR	Road and Traffic Regulation	EQUIPMENT FOR TRAFFIC LICENSING	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	59 000	62 000
52	CQ	Police Forces, Traffic and Street Parking Control	DRAGER ALCO SHADOW CENTRE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	193 000	-
53	CQ	Police Forces, Traffic and Street Parking Control	DIGITAL RADIOS: TRAFFIC PATROL VEHICLES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	103 000	-	214 000
54	BP	Security Services	21 X 9MM PISTOLS (OVER MTREF YEARS)	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	47 000	45 000	50 000
55	AA	Cemeteries, Funeral Parlours and Crematoriums	COMPACTION : RICHARDS BAY AND ESIKHALENI CEMETERY	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	900 000
56	AA	Cemeteries, Funeral Parlours and Crematoriums	DEVELOPMENT: CREMATORIUM	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	962 000

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57	AC	Halls	LIGHTNING PROTECTION - ALL HALLS AND THUSONG CENTRES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	700 000
58	AC	Halls	REPLACEMENT OF AIRCONS - ALL HALLS AND THUSONG CENTRES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	371 000
59	AC	Halls	UPGRADE AND REFURBISHMENT OF ABULTION FACILITIES - ALL HALLS AND THUSONG CENTRES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
60	AE	Libraries and Archives	ALL LIBRARIES- STAFF CHAIRS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	50 000
61	AE	Libraries and Archives	7 LIBRARIES-DISABLED TOILETS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	300 000
62	AE	Libraries and Archives	DIGITAL CAMERA	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	10 000
63	AE	Libraries and Archives	CASH REGISTERS - ALL LIBRARIES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	35 000
64	AE	Libraries and Archives	LIGHTNING PROTECTION - ALL LIBRARIES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	600 000
65	BF	Fleet Management	REPLACEMENT TRAILERS X 2	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	200 000
66	CS	Beaches and Jetties	RESCUE EQUIPMENT	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	681 000
67	CS	Beaches and Jetties	HIGH PRESSURE HOSE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	592 000
68	CY	Recreational Facilities - Swimming Pools	IMPROVEMENTS / RENOVATIONS TO ESIKHALENI POOL	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	2 371 000
69	CY	Recreational Facilities - Swimming Pools	NEW/UPGRD/RENOV TO RECREATION FACILITIES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	6 000 000
70	DB	Sports Grounds and Stadiums - Stadium	STADIUM MASTER PLAN AND CANVAS ROOFING	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	11 560 000	-
71	CZ	Sport Development and Sport fields	SPORT & RECREATION : OFFICE FURNITURE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	500 000
72	CZ	Sport Development and Sport fields	MACHINERY FOR SPORT FACILITIES MAINTENANCE	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	405 000
73	CZ	Sport Development and Sport fields	NEW/UPGRD/RENOV TO RECREATION FACILITIES	GOVERNMENT - PROVINCIAL	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	8 000 000	8 000 000
74	CS	Beaches and Jetties	BUILDING & STRUCTURE REPAIR WORK	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 000 000
75	BF	Fleet Management	PASSENGER CARRIER VEHICLES	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 000 000

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76	BF	Fleet Management	CANOPIES FOR TRACTORS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	400 000
77	CT	Community Parks (including Nurseries)	RIDE ON MOWERS	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 217 000	3 000 000
78	CT	Community Parks (including Nurseries)	CONSTRUCTION OF NURSERY	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	200 000
79	CT	Community Parks (including Nurseries)	VARIOUS SMALL MACHINERY (HORTICULTURE)	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	200 000	-
80	BB	Administration and Corporate support	FURNITURE: 9 X SWIVEL AND TILT CHAIRS	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	32 000	33 500	35 100
81	BB	Administration and Corporate support	REPLACEMENT OF OFFICE EQUIPMENT	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	322 000	306 700	342 100
82	AS	Mayor and Council	OFFICE FURNITURE FOR WARD COUNCILLORS	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	79 000	82 800	86 800
83	BI	Occupational Clinic	OCCUPATIONAL HEALTH CLINIC EQUIPMENT	CAPITAL REPLACEMENT RESERVES	MATHEBULA STM	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	228 000	223 000	244 000
84	BJ	Training and Industrial Relations	HUMAN RESOURCES TRAINING AND INDUSTRIAL RELATIONS OFFICE FURNITURE	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	30 000	29 000	32 000
85	BK	Information Technology	DATA POINTS NEW / ADDITIONAL	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	58 000	36 800	38 600
86	BK	Information Technology	NEW & REPLACEMENT OF IT RELATED EQUIPMENT	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	465 000	500 000	550 000
87	BK	Information Technology	RADIO NETWORK UPGRADE	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
88	BK	Information Technology	FIBRE INTRUSION DETECTION AND PROTECTION	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
89	BK	Information Technology	FIBRE REDUNDANCY: NTAMBANANA	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
90	BK	Information Technology	FIBRE REDUNDANCY: eSIKHALENI	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
91	BK	Information Technology	FIBRE REDUNDANCY: RBAY TO EMPANGENI	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
92	BK	Information Technology	FIBRE REDUNDANCY: RBAY to ALKANTSTRAND	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
93	BK	Information Technology	FIBRE: IDZ - ICT HUB	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
94	BK	Information Technology	NETWORK INFRASTRUCTURE UPGRADE	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 500 000	876 000	2 849 400

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95	BK	Information Technology	PUBLIC WIFI	CAPITAL REPLACEMENT RESERVES	NZUZA B	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	4 463 200	3 000 000
96	DS	Revenue and Expenditure	REPLACEMENT EQUIPMENT ALL FS SECTIONS	CAPITAL REPLACEMENT RESERVES	KUNENE M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	254 000	248 000	272 000
97	AL	Electricity Distribution	AQUADENE DEVELOPMENT	INTEGRATED URBAN DEVELOPMENT GRANT	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 428 700	7 002 800	7 423 000
98	AL	Electricity Distribution	NEW HOUSING DEVELOPMENTS ELECTRIFICATION (INEP)	GOVERNMENT - NATIONAL	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	8 000 000
99	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 407 100	38 345 300	14 290 900
100	AL	Electricity Distribution	ELECTRIFICATION OF EMPANGENI MEGA HOUSE PROJECT PHASE 1	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	37 915 100	-	-
101	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	36 400	12 000 000
102	AL	Electricity Distribution	MV ELECTRICAL NETWORK REFUBISHMENT	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 476 900	1 963 600	-
103	AL	Electricity Distribution	REPLACEMENT OF NON-ENERGY EFFICIENT ELECTRICAL EQUIPMENT (EEDS)	GOVERNMENT - NATIONAL	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	7 000 000	6 000 000
104	AL	Electricity Distribution	132 kV STATION REFURBISHMENT	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	-
105	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	2 000 000	-
106	AL	Electricity Distribution	132/11KV POLARIS SUBSTATION REFURBISHMENT	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	3 000 000
107	AL	Electricity Distribution	132/11KV SCORPIO SUBSTATION REFURBISHMENT	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 000 000	-	-
108	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	5 986 600
109	AL	Electricity Distribution	132/11KV 30MVA CYGNUS TRANSFORMER INSTALLATION	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	2 000 000	-
110	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	10 000 000
111	AL	Electricity Distribution	132KV OIL FILLED CABLES IN THE SOUTH DUNES BETWEEN HYDRA AND CAPELLA SUBSTATIONS	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	3 000 000	-
112	AL	Electricity Distribution	ENERGY SAVING INITIATIVE	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	5 000 000	10 010 600
113	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 186 000	692 000	-

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114	AP	Street Lighting	INSTALLATION OF STREETLIGHTING IN VARIOUS AREAS	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	1 052 100
115	AL	Electricity Distribution	TOOLS FOR ELECTRICAL SERVICES	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-
116	AL	Electricity Distribution	FURNITURE FOR ELECTRICAL SERVICES	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	297 600	-	-
117	BF	Fleet Management	REPLACEMENT VEHICLES	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 292 800	17 715 700	-
118	BF	Fleet Management	REPLACEMENT VEHICLES	BORROWING	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	21 000 000
119	AQ	Process Control	INSTALLATION OF APN CONNECTIVITY SYSTEM	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	828 000	857 000	899 800
120	AQ	Process Control	INSTALLATION OF TELECOMMUNICATION NETWORK FOR ENTIRE COU	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	924 500	950 000	1 000 000
121	AL	Electricity Distribution	JOHN ROSS/EMPANGENI MAIN ROAD STREETLIGHTING INSTALLATION	CAPITAL REPLACEMENT RESERVES	KHUMALO N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	572 900	2 800 000	3 000 000
122	AD	Municipal Buildings	RICHARDS BAY CIVIC - STRUCTURAL REPAIRS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	-
123	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON COOLING TOWERS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	650 000	-	-
124	AD	Municipal Buildings	RICHARDS BAY CIVIC - AIRCON NEW INSTALLATIONS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	-	-
125	AD	Municipal Buildings	RICHARDS BAY CIVIC - FIRE EXTRACTION SYSTEM	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 227 000	-	-
126	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF FIRE DETECTION SYSTEM	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-
127	AD	Municipal Buildings	RICHARDS BAY CIVIC - REPLACEMENT OF LIFTS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	1 300 000	-
128	AD	Municipal Buildings	RICHARDS BAY CIVIC - REMOVE PARTITIONING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-
129	AD	Municipal Buildings	RICHARDS BAY CIVIC - LIGHTNING PROTECTION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	250 000	-	-
130	AD	Municipal Buildings	EMPANGENI CIVIC - AIRCON	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	400 000	-	-
131	AD	Municipal Buildings	EMPANGENI CIVIC 2 - REPLACEMENT OF LIFTS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 300 000	-	-
132	AD	Municipal Buildings	ALTON DEPOT - FENCING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	3 300 000	-	-

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133	AD	Municipal Buildings	ALTON DEPOT - GENERATORS (SOLAR PANELS)	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	270 000	-	-
134	AD	Municipal Buildings	ALTON DEPOT - CAR PORTS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	300 000	-	-
135	AD	Municipal Buildings	WESTERN DEPOT - FENCING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 500 000	-
136	AD	Municipal Buildings	HLANGANANI OFFICES - FENCING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-
137	AD	Municipal Buildings	EMPANGENI CIVIC 1 - LIGHTNING PROTECTION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	-
138	AD	Municipal Buildings	EMPANGENI CIVIC 2 - LIGHTNING PROTECTION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	100 000	-	-
139	AD	Municipal Buildings	RENOVATIONS TO RICHARDS BAY CIVIC CENTRE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
140	AD	Municipal Buildings	RENOVATIONS TO NGWELEZANE MULTI-PURPOSE CENTRE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	14 439 000	1 561 000
141	AD	Municipal Buildings	RENOVATIONS TO VULINDLELA MULTI-PURPOSE CENTRE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	3 419 000
142	AD	Municipal Buildings	RENOVATIONS TO NSELENI MULTI-PURPOSE CENTRE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	15 000 000
143	AD	Municipal Buildings	DESIGN & DRAWINGS - RENOVATIONS TO EMPANGENI CIVIC 1 & 2	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 500 000	-	-
144	AD	Municipal Buildings	RENOVATIONS TO EMPANGENI CIVIC 1 & 2	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
145	BK	Information Technology	ASSET MANAGEMENT SOFTWARE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
146	CE	Project Management Unit - Administration	REPLACEMENT OF FURNITURE FOR ENGINEERING SERVICES	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	90 000	88 000	96 000
147	CO	Roads - Rural Roads	MANDLAZINI - PHASE 1B	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	13 100 000	-	-
148	CO	Roads - Rural Roads	ENSELENI KWAKHOZA - PHASE 1	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 360 600	18 331 800	-
149	CO	Roads - Rural Roads	ESIKHALENI MKHWANAZI SOUTH - PHASE 1	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 866 800	22 070 500
150	CO	Roads - Rural Roads	NGWELEZANE MADLEBE PHASE 1	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	400 000
151	CO	Roads - Rural Roads	VULINDLELA MKHWANAZI NORTH PHASE 1	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-

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152	DI	Sewerage - Sewerage Network	MANDLAZINI AGRI VILLAGE SEWER	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	21 000 000	-
153	DI	Sewerage - Sewerage Network	RURAL SANITATION - VIP	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	21 954 900	45 937 200	41 888 800
154	DI	Sewerage - Sewerage Network	EMPANGENI OUTFALL SEWER	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	12 500 000	1 500 000	-
155	DI	Sewerage - Sewerage Network	MZINGAZI SEWER	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	150 000	150 000	18 593 600
156	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE U	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	11 500 000	1 000 000	-
157	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE R	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	15 000 000	12 000 000	1 000 000
158	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE B	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	15 000 000
159	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE C	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	10 000 000
160	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE G	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
161	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE J	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
162	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE Z	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
163	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
164	DM	Water Distribution - Rural Water	MKHWANAZI NORTH - ZONE S	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
165	CN	Roads - Urban Roads	AQUADENE BULK SERVICES (ROADS & STORMWATER)	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	28 000 000	1 300 000	-
166	CN	Roads - Urban Roads	ANNUAL KERB REPLACEMENT CONTRACT	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	2 000 000	1 000 000
167	CN	Roads - Urban Roads	ANNUAL WALKWAY REHABILITATION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	2 000 000	1 000 000
168	CN	Roads - Urban Roads	COASTAL EROSION PROTECTION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	5 000 000
169	CN	Roads - Urban Roads	MZINGAZI/TUZI GAZI STEEL BRIDGE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 500 000	10 000 000	30 000 000
170	CN	Roads - Urban Roads	PEDESTRIAN BRIDGES	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	5 000 000	2 000 000

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171	CO	Roads - Rural Roads	SUSTAINABLE RURAL ROADS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	9 500 000	-	9 500 000
172	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR DMV HOUSING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	-	-
173	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR AQUADENE HOUSING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 000 000	-	-
174	CN	Roads - Urban Roads	UPGRADE & NEW BULK SERVICES FOR MEGA HOUSING	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-
175	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	INTEGRATED URBAN DEVELOPMENT GRANT	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	50 000 000	-	-
176	CN	Roads - Urban Roads	DESIGN AND CONSTRUCTION OF CENTRAL INDUSTRIAL AREA LINK ROAD	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	57 000 000	-
177	CN	Roads - Urban Roads	WALKWAYS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	1 000 000	1 000 000
178	AD	Municipal Buildings	RURAL ROADS OFFICES	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	-	-
179	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	1 500 000	1 500 000	1 500 000
180	CN	Roads - Urban Roads	DUNE ROAD CAPACITY INCREASE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 500 000	9 000 000
181	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 288 100	4 288 100	4 288 100
182	BF	Fleet Management	1 X 10 TON TRUCK 4X4 JETTING MACHINE PER YEAR	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	1 500 000	1 500 000
183	BF	Fleet Management	1 X 3TON 4X4 HONEYSUCKER PER YEAR	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 000 000	2 000 000
184	BF	Fleet Management	1 X 10TON 4X4 SUPERSUCKER PER YEAR	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	2 698 600	3 000 000
185	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	500 000	-	-
186	DI	Sewerage - Sewerage Network	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	-
187	DI	Sewerage - Sewerage Network	ARBORETUM UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	9 000 000	-
188	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	2 000 000	-	-
189	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	5 000 000	-	-

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190	DN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	7 500 000	-	-
191	DN	Water Distribution - Urban Water	VULINDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	-	-
192	DN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	6 500 000	-	-
193	DN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	GOVERNMENT - NATIONAL	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	10 000 000	15 000 000	15 000 000
194	DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	21 075 200
195	DN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE	BORROWING	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	8 924 800
196	DN	Water Distribution - Urban Water	REPLACEMENT OF LINE MANDLAZINI RESERVOIR TO NSELENI PUMPSTATION	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	-	-	11 806 300
197	DO	Water Distribution - Water Demand Management	REPLACEMENT BULK WATER METERS	CAPITAL REPLACEMENT RESERVES	HLELA S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	4 000 000	4 000 000	4 000 000
198	AY	Municipal Manager	FURNITURE - OFFICE OF MUNICIPAL MANAGER	CAPITAL REPLACEMENT RESERVES	MTHETHWA N	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	51 000	50 000	55 000

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								671 834 100	593 788 600	654 375 900

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
CITY DEVELOPMENT	FX007001001	BT	Housing		4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-		All Wards	NDONGA N	All Councillors
CITY DEVELOPMENT	FX010001004	CA	Development Facilitation	M/CA7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 000	46 100	47 900	All Wards	NDONGA N	All Councillors
CITY DEVELOPMENT	FX010001004	CA	Development Facilitation	M/CA7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	NDONGA N	All Councillors
CITY DEVELOPMENT	FX010001006	CD	Town Planning, Building Regulations and Enforcement, and City Engineer	M/CD7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	1 000	1 000	All Wards	NDONGA N	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX001002008	AH	Disaster Management	M/AH7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	4 300	4 500	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	3 400	3 600	3 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX003001003	AR	Pollution Control	M/AR7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	157 800	165 400	157 800	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX003001003	AR	Pollution Control	M/AR7BA1.071	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	1 133 400	1 178 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	11 900	12 400	12 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 900	12 400	12 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	10 500	10 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	29 900	31 300	29 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX005001006003	BI	Occupational Clinic	M/BI7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 600	5 900	6 100	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	75 600	79 200	82 400	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.058	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 700	4 900	4 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX011001005	CK	Fire Fighting and Protection	M/CK7BA1.059	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	7 000	7 300	7 000	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX012001005	CP	Taxi Ranks	M/CP7BA1.091	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	2 300	2 200	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX014001003	DC	Solid Waste Removal	M/DC4BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	11 700	12 300	12 800	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 900	6 200	5 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.158	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	11 300	11 800	11 300	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - HEALTH AND PUBLIC SAFETY	FX015001001	DF	Public Toilets	M/DF5BA1.159	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.055	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	976 700	1 023 600	976 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	83 000	87 000	83 000	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001003	AA	Cemeteries, Funeral Parlours and Crematoriums	M/AA7BA1.055	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	30 000	31 400	32 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.062	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	216 500	226 900	236 000	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	12 600	13 200	13 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.062	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	115 700	121 300	115 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	52 800	52 700	52 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001005002	AC	Halls	M/AC7BA1.063	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 400	2 500	2 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	20 000	21 000	22 000	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	16 100	16 900	16 100	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.066	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	22 900	24 000	22 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL SERVICES	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX001001006001	AE	Libraries and Archives	M/AE7BA1.067	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 400	3 600	3 400	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.162	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX001001008	AG	Museums and Art Galleries	M/AG7BA1.163	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 500	1 600	1 500	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	7 000	7 300	7 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	2 754 400	2 886 600	3 002 100	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	4 100	4 300	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	86 600	90 800	86 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	17 700	18 500	17 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001001	CS	Beaches and Jetties	M/CS7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001002	CT	Community Parks (including Nurseries)	PRIOR YEARS	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 204 500	4 406 300	4 582 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 257 400	1 317 800	1 257 400	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013001002	CT	Community Parks (including Nurseries)	M/CT7BA1.171	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	997 600	1 045 500	997 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003002	CX	Recreational Facilities - Parks Administration	M/CX7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	200	200	200	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 700	1 800	1 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	44 900	47 100	49 000	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 800	4 000	4 200	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	21 900	23 000	21 900	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	50 800	53 200	50 800	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002003003	CY	Recreational Facilities - Swimming Pools	M/CY7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	36 100	37 800	39 300	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	379 600	397 800	413 700	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	198 000	207 500	198 000	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.078	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.142	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	192 600	201 800	192 600	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	295 500	309 700	295 500	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004001	CZ	Sport Development and Sportfields	M/CZ7BA1.079	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	M/DB7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	58 000	60 800	63 200	All Wards	MATHEBULA STM	All Councillors
COMMUNITY SERVICES - RECREATION AND ENVIRONMENTAL	FX013002004002	DB	Sports Grounds and Stadiums - Stadium	M/DB7BA1.079	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	MATHEBULA STM	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX001001005003	AD	Municipal Buildings	M/AD7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	258 800	271 200	282 000	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX001001005003	AD	Municipal Buildings	PRIOR YEARS	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX004001001001	AS	Mayor and Council	M/AS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 900	4 100	4 300	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX004001001001	AS	Mayor and Council	M/AS7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	54 500	57 100	59 400	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX005001010	BN	Property Services	PRIOR YEARS	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX005001010	BN	Property Services	PRIOR YEARS	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX005001010	BN	Property Services	PRIOR YEARS	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX005001010	BN	Property Services	PRIOR YEARS	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - ADMINISTRATION	FX005001010	BN	Property Services	M/BN7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	8 500	8 500	8 500	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - HUMAN RESOURCES	FX005001006004	BJ	Training and Industrial Relations	M/BJ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	4 100	4 300	4 500	All Wards	NZUZA B	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
CORPORATE SERVICES - INFORMATION COMMUNICATION TECHNOLOGY	FX005001007	BK	Information Technology	M/BK7BA1.108	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - INFORMATION COMMUNICATION TECHNOLOGY	FX005001007	BK	Information Technology	PRIOR YEARS	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - INFORMATION COMMUNICATION TECHNOLOGY	FX005001007	BK	Information Technology	M/BK7BA1.139	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 045 000	1 095 200	1 139 000	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - INFORMATION COMMUNICATION TECHNOLOGY	FX005001007	BK	Information Technology	D/BK7BA1.001	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	NZUZA B	All Councillors
CORPORATE SERVICES - INFORMATION COMMUNICATION TECHNOLOGY	FX005001007	BK	Information Technology	M/BK7BA1.139	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	NZUZA B	All Councillors
FINANCIAL SERVICES	FX005001004002	DS	Revenue and Expenditure	M/DS7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	7 800	8 200	8 500	All Wards	KUNENE M	All Councillors
FINANCIAL SERVICES	FX005001013	BQ	Supply Chain Management	M/BQ7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 800	6 100	6 300	All Wards	KUNENE M	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 000	6 300	6 600	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 000	1 000	1 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	598 500	627 200	652 300	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.006	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 248 300	1 308 200	1 248 300	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	34 900	36 600	34 900	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001001	AI	Marketing and Customer relations	M/AI3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	714 400	748 700	714 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	660 800	692 500	720 200	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	66 500	69 700	72 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	885 400	927 900	965 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 935 600	5 172 500	5 379 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 472 700	3 639 400	3 785 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	215 300	225 600	234 600	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 357 900	4 567 100	4 749 800	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.002	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	933 100	977 900	933 100	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	4 500	4 700	4 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	6 290 300	6 592 200	6 290 300	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.003	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 852 400	1 941 300	1 852 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.119	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	274 400	287 600	274 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 200	2 300	2 200	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 134 800	3 285 300	3 134 800	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.155	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	798 700	837 000	798 700	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	173 000	181 300	173 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001001004	AL	Electricity and Gas Distribution and Planning	M/AL3BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	92 600	97 000	100 900	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	862 500	903 900	940 100	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	118 800	124 500	129 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	80 400	84 300	80 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.012	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 215 500	1 273 800	1 215 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 909 800	3 049 500	3 248 800	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.020	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.016	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 467 400	2 585 800	2 467 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.009	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies				All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 867 000	4 052 600	3 867 000	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.017	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002001	AP	Street Lighting	M/AP3BA1.013	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	137 300	143 900	137 300	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	65 600	68 700	71 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	18 405 800	19 289 300	20 060 900	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	335 900	352 000	366 100	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	367 500	385 100	400 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.024	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 800	6 100	5 800	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX002001002002	AQ	Process Control Systems	M/AQ3BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	399 400	418 600	399 400	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	M/BF7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	5 200	5 400	5 600	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	V/BF7BA1.004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 163 000	2 266 800	2 357 500	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	V/BF7BA1.004	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ELECTRICAL	FX005001005	BF	Fleet Management	V/BF7BA1.004	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	10 736 300	11 251 600	10 736 300	All Wards	KHUMALO N	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 145 000	1 200 000	1 248 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	354 800	371 800	386 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 600	11 100	11 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	222 800	233 500	222 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.070	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	546 000	572 200	546 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX001001005001	AB	Buildings Maintenance	M/AB7BA1.071	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - ENGINEERIN	FX010001007001	CE	Project Management Unit - Administration	M/CE7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 700	7 000	7 300	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004001	CM	Roads - Railway Sidings	M/CM7BA1.135	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 215 800	1 274 200	1 325 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.166	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	3 700	3 800	4 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	13 500	14 100	14 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	316 100	331 300	344 600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 212 600	1 270 800	1 321 600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	355 700	372 800	387 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 430 500	1 499 200	1 559 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	120 300	126 100	120 300	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	242 800	254 500	242 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.032	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 605 000	1 682 000	1 605 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 087 700	3 235 900	3 087 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.127	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	684 600	717 500	684 600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT, ROADS AND STORMWATER	FX012001004002	CN	Roads - Urban Roads	M/CN7BA1.021	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	6 300	6 600	6 900	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	600	600	600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.032	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	614 000	643 500	669 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.127	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	378 500	396 700	412 600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 622 300	1 700 200	1 768 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.126	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	68 500	71 800	68 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX012001004003	CO	Roads - Rural Roads	M/CO7BA1.029	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	18 839 100	19 743 400	18 839 100	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	4 044 400	4 238 500	4 408 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.028	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 897 100	1 988 200	2 067 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.115	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	1 081 500	1 133 400	1 178 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	7 204 700	7 550 500	7 852 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 973 500	3 116 200	3 240 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.130	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	119 800	125 600	119 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	330 800	346 700	330 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.025	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - TRANSPORT	FX015001003	DJ	Storm Water Management	M/DJ5BA1.131	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	925 500	969 900	925 500	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	680 200	707 400	735 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	1 832 000	1 905 300	1 981 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	1 630 400	1 708 700	1 777 000	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	2 449 200	2 566 800	2 669 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	9 100	9 500	9 100	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 113 200	2 214 600	2 113 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.044	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.041	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002002	DH	Sewerage - Pumpstations	M/DH5BA1.045	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 800	2 900	2 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	8 900	9 300	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	462 100	480 600	499 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	807 900	840 200	873 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	5 132 200	5 378 500	5 132 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.052	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001002003	DI	Sewerage - Sewerage Network	M/DI5BA1.049	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	705 500	739 400	705 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	Waste Water Treatment	PRIOR YEARS	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX015001004	DK	Waste Water Treatment	M/DK5BA1.131	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	6 068 400	6 359 800	6 614 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	212 300	220 800	229 600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.143	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	2 637 500	2 764 100	2 874 700	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.151	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	511 700	532 200	553 500	All Wards	HLELA S	All Councillors

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN - COMPONENT 4 - OPERATING												
DEPARTMENT	mSCOA FUNCTION	FUNCTION SAP	mSCOA FUNCTION DESCRIPTION	SAP PROJECT	SAP GL	SAP GL DESCRIPTION	DRAFT BUDGET 2020/2021	DRAFT BUDGET 2021/2022	DRAFT BUDGET 2022/2023	WARD NUMBER	RESPONSIBLE DEPUTY MUNICIPAL MANAGER	WARD COUNCILLOR
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	37 700	39 200	40 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	600	600	600	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001001003	DL	Water Treatment - Scientific Services	M/DL6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	39 900	41 800	39 900	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	545 000	566 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	10 100	10 500	10 900	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	47 600	49 500	51 500	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	230 400	239 600	249 200	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	PRIOR YEARS	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	548 400	574 700	548 400	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	220 800	231 400	220 800	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	603 900	632 900	603 900	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002001	DM	Water Distribution - Rural Water	M/DM6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.175	4400003700	Expenditure:Contracted Services:Contractors:Maintenance of Buildings and Facilities	520 000	545 000	566 800		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.142	4400003800	Expenditure:Contracted Services:Contractors:Maintenance of Equipment	8 600	8 900	9 300		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 735 200	3 874 300	4 029 300		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	529 300	550 500	572 500		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	3 036 700	3 158 200	3 284 500		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-	All Wards	HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	PRIOR YEARS	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.036	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	1 882 200	1 972 500	1 882 200		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.037	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	3 425 000	3 589 400	3 425 000		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	2 311 300	2 422 200	2 311 300		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002002	DN	Water Distribution - Urban Water	M/DN6BA1.033	4450000300	Expenditure:Inventory Consumed:Materials and Supplies	-	-	-		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.036	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	-	-	-		HLELA S	All Councillors
INFRASTRUCTURE AND TECHNICAL SERVICES - WATER AND	FX016001002005	DQ	Water Distribution - Purification works	M/DQ6BA1.033	4400003900	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	5 987 800	6 257 300	6 507 600		HLELA S	All Councillors

(FS) 202021 TABLED BUDGET - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) COMPONENT 5

(FS) 202021 TABLED BUDGET - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) COMPONENT 5

(FS) 2020/21 TABLED BUDGET - SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) COMPONENT 5

NO	MUNICIPAL CLASSIFICATION	mSCOA FUNCTION (FX)	mSCOA FUNCTION (FX) (SAP)	MSCOA SUB-FUNCTION DESCRIPTION	DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	UM-SAP COMMITMENT ITEM	UM-SAP PROJECT NO.	FUNDING	DEPT	NEW REPLACEMENT / UPGRADE	MULTI YEAR PROJECT	DEPUTY MUNICIPAL MANAGER	RESPONSIBLE HEAD OF SECTION	EXECUTING HEAD OF SECTION	EXECUTING MANAGER	WARD LOCATION	WARD BENEFITTING	MTSF	IUDF	NKPA	IDP GOAL	IDP OBJECTIVE	IDP STRATEGY	PLANNED START DATE OF PROJECT	ACTUAL START DATE OF PROJECT	PLANNED COMPLETION DATE OF PROJECT	ACTUAL COMPLETION DATE OF PROJECT	TABLED 2020/21	TABLED 2021/22	TABLED 2022/23	TABLED 2023/24	TABLED 2024/25	PROJECTED JULY 2020	PROJECTED AUG 2020	PROJECTED SEPT 2020	PROJECTED OCT 2020	PROJECTED NOV 2020	PROJECTED DEC 2020	PROJECTED JAN 2021	PROJECTED FEB 2021	PROJECTED MAR 2021	PROJECTED APR 2021	PROJECTED MAY 2021	PROJECTED JUN 2021						
161	Infrastructure Services - Transport, Roads and Stormwater	FX00100105003	AD	Municipal Buildings	RURAL ROADS OFFICES	1003010100	NA0BDA1.001	CAPITAL REPLACEMENT RESERVES	IS	N	M	HLELA S	NA000 JK	NA000 JK	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		1 500 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500 000	500 000	500 000	-	-	-		
162	Infrastructure Services - Transport, Roads and Stormwater	FX0005001005	BF	Fleet Management	3 x 10 TON TIPPER TRUCK (1 PER YEAR)	1003050100	NBFBDA1.159	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	NA000 JK	KHUMALO N	DE JAGER E	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		1 500 000	1 500 000	1 500 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1 500 000	-	-			
163	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	DUNE ROAD CAPACITY INCREASE	1001020100	VCNBDA1.168	CAPITAL REPLACEMENT RESERVES	IS	N	M	HLELA S	NA000 JK	NA000 JK	SCHUTTE J	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.5	Jul-20		Jun-25		-	2 500 000	9 000 000	10 000 000	15 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
170	Infrastructure Services - Transport, Roads and Stormwater	FX012001004002	CN	Roads - Urban Roads	UPGRADE & SIGNALISE OF INTERSECTION WITHIN THE CITY OF UMHLATUZIZE TASSELBERRY AND URA LINK	1001020100	VCNBDA1.162	CAPITAL REPLACEMENT RESERVES	IS	R	S	HLELA S	NA000 JK	NA000 JK	SCHUTTE J	1	1	06	02	2	2.1	2.1.1	2.1.1.5	Jul-20		Jun-25		800 000	1 500 000	1 000 000	1 500 000	1 500 000	-	100 000	100 000	-	100 000	100 000	-	150 000	50 000	100 000	100 000	-	-	-				
TOTAL TRANSPORT, ROADS AND STORMWATER																												150 465 000	98 009 000	107 386 000	85 000 000	117 500 000	870 000	17 330 000	22 490 000	17 805 000	17 150 000	14 770 000	22 736 600	14 816 600	14 566 800	5 590 000	1 690 000	750 000						
WATER AND SANITATION																																																		
171	Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	3 X TLB 4 X 4 (URBAN WATER & SANITATION) PER YEAR	1003050100	NBFBDA1.003	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		4 288 100	4 288 100	4 288 100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
172	Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 10 TON TRUCK 4X4 JETTING MACHINE PER YEAR	1003050100	NBFBDA1.004	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		-	1 500 000	1 500 000	1 500 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
173	Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 3TON 4X4 HOMESUCKER PER YEAR	1003050100	NBFBDA1.005	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		-	2 000 000	2 000 000	2 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
174	Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X 10TON 4X4 SUPERSUCKER PER YEAR	1003050100	NBFBDA1.006	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		-	2 698 600	3 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
175	Infrastructure Services - Water and Sanitation Services	FX005001005	BF	Fleet Management	1 X DOUBLE CAB 4X4 WITH CANOPY AND EXTRA'S	1003050100	NBFBDA1.007	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		500 000	-	-	-	-	-	500 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
176	Infrastructure Services - Water and Sanitation Services	FX015001002002	OH	Sewerage - Pump stations	SECURITY FENCE FOR PUMPSTATIONS	1002010100	N0HBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	R	M	HLELA S	MBATHA R	MBATHA R	MGABI M	2	1, 2, 3, 4	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		2 000 000	-	-	-	-	-	-	-	1 000 000	-	1 000 000	-	-	-	-	-	-	-	-	-			
177	Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	EMPANGENI UPGRADE OF WASTE WATER TREATMENT PLANT		VOBDA1.002	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		-	-	-	5 986 600	8 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
178	Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	ARBORETUM UPGRADE OF WASTE WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	VOBDA1.215	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		-	9 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
179	Infrastructure Services - Water and Sanitation Services	FX015001002003	DI	Sewerage - Sewerage Network	SECURITY FENCE FOR WASTE WATER TREATMENT WORKS	1002010100	N0BDA1.257	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	05	04	4	4.1	4.1.1	4.1.1.3	Jul-20		Jun-25		2 000 000	-	-	-	-	-	-	-	500 000	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-		
180	Infrastructure Services - Water and Sanitation Services	FX016001002002	DN	Water Distribution - Urban Water	NGWELEZANE MADLEBE RESERVOIR UPGRADE OF WATER WORKS ELECTRICAL INFRASTRUCTURE	1001030700	VCNBDA02.230	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		5 000 000	-	-	-	-	-	-	1 000 000	-	-	1 000 000	-	-	1 000 000	-	-	1 000 000	-	-	2 000 000	-		
181	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	PIERCE CRESCENT UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030700	VCNBDA1.232	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		7 500 000	-	-	-	-	-	-	-	-	-	-	-	2 500 000	-	-	2 500 000	-	-	2 500 000	-	-	2 500 000	-
182	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	MULUNDLELA UPGRADE OF WATER WORKS IN ELECTRICAL INFRASTRUCTURE	1001030700	VCNBDA1.233	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		4 000 000	-	-	-	-	-	-	-	-	-	-	-	2 000 000	2 000 000	-	-	-	-	-	-	-		
183	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	NSELENI UPGRADE OF WATER PUMPSTATION ELECTRICAL INFRASTRUCTURE	1001030700	VCNBDA1.005	CAPITAL REPLACEMENT RESERVES	IS	U	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		6 500 000	-	-	-	-	-	-	-	-	-	-	-	3 500 000	3 000 000	-	-	-	-	-	-	-		
184	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	200 STATIC TANKS	1003050100	N0NBDA02.235	CAPITAL REPLACEMENT RESERVES	IS	N	S	HLELA S	MBATHA R	MBATHA R	DLAMINI T	2	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		500 000	500 000	500 000	500 000	500 000	-	-	-	-	500 000	-	-	-	-	-	-	-	-	-	-			
185	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	NTAMBANANA WATER RETICULATION	1001030700	VCNBAMA1.001	BORROWING	IS	N	M	HLELA S	MBATHA R	MBATHA R	NDWANDIWA N	31, 32, 33, 34	31, 32, 33, 34	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		146 592 900	104 618 300	69 745 600	-	-	30 000 000	20 000 000	20 000 000	30 000 000	30 000 000	16 592 900	-	-	-	-	-	-	-	-	-	-		
186	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	REDUCTION OF NON-REVENUE (WSIG)	1001030700	VCNBAAQ1.240	GOVERNMENT - NATIONAL	IS	N	M	HLELA S	MBATHA R	MBATHA R	ZUNGU S	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		10 000 000	15 000 000	15 000 000	-	-	-	410 000	-	-	2 050 000	-	-	2 460 000	-	-	1 800 000	3 280 000	-	-	-	-		
187	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	MEERENSEEPIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	VCNBAAQ2.241	GOVERNMENT - NATIONAL	IS	N	M	HLELA S	MBATHA R	MBATHA R	NDWANDIWA N	2	1, 2, 3, 4	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		5 000 000	-	-	-	-	-	100 000	-	-	500 000	-	-	600 000	-	-	1 500 000	800 000	1 500 000	-	-	-		
188	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	VELDENILEI PIPE REPLACEMENT (WSIG) (PHASE I)	1001030700	VCNBAAQ2.242	GOVERNMENT - NATIONAL	IS	N	M	HLELA S	MBATHA R	MBATHA R	NDWANDIWA N	2	2, 3, 4, 5	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		10 000 000	15 000 000	20 000 000	-	-	-	900 000	-	-	4 500 000	-	-	4 600 000	-	-	-	-	-	-	-			
189	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	TOOLS FOR WATER AND SANITATION	1003050100	N0NBDA1.001	CAPITAL REPLACEMENT RESERVES	IS	N	M	HLELA S	MBATHA R	MBATHA R	NDWANDIWA N	23	23	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		-	2 000 000	2 000 000	2 000 000	2 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
190	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	SECURITY FENCE FOR WATER TREATMENT WORKS	1002010100	N0NBDA1.002	CAPITAL REPLACEMENT RESERVES	IS	N	M	HLELA S	MBATHA R	MBATHA R	MGABI M	23	23	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		2 000 000	-	-	-	-	-	-	-	500 000	-	500 000	-	-	500 000	-	-	500 000	-	-	500 000	-		
191	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE		VCNBDA1.008	CAPITAL REPLACEMENT RESERVES	IS	R	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		-	-	21 075 200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
192	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	REPLACEMENT OF KHOZA PUMPING LINE		VCNBAMA1.002	BORROWING	IS	R	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		-	-	8 924 800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
193	Infrastructure Services - Water and Sanitation Services	FX016001002002	CN	Water Distribution - Urban Water	REPLACEMENT OF LINE MANDLAZINI RESERVOIR TO NSELENI PUMPSTATION		VCNBDA1.009	CAPITAL REPLACEMENT RESERVES	IS	R	M	HLELA S	MBATHA R	MBATHA R	MGABI M	WHOLE OF MUNICIPALITY	WHOLE OF MUNICIPALITY	06	02	2	2.1	2.1.1	2.1.1.1	Jul-20		Jun-25		-	-	11 806 300	18 000 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
194	Infrastructure Services - Water and Sanitation Services	FX016001002003	DO	Water Distribution - Water Demand Management	EMPMBENI BULK AND RETICULATION	1001030700	VCNBDA13.255	CAPITAL REPLACEMENT RESERVES	IS	N	M	HLELA S	MBATHA R	MBATHA R	MGABI M	13,14	13,14							Jul-20		Jun-25		40 000 0																						

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
1		Good Governance and Public Participation						
1.1	1.1.2	Conduct Quarterly Performance reviews of all Managers (Level 19 – Level 22) in the EES Department	Copies of 5 performance plans Minutes of quarterly review of updated plans	5 Performance Plans signed and in place by 31 Jul 2020, and 3 Quarterly reviews of Managers performance up to 30 Jun 2021	Performance Plans of Managers in place by 31 July 2020	First quarter performance review of Managers by 31 December 2020	Second quarter performance review of Managers by 31 March 2021	Third quarter performance review of Managers by 30 June 2021
1.2	1.1	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the DMM: EES by 30 Jun 2021	Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings by 30 Jun 2021	No target	5% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	80% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)
1.3	1.1.3	Implementation of Batho Pele Programme of action for the Electrical and Energy Services Department (EES)	Copy of finalized Batho Pele programme of action rollout plan for EES Quarterly progress on 2020/2021 implementation	80% Implementation of Batho Pele programme of action for EES department by 30 Jun 2021	Finalize Batho Pele programme of action rollout plan for EES.	40% Implementation	60% Implementation	95% expenditure Evidence of expenditure Project status reports
1.4	1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the EES department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.
1.5	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department by 30 June 2021	List of all issues raised DMM responses	100% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Electrical and Energy Services Department up to 30 June 2021	100% processing of issues	100% processing of issues	100% processing of issues	100% processing of issues
1.6	1.1.1.5	Conduction of Job safety inspections as per planned inspection schedule	Record of Monthly Job Safety Inspection Reports Monthly Job Safety Inspection Reports	60 Job safety inspections conducted as per planned inspection schedule by 30 June 2021	15 Inspections	15 Inspections	15 Inspections	15 Inspections
Sign off by Manager/Head of Section: Date:								
2		Electrical Infrastructure Services						
2.1.1	2.1.1.2	% execution maintenance of electrical distribution network as per approved budget	Quarter report on maintenance and electrical distribution within 30 days after each quarter ends	85% of maintenance plan per approved budget by 30 Jun 2021	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan	85% Execution of maintenance as per maintenance plan
2.1.2	2.1.1.2	Number of new households provided with new Electricity connections (Municipal supply) Ref. T2.15	Quarterly report on new households connected within 30 days after each quarter ends	120 additional households provided with electrical supply services by 30 Jun 2021	30 new connections	30 new connections	30 new connections	30 new connections
2.2.1	2.1.1.2	Non-technical electricity losses are kept within 8%.	Quarterly statistics report on technical electricity losses on monthly statistics report received in the quarter	Non-technical electricity losses are kept within 8% quarterly up to 30 Jun 2021	<8% per quarter	<8% per quarter	<8% per quarter	<8% per quarter

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER ELECTRICITY AND ENERGY SERVICES

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	TARGET
2.2.2	2.1.1.2	Conducting of quarterly Electrical Education campaigns	Quarterly report on education campaigns within 30 days after each quarter ends	Conduct four (4) Electrical Education campaigns 30 Jun 2021	1 educational campaign	1 educational campaign	1 educational campaign	1 educational campaign
2.3	2.1.1.2	Restoration of general street lighting faults within 72 hours (excludes lighting installations that have cable faults or stolen equipment).	Quarterly statistics report on restoration of street light within 30 days after each quarter ends	90% of general street lighting faults are restored within 72 hours (excludes lighting installations that have cable faults or stolen equipment). Report quarterly statistics to Council up to 30 Jun 2021	90% restored within 72 hours	90% restored within 72 hours	90% restored within 72 hours	90% restored within 72 hours
2.4	5.2.1.6	Ensure that the contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council	Project plans in place Quarterly updated progress on project plans Quarterly contract monitoring reports	Contract monitoring plan is in place and quarterly technical contract monitoring reports submitted to Council within 30 days after each quarter end up to 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
		Fleet Management						
2.5.1	2.1.3.1	Replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget 2018/2020	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	100% delivery of replacement of Vehicles and Plant, Procurement of new plant in terms of Capital Budget by 30 Jun 2021	0% of budgeted vehicles delivered	10% of budgeted vehicles delivered	60% of budgeted vehicles delivered	100% of budgeted vehicles delivered
2.5.2	2.1.3.1	Ensure fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	Quarterly report on vehicles/plant delivered Item submitted to portfolio committee within 30 days of each quarter end	85% fleet availability (This includes minor accident damage that can be dealt with by Workshops, but excludes major accident repairs)	85% fleet availability	85% fleet availability	85% fleet availability	85% fleet availability
Sign off by Manager/Head of Section:								
Date:								
3		Municipal Financial Viability						
3.1	5.1.1.4	Ensure execution of all capital projects provided for on the Capital Budget under the direct control of the department by 30 June 2021	Spending report per quarter	Execution of all capital projects (95% expenditure) relating to electricity infrastructure provided for on the Capital Budget (component 5) by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	30% expenditure Evidence of expenditure Project status reports	60% expenditure Evidence of expenditure Project status reports	95% expenditure Evidence of expenditure Project status reports
Sign off by DMM:								
Date:								
<i>I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.</i>								
Signed by the DMM:								
Date:								

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES

SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	ACTUAL
1		WATER AND SANITATION SERVICES						
1.2	2.1.1.1	% restoration of water supply for both Planned and Unplanned reticulation within 8hrs	Planned maintenance Plan Signed off job cards Quarterly reports	100% restoration of water supply for both Planned and Unplanned reticulation within 8hrs Quarterly to 30 Jun 2021	100% restoration within 8Hrs	100% restoration within 8Hrs	100% restoration within 8Hrs	100% restoration within 8Hrs
		Planning and Strategy						
1.3.1	2.1	Number of new water connections meeting minimum standard Ref T 2. 3	Quarterly report Works orders issued and signed off	600 additional households with water connection by 30 June 2021	200 water meters	200water meters	100 water meters	100 water meters
1.3.2	2.1	Number of new sewer connections meeting minimum standard (Construction of VIP's) Ref T 2. 10	Quarterly report Verified Spreadsheet from consultants	800 VIP's constructed by 30 June 2021	200 VIP's constructed	200 VIP's constructed	200 VIP's constructed	200 VIP's constructed
1.4	2.1.4.1	Maintain water losses at 25% up to 30 June 2021 Ref T 2. 6	Quarterly Report to Council.	Maintain water losses at 25% up to 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	Maintain water losses at 25%	Maintain water losses at 25%	Maintain water losses at 25%	Maintain water losses at 25%
1.5	5.1.1	Effective implementation and spending on WISG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on WISG funding by the 30 Jun 2021	5% expenditure	30% expenditure	60% expenditure	100% expenditure
		Scientific Services						
1,6,1	2.1.3	Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241	Water quality monitoring programme Quarterly Water Quality Reports Integrated Regulatory Information System (IRIS) on a monthly basis.	Quality of drinking water comply with the South African national standards at latest SANS 241 and report quarterly up to 30 Jun 2020 Reporting reflecting the results received within the reporting period	Between 95% and 99% Blue Drop Compliance (Jun, Jul & Aug)	Between 95% and 99% Blue Drop Compliance (Sep, Oct & Nov)	Between 95% and 99% Blue Drop Compliance (Dec, Jan & Feb)	Between 95% and 99% Blue Drop Compliance (Mar, Apr & May)
1,6,2	2.1.3	Ensure that the Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard	Water quality monitoring programme Quarterly Wastewater Quality Reports Green drop system	Wastewater Quality compliance is maintained at ≥90% as per Green Drop standard and report quarterly to 30 Jun 2021	≥90% compliance (Jun, Jul & Aug)	≥90% compliance (Sep, Oct & Nov)	≥90% compliance (Dec, Jan & Feb)	≥90% compliance (Mar, Apr & May)
Sign off by Manager/Head of Section:								
Date:								
2		TRANSPORT ROADS AND STORMWATER						
2.1.1	2.1.1.5	Rehabilitation of tarred roads as per approved budget	Urban Roads Quarterly Reports Record of Road Rehabilitation	Ensure rehabilitation of 6.2 km of tarred roads by 30 Jun 2021 and report quarterly progress up to 30 Jun 2021	0 km Rehabilitated	3 km Rehabilitated	3.2 km Rehabilitated	0km Rehabilitated
2.1.2	2.1.1.5	Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads)	Closed works order Quarterly report	80% of repaid paved municipal roads	80% of repaid paved municipal roads	80% of repaid paved municipal roads	80% of repaid paved municipal roads	80% of repaid paved municipal roads
2.1.3	2.1.1.5	Upgrade of Rural gravel road to surfaced road. (1,322km MIG and 2.4km Sustainable Rural road)	Transportation Planning Quarterly Reports Record of Road Rehabilitation	Upgrade of 3.722 km rural gravel road to surfaced road as approved per projects plans by 30 Jun 2021	0.5 km roads upgraded	2,222 km roads upgraded	0 km roads upgraded	1.0 km roads upgraded

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
	IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE
					TARGET	TARGET	TARGET	ACTUAL
2.2	2.1.1.5	600 km of rural gravel roads maintenance (grading/ blading) as approved per projects plans	Rural Roads Quarterly Reports Rural Roads Depot Quarterly Reports	600 km of rural gravel roads be maintained (grading/ blading)	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained	150 kms rural gravel roads maintained
2.3.1	2.1.1.5	Kilometres of Stormwater open drains maintained Ref T 2. 30	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure planned maintenance of 46 km storm water open drains by 30 Jun 2021	16 km Stormwater open drains maintained	5 km Stormwater open drains maintained	5 km Stormwater open drains maintained	km Stormwater open drains maintained
2.3.2	2.1.1.5	Number of manholes maintained (Incl kerb inlets) Ref T 2. 31	Stormwater & Coastal Management Quarterly Reports Stormwater & Coastal Management Depot Quarterly Reports	Ensure maintenance of 1020 manhole covers (incl. kerb inlets) by 30 Jun 2021	450 manhole covers maintained	319 manhole covers maintained	250 manhole covers maintained	250 manhole covers maintained
2.4	2.1.1.7	Construction of Pedestrian Bridges	a) Completion Certificate	3 pedestrian bridges constructed by 30 June 2021	1 pedestrian bridge	1 pedestrian bridge	0 pedestrian bridge	0 pedestrian bridge
2.5,1	2.1.1.5	Monthly Safety Inspections on all 17 km of Municipal owned rail sidings	Railway Sidings Quarterly Reports Railway Sidings Contractors & Consultants Monthly Inspection Reports	12 Safety Inspections on all 17 km of Municipal owned rail sidings by 30 Jun 2021	3 Inspections	3 Inspections	3 Inspections	3 Inspections
2.5,2	2.1.1.5	100% maintenance of findings resulting from monthly inspections by the 30 June 2021.	a.) Railway Sidings Quarterly Reports b) Railway Sidings Contractors & Consultants Monthly Inspection Reports	Ensure 100% maintenance of findings resulting from monthly inspections by up to 30 Jun 2021	100% maintained	100% maintained	100% maintained	100% maintained
Sign off by Manager/Head of Section:								
Date:								
3		ENGINEERING SUPPORT SERVICES Infrastructure and Asset Management						
3.1	5.2.1.2	Infrastructure maintained to a minimum standard. Asset health index not less than 50% per sector	a) Report by Sector Infrastructure Calculation	50% Health index	35% Health index	35% Health index	40% Health index	50% Health index
3.2.1	5.1.1	Execution and implementation of Capital projects (95% spend) as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects.	Quarterly report to council	95% execution and implementation of Capital projects as indicated in the IDP and SDBIP (component 5) on Civil Infrastructure projects by 30 Jun 2021	5% expenditure Evidence of expenditure Project status reports	30% expenditure Evidence of expenditure Project status reports	60% expenditure Evidence of expenditure Project status reports	95% expenditure Evidence of expenditure Project status reports
3.2.2	5.1.1	Effective implementation and spending on MIG projects as per approved business plan by CoGTA	a) Quarterly report b) SDBIP component 5 spending	100% spending on MIG funding by the 30 Jun 2021	5% expenditure	30% expenditure	60% expenditure	100% expenditure
3.2.4	5.2.1.6	Contract monitoring plan in place and quarterly technical contract monitoring report submitted to Council	Quarterly report to council	Contract monitoring plan is in place and quarterly technical contract monitoring report is submitted to Council by 30 Jun 2021	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring	Implementation as per project plans Technical contract monitoring
		Building and Structures						
4.1	2.1.1.7	Ensure planned maintenance is implemented as per Maintenance Plan and Budget allocation	Quarterly reports	Planned maintenance is implemented as per Maintenance Plan and Budget allocation by 30 Jun 2021	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget	Quarterly Report on maintenance completed against maintenance plan and budget

DEPARTMENT OF THE DEPUTY MUNICIPAL MANAGER INFRASTRUCTURE SERVICES								
SDBIP COMPONENT 3 - QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE								
IDP	PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET	QUARTER ENDING 30 SEPT	QUARTER ENDING 31 DEC	QUARTER ENDING 31 MARCH	QUARTER ENDING 30 JUNE	
				TARGET	TARGET	TARGET	ACTUAL	
Sign off by Manager/Head of Section:								
Date:								
5		ADMINISTRATION, RISK AND DEPARTMENTAL MANAGEMENT						
5.1	1.1.1.5	Job safety inspections conducted as per planned inspection schedule by 30 June 2021 (Water and Sanitation 60, Transport, Roads and Stormwater 48 and Engineering Support 48)	Record of Monthly Job Safety Inspection Reports Monthly Job Safety Inspection Reports	156 on the Job safety inspections are conducted as per planned inspection schedule by 30 June 2021 (Water and Sanitation 60, Transport, Roads and Stormwater 48 and Engineering Support 48) report quarterly up to 30 Jun 2021	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12	39 INSPECTIONS: Water and Sanitation 15, Transport, Roads and Stormwater 12 Engineering Support 12
5.2	1.1.1.6.1	Adherence to Enterprise Risk Management (ERM) processes in accordance with the ERM Policy, Strategy and the Public Sector Risk Management Forum (PSRMF).	a.) Signed off updated departmental risk register b.) Minutes of dept meetings discussion of risk management issues c.) Sign-off document as proof of endorsement by DMM for Departmental Strategic Risk Register	Full compliance by the IS department with the provisions of the ERM Policy, Strategy and PSRMF up to 30 Jun 2021	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.	Quarterly updated and signed off departmental strategic risk register Quarterly dept meeting discussions on risks identified in the register.
5.3	1.1.1.7.2	90% resolution of Auditor General (AG) findings contained on the AG action plan due within the area of responsibility of the DMM: IS by 30 Jun 2021	Auditor General (AG) findings contained on the AG action plan b) Quarterly % resolution of Auditor General (AG) findings contained on the AG action plan	90% resolution of Auditor General (AG) findings by 30 Jun 2021	No target	5% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	50% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)	90% resolution of Auditor General (AG) findings contained on the AG action plan(excluding activities requiring additional budget and accepted Risk)
5.4	1.1.4	% processing of issues emanating from Operation Sukuma Sakhe structures affecting the Infrastructure Services Department	List of all issues raised DMM responses	100% resolution of operation Sukuma Sakhe issues affecting the Electricity and Energy Services Department by 30 June 2021	100% Execution of Sukuma Sakhe issues	100% Execution of Sukuma Sakhe issues	100% Execution of Sukuma Sakhe issues	100% Execution of Sukuma Sakhe issues
Sign off by DMM:								
Date:								
I certify that the information and documents referenced in as evidence for the achievements of targets are authentic, and I have discussed the submitted information with all relevant Managers. I agree to submit all documents for Audit upon request by the Internal Auditors.								
Signed by the DMM:								
Date:								

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021													
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Annual Target 2019/2020	Baseline (Annual achievements 2019/2020)	Backlog	Annual Target 2020/2021 Output	2020/2021			
										Q1	Q2	Q3	Q4
										Output Target	Output Target	Output Target	Output Target
KPA1: Good Governance and Public Participation													
T1.1	1.1.4.3	Deepen democracy through a refined Ward Committee model	To promote a municipal governance system that enhances and embraces the system of participatory Governance	Facilitation of Stakeholder and Community participation in policy making	Number of IDP/PMS and Budget Public participation meetings	12	6	N/A	12	0	6	1	5
T1.2	1.1.4.1			Facilitate the Functionality of Ward Committees through continuous capacitation	Percentage of Ward Committees with 6 or more Ward Committee members (excluding Ward Councillor)	90%	100%	N/A	90%	90%	90%	90%	90%
T1.3	1.1.4.1				Average number of Councillor-convened community meetings per ward	80%	75%	N/A	80%	80%	80%	80%	80%
T1.4	1.1.4.2			Development of a Credible Integrated Development plan within prescribed legislative guidelines	Approval of a credible IDP by 31 May 2021	100%	50%	N/A	100%	5%	50%	75%	100%
T1.5	1.1.4	Implement diff approach to Municipal financial, planning and support		Improve Council functionality	Number of agenda items deferred to the next council meeting	0	0	0	0	0	0	0	0
KPA2: Basic Service Delivery and Infrastructure Development													
T2.1	2.1.1.1	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate water services backlogs through provision of basic water services	Percentage Households with access to basic water	96.20%	95.96%	4.04%	96.86%	96.14%	96.41%	96.59%	96.86%
T2.2	2.1.1.1				Total number of Households with access to basic water	106305	106038	4465	107038	106238	106538	106738	107038
T2.3	2.1.1.1				Number of new water connections meeting minimum standard	400	133	N/A	1000	200	300	200	300
T2.4	2.1.1.1				Number of Households with access to free water service	11528	11777	N/A	11777	11 777	11 777	11 777	11 777
T2.5	2.1.1.1				Percentage of Complaints/Callouts responded to within 24hrs	75%	100%	N/A	95%	95%	95%	95%	95%
T2.6	2.1.1.1				Ensure the reduction of water losses (cumulative/progressively)	25%	25%	N/A	24%	25%	25%	24%	24%
T2.7	2.1.1.1				Ensure that the quality of drinking water comply with the South African national standards at latest SANS 241 (between 95% and 99%)	>95%	99.70%	N/A	>95%	>95%	>95%	>95%	>95%
T2.8	2.1.1.3			Eradicate Sanitation services backlogs through provision of basic sanitation services	Percentage Households with access to sanitation	81.12%	80.94%	19.06%	82.57%	81.21%	81.67%	82.12%	82.57%
T2.9	2.1.1.3				Number of Household with access to Sanitation	89644	89444	21059	91244	89744	90244	90744	91244
T2.10	2.1.1.3				Number of new sewer connections meeting minimum standard (Construction of VIP's)	200	0	N/A	1800	300	500	500	500

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021													
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Annual Target 2019/2020	Baseline (Annual achievements 2019/2020)	Backlog	Annual Target 2020/2021 Output	2020/2021			
										Q1	Q2	Q3	Q4
										Output Target	Output Target	Output Target	Output Target
T2.11	2.1.1.3				Number of Households with access to free sanitation (VIP's) service & Indigent	61116	61257	N/A	61257	61257	61257	61257	61257
T2.12	2.1.1				Percentage of Complaints/Callouts responded to within 24hrs	80%	80%	N/A	80%	80%	80%	80%	80%
T2.13	2.1.1				Wastewater Quality compliance of ≥90% as per Green Drop standard	≥90%	75.40%	N/A	≥90%	≥90%	≥90%	≥90%	≥90%
T2.14	2.1.1.2	Improving access to basic services	To expand and maintain infrastructure in order to improve access to basic services and promote local economic development	Eradicate electricity supply backlogs through provision of basic electricity supply services	Number of dwellings provided with connections to the mains Electricity supply by the Municipality	35536	35536	N/A	35656	35561	35591	30	70
T2.15	2.1.1.2				Number of new households provided with new Electricity connections (Municipal supply)	102	102	N/A	120	25	30	30	40
T2.16	2.1.1				Ensure execution of maintenance of electrical distribution network as per maintenance plan and approved budget.	90%	95.55%	4.45%	90%	90%	90%	90%	90%
T2.17	2.1.1				Percentage of unplanned outages that are restored to supply within industry standard timeframes	85%	85%	N/A	85%	85%	85%	85%	85%
T2.18	2.1.1				Ensure that non-technical electricity losses are kept within 8%.	8%	4.5%	N/A	8%	8%	8%	8%	8%
T2.19	2.1.1				Ensure that 90% of general street lighting faults are restored within 72 hours (excluding cable faults or stolen equipment)	90%	81%	19%	90%	90%	90%	90%	90%
T2.20	2.1.1				Number of Households with access to free Electricity (Municipal Area)	558	496	N/A	496	496	496	496	496
T2.21	2.1.1.4			Provide a weekly domestic solid waste removal service to the community	Percentage Households with access to waste disposal	71.52%	71.20%	28.80%	73.01%	71.34%	71.79%	72.10%	73.01%
T2.22	2.1.1.4				Number of Households with access to waste disposal	79028	78678	31825	80678	78828	79328	79678	80678
T2.23	2.1.1.4				Number of new Households with access to waste disposal	2000	1650	N/A	2000	150	500	350	1000
T2.24	2.1.1.4				Number of Household with access to free waste disposal	33578	35532	N/A	35532	0	0	0	0
T2.25	2.1.1.5			Provision of public transport infrastructure facilities	Kilometres of gravel roads maintained (Both regravelling and grading)	600	261	339	600	150	150	150	150
T2.26	2.1.1.5				Kilometres of gravel roads upgraded to surfaced road (New tarred roads) (Mzingazi Phase3, KwaKhoza Phase 3 and Sustainable rural road)	4	6	N/A	6	0.00	0.000	3	3
T2.27	2.1.1.5				Kilometres of paved municipal road which has been resurfaced and resealed	15.4	0	N/A	4	0.0	2.0	1.0	1

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021													
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Annual Target 2019/2020	Baseline (Annual achievements 2019/2020)	Backlog	Annual Target 2020/2021 Output	2020/2021			
										Q1	Q2	Q3	Q4
										Output Target	Output Target	Output Target	Output Target
T2.28	2.1.1.5				Percentage of reported potholes fixed within standard Municipal response time (Re-defined from m² of repairs to potholes and patching on urban tarred roads)	1	1	N/A	80%	80%	80%	80%	80%
T2.29	2.1.1.7			Strive to improve reliability and service life of Municipal Infrastructure, facilities and assets	Construction of Pedestrian Bridges	3	3	N/A	2	0	0	2	0
T2.30	2.1.1.6			Provision and maintenance of storm water and costal engineering infrastructure	Kilometres of Stormwater open drains maintained	46	4	N/A	46	6	14	8	18
T2.31	2.1.1.6				Number of manholes maintained (Incl kerb inlets)	1020	520	N/A	1020	130	350	150	390
T2.32	2.1.1.5			Provision of public transport infrastructure facilities	100% Maintenance on municipal owned railway sidings resulting from monthly inspections	100%	100%	N/A	100%	100%	100%	100%	100%
T2.33	2.1.2.1		To promote the achievement of a non-racial, integrated society through the development of sustainable human settlement	Improve community standard of living through accelerated development of integrated human settlement	Number of subsidised housing units completed	0	0	N/A	50	0	0	15	35
T2.34	2.1.2.1				Number of Pre 1994 Old - Housing stock and Post 1994 Housing stock transferred	320	123	200	0	30	20	100	50
KPA 3: Local Economic Development													
T3.1	3.4.1.2	Actions supportive of the human settlement outcome	To promote social cohesion	Development of community facilities	Number of sport field (facilities) upgraded/constructed	6	0	N/A	6	0	0	2	4
T3.2	3.4.1.2				Number of community facilities i.e. halls/museum/library/creche upgraded	3	0	N/A	3	0	0	1	2
T3.3	3.1.5.3		To implement and co-ordinate Expanded Public Works Programme (EPWP) in a manner that enhances skills development and optimizes decent employment and entrepreneurship	Promoting economic growth by providing skills empowerment to the unemployed	Community development skills training programmes	10	8	N/A	4	0	2	1	1
T3.4	3.1.5.1			Promote economic growth by successful implementation of EPWP community based projects	Number of jobs created through EPWP and other related programmes (Cumulative) (Infrastructure; Environment and Culture; Social and Non State Sectors)	705	733	N/A	750	100	300	550	705
KPA 4: Municipal Transformation and Institutional Development													
T4.1	4.1.1.2	Initiated approach to municipal financing, planning and support	To create an appropriate organisational climate that will attract and ensure retention of staff	Compliance with Employment Equity Act	Number of women employed by the municipality (Number of new appointments)	20	18	N/A	20	5	10	5	5
T4.2	4.1.1.2				Number of Youth employed by the municipality (Number of new appointments)	40	31	N/A	30	5	10	5	10
T4.3	4.1.1.2				Disability related programmes (workshops/awareness campaigns) Redefined indicator	2	0	N/A	2	0	1	0	1
T4.4	4.1.1.2				Top Management stability (% of days in a year that all S57 positions are filled by full-time, appointed staff not in an acting capacity).	100%	87.50%	N/A	100%	100%	100%	100%	100%

UMHLATHUZE TOP LAYER SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2020/2021													
Indicator Number	IDP Ref	Outcome 9	Objective	Strategies	Performance Indicator	Annual Target 2019/2020	Baseline (Annual achievements 2019/2020)	Backlog	Annual Target 2020/2021 Output	2020/2021			
										Q1	Q2	Q3	Q4
										Output Target	Output Target	Output Target	Output Target
T4.5	4.1.1	Implement differer		Improved municipal capital capability	Workplace Skills training programmes/courses enrolled for by staff and councillors	130	115	N/A	140	35	35	35	25
T4.6	4.1.1.4				Percentage Budget Spent on Workplace Skills Plan (cumulative)	96%	65.98%	N/A	96%	25%	50%	75%	96%
T4.7	4.1.1.1				Percentage Operating Budget spent on implementing Workplace Skills Plan	0.80%	1.00%	N/A	0.80%	0.80%	0.80%	0.80%	0.80%
KPA 5: Financial Viability and Financial Management													
		KEY FOR THE MEASURABLE OBJECTIVES:											
		Priority (General KPI's)											
		CoGTA (Indicators)											
		Additional /Departmental											
		Additional / Top Layer SDBIP (AG 2018)											